

Special Meeting Agenda

Visalia City Council



Mayor: Bob Link
Vice Mayor: Amy Shuklian
Council Member: Warren Gubler
Council Member: Mike Lane
Council Member: Steve Nelsen

Monday, April 12, 2010

Visalia Convention Center, 303 E. Acequia, Visalia CA 93291

Work Session 4:00 p.m.

Closed Session 6:00 p.m. (or immediately following Work Session)

4:00 p.m. WORK SESSION AND ACTION ITEMS (as described)

1. Presentation by Tulare County United Way regarding Call 2-1-1, a new information line that will provide information on a variety of services available in Tulare County. **Receive public comment.**
2. Overview of biennial budget process. **Receive public comment.**
3. Administration Department overview of Airport and Transit divisions. **Receive public comment.**
4. Review of select (Airport, Wastewater, Solid Waste, Transit) FY 2010/11 & 2011/2012 Capital Improvement budgets and future Capital Improvement Program (CIP) requests. **Receive public comment.**
5. Presentation on City Council meetings locations. **Receive public comment.**

6:00 p.m. CLOSED SESSION (immediately following Work Session)

6. Conference with Legal Counsel – Anticipated Litigation - Significant exposure to litigation pursuant to subdivision (b) of Section 54956.9: 1 potential case
7. Conference With Real Property Negotiators (G.C. §54956.8)
Property: Approximately 50 acres located north of Riggin and approximately one quarter mile west of Demaree. APN 077-060-005.
Under Negotiation: Price, terms, conditions of potential purchase
Negotiating Parties: Steve Salomon, Alex Peltzer, Doug Damko, Andrew Benelli, Dennis Keller, Modoc Ditch Company
8. Conference with Labor Negotiators (G.C. §54957.6)
Agency designated representatives: Steve Salomon, Eric Frost, Diane Davis
Employee Organization: All employee groups

Upcoming Council Meetings

- Monday, April 19, 2010, 4:00 p.m. Work Session; Regular Session 7:00 p.m., Council Chambers 707 W. Acequia
- Monday, April 26, 2010, 5:00 p.m. Joint Work Session with the Parks and Recreation Commission, Convention Center, 303 E. Acequia
- Monday, May 3, 2010, 4:00 p.m. Work Session; Regular Session 7:00 p.m., Council Chambers 707 W. Acequia

Note: Meeting dates/times are subject to change, check posted agenda for correct details.

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Any written materials relating to an item on this agenda submitted to the Council after distribution of the agenda packet are available for public inspection in the Office of the City Clerk, 425 E. Oak Street, Visalia, CA 93291, during normal business hours.

The City's newsletter, Inside City Hall, is published after all regular City Council meetings. To self-subscribe, go to http://www.ci.visalia.ca.us/about/inside_city_hall_newsletter.asp. For more information, contact Community Relations Manager Nancy Loliva at nloliva@ci.visalia.ca.us.

City of Visalia Agenda Item Transmittal

Meeting Date: April 12, 2010

Agenda Item Number (Assigned by City Clerk): 1

Agenda Item Wording: Presentation by Tulare County United Way regarding Call 211, a new information line that will provide information on a variety of services available in Tulare County

Deadline for Action: N/A

Submitting Department: Administration

Contact Name and Phone Number: Leslie B. Caviglia, 713-4317

Department Recommendation

It is recommended that the Visalia City Council review the presentation from Ernie Hernandez, Executive Director of the Tulare County United Way, regarding the implementation of the 2-1-1 information line in Tulare County.

Department Discussion

Last month, the Tulare County United Way launched a new information program that is linked with the national 2-1-1 telephone system that provides health and human services information and referrals. Individuals or agencies can call the 2-1-1 line to receive information on a variety of assistance programs, or to volunteer in the community. The project is being funded by a grant from Tulare County Mental Health through 2011. The purposes of the 2-1-1 program include:

- Streamlined access to existing services and an elimination of confusing and frustrating searches
- An efficient and accurate database and referral system for existing services. The opportunity for vulnerable people (those who are elderly, disabled, non-English speaking, incapacitated by crisis, illiterate, new to their communities, etc.) to help themselves.
- Expanded civic involvement and the ability to match volunteers and donors with community organizations that need their help.
- A social barometer for assessing where need is greatest in the community.

For action by:

City Council
 Redev. Agency Bd.
 Cap. Impr. Corp.
 VPFA

For placement on which agenda:

Work Session
 Closed Session

Regular Session:

Consent Calendar
 Regular Item
 Public Hearing

Est. Time (Min.): _____

Review:

Dept. Head LBC4610

Finance

City Atty

City Mgr

Some examples of how the program may be used by police, fire, and City offices that receive inquiry calls include:

- Locating access to proper housing, nutrition and health care
- Finding help for families dealing with troubled youth
- Aiding senior citizens to find and pay for prescription drugs
- Directing single mothers to affordable child care centers close to home
- Connecting victims of domestic violence with groups that provide shelter
- Helping individuals find resources to cope with the financial strain of layoffs
- Connecting volunteers with meaningful projects

Since the mid 1990's, United Way of Tulare County has published a comprehensive resource book/internet/computer disk with a listing of the resources throughout the County. The City of Visalia has joined with other agencies in the funding of this resource with a \$2,500 contribution. The 2-1-1 system will replace the published book, and will provide a much more direct resource that should help link those needing services with the appropriate resource in a more timely and direct manner. United Way has indicated they will not be requiring contributions from local agencies through 2011.

2-1-1 Background

In July 2000 the Federal Communications Commission assigned the three-digit dialing code 2-1-1 for the exclusive purpose of providing widespread access to community information and referral services. 2-1-1 is an easy to remember phone number linking callers in need to available health and human service programs. Currently, there are 2-1-1 systems operating in 46 states reaching roughly more than 240 million Americans or approximately 80% of the US population.

In January 2009, UWTC established a 2-1-1 Advisory Committee composed of local non-profits, the private business sector, county government agencies, and local city governments. Planning milestones were developed and used as the framework to begin the process of establishing a 2-1-1 system in Tulare County.

In December 2009, United Way of Tulare County was approved by the California Public Utilities Commission to provide 2-1-1 service in Tulare County.

Prior Council/Board Actions:

Provided \$2,500 in support to United Way for development of a comprehensive resource directory.

Committee/Commission Review and Actions:

Alternatives:

Attachments:

Recommended Motion (and Alternative Motions if expected): N/A

Environmental Assessment Status

CEQA Review:

NEPA Review:

Tracking Information: *(Staff must list/include appropriate review, assessment, appointment and contract dates and other information that needs to be followed up on at a future date)*

**City of Visalia
Agenda Item Transmittal**

Meeting Date: April 12, 2010

Agenda Item Number (Assigned by City Clerk): 2

Agenda Item Wording: Overview of the biennial budget process.

Deadline for Action: None

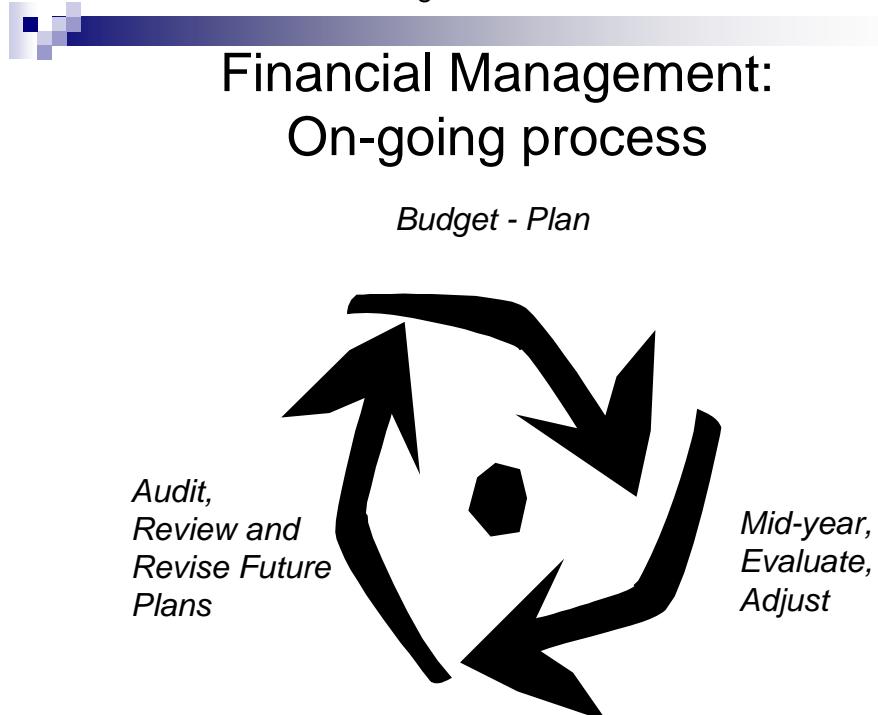
Submitting Department: Administrative Services

Contact Name and Phone Number:
Eric Frost, Administrative Services Director x4474
Renee Nagel, Finance Manager x4375

Department Recommendation:
That the City Council receives the biennial budget process report.

Summary/background:
The City produces a 2 year budget. Although much talked about, the budget is just part of a larger financial review cycle shown below in figure 1, Financial Management: On-going Process.

Figure 1



For action by:

City Council
 Redev. Agency Bd.
 Cap. Impr. Corp.
 VPFA

For placement on which agenda:

Work Session
 Closed Session

Regular Session:

Consent Calendar
 Regular Item
 Public Hearing

Est. Time (Min.): _____

Review:

Dept. Head _____
(Initials & date required)

Finance _____
City Atty _____
(Initials & date required or N/A)

City Mgr _____
(Initials Required)

If report is being re-routed after revisions leave date of initials if no significant change has affected Finance or City Attorney Review.

The budget is the Council's fiscal plan for the community. It represents the proposed

deployment of fiscal resources to achieve the Council's objectives for the community. After the plan is executed, the Council at any regularly scheduled meeting may reopen and change the budget. However, staff at a minimum brings back to Council at least one mid-year evaluation with staff recommendations for mid-year adjustments. Finally, the City charter requires that the City engage an independent auditor to review the City's financial records and form an opinion on the City's Comprehensive Annual Financial Report (CAFR), frequently called the audit.

The Finance department over time has conformed the City's financial reports to the best practices recommended by the Governmental Finance Officers Association of the United States and Canada (GFOA). For over 25 years, the City has received GFOA's award for budget and audit reporting. The focus, now however, is on the City's financial plan or budget.

BUDGET CONTROLS.

The next two year budget will begin in July, 2010. The City's budget consists of two parts: an operating budget and a capital budget. The capital budget appropriates funds within the two year budget and projects potential projects for an additional 4 years. In other words, the first two years of the capital projects budget requires a Council authorization or appropriation. The remaining 4 years of projects are not funded but allow Council and staff to plan future projects.

The operating budget, according to Council approved budget policies, require that revenues and expenditures are balanced. These budgets are supported by anticipated revenues and provide current services.

Fund Structure. The major unit of control is the fund. A fund has certain limitations or restrictions because of what revenues are received in that fund. In the 2009/10 fiscal year, the City used 73 funds as shown in Attachment #1, Fund Summary, FY 2009/10. The structure is as follows:

1. ***General Fund*** for tax-supported services including some sub funds the Council has created to save for certain Council priorities (8 sub funds).
2. ***Special Revenue Types:***
 - a. ***Capital Project Funds*** are a specific Special Revenues fund whose revenues are solely dedicated to capital projects (12 Funds);
 - b. ***Special Revenues Funds*** dedicated to specific purposes which include both operating and capital costs (27 Funds);
 - c. ***Debt Service Funds*** are required by bond covenants to track the City's repayment of bonded debt (5 funds);
3. ***Enterprise Funds*** (City Business Operations) such Solid Waste Collections and Wastewater Treatment Plant (14 funds), mainly funded from fees for service and grants;
4. ***Internal Service Funds*** (7 funds) are used by the City to track certain support activities of the City such as fleet maintenance, computer services and risk management.

Enterprise Funds tend to remain fairly constant because they are utilities, services that people use about the same regardless of the state of the economy. The two exceptions to this generalization are the Convention Center and Valley Oak Golf.

Special Revenue Funds are typically used for either capital construction or limited operating budgets. The capital projects in these funds are usually fully funded before the project is

budgeted. The operations funded by special revenues typically have reserves to weather the ups and downs of economic activity. For example, Measure T sales tax has an economic uncertainty fund to smooth out tax fluctuations.

The General Fund tax-supported operations are the most vulnerable to the current economic and political (State Budget) conditions. Operational expenditures tend to come in within a few percentage points of budgeted costs. In contrast, budgeted revenues can fluctuate in the 10% range. The challenge is to keep revenues and expenditures balanced.

The Charter, Fiscal Policies and Reserves. The City charter calls out specific responsibilities the City has in administrating the City’s resources. Article IX is found in Attachment #2. Also as part of the control process, past Council’s have adopted a number of controls to assure the wise management of fiscal resources which are listed in Attachment #3. These Council adopted policies are included in the appendix of the each budget and are designed to assure that the City operates in a fiscally sound manner.

One of the most important policies is to have a General Fund emergency reserve. Council has set this reserve at 25% of operating expenses. Because of these reserves, the City can better weather economic downturns such as the one the City is in now. As of 6/30/09, this reserve was \$13.6 million.

In addition, the City Council has specified that if in any given year the General Fund has revenues in excess of expenditures, those monies are to be dedicated to specific Council objectives, namely:

Council Priorities for General Fund Revenues in Excess of Expenditures		Balance as of 6/30/09 n Millions
45%	Civic Center development	\$9.7
45%	Sports Park development	2.6
5%	Recreation Stadium development	0.6
5%	Highway 198 Open Space	(0.5)

For the last several years, there have not been any additions to these reserves because revenues have been less than expected.

BUDGET PROCESS.

The City of Visalia has begun to prepare its biennial budget. The biennial budget will be for fiscal years 2010/11 & 2011/12. The City of Visalia’s will be presented in two major areas:

1. Operating Budgets
2. Capital Improvement Program (CIP)

The rationale for examining the budget in these two sections is that the planning of capital projects has a great deal of discretion. Each project merits close inspection by Council. Capital typically represents 1/3 of the budget and changes dramatically from year to year. In contrast, the fluctuation in operating budgets vary slightly and tend to be incremental; in other words, if the City has committed to a Fire Department, the funded amount may change for cost increases, but service levels are typically maintained. As a result, processes are discussed, but operating budgets are usually reviewed in less detail than the capital program unless the Council decides to add or reduce service levels.

Operating Budget. Each operating budget consists of the following:

- Operating Revenues – Revenues vary among the different types of funds. Revenues consist of utility fees, grants, sales, rentals, services, taxes, and interest earnings. Under Council directions, operating revenues are projected on the conservative side. The revenue assumptions in terms of percentage increase or decrease that are being used in this budget and capital plan are shown in Table 1: Revenue Assumptions.

Table 1: Revenue Assumptions

Description	Fiscal Year Assumptions			
	10/11	11/12	12/13	13/14 - 15/16
Interest Earnings	1.5%	2.0%	4.0%	4.0%
New Single Family Dwellings	500	500	600	700
Impact Fees increase/(decrease)	(5.00%)	3.0%	3.0%	3.0%
Sales Tax increase	2.0%	3.5%	3.5%	3.5%
Property Tax increase/(decrease)	(2.00%)	3.5%	3.5%	3.5%

- Salaries & Benefits – Salary increases are negotiated between the City and Bargaining Groups. The City has 5 different Bargaining Groups and the City is currently negotiating with each group for 2010/11.

Benefit costs typically increase each year. Benefit costs such as PERS, health insurance, and workers compensation rates are difficult to control. However, City staff works very hard to keep these costs down. For example, the City is a member of the CSAC EIA Health group and this allows the City to receive insurance at a lesser cost due to the group purchasing power. In addition, staff is able to keep the workers compensation cost down by returning employees to light duty when feasible and managing employees' medical care.

The benefit assumptions that are being used in this budget are shown in Table 2: Benefit Assumptions. These assumptions were provided to the City by the parties overseeing the benefits.

Table 2: Benefit Assumptions

Benefit	Assumptions			
	Percentage		GF Dollar Inc., Thousands	
	10/11	11/12	10/11	11/12
PERS (Misc Employees) Increase	0.40%	11.70%	7.2	210.6
PERS (Safety Employees) Increase	1.80%	6.70%	66.6	247.9
Health Insurance Increase	2.50%	4.00%	135.0	216.0
Workers Compensation Rate	No Change		No Change	
		Total	208.8	674.5

- Operating Costs – These are costs for operating supplies, equipment rentals, consultant services, contracts (ex: park mowing, median maintenance, and street sweeping), and utilities. The operating contracts and utilities cost typically increase due to growth, such as opening new parks, and cost of living adjustments.

- Capital Outlay within operating budgets – These are one-time expenditures for equipment or improvements that cost \$10,000 or less. Examples of Capital Outlay expenditures are fire hoses, guns, pressure washer, and software. Individual items in excess of \$10,000 are in the Capital Budget sections.
- Allocations - Although many funds throughout the City are independent of the General Fund, they all benefit from services provided by other City departments and are charged accordingly through allocations. The allocations which include Finance, Fleet, and Management Information Services among others are charged directly to each fund based upon an approved cost allocation plan. To qualify for most types of grant funding (Federal and State) the City must maintain a cost allocation plan which complies with the Office of Management and Budget (OMB) circulars A-87 and A-133. These OMB circulars provide direction on what costs are eligible to be paid by grants. To comply, all allocations charged within the City must be based upon this cost allocation plan.

Capital Improvement Program. The CIP includes all projects and equipment purchases costing \$10,000 or more. With a few exceptions, Capital Projects are separated from the operating budget by the use of separate capital funds. This allows a clear view of capital activities and prevents operating budgets from being artificially inflated by those same capital activities.

The Capital Improvement Program presents the two fiscal years 2010/11 and 2011/12 for adoption and appropriation. Four additional years are shown in the document for planning purposes. This allows Council to plan future projects and consider the near term impacts of those decisions. However, only the first two years are proposed for adoption and deserve the greater scrutiny.

Several work sessions will be scheduled between April 12th and June 2010 to review the Capital Improvement Program. Staff will schedule funds together for Council's review in manageable groupings. Multiple work sessions have worked well for Council in the past allowing a thorough review prior to budget adoption

During the CIP review process, funds which also contain an operating component will be presented along with a summary draft of their operating budgets to provide Council with an overview of the entire fund.

Budget Format and Preparation. Staff anticipates completing the proposed budget in late May and presenting that draft to Council for the 2010/11 & 2011/12 fiscal years. Prior to that time, the Council will have had many sessions to discuss individual capital projects and some operating budgets. The budget document will include a financial summary, major revenues, expenditure summary by department, six year capital improvement plan by fund, and department narratives (accomplishments, goals, & performance measurements).

The major revenues and expenditure summary by department will be presented in a format that shows two years of history, current years budget, current years projection, and proposed budget for 2010/11 & 2011/12.

The budget is prepared by staff and is reviewed multiple times to keep expenditures down. Table 3: Budget Process Responsibilities, identifies the budget process responsibilities for Finance and the Departments.

Table 3: Budget Process Responsibilities

Budget Activity	Finance	Departments	Due Date
Finance meeting with City Manager for Budget Forecast (Rev/Exp)			1/15/10
Departments meet with City Manager to discuss goals, operating changes			2/15/10
<i>Finance's Responsibility</i>			
General revenues	Prepare	Review	1/31/10
Salaries and benefits for FT employees	Prepare	Review	1/31/10
Operations and maintenance costs	Prepare	Review	1/31/10
Allocated costs	Prepare	Review	On-Going
Inter-fund transfers	Prepare	Review	4/31/10
<i>Department's Responsibility</i>			
Submit capital projects	Review	Prepare	1/18/10
Department Mission Statement & Descriptions	Review	Prepare	1/31/10
Department Performance Measures	Review	Prepare	1/31/10
Department Accomplishments & Objectives	Review	Prepare	1/31/10
Grant Revenues	Review	Prepare	2/15/10
Salaries and benefits for PT & hourly employees	Review	Prepare	2/15/10
On Call, Holiday Pay & Over-time	Review	Prepare	2/15/10
New Operations and Maintenance Costs	Review	Prepare	2/15/10
Minor Capital Outlay Requests	Review	Prepare	2/15/10
New Employee Requests*	Review	Prepare	2/15/10
Departmental line item budget Review by Finance	Review	Review	3/1/10
Departmental reviews by City Manager			4/1/10
Complete Document to City Manager			5/10/10
Proposed First Draft Submitted to City Council			5/17/10 or as soon as possible thereafter
1st Presentation to City Council			6/7/10
2nd Presentation to City Council			6/21/10

Budget Adoption. Two public hearings are required prior to the adoption of the budget. The first public hearing is tentatively scheduled for June 7th and the second on June 21st. Council may decide to add additional meetings such as June 14th, if additional discussion is needed. At the June 21st session, Council will be asked to approve a resolution to adopt the biennial budget. Once approved, the budget becomes the basis for operations and capital expenditures during the fiscal year. After adoption, the City Council may amend or supplement the budget by motion. Amendments to appropriations can occur throughout the year at any regular scheduled Council meeting or during Mid-Year or Mid-Cycle Budget Reviews. Staff is not authorized to spend more than the adopted or amended budget. In the past departments have typically spent less than appropriated in the budget due to vacancies and staff applying cost saving measures such as monitoring expenses, negotiating contracts, and outsourcing work when applicable.

The end goal is for staff to present a meaningful budget to Council and the Citizens of Visalia. The sheer volume of the budget can overwhelm a person. At the same time, sufficient detail is needed to make the budget a meaningful financial plan. The art in developing the budget is balancing these two goals, which staff believes the budget document achieves.

It is also important to remember that a budget is a living document. Council can make changes to the budget at any regularly scheduled meeting. Staff will at a minimum bring to Council recommended adjustments at semi-annual budget reviews.

Prior Council/Board Actions:

Committee/Commission Review and Actions:

Alternatives:

- Attachments:** Attachment #1: Financial Summary, FY 2009/10
Attachment #2: Visalia Charter, Article IX, Fiscal Administration
Attachment #3: Council Adopted Fiscal Policies

Recommended Motion (and Alternative Motions if expected): Receive the budget report.

Environmental Assessment Status

CEQA Review:

NEPA Review:

Tracking Information: *(Staff must list/include appropriate review, assessment, appointment and contract dates and other information that needs to be followed up on at a future date)*

Copies of this report have been provided to:

Fund Summary - Fiscal Year 2009/10		Sources		Uses									Revenues Over/ (Under) Expenditures	Beg. Avail. Fund/Cash Balance 7/1/09	Ending Avail. Fund/Cash Balance 6/30/10
Funds		Revenues	Operations	(Reimbursements)	Debt Service	Capital	Transfers In	Transfers Out	Depreciation	Total Uses					
General Fund	0011	55,475,190	68,260,931	(13,840,690)	0	640,350	0	3,272,520	0	58,333,111		(2,857,921)	7,462,420	4,604,499	
Motor Vehicle In-Lieu	0012	341,300	6,070	0	0	256,250	0	0	0	262,320		78,980	4,180	83,160	
Civic Center Reserve	0013	440,300	30,870	0	0	0	0	0	0	30,870		409,430	9,614,330	10,023,760	
Sports Complex Reserve	0014	80,000	13,340	0	0	0	0	0	0	13,340		66,660	976,060	1,042,720	
Recreation Park Stadium Reserve	0017	0	13,280	0	0	0	0	0	0	13,280		(13,280)	136,720	123,440	
W 198 Open Space Acquisition Reserve	0018	0	33,380	0	0	0	0	0	0	33,380		(33,380)	(759,380)	(792,760)	
Total General Fund		56,336,790	68,357,871	(13,840,690)	0	896,600	0	3,272,520	0	58,686,301		(2,349,511)	17,434,330	15,084,819	
Capital Project Funds															
Softball Facility	1011	9,200	180	0	0	0	0	0	0	180		9,020	(97,850)	(88,830)	
Civic Center Complex Impact Fee	1041	561,300	3,930	0	0	0	0	0	0	3,930		557,370	2,827,170	3,384,540	
Corporation Yard Impact Fee	1043	111,160	650	0	0	0	0	0	0	650		110,510	487,190	597,700	
Library Impact Fee	1045	32,840	8,380	0	0	0	0	0	0	8,380		24,460	(289,160)	(264,700)	
Police Impact Fees	1051	701,500	57,860	0	0	0	0	0	0	57,860		643,640	(2,002,500)	(1,358,860)	
Fire Impact Fees	1061	410,400	113,030	0	0	33,000	0	0	0	146,030		264,370	(2,659,530)	(2,395,160)	
Gas Tax	1111	3,020,600	562,770	0	0	2,935,600	0	0	0	3,498,370		(477,770)	768,270	290,500	
Park and Rec Facilities	1211	1,825,100	41,700	0	0	663,000	0	0	0	704,700		1,120,400	2,611,000	3,731,400	
Storm Sewer Construction	1221	1,123,100	27,640	0	0	690,000	0	0	0	717,640		405,460	279,960	685,420	
Transportation Impact Fees	1241	7,293,600	58,270	0	0	4,720,000	0	0	0	4,778,270		2,515,330	(2,912,670)	(397,340)	
State Transportation	1611	885,800	34,480	0	0	960,000	0	0	0	994,480		(108,680)	89,120	(19,560)	
Parking District	6111	180,880	55,440	0	627,000	0	(877,550)	0	0	(195,110)		375,990	(497,956)	(121,966)	
Total Capital Project Funds		16,155,480	964,330	0	627,000	10,001,600	(877,550)	0	0	10,715,380		5,440,100	(1,396,956)	4,043,144	
Special Revenue Funds															
Sales Tax, Police	1121	3,185,100	3,131,080	0	0	111,000	0	0	0	3,242,080		(56,980)	746,640	689,660	
Sales Tax, Fire	1122	2,320,300	616,430	0	0	0	0	0	0	616,430		1,703,870	5,398,130	7,102,000	
Measure R, Local Projects	1131	1,990,400	140	0	0	1,865,000	0	0	0	1,865,140		125,260	724,260	849,520	
Measure R, Bike and Trail	1132	1,175,500	0	0	0	1,260,000	0	0	0	1,260,000		(84,500)	118,550	34,050	
Measure R, Regional Projects	1133	11,389,200	0	0	0	11,387,400	0	0	0	11,387,400		1,800	82,500	84,300	
Waterways	1251	849,700	142,000	0	0	658,000	0	0	0	800,000		49,700	17,090	66,790	
Special Service Districts, NE	1511	162,600	123,550	0	0	0	0	0	0	123,550		39,050	181,600	220,650	
Spec. Serv. Dist. Open Space	1512	13,290	20,230	0	0	0	0	0	0	20,230		(6,940)	(132,240)	(139,180)	
Spec. Serv. Dist. LLMAD	1513	1,732,000	1,353,280	0	0	0	0	0	0	1,353,280		378,720	452,570	831,290	
Proposition 1B - Transportation and Transit	1614,5	100	0	0	0	0	0	0	0	0		100	3,500	3,600	
Northeast Capital Improvements	1711	36,300	2,200	0	0	50,000	0	0	0	52,200		(15,900)	23,800	7,900	
Narcotics and Asset Forefeiture	6212	42,000	20,000	0	0	0	0	0	0	20,000		22,000	183,130	205,130	
Police Grants	6311,2,4	0	0	0	0	0	0	0	0	0		0	270,210	270,210	
CDBG - Housing	1811	1,385,800	608,600	0	0	200,000	0	627,000	0	1,435,600		(49,800)	50,200	400	
CallHome Program	1818	0	0	0	0	0	0	0	0	0		0	0	0	
Home Program	1831	916,720	916,720	0	0	0	0	0	0	916,720		0	0	0	
Substandard Housing and Abatement	1861	84,000	224,730	0	0	0	0	0	0	224,730		(140,730)	(168,240)	(308,970)	
Property Based Improv. Dist.	1982/3	354,000	130,100	0	0	0	(78,000)	0	0	52,100		301,900	250,800	552,700	
Redevelopment Group															
RDA - East Visalia	1901	1,267,900	1,030,670	0	0	0	0	356,060	0	1,386,730		(118,830)	(3,850,090)	(3,968,920)	
RDA - Mooney	1911	1,632,800	1,190,210	0	589,519	0	0	0	0	1,779,729		(146,929)	5,673,671	5,526,742	
RDA - Downtown	1921	244,200	76,610	0	123,446	0	0	0	0	200,056		44,144	1,011,374	1,055,518	
RDA - Central	1931	2203,800	2,011,670	0	123,281	0	0	78,000	0	2,212,951		(9,151)	406,609	397,458	

Redevelopment Group - continued													
RDA - East Visalia Low /Mod	1902	258,900	54,290	0	0	0	0	0	0	54,290	204,610	100,240	304,850
RDA - Mooney Low /Mod	1912	358,600	129,290	0	0	0	0	0	0	129,290	229,310	532,070	761,380
RDA - Downtown Low /Mod	1922	43,220	19,480	0	0	0	0	0	0	19,480	23,740	(52,900)	(29,160)
RDA - Central Low /Mod	1932	421,400	368,660	0	0	0	0	0	0	368,660	52,740	(24,260)	28,480
RDA - Revolving	1841	0	816,800	(796,300)	0	0	0	0	0	20,500	(20,500)	(20,500)	(41,000)
Subtotal - RDA	RDA	6,430,820	5,697,680	(796,300)	836,246	0	0	434,060	0	6,171,686	259,134	3,776,214	4,035,348
Total Special Revenue Funds		32,067,830	12,986,740	(796,300)	836,246	15,531,400	(78,000)	1,061,060	0	29,541,146	2,526,684	11,978,714	14,505,398
Debt Service Funds													
Los Rios	2011	54,453	3,722	0	52,453	0	0	0	0	56,175	(1,722)	86,958	85,236
Village West	2012	9,260	0	0	9,260	0	0	0	0	9,260	0	0	0
CHFA Help	2941	0	0	0	0	0	0	0	0	0	295,140	295,140	0
East RDA Bond	2951	15,000	0	0	371,058	0	(356,058)	0	0	15,000	0	0	0
VPFA Bond	2965	0	0	(152,816)	2,030,225	0	(1,877,409)	0	0	0	0	0	0
Total Debt Service Funds		78,713	3,722	(152,816)	2,462,996	0	(2,233,467)	0	0	80,435	(1,722)	382,098	380,376
Business Type Funds													
Building Safety	4001	2,489,660	3,004,720	(21,050)	0	0	0	0	0	2,983,670	(494,010)	(792,170)	(1,286,180)
Airport	4011	3,778,360	3,102,600	(17,890)	28,948	1,240,000	0	0	(726,260)	3,627,398	150,962	378,922	529,884
Convention Center	4131	3,559,020	5,210,190	0	0	0	(2,849,950)	1,705,390	(474,360)	3,591,270	(32,250)	(32,250)	(64,500)
Valley Oak Golf	4211,3	2,805,000	2,442,090	(67,610)	0	0	0	0	(278,360)	2,096,120	708,880	672,898	1,381,778
Solid Waste	4411	16,916,950	17,485,000	(1,784,050)	0	3,646,700	0	0	(1,015,000)	18,332,650	(1,415,700)	370,100	(1,045,600)
Transit	4511	12,444,270	6,997,010	(20,000)	0	5,444,138	0	0	(700,300)	11,720,848	723,422	2,468,295	3,191,717
Street Sweeping	4711	496,780	496,780	0	0	0	0	0	0	496,780	0	93,250	93,250
Waste Water Group													
Operations	4311, 3, 4, 5	13,628,300	10,421,154	0	66,477	3,633,000	0	0	(2,280,950)	11,839,681	1,788,619	3,965,258	5,753,877
Storm Sewer Maintenance	4812	1,181,250	1,422,740	0	0	0	0	0	(409,830)	1,012,910	168,340	347,420	515,760
Kaweah Lake	1223	243,800	100,800	0	0	0	0	0	0	100,800	143,000	(1,308,500)	(1,165,500)
Trunkline	1231	7,878,700	13,590	0	550,600	6,730,000	0	0	0	7,294,190	584,510	1,024,595	1,609,105
Sewer Connection	1232	710,640	2,840	0	245,569	0	0	0	0	248,409	462,231	536,745	998,976
Storm Sewer Deficiency	1222	342,000	7,530	0	0	515,000	0	0	0	522,530	(180,530)	708,770	528,240
Groundwater Recharge	1224	691,600	141,300	0	0	580,000	0	0	0	721,300	(29,700)	47,800	18,100
Subtotal - Waste Water		24,676,290	12,109,954	0	862,646	11,458,000	0	0	(2,690,780)	21,739,820	2,936,470	5,322,088	8,258,558
Total Business Type Funds		67,166,330	50,848,344	(1,910,600)	891,594	21,788,838	(2,849,950)	1,705,390	(5,885,060)	64,588,556	2,577,774	8,481,133	11,058,907
Internal Service Funds													
Fleet Services	5011	2,600	4,475,512	(4,475,060)	0	0	0	0	(46,410)	(45,958)	48,558	328,900	377,458
Vehicle Replacement	5012	150,000	536,270	(603,690)	0	1,661,550	0	0	(492,950)	1,101,180	(951,180)	2,461,910	1,510,730
Information Services	5111	16,800	2,402,140	(2,585,150)	0	1,527,000	0	0	(149,000)	1,194,990	(1,178,190)	1,639,430	461,240
Risk Management - Property	5511	157,000	1,634,800	(1,883,720)	0	0	0	0	(248,920)	405,920	2,488,730	2,894,650	0
Risk Management - Health	5512	1,488,590	10,564,180	(9,615,910)	0	0	0	0	948,270	540,320	2,083,948	2,624,268	0
Risk Management - Workers Comp.	5513	70,000	675,360	(1,086,090)	0	0	0	0	(410,730)	480,730	4,088,530	4,569,260	0
Compensated Absences	5711	0	0	0	0	0	0	0	0	0	0	3,081,500	3,081,500
Total Internal Service Funds		1,884,990	20,288,262	(20,249,620)	0	3,188,550	0	0	(688,360)	2,538,832	(653,842)	16,172,948	15,519,106
Grand Total - 2009/10		\$173,690,133	\$153,449,269	\$(36,950,026)	\$4,817,836	\$51,406,988	\$(6,038,967)	\$6,038,970	\$(6,573,420)	\$166,150,650	\$7,539,483	\$53,052,266	\$60,591,750

Attachment #2

Article IX Fiscal Administration

Section 1. Indebtedness: No indebtedness shall be incurred on behalf of the City, for any purpose, unless and until the same shall have been authorized by ordinance, resolution or order of the Council.

Section 2. Fiscal Officer: A fiscal officer shall be appointed by the City Manager subject to the approval of the City Council, and the City manager shall establish the qualifications, duties and functions of such fiscal officer.

Section 3. Demands Against the City: Moneys shall be drawn from the City Treasury only in the manner prescribed by ordinance of the Council.

Section 4. Filing of Claims: Except as otherwise provided by the provisions of State law applicable to chartered cities, claims against the City shall be filed as prescribed by ordinance.

Section 5. The Fiscal Year: The fiscal year of the City shall commence upon the first day of July of each year, or at such other time as may be fixed by ordinance.

Section 6. Annual Budget: On such date in each year as shall be fixed by the Council, the City Manager shall send to the Council a careful estimate, in writing, of the amounts required for the business and proper conduct of the various departments, offices, boards and commissions of the City, over which he has control during the next ensuring year. The City Manager shall also at said time submit to the Council an estimate of the amount of income from fines, licenses, and other sources of revenue, exclusive of taxes upon property, and the probable amount required to be levied and raised by taxation.

Section 7. Public Hearing on the Budget: After reviewing the proposed budget as submitted by the City Manager and making such revisions as it may deem advisable, the Council shall determine the time for holding of a public hearing upon, and shall cause a notice thereof to be published not less than ten (10) days prior to said hearing by at least one insertion in the official newspaper of the City.

Copies of the proposed budget shall be available for inspection by the public at the office of the City Clerk at least ten (10) days prior to said hearing.

At the time so advertised or at any time such public hearing from time to time be adjourned, the Council shall hold a public hearing on the proposed budget at which interested persons desiring to be heard shall be given such opportunity.

Section 8. Adoption of the Budget: After the conclusion of the public hearing, the Council shall further consider the proposed budget and make any revisions thereof that it may deem advisable, and thereafter it shall adopt the budget with revisions, if any. Upon final adoption, the budget shall be in effect for the ensuing fiscal year.

From the effective date of the budget, the several amounts stated therein as proposed expenditures shall be and become appropriated to the various departments or activities therein described. All appropriations shall lapse at the end of the fiscal year to the extent that they shall not have been expended or lawfully encumbered.

At any meeting after the adoption of the budget, the Council may amend or supplement the budget by motion.

Section 9. Tax System: The Council shall by ordinance provide a system for the assessment, levy and collection of City taxes upon property.

Section 10. The Council shall have power by ordinance to authorize the transfer to and the assumption and discharge by officers of the County of Tulare, of any function of the City relating to the assessment of property for taxation, and equalization of such assessment, the collection of taxes levied for municipal purposes, the collection of assessments levied for local improvements, the sale of property for non-payment of taxes levied for municipal purposes or for non-payment of assessments levied for local improvements, and the redemption of property from sales for either of said purposes and may repeal any such ordinances.

Section 11. Tax Rate: The total property tax for any one year shall not exceed one per cent of the assessed valuation, unless a special tax be authorized, as provided in this **Charter**; and the proceeds of any such special tax shall be used for no other purpose than that specified for which it was voted; provided, however, that in addition to said one per cent there shall be included in every annual levy, a sufficient amount to cover all liabilities of the City for principal and interest of all bonds or judgments due and unpaid or to become due during the ensuing fiscal year and not otherwise provided for.

Special Levies: Special levies in addition to the above may be made annually in amounts not to exceed the limits hereinafter enumerated in this section, respectively, on each \$100 of the assessed value of the taxable property in the City:

- (1) For the support and maintenance of free public libraries and reading rooms, Thirty Cents (\$.30).
- (2) For the support and maintenance of parks, playgrounds and recreation centers, Thirty Cents (\$.30).

The City shall spend each fiscal period not less than the total amount raised each year from special levies for the free public libraries and reading rooms, and the parks, playgrounds and recreation centers.

Section 12. Special Taxes and Bonds:

(a) Whenever the Council shall determine that the public interest demands a special tax for a specified purpose, either for any specified number of years or for an indefinite period of time, in excess of the maximum tax rates provided for in Section 11 of this Article IX, the Council may submit to the qualified voters of the City at a regular or special election a proposition to authorize such tax for such purpose and for such number of years for an indefinite period of time, but no such special tax shall be levied unless authorized by the affirmative votes of the same number of voters voting on such proposition as is at the time required to authorize indebtedness of the City evidenced by general obligation bonds.

(b) No indebtedness evidenced by general obligation bonds shall be incurred by the City unless authorized by the affirmative votes of that number of voters voting on the proposition for incurring such indebtedness that shall at the time be required by the Constitution and general laws of the State. All proceedings for the incurring of indebtedness evidenced by general obligation bonds of the City shall be taken in accordance with the Constitution and general laws of the State. All proceedings for the incurring of indebtedness evidenced by general obligation bonds of the City shall be taken in accordance with the Constitution and general laws of the State, except as provided in Section 13 of this Article IX.

Section 13. Limit of General Obligation Bonded Indebtedness: The general obligation bonded indebtedness of the City shall at no time exceed a total of twenty per cent of the assessed valuation of all property taxable for City purposes.

Section 14. City Promotion: The Council may appropriate and spend money from the funds of the City for any or all of the following purposes: Reception and entertainment of public guests, assistance of public celebrations, fairs and exhibitions, to aid or carry on the work of immigration to the City, to encourage and promote industrial and commercial development and tourism; and generally, for the purpose of advertising the City; provided, however, that the aggregate expenditures from property taxes for all of said purposes shall not exceed in one fiscal year the sum of four (\$.04) cents on each One Hundred Dollars (\$100) of the assessed value of property within the City.

Attachment #3

FINANCIAL PLAN PURPOSE

A. **Two-Year Budget.** The City uses a two-year financial plan, emphasizing long-range planning and effective program management. The benefits identified from using a two-year plan are:

1. Reinforces the importance of long-range planning in managing the City's fiscal affairs.
2. Concentrates on developing and budgeting for the accomplishment of significant objectives.
3. Establishes realistic timeframes for achieving objectives.
4. Creates a pro-active budget that provides for stable operations and assures the City's long-term fiscal health.
5. Promotes more orderly spending patterns.
6. Reduces the amount of time and resources allocated to preparing annual budgets.

B. **Measurable Objectives.** The two-year financial plan will establish measurable program objectives and allow reasonable time to accomplish those objectives.

C. **Operating Carryover.** Operating program appropriations not spent during a fiscal year may be carried over for specific purposes into the following fiscal year with the approval of the City Manager or designee.

D. **Goal Status Reports.** The status of major program objectives will be formally reported to the Council on an ongoing, periodic basis or more often, if appropriate, via the budget.

E. **Mid-Year Budget Reviews.** The Council will formally review the City's fiscal condition, and amend appropriations if necessary, based on an analysis of the first six months of each fiscal year.

F. **Balanced Budget.** The City will maintain a balanced budget over the two-year period of the financial plan.

1. Operating revenues must fully cover operating expenditures, including debt service and operating transfers, unless Council has a planned use of available fund balance.
2. General Fund ending fund balance and enterprise funds ending working capital should be maintained at 25% of operating expenditures.
3. Total expenditures can exceed operating revenues in a given year; however, in this situation, beginning fund balance can only be used to fund capital improvement plan projects, or other "one-time", non-recurring expenditures.

FINANCIAL REPORTING AND BUDGET ADMINISTRATION

A. **Annual Reporting.** The City will prepare annual financial statements as follows:

1. In accordance with Charter requirements, the City will contract for an annual audit by a qualified independent certified public accountant. The City will strive for an unqualified auditor's opinion.
2. The City will use generally accepted accounting principles in preparing its annual financial statements, and will strive to meet the requirements of the Government Finance Officers Association's (GFOA) Award for Excellence in Financial Reporting program.
3. The City will issue audited financial statements within 210 days after the fiscal year-end.

B. **Budget Administration.** As set forth in the City Charter, the Council may amend or supplement the budget at any time after its adoption by majority vote of the Council members. The City Manager has the authority to make administrative adjustments to the budget as long as those changes will not exceed a fund's appropriation for that year.

1. The City will use guidelines established by the GFOA's recommended practices on budgeting in preparing its biennial budget and will strive to meet the requirements of the GFOA's Distinguished Budget Presentation Award.

GENERAL REVENUE MANAGEMENT

A. **Diversified and Stable Base.** The City will seek to maintain a diversified and stable revenue base to assist in its protection from short-term fluctuations in any one revenue source.

B. **Long-Range Focus.** To emphasize and facilitate long-range financial planning, the City will maintain a five-year financial plan, at least in the General Fund.

USER FEES (COST RECOVERY)

A. **Ongoing Review.** Fees will be reviewed and updated annually, and biennially when appropriate, to ensure that they keep pace with changes in increased costs as well as changes in methods of service delivery.

B. **User Fee Cost Recovery Levels.** In setting user fees and cost recovery levels, fees will equal the cost unless some public purpose can be identified.

C. The City will biennially review user fees and charges and report to the Council the amount of program subsidy, if any, that is being provided by the General or Enterprise Funds.

DEBT MANAGEMENT

A. Debt maturity should be no longer than the useful life of the underlying asset.

B. Debt should be only for capital assets and not operations.

C. May not exceed 15% of assessed value.

APPROPRIATIONS LIMITATION

A. The Council will annually adopt a resolution establishing the City's appropriation limit calculated in accordance with Article XIII-B of the Constitution of the State of California, Section 7900 of the State of California Government Code, and any other voter approved amendments or state legislation that affect the City's appropriation limit.

B. The supporting documentation used in calculating the City's appropriation limit and projected appropriations subject to the limit will be available for public and Council review prior to Council consideration of a resolution to adopt an appropriation limit. The Council will generally consider this resolution in connection with final approval of the budget.

C. The City will strive to develop revenue sources, both new and existing, which are considered non-tax proceeds in calculating its appropriations subject to limitation.

CAPITAL IMPROVEMENT PLAN (CIP)

A. **CIP Projects:** In excess of \$10,000. Construction projects and equipment purchases which cost \$10,000 or more will be included in the Capital Improvement Plan (CIP); minor capital outlays of less than \$10,000 will be included with the operating program budgets.

B. **CIP Purpose.** The purpose of the CIP is to systematically plan, schedule, and finance capital projects and equipment purchases to ensure cost-effectiveness as well as conformance with established policies. This is a six-year plan. The CIP will reflect a balance between capital replacement projects that repair, replace or enhance existing facilities, equipment or infrastructure; and capital facility projects that significantly expand or add to the City's existing fixed assets.

C. **Project Manager.** Every CIP project will have a project manager who will prepare the project proposal, ensure that required phases are completed on schedule, authorize all project expenditures, request grant or other reimbursements, ensure that all regulations and laws are observed, and periodically report project status.

D. **CIP Review Committee.** Headed by the Administrative Services Director or designee, this Committee will review project proposals, determine project phasing, recommend project managers, review and evaluate the draft CIP budget document, and report CIP project progress on an ongoing basis to the City Manager.

E. **CIP Appropriation.** Unlike operating appropriations that lapse at the end of the fiscal year, CIP appropriations continue until the project is completed or specifically defunded.

**City of Visalia
Agenda Item Transmittal**

Meeting Date: April 5, 2010

Agenda Item Number (Assigned by City Clerk): 3

Agenda Item Wording: Overview of Airport and Transit Divisions

Deadline for Action: N/A

Submitting Department:

Contact Name and Phone Number: Leslie Caviglia, 713-4317;
Mario Cifuentez, 713-4480, Monty Cox, 713-4591

Department Recommendation

It is recommended that the Visalia City Council receive this overview of the Airport and Transit Division Operations.

Summary

The Airport and Transit Divisions are both enterprise account Divisions in the Administration Department. Both Divisions are completely funded by federal and/or state funding, user fees and other service fees. They do not receive any general fund subsidy, and in fact, both contribute significantly to the general fund through cost allocations. (All Divisions are assessed cost allocations based on their share of operational overhead such as management, legal, insurance, building maintenance, etc. In the case of enterprise funds, they actually transfer money into the general fund for these expenses.)

Department Discussion

Airport:

The Visalia Airport is the largest airport in Tulare County and the only one with commercial air service. It hosts more than 80,000 annual operations (take offs and landings) and is home to 168 based aircraft, a flight school, and two charter services. The airport has an operating budget of \$1.6 million annual operating budget. These revenues are derived from the following:

- | | |
|-----------------|-------------|
| • Airport Fees | \$ 100,000 |
| • Fuel Sales | \$ 900,000 |
| • Hangar Leases | \$ 440,000 |
| • Land Leases | \$ 150,000 |
| Total: | \$1.590,000 |

For action by:

- City Council
 Redev. Agency Bd.
 Cap. Impr. Corp.
 VPFA

For placement on which agenda:

- Work Session
 Closed Session

Regular Session:

- Consent Calendar
 Regular Item
 Public Hearing

Est. Time (Min.): _____

Review:

Dept. Head LBC32510

Finance

City Atty

City Mgr

Generally, the airport operating costs break down as follows

In addition, the airport has a capital improvement Program plan of over \$19 million. All of these projects are anticipated to be 95% federally funded, and will not be built unless/until the federal funding is available. All airport capital projects must be part of the Airport Layout Plan, and an Airport Capital Improvement Program, which must be approved annually by the Federal Aviation Administration (FAA). It is anticipated that the City's share (5%) of the 2010-2011 capital program will be \$35,000. The anticipated fund balance at the end of the 09-10 fiscal year is expected to be about \$75,000. The major projects included in the 2010-11 capital improvement program include:

- Runway Safety Area Drainage Improvements
- Terminal Area Study
- Engineering Design for related projects

All of the airport's land and facility leases are adjusted annually based on the Consumer Price Index. The CPI has remained flat, or in many cases fallen, over the past couple of years. This has resulted in the airport not achieving the revenue projections listed in the last 2-year budget. Additionally, the airport has experienced a 50% decrease in jet fuel sales and a 37% decrease in aviation fuel sales during this economic downturn which has had a significant impact on the fund's revenues. This loss, coupled with increased capital funding at 95%, which required a 5% match from the Airport enterprise fund, and the three year commitment to assist the Fire Department budget through the funding of a Captain's position to cover the airport during commercial flight operations, has resulted in a much tighter budget situation for the airport.

As a result, the airport has taken a number of steps to reduce costs including reducing after-hours security patrols, cutting an hourly position, reducing the remaining hourly position's hours, implemented split shifts for regular staff, and installing LED airfield lights which will reduce energy costs. Staff is also evaluating all fees and leases to determine if there are places where revenues can be increased.

In order to ensure that there is enough money to match Federal grants in the future, the City Manager may make further recommendations to reduce expenditures when the full budget is submitted.

The airport fund owns 821 acres in its vicinity (map attached). The original land was deeded to the City after World War II and additional land has been purchased over the years either for expansion, or for safety and security reasons. The FAA requires that the airport have control of all of the property within its runway protection zone. The zone is set based on a formula that takes in to account size of aircraft, noise, instrument landing systems, etc. The current zone covers the current runway and the proposed expansion that is included in the Airport Layout Plan.

Since the primary source of the funds for airport related land purchases was derived from federal grant funding, the use and operation of the land is tightly regulated. For example, the land on the airport must be primarily used for aviation purposes. If leased, the rents must be at

fair market value and the lease revenue must be used for airport purposes. If sold, the majority of the sale price would revert to the federal government. Airport land includes the following:

- Airport operations 248 acres
- Plaza Park and Golf Course 160 acres
- Farm Land 363 acres
- Non-aviation commercial 39 acres
(SPCA, Comfort Suites, undeveloped, etc)

The land to the east of the current parking lot is slated to be an expanded parking lot for the business and commercial terminals. The former fire station at the airport is undergoing minor remodeling to create offices for the airport staff. In turn, the higher valued office space in the business aviation terminal will be leased out for airport-related uses. The FAA has confirmed they are interested in leasing these offices. Once leased, the income will help the Airport Operating Fund but since it is not finalized, the income is not yet included in the budget projections.

There are also several pieces of airport land that could be developed in the future, including the west side of the runway which is slated to be designed to house and support airport-related businesses (plane maintenance, shipping, etc.) There is a lot northeast of the airport that is designated for commercial that has been discussed as a hotel/restaurant site, and a parcel adjacent to Plaza Park that has the potential to be developed for office related uses. Since any profits from land sales would need to be used to repay the federal government for the initial grant, plus a percentage of the profit, it is staff's intent that when land is developed, it is through long-term leases, which would then fund airport operations, rather than actual land sales.

The airport currently has 103 T-hangars that are all leased out. The City has standard lease agreements that have been previously approved by the City Attorney and Risk Management and meet FAA regulations. There is a waiting list for T-hangars, and a policy for how the list is managed and maintained. Interested hangar parties must pay a \$300 deposit to be placed on the waiting list. Once they reach the top of the list and a hangar becomes available, they have 3 days to accept and sign a lease, etc. If they do not accept a hangar, once offered, they forfeit the deposit. The deposit system was instituted so that the airport can get an accurate depiction of the demand for hangars and plan for new construction accordingly. While right now the economy has had a significant impact on private aircraft ownership and the waiting list is quite short, it was not unusual in past years for there to be 20-30 people on the waiting list.

There are 5 Corporate-type hangars at the airport. The typical process for new corporate hangar construction at the airport involves the airport leasing land to the tenant who then builds the hangar facility. At the end of the lease term, 25-40 years depending on the size of the hangar, ownership of all improvements reverts back to the airport and the tenant then pays a facility rent instead of a land rent. This policy has helped the airport fund to become self-sustaining over the years and remain able to provide the matching funds necessary to accept FAA Grant Funding.

When a tenant proposes to build a new hangar, the tenant is allowed to install an aboveground fuel tank on the leased premises, pursuant to the Airport Fuel Tank Policy. The policy requires the tenant to adhere to all local, state and federal regulations as well as assume all liability for the fuel tank. Additionally, the tenant can only provide fuel to their own aircraft. While the airport used to allow underground fuel tanks, that practice is being phased out for liability

reasons. As hangar leases that include underground tank provisions expire, the underground tanks must be removed.

In addition to the aircraft that are housed at the City's airport, there are also a number of regular corporate clients including VF Corporation, Leprino Foods, Jostens, Pillsbury, and Costco.

Essential Air Service:

Visalia is part of the Federal Essential Air Service (EAS) program which was created in 1978 as part of the Airline Deregulation Act. The intent of the program is to provide life-line service to underserved communities.

The FAA conducts a bidding process to select a provider for each EAS airport. The airlines must propose service to a large airport "hub", must provide at least 2 flights a day, and must fly at "reasonable" times, taking into account the needs of the passengers.

Great Lakes began providing EAS from Visalia to Ontario, CA in September, 2008. At the time, Ontario had 11 major carriers that were providing direct service to more than 30 cities in the United States and Canada. Service in Ontario has dropped significantly as a result of air carriers cutting capacity. Several carriers, including Jet Blue, have left the Ontario Market, and there are now only eight major carriers offering significantly fewer flights. A recent industry report stated, "Of the top 100 airports in total passengers, in the United States, Ontario has lost the highest percentage of flights."

Great Lakes has indicated that they are aware that Ontario, while meeting the tenants of the EAS program, is not meeting customer demand for Visalia. Listed below are the annual passenger totals since subsidized service began:

<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>
7322	13,324	8,163	4,752

Visalia has the potential to do much better. In 2001, prior to the 9-11 terror attacks, Visalia was on track to have 30,000 annual passengers fly to LAX on SkyWest/United Express, who was serving Visalia unsubsidized. Great Lakes recognizes that there is market potential here. They are looking at options.

Airport Committee:

There is an informal Airport Advisory Committee that meets a couple of times a year to review general topics of interest, and meets on call if there is a particular issue that would benefit from having input from a broader group. The Committee is appointed by the Airport Manager, but is also open to the public and generally posted at the airport so anyone interested can attend.

The Committee use to be a formal Council-appointed Committee; however, there was not enough activity to warrant regular meetings and the formal appointment process that is required for a Council-appointed committee. The informal process has been in affect for more than a year, and seems to be working well. Those serving on the committee include: Mike Albaugh, Greg Todd, Steve Dillard, Ken Stake, and Ron Greenall.

Transit:

Visalia Transit has been providing services to Visalia residents for more than 25 years, and has a current 09-10 operating and capital budget of over \$17 million. While there is City staff that oversees the system, the daily driving and maintenance operations are provided by MV Transportation as part of a three year agreement.

Funding:

Visalia Transit is funded in 2009-2010 through the following anticipated sources and amounts:

Federal Assistance (capital & operating)	\$7,604,000
State Local Transportation Funding (LTF)	\$4,582,700
State Operating Assistance from Diesel Tax	\$ 669,047
Farebox Sales and Passes	\$1,054,600
National Park Service Contract	\$ 933,403
Safety and Security Grant (State)	\$ 790,900
Measure R	\$ 718,200
Reimbursements (Staff time from grants)	\$ 323,000
CNG Sales	\$ 250,000
Leases (Transit Center, Maint Fac, buses)	\$ 231,000
Advertising Sales & Misc.	\$ 124,000
Total:	<u>\$17,280,850</u>

Expenses for this year's service are anticipated to be as follows:

Capital Expenditures (buses, shelters, etc)	\$8,250,000
Bus Services (MV Transportation)	\$5,383,403
General Fund Allocations	\$1,433,500
Fuel	\$ 895,700
Misc, Operating	\$ 886,552
Marketing	\$ 431,695
Total:	<u>\$17,280,850</u>

Services:

Currently, Visalia Transit includes five types of service to more than 1.5 million riders annually on Mondays – Fridays from 6 a.m. to 9:30 p.m., Saturdays from 9 a.m. to 6:30 p.m. and Sundays from 8 a.m. to 6:30 p.m. The service includes:

- Fixed Route – The large buses that provide regular route service on fixed schedule at \$1.25/ride/ \$2.50/ all day pass or \$30/monthly pass. Senior and disabled discounts are provided at varying levels. (30 vehicles) (Map attached)
- Towne Trolley – The picturesque trolleys serve the downtown area with multiple stops between the transit center and the courthouse and to the community campus for \$.25/ride or \$5.00/monthly (6 vehicles)
- Dial-A-Ride – The smaller buses are used to provide curb-side service primarily to disabled and senior customers who call to request the service. Prices are \$1.75-3.25/ride, depending on ADA and other statuses or \$60/month. (11 vehicles)
- Sequoia Shuttle – Smaller shuttles are used to provide service from Visalia, Exeter and Three Rivers to the Sequoia National Park for \$15/ride. (19 vehicles including internal service described below)

- Loop – Visalia Transit contracts with the Park and Recreation Department to provide a small bus between several schools and youth centers as part of after-school transportation. This is a free service to the youth. (2 vehicles owned by Park and Recreation Division)

In addition, Visalia Transit provides service on a contract basis for the Cities of Exeter and Farmersville, and to the community of Goshen through a contract with the County of Tulare. These communities are part of Visalia's metropolitan area. These communities are required by federal law to provide service, either on their own, or in cooperation with another agency. It is more economically viable for them to contract with Visalia to provide service, and it enables our agency to spread our overhead over a larger pool while also providing better service to Visalians who want service to these communities. Visalia also jointly operates an Express Route to the City of Tulare. Visalia and Tulare buses travel between the two city's transit centers. Each City operates one bus on an hourly basis creating a combined 30 minute service. The only other stop on this route, which comes by way of Highways 198 and 99, is at the College of the Sequoias in Visalia.

Visalia Transit also contracts with Sequoia Kings Canyon National Park to provide an internal shuttle that interconnects with the external shuttle described above. The internal shuttle moves visitors throughout Sequoia National Park from approximately Memorial Day to Labor Day. The service is provided as part of a five year Cooperative Agreement with the National Park Service. Individual years are provided for through an annual task agreement. The task agreement for the 2010 season will be brought to the Council for consideration and approval later this month.

Visalia Transit also provides the Green Line, a grant funded information line that provides information about transit services throughout the County including the City of Dinuba (DART), the City of Porterville (COLT), the City of Tulare (TIME), the County of Visalia (TCAT) and Visalia Transit. Citizens from throughout the County can get information by call 1-877-404-6473 from 7 a.m. to 6 p.m. The service is especially useful for those who have to use multiple transit systems to reach their destination. New this fiscal year, the Green Line is already fielding more than 1,200 calls a month

The Transit Division operates two facilities, the three story Transit Center that serves as a multi-modal facility or hub for Visalia Transit, Tulare County's T-CAT, and an Express Route between Tulare, Kings County, Greyhound, a charter service to Las Vegas, and Amtrak. In addition, it houses the Transit staff, and the City Council, City Manager and Administration Department offices.

In addition, there is the Transit Maintenance Facility at Goshen and Cain. This facility is where MV Transportation operates, and provides the maintenance on the Visalia Transit vehicles, and the Sequoia Shuttle vehicles. In addition, Tulare County, which is also operated by MV Transportation, leases space for their office and maintenance operations.

Operations:

Like the Airport, Transit operations are highly regulated by the Federal Government. There are many rules that govern how the system must operate, how the equipment can be used, hours of operations, costs, etc. A review of the finances is conducted annually and subject to Federal Transportation Administration review, and the entire system, operations and finances, undergoes an intensive Triennial audit. The last Triennial audit was conducted in 2009 and no significant deficiencies were reported.

State law requires that Transit Systems the size of Visalia generate at least 20% of the operating cost from user-based fees. The actual computation of that requirement is complex, and just looking at the raw numbers of operating costs versus fare income does not necessarily correlate with mathematical formula required by State. The Federal Government limits Federal funding to 50% of the operating budget. Recent audits have confirmed that Visalia is meeting both requirements.

New routes are developed based on demand. Demand is assessed based on numerous factors, including current route usage figures, new and planned developments that would generate usage, requests, consultation with contract partners, and input from the annual Unmet Needs Hearing process that is conducted by the Tulare County Association of Governments. In recent years, new routes have only been added when grant funding was available to offset the cost of the first three years when ridership, and correspondingly fares, is expected to be less than the required 20% of operating expenses.

Route changes are also reviewed by the City Council appointed Transit Committee which makes a recommendation of routes, fees, and other transit related issues. The members on the Transit Committee are: Elaine Martell, David Wilson, Gerald Squier, Pat Chester, Christopher Ulnti, Joshua Miller and Glenn Stewart.

Buses are purchased through a competitive process and when possible, the Transit Division utilizes a group purchasing program to receive the best possible price. Buses purchases are programmed as grant funding permits. Bus shelters are erected and maintained at the highest use locations. Additional shelters are purchased annually as grant funding allows. Currently, the Division is utilizing a local contractor to refurbish older shelters at a consider cost savings. Recycling the old shelters is also a better use of natural resources.

New shelters are being purchased as grant funding permits. All the new shelters are lit though solar lighting, which saves on installation costs, on-going electrical costs and provides a high level of safety and security.

Future Challenges and Opportunities:

While funding is always a concern, especially in these economic times, at this point staff anticipates that minor modifications in the system should enable the Transit Division to continue to provide the similar service in the coming year with the available budget. The modifications will be brought to Council later this spring for consideration, with implementation of any changes scheduled for August.

The City currently has a grant application pending to develop a plan for providing better transit service to students attending the College of the Sequoia campuses in Visalia and Tulare. This is a need that has been identified by all three agencies, and was raised at the recent Unmet Needs Hearing.

The largest unknown in Transit is what impact the 2010 Census may have. During the 2000 Census Visalia's Urbanized Area (UZA) expanded to include Farmersville and Exeter, and they were required to provide a higher level of transit services. They asked Visalia to supply this service, which is done on a contract basis.

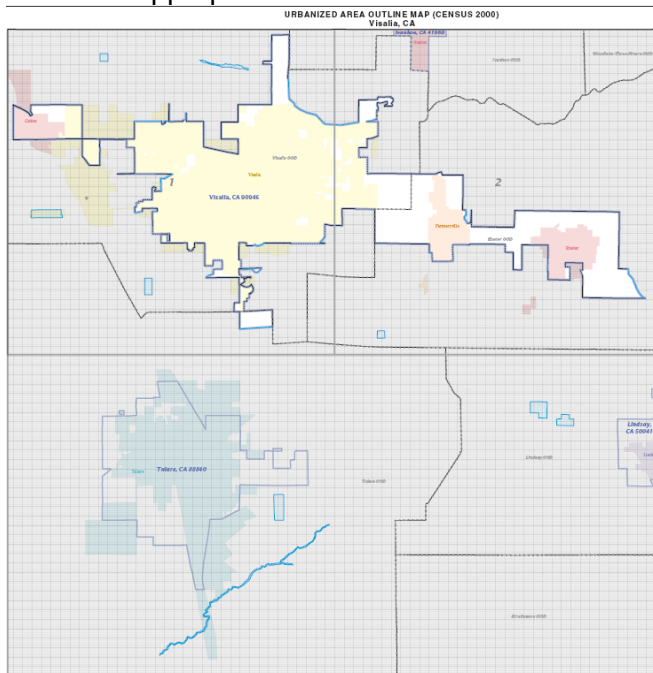
In 2010, this may occur again, and the boundary could expand to include the City of Tulare. However, since Visalia's UZA is over 130,000, and Tulare's UZA is over 70,000, it would put both communities in a UZA that exceeds 200,000. (See map below) This would mean a

different set of FTA funding formulas, and they are significantly different from UZA's under 200,000. The following is a list of known effects of this change:

1. Under current regulations the cities will not be able to use any federal formula funds for bus operations expenses. UZA's over 200,000 can only use it for capital. Visalia is currently using over \$1.5 M of these funds for operations.
2. There will be additional planning requirements that will take additional staff time. Visalia staff is working with Tulare County Association of Governments to prepare for this; however, they are not completely familiar with the new requirements either.
3. The result of a combined UZA will require additional coordination with the City of Tulare through either a joint funding agreement or other more structured approach.

Neither city will know for sure if Tulare and Visalia will be combined into one UZA until the results of the census are known; however, discussions with the City Manager of Tulare and the Executive Director of TCAG are already underway to assess what changes should be made if the UZA's are combined.

In addition, the City of Visalia, together with our Federal Lobbyist, is working with an organized group of Transit systems that are in a similar situation. Called the 100 Bus Coalition, the hope is to get Federal legislation that would change the requirements and provide relief, perhaps to UZA's that are smaller than 100 buses and are therefore still relatively small transit agencies. The Coalition is working on a couple of strategies as part of the Federal Transportation Bill Reauthorization including an exemption when less than 100 buses are involved, an increase in the amount of Federal money that can be used for operations, and an increase in the UZA population minimum to something higher than 200,000. The most recent proposal being considered in Washington would raise the population minimum to 400,000, which would mean that it would not affect either city's funding structure. Staff will update the City Council on these efforts as appropriate.



Prior Council/Board Actions:

Committee/Commission Review and Actions:

This document last revised: 4/9/10 11:57:00 AM

By author: Leslie Caviglia

File location and name: H:\(1) AGENDAS for Council - DO NOT REMOVE\2010\4-12-2010 special mtg\Item 3 airport transit.doc

Attachments:

Map of airport operations area
Map of airport owned property
Map of Visalia Transit routes

Recommended Motion (and Alternative Motions if expected): N/A

AIRPORT FUND

ADMINISTRATION DEPARTMENT
 ENTERPRISE FUND
 Airport

BUDGET DETAIL
 4011
 40401

FUND DEPT	OBJECT ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
RESOURCES							
REVENUES							
4011 40401	452001 T HANGAR RENTALS	264,530	265,199	280,040	255,800	275,000	275,000
4011 40401	452002 AIRCRAFT TIE DOWNS	5,073	3,362	5,770	7,500	7,600	7,700
4011 40401	452005 HERTZ/CONCESSIONS	2,838	438	20,000	400	400	400
4011 40401	452009 LANDING FEES	15,575	14,163	20,000	14,500	14,600	14,700
4011 40401	452010 TERMINAL RENTAL	23,500	27,167	32,000	32,300	32,600	32,900
4011 40401	452011 F B O REVENES	122,219	123,186	126,000	123,200	124,400	125,600
4011 40401	452012 CARGO	27,280	25,331	35,000	22,000	22,200	22,400
4011 40401	452020 FUEL FLOWAGE	39,874	24,336	43,000	25,000	25,300	25,600
4011 40401	452050 AUTO GAS SALES	-	-	250	-	-	-
4011 40401	452051 AVIATION FUEL SALES	1,219,816	1,047,013	1,340,000	800,000	900,000	954,000
4011 40401	452052 AVIATION INTO PLANE SAL	599,172	1,756	500,000	3,800	4,000	4,000
4011 40401	452053 OIL SALES	1,892	1,759	2,000	1,500	1,800	1,800
4011 40401	452054 PRIST SALES	2,074	1,591	1,500	1,200	1,600	1,600
4011 40401	452055 CNG Sales	-	-	-	200	-	-
4011 40401	472055 CHARTS AND MAPS	1,512	1,370	1,500	1,500	1,400	1,400
4011 40401	472056 SOUVINERS	85	1,191	200	200	800	1,000
4011 40401	472057 MISC SALES - AVIATION	292	116	300	1,500	1,500	1,500
4011 40401	472075 MISC SALES-NON AVIATION	7,032	6,658	7,000	7,000	6,700	6,700
4011 40401	481620 MISC REVENUE	6,097	396	-	-	-	-
4011 40401	482919 SUBROGATION RECOVERY	450	-	600	-	-	-
4011 40401	622901 INVESTMENT EARNINGS (IN	6,031	2,027	15,000	2,300	3,300	9,100
4011 40401	622903 INVESTMENT GAIN	1,593	110	-	-	-	-
4011 40401	622921 FAIR MARKET VALUE-INTER	1,793	309	-	-	-	-
4011 40401	642915 PENALTY EARNINGS	-	235	-	-	-	-
4011 40401	642930 RENTS & CONCESSIONS	64,735	65,577	109,030	67,000	67,700	68,400
4011 40401	642952 LEASE LAND-CITY INTERNL	58,248	82,920	61,170	85,000	85,900	86,800
4011 40401	662940 FEDERAL GRANTS	-	126,318	1,728,000	950,000	703,000	546,250
TOTAL REVENUES		2,471,711	1,822,528	4,328,360	2,401,900	2,279,800	2,186,850
REIMBURSEMENTS							
4011 40401	991000 CHARGES-OTHER-VARIABLE	-	17,892	17,890	18,427	18,980	19,549
TOTAL REIMBURSEMENTS		-	17,892	17,890	18,427	18,980	19,549
TOTAL RESOURCES		2,471,711	1,840,420	4,346,250	2,420,327	2,298,780	2,206,399
EXPENDITURES							
SALARIES AND BENEFITS							
4011 40401	511010 SAL & WAGES-REGULAR	251,700	267,997	285,830	277,100	292,500	292,500
4011 40401	511020 SAL & WAGES-HOURLY	12,112	17,444	18,000	26,000	24,000	24,000
4011 40401	511030 SAL & WAGES-OVERTIME	5,099	4,338	5,000	1,600	1,500	1,500
4011 40401	511290 SAL & WAGES-VAC/SICK/CM	2,698	12,106	-	3,600	-	-
4011 40401	511450 SAL & WAGES-GIFT CERTS-	135	138	-	-	-	-
4011 40401	512010 F B-EMPLOYER PERS-MISC	38,467	41,785	40,640	41,900	44,400	49,600
4011 40401	512020 F B-WORKER'S COMP MISC	7,758	8,495	6,930	9,500	8,000	8,000
4011 40401	512030 F B-GROUP INSURANCE	76,200	76,200	80,100	76,200	78,100	81,300
4011 40401	512040 F B-LONG TERM DISABILIT	607	641	690	700	700	700
4011 40401	512050 F B-STATE UNEMPLOYMENT	-	710	-	1,200	-	-
4011 40401	512060 F B-F I C A	3,010	3,272	3,420	3,500	4,200	4,200
4011 40401	512090 F B-DEFRD COMP TM	242	349	780	600	600	600
4011 40401	512170 F B-SURVIVOR BENEFIT	121	121	120	100	100	100
4011 40401	512220 F B OPEB EMPLYR RESERVE	6,332	-	6,200	-	-	-
4011 40401	513140 EMP BEN-CELL PHONE REIM	-	270	-	1,100	1,100	1,100
4011 40401	519010 CONTRACT EMPLOYEES	575	-	-	-	-	-
TOTAL SALARIES AND BENEFITS		405,056	433,866	447,710	443,100	455,200	463,600
OPERATING EXPENDITURES							
4011 40401	520100 NEW EMPLOYEE EXPENSES	85	298	500	100	300	300
4011 40401	520300 EDUCATION ASSISTANCE	-	-	1,000	-	-	-
4011 40401	520400 CLOTHING & PRSNL EXPENS	119	919	1,000	100	900	900
4011 40401	521000 MEMBERSHIP-ORGANIZATION	290	-	2,000	-	-	-
4011 40401	521100 MEMBERSHIP-EMPLOYEE	600	600	500	700	600	600
4011 40401	521500 MILEAGE ALLOWANCE	-	381	1,000	500	400	400
4011 40401	523000 MEETINGS-AIRPORT COMMIT	433	293	1,000	200	300	300
4011 40401	524800 SAFETY SUPPLIES	299	406	-	500	400	400
4011 40401	525000 TRANSPORTATION	329	460	-	200	-	-

ADMINISTRATION DEPARTMENT
 ENTERPRISE FUND
 Airport

BUDGET DETAIL
 4011
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FUND	DEPT	OBJECT ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
4011	40401	528000 BUSINESS MEETINGS	1,121	491	1,000	700	500	500
4011	40401	528100 CONFERENCES/SEMINARS	1,502	1,693	6,000	4,000	2,000	2,000
4011	40401	528200 TRAINING	1,031	7,938	5,000	1,000	8,000	8,000
4011	40401	528400 GEN COMMUNITY SUPPORT	3,826	7,948	5,000	2,200	7,500	7,500
4011	40401	530100 OFFICE SUPPLIES	3,779	1,664	4,000	2,200	1,700	1,700
4011	40401	532000 POSTAGE	521	542	1,000	750	500	500
4011	40401	533600 NEWSLETTER	28	-	2,500	-	-	-
4011	40401	534000 PUBLICATIONS/SUBSCRIPTI	1,358	381	1,000	-	-	-
4011	40401	540100 SPEC'L DEPRTMNTL SUPPLY	339	375	5,000	2,200	500	500
4011	40401	540200 JANITORIAL SUPPLIES	-	-	4,000	2,000	-	-
4011	40401	540300 LAMPS/BALLASTS	800	1,704	1,000	3,900	1,700	1,700
4011	40401	541000 MISC OTHER EXPENSES	9,042	750	200	-	-	-
4011	40401	541500 BLDG SUP & MAINT-LOC #1	4,480	11,329	3,000	500	2,000	2,000
4011	40401	541600 BLDG SUP & MAINT-LOC #2	3,100	394	4,000	300	400	400
4011	40401	541700 BLDG SUP & MAINT-LOC #3	6,117	3,131	5,000	300	3,100	3,100
4011	40401	541800 BLDG SUP & MAINT-LOC #4	16,686	23,481	10,000	12,000	10,000	10,000
4011	40401	542000 EQUIP SUP & MAINTENANCE	15,507	21,448	6,000	11,500	10,000	10,000
4011	40401	542200 REPLACEMENT PARTS	468	1,930	-	5,500	1,900	1,900
4011	40401	542300 PUMPING EQUIP REPAIRS	2,210	20,724	6,000	3,800	5,000	5,000
4011	40401	542500 SUP & MAINT-GOLF CARTS	-	149	-	-	100	100
4011	40401	543000 WELDING SUPPLIES	343	461	-	1,100	500	500
4011	40401	543100 SMALL TOOLS	283	41	-	500	100	100
4011	40401	544600 CHEMICALS-WEED CONTROL	3,793	6,606	10,000	5,000	7,500	7,500
4011	40401	544700 CHEMICALS-PEST CONTROL	-	-	500	1,400	-	-
4011	40401	547500 COFFEE EXPENSE	550	555	500	800	600	600
4011	40401	549400 UNIFORMS	-	-	800	-	-	-
4011	40401	550100 RENTS & LEASES	2,501	1,014	7,500	1,000	1,000	1,000
4011	40401	550300 VEHICLE RENTAL FEES	-	-	1,000	-	-	-
4011	40401	551000 PROF & SPECIZED SERVICE	12,529	8,435	7,500	6,000	7,500	7,500
4011	40401	552300 CONTRACTS-LANDSCP MAINT	5,409	9,753	6,000	7,900	9,800	9,800
4011	40401	552500 CONTRACTS-ALARM SERVICE	330	-	1,000	-	-	-
4011	40401	552600 CONTRACTS-FIRE EXTING	321	456	250	300	500	500
4011	40401	552900 CONTRACTS-PEST CONTROL	798	1,060	750	1,000	1,100	1,100
4011	40401	553000 CONTRACTS-FILTERS	-	1,386	-	-	-	-
4011	40401	553200 CONTRACTS-SECURITY	34,508	32,860	40,000	24,000	-	-
4011	40401	553400 CONTRACTS-MAIL SERVICE	865	797	1,000	800	800	800
4011	40401	553900 CONTRACTS-EQUIP REPAIRS	1,042	982	4,000	1,000	1,000	1,000
4011	40401	554100 CONTRACTS-COPIER LEASES	76	94	200	100	100	100
4011	40401	554500 PERMIT FEES	3,921	3,034	3,500	300	3,000	3,000
4011	40401	556000 ADVERTISING	14,688	38,153	30,000	20,000	38,200	38,200
4011	40401	556200 PROMOTIONAL MATERIALS	-	105	1,000	-	100	100
4011	40401	558500 RADIO MAINTENANCE	45	368	-	3,000	400	400
4011	40401	560100 GASOLINE	5,218	4,611	5,000	6,000	4,600	4,600
4011	40401	560300 AVIATION FUEL	1,440,356	783,911	1,400,000	530,000	594,000	627,000
4011	40401	560400 OIL	274	1,268	1,000	1,000	1,300	1,300
4011	40401	560500 PROPANE	-	-	250	-	-	-
4011	40401	562101 EDISON	57,120	49,317	50,000	67,000	50,000	50,000
4011	40401	562110 NATURAL GAS	2,054	1,711	1,600	1,000	1,700	1,700
4011	40401	562120 WATER/REFUSE/SEWER	10,653	8,815	12,000	10,000	10,000	10,000
4011	40401	562150 TELEPHONE	1,612	1,690	2,500	1,600	1,700	1,700
4011	40401	562151 TELEPHONE-COMPUTER LINE	5,200	4,949	4,000	5,000	5,000	5,000
4011	40401	562152 TELEPHONE WIRELESS COM	454	550	500	600	600	600
4011	40401	562156 TELEPHONE-FAX	563	589	750	600	600	600
4011	40401	562157 TELEPHONE-CELLULAR	1,265	1,437	1,500	800	1,400	1,400
4011	40401	565200 WASTE OIL DISPOSAL	(135)	315	1,500	300	300	300
4011	40401	570300 CHEVRON PROCESSING FEES	-	25,828	-	17,500	17,500	17,500
4011	40401	571000 BAD DEBTS	60	8,985	1,000	15,000	5,000	5,000
4011	40401	572700 INTEREST EXPENSE	11,436	9,182	28,948	7,600	9,100	9,100
4011	40401	573200 SECURED PROPERTY TAX	-	-	-	4,400	4,400	4,400
4011	40401	574100 UNDERGROUND TANK TESTNG	825	1,990	-	1,000	2,000	2,000
4011	40401	574600 CHARTS AND MAPS	2,946	3,076	3,000	2,100	3,100	3,100
4011	40401	574700 SOUVENIRS	-	-	1,000	-	-	-
4011	40401	710010 EQUIPMENT	-	10,669	30,000	-	10,000	10,000
4011	40401	710020 IMPROVEMENTS	-	19,734	-	-	-	-
4011	40401	710040 SOFTWARE	-	463	-	-	-	-
TOTAL OPERATING EXPENDITURES			1,695,973	1,154,679	1,736,748	800,850	852,300	885,300

ADMINISTRATION DEPARTMENT
 ENTERPRISE FUND
 Airport

BUDGET DETAIL
 4011
 40401

FUND DEPT	OBJECT ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
CAPITAL IMPROVEMENTS							
4011 40401	720000 CAPITAL IMPRVMT PROGRAM	243,428	545,961	4,449,274	1,000,000	740,000	575,000
TOTAL CAPITAL IMPROVEMENTS		243,428	545,961	4,449,274	1,000,000	740,000	575,000
ALLOCATIONS							
4011 40401	929200 ALLOC-DEPREC BUILDINGS	62,450	66,125	64,820	66,100	66,100	66,100
4011 40401	929300 ALLOC-DEPREC IMPROVTS	530,600	524,590	600,000	524,590	524,590	524,590
4011 40401	929410 ALLOC-DEPREC EQUIPMENT	22,484	24,192	27,570	24,200	24,200	24,200
4011 40401	929420 ALLOC-DEPREC VEHICLES	63,437	50,938	33,870	50,900	50,900	50,900
4011 40401	931711 ALLOC-P/W-FLEET LABOR	2,131	2,031	4,020	2,000	2,000	2,000
4011 40401	931712 ALLOC-P/W-FLEET SUBLET	997	591	-	600	600	600
4011 40401	931720 ALLOC-P/W-FLEET PARTS	1,178	1,641	480	1,600	1,600	1,600
4011 40401	931730 ALLOC-P/W-FLEET FUEL	35	129	30	100	100	100
4011 40401	941210 ALLOC-G/G-RISK-LIABILIT	23,724	5,436	5,430	5,400	5,400	5,400
4011 40401	941221 ALLOC-G/G-RISK-PROPERTY	10,536	-	-	-	-	-
4011 40401	941410 ALLOC-G/G-INFO SERVICES	22,195	12,885	23,500	12,900	12,900	12,900
4011 40401	941420 ALLOC-G/G-GEO INFO SERV	-	17,784	-	17,800	17,800	17,800
4011 40401	941430 ALLOC-G/G-TELEPHONE SER	1,179	1,163	1,800	1,200	1,200	1,200
4011 40401	971050 ALLOC-LEGAL FEES-OUT OF	723	-	2,200	-	-	-
4011 40401	971310 ALLOC-FIN-INVST SERV FE	90	30	100	100	100	100
4011 40401	973220 ALLOC-P/W-PARKS OTHER	-	-	7,000	-	-	-
4011 40401	973230 ALLOC-P/W-BLDGS OTHER	245	-	500	-	-	-
4011 40401	973240 ALLOC-P/W-STREETS	-	5,499	1,200	5,500	5,500	5,500
4011 40401	973250 ALLOC-C/HS-PLAZA PARK	6,199	-	6,000	10,000	10,000	10,000
4011 40401	980010 ALLOC-C/D-ADMIN	-	11,985	21,550	-	-	-
4011 40401	980030 ALLOC-FIN-MANAGEMENT	24,989	17,795	22,620	17,800	17,800	17,800
4011 40401	980035 ALLOC-LABOR RELATIONS	-	204	200	200	200	200
4011 40401	981011 ALLOC-G/G-ADMINISTRATIO	22,833	17,070	23,780	17,100	17,100	17,100
4011 40401	981040 ALLOC-G/G-ADMIN-SERVICE	3,123	3,397	3,060	3,400	3,400	3,400
4011 40401	981050 ALLOC-LEGAL FEES-IN SCO	2,208	15,828	15,840	15,800	15,800	15,800
4011 40401	981250 ALLOC-G/G-HUMAN RESOURC	4,358	2,726	3,920	2,700	2,700	2,700
4011 40401	981311 ALLOC-G/G-FIN-BUDGET &	3,424	20,760	24,890	20,800	20,800	20,800
4011 40401	981312 ALLOC-G/G-FIN-B&A-C I P	3,636	-	-	-	-	-
4011 40401	981313 ALLOC-G/G-FIN-B&A-AUDIT	14,916	-	-	-	-	-
4011 40401	981320 ALLOC-G/G-FIN-ACCOUNTIN	28,138	7,846	10,270	7,900	7,900	7,900
4011 40401	981350 ALLOC-G/G-FIN-MATERIALS	3,559	4,109	4,530	4,100	4,100	4,100
4011 40401	981510 ALLOC-G/G-FIN-PROPERTY	-	9,024	9,030	-	-	-
4011 40401	982260 ALLOC-FIRE-AIRPORT SERV	-	32,797	139,000	70,000	70,000	70,000
4011 40401	983230 ALLOC-P/W-BLDGS OCCUP	10,920	16,596	28,880	16,600	16,600	16,600
TOTAL ALLOCATIONS		870,307	873,171	1,086,090	899,390	899,390	899,390
TOTAL EXPENDITURES		3,214,764	3,007,677	7,719,822	3,143,340	2,946,890	2,823,290
SURPLUS/(SHORFALL)		(743,053)	(1,167,257)	(3,373,572)	(723,013)	(648,110)	(616,891)

TRANSIT FUND

ADMINISTRATION DEPARTMENT
 ENTERPRISE FUND
 Transit Operations

BUDGET DETAILS
 4511
 45451

FUND	DEPT	OBJECT ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
RESOURCES								
REVENUES								
4511	45451	411010 SALES & USE TAXES	684,000	718,200	684,000	718,200	718,200	718,200
4511	45451	442501 FAREBOX SALES	564,382	590,277	440,000	630,000	642,600	655,500
4511	45451	442502 TICKET SALES	352,815	381,314	300,000	380,500	384,300	388,100
4511	45451	442503 SEKI-SHUTTLE SEQUOIA/KI	798,630	-	-	-	-	-
4511	45451	451302 RENTS & CONCESSIONS	989	317	3,090	300	300	300
4511	45451	451360 SALE OF ADVERTZG SPACE	169,892	168,492	118,450	120,000	126,000	132,300
4511	45451	451376 FACILITIES RENTAL	205,941	223,948	55,570	227,000	229,300	231,600
4511	45451	452055 CNG SALES	341,439	319,368	246,000	250,000	250,000	250,000
4511	45451	462515 TROLLEY LEASE FEES	810	1,875	3,100	3,000	1,900	1,900
4511	45451	481620 MISC REVENUE	34,593	5,247	200	3,300	5,200	5,200
4511	45451	481630 CASH (OVER)/SHORT	699	625	-	500	-	-
4511	45451	622901 INVESTMENT EARNINGS	7,450	18,711	5,000	45,000	18,700	18,700
4511	45451	622903 INVESTMENT GAIN	1,968	1,018	-	-	-	-
4511	45451	622921 FAIR MARKET VALUE-INTER	2,213	2,852	-	-	-	-
4511	45451	642980 MISC REVENUE	-	3,045	5,000	-	-	-
4511	45451	642988 SALE OF VEHICLES	-	19,950	-	-	-	-
4511	45451	662945 STATE GRANTS *	-	634,856	150,000	790,800	119,300	119,300
4511	45451	662956 LOCAL TRANS FD -CAPITAL *	306,700	2,042,895	400,000	55,000	1,774,000	220,000
4511	45451	662958 FED TRANSIT ASST-CAPITAL *	435,030	5,588,859	2,200,000	11,119,000	7,415,000	500,000
4511	45451	662966 LOCAL TRANS FD -OPERATION	986,626	1,646,483	3,900,000	1,700,000	2,100,000	2,200,000
4511	45451	662967 ST TRANS ASST -OPERATION	808,332	1,043,411	800,000	600,000	800,000	825,000
4511	45451	662968 FED TRANSIT ASST-OPERATION	2,062,293	2,335,622	2,050,000	1,843,300	2,100,000	2,200,000
4511	45451	662976 LOCAL TRANS FD - OPERATION	32,998	101,726	70,000	170,000	170,000	170,000
TOTAL REVENUES			7,797,800	15,849,091	11,430,410	18,655,900	16,854,800	8,636,100
REIMBURSEMENTS								
4511	45451	990100 CHARGES-OPERATING ACCOU	-	87,212	-	283,000	283,000	283,000
4511	45451	990160 CHARGES-CAPTL PROJECTS	117,651	38,718	20,000	21,900	21,900	21,900
TOTAL REIMBURSEMENTS			117,651	125,930	20,000	304,900	304,900	304,900
TOTAL RESOURCES			7,915,451	15,975,021	11,450,410	18,960,800	17,159,700	8,941,000
EXPENDITURES								
SALARIES AND BENEFITS								
4511	45451	511010 SAL & WAGES-REGULAR	233,093	251,994	265,510	315,000	334,500	340,800
4511	45451	511020 SAL & WAGES-HOURLY	1,109	-	-	-	-	-
4511	45451	511030 SAL & WAGES-OVERTIME	3,581	518	-	300	300	300
4511	45451	511110 SAL & WAGES-INCENVTY PAY	508	600	-	800	1,200	1,200
4511	45451	511290 SAL & WAGES-VAC/SICK/CM	1,290	9,263	-	2,000	-	-
4511	45451	512010 F B-EMPLOYER PERS-MISC	34,579	38,222	37,840	47,400	50,700	57,700
4511	45451	512020 F B-WORKER'S COMP MISC	3,022	2,675	2,190	3,000	3,100	3,100
4511	45451	512030 F B-GROUP INSURANCE	60,960	62,718	64,080	87,000	93,700	97,500
4511	45451	512040 F B-LONG TERM DISABILIT	237	266	270	500	600	600
4511	45451	512060 F B-F I C A	3,340	3,561	3,860	4,400	4,900	4,900
4511	45451	512170 F B-SURVIVOR BENEFIT	97	100	100	100	200	200
4511	45451	512220 F B OPEB EMPLYR RESERVE	5,065	-	4,960	-	-	-
4511	45451	519010 CONTRACT EMPLOYEES	-	1,120	-	3,100	4,100	4,100
TOTAL SALARIES AND BENEFITS			346,881	371,037	378,810	463,600	493,300	510,400
OPERATING EXPENDITURES								
4511	45451	520100 NEW EMPLOYEE EXPENSES	-	-	100	-	-	-
4511	45451	520200 RECRUITMENT COSTS	-	-	100	-	-	-
4511	45451	520300 EDUCATION ASSISTANCE	-	-	1,000	-	-	-
4511	45451	521100 MEMBERSHIP-EMPLOYEE	529	12,263	9,100	14,200	12,300	12,300
4511	45451	521500 MILEAGE ALLOWANCE	95	55	100	600	100	100
4511	45451	525200 FOOD/DRINKS/BAKERY SUPP	826	553	500	200	600	600
4511	45451	528000 BUSINESS MEETINGS	605	1,421	500	200	1,400	1,400
4511	45451	528100 CONFERENCES/SEMINARS	1,336	3,457	5,000	2,000	3,500	3,500
4511	45451	528200 TRAINING	4,847	2,374	10,000	3,600	2,400	2,400
4511	45451	528300 ORGANIZATIONAL DEVELOPE	-	-	100	-	-	-
4511	45451	528400 GEN COMMUNITY SUPPORT	776	379	1,000	200	400	400
4511	45451	530100 OFFICE SUPPLIES	6,489	4,839	4,000	7,000	4,800	4,800
4511	45451	531000 PAPER/FORMS SUPPLIES	71	144	100	100	100	100
4511	45451	532000 POSTAGE	774	1,019	700	1,900	1,000	1,000
4511	45451	534000 PUBLICATIONS/SUBSCRIPTI	135	157	200	-	200	200
4511	45451	540100 SPEC'L DEPRTMNTL SUPPLY	27,893	27,330	30,000	20,800	27,300	27,300
4511	45451	540200 JANITORIAL SUPPLIES	1,227	(477)	14,000	-	500	500
4511	45451	541000 MISC OTHER EXPENSES	494	51	-	-	100	100
4511	45451	542000 EQUIP SUP & MAINTENANCE	31,657	92,621	32,500	76,900	92,600	92,600
4511	45451	548500 PHOTO SUPPLIES	-	22	100	300	100	100
4511	45451	550300 VEHICLE RENTAL FEES	868	1,112	200	200	1,100	1,100
4511	45451	551000 PROF & SPECIZED SERVICE	56,279	79,367	60,000	88,300	79,400	79,400

ADMINISTRATION DEPARTMENT
ENTERPRISE FUND

BUDGET DETAILS

4511

45451

Transit Operations

4511	45451	552300	CONTRACTS-LANDSCAP MAINT	39,186	35,884	-	21,900	35,900	35,900
4511	45451	553200	CONTRACTS-SECURITY	99,660	111,654	85,000	98,400	111,700	111,700
4511	45451	553400	CONTRACTS-MAIL SERVICE	1,567	1,498	2,000	1,500	1,500	1,500
4511	45451	553500	CONTRACTS-BUS SERVICES	3,348,529	3,679,890	3,400,000	4,500,000	4,725,000	4,961,300
4511	45451	553900	CONTRACTS-EQUIP REPAIRS	331,353	110,275	200,000	110,300	110,300	110,300
4511	45451	554100	CONTRACTS-COPIER LEASES	428	460	1,000	600	500	500
4511	45451	556000	ADVERTISING	41,209	20,475	75,000	59,100	20,500	20,500
4511	45451	556100	PROMOTIONS	70,174	66,732	70,000	51,600	60,000	60,000
4511	45451	556200	PROMOTIONAL MATERIALS	9,979	10,825	52,500	11,500	10,800	10,800
4511	45451	556300	PROMOTIONAL CAMPAIGNS	3,014	14,157	40,000	10,000	14,200	14,200
4511	45451	558400	DUPLICATING SERVICES	-	-	100	5,000	-	-
4511	45451	560200	DIESEL	748,827	475,258	205,000	450,000	475,300	475,300
4511	45451	560900	CNG FUEL	395,480	512,817	1,075,000	500,000	512,800	512,800
4511	45451	562101	EDISON	294	70,017	-	100,000	110,000	100,000
4511	45451	562110	NATURAL GAS	-	-	-	6,300	6,300	6,300
4511	45451	562120	WATER/REFUSE/SEWER	-	824	-	3,300	800	800
4511	45451	562150	TELEPHONE	335	1,418	2,000	2,800	2,700	2,700
4511	45451	562151	TELEPHONE-COMPUTER LINE	3,286	3,573	2,500	3,300	3,600	3,600
4511	45451	562156	TELEPHONE-FAX	140	145	250	100	100	100
4511	45451	562157	TELEPHONE-CELLULAR	1,205	1,213	2,000	1,000	1,200	1,200
4511	45451	571000	BAD DEBTS	7,538	2,684	250	100	1,000	1,000
4511	45451	571200	GAIN/LOSS-EQUIPMENT	-	3,070	100	-	3,100	3,100
4511	45451	571300	GAIN/LOSS-VEHICLES	82,968	109,580	-	-	-	-
4511	45451	572900	CREDIT CARD USAGE FEE	1,688	1,793	500	2,000	2,188	2,100
4511	45451	573000	DISCOUNTS LOST/PENALTY	-	-	100	-	-	-
4511	45451	578500	OTHER CHARGES	1,153	13	10	100	-	-
4511	45451	710010	EQUIPMENT	160,190	196,181	55,000	55,000	80,000	80,000
4511	45451	710020	IMPROVEMENTS	-	-	5,000	5,000	5,000	5,000
4511	45451	710030	VEHICLES	1,609	-	-	-	-	-
4511	45451	710040	SOFTWARE	-	25,461	25,000	15,000	25,000	25,000
TOTAL OPERATING EXPENDITURES				5,484,713	5,682,584	5,467,610	6,230,400	6,547,300	6,773,600

CAPITAL IMPROVEMENTS

4511	45451	720000	CAPITAL IMPRVMT PROGRAM	2,735,982	6,545,842	13,178,319	15,400,000	9,189,000	720,000
TOTAL CAPITAL IMPROVEMENTS				2,735,982	6,545,842	13,178,319	15,400,000	9,189,000	720,000

ALLOCATIONS

4511	45451	929200	ALLOC-DEPREC BUILDINGS	143,634	124,780	90,360	126,000	128,500	136,200
4511	45451	929300	ALLOC-DEPREC IMPROVTS	-	59	-	-	-	-
4511	45451	929410	ALLOC-DEPREC EQUIPMENT	143,080	172,423	135,900	172,400	172,400	172,400
4511	45451	929420	ALLOC-DEPREC VEHICLES	807,933	1,079,660	474,040	1,101,300	1,123,300	1,134,500
4511	45451	931711	ALLOC-P/W-FLEET LABOR	612	-	3,910	-	-	-
4511	45451	931712	ALLOC-P/W-FLEET SUBLET	4,272	100	-	100	100	100
4511	45451	931720	ALLOC-P/W-FLEET PARTS	981	-	40	-	-	-
4511	45451	931730	ALLOC-P/W-FLEET FUEL	434	351	-	400	400	400
4511	45451	941210	ALLOC-G/G-RISK-LIABILIT	1,188	35,148	35,150	35,100	35,100	35,100
4511	45451	941221	ALLOC-G/G-RISK-PROPERTY	864	-	-	-	-	-
4511	45451	941410	ALLOC-G/G-INFO SERVICES	23,569	26,187	47,750	26,200	26,200	26,200
4511	45451	941420	ALLOC-G/G-GEO INFO SERV	18,474	21,137	36,420	21,100	21,100	21,100
4511	45451	941430	ALLOC-G/G-TELEPHONE SER	1,731	2,179	3,370	2,200	2,200	2,200
4511	45451	971050	ALLOC-LEGAL FEES-OUT OF	-	-	2,700	-	-	-
4511	45451	971310	ALLOC-FIN-INVST SERV FE	112	281	100	300	300	300
4511	45451	973230	ALLOC-P/W-BLDGS OTHER	8,977	1,506	4,500	1,500	1,500	1,500
4511	45451	973240	ALLOC-P/W-STREETS	15,367	-	-	-	-	-
4511	45451	980010	ALLOC-C/D-ADMIN	-	2,671	1,330	-	-	-
4511	45451	980035	ALLOC-LABOR RELATIONS	-	156	160	200	200	200
4511	45451	981011	ALLOC-G/G-ADMINISTRATIO	61,812	71,561	99,730	71,600	71,600	71,600
4511	45451	981040	ALLOC-G/G-ADMIN-SERVICE	1,876	2,478	2,230	2,500	2,500	2,500
4511	45451	981050	ALLOC-LEGAL FEES-IN SCO	2,112	25,068	25,080	25,100	25,100	25,100
4511	45451	981250	ALLOC-G/G-HUMAN RESOURC	2,615	1,982	2,860	2,000	2,000	2,000
4511	45451	981311	ALLOC-G/G-FIN-BUDGET &	4,570	31,248	37,480	31,200	31,200	31,200
4511	45451	981312	ALLOC-G/G-FIN-B&A-C I P	2,916	-	-	-	-	-
4511	45451	981313	ALLOC-G/G-FIN-B&A-AUDIT	5,412	-	-	-	-	-
4511	45451	981320	ALLOC-G/G-FIN-ACCOUNTIN	1,284	10,370	13,570	10,400	10,400	10,400
4511	45451	981350	ALLOC-G/G-FIN-MATERIALS	5,475	8,324	9,200	8,300	8,300	8,300
4511	45451	981510	ALLOC-G/G-FIN-PROPERTY	-	19,608	19,620	-	-	-
4511	45451	983220	ALLOC-P/W-PARKS OCCUP	-	2,820	4,020	2,800	2,800	2,800
4511	45451	983230	ALLOC-P/W-BLDGS OCCUP	5,136	101,076	101,070	101,100	101,100	101,100
TOTAL ALLOCATIONS				1,264,436	1,741,173	1,150,590	1,741,800	1,766,300	1,785,200

TOTAL EXPENDITURES

9,832,012	14,340,636	20,175,329	23,835,800	17,995,900	9,789,200
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SURPLUS/(SHORFALL)

(1,916,561)	1,634,385	(8,724,919)	(4,875,000)	(836,200)	(848,200)
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ADMINISTRATION DEPARTMENT
 ENTERPRISE FUND
 Sequoia Shuttle

BUDGET DETAIL
 4511
 45453

FUND DEPT	OBJECT	ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
RESOURCES								
REVENUES								
4511	45453	442503 SEKI-SHUTTLE SEQUOIA/KI	-	783,264	-	850,000	850,000	850,000
4511	45453	662958 FED TRANSIT ASST-CAP *	-	-	250,000	250,000	-	-
4511	45453	662968 FED TRANSIT ASST-OP	-	-	250,000	350,000	350,000	350,000
4511	45453	662966 LOCAL TRANS FD SB325-OP	-	-	-	50,000	50,000	50,000
TOTAL REVENUES			-	783,264	500,000	1,500,000	1,250,000	1,250,000
TOTAL RESOURCES			-	783,264	500,000	1,500,000	1,250,000	1,250,000
EXPENDITURES								
OPERATING EXPENDITURES								
4511	45453	525200 FOOD/DRINKS/BAKERY SUPP	-	58	-	200	100	100
4511	45453	528000 BUSINESS MEETINGS	-	676	-	500	700	700
4511	45453	528100 CONFERENCES/SEMINARS	-	1,550	-	1,600	2,000	2,000
4511	45453	528200 TRAINING	-	1,138	-	1,200	1,200	1,200
4511	45453	528400 GEN COMMUNITY SUPPORT	-	275	-	300	300	300
4511	45453	530100 OFFICE SUPPLIES	-	83	-	100	100	100
4511	45453	540100 SPEC'L DEPRTMNTL SUPPLY	-	143	-	200	200	200
4511	45453	542000 EQUIP SUP & MAINTENANCE	-	92	-	200	100	100
4511	45453	550100 RENTS & LEASES	-	734	-	1,800	800	800
4511	45453	550300 VEHICLE RENTAL FEES	-	388	-	400	400	400
4511	45453	551000 PROF & SPECIZED SERVICE	-	7,510	-	50,000	45,000	40,000
4511	45453	553500 CONTRACTS-BUS SERVICES	-	731,985	178,702	850,000	905,000	925,000
4511	45453	553900 CONTRACTS-EQUIP REPAIRS	-	18,328	-	25,000	25,000	20,000
4511	45453	556000 ADVERTISING	-	78,717	-	85,000	85,000	85,000
4511	45453	556100 PROMOTIONS	-	802	-	1,000	1,000	1,000
4511	45453	556200 PROMOTIONAL MATERIALS	-	12,228	-	12,500	13,000	13,000
4511	45453	556300 PROMOTIONAL CAMPAIGNS	-	6,055	-	10,000	10,000	10,000
4511	45453	560200 DIESEL	-	16,168	-	62,800	25,000	16,200
4511	45453	560900 CNG FUEL	-	17,655	-	20,000	20,000	20,000
4511	45453	562150 TELEPHONE	-	-	-	200	200	200
4511	45453	710010 EQUIPMENT	-	13,351	-	30,000	15,000	15,000
TOTAL OPERATING EXPENDITURES			-	907,936	178,702	1,153,000	1,150,100	1,151,300
CAPITAL IMPROVEMENTS								
4511	45453	720000 CAPITAL IMPRVMT PROGRAM	-	-	250,000	250,000	-	-
TOTAL CAPITAL IMPROVEMENTS			-	-	250,000	250,000	-	-
ALLOCATIONS								
4511	45453	929420 ALLOC-DEPREC VEHICLES	-	12,256	-	12,500	12,500	12,500
4511	45453	974010 ALLOC-TRANSIT ADMIN	-	53,724	-	83,900	83,900	83,900
TOTAL ALLOCATIONS			-	65,980	-	96,400	96,400	96,400
TOTAL EXPENDITURES			-	973,916	428,702	1,499,400	1,246,500	1,247,700
SURPLUS/(SHORFALL)			-	(190,652)	71,298	600	3,500	2,300

ADMINISTRATION DEPARTMENT

BUDGET DETAIL

ENTERPRISE FUND

4511

Transit Call Center

45454

FUND DEPT	OBJECT	ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED	
RESOURCES									
REVENUES									
4511	45454	662968	FED TRANSIT ASST-OP	-	-	325,000	325,000	325,000	325,000
4511	45454	662966	LOCAL TRANS FD SB325-OP	-	-	81,250	81,250	81,250	81,250
TOTAL REVENUES			-	-	406,250	406,250	406,250	406,250	
TOTAL RESOURCES			-	-	406,250	406,250	406,250	406,250	
EXPENDITURES									
OPERATING EXPENDITURES									
4511	45454	528100	CONFERENCES/SEMINARS				1,000	1,000	1,000
4511	45454	528200	TRAINING				1,000	1,000	1,000
4511	45454	530100	OFFICE SUPPLIES	-	670	-	2,100	2,100	2,100
4511	45454	540100	SPEC'L DEPRTMNTL SUPPLY	-	-	-	600	600	600
4511	45454	551000	PROF & SPECIZED SERVICE	-	-	-	50,000	50,000	50,000
4511	45454	553500	CONTRACTS-BUS SERVICES	-	-	-	100	100	100
4511	45454	554100	CONTRACTS-COPIER LEASES	-	-	-	100	300	300
4511	45454	556000	ADVERTISING	-	845	-	60,000	60,000	60,000
4511	45454	556100	PROMOTIONS				2,000	2,000	2,000
4511	45454	556200	PROMOTIONAL MATERIALS	-	-	-	6,000	6,000	6,000
4511	45454	556300	PROMOTIONAL CAMPAIGNS				20,000	20,000	20,000
4511	45454	562101	EDISON	-	-	-	6,000	6,000	6,000
4511	45454	562150	TELEPHONE	-	-	-	400	400	400
4511	45454	710010	EQUIPMENT	-	5,931	-	25,000	20,000	20,000
TOTAL OPERATING EXPENDITURES			-	7,446	-	174,300	169,500	169,500	
ALLOCATIONS									
4511	45454	973230	ALLOC-P/W-BLDGS OTHER	-	-	-	100	100	100
4511	45454	974010	ALLOC-TRANSIT ADMIN	-	33,488	-	220,000	220,000	220,000
4511	45454	984920	ALLOC-LEASE-TRANSIT	-	279	-	3,400	3,400	3,400
TOTAL ALLOCATIONS			-	33,767	-	223,500	223,500	223,500	
TOTAL EXPENDITURES			-	41,213	-	397,800	393,000	393,000	
SURPLUS/(SHORFALL)			-	(41,213)	-	8,450	13,250	13,250	

**City of Visalia
Agenda Item Transmittal**

Meeting Date: April 12, 2010

Agenda Item Number (Assigned by City Clerk): 4

Agenda Item Wording: Review of select FY 2010-11 & 2011-12 Capital Improvement budgets and future Capital Improvement Program (CIP) requests.

Deadline for Action: June 21, 2010

Submitting Department: Administration/Finance Division

Contact Name and Phone Number:

Eric Frost, 713-4474
Melody Murch, 713-4379

Department Recommendation

That the City Council accepts this first presentation of the City's Draft Capital Improvement Project (CIP) report and provide direction as appropriate. The Council is scheduled to act upon the CIP budget during the month of June.

Discussion

The Review Process- This is Council's first opportunity to review a portion of the coming FY 2010-12 Capital Improvement Program (CIP). Several work sessions will be scheduled between now and June 2010 to review the Capital Improvement Program. Staff will schedule funds together for Council's review in manageable groupings. Multiple work sessions have worked well for Council in the past allowing a thorough review prior to budget adoption.

The CIP includes all projects and equipment purchases costing \$10,000 or more. When possible, Capital Projects are separated from the operating budget, by the use of separate capital funds. This allows a clearer view of capital activities and prevents operating budgets from being artificially inflated by those same capital activities. During the CIP review process, funds which also contain an operating component will be presented along with a draft 2-year budget summary of operating* and CIP to provide Council with an overview of the entire fund. (* A draft listing of the line item operating budget detail is included in Attachment C, page 29.)

The Capital Improvement Program presents the two fiscal years 2010/11 and 2011/12 for adoption and appropriation. *Four additional years are shown for planning purposes.* This allows Council to plan future projects and consider the near term impacts of those

For action by:

City Council
 Redev. Agency Bd.
 Cap. Impr. Corp.
 VPFA

For placement on which agenda:

Work Session
 Closed Session

Regular Session:

Consent Calendar
 Regular Item
 Public Hearing

Est. Time (Min.): _____

Review:

Dept. Head _____
(Initials & date required)

Finance _____
City Atty _____
(Initials & date required or N/A)

City Mgr _____
(Initials Required)

If report is being re-routed after revisions leave date of initials if no significant change has affected Finance or City Attorney Review.

decisions. However, only the first two years are proposed for appropriation and deserve greater scrutiny. Amounts included in the final four years will not be appropriated.

It is recommended that Council reviews and either tentatively approves or directs changes to the attached proposed Capital Improvement Program (CIP) budgets for the selected funds. No formal action is required at this time. Staff will return with funds that need to be amended or will make changes to the Capital Improvement Program as Council directs. A final Capital Improvement Program document will be prepared, after the review process is completed, to be adopted with the City's Operating Budget in June 2010.

Funds for Review- All funds to be reviewed today are enterprise (business-type) funds. They are independent of the General Fund and their revenues can only be used as designated in each fund. In general, dollars not used for operating are available for capital projects. Staff has included a draft 2-year budget summary table for each fund that shows the proposed capital expenditures are consistent with the operating budgets.

All vehicles replaced by the enterprise funds are evaluated by the City's Fleet division to determine whether they might be capable of reassignment to lighter duty. Any vehicle determined to have some remaining useful life will be sold to the General Fund by the enterprise fund for blue book value. Vehicles determined to have no remaining useful life are sold at auction with the proceeds going to the enterprise fund.

The Funds to be discussed in today's Work Session include:

Table 1: Proposed Funding

Fund Name (Page Number)	Fund #	Proposed 2010-11	Proposed 2011-12
Airport (Pages 10-12)	4011	\$740,000	\$575,000
Transit (Pages 13-14)	4511	9,189,000	720,000
Solid Waste (Pages 15-19)	4411	2,118,500	3,287,000
Wastewater Treatment Plant (Pages 20-25)	4311	41,798,054	41,161,730
Total Projects		\$53,845,544	\$45,743,730

Airport, Fund 4011 (CIP detail attached - pages 10-12): The Airport fund is an enterprise (business-type) fund which includes both operating and capital components. The operating portion of this fund has been addressed in tonight's overview of the Airport and Transit divisions. The Airport's primary revenue source is airport user fees, such as hangar rentals and fuel sales. These revenues are used to fund the Airports operating expenses. Funds not used on operating expenses are set-aside for capital.

All proposed capital projects in the 2-year capital plan are 95% funded with grants from the Federal Aviation Administration Airport Improvement Program (FAA-AIP). The 5% match required by FAA grant funding is paid with revenues remaining from operations. Based upon the Airport master plan, the City submits projects to the FAA for possible funding. According to FAA criteria, the projects are prioritized and ranked resulting in a tentative funding plan. If the City chooses to accept the proposed funding, the projects will move forward as funding is available.

The Airport Fund has a total of 9 projects in its capital plan, all of which would receive FAA funding in the two-year budget.

Transit, Fund 4511 (CIP detail attached - page 13-14): The Transit fund is an enterprise (business-type) fund which includes both operating and capital components. The operating portion of this fund has been addressed in tonight's overview of the Airport and Transit divisions.

The Transit fund receives monies from State Transportation Funds, Federal grants, Measure R, user fees, and other revenues from advertisements and rents. They are to be used for transit operating and capital expenditures, such as buses and facilities. The Transit fund has a total of 7 projects in its capital plan. All of these projects are to be funded with various Transit grants during the two-year budget.

Solid Waste, Fund 4411 (CIP detail attached - pages 15-19): The Solid Waste fund is an enterprise (business-type) fund which includes both operating and capital components.

The Solid Waste fund is supported by refuse collection fees. The Solid Waste revenues collected are to pay for operating expense and capital projects. Table 2: Solid Waste Proposed Budget, shows the fund will have used all cash at the end of this fiscal year and will have to borrow \$400,000 from the General Fund to pay for capital replacements. This negative cash position will quickly change the following fiscal year because capital replacements are much less in the second fiscal year. The Solid Waste rate was not sufficient in the past for the set aside of funds for capital replacements. Capital requests were paid from operating revenues on a pay-as-you-go basis. On July 1, 2010, this practice will change with the new rate increase of 7% taking effect. The Solid Waste fund has two approved 7% per year rate increases. Any available fund balance remaining at the end of each year will be set aside to fund the depreciation of Solid Waste capital assets. The goal of this process is to pre-fund capital maintenance and replacement to ensure adequate funding and prevent the need to borrow from the General Fund.

The cash balance of this fund is projected to rise due to the receipt of grant funding for truck purchases, and the postponement of new growth trucks until new housing units pick back up. A 25% operating reserve of undesignated cash is the goal for this fund. Current projections are for this fund to achieve this goal by the end of the 2011/12 fiscal year. If this projection is realized, staff will return to Council with recommendations based upon an evaluation of this fund and the Solid Waste rates at that time.

Table 2: Solid Waste Proposed Budget

**Solid Waste Fund
2 Year Budget Summary- DRAFT**

(All Amounts in Millions)

OPERATIONS

	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
<u>Revenues</u>			
Operating Revenues	\$ 16.7	\$ 17.9	\$ 19.3
Reimbursements*	1.7	1.7	1.7
	<u>18.4</u>	<u>19.5</u>	<u>21.0</u>
<u>Expenses</u>			
Personnel (Salary and Benefits)**	4.3	4.6	4.7
Operations and Maintenance	4.6	4.8	4.8
Depreciation	1.0	1.0	1.0
Allocated Costs**	6.0	5.6	5.6
	<u>15.9</u>	<u>16.0</u>	<u>16.2</u>
<i>Current year resources available for capital</i>	2.4	3.5	4.8

CAPITAL IMPROVEMENT PROGRAM

Beginning Capital Asset Cash	0.5	(0.4)	3.8
Add: Curr. Year Net Op. Resources	2.4	3.5	4.8
Add: Capital Grants	0.0	1.5	0.8
Add: Depreciation	1.0	1.0	1.0
Less: Capital Purchases	(4.3)	(1.9)	(3.3)
Ending Capital Cash	<u>\$ (0.4)</u>	<u>\$ 3.8</u>	<u>\$ 7.1</u>
Number of Full Time Employees	56	56	56

*Note: Reimbursements are revenues from other departments or divisions for services provided. The cost of these services are charged through an allocation. For example: Solid Waste Administration charges staff time to three other divisions within it's department: Residential, Roll-off, and Front Load. This in turn is a wash because the revenue is staying within the same department.

**Note: Personnel and Allocated Costs are an estimate and will change slightly in the final budget document that will be presented in June 2010. The projected allocations for 2010/11 & 2011/12 decline from 2009/10 due to the street sweeping contract being moved to operations within the Solid Waste Fund. In the past the street sweeping contract was charged through allocations to Solid Waste.

All proposed Solid Waste (SW) truck replacements will be alternative fueled vehicles as mandated by the State. The SW operation is currently in compliance with Title 13 of the California Code of Regulations, Section 2021.2 which requires all 2006 and older diesel powered SW trucks to be retrofitted with diesel particulate traps or be replaced with alternative fueled vehicles. At this time, the City's Solid Waste Fleet has 62 vehicles, 30 of which operate

on alternative fuel. The remaining 32 trucks are powered with diesel engines, which have all had particulate traps installed.

The Solid Waste Fund has a total of 36 SW trucks (30 replacement and 6 new) in its 6-year capital plan with 11 requiring funding in the two-year budget (10 replacement and 1 new). The SW trucks have a life of approximately 9 years and are evaluated and approved by the Fleet Maintenance Division for replacement. Typically, a new residential truck is needed for every 1,800 residential accounts and a commercial truck is needed for every 600 commercial accounts. All new vehicles requested are dependant upon actual need in response to growth in utility accounts.

(4) Solid Waste Truck requested in FY 10/11 - The Solid Waste Department is proposing to replace four (4) trucks in FY 10/11. All four trucks (1 commercial roll off and 3 residential split) will replace vehicles that have reached the end of their useful lives. The cost of these trucks is estimated to be \$1.4m.

(7) Solid Waste Trucks requested in FY 11/12- Solid Waste has been tentatively awarded a CMAQ grant for \$1.5m by TCAG to be used towards the purchase of 7 trucks (6 replacements and 1 new truck) in the 11/12 budget year. The purchase of the one new growth truck for residential yard waste could possibly be pushed out to the 12/13 year. However, there is no assurance of grant funding for this truck if this is done. Staff recommends we move forward with the purchase of the one growth truck and use the CMAQ funding awarded for the purchase. The full cost of these 7 trucks is estimated to be \$2.6m with CMAQ of \$1.5m which leaves \$1.1m to be paid from the Solid Waste fund. Due to a lengthy purchase and reimbursement process, SW expects to receive the grant fund reimbursement during the 2012/13 Fiscal Year.

Wastewater Treatment Plant, Fund 4311 (CIP detail attached - Pages 20-25): The Wastewater Treatment Plant fund is an enterprise (business-type) fund which includes both operating and capital components.

This fund is derived from Sanitary Sewer user fees and rates. The largest wastewater user, California Dairies, accounts for approximately 7% of the total user fees received in this fund. California Dairies is currently stable and expanding their business. No other individual user account amounts to more than 1% of this funds revenue. Funds are to be used only for operations, maintenance, and improvements, including vehicle and equipment acquisitions related to collection and disposal of wastewater.

The Sanitary Sewer revenues collected are to pay for operating expense and capital projects. Funds left over from operations are set-aside for capital improvements. Table 3: WWTP Proposed Budget, shows the fund will have an estimated ending cash balance of \$5.4 million at then end of this fiscal year (June 30, 2010) that can be used towards capital projects.

Table 3: WWTP Plant Proposed Budget

**Wastewater Treatment Fund
2 Year Budget Summary- DRAFT**

(All Amounts in Millions)

OPERATIONS

	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
Revenues			
Operating Revenues	\$ 15.3	\$ 16.4	\$ 18.5
Reimbursements*	0.0	0.0	0.0
	<u>15.3</u>	<u>16.4</u>	<u>18.5</u>
Expenses			
Personnel (Salary and Benefits)**	2.4	2.5	2.6
Operations and Maintenance	5.3	5.7	5.9
Depreciation	3.3	3.3	3.4
Allocated Costs**	1.8	1.8	1.8
	<u>12.8</u>	<u>13.3</u>	<u>13.7</u>
Current year resources available for capital	2.5	3.1	4.8

CAPITAL IMPROVEMENT PROGRAM

Beginning Capital Asset Cash	16.0	5.4	9.2
Add: Curr. Year Net Op. Resources	2.5	3.1	4.8
Add: Depreciation	3.3	3.3	3.4
Add: Proceeds of Bond Issue	0.0	40.0	50.0
Less: Debt Service on Bond & Past Debt	(0.9)	(0.9)	(2.0)
Less: Capital Purchases	(15.5)	(41.8)	(41.2)
Ending Capital Cash	<u>\$ 5.4</u>	<u>\$ 9.2</u>	<u>\$ 24.2</u>
Number of Full Time Employees	30	30	30

*Note: Reimbursements are revenues from other departments or divisions for services provided. The cost of these services are charged through an allocation.

**Note: Personnel and Allocated Costs are an estimate and will change slightly in the final budget document that will be presented in June 2010.

The Wastewater Fund has a total of 31 projects in its capital plan and 24 require funding in the two-year budget. While the majority of the projects proposed in the Wastewater Fund are for equipment and on-going maintenance of the plant the largest project included in this budget will be the Water Conservation Plant (WCP) upgrade. The WCP upgrade is required to meet the conditions of the Regional Water Quality Control Board permit. These improvements are projected to cost \$98.6 million. To fund this project the City will need to acquire debt financing. Staff will bring a recommendation to Council concerning the decision to either use available cash or finance 100% of this project, based upon the interest rate available. Table 3: WWTP Proposed Budget, shows the fund will have \$24.2 million at the end of fiscal year 2011/12, with

a debt financing of \$90 million. Staff would only recommend this option if interest rates were very low and other capital needs were identified.

For informational purposes, a detailed description of each treatment plant operation is provided in Attachment B (pages 26-28). This attachment provides an overview of how the treatment plant works and why staff is requesting these capital projects.

Summary:

The City's CIP details a six-year plan for the expenditure of funds and the completion of projects (see Attachment A). Information for the years 2012/13 through 2015/16 is provided for informational and planning purposes and will be revised, updated, and adopted in two year increments.

The attached spreadsheets summarize each fund and also provide a detailed list of the proposed projects. The fund title and number are followed by a brief explanation of the revenue source and general purpose of the fund. Each fund summary shows projections of the beginning cash, operating revenue (or capital contribution from operating revenue), operating expenditures, proposed CIP expenditures, and ending cash balance for each of the six years. This summary is based upon assumptions shown in Table 4: Basic Budget Assumptions.

Table 4: Basic Budget Assumptions

Description	Fiscal Year Assumptions			
	10/11	11/12	12/13	13/14 - 15/16
Interest Earnings	1.50%	2.00%	4.00%	4.00%
New Single Family Dwellings	500	500	600	700
Impact Fees increase/(decrease)	(5.00%)	3.00%	3.00%	3.00%
Sales Tax increase	2.00%	3.50%	3.50%	3.50%
Property Tax increase/(decrease)	(2.00%)	3.50%	3.50%	3.50%

The executive summary is followed by additional information specific to each fund.

Presentation to Council:

Staff has prepared a Power Point presentation to review the Capital Programs of the various funds which follow in pages 10-25. CIP Project Managers will be available to address Council's questions on proposed projects. In order to assist Council in reviewing the proposed CIP projects, staff would recommend the following:

- Staff will present an overview of projects to be discussed.
- Each page will then be individually reviewed and Council will direct which project should be further explained.
- As appropriate, Council will direct certain items to be brought back for further discussion.

Table 5 is a list of Funds that will be reviewed by Council during future Work Sessions:

Table 5: Capital Funds to be reviewed by Council in future Work Sessions

<i>Fund #</i>	<i>Fund Title</i>	<i>Fund Manager</i>	<i>Review Date</i>
1221	Storm Sewer Construction	Doug Damko	04/19/10
1222	Storm Sewer Deficiency	Adam Ennis	04/19/10
1224	Underground Water Recharge	Adam Ennis	04/19/10
4812	Storm Sewer Maintenance	Adam Ennis	04/19/10
1231	Wastewater Trunk line	Adam Ennis	04/19/10
1251	Waterways	Paul Shepard	04/19/10
1132	Measure R – Bike and Trail	Paul Shepard	04/19/10
1711	Northeast Capital Improvement	Doug Damko	04/19/10
1211	Parks & Recreation Facilities	Don Stone	04/19/10
1111	Gas Tax	Eric Bons	05/03/10
1241	Transportation Impact	Chris Young	05/03/10
1611	Transportation	Adam Ennis	05/03/10
1613	Prop 42 Transportation	Adam Ennis	05/03/10
1131	Measure R Local	Adam Ennis	05/03/10
1133	Measure R Regional	Adam Ennis	05/03/10
0012	Motor Vehicle In-Lieu	Adam Ennis	05/03/10
0011	General Fund	Eric Frost	05/17/10
0014	General Fund Designation -Sports Park	Vince Elizondo	05/17/10
5111	Information Services	Mike Allen	05/17/10
1811	CDBG	Ricardo Noguera	05/17/10
5011	Fleet Maintenance	Mike Morgantini	05/17/10
5012	Fleet replacement	Earl Nielsen	05/17/10
1051	Police Impact Fund	Chuck Hindenburg	05/17/10
1061	Fire Impact Fund	Danny Wristen	05/17/10
1121	Police Sales Tax	Chuck Hindenburg	05/17/10
1122	Fire Sales Tax	Danny Wristen	05/17/10

Prior Council/Board Actions:

Committee/Commission Review and Actions:

Alternatives:

Attachments: Attachment A: Summary of proposed Capital Projects by Fund
 Attachment B: Wastewater Treatment Plan Process
 Attachment C: Draft Operating Budget Line item detail

Recommended Motion (and Alternative Motions if expected): No Action Required.

Environmental Assessment Status

CEQA Review:

NEPA Review:

ed

Copies of this report have been provided to:

Airport Fund - 4011
2010/11 - 2015/16 Capital Improvement Program

This fund receives money from the Federal Aviation Administration Airport Improvement Program (FAA-AIP) and various grants. This money can only be used for capital projects approved by the granting agency. This fund also receives revenues from airport user fees, such as hangar rentals and fuel sales. They are to be used for operations, improvements, and vehicle and equipment acquisitions. These revenues are also used for the Airport's 5% match on FAA and grant funded projects.

Executive Summary

	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Beginning Cash for Capital Replacement	53,169	105,769	171,059	137,218	116,378	154,573
Federal Aviation Administration Airport Improvement Program (FAA-AIP)	703,000	546,250	2,517,500	2,308,500	1,268,250	10,374,000
Interest Earnings	1,600	3,400	5,300	4,500	5,900	(11,600)
Capital set-aside from Operating	88,000	90,640	93,359	96,160	99,045	102,016
Capital Expenditures	(740,000)	(575,000)	(2,650,000)	(2,430,000)	(1,335,000)	(10,920,000)
Total Resources Available for Projects	105,769	171,059	137,218	116,378	154,573	(301,011)

Executive Summary: All proposed Airport capital projects in the 2-year capital plan are 95% funded with grants from the Federal Aviation Administration Airport Improvement Program (FAA-AIP). The 5% match required by FAA grant funding is paid with revenues from airport user fees, such as hangar rentals and fuel sales.

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
	<i>The projects listed below are contingent upon Federal Aviation Administration Airport (FAA) funding.</i>										
1	Airport Engineering Design - Design work for the Projects funded under the Airport Improvement Program. FAA is requiring all grants be issued "Based on Bids". Compliance requires the engineering design for all projects be started 6 to 12 months prior to their specific grant award. (Project total \$914k funded from \$868k FAA-95% and \$46k Airport fund 5%)	Mario Cifuentez	9967	--	N/A	164,000			750,000		
2	Terminal Area Study as required by FAA Over the past few years the airport has been served by several air carriers with service to Las Vegas and Ontario, CA. As service opportunities arise, one of the main constraints for expanded service is the current terminal layout and size. The existing terminal was built in the 1940's and is designed to service small aircraft and passenger loads. The FAA requires a detailed Terminal Area Study to determine size and layout needs prior to applying for grant funding to fund actual construction costs. (Project total \$162k funded from \$154k FAA-95% and \$8k Airport fund 5%)	Mario Cifuentez	New1	--	N/A	162,000					
3	Runway safety area drainage upgrade Drainage in the existing parking lots, aircraft tiedown apron and hangar development area is inadequate and, even in moderate storms, significant flooding occurs. This project will install two new primary lines with required laterals to drain the existing areas and infield. (Project total \$414k funded from \$393k FAA-95% and \$21k Airport fund 5%)	Mario Cifuentez	New2	--	C1	414,000					

Airport Fund - 4011 (continued)
2010/11 - 2015/16 Capital Improvement Program

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
4	Oshkosh Striker 1500 aircraft firefighting vehicle. The airport currently has two (2) Aircraft Rescue and Firefighting (ARFF) vehicles. The older unit is a 1979 and has begun to fail. It needs approx. \$40,000 worth of repairs and has had approx. \$115,000 worth of repairs over the life of the vehicle. The airport's 5% grant match of \$28,750 will be less than the cost of one major repair. (Project total \$575k funded from \$546k FAA-95% and \$29k Airport fund 5%)	Mario Cifuentez	9223 task New7	--	N/A	-	575,000				
5	West Side Hangar Site Development - Phase 1 to include grading, drainage, lighting, paving, and associated taxiways. The airport has a demand for large commercial and corporate hangar developments. Due to the building restriction line established by the airports approach minimums, there is inadequate space for these large developments on the east side of the runway. This hangar development will consist of one 35 foot wide connector taxiway and series of taxi lanes, grading and drainage. (Project total \$2.6m funded from \$2.5mk FAA-95% and \$133k Airport fund 5%)	Mario Cifuentez	9962	--	C1	-	-	2,650,000	-	-	-
6	Extend Airport Drive around the north end of the airport- Extends Airport drive from its current terminating point at the Airline Terminal, around the North end of the runway and connects to existing frontage road terminating at the Valley Oak SPCA adjacent to Fwy 99. Allows easier access to the Westside commercial development and the SPCA. Phase 1 will provide for the southern most portion of the road and Phase 2 will be completed in conjunction with terminal relocation in future years. (Project total \$3m funded from \$2.9m FAA-95% and \$151k Airport fund 5%)	Mario Cifuentez	New3	--	C2				1,680,000	1,335,000	
7	Construct a new Airline Terminal immediately northeast of the existing terminal. The need for a new terminal will be dictated by a growth in air carrier providers and total passengers. The location, orientation and size of the new terminal will be determined, in detail, in the Terminal Area Study that is being funded by the FAA ahead of this project. It is anticipated that this terminal will be needed in the 2015-16 timeframe. (Project total \$7.8m funded from \$7.4m FAA-95% and \$389k Airport fund 5%)	Mario Cifuentez	New4	--	C1						7,770,000
8	Construct a new Airline Terminal parking apron. This project will provide parking apron for air carrier aircraft adjacent to the proposed new Airline Terminal. (Project total \$1.7m funded from \$1.6m FAA-95% and \$86k Airport fund 5%)	Mario Cifuentez	New5	--	C1						1,710,000

Airport Fund - 4011 (continued)
2010/11 - 2015/16 Capital Improvement Program

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
9	Upgrade to the airport access road and automobile parking lots in the Terminal Area. This project will provide for a new access road, terminal parking entrance and automobile parking for the proposed new Airline Terminal. (Project total \$1.44m funded from \$1.4 FAA-95% and \$72k Airport fund 5%)	Mario Cifuentez	New6	--	C1						1,440,000
Total Expenses						740,000	575,000	2,650,000	2,430,000	1,335,000	10,920,000

Note:

The Budget Impact column represents the impact the project will have on the operating budget annually in order to maintain the project when completed or purchased.

- No Annual Maintenance Costs (or no increase over existing cost)
- * Annual Maintenance cost is \$5,000 or less
- ** Annual Maintenance costs is \$5,000 to \$25,000
- *** Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description
- **** Project will result in savings as described in project description

Transit Fund - 4511
2010/11 - 2015/16 Capital Improvement Program

This fund includes monies from State Transportation Funds, Federal grants, and user fees. They are to be used for transit operating and capital expenditures, such as buses and bus shelters. State and Federal grant funds are to be used for major projects such as the operations and maintenance facility.

Executive Summary

	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Beginning Cash for Capital Replacement	293,995	1,093,995	1,893,995	1,893,995	1,893,995	1,893,995
(LTF) Local Transportation Funds (one-quarter percent state sales tax)	123,020	148,000	48,000	48,000	48,000	48,000
Contribution from Operating for Capital	800,000	800,000				
NPS-National Park Service Entrance Fees (contribution to Sequoia-Kings shuttle)	763,000					
Grant Funding:						
(TPA) Transportation Planning received through TCAG (Tulare County Association of Governments)	60,000	60,000	60,000	60,000	60,000	60,000
(FTA) Federal Transit Administration Grant	-	400,000	-	-	-	-
(CMAQ) Congestion Mitigation Air Quality Grant	578,980	-	-	-	-	-
(BFL) Bus & Bus Facilities Livability Federal Grant	6,652,000					
Prop 1B - Safety and Security (State Funding)	112,000	112,000	112,000	112,000	112,000	112,000
Other Grant Funding - Not Yet determined	900,000					
Capital Expenditures	(9,189,000)	(720,000)	(220,000)	(220,000)	(220,000)	(220,000)
Total Unfunded	1,093,995	1,893,995	1,893,995	1,893,995	1,893,995	1,893,995

Executive Summary: Capital projects in this fund are paid for from a variety of grants, using Local Transportation Funds (LTF) as local match. LTF is apportioned from State sales taxes.

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
1	Install and repair bus stops and equipment, including but not limited to, concrete pads, signs and information panels. Project is 80% funded with Prop 1B Safety, & Security \$56k with the remaining 20% covered by LTF \$14k.	Monty Cox	9635	--	N/A	70,000	70,000	70,000	70,000	70,000	70,000
2	Bus shelters- Purchase 15 replacement and/or new bus shelters annually. Project is 80% funded with Prop 1B Safety & Security \$56k with the remaining 20% covered by LTF \$14k.	Monty Cox	9640	--	N/A	70,000	70,000	70,000	70,000	70,000	70,000
3	Planning Studies- funding of Short Range Transit Plans and current transit planning tasks for the current fiscal year. Planning may include implementation of all or part of the most recent Short Range Transit Plan, development of facilities, equipment or vehicle purchases. Other tasks may include developing new bus routes or schedules. Project is 25% funded by LTF \$20k and 75% funded by TCAG Planning \$60k.	Monty Cox	9259	--	N/A	80,000	80,000	80,000	80,000	80,000	80,000

Transit Fund - 4511 (continued)
2010/11 - 2015/16 Capital Improvement Program

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
4	(5) Heavy Duty transit buses for the Internal Sequoia Shuttle service (SEKI) that operates Memorial weekend through Labor Day weekend. All five of the buses will replace heavy duty vehicles that have reached the end of their useful lives. 20% of this purchase, \$763k will be reimbursed from the National Park Service as their contribution to the Sequoia-Kings shuttle. The remaining 80% will be paid from a Bus Facilities Livability (BFL) Grant \$3.1m.	Monty Cox	9223 task new 1	--	N/A	3,815,000					
5	Purchase six (6) Medium Duty CNG transit buses for Dial-A-Ride service. The City will either purchase these off the state contract or obtain options from a bus manufacturer through a piggyback opportunity with a larger transit agency. This project follows the fleet plan outlined in the Short Range Transit Plan. All six (6) of the buses will be replacing medium duty vehicles that have reached the end of their useful lives. This project will be 88.53% federally funded with FTA Congestion Mitigation Air Quality (CMAQ) funds \$579k, and 11.47% funded with local LTF funds covering the required match of \$75k.	Monty Cox	9223 task New 2	--	N/A	654,000	-				
6	The Sequoia Shuttle Visitor Center will be used to provide information regarding the Sequoia National Park, the Sequoia Shuttle, and other Visalia Convention and Visitors Bureau efforts to support the Shuttle and tourism in general. Bus Facilities Livability (BFL) Grant funds are being pursued for \$3.6m of this project along with other possible grant funding of \$900k which could include a California Energy Commission (CEC), Clean Cities Coalition, or San Joaquin Valley Air Control Pollution District (SJVACPD) grant. the project will not move forward unless grant funding is awarded.		8175	--	B1	4,500,000					
7	Satellite Bus Transfer Facility - Construct satellite bus transfer facility along Mooney corridor where two or more City buses will pulse into at scheduled intervals. Passengers will be able to transfer to other routes to complete their trip. Other transit services within the county will also use this facility increasing the quality of transit service throughout the county. Funding is for design and property acquisition. This project needs to be shovel ready to compete for any available grant funding. This portion to be 80% funded with FTA \$400K & LTF covering 20% match \$100k.	Monty Cox	9572	--	TBD		500,000				
Total Expenses						9,189,000	720,000	220,000	220,000	220,000	220,000

Note:

Multi-funded means this is only this fund's portion of the total amount budgeted. Project is funded from multiple sources and is shown in its entirety in the "Multi-Resources Fund 3011".

The Budget Impact column represents the impact the project will have on the operating budget annually in order to maintain the project when completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

* Annual Maintenance cost is \$5,000 or less

** Annual Maintenance costs is \$5,000 to \$25,000

*** Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description

**** Project will result in savings as described in project description

Solid Waste Fund - 4411
2010/11 - 2015/16 Capital Improvement Program

This fund is derived from refuse collection fees. Cash for capital replacements has been set aside for improvements and vehicle and equipment acquisitions related to collection and disposal of solid waste. Depreciation will continue to be used for capital replacements.

Executive Summary

	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Beginning Cash for Capital Replacement	(351,600)	3,578,900	6,899,900	6,439,300	7,499,500	8,580,900
Tulare County Association of Governments (TCAG), Congestion Mitigation Air Quality (CMAQ)	1,500,000	789,000				
Annual Depreciation for Capital Replacement	1,049,000	1,019,000	1,039,400	1,060,200	1,081,400	1,103,000
Contribution from Operating for New Capital	3,500,000	4,800,000	1,007,000	2,673,000	2,269,000	4,335,000
Capital Expenditures	(2,118,500)	(3,287,000)	(2,507,000)	(2,673,000)	(2,269,000)	(4,335,000)
Ending Cash for Future Capital Replacement	3,578,900	6,899,900	6,439,300	7,499,500	8,580,900	9,683,900

Note: All new vehicles and equipment included in lines 18-22 are dependant upon actual need in response to growth in Solid Waste customers. These items are included in this document for planning purposes and no expenditures will be made until the need is present.

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
1	Dump On Us - Four Dump On Us events to be held annually at the Corporation Yard. The Trash-a-Thon is also done at Summers Park. Designated alleys are also cleaned monthly, or as needed.	Earl Nielsen	9459	--	N/A	50,000	51,000	52,000	53,000	54,000	55,000
2	Miscellaneous Cleanup - Pick up trash (discarded furniture, shopping carts, homeless materials), clean up debris and remove weeds & brush along street right of ways. Emergency removal of fallen trees, light poles etc. to clear roadways.	Earl Nielsen	8159	--	N/A	50,000	60,000	70,000	80,000	90,000	100,000
3	Corporation Yard for CNG slow fill area - Pave areas of the slow fill compressed natural gas station which are currently dirt or gravel over a period of six years at the Corporation Yard creating additional parking for new growth trucks to be purchased. Used for parking by Solid Waste and WWTP. Phase 1 was completed in 07/08. Phase 2 is planned for FY 10/11 and the final Phase 3 in 11/12. Multi-funded: Remaining cost of \$560k to be funded with Solid Waste (4411) \$532k and WWTP (4311) \$28k.)	Andrew Benelli	9981	--	B2	266,000	266,000	-	-	-	-
4	Black Top install and Maintain - New black top in the SCE parcel and repair existing blacktop in the Corporation Yard. If purchased, the new SCE property will require blacktop installation for the Department to operate in that area safely. Parking to be used by Solid Waste, WWTP, Streets, Parks and Buildings. (Multi-funded: Project total of \$150k to be funded with WWTP (4311) \$20k, Solid Waste (4411) \$150k, and General Fund \$30k. Final funding in 20014/15.)	Andrew Benelli	3011/8094	--	B3		150,000	-	-	-	-

Solid Waste Fund - 4411 (continued)
2010/11 - 2015/16 Capital Improvement Program

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
5	Renovation of Buildings on SCE yard property- adjacent to the Corporation yard. The City is currently in negotiations to purchase this property. Funding for renovation of (2) existing buildings for use by City staff. There are currently no power lines to these buildings. The full scope of renovations would be determined once the property was purchased.	Andrew Benelli	New31	**	B2	100,000	100,000				
6	Solid Waste Cain Building Repair- Project will repair the dropped corner (south west) of the solid waste building. This has dropped approximately three inches. The repair to the building is necessary to prevent further deterioration of this asset.	Earl Nielsen / Andrew Benelli	8160	--	B2	100,000	-	-	-	-	-
7	Corp Yard Storm Water Drainage- Install Storm Drainage System at the Corporation Yard to provide grease & sediment treatment to the existing Corp. Yard storm water drainage system. (Multi-funded: \$68k Solid Waste-4411, \$9k WWTP-4311, \$13k General Fund-0011)	Andrew Benelli	3011/New	--	B2	67,500	-	-	-	-	-
	The following are replacements of existing fleet vehicles and equipment										
8	Replace commercial rolloff truck - <u>Budget Year / Unit# / Year / Miles</u> 2010-11 / 254509 / 2001 / 167,248 2015-16 / 254510 / 2005 / 126,123	Earl Nielsen	9223 task 71210 (09/10) New19 (10/11) New27 (15/16)	--	N/A	240,000					325,000
9	Replace Residential split trucks: <u>Budget Year / Unit# / Year / Miles</u> 2010-11 / 253551 / 2000 / 116,043 2010-11 / 253552 / 2000 / 124,215 2010-11 / 253553 / 2000 / 108,260 2013-14 / 253562 / 2003 / - 2013-14 / 253563 / 2003 / - 2014-15 / 253566 / 2005 / - 2014-15 / 253567 / 2005 / - 2014-15 / 253568 / 2005 / - 2014-15 / 253569 / 2005 / - 2015-16 / 253571 / 2006 / -	Earl Nielsen	9223 task 71310 (09/10) New1 (10/11) New12 (13/14) New13 (14/15) New 18 (15/16)	--	N/A	1,125,000			910,000	1,940,000	520,000

**Solid Waste Fund - 4411 (continued)
2010/11 - 2015/16 Capital Improvement Program**

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	
10	<p>Replace commercial front-loader trucks: <u>Budget Year / Unit# / Year / Miles</u> 2011-12 / 255501 / 2002 / 103,441 2011-12 / 255502 / 2002 / 124,307 2011-12 / 255503 / 2002 / 110,059</p> <p>2015-16 / 255504 / 2005 / - 2015-16 / 255505 / 2005 / - 2015-16 / 255506 / 2005 / -</p>	Earl Nielsen	9223 task 71410 New22 (11/12) New28 (15/16)	--	N/A		1,050,000					1,410,000
11	<p>Replace residential yard waste and automated side loader trucks: <u>Budget Year / Unit# / Year / Miles</u> 2011-12 / 253554 / 2000 / 88,400* 2011-12 / 253555 / 2001 / 113,543 2011-12 / 253556 / 2001 / 123,735</p> <p>2012-13 / 253557 / 2001 / - 2012-13 / 253558 / 2002 / - 2012-13 / 253559 / 2002 / - 2012-13 / 253560 / 2002 / -</p> <p>2013-14 / 253561 / 2002 / - 2013-14 / 253564 / 2003 / - 2013-14 / 253565 / 2003 / -</p> <p>2015-16 / 253570 / 2006 / -</p> <p>*This truck has lower mileage but high hours of use (9,586) and is recommended for replacement</p>	Earl Nielsen	9223 task 71510 New6 (11/12) New9 (12/13) New10 (13/14) New17 (15/16)	--	N/A		1,185,000	1,680,000	1,335,000			510,000
12	<p>Replace 1 ton Pick Up <u>Budget Year / Unit# / Year / Miles</u> 2010-11 / 253904 / 2003 / 96,782</p>	Earl Nielsen	9223 task new3	--	N/A	50,000						
13	<p>Replace 1 ton 350 Super Duty Pick Up <u>Budget Year / Unit# / Year / Miles</u> 2014-15 / 255905 / 2004 / -</p>	Earl Nielsen	9223 task New24	--	N/A					40,000		
14	<p>Replace Supervisor Work Trucks <u>Budget Year / Unit# / Year / Miles</u> 2014-15 / 253906 / 2009 / - 2014-15 / 253905 / 2009 / -</p>	Earl Nielsen	9223 task New15	--	N/A					110,000		

Solid Waste Fund - 4411 (continued)
2010/11 - 2015/16 Capital Improvement Program

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
15	Replace 1 ton 350 Super Duty Pick Up <u>Budget Year / Unit# / Year / Miles</u> 2015-16 / 254901 / 2006 / -	Earl Nielsen	9223 task New29	--							45,000
16	Replace Residential Trailer- #253701, 1988 Jacobsen 16' Bin Trailer will be 23 years old at the time of replacement.	Earl Nielsen	9222 task new4	--	N/A	25,000					
17	Replace Residential Trailer- #254702, 2004 Gaskin 5 Bin Trailer will be 11 years old at the time of replacement.	Earl Nielsen	9222 task new26	--						35,000	
18	Replace fork lift. #255925, 1995 Nissan Fork Lift will be 15 years old at the time of replacement.	Earl Nielsen	9222 task new21	--	N/A	45,000					
	<i>The following items are additions to the fleet and equipment. New vehicles will be added to the capital replacement program.</i>										
19	New residential yard waste trucks to accommodate growth demands. <u>Budget Year / Requested</u> 2011-12 / (1) 2015-16 / (1)	Earl Nielsen	task 71610 (09/10) New5 (11/12) New11	--	N/A		400,000				445,000
20	(1) New residential split truck to accommodate normal growth of the Residential collection routes. <u>Budget Year / Requested</u> 2012-13 / (1) 2015-16 / (1)	Jim Bean	task 71710 (09/10) New2 (10/11)	--	N/A			375,000			485,000
21	New front load truck to meet growth demands. <u>Budget Year / Requested</u> 2012-13 / (1) 2015-16 / (1)	Earl Nielsen	task 71810 (09/10) New20 (10/11)	--	N/A			330,000			440,000

**Solid Waste Fund - 4411 (continued)
2010/11 - 2015/16 Capital Improvement Program**

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
22	New commercial roll-off truck to meet growth demands. <u>Budget Year / Requested</u> 2013-14 / (1)	Earl Nielsen	9223 task new30	--	N/A				295,000		
23	New container delivery trailer , to accommodate delivery of containers due to normal growth of residential collection routes. This trailer will not be purchased unless required by actual growth in residential accounts.	Earl Nielsen	9222 task new7	--	N/A		25,000				
Total Expenses						2,118,500	3,287,000	2,507,000	2,673,000	2,269,000	4,335,000

Notes:

Multi-funded means this is only this fund's portion of the total amount budgeted. Project is funded from multiple sources and is shown in its entirety in the "Multi-Resources Fund 3011".

The Budget Impact column represents the impact the project will have on the operating budget annually in order to maintain the project when completed or purchased.

- No Annual Maintenance Costs (or no increase over existing cost)
- * Annual Maintenance cost is \$5,000 or less
- ** Annual Maintenance costs is \$5,000 to \$25,000
- *** Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description
- **** Project will result in savings as described in project description

**Wastewater Treatment Plant Fund - 4311
2010/11 - 2015/16 Capital Improvement Program**

This fund is derived from Sanitary Sewer user fees and rates. Funds are to be used only for operations, maintenance, and improvements, including vehicle and equipment acquisitions related to collection and disposal of wastewater.

<i>Executive Summary</i>						
	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Beginning Restricted Cash - Capital Replacement	5,400,000	9,150,946	24,189,216	13,498,421	21,139,830	25,800,372
Annual Depreciation for Treatment Plant Capital Replacement	2,504,037	2,554,037	3,046,124	3,046,124	3,046,124	3,046,124
Annual Depreciation for Sewer Line Replacement	795,963	845,963	795,963	795,963	795,963	795,963
Proceeds of Bond Issue	40,000,000	50,000,000	-	-	-	-
Debt Service on Bond	(900,000)	(2,000,000)	(2,250,000)	(2,250,000)	(5,700,000)	(5,700,000)
Contribution from Operating Cash for New Capital (includes contribution for maintenance, projects and new equipment)	3,149,000	4,800,000	7,024,388	7,057,876	7,088,456	7,115,984
Capital Expenditures	(41,798,054)	(41,161,730)	(19,307,270)	(1,008,554)	(570,000)	(636,054)
Ending Cash for Future Capital Replacement	9,150,946	24,189,216	13,498,421	21,139,830	25,800,372	30,422,390

Additional Information: The ending cash shown above is money set aside annually for future capital replacement. The Wastewater Fund currently has \$86m in capital assets which include the treatment plant and underground infrastructure. This amount will soon increase by \$98m with the addition of improvements over the next two years which will bring the Water Conservation Plant into compliance with discharge permit requirements from the Regional Water Quality Control Board. This fund is beginning to build up cash to cover the future maintenance and replacement cost on this large amount of infrastructure.

#	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
1	Adam Ennis	9456	--	N/A	200,000	200,000	200,000	200,000	200,000	200,000
2	Doug Damko	9571	--	N/A	75,000	75,000	75,000	75,000	75,000	75,000
3	Jason Huckleberry	9228	--	N/A	70,000	70,000	70,000	70,000	70,000	70,000

Wastewater Treatment Plant Fund - 4311 (continued)
2010/11 - 2015/16 Capital Improvement Program

#	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
4	Andrew Benelli	3011/8093	*	B2	14,000	14,000				
Corporation Yard for CNG slow fill area- Pave areas of the slow fill compressed natural gas station which are currently dirt or gravel over a period of six years at the Corporation Yard creating additional parking for new growth trucks to be purchased. Used for parking by Solid Waste and WWTP. Phase 1 was completed in 07/08. Phase 2 is planned for FY 10/11 and the final Phase 3 in 11/12. Multi-funded: Remaining cost of \$560k to be funded with Solid Waste (4411) \$532k and WWTP (4311) \$28k.)										
5	Andrew Benelli	3011/New1	--	B2	9,000	-	-	-	-	-
Corp Yard Storm Water Drainage- Install Storm Drainage System at the Corporation Yard to provide grease & sediment treatment to the existing Corp. Yard storm water drainage system. (Multi-funded: \$68k Solid Waste-4411, \$9k WWTP-4311, \$13k General Fund-0011)										
6	Andrew Benelli	3011/8094	*	B3	-	20,000	-	-		
Black Top install and Maintain- New black top in the SCE parcel and repair existing blacktop in the Corporation Yard. If purchased, the new SCE property will require blacktop installation for the Department to operate in that area safely. Parking to be used by Solid Waste, WWTP, Streets, Parks and Buildings. (Multi-funded: Project total of \$150k to be funded with WWTP (4311) \$20k, Solid Waste (4411) \$150k, and General Fund \$30k. Final funding in 20014/15.)										
7	Jim Ross	New21	--	N/A	25,000	25,000	25,000	25,000	25,000	25,000
Manhole Repairs- Repair and raise manholes throughout the cities storm and sanitary system. (Multi Funded: \$150k 4311, \$150k 4812)										
<i>The following projects are for routine maintenance to keep the treatment plant operating.</i>										
8	Jim Ross	9362	--	N/A	50,000	50,000	50,000	50,000	50,000	50,000
Primary clarifier overhaul- Replace wear shoes, wear strips, chains, sprockets, flights and scum troughs.										
9	Jim Ross	9737	--	N/A	-	120,000	-	120,000	-	-
Digester dome sealing- Clean and sandblast walls, ceiling, decant box and pipes. Apply a polyurethane coating to all areas that are sandblasted to protect structure. Upkeep in plant investment to help prolong the life of the concrete by coating it to protect it from the corrosive environment created by the hydrogen sulfide in the digesters.										
10	Jim Ross	9768	--	N/A	50,000	50,000	50,000	50,000	50,000	50,000
Digester cleaning and repair- Digester units need to be cleaned of accumulated grit, rags and plastics. Related pumps, valves and methane gas equipment need to be repaired or replaced. Digesters are on a seven year rotating schedule with on being cleaned/repared each year.										

Wastewater Treatment Plant Fund - 4311 (continued)
2010/11 - 2015/16 Capital Improvement Program

#	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
11	Jim Ross	9222 task (09/10) 70307 New 5	--	N/A	30,000	30,000				
12	Jim Ross	9032	--	N/A	75,000	-				
13	Jeff Misenhimer	9222 task New3	--	N/A	327,000					
14	Jim Ross	New20	--	N/A	150,000	75,000	75,000	50,000	50,000	50,000
15					-	-	50,000	50,000	50,000	50,000
16	Jim Ross	9984	--	N/A	-	-	-	150,000	-	-

**Wastewater Treatment Plant Fund - 4311 (continued)
2010/11 - 2015/16 Capital Improvement Program**

#	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
<i>The following projects are improvements to the plant</i>										
17	WCP Design 2009 Upgrade- Convert plant to full tertiary treatment, utilizing Membrane Bioreactor technology. Includes the development of a recycled water distribution network. Jim Ross	8186	--	C3	40,000,000	40,000,000	18,600,000	-	-	-
<i>The following projects are vehicle replacements or vehicle additions.</i>										
18	Vehicle replacement- replace current 1-ton lift truck with utility bed truck. Used to perform maintenance on liftstations and pumps. <u>Budget Year / Unit / Year / Miles</u> 2010-11 / 318911 / 1985 / 54,195 Jim Ross	9223 task new11	--	N/A	76,300					
19	Vehicle replacement- replacement vehicle for the quality assurance division. Current vehicle is a Chevy Astro cargo van. <u>Budget Year / Unit / Year / Miles</u> 2010-11 / 237214 / 2001 / 132,257 Jim Ross	9223 task new9	--	N/A	35,574					
20	Vehicle Replacement- replace current Wastewater collections 1994 Ford Ranger with 3/4 ton - 4x2 extended cab. Current vehicle too small to meet needs of crew. Truck will be used to tow closed circuit camera trailer. <u>Budget Year / Unit / Year / Miles</u> 2010-11 / 318210 / 1994 / 182,000 Brian Vanciel	9223 task New10	--	N/A	40,330					
21	Vehicle Replacement- replace current wastewater collections F-350 dump bed with 1-ton 4x2 regular cab diesel truck <u>Budget Year / Unit / Year / Miles</u> 2011-12 / 318916 / 2003 / 112,500 Brian Vanciel	9223 task New 12	--	N/A		51,230				
22	Vehicle Replacement- replace current wastewater collections F-350 dump bed with 1-ton regular cab diesel truck <u>Budget Year / Unit / Year / Miles</u> 2012-13 / 318917 / 2003 / 98,000 Brian Vanciel	9223 task New 14	--	N/A			64,310			

Wastewater Treatment Plant Fund - 4311 (continued)
2010/11 - 2015/16 Capital Improvement Program

#	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
23	Brian Vanciel	9223 task New 15	--	N/A			47,960			
Vehicle Replacement- replace current wastewater collections F-150 3/4-ton 4x4 Extended Cab diesel truck <u>Budget Year / Unit / Year / Miles</u> 2012-13 / 318211 / 2003 / 102,000										
24	Jim Ross	9223 task new17	--	N/A				35,574		
Vehicle replacement- Replace current Sanitation Chevy Astro cargo van <u>Budget Year / Unit / Year / Miles</u> 2013-14 / 237213 / 1998 / 67,999										
25	Brian Vanciel	9223 task new19	--	N/A						47,960
Vehicle replacement- Replace current Wastewater Collections F-150 with 3/4-ton 4x4 Extended Cab Diesel Truck <u>Budget Year / Unit / Year / Miles</u> 2015-16 / 318212 / 2007 / 50,000										
The following projects are equipment replacements or equipment additions.										
26	Jim Ross	9222 task New 6	--	C3	500,000	-	-	-	-	-
Emergency Backup Generators- Install emergency generators at critical sanitary lift stations throughout the system that do not offer high level overflows to other stations to keep sewer lines flowing during power outages.										
27	Jeff Misenhimer	9222 task New 4	--	C3	43,600					
Ag Well Pump Replacement: Miscellaneous pump replacement throughout the City owned walnut orchard. Operation of this orchard is contracted out by the City. Maintenance expenditures are offset by income from sale of the walnut crop.										
28	Brian Vanciel	9222 task New8	****	N/A	27,250					
POLE CAMERA - Portable zoom, This small, portable unit can be operated by a single employee to quickly provide an initial evaluation of sewer problems without the need for deployment of the existing two person inspection team. This purchase will allow some 2 person jobs to become one-person jobs and will result in an estimated staff time savings of approximately 400 hours.										
29	Brian Vanciel	9222 task New 13	--	N/A		381,500				
Equipment Replacement- replace current wastewater collections Vaccon Combo sewer cleaning unit. Used to clean and maintain sanitary and storm sewer mains & lift stations. <u>Budget Year / Unit / Year / Miles</u> 2011-12 / 318912 / 1994 / 80,000										

**Wastewater Treatment Plant Fund - 4311 (continued)
2010/11 - 2015/16 Capital Improvement Program**

#	Project Manager	Project #	Budget Impact	Map Ref	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
30	Jeff Misenhimer	9222 task New16	--	N/A				132,980		
31	Jeff Misenhimer	9222 task New18	--	N/A						18,094
Total Expenses					41,798,054	41,161,730	19,307,270	1,008,554	570,000	636,054

Notes:

In August 2002 the Wastewater Funds received a Bond for \$9.5M for the expansion of the Treatment Plant and to install and extend major arterial trunklines. The bond is to be paid back over a 15 year period at a 4% interest rate. The final payment on this bond will be in 2017/18. Below is a breakout of the bond:

Wastewater Trunkline Construction (1231 Fund): \$3.5M

Sewer Connection (1232 Fund): \$3.5M

Wastewater Treatment Plant (4311 Fund): \$2.5M

Multi-funded means this is only this fund's portion of the total amount budgeted. Project is funded from multiple sources and is shown in its entirety in the "Multi-Resources Fund 3011".

The Budget Impact column represents the impact the project will have on the operating budget annually in order to maintain the project when completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

*** Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description

* Annual Maintenance cost is \$5,000 or less

**** Project will result in savings as described in project description

** Annual Maintenance costs is \$5,000 to \$25,000

Wastewater Treatment Plant Process

The treatment plant process starts when raw sewage enters the plant through 42- and 48-inch lines. Flow is measured and passes through two mechanically cleaned bar screens to remove debris. The effluent then enters a wet well and is pumped through a 42-inch steel pipe to the primary distribution box for delivery to the primary sedimentation basins. The five headworks pumps have a combined peak capacity of 36.0 million gallons per day (MGD) (average daily flow of 16.6 MGD) with the largest pump out of service. The headworks is expandable in the future with the installation of a sixth pump and the replacement of the existing pumps with larger pumps to an average daily flow capacity of 55 MGD, which should serve the community for 30 years.

Primary Sedimentation Basins

The distribution box equally divides the flow between the four primary sedimentation basins. Each basin is 172 feet long by 29 feet wide with an average side water depth of 9 feet. The basins have a detention time of two hours for settlement of suspended solids (SS) and removal of grease which are pumped to the digesters. The overflow from the primary sedimentation basins is divided and sent to the trickling filters and the aeration basins. The primary basins are designed to treat 22 MGD.

Trickling Filters

Each of the four trickling filters is 180 feet in diameter and has a plastic media depth of seven feet. The filters are designed to grow organic matter such as algae and bacteria that consume the dissolved nutrients in the wastewater. This process removes nutrients called biochemical oxygen demand (BOD). The re-circulation ratio is three to one, with water pumped over the filters at three times the rate of inflow. The filters are designed to treat 22 MGD. Effluent from the trickling filters flows to the aeration basins, along with primary effluent bypassing the trickling filters.

Aeration Basins

Flow from the primary sedimentation basins and trickling filters enters the activated sludge process in four 200 foot by 50 foot by 15-foot deep aeration basins. These basins have a total volume of 4.4 million gallons and a detention time of 2.8 hours. The basins are fed with return activated sludge from the secondary sedimentation basins, acting as a starter for the biological process. Air is fed to the wastewater through fine bubble diffusers and allows the algae and bacteria in the mixed liquor to grow rapidly while consuming dissolved nutrients. Once again, this biological process converts dissolved solids into settleable solids, reducing BOD. Treated water flows to the secondary sedimentation basins. The aeration basins are designed to treat 22 MGD.

Aeration System

The air required for the activated sludge process is provided by one 600-hp digester gas engine driven 14,000 cfm blower or three 300 hp electric motor driven 7,000 cfm blowers. The air is distributed to the basins through a series of steel pipe headers, and is fed to the mixed liquor through plastic distribution pipes with ceramic fine-bubble diffuser heads at the bottom of the basins. A second 600-hp digester gas engine drives a 500 kW generator to provide electric power to the plant.

Secondary Sedimentation Basins

After the wastewater has traveled through the aeration basins, it flows to four secondary sedimentation basins, with dimensions of 172 feet by 40 feet by 9.25 feet deep and a designed detention time of 2.9 hours. Activated sludge settles out of the mixed liquor in the secondary basins and is returned for introduction into the aeration basins, or sent to the waste activated sludge thickener. The secondary basins are designed to treat 22 MGD. The settled water flows to chlorination.

Chlorination

The chlorine used throughout the plant is stored in the chlorine storage building. The chlorine is extracted from one-ton capacity cylinders and distributed where needed. The storage building is equipped with a neutralization system designed to contain and treat a chlorine gas leak by bubbling the gas through sodium hydroxide to form salt.

Chlorine is added to the clarified effluent leaving the secondary sedimentation basins at the chlorine contact basins. These four basins are each 129 feet by 13 feet by 10 feet deep, and are divided into serpentine chambers allowing a 21-minute detention time in contact with the chlorine for disinfection. The treated, disinfected effluent is discharged to Mill Creek for agricultural use, to 250 acres of City owned farmland for irrigation, or to percolation-evaporation ponds. The chlorine contact basins are designed to treat 22 MGD.

Solids Treatment

Waste Activated Sludge Thickener

Waste activated sludge from the secondary sedimentation basins is thickened by addition of polymer and processing with two six-foot wide gravity belt thickeners. The waste sludge is pumped to the anaerobic digesters.

Anaerobic Digesters

Sludge and scum (grease) from the primary sedimentation basins and thickened waste activated sludge from the secondary sedimentation basins is pumped to the digesters. Roughly 40% of solids pumped to the digesters is settled in the primary basins, and 60% is grown in the treatment process and pumped from the thickener. Digesters No. 1 and 2 have a diameter of 44 feet, water depth of 23 feet and a volume of 35,000 cubic feet each. Digesters No. 3, 4, 5 and 6 have a diameter of 62 feet, water depth of 23 feet and a volume of 70,000 cubic feet each. All six digesters are mixed with chopper pumps to reduce solids and keep grit in suspension. The digesters are heated to 98°F with hot water heat exchangers using three boilers and waste heat from the digester gas fueled engine drive blower and generator. Methane gas produced by the anaerobic digestion process is captured, compressed and used to fuel the engine driven blower, generator and boilers. Detention time for treatment is approximately 60 days. Grit fills the digesters over time and they must be emptied and cleaned every five years. The digesters are designed to treat 22 MGD.

Supernatant Pits

The digested sludge from the digesters overflows through overflow boxes at the same rate the digesters are fed with new sludge. The digested sludge flows by gravity to two supernatant pits with dimensions of 400 feet by 179 feet and an average depth of 8 feet, having a combined volume of 8 million gallons. Water is removed by evaporation or decanting and solids settle to the bottom, thickening the sludge from 3% to 6% solids. Design detention time is 93 days. The settled sludge is pumped from the bottom of the pits with portable pumps to the sludge drying beds.

Sludge Drying Beds

Eighty solar drying beds covering 16 acres are used to dry the sludge. Depending on the weather, sludge dries to 90% solids in 60 days, and is then stockpiled for application to City-owned farm fields surrounding the municipal airport as soil amendment. Small portable pumps are used to remove rainwater from the sludge.

Operation During Power Outage

During power outages, electrical power is generated by an 850 and a 1,600 hp diesel generator for operation of the headworks, primary settling, trickling filters, secondary settling and chlorination. Air for the activated sludge process is provided by the digester gas fueled engine driven blower. The on-site diesel fuel supply is sufficient for 26 hours of operation. In the event that standby power should fail, an overflow basin provides for six hours of storage, which then flows by gravity back to the headworks when power is restored.

ATTACHMENT C

SOLID WASTE FUND

PUBLIC WORKS
 BUSINESS-TYPE FUND
 Administration

BUDGET DETAIL
 4411
 44008

FUND	DEPT	OBJECT	ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
RESOURCES									
REVENUES									
4411	44008	462401	S/W SINGLE FAMILY IN	-	-	1,540	-	-	-
4411	44008	462403	S/W COMMERCIAL IN	-	-	620	-	-	-
4411	44008	481620	MISC REVENUE	1,810	1,000	1,000	-	1,000	1,000
4411	44008	630200	INTERFUND INTEREST EXP	18,749	23,599	-	-	-	-
4411	44008	642960	CONTRIBUTION REVENUE	1,089	377	-	-	400	400
4411	44008	642988	SALE OF VEHICLES	18,655	4,790	-	-	4,800	4,800
TOTAL REVENUES				40,303	29,766	3,160	-	6,200	6,200
REIMBURSEMENTS									
4411	44008	991000	CHARGES-OTHER-VARIABLE	2,149,401	1,669,755	1,784,050	1,669,755	1,669,755	1,669,755
TOTAL REIMBURSEMENTS				2,149,401	1,669,755	1,784,050	1,669,755	1,669,755	1,669,755
TOTAL RESOURCES				2,189,704	1,699,521	1,787,210	1,669,755	1,675,955	1,675,955
EXPENDITURES									
SALARIES AND BENEFITS									
4411	44008	511010	SAL & WAGES-REGULAR	230,754	241,352	266,940	265,400	268,300	270,200
4411	44008	511030	SAL & WAGES-OVERTIME	9,924	9,396	10,000	2,400	2,400	2,400
4411	44008	511110	SAL & WAGES-INCENY PAY	750	750	750	700	800	800
4411	44008	511290	SAL & WAGES-VAC/SICK/CM	4,000	(21,822)	-	2,800	-	-
4411	44008	511450	SAL & WAGES-GIFT CERTS-	611	-	-	-	-	-
4411	44008	512010	F B-EMPLOYER PERS-MISC	36,072	38,362	38,060	40,200	40,700	45,800
4411	44008	512020	F B-WORKER'S COMP MISC	2,544	2,668	2,250	2,800	2,800	2,800
4411	44008	512030	F B-GROUP INSURANCE	73,855	72,683	80,100	76,200	78,100	81,200
4411	44008	512040	F B-LONG TERM DISABILIT	743	775	870	900	900	900
4411	44008	512060	F B-F I C A	2,188	3,303	2,420	3,800	3,900	3,900
4411	44008	512170	F B-SURVIVOR BENEFIT	117	115	120	100	100	100
4411	44008	512220	F B OPEB EMPLYR RESERVE	6,332	-	6,200	-	-	-
TOTAL SALARIES AND BENEFITS EXPENDITURES				367,890	347,582	407,710	395,300	398,000	408,100
OPERATING EXPENDITURES									
4411	44008	520200	RECRUITMENT COSTS	-	16	6,000	-	-	-
4411	44008	520300	EDUCATION ASSISTANCE	-	-	400	-	-	-
4411	44008	520400	CLOTHING & PRSNL EXPENS	-	-	100	-	-	-
4411	44008	521100	MEMBERSHIP-EMPLOYEE	125	249	-	200	200	200
4411	44008	521500	MILEAGE ALLOWANCE	174	188	250	200	200	200
4411	44008	524800	SAFETY SUPPLIES	-	65	-	-	100	100
4411	44008	525000	TRANSPORTATION	-	28	-	-	100	100
4411	44008	525200	FOOD/DRINKS/BAKERY SUPP	40	284	-	200	300	300
4411	44008	527500	RECOGNITION	7	17	500	100	100	100
4411	44008	528000	BUSINESS MEETINGS	365	17	300	100	100	100
4411	44008	528100	CONFERENCES/SEMINARS	1,145	1,631	1,000	1,600	1,000	1,000
4411	44008	528200	TRAINING	1,362	371	1,000	400	400	400
4411	44008	529000	EMPLOYEE CERTIFICATION	-	-	100	-	-	-
4411	44008	530100	OFFICE SUPPLIES	825	3,445	5,000	2,500	3,400	3,400
4411	44008	531000	PAPER/FORMS SUPPLIES	416	105	1,000	400	100	100
4411	44008	531100	ENVELOPE SUPPLIES	158	52	500	300	100	100
4411	44008	532000	POSTAGE	5,773	3,373	5,000	4,900	4,800	4,800
4411	44008	533400	OUTSIDE DUPLICATING	54	7,468	100	10,000	7,500	7,500
4411	44008	534000	PUBLICATIONS/SUBSCRIPTI	210	1,062	100	800	1,100	1,100
4411	44008	540100	SPEC'L DEPRTMNTL SUPPLY	1,338	2,762	1,000	1,000	2,800	2,800
4411	44008	541000	MISC OTHER EXPENSES	7,854	837	-	1,200	800	800
4411	44008	542000	EQUIP SUP & MAINTENANCE	-	474	500	-	15,000	15,000
4411	44008	543100	SMALL TOOLS	-	888	500	500	900	900
4411	44008	545900	LICENSING FEES	20	-	-	-	-	-
4411	44008	548600	MAINT-COMPUTER EQUIPMNT	476	-	1,000	-	-	-
4411	44008	550100	RENTS & LEASES	1,327	1,809	2,000	1,000	1,800	1,800
4411	44008	550300	VEHICLE RENTAL FEES	-	-	250	-	-	-
4411	44008	551000	PROF & SPECIZED SERVICE	170,367	57,743	156,230	6,000	30,000	30,000
4411	44008	551222	WORK PROGRAM SERVICES	-	-	30,000	-	-	-
4411	44008	552000	CONTRACTED SERVICES	-	123,234	-	123,700	123,700	123,700
4411	44008	552250	CONTRACTS - STREET SWEEPING	-	-	-	-	500,000	500,000
4411	44008	553400	CONTRACTS-MAIL SERVICE	1,566	1,498	1,500	1,500	1,500	1,500
4411	44008	554100	CONTRACTS-COPIER LEASES	575	630	500	500	200	200
4411	44008	556000	ADVERTISING	8,851	8,507	7,500	8,500	8,500	8,500
4411	44008	558400	DUPLICATING SERVICES	944	1,260	1,500	1,300	1,300	1,300
4411	44008	558500	RADIO MAINTENANCE	-	-	500	-	-	-
4411	44008	560900	CNG FUEL	-	12,446	-	11,800	-	-
4411	44008	562101	EDISON	-	-	-	100	9,200	9,200

PUBLIC WORKS

BUSINESS-TYPE FUND

BUDGET DETAIL

Administration

		4411						
		44008						
4411	44008	562110 NATURAL GAS					2,300	2,300
4411	44008	562120 WATER/REFUSE/SEWER	32	178	-	100	1,600	1,600
4411	44008	562150 TELEPHONE	644	670	1,200	700	700	700
4411	44008	562151 TELEPHONE-COMPUTER LINE	982	1,034	1,000	1,000	1,000	1,000
4411	44008	562157 TELEPHONE-CELLULAR	1,094	929	450	900	900	900
4411	44008	571000 BAD DEBTS	20,458	15,771	-	15,000	15,800	15,800
4411	44008	577100 COMMUNITY CLEANUP	4,577	-	3,500	900	-	-
4411	44008	710010 EQUIPMENT	-	2,348	-	3,300	-	-
4411	44008	710020 IMPROVEMENTS	850	-	960	-	-	-
4411	44008	710040 SOFTWARE	-	463	-	-	-	-
TOTAL OPERATING EXPENDITURES			232,609	251,852	231,440	200,700	737,500	737,500

CAPITAL IMPROVEMENTS

4411	44008	720000 CAPITAL IMPRVMT PROGRAM	138,922	375,184	4,301,580	858,900	433,500	627,000
TOTAL CAPITAL IMPROVEMENTS			138,922	375,184	4,301,580	858,900	433,500	627,000

ALLOCATIONS

4411	44008	914250 ALLOC-ST MAINT USE	243,372	327,504	322,360	327,500	327,500	327,500
4411	44008	929200 ALLOC-DEPREC BUILDINGS	1,206	2,795	-	2,800	2,800	2,800
4411	44008	929300 ALLOC-DEPREC IMPROVTS	13,736	10,438	8,000	10,400	10,400	10,400
4411	44008	929410 ALLOC-DEPREC EQUIPMENT	290,776	3,076	-	3,100	3,100	3,100
4411	44008	929420 ALLOC-DEPREC VEHICLES	203,427	68,530	-	68,500	68,500	68,500
4411	44008	941210 ALLOC-G/G-RISK-LIABILIT	215,868	117,684	117,690	117,700	117,700	117,700
4411	44008	941221 ALLOC-G/G-RISK-PROPERTY	17,904	-	-	-	-	-
4411	44008	941410 ALLOC-G/G-INFO SERVICES	28,259	20,304	37,020	20,300	20,300	20,300
4411	44008	941420 ALLOC-G/G-GEO INFO SERV	14,328	22,724	27,570	22,700	22,700	22,700
4411	44008	941430 ALLOC-G/G-TELEPHONE SER	503	457	710	500	500	500
4411	44008	944710 ALLOC-P/W-STR SWEEPING	377,457	407,819	476,110	407,800	-	-
4411	44008	971310 ALLOC-FIN-INVST SERV FE	350	391	410	400	400	400
4411	44008	973220 ALLOC-P/W-PARKS OTHER	214	-	3,900	-	-	-
4411	44008	973230 ALLOC-P/W-BLDGS OTHER	1,376	1,889	6,700	1,900	1,900	1,900
4411	44008	973240 ALLOC-P/W-STREETS	-	-	-	-	-	-
4411	44008	980010 ALLOC-C/D-ADMIN	-	12,691	1,660	12,700	12,700	12,700
4411	44008	980035 ALLOC-LABOR RELATIONS	-	204	200	200	200	200
4411	44008	980060 ALLOC-P/W-MANAGEMENT	259,873	14,774	11,740	14,800	14,800	14,800
4411	44008	981011 ALLOC-G/G-ADMINISTRATIO	184,361	7,664	10,680	7,700	7,700	7,700
4411	44008	981040 ALLOC-G/G-ADMIN-SERVICE	2,493	3,103	2,790	3,100	3,100	3,100
4411	44008	981050 ALLOC-LEGAL FEES-IN SCO	1,656	7,680	7,690	7,700	7,700	7,700
4411	44008	981100 ALLOC-C/D-ADMIN SERV	-	-	-	-	-	-
4411	44008	981250 ALLOC-G/G-HUMAN RESOURC	3,487	2,482	3,580	2,500	2,500	2,500
4411	44008	981311 ALLOC-G/G-FIN-BUDGET &	11,396	3,483	4,180	3,500	3,500	3,500
4411	44008	981312 ALLOC-G/G-FIN-B&A-C I P	1,692	-	-	-	-	-
4411	44008	981313 ALLOC-G/G-FIN-B&A-AUDIT	27,552	-	-	-	-	-
4411	44008	981320 ALLOC-G/G-FIN-ACCOUNTIN	56,953	2,829	3,690	2,800	2,800	2,800
4411	44008	981350 ALLOC-G/G-FIN-MATERIALS	6,209	826	910	800	800	800
4411	44008	981510 ALLOC-G/G-FIN-PROPERTY	-	1,908	1,910	1,900	1,900	1,900
4411	44008	982410 ALLOC-C/D-BUILDING SAFE	996	-	18,550	-	-	-
4411	44008	983050 ALLOC - CD ASST DIR OF	2	-	9,720	-	-	-
4411	44008	983220 ALLOC-P/W-PARKS OCCUP	1,812	1,464	2,390	1,500	1,500	1,500
4411	44008	983230 ALLOC-P/W-BLDGS OCCUP	18,408	18,816	18,820	18,800	18,800	18,800
4411	44008	984410 ALLOC-P/W-RESC,WST MGMT	-	-	-	-	-	-
4411	44008	984420 ALLOC-NRCD NAT RES CONS	95,527	94,557	-	94,600	94,600	94,600
TOTAL ALLOCATIONS			2,081,193	1,156,092	1,098,980	1,156,200	748,400	748,400

TOTAL EXPENDITURES

2,820,614	2,130,710	6,039,710	2,611,100	2,317,400	2,521,000
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SURPLUS/(SHORTFALL)

(630,910)	(431,189)	(4,252,500)	(941,345)	(641,445)	(845,045)
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PUBLIC WORKS
 BUSINESS-TYPE FUND
 CWMA

BUDGET DETAIL
 4411
 44009

FUND	DEPT	OBJECT	ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
RESOURCES									
REVENUES									
4411	44009	481700	REIMB CITY EXPENSES	105,385	117,067	106,000	112,900	113,200	117,100
TOTAL REVENUES				105,385	117,067	106,000	112,900	113,200	117,100
TOTAL RESOURCES				105,385	117,067	106,000	112,900	113,200	117,100
EXPENDITURES									
SALARIES AND BENEFITS									
4411	44009	511010	SAL & WAGES-REGULAR	65,320	71,472	73,740	77,100	78,200	78,200
4411	44009	511030	SAL & WAGES-OVERTIME	-	132	-	-	-	-
4411	44009	511290	SAL & WAGES-VAC/SICK/CM	3,588	419	-	1,000	-	-
4411	44009	512010	F B-EMPLOYER PERS-MISC	10,178	11,325	10,490	11,800	11,900	13,300
4411	44009	512020	F B-WORKER'S COMP MISC	300	334	270	400	400	400
4411	44009	512030	F B-GROUP INSURANCE	15,240	15,240	16,020	15,200	15,600	16,300
4411	44009	512060	F B-F I C A	905	1,007	1,070	1,100	1,100	1,100
4411	44009	512170	F B-SURVIVOR BENEFIT	24	24	20	100	100	100
4411	44009	512220	F B OPEB EMPLYR RESERVE	1,266	-	1,240	-	-	-
TOTAL SALARIES AND BENEFITS EXPENDITURES				96,821	99,953	102,850	106,700	107,300	109,400
OPERATING EXPENDITURES									
4411	44009	521500	MILEAGE ALLOWANCE	-	-	2,400	-	-	-
4411	44009	528000	BUSINESS MEETINGS	229	112	-	100	100	100
4411	44009	530100	OFFICE SUPPLIES	67	-	540	-	-	-
4411	44009	531000	PAPER/FORMS SUPPLIES	-	-	-	600	-	-
4411	44009	532000	POSTAGE	122	8	300	-	100	100
4411	44009	540100	SPEC'L DEPRMTMNTL SUPPLY	237	39,582	200	200	500	500
4411	44009	562157	TELEPHONE-CELLULAR	390	957	600	600	600	600
TOTAL OPERATING EXPENITURES				1,045	40,659	4,040	1,500	1,300	1,300
ALLOCATIONS									
4411	44009	941430	ALLOC-G/G-TELEPHONE SER	-	94	140	100	100	100
4411	44009	980060	ALLOC-P/W-MANAGEMENT	-	1,255	1,000	1,300	1,300	1,300
4411	44009	981011	ALLOC-G/G-ADMINISTRATIO	-	329	450	300	300	300
4411	44009	981050	ALLOC-LEGAL FEES-IN SCO	-	168	170	200	200	200
4411	44009	981311	ALLOC-G/G-FIN-BUDGET &	-	1,741	2,090	1,700	1,700	1,700
4411	44009	981320	ALLOC-G/G-FIN-ACCOUNTIN	-	341	440	300	300	300
4411	44009	981350	ALLOC-G/G-FIN-MATERIALS	-	414	450	400	400	400
4411	44009	981510	ALLOC-G/G-FIN-PROPERTY	-	396	400	400	400	400
TOTAL ALLOCATIONS				-	4,738	5,140	4,700	4,700	4,700
TOTAL EXPENDITURES				97,866	145,350	112,030	112,900	113,300	115,400
SURPLUS/(SHORTFALL)				7,519	(28,283)	(6,030)	-	(100)	1,700

PUBLIC WORKS
 BUSINESS-TYPE FUND
 Commercial Roll Off

BUDGET DETAIL
 4411
 44444

FUND	DEPT	OBJECT	ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
RESOURCES									
REVENUES									
4411	44444	421430	STATE GRANTS	-	34,583	-	-	-	253,000
4411	44444	462403	S/W COMMERCIAL IN	951,150	877,254	1,150,000	881,400	956,300	1,037,600
4411	44444	462413	S/W COMMERCIAL OUT	26,441	26,052	32,000	28,700	31,100	33,700
4411	44444	462421	S/W SPEC HAUL 30 YRD	416,611	364,097	510,000	353,300	383,300	415,900
4411	44444	481620	MISC REVENUE	8,221	39	-	-	-	-
4411	44444	622901	INVESTMENT EARNINGS (IN	431	230	2,970	1,000	1,000	1,000
4411	44444	622903	INVESTMENT GAIN	114	13	-	-	-	-
4411	44444	622921	FAIR MARKET VALUE-INTER	128	35	-	-	-	-
4411	44444	642916	UTILITY-PENALTY EARNING	44,652	50,001	36,200	52,400	50,000	50,000
4411	44444	642983	SCRAP METAL RECYCLING	2,249	5,533	-	3,000	5,500	5,500
4411	44444	662945	STATE GRANTS	51,841	-	-	-	-	-
TOTAL REVENUES				1,501,838	1,357,837	1,731,170	1,319,800	1,427,200	1,796,700
TOTAL RESOURCES				1,501,838	1,357,837	1,731,170	1,319,800	1,427,200	1,796,700
EXPENDITURES									
SALARIES AND BENEFITS									
4411	44444	511010	SAL & WAGES-REGULAR	172,515	213,790	214,290	222,500	256,000	258,100
4411	44444	511030	SAL & WAGES-OVERTIME	19,816	27,181	16,000	16,700	16,000	16,000
4411	44444	511031	SAL & WAGES-ON CALL COM	312	-	340	-	-	-
4411	44444	511290	SAL & WAGES-VAC/SICK/CM	5,501	12,676	-	-	-	-
4411	44444	511450	SAL & WAGES-GIFT CERTS-	1,625	414	-	-	-	-
4411	44444	512010	F B-EMPLOYER PERS-MISC	27,215	33,992	30,470	33,700	38,800	43,700
4411	44444	512020	F B-WORKER'S COMP MISC	10,219	12,658	8,990	12,500	13,400	13,500
4411	44444	512030	F B-GROUP INSURANCE	56,056	66,821	64,080	68,000	78,100	81,200
4411	44444	512040	F B-LONG TERM DISABILIT	592	837	760	900	1,000	1,000
4411	44444	512050	F B-STATE UNEMPLOYMENT	-	180	-	-	-	-
4411	44444	512060	F B-F I C A	1,900	2,526	2,120	2,400	3,700	3,800
4411	44444	512170	F B-SURVIVOR BENEFIT	88	106	100	100	100	100
4411	44444	512220	F B OPEB EMPLYR RESERVE	5,065	-	4,960	-	-	-
TOTAL SALARIES AND BENEFITS EXPENDITURES				300,904	371,181	342,110	356,800	407,100	417,400
OPERATING EXPENDITURES									
4411	44444	520100	NEW EMPLOYEE EXPENSES	45	40	-	-	100	100
4411	44444	520400	CLOTHING & PRSNL EXPENS	3,689	3,300	2,500	2,700	3,300	3,300
4411	44444	520600	DRIVER PHYSICALS	95	150	450	500	200	200
4411	44444	520700	DOT-TESTING D/A	281	374	500	700	400	400
4411	44444	521100	MEMBERSHIP-EMPLOYEE	-	-	200	-	-	-
4411	44444	524800	SAFETY SUPPLIES	1,352	959	1,500	2,400	100	100
4411	44444	525200	FOOD/DRINKS/BAKERY SUPP	35	31	-	-	100	100
4411	44444	528000	BUSINESS MEETINGS	91	-	250	-	-	-
4411	44444	528200	TRAINING	-	-	300	-	-	-
4411	44444	530100	OFFICE SUPPLIES	803	617	300	600	600	600
4411	44444	532000	POSTAGE	-	-	100	-	-	-
4411	44444	532100	UPS EXPENSES	-	-	100	-	-	-
4411	44444	533400	OUTSIDE DUPLICATING	36	-	-	-	-	-
4411	44444	540100	SPEC'L DEPRMTNTL SUPPLY	1,095	1,495	5,000	3,000	1,500	1,500
4411	44444	540400	PAINT SUPPLIES	2,580	559	600	5,000	600	600
4411	44444	541000	MISC OTHER EXPENSES	1,063	117	-	-	100	100
4411	44444	542000	EQUIP SUP & MAINTENANCE	9,606	4,142	5,000	4,700	4,100	4,100
4411	44444	543000	WELDING SUPPLIES	3,169	3,470	300	500	3,500	3,500
4411	44444	543100	SMALL TOOLS	-	292	1,300	300	300	300
4411	44444	545900	LICENSING FEES	75	75	400	100	100	100
4411	44444	550100	RENTS & LEASES	-	-	100	-	-	-
4411	44444	550600	TOWING SERVICES	-	-	550	-	-	-
4411	44444	551000	PROF & SPECIZED SERVICE	-	545	2,000	13,100	2,000	2,000
4411	44444	552600	CONTRACTS-FIRE EXTING	-	-	300	-	-	-
4411	44444	556000	ADVERTISING	-	72	-	-	100	100
4411	44444	557000	LANDFILL/DUMP CHARGES	594,285	452,080	570,000	430,000	451,500	458,300
4411	44444	557200	S/W RECYCLING FEES	21,718	14,418	25,000	12,000	12,600	12,800
4411	44444	558400	DUPLICATING SERVICES	-	-	100	-	-	-
4411	44444	558500	RADIO MAINTENANCE	704	129	1,300	200	100	100
4411	44444	559100	SAFETY PROGRAM	480	180	300	200	200	200
4411	44444	560500	PROPANE	-	80	-	-	100	100
4411	44444	560900	CNG FUEL	37,842	15,318	-	15,500	16,000	16,000
4411	44444	562120	WATER/REFUSE/SEWER	4,914	3,675	500	-	3,700	3,700
4411	44444	562157	TELEPHONE-CELLULAR	3,306	5,690	3,100	4,300	5,700	5,700
4411	44444	571000	BAD DEBTS	31,867	33,726	-	19,300	33,700	33,700

PUBLIC WORKS

BUDGET DETAIL

BUSINESS-TYPE FUND

4411

Commercial Roll Off

44444

4411	44444	577100 COMMUNITY CLEANUP	-	-	2,000	-	-	-
4411	44444	710010 EQUIPMENT	38,961	44,082	35,000	50,000	35,000	35,000
4411	44444	710020 IMPROVEMENTS	-	-	1,460	-	-	-
TOTAL OPERATING EXPENDITURES			758,092	585,616	660,510	565,100	575,700	582,700

CAPITAL IMPROVEMENTS

4411	44444	720000 CAPITAL IMPRVMT PROGRAM	231,199	5,328	-	249,600	240,000	-
TOTAL CAPITAL IMPROVEMENTS			231,199	5,328	-	249,600	240,000	-

ALLOCATIONS

4411	44444	929300 ALLOC-DEPREC IMPROVTS	854	854	1,000	900	900	900
4411	44444	929410 ALLOC-DEPREC EQUIPMENT	25,488	15,734	13,000	15,700	15,700	15,700
4411	44444	929420 ALLOC-DEPREC VEHICLES	54,622	76,256	31,000	77,800	79,400	81,000
4411	44444	931711 ALLOC-P/W-FLEET LABOR	88,892	75,913	108,950	76,000	76,000	76,000
4411	44444	931712 ALLOC-P/W-FLEET SUBLET	49,163	11,161	-	11,200	11,200	11,200
4411	44444	931720 ALLOC-P/W-FLEET PARTS	57,616	31,035	35,340	31,000	31,000	31,000
4411	44444	931730 ALLOC-P/W-FLEET FUEL	48,464	13,183	58,380	13,200	13,200	13,200
4411	44444	941210 ALLOC-G/G-RISK-LIABILIT	-	1,752	1,750	1,800	1,800	1,800
4411	44444	941221 ALLOC-G/G-RISK-PROPERTY	456	-	-	-	-	-
4411	44444	941430 ALLOC-G/G-TELEPHONE SER	221	263	410	300	300	300
4411	44444	980010 ALLOC-C/D-ADMIN	-	5,602	1,330	5,600	5,600	5,600
4411	44444	980035 ALLOC-LABOR RELATIONS	-	408	410	400	400	400
4411	44444	980060 ALLOC-P/W-MANAGEMENT	-	18,746	14,890	18,700	18,700	18,700
4411	44444	980080 ALLOC-P/W-SOLID WST ADM	219,845	170,785	182,470	170,800	170,800	170,800
4411	44444	981011 ALLOC-G/G-ADMINISTRATIO	-	4,798	6,680	4,800	4,800	4,800
4411	44444	981040 ALLOC-G/G-ADMIN-SERVICE	1,876	2,478	2,230	4,500	4,500	4,500
4411	44444	981050 ALLOC-LEGAL FEES-IN SCO	576	2,400	2,400	2,400	2,400	2,400
4411	44444	981250 ALLOC-G/G-HUMAN RESOURC	2,615	1,982	2,860	2,000	2,000	2,000
4411	44444	981311 ALLOC-G/G-FIN-BUDGET &	-	5,616	6,730	5,600	5,600	5,600
4411	44444	981320 ALLOC-G/G-FIN-ACCOUNTIN	-	1,901	2,480	1,900	1,900	1,900
4411	44444	981340 ALLOC-G/G-FIN-UTIL BUS	-	116,408	109,210	116,400	116,400	116,400
4411	44444	981350 ALLOC-G/G-FIN-MATERIALS	-	3,282	3,620	3,300	3,300	3,300
4411	44444	981510 ALLOC-G/G-FIN-PROPERTY	-	3,756	3,750	3,800	3,800	3,800
4411	44444	982250 ALLOC-FIRE-GRAFFITI	36,360	-	-	-	-	-
4411	44444	983050 ALLOC - CD ASST DIR OF	-	-	7,780	-	-	-
4411	44444	983230 ALLOC-P/W-BLDGS OCCUP	-	9,228	9,230	9,200	9,200	9,200
4411	44444	985420 ALLOC-C/S GRAFFITI	-	25,956	25,950	26,000	26,000	26,000
TOTAL ALLOCATIONS			587,048	599,497	631,850	603,300	604,900	606,500

TOTAL EXPENDITURES

1,877,243	1,561,622	1,634,470	1,774,800	1,827,700	1,606,600
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SURPLUS/(SHORTFALL)

(375,405)	(203,785)	96,700	(455,000)	(400,500)	190,100
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PUBLIC WORKS
 BUSINESS-TYPE FUND
 Commercial Front Load

BUDGET DETAIL
 4411
 44445

FUND	DEPT	OBJECT	ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
RESOURCES									
REVENUES									
4411	44445	421430	STATE GRANTS	-	167,695	-	-	-	506,000
4411	44445	462401	S/W SINGLE FAMILY IN	1,649	1,120	2,040	1,000	1,100	1,100
4411	44445	462402	S/W MULTI FAMILY IN	183	-	420	-	-	-
4411	44445	462403	S/W COMMERCIAL IN	3,219,404	3,277,242	4,150,000	3,243,600	3,519,300	3,818,400
4411	44445	462404	S/W COMM REC IN	333,090	649,574	380,000	827,000	897,300	973,600
4411	44445	462405	S/W SPEC HAUL 2/3 YRD	341,871	288,789	400,000	244,600	265,400	288,000
4411	44445	462412	S/W MULTI FAMILY OUT	129	-	300	-	-	-
4411	44445	462413	S/W COMMERCIAL OUT	1,338	-	2,850	-	-	-
4411	44445	462414	S/W COMM REC OUT	618	915	520	1,000	900	900
4411	44445	462421	S/W SPEC HAUL 30 YRD	3,812	-	8,760	-	-	-
4411	44445	481620	MISC REVENUE	29,642	-	-	-	-	-
4411	44445	622901	INVESTMENT EARNINGS (IN	1,238	661	7,940	-	700	700
4411	44445	622903	INVESTMENT GAIN	327	36	-	-	100	100
4411	44445	622921	FAIR MARKET VALUE-INTER	366	101	-	-	100	100
4411	44445	642916	UTILITY-PENALTY EARNING	111,629	125,004	94,160	130,900	125,000	125,000
4411	44445	642988	SALE OF VEHICLES	-	-	-	1,200	-	-
4411	44445	662945	STATE GRANTS	118,650	42,622	93,600	114,800	-	-
TOTAL REVENUES				4,163,946	4,553,759	5,140,590	4,564,100	4,809,900	5,713,900
TOTAL RESOURCES				4,163,946	4,553,759	5,140,590	4,564,100	4,809,900	5,713,900
EXPENDITURES									
SALARIES AND BENEFITS									
4411	44445	511010	SAL & WAGES-REGULAR	697,384	761,650	814,530	777,400	864,100	870,100
4411	44445	511020	SAL & WAGES-HOURLY	23,996	13,737	19,000	18,200	19,000	19,000
4411	44445	511030	SAL & WAGES-OVERTIME	116,348	105,230	125,000	80,000	100,000	100,000
4411	44445	511031	SAL & WAGES-ON CALL COM	338	-	370	-	-	-
4411	44445	511130	SAL & WAGES-HRLY-OVERTI	1,164	263	1,000	300	1,000	1,000
4411	44445	511290	SAL & WAGES-VAC/SICK/CM	13,038	11,018	-	5,000	-	-
4411	44445	511450	SAL & WAGES-GIFT CERTS-	3,349	138	-	-	-	-
4411	44445	512010	F B-EMPLOYER PERS-MISC	109,054	121,139	115,820	117,300	131,100	150,100
4411	44445	512020	F B-WORKER'S COMP MISC	41,307	46,312	33,330	44,200	45,300	45,700
4411	44445	512030	F B-GROUP INSURANCE	249,700	257,320	272,350	249,400	281,200	292,500
4411	44445	512040	F B-LONG TERM DISABILIT	3,339	3,857	3,900	3,700	4,100	4,200
4411	44445	512050	F B-STATE UNEMPLOYMENT	3,973	2,128	180	21,400	-	-
4411	44445	512060	F B-F I C A	10,172	10,782	10,440	10,100	12,500	12,600
4411	44445	512090	F B-DEFERD COMP TM	516	286	380	400	-	-
4411	44445	512170	F B-SURVIVOR BENEFIT	372	384	390	400	500	500
4411	44445	512220	F B OPEB EMPLYR RESERVE	21,528	-	21,090	-	-	-
4411	44445	513250	EMP BEN-TRANSP-INCENTIV	181	69	260	100	300	300
4411	44445	519010	CONTRACT EMPLOYEES	-	2,339	-	-	-	-
TOTAL SALARIES AND BENEFITS EXPENDITURES				1,295,759	1,336,652	1,418,040	1,327,900	1,459,100	1,496,000
OPERATING EXPENDITURES									
4411	44445	520100	NEW EMPLOYEE EXPENSES	580	130	500	100	100	100
4411	44445	520200	RECRUITMENT COSTS	503	90	4,000	100	100	100
4411	44445	520400	CLOTHING & PRSNL EXPENS	7,150	6,262	8,000	6,500	6,300	6,300
4411	44445	520600	DRIVER PHYSICALS	1,155	610	1,380	900	600	600
4411	44445	520700	DOT-TESTING D/A	1,768	1,700	2,500	2,000	2,000	2,000
4411	44445	524800	SAFETY SUPPLIES	1,480	1,826	600	2,100	1,800	1,800
4411	44445	525200	FOOD/DRINKS/BAKERY SUPP	266	98	100	100	100	100
4411	44445	527500	RECOGNITION	-	10	10	500	-	-
4411	44445	528000	BUSINESS MEETINGS	91	-	250	-	-	-
4411	44445	528200	TRAINING	-	149	500	100	100	100
4411	44445	530100	OFFICE SUPPLIES	957	583	350	700	600	600
4411	44445	531000	PAPER/FORMS SUPPLIES	71	-	600	-	-	-
4411	44445	531400	LAMINATING SUPPLIES	-	-	300	-	-	-
4411	44445	532000	POSTAGE	42	53	200	100	100	100
4411	44445	533400	OUTSIDE DUPLICATING	71	-	-	4,000	-	-
4411	44445	540100	SPEC'L DEPRMTMNTL SUPPLY	2,617	5,990	9,000	9,000	6,000	6,000
4411	44445	540400	PAINT SUPPLIES	836	2,909	2,150	3,200	3,200	3,300
4411	44445	541000	MISC OTHER EXPENSES	108	160	-	100	100	100
4411	44445	542000	EQUIP SUP & MAINTENANCE	20,628	19,350	7,000	20,000	25,000	30,000
4411	44445	543000	WELDING SUPPLIES	4,213	4,837	1,750	6,100	4,800	4,800
4411	44445	543100	SMALL TOOLS	26	503	1,450	200	500	500
4411	44445	545900	LICENSING FEES	100	175	150	100	200	200
4411	44445	550100	RENTS & LEASES	-	-	300	-	-	-
4411	44445	550600	TOWING SERVICES	705	-	1,300	-	-	-

PUBLIC WORKS		BUDGET DETAIL							
BUSINESS-TYPE FUND		4411							
Commercial Front Load		44445							
4411	44445	551000	PROF & SPECIZED SERVICE	-	1,024	1,000	15,600	5,000	5,000
4411	44445	552600	CONTRACTS-FIRE EXTING	-	-	300	-	-	-
4411	44445	557000	LANDFILL/DUMP CHARGES	1,155,224	1,105,699	1,283,000	1,125,700	1,182,000	1,199,700
4411	44445	557100	S/W COMPOST FEE	13,513	14,653	17,000	16,500	17,300	17,600
4411	44445	557200	S/W RECYCLING FEES	69,076	64,411	84,000	58,500	61,400	62,300
4411	44445	558400	DUPLICATING SERVICES	-	-	100	-	-	-
4411	44445	558500	RADIO MAINTENANCE	1,572	41	1,000	1,100	100	100
4411	44445	559100	SAFETY PROGRAM	2,030	960	-	-	1,000	1,000
4411	44445	560900	CNG FUEL	65,989	42,189	-	800	42,200	42,200
4411	44445	562120	WATER/REFUSE/SEWER	47,025	47,429	21,300	47,100	47,400	47,400
4411	44445	562150	TELEPHONE	47	46	250	100	100	100
4411	44445	562157	TELEPHONE-CELLULAR	1,127	930	9,810	800	900	900
4411	44445	570900	COMMISSION FEE	2,485	-	-	400	-	-
4411	44445	571000	BAD DEBTS	46,434	47,059	-	42,900	47,100	47,100
4411	44445	572900	CREDIT CARD USAGE FEE	2,131	1,766	3,000	1,600	1,800	1,800
4411	44445	577100	COMMUNITY CLEANUP	-	-	2,500	-	-	-
4411	44445	710010	EQUIPMENT	233,095	306,268	250,000	300,000	270,000	270,000
4411	44445	710020	IMPROVEMENTS	-	-	2,850	-	-	-
TOTAL OPERATING EXPENDITURES				1,683,115	1,677,910	1,718,500	1,667,000	1,727,900	1,751,900
CAPITAL IMPROVEMENTS									
4411	44445	720000	CAPITAL IMPRVMT PROGRAM	855,271	433,552	-	718,400	45,000	1,050,000
TOTAL CAPITAL IMPROVEMENTS				855,271	433,552	-	718,400	45,000	1,050,000
ALLOCATIONS									
4411	44445	929300	ALLOC-DEPREC IMPROVTS	2,802	-	3,000	-	-	-
4411	44445	929410	ALLOC-DEPREC EQUIPMENT	162,115	52,737	100,000	53,800	53,800	53,800
4411	44445	929420	ALLOC-DEPREC VEHICLES	203,824	318,050	152,000	324,400	330,900	337,500
4411	44445	931711	ALLOC-P/W-FLEET LABOR	257,315	203,025	366,600	203,000	203,000	203,000
4411	44445	931712	ALLOC-P/W-FLEET SUBLET	76,665	114,075	-	114,100	114,100	114,100
4411	44445	931720	ALLOC-P/W-FLEET PARTS	216,612	573,073	247,270	573,100	573,100	573,100
4411	44445	931730	ALLOC-P/W-FLEET FUEL	127,103	73,600	176,180	73,600	73,600	73,600
4411	44445	941210	ALLOC-G/G-RISK-LIABILIT	-	7,080	7,080	7,100	7,100	7,100
4411	44445	941221	ALLOC-G/G-RISK-PROPERTY	1,812	-	-	-	-	-
4411	44445	941430	ALLOC-G/G-TELEPHONE SER	123	180	270	200	200	200
4411	44445	973230	ALLOC-P/W-BLDGS OTHER	329	-	-	-	-	-
4411	44445	980010	ALLOC-C/D-ADMIN	-	734	4,800	700	700	700
4411	44445	980035	ALLOC-LABOR RELATIONS	-	528	530	500	500	500
4411	44445	980060	ALLOC-P/W-MANAGEMENT	-	61,056	48,500	61,100	61,100	61,100
4411	44445	980080	ALLOC-P/W-SOLID WST ADM	582,109	452,210	483,160	452,200	452,200	452,200
4411	44445	981011	ALLOC-G/G-ADMINISTRATIO	-	15,596	21,730	15,600	15,600	15,600
4411	44445	981040	ALLOC-G/G-ADMIN-SERVICE	9,356	8,966	8,080	9,000	9,000	9,000
4411	44445	981050	ALLOC-LEGAL FEES-IN SCO	2,004	7,764	7,760	7,800	7,800	7,800
4411	44445	981250	ALLOC-G/G-HUMAN RESOURC	13,075	7,189	10,360	7,200	7,200	7,200
4411	44445	981311	ALLOC-G/G-FIN-BUDGET &	-	14,454	17,330	14,500	14,500	14,500
4411	44445	981320	ALLOC-G/G-FIN-ACCOUNTIN	-	3,140	4,100	3,100	3,100	3,100
4411	44445	981340	ALLOC-G/G-FIN-UTIL BUS	111,900	87,306	81,910	87,300	87,300	87,300
4411	44445	981350	ALLOC-G/G-FIN-MATERIALS	-	-	4,070	-	-	-
4411	44445	981510	ALLOC-G/G-FIN-PROPERTY	-	11,376	-	11,400	11,400	11,400
4411	44445	983050	ALLOC - CD ASST DIR OF	-	-	28,160	-	-	-
4411	44445	983230	ALLOC-P/W-BLDGS OCCUP	-	9,624	9,620	9,600	9,600	9,600
4411	44445	983510	ALLOC-CODE ENFORCEMENT	20,616	4,068	11,380	4,100	4,100	4,100
4411	44445	985420	ALLOC-C/S GRAFFITI	-	25,956	25,950	26,000	26,000	26,000
TOTAL ALLOCATIONS				1,787,760	2,051,787	1,819,840	2,059,400	2,065,900	2,072,500
TOTAL EXPENDITURES				5,621,905	5,499,901	4,956,380	5,772,700	5,297,900	6,370,400
SURPLUS/(SHORTFALL)				(1,457,959)	(946,142)	184,210	(1,208,600)	(488,000)	(656,500)

STORM SEWER MAINTENANCE FUND

PUBLIC WORKS
 BUSINESS-TYPE FUND
 Storm Sewer Maintenance

BUDGET DETAIL
 4812
 48481

FUND	DEPT	OBJECT	ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
RESOURCES									
REVENUES									
4812	48481	442835	STORM SYSTEM OPERATIONS	1,097,649	1,121,665	1,141,250	1,139,800	1,162,600	1,185,900
4812	48481	622901	INVESTMENT EARNINGS (IN	9,877	12,057	-	8,000	8,000	8,000
4812	48481	622903	INVESTMENT GAIN	2,609	656	-	-	-	-
4812	48481	622921	FAIR MARKET VALUE-INTER	2,940	1,838	-	-	-	-
4812	48481	642960	CONTRIBUTION REVENUE	9,234,309	1,607,248	-	1,607,200	1,607,200	1,607,200
4812	48481	642980	MISC REVENUE	41,076	47,471	40,000	46,750	47,500	47,500
TOTAL REVENUES				10,388,460	2,790,935	1,181,250	2,801,750	2,825,300	2,848,600
TOTAL RESOURCES				10,388,460	2,790,935	1,181,250	2,801,750	2,825,300	2,848,600
EXPENDITURES									
SALARIES AND BENEFITS									
4812	48481	511010	SAL & WAGES-REGULAR	-	113,801	125,950	141,200	146,100	148,300
4812	48481	511020	SAL & WAGES-HOURLY	-	-	40,000	-	-	-
4812	48481	511030	SAL & WAGES-OVERTIME	-	3,067	3,700	7,800	7,000	7,000
4812	48481	511031	SAL & WAGES-ON CALL COM	-	11,376	12,500	15,900	16,000	16,000
4812	48481	511290	SAL & WAGES-VAC/SICK/CM	-	2,794	-	-	-	-
4812	48481	512010	F B-EMPLOYER PERS-MISC	-	16,728	17,900	21,500	22,200	25,100
4812	48481	512020	F B-WORKER'S COMP MISC	-	2,270	5,140	2,900	2,600	2,600
4812	48481	512030	F B-GROUP INSURANCE	-	38,686	48,060	45,700	46,900	48,700
4812	48481	512040	F B-LONG TERM DISABILIT	-	651	660	800	800	800
4812	48481	512060	F B-F I C A	-	1,822	2,410	2,300	2,100	2,200
4812	48481	512090	F B-DEFRD COMP TM	-	-	800	-	-	-
4812	48481	512170	F B-SURVIVOR BENEFIT	-	62	70	100	100	100
TOTAL SALARIES AND BENEFITS EXPENDITURES				-	191,257	257,190	238,200	243,800	250,800
OPERATING EXPENDITURES									
4812	48481	520400	CLOTHING & PRSNL EXPENS	4,353	1,223	6,000	100	1,200	1,200
4812	48481	520600	DRIVER PHYSICALS	-	285	-	-	300	300
4812	48481	524800	SAFETY SUPPLIES	519	1,886	100	100	1,900	1,900
4812	48481	525200	FOOD/DRINKS/BAKERY SUPP	-	-	100	-	-	-
4812	48481	528200	TRAINING	-	100	-	1,300	1,000	1,000
4812	48481	534000	PUBLICATIONS/SUBSCRIPTI	-	30	-	-	600	600
4812	48481	540100	SPEC'L DEPRTMNTL SUPPLY	11,192	4,567	25,000	4,600	4,600	4,600
4812	48481	540900	IRRIGATION SUPPLIES	2,454	-	-	-	-	-
4812	48481	541000	MISC OTHER EXPENSES	3,888	-	-	-	-	-
4812	48481	542000	EQUIP SUP & MAINTENANCE	10,743	28,169	20,000	28,000	40,000	40,000
4812	48481	542300	PUMPING EQUIP REPAIRS	33,300	16,379	60,000	55,600	-	-
4812	48481	543000	WELDING SUPPLIES	680	1,526	1,200	1,200	1,500	1,500
4812	48481	543100	SMALL TOOLS	3,385	802	4,000	800	800	800
4812	48481	544500	CHEMICALS	-	780	-	-	800	800
4812	48481	544600	CHEMICALS-WEED CONTROL	-	24,423	-	27,400	30,000	30,000
4812	48481	545000	CHEMICALS-LABORATORY	55,939	13,862	40,000	13,900	-	-
4812	48481	550100	RENTS & LEASES	29,975	29,392	15,000	46,900	50,000	50,000
4812	48481	551000	PROF & SPECIZED SERVICE	94,340	112,743	100,000	64,500	112,700	112,700
4812	48481	553300	CONTRACTS-WEED ABATEMNT	-	1,167	-	-	-	-
4812	48481	554500	PERMIT FEES	50	-	-	-	18,000	18,000
4812	48481	557000	LANDFILL/DUMP CHARGES	6,561	3,698	6,000	5,500	6,000	6,000
4812	48481	560400	OIL	760	470	300	400	2,500	2,500
4812	48481	562101	EDISON	82,744	74,648	60,000	99,400	100,000	100,000
4812	48481	562120	WATER/REFUSE/SEWER	80	1,227	400	600	1,200	1,200
4812	48481	571000	BAD DEBTS	7,585	8,841	-	11,100	8,800	8,800
4812	48481	573200	SECURED PROPERTY TAX	-	-	-	100	-	-
TOTAL OPERATING EXPENDITURES				348,548	326,218	338,100	361,500	381,900	381,900
CAPITAL IMPROVEMENTS									
4812	48481	720000	CAPITAL IMPRVMT PROGRAM	1,326	-	41,700	-	-	-
TOTAL CAPITAL IMPROVEMENTS				1,326	-	41,700	-	-	-
ALLOCATIONS									
4812	48481	929300	ALLOC-DEPREC IMPROVTS	56,185	56,596	26,360	56,600	56,600	56,600
4812	48481	929410	ALLOC-DEPREC EQUIPMENT	9,791	9,804	6,580	9,800	9,800	9,800
4812	48481	929620	ALLOC-DEPREC SEWER	378,808	1	-	-	-	-
4812	48481	929630	ALLOC-DEPREC STORM	400,429	424,537	376,890	424,500	424,500	424,500
4812	48481	941420	ALLOC-G/G-GEO INFO SERV	18,474	25,897	36,420	25,900	25,900	25,900
4812	48481	944350	ALLOC-P/W-SANITARY SWR	125,940	24,996	25,000	25,000	25,000	25,000
4812	48481	971310	ALLOC-FIN-INVST SERV FE	148	181	100	200	200	200
4812	48481	973240	ALLOC-P/W-STREETS	9,882	13,588	8,100	13,600	13,600	13,600
4812	48481	980060	ALLOC-P/W-MANAGEMENT	14,322	3,111	2,470	3,100	3,100	3,100

PUBLIC WORKS

BUSINESS-TYPE FUND

BUDGET DETAIL

Storm Sewer Maintenance

							4812		
							48481		
4812	48481	981011	ALLOC-G/G-ADMINISTRATIO	16,062	800	1,120	800	800	800
4812	48481	981050	ALLOC-LEGAL FEES-IN SCO	-	420	420	400	400	400
4812	48481	981311	ALLOC-G/G-FIN-BUDGET &	4,150	1,683	2,010	1,700	1,700	1,700
4812	48481	981312	ALLOC-G/G-FIN-B&A-C I P	1,320	-	-	-	-	-
4812	48481	981313	ALLOC-G/G-FIN-B&A-AUDIT	2,544	-	-	-	-	-
4812	48481	981320	ALLOC-G/G-FIN-ACCOUNTIN	48	1,606	2,100	1,600	1,600	1,600
4812	48481	981340	ALLOC-G/G-FIN-UTIL BUS	3,405	2,916	2,730	2,900	2,900	2,900
4812	48481	981350	ALLOC-G/G-FIN-MATERIALS	1,660	566	620	600	600	600
4812	48481	981510	ALLOC-G/G-FIN-PROPERTY	-	996	1,000	1,000	1,000	1,000
4812	48481	983110	ALLOC-P/W-ENGINEERING	14,128	-	-	-	-	-
4812	48481	983221	ALLOC-P/W-PARKS OTHER	398,798	405,873	335,530	405,900	405,900	405,900
4812	48481	984500	PW-WWTP DITCH MAINTENAN	-	-	-	-	-	-
TOTAL ALLOCATIONS				1,456,094	973,571	827,450	973,600	973,600	973,600
TOTAL EXPENDITURES				1,805,968	1,491,046	1,464,440	1,573,300	1,599,300	1,606,300
SURPLUS/(SHORTFALL)				8,582,492	1,299,889	(283,190)	1,228,450	1,226,000	1,242,300

ATTACHMENT C

WASTEWATER FUND

PUBLIC WORKS
 BUSINESS-TYPE FUND
 Management

BUDGET DETAIL
 4311
 43431

FUND	DEPT	OBJECT	ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
RESOURCES									
REVENUES									
4311	43431	481620	MISC REVENUE	171	-	-	-	-	-
4311	43431	622901	INVESTMENT EARNINGS (IN	384,705	413,226	200,000	275,000	200,000	100,000
4311	43431	622903	INVESTMENT GAIN	101,633	22,486	-	-	-	-
4311	43431	622921	FAIR MARKET VALUE-INTER	114,151	62,995	-	-	-	-
4311	43431	642983	SCRAP METAL RECYCLING	1,443	2,938	-	1,500	1,500	1,500
TOTAL REVENUES				602,103	501,645	200,000	276,500	201,500	101,500
TOTAL RESOURCES				602,103	501,645	200,000	276,500	201,500	101,500
EXPENDITURES									
SALARIES AND BENEFITS									
4311	43431	511010	SAL & WAGES-REGULAR	211,414	221,007	238,870	226,000	230,100	230,100
4311	43431	511030	SAL & WAGES-OVERTIME	2,219	502	1,650	700	700	700
4311	43431	511290	SAL & WAGES-VAC/SICK/CM	3,860	5,841	-	3,600	3,600	3,600
4311	43431	511450	SAL & WAGES-GIFT CERTS-	138	-	-	-	-	-
4311	43431	512010	F B-EMPLOYER PERS-MISC	33,126	35,704	33,960	34,200	34,900	39,000
4311	43431	512020	F B-WORKER'S COMP MISC	3,463	3,655	3,260	3,800	3,800	3,800
4311	43431	512030	F B-GROUP INSURANCE	45,720	45,720	48,060	45,700	46,900	48,700
4311	43431	512040	F B-LONG TERM DISABILIT	214	223	240	200	200	200
4311	43431	512060	F B-F I C A	2,997	3,166	3,460	3,300	3,300	3,300
4311	43431	512170	F B-SURVIVOR BENEFIT	73	73	70	100	100	100
4311	43431	512220	F B OPEB EMLYR RESERVE	3,799	-	3,720	-	-	-
TOTAL SALARIES AND BENEFITS EXPENDITURES				307,023	315,891	333,290	317,600	323,600	329,500
OPERATING EXPENDITURES									
4311	43431	520200	RECRUITMENT COSTS	24	-	-	-	-	-
4311	43431	520400	CLOTHING & PRSNL EXPENS	35	109	200	100	200	200
4311	43431	521100	MEMBERSHIP-EMPLOYEE	5,019	4,198	4,500	4,200	4,200	4,200
4311	43431	521500	MILEAGE ALLOWANCE	199	1,808	2,500	2,400	1,800	1,800
4311	43431	525200	FOOD/DRINKS/BAKERY SUPP	57	145	200	100	100	100
4311	43431	527500	RECOGNITION	-	-	100	-	-	-
4311	43431	528000	BUSINESS MEETINGS	8	101	400	400	1,500	1,500
4311	43431	528100	CONFERENCES/SEMINARS	786	-	3,000	1,500	2,000	2,000
4311	43431	528200	TRAINING	403	185	1,000	900	200	400
4311	43431	529000	EMPLOYEE CERTIFICATION	473	368	1,000	600	400	400
4311	43431	530100	OFFICE SUPPLIES	2,301	2,043	3,650	3,800	2,000	2,000
4311	43431	531000	PAPER/FORMS SUPPLIES	240	380	450	400	400	400
4311	43431	532000	POSTAGE	1,963	1,924	1,250	1,900	1,900	1,900
4311	43431	532100	UPS EXPENSES	554	-	100	-	-	-
4311	43431	534000	PUBLICATIONS/SUBSCRIPTI	368	789	250	200	200	200
4311	43431	540100	SPEC'L DEPRTMNTL SUPPLY	2,120	486	1,900	2,300	2,000	2,000
4311	43431	541500	BLDG SUP & MAINT-LOC #1	400	-	200	400	-	-
4311	43431	542000	EQUIP SUP & MAINTENANCE	299	55	800	800	500	500
4311	43431	542100	FIRE EXTINGUISHER MAINT	-	-	100	-	-	-
4311	43431	548500	PHOTO SUPPLIES	-	-	100	-	-	-
4311	43431	550300	VEHICLE RENTAL FEES	-	-	300	300	-	-
4311	43431	551000	PROF & SPECIZED SERVICE	1,650	8,943	1,500	30,000	10,500	10,500
4311	43431	553400	CONTRACTS-MAIL SERVICE	795	797	800	800	800	800
4311	43431	554100	CONTRACTS-COPIER LEASE	-	-	-	-	300	300
4311	43431	556000	ADVERTISING	614	-	400	-	-	-
4311	43431	557000	LANDFILL/DUMP CHARGES	1,646	-	-	-	-	-
4311	43431	558100	BANK ADMIN FEES	80	-	100	-	-	-
4311	43431	559100	SAFETY PROGRAM	120	60	-	-	100	100
4311	43431	560100	GASOLINE	17,039	1,801	25,000	10,000	12,000	12,000
4311	43431	562110	NATURAL GAS	8,102	4,151	-	-	-	-
4311	43431	562150	TELEPHONE	437	371	200	300	400	400
4311	43431	562151	TELEPHONE-COMPUTER LINE	774	830	900	900	800	800
4311	43431	562156	TELEPHONE-FAX	1,710	1,243	2,300	1,200	1,200	1,200
4311	43431	562157	TELEPHONE-CELLULAR	701	783	720	800	800	800
TOTAL OPERATING EXPENDITURES				48,917	31,570	53,920	64,300	44,300	44,500
ALLOCATIONS									
4311	43431	929410	ALLOC-DEPREC EQUIPMENT	-	2,941	-	2,900	2,900	2,900
4311	43431	929420	ALLOC-DEPREC VEHICLES	-	2,249	-	2,200	2,200	2,200
4311	43431	941210	ALLOC-G/G-RISK-LIABILIT	-	2,808	2,810	2,800	2,800	2,800
4311	43431	941221	ALLOC-G/G-RISK-PROPERTY	876	-	-	-	-	-
4311	43431	941410	ALLOC-G/G-INFO SERVICES	23,394	12,323	22,460	12,300	12,300	12,300
4311	43431	941420	ALLOC-G/G-GEO INFO SERV	14,589	25,897	28,130	25,900	25,900	25,900
4311	43431	941430	ALLOC-G/G-TELEPHONE SER	1,080	947	1,460	900	900	900

PUBLIC WORKS

BUSINESS-TYPE FUND

BUDGET DETAIL

Management

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43431

4311	43431	971050	ALLOC-LEGAL FEES-OUT OF	-	3,812	7,300	3,800	3,800	3,800
4311	43431	971310	ALLOC-FIN-INVST SERV FE	5,771	6,198	5,330	6,200	6,200	6,200
4311	43431	973220	ALLOC-P/W-PARKS OTHER	-	-	2,000	-	-	-
4311	43431	973240	ALLOC-P/W-STREETS	10,631	-	-	-	-	-
4311	43431	980010	ALLOC-C/D-ADMIN	-	554	990	600	600	600
4311	43431	980035	ALLOC-LABOR RELATIONS	-	120	120	100	100	100
4311	43431	980060	ALLOC-P/W-MANAGEMENT	-	9,819	7,800	9,800	9,800	9,800
4311	43431	981011	ALLOC-G/G-ADMINISTRATIO	196,507	2,937	4,090	2,900	2,900	2,900
4311	43431	981040	ALLOC-G/G-ADMIN-SERVICE	1,876	1,852	1,670	1,900	1,900	1,900
4311	43431	981050	ALLOC-LEGAL FEES-IN SCO	2,376	2,196	2,200	2,200	2,200	2,200
4311	43431	981250	ALLOC-G/G-HUMAN RESOURC	2,615	1,491	2,150	1,500	1,500	1,500
4311	43431	981311	ALLOC-G/G-FIN-BUDGET &	37,318	4,265	5,110	4,300	4,300	4,300
4311	43431	981312	ALLOC-G/G-FIN-B&A-C I P	5,736	-	-	-	-	-
4311	43431	981313	ALLOC-G/G-FIN-B&A-AUDIT	16,980	-	-	-	-	-
4311	43431	981320	ALLOC-G/G-FIN-ACCOUNTIN	-	2,432	3,180	2,400	2,400	2,400
4311	43431	981350	ALLOC-G/G-FIN-MATERIALS	25,547	826	910	800	800	800
4311	43431	981510	ALLOC-G/G-FIN-PROPERTY	-	1,776	1,770	1,800	1,800	1,800
4311	43431	983050	ALLOC - CD ASST DIR OF	5	-	5,830	-	-	-
4311	43431	983230	ALLOC-P/W-BLDGS OCCUP	9,120	-	-	-	-	-
TOTAL ALLOCATIONS				354,421	85,443	105,310	85,300	85,300	85,300
TOTAL EXPENDITURES				710,361	432,904	492,520	467,200	453,200	459,300
SURPLUS/(SHORTFALL)				(108,258)	68,741	(292,520)	(190,700)	(251,700)	(357,800)

PUBLIC WORKS
 BUSINESS-TYPE FUND
 Operations

BUDGET DETAIL
 4311
 43432

FUND	DEPT	OBJECT	ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
RESOURCES									
REVENUES									
4311	43432	432162	SEPTAGE RECVG PERMIT	1,575	2,475	2,780	3,300	2,000	2,000
4311	43432	442160	SEPTAGE RECEIVING FEES	378,016	276,218	180,000	300,000	300,000	300,000
4311	43432	452101	USER CHGS-RESIDENTIAL S	5,466,147	5,855,659	5,959,600	6,600,000	7,491,000	8,502,300
4311	43432	452102	USER CHGS-COMMERCIAL SE	1,205,392	1,180,276	1,296,400	1,260,100	1,430,200	1,623,300
4311	43432	452103	USER CHGS-INDUSTRIAL	473,800	1,363,098	1,260,000	1,400,700	1,589,800	1,804,400
4311	43432	452111	USER CHGS-SCHOOLS	203,568	218,094	220,700	251,700	285,700	324,300
4311	43432	452112	USER CHGS-RESTAURANTS	429,704	426,801	470,600	468,000	531,200	602,900
4311	43432	452113	USER CHGS-HOTEL/MOTEL	73,625	69,938	80,400	74,600	84,700	96,100
4311	43432	452114	USER CHGS-LAUNDRY	70,740	67,636	74,600	91,300	103,600	117,600
4311	43432	452115	USER CHGS-CAR WASH	27,456	42,150	30,000	42,600	48,400	54,900
4311	43432	452116	USER CHGS-REST HOMES	123,025	100,339	133,500	121,800	138,200	156,900
4311	43432	452117	USER CHGS-GROCRY W/GRND	138,976	117,080	148,400	114,000	129,400	146,900
4311	43432	452125	USER CHGS-RESD VARIABLE	1,524,527	1,669,095	1,664,100	1,855,900	2,106,400	2,390,800
4311	43432	452128	USER CHGS-MOBL HOME PK	194,730	207,124	213,200	230,500	261,600	296,900
4311	43432	622902	INTEREST EARNINGS	28,469	24,597	-	58,000	75,200	315,600
4311	43432	642915	PENALTY EARNINGS	905	-	-	-	-	-
4311	43432	642985	SALE OF EQUIPMENT	7,130	553	-	-	-	-
4311	43432	642988	SALE OF VEHICLES	1,272	31,959	-	-	-	-
TOTAL REVENUES				10,349,057	11,653,092	11,734,280	12,872,500	14,577,400	16,734,900
TOTAL RESOURCES				10,349,057	11,653,092	11,734,280	12,872,500	14,577,400	16,734,900
EXPENDITURES									
SALARIES AND BENEFITS									
4311	43432	511010	SAL & WAGES-REGULAR	324,557	345,307	334,990	435,700	463,200	474,800
4311	43432	511020	SAL & WAGES-HOURLY	-	-	-	-	5,000	-
4311	43432	511030	SAL & WAGES-OVERTIME	34,972	32,054	30,000	30,000	30,000	35,000
4311	43432	511031	SAL & WAGES-ON CALL COM	24,867	23,284	25,870	25,800	25,800	25,800
4311	43432	511290	SAL & WAGES-VAC/SICK/CM	7,202	15,682	-	2,100	-	-
4311	43432	511450	SAL & WAGES-GIFT CERTS-	1,002	110	-	-	-	-
4311	43432	512010	F B-EMPLOYER PERS-MISC	51,027	55,907	47,630	66,100	70,600	80,900
4311	43432	512020	F B-WORKER'S COMP MISC	6,856	7,305	5,970	8,700	8,500	8,400
4311	43432	512030	F B-GROUP INSURANCE	116,058	114,885	112,140	137,200	140,600	146,200
4311	43432	512040	F B-LONG TERM DISABILIT	1,818	1,917	1,740	2,400	2,400	2,500
4311	43432	512050	F B-STATE UNEMPLOYMENT	-	-	6,180	-	-	-
4311	43432	512060	F B-F I C A	5,560	5,883	4,860	7,000	6,800	6,900
4311	43432	512090	F B-DEFRD COMP TM	-	-	-	-	100	-
4311	43432	512170	F B-SURVIVOR BENEFIT	186	186	170	200	200	200
4311	43432	512220	F B OPEB EMPLYR RESERVE	8,218	-	8,680	-	-	-
TOTAL SALARIES AND BENEFITS EXPENDITURES				582,323	602,520	578,230	715,200	753,200	780,700
OPERATING EXPENDITURES									
4311	43432	520100	NEW EMPLOYEE EXPENSES	165	660	-	800	700	700
4311	43432	520200	RECRUITMENT COSTS	4,164	7,539	1,000	1,000	1,000	1,000
4311	43432	520300	EDUCATION ASSISTANCE	261	-	500	-	-	-
4311	43432	520400	CLOTHING & PRSNL EXPENS	1,824	1,965	2,900	1,800	2,000	2,000
4311	43432	521100	MEMBERSHIP-EMPLOYEE	-	-	450	500	500	500
4311	43432	521500	MILEAGE ALLOWANCE	244	-	200	-	-	-
4311	43432	524800	SAFETY SUPPLIES	821	2,448	2,000	1,200	2,400	2,400
4311	43432	525200	FOOD/DRINKS/BAKERY SUPP	31	43	100	100	100	100
4311	43432	527500	RECOGNITION	450	-	100	-	-	-
4311	43432	528000	BUSINESS MEETINGS	375	-	200	500	-	-
4311	43432	528100	CONFERENCES/SEMINARS	-	-	1,800	-	-	-
4311	43432	528200	TRAINING	6,599	5,896	4,000	6,000	5,900	5,900
4311	43432	529000	EMPLOYEE CERTIFICATION	1,225	1,165	800	1,400	1,200	1,200
4311	43432	530100	OFFICE SUPPLIES	882	376	1,000	900	1,000	1,000
4311	43432	532000	POSTAGE	22	45	420	100	100	100
4311	43432	532100	UPS EXPENSES	12	15	100	-	100	100
4311	43432	534000	PUBLICATIONS/SUBSCRIPTI	234	-	200	-	-	-
4311	43432	540100	SPEC'L DEPRTMNTL SUPPLY	14,662	11,557	14,400	12,000	11,600	11,600
4311	43432	540200	JANITORIAL SUPPLIES	227	265	1,000	200	600	600
4311	43432	540400	PAINT SUPPLIES	85	53	250	100	100	100
4311	43432	540900	IRRIGATION SUPPLIES	7,771	-	-	-	-	-
4311	43432	541500	BLDG SUP & MAINT-LOC #1	2,926	3,255	2,800	2,500	3,300	3,300
4311	43432	542000	EQUIP SUP & MAINTENANCE	291,606	453,977	288,800	250,000	300,000	300,000
4311	43432	542100	FIRE EXTINGUISHER MAINT	449	722	500	500	700	700
4311	43432	542300	PUMPING EQUIP REPAIRS	67,116	9,055	50,000	33,600	70,000	70,000
4311	43432	543100	SMALL TOOLS	162	175	500	100	200	200
4311	43432	544500	CHEMICALS	339,978	428,392	357,800	504,000	550,000	560,000
4311	43432	544600	CHEMICALS-WEED CONTROL	6,652	8,083	3,300	3,500	8,100	8,100
4311	43432	544700	CHEMICALS-PEST CONTROL	781	643	400	400	600	600

PUBLIC WORKS								BUDGET DETAIL	
BUSINESS-TYPE FUND								4311	
Operations								43432	
4311	43432	545000 CHEMICALS-LABORATORY	-	-	-	10,300	-	-	
4311	43432	545300 INSTRUMENT REPAIR/REPLC	252,231	188,212	200,000	119,500	188,200	188,200	
4311	43432	548500 PHOTO SUPPLIES	-	-	100	-	-	-	
4311	43432	549400 UNIFORMS	1,299	1,452	1,650	1,600	1,500	1,500	
4311	43432	550100 RENTS & LEASES	-	343	2,500	300	300	300	
4311	43432	550300 VEHICLE RENTAL FEES	-	-	400	-	-	-	
4311	43432	551000 PROF & SPECIZED SERVICE	208,869	324,661	150,000	214,800	300,000	300,000	
4311	43432	554100 CONTRACTS-COPIER LEASES	319	305	500	300	-	-	
4311	43432	554500 PERMIT FEES	15,179	23,913	75,000	23,900	60,000	60,000	
4311	43432	556000 ADVERTISING	-	-	250	-	-	-	
4311	43432	557000 LANDFILL/DUMP CHARGES	16,027	18,862	16,800	19,000	22,100	22,100	
4311	43432	559100 SAFETY PROGRAM	1,349	60	350	100	100	100	
4311	43432	560100 GASOLINE	-	2,605	-	-	-	-	
4311	43432	560400 OIL	-	558	-	-	600	600	
4311	43432	562101 EDISON	554,723	520,955	650,000	571,600	625,000	650,000	
4311	43432	562110 NATURAL GAS	335,445	230,912	347,000	226,000	230,900	230,900	
4311	43432	562150 TELEPHONE	43	85	200	100	100	100	
4311	43432	562157 TELEPHONE-CELLULAR	2,051	2,543	3,000	2,700	2,500	2,500	
4311	43432	571000 BAD DEBTS	58,683	68,188	28,000	82,000	68,200	68,200	
4311	43432	571200 GAIN/LOSS-EQUIPMENT	2,352	647	-	-	600	600	
4311	43432	571300 GAIN/LOSS-VEHICLES	350	1,748	-	-	1,700	1,700	
4311	43432	572100 PROP TAX-ADMIN FEE	-	25	-	-	-	-	
4311	43432	574200 HAZARDOUS MATL CLEAN-UP	-	-	1,500	-	-	-	
4311	43432	651000 LINE REPLACEMENT	-	6,613	-	-	6,600	6,600	
4311	43432	710010 EQUIPMENT	1,126	-	-	-	-	-	
TOTAL OPERATING EXPENDITURES			2,199,770	2,329,016	2,212,770	2,093,400	2,468,600	2,503,600	
CAPITAL IMPROVEMENTS									
4311	43432	720000 CAPITAL IMPRVMT PROGRAM	727,985	1,217,932	15,511,533	15,511,500	41,798,054	41,161,730	
TOTAL CAPITAL IMPROVEMENTS			727,985	1,217,932	15,511,533	15,511,500	41,798,054	41,161,730	
4311	43432	858504 TRANSFER OUT-CASH TRANSFERS OUT	862,000	862,000	-	862,000	862,000	2,007,400	
ALLOCATIONS									
4311	43432	914250 ALLOC-ST MAINT USE	153,540	148,284	123,090	148,300	148,300	148,300	
4311	43432	929200 ALLOC-DEPREX BUILDINGS	71,035	68,877	69,780	68,900	68,900	68,900	
4311	43432	929300 ALLOC-DEPREX IMPROVTS	3,219,368	1,278,999	1,241,970	1,291,800	1,304,700	1,317,700	
4311	43432	929410 ALLOC-DEPREX EQUIPMENT	248,713	320,538	247,820	323,700	326,900	330,200	
4311	43432	929420 ALLOC-DEPREX VEHICLES	13,524	42,882	1,100	43,300	43,700	44,100	
4311	43432	929620 ALLOC-DEPREX SEWER	91,339	1,311,254	540	1,337,500	1,364,300	1,391,600	
4311	43432	931711 ALLOC-P/W-FLEET LABOR	2,905	140	2,100	100	100	100	
4311	43432	931712 ALLOC-P/W-FLEET SUBLET	131	-	-	-	-	-	
4311	43432	931720 ALLOC-P/W-FLEET PARTS	2,048	76	1,140	100	100	100	
4311	43432	931730 ALLOC-P/W-FLEET FUEL	75	535	50	500	500	500	
4311	43432	941210 ALLOC-G/G-RISK-LIABILIT	156	5,412	5,410	5,400	5,400	5,400	
4311	43432	941221 ALLOC-G/G-RISK-PROPERTY	33,096	-	-	-	-	-	
4311	43432	941410 ALLOC-G/G-INFO SERVICES	9,619	6,655	12,130	6,700	6,700	6,700	
4311	43432	944010 ALLOC-AIRPORT-LEAS	1,536	1,572	1,610	1,600	1,600	1,600	
4311	43432	971050 ALLOC-LEGAL FEES-OUT OF	257	-	600	-	-	-	
4311	43432	973120 ALLOC-P/W-DESIGN	-	15,029	-	15,000	15,000	15,000	
4311	43432	973230 ALLOC-P/W-BLDGS OTHER	-	-	1,100	-	-	-	
4311	43432	973240 ALLOC-P/W-STREETS	-	49,415	40,000	49,400	49,400	49,400	
4311	43432	980010 ALLOC-C/D-ADMIN	-	1,656	2,980	1,700	1,700	1,700	
4311	43432	980035 ALLOC-LABOR RELATIONS	-	372	370	400	400	400	
4311	43432	980060 ALLOC-P/W-MANAGEMENT	114,944	45,997	36,540	46,000	46,000	46,000	
4311	43432	981011 ALLOC-G/G-ADMINISTRATIO	-	14,751	20,560	14,800	14,800	14,800	
4311	43432	981040 ALLOC-G/G-ADMIN-SERVICE	5,616	5,569	5,020	5,600	5,600	5,600	
4311	43432	981050 ALLOC-LEGAL FEES-IN SCO	2,820	7,536	7,530	7,500	7,500	7,500	
4311	43432	981250 ALLOC-G/G-HUMAN RESOURC	7,845	4,475	6,440	4,500	4,500	4,500	
4311	43432	981311 ALLOC-G/G-FIN-BUDGET &	-	17,697	21,220	17,700	17,700	17,700	
4311	43432	981320 ALLOC-G/G-FIN-ACCOUNTIN	22,883	6,324	8,270	6,300	6,300	6,300	
4311	43432	981340 ALLOC-G/G-FIN-UTIL BUS	169,604	145,522	136,520	145,500	145,500	145,500	
4311	43432	981350 ALLOC-G/G-FIN-MATERIALS	-	8,258	9,130	8,300	8,300	8,300	
4311	43432	981510 ALLOC-G/G-FIN-PROPERTY	-	13,044	13,060	13,000	13,000	13,000	
4311	43432	982410 ALLOC-C/D-BUILDING SAFE	1,800	2,500	2,500	2,500	2,500	2,500	
4311	43432	983050 ALLOC - CD ASST DIR OF	-	-	17,500	-	-	-	
TOTAL ALLOCATIONS			4,172,854	3,523,369	2,036,080	3,566,100	3,609,400	3,653,400	
TOTAL EXPENDITURES			7,682,932	7,672,837	20,338,613	21,886,200	48,629,254	48,099,430	
SURPLUS/(SHORTFALL)			2,666,125	3,980,255	(8,604,333)	(9,013,700)	(34,051,854)	(31,364,530)	

PUBLIC WORKS
 BUSINESS-TYPE FUND
 Quality Assurance

BUDGET DETAIL
 4311
 43433

FUND	DEPT	OBJECT	ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
RESOURCES									
REVENUES									
4311	43433	442161	IND WSTE DISCHG PERMITS	3,600	3,360	4,080	3,400	3,400	3,400
TOTAL REVENUES				3,600	3,360	4,080	3,400	3,400	3,400
TOTAL RESOURCES				3,600	3,360	4,080	3,400	3,400	3,400
EXPENDITURES									
SALARIES AND BENEFITS									
4311	43433	511010	SAL & WAGES-REGULAR	236,896	255,447	272,390	245,900	271,300	276,200
4311	43433	511020	SAL & WAGES-HOURLY	-	-	10,000	-	-	-
4311	43433	511030	SAL & WAGES-OVERTIME	11,885	8,253	8,000	12,100	15,000	15,000
4311	43433	511290	SAL & WAGES-VAC/SICK/CM	9,492	3,256	-	1,700	900	900
4311	43433	511450	SAL & WAGES-GIFT CERTS-	1,562	276	-	-	-	-
4311	43433	512010	F B-EMPLOYER PERS-MISC	37,198	41,388	38,730	36,700	14,200	46,800
4311	43433	512020	F B-WORKER'S COMP MISC	3,884	3,796	3,500	3,600	4,000	4,000
4311	43433	512030	F B-GROUP INSURANCE	58,029	68,580	64,080	66,500	78,100	81,200
4311	43433	512040	F B-LONG TERM DISABILIT	918	1,000	1,060	900	1,100	1,100
4311	43433	512060	F B-F I C A	2,686	3,011	3,280	2,800	3,900	4,000
4311	43433	512090	F B-DEFERD COMP TM	-	-	200	-	-	-
4311	43433	512110	F B-EMPLOYEE PERS	-	-	-	-	-	-
4311	43433	512170	F B-SURVIVOR BENEFIT	117	121	120	100	100	100
4311	43433	512220	F B OPEB EMPLYR RESERVE	6,332	-	6,200	-	-	-
4311	43433	519010	CONTRACT EMPLOYEES	-	-	-	-	-	-
TOTAL SALARIES AND BENEFITS EXPENDITURES				368,999	385,128	407,560	370,300	388,600	429,300
OPERATING EXPENDITURES									
4311	43433	520100	NEW EMPLOYEE EXPENSES	25	-	50	200	-	-
4311	43433	520200	RECRUITMENT COSTS	6,151	3,256	8,000	100	1,000	1,000
4311	43433	520400	CLOTHING & PRSNL EXPENS	327	339	450	1,000	1,000	1,000
4311	43433	521100	MEMBERSHIP-EMPLOYEE	192	349	600	300	600	600
4311	43433	521500	MILEAGE ALLOWANCE	102	-	300	-	300	300
4311	43433	527500	RECOGNITION	587	2	-	-	-	-
4311	43433	528000	BUSINESS MEETINGS	60	-	100	-	-	-
4311	43433	528100	CONFERENCES/SEMINARS	1,482	1,067	2,000	1,100	2,500	2,500
4311	43433	528200	TRAINING	790	313	1,000	300	1,000	100
4311	43433	529000	EMPLOYEE CERTIFICATION	668	770	500	600	800	800
4311	43433	530100	OFFICE SUPPLIES	2,063	1,266	1,200	1,700	1,300	1,300
4311	43433	531000	PAPER/FORMS SUPPLIES	760	2,268	1,200	500	2,300	2,300
4311	43433	532000	POSTAGE	451	965	1,000	100	1,000	1,000
4311	43433	532100	UPS EXPENSES	554	1,720	1,200	5,000	4,000	4,000
4311	43433	534000	PUBLICATIONS/SUBSCRIPTI	2,186	2,887	2,500	2,000	2,900	2,900
4311	43433	540100	SPEC'L DEPRTMNTL SUPPLY	3,574	1,740	2,000	500	2,000	2,000
4311	43433	542000	EQUIP SUP & MAINTENANCE	29,413	27,343	30,000	30,900	30,000	30,000
4311	43433	545000	CHEMICALS-LABORATORY	19,694	22,831	12,000	20,500	22,800	22,800
4311	43433	545300	INSTRUMENT REPAIR/REPLC	2,579	1,541	2,500	1,500	2,500	2,500
4311	43433	549400	UNIFORMS	737	903	900	700	900	900
4311	43433	550300	VEHICLE RENTAL FEES	-	-	200	-	-	-
4311	43433	550600	TOWING SERVICES	-	-	100	-	-	-
4311	43433	551000	PROF & SPECIZED SERVICE	90,625	142,433	200,000	161,600	200,000	200,000
4311	43433	554100	CONTRACTS-COPIER LEASE	-	-	-	-	300	300
4311	43433	554500	PERMIT FEES	-	1,907	2,000	1,900	2,000	2,000
4311	43433	556000	ADVERTISING	368	620	750	600	1,000	1,000
4311	43433	558400	DUPLICATING SERVICES	403	492	500	500	500	500
4311	43433	559100	SAFETY PROGRAM	540	540	-	500	500	500
4311	43433	562150	TELEPHONE	461	515	650	500	500	500
4311	43433	562151	TELEPHONE-COMPUTER LINE	579	604	700	600	600	600
4311	43433	562157	TELEPHONE-CELLULAR	702	912	1,000	1,200	1,300	1,300
TOTAL OPERATING EXPENDITURES				166,073	217,583	273,400	234,400	283,600	282,700
ALLOCATIONS									
4311	43433	929410	ALLOC-DEPREC EQUIPMENT	3,500	656	3,060	700	700	700
4311	43433	929420	ALLOC-DEPREC VEHICLES	3,636	2,331	3,640	2,300	2,300	2,300
4311	43433	931711	ALLOC-P/W-FLEET LABOR	801	2,166	690	2,200	2,200	2,200
4311	43433	931712	ALLOC-P/W-FLEET SUBLET	1,613	1,682	-	1,700	1,700	1,700
4311	43433	931720	ALLOC-P/W-FLEET PARTS	602	873	290	900	900	900
4311	43433	931730	ALLOC-P/W-FLEET FUEL	4,456	3,931	4,780	3,900	3,900	3,900
4311	43433	941210	ALLOC-G/G-RISK-LIABILIT	-	3,876	3,870	3,900	3,900	3,900
4311	43433	941221	ALLOC-G/G-RISK-PROPERTY	1,248	-	-	-	-	-
4311	43433	941410	ALLOC-G/G-INFO SERVICES	14,626	11,964	21,820	12,000	12,000	12,000

**PUBLIC WORKS
BUSINESS-TYPE FUND**

**BUDGET DETAIL
4311**

Quality Assurance

43433

4311	43433	941430	ALLOC-G/G-TELEPHONE SER	602	526	820	500	500	500
4311	43433	973230	ALLOC-P/W-BLDGS OTHER	-	-	-	-	-	-
4311	43433	980010	ALLOC-C/D-ADMIN	-	921	1,660	900	900	900
4311	43433	980035	ALLOC-LABOR RELATIONS	-	204	200	200	200	200
4311	43433	980060	ALLOC-P/W-MANAGEMENT	-	15,678	12,450	15,700	15,700	15,700
4311	43433	981011	ALLOC-G/G-ADMINISTRATIO	-	3,995	5,570	4,000	4,000	4,000
4311	43433	981040	ALLOC-G/G-ADMIN-SERVICE	3,123	3,103	2,790	3,100	3,100	3,100
4311	43433	981050	ALLOC-LEGAL FEES-IN SCO	1,848	1,944	1,940	1,900	1,900	1,900
4311	43433	981250	ALLOC-G/G-HUMAN RESOURC	4,358	2,482	3,580	2,500	2,500	2,500
4311	43433	981311	ALLOC-G/G-FIN-BUDGET &	-	4,684	5,620	4,700	4,700	4,700
4311	43433	981320	ALLOC-G/G-FIN-ACCOUNTIN	-	1,809	2,360	1,800	1,800	1,800
4311	43433	981350	ALLOC-G/G-FIN-MATERIALS	-	1,641	1,810	1,600	1,600	1,600
4311	43433	981510	ALLOC-G/G-FIN-PROPERTY	-	2,196	2,200	2,200	2,200	2,200
4311	43433	983050	ALLOC - CD ASST DIR OF	-	-	9,720	-	-	-
4311	43433	983220	ALLOC-P/W-PARKS OCCUP	708	-	-	-	-	-
4311	43433	983230	ALLOC-P/W-BLDGS OCCUP	-	14,436	14,440	14,400	14,400	14,400
TOTAL ALLOCATIONS				41,121	81,098	103,310	81,100	81,100	81,100
TOTAL EXPENDITURES				576,193	683,809	784,270	685,800	753,300	793,100
SURPLUS/(SHORTFALL)				(572,593)	(680,449)	(780,190)	(682,400)	(749,900)	(789,700)

PUBLIC WORKS
BUSINESS-TYPE FUND
Mechanical Maintenance

BUDGET DETAIL
4311
43434

FUND DEPT OBJECT ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
RESOURCES						
REVENUES						
4311 43434 481620 MISC REVENUE	8,400	294	-	-	-	-
4311 43434 642983 SCRAP METAL RECYCLING	468	-	-	-	-	-
4311 43434 642988 SALE OF VEHICLES	-	31,219	-	-	-	-
TOTAL REVENUES	8,868	31,513	-	-	-	-
TOTAL RESOURCES	8,868	31,513	-	-	-	-
EXPENDITURES						
SALARIES AND BENEFITS						
4311 43434 511010 SAL & WAGES-REGULAR	205,982	174,435	266,500	208,900	241,100	250,100
4311 43434 511020 SAL & WAGES-HOURLY	-	-	10,000	1,200	1,200	1,200
4311 43434 511030 SAL & WAGES-OVERTIME	11,040	7,578	12,640	1,600	6,000	6,000
4311 43434 511290 SAL & WAGES-VAC/SICK/CM	2,498	2,015	-	-	-	-
4311 43434 511450 SAL & WAGES-GIFT CERTS-	138	-	-	-	-	-
4311 43434 512010 F B-EMPLOYER PERS-MISC	32,395	28,249	37,890	30,900	36,600	42,400
4311 43434 512020 F B-WORKER'S COMP MISC	6,513	3,225	3,580	3,700	4,300	4,400
4311 43434 512030 F B-GROUP INSURANCE	64,477	55,684	80,100	66,500	78,100	81,200
4311 43434 512040 F B-LONG TERM DISABILIT	806	648	1,030	800	1,000	1,000
4311 43434 512060 F B-F I C A	3,188	2,573	4,010	2,900	3,500	3,600
4311 43434 512090 F B-DEFRD COMP TM	-	-	200	100	100	100
4311 43434 512170 F B-SURVIVOR BENEFIT	104	91	120	100	100	100
4311 43434 512220 F B OPEB EMPLYR RESERVE	5,040	-	6,200	-	-	-
TOTAL SALARIES AND BENEFITS EXPENDITURES	332,181	274,498	422,270	316,700	372,000	390,100
OPERATING EXPENDITURES						
4311 43434 520100 NEW EMPLOYEE EXPENSES	165	125	-	200	100	100
4311 43434 520200 RECRUITMENT COSTS	7,487	2,579	-	-	1,000	100
4311 43434 520400 CLOTHING & PRSNL EXPENS	584	1,584	1,600	2,000	2,000	2,000
4311 43434 521100 MEMBERSHIP-EMPLOYEE	440	660	650	650	700	700
4311 43434 521500 MILEAGE ALLOWANCE	1,528	-	1,800	-	-	-
4311 43434 524800 SAFETY SUPPLIES	174	1,049	700	700	1,000	1,000
4311 43434 527500 RECOGNITION	-	10	200	-	-	-
4311 43434 528000 BUSINESS MEETINGS	455	3	200	-	-	-
4311 43434 528100 CONFERENCES/SEMINARS	730	-	2,000	-	-	-
4311 43434 528200 TRAINING	2,990	2,676	2,500	2,500	2,700	2,700
4311 43434 529000 EMPLOYEE CERTIFICATION	550	563	550	600	800	800
4311 43434 530100 OFFICE SUPPLIES	465	1,374	400	700	1,000	1,000
4311 43434 532000 POSTAGE	156	68	100	100	100	100
4311 43434 540100 SPEC'L DEPRTMNTL SUPPLY	6,206	2,994	12,000	3,500	3,000	3,000
4311 43434 540200 JANITORIAL SUPPLIES	-	-	100	100	-	-
4311 43434 540400 PAINT SUPPLIES	2,106	825	3,000	2,900	3,000	3,000
4311 43434 540700 ELECTRICAL SUPPLIES	5,857	1,818	7,500	1,400	1,800	1,800
4311 43434 540900 IRRIGATION SUPPLIES	-	-	100	-	-	-
4311 43434 541500 BLDG SUP & MAINT-LOC #1	-	1,207	5,000	200	1,200	1,200
4311 43434 542000 EQUIP SUP & MAINTENANCE	20,051	24,870	20,000	18,000	24,900	24,900
4311 43434 542300 PUMPING EQUIP REPAIRS	1,210	-	20,000	-	-	-
4311 43434 543000 WELDING SUPPLIES	1,668	2,802	3,500	3,300	2,800	2,800
4311 43434 543100 SMALL TOOLS	2,304	2,891	1,200	900	2,900	2,900
4311 43434 544500 CHEMICALS	4,498	-	-	-	-	-
4311 43434 545200 SUBLET	1,364	-	-	-	-	-
4311 43434 545300 INSTRUMENT REPAIR/REPLC	2,532	-	-	-	-	-
4311 43434 549400 UNIFORMS	1,039	913	1,400	1,200	900	900
4311 43434 550100 RENTS & LEASES	3,242	686	5,000	1,500	2,500	2,500
4311 43434 550300 VEHICLE RENTAL FEES	-	-	100	-	-	-
4311 43434 550600 TOWING SERVICES	1,320	-	100	-	-	-
4311 43434 551000 PROF & SPECIZED SERVICE	3,370	7,078	5,000	5,000	7,100	7,100
4311 43434 555200 COMPUTER SOFTWARE SUPPT	-	1,122	1,000	1,100	1,100	1,100
4311 43434 559100 SAFETY PROGRAM	420	300	300	700	300	300
4311 43434 560400 OIL	31,320	20,949	35,000	29,800	35,000	35,000
4311 43434 562150 TELEPHONE	197	150	150	100	200	200
4311 43434 562157 TELEPHONE-CELLULAR	32	-	1,000	-	-	-
4311 43434 565200 WASTE OIL DISPOSAL	517	425	2,500	1,100	1,500	1,500
4311 43434 570900 COMMISSION FEE	1,270	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	106,247	79,721	134,650	78,250	97,600	96,700
ALLOCATIONS						
4311 43434 929410 ALLOC-DEPREC EQUIPMENT	12,959	12,726	6,740	12,700	12,700	12,700
4311 43434 929420 ALLOC-DEPREC VEHICLES	5,033	1,619	3,240	1,600	1,600	1,600
4311 43434 931711 ALLOC-P/W-FLEET LABOR	7,816	6,119	20,820	6,100	6,100	6,100

**PUBLIC WORKS
BUSINESS-TYPE FUND**

**BUDGET DETAIL
4311**

Mechanical Maintenance

43434

4311	43434	931712	ALLOC-P/W-FLEET SUBLET	10,592	3,549	-	3,500	3,500	3,500
4311	43434	931720	ALLOC-P/W-FLEET PARTS	4,233	2,920	3,620	2,900	2,900	2,900
4311	43434	931730	ALLOC-P/W-FLEET FUEL	316	1,347	2,050	1,300	1,300	1,300
4311	43434	941210	ALLOC-G/G-RISK-LIABILIT	-	3,264	3,260	3,300	3,300	3,300
4311	43434	941221	ALLOC-G/G-RISK-PROPERTY	1,092	-	-	-	-	-
4311	43434	941410	ALLOC-G/G-INFO SERVICES	10,154	6,194	11,290	6,200	6,200	6,200
4311	43434	980010	ALLOC-C/D-ADMIN	-	1,102	1,990	1,100	1,100	1,100
4311	43434	980035	ALLOC-LABOR RELATIONS	-	252	250	300	300	300
4311	43434	980060	ALLOC-P/W-MANAGEMENT	-	15,543	12,345	15,500	15,500	15,500
4311	43434	981011	ALLOC-G/G-ADMINISTRATIO	-	3,952	5,510	4,000	4,000	4,000
4311	43434	981040	ALLOC-G/G-ADMIN-SERVICE	3,740	3,717	3,350	3,700	3,700	3,700
4311	43434	981050	ALLOC-LEGAL FEES-IN SCO	1,524	1,896	1,890	1,900	1,900	1,900
4311	43434	981250	ALLOC-G/G-HUMAN RESOURC	5,230	2,984	4,290	3,000	3,000	3,000
4311	43434	981311	ALLOC-G/G-FIN-BUDGET &	-	3,983	4,780	4,000	4,000	4,000
4311	43434	981320	ALLOC-G/G-FIN-ACCOUNTIN	-	1,331	1,740	1,300	1,300	1,300
4311	43434	981510	ALLOC-G/G-FIN-PROPERTY	-	1,596	1,590	1,600	1,600	1,600
4311	43434	983050	ALLOC - CD ASST DIR OF	-	-	11,670	-	-	-
TOTAL ALLOCATIONS				62,689	74,094	100,425	74,000	74,000	74,000
TOTAL EXPENDITURES				501,117	428,313	657,345	468,950	543,600	560,800
SURPLUS/(SHORTFALL)				(492,249)	(396,800)	(657,345)	(468,950)	(543,600)	(560,800)

PUBLIC WORKS
 BUSINESS-TYPE FUND
 Sanitary Sewer Maintenance

BUDGET DETAIL
 4311
 43435

FUND	DEPT	OBJECT	ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
RESOURCES									
REVENUES									
4311	43435	441244	SEWER LATERAL INSTALLAT	20,900	17,712	66,600	16,500	45,300	59,300
4311	43435	497999	ALLOCATED SERVICES PROV	125,940	24,996	25,000	25,000	25,000	25,000
4311	43435	642960	CONTRIBUTION REVENUE	80,061	-	-	-	-	-
4311	43435	642985	SALE OF EQUIPMENT	-	300	-	-	-	-
4311	43435	642988	SALE OF VEHICLES	-	1,042	-	6,400	2,000	2,000
TOTAL REVENUES				226,901	44,050	91,600	47,900	72,300	86,300
TOTAL RESOURCES				226,901	44,050	91,600	47,900	72,300	86,300
EXPENDITURES									
SALARIES AND BENEFITS									
4311	43435	511010	SAL & WAGES-REGULAR	398,142	290,178	321,680	305,600	315,700	320,200
4311	43435	511020	SAL & WAGES-HOURLY	39,935	39,768	-	-	-	-
4311	43435	511030	SAL & WAGES-OVERTIME	6,347	6,287	6,000	7,900	10,000	10,000
4311	43435	511031	SAL & WAGES-ON CALL COM	29,896	20,893	32,160	19,900	33,000	33,000
4311	43435	511130	SAL & WAGES-HRLY-OVERTI	79	-	-	-	-	-
4311	43435	511290	SAL & WAGES-VAC/SICK/CM	9,737	3,793	-	-	-	-
4311	43435	511450	SAL & WAGES-GIFT CERTS-	-	814	-	-	-	-
4311	43435	512010	F B-EMPLOYER PERS-MISC	62,691	47,130	45,740	46,400	47,900	54,300
4311	43435	512020	F B-WORKER'S COMP MISC	11,532	9,638	5,060	7,900	7,400	7,500
4311	43435	512030	F B-GROUP INSURANCE	137,159	92,612	96,120	91,400	93,700	97,500
4311	43435	512040	F B-LONG TERM DISABILIT	1,903	1,424	1,310	1,400	1,300	1,300
4311	43435	512050	F B-STATE UNEMPLOYMENT	1,106	7,062	-	30,200	-	-
4311	43435	512060	F B-F I C A	5,152	3,956	2,780	4,000	4,600	4,600
4311	43435	512090	F B-DEFERD COMP TM	800	795	-	-	-	-
4311	43435	512170	F B-SURVIVOR BENEFIT	218	147	150	100	200	200
4311	43435	512220	F B OPEB EMPLYR RESERVE	11,397	-	11,170	-	-	-
TOTAL SALARIES AND BENEFITS EXPEDNITURES				716,094	524,497	522,170	514,800	513,800	528,600
OPERATING EXPENDITURES									
4311	43435	520100	NEW EMPLOYEE EXPENSES	340	376	-	-	400	400
4311	43435	520200	RECRUITMENT COSTS	-	1,784	1,500	-	1,800	1,800
4311	43435	520400	CLOTHING & PRSNL EXPENS	5,787	3,934	12,000	3,800	3,900	3,900
4311	43435	520600	DRIVER PHYSICALS	190	570	200	200	600	600
4311	43435	520700	DOT-TESTING D/A	748	748	600	800	700	700
4311	43435	521100	MEMBERSHIP-EMPLOYEE	936	853	500	200	900	900
4311	43435	521500	MILLEAGE ALLOWANCE	-	-	-	-	500	500
4311	43435	524800	SAFETY SUPPLIES	1,580	4,174	800	13,900	4,200	4,200
4311	43435	527500	RECOGNITION	39	470	1,000	100	-	-
4311	43435	528000	BUSINESS MEETINGS	-	159	-	-	200	200
4311	43435	528100	CONFERENCES/SEMINARS	-	1,215	1,500	1,200	1,200	1,200
4311	43435	528200	TRAINING	756	2,016	2,000	2,000	2,000	2,000
4311	43435	529000	EMPLOYEE CERTIFICATION	-	555	800	300	1,000	1,000
4311	43435	530100	OFFICE SUPPLIES	659	1,515	500	500	1,500	1,500
4311	43435	532000	POSTAGE	-	10	-	-	-	-
4311	43435	540100	SPEC'L DEPRTMNTL SUPPLY	6,083	13,151	15,000	16,200	13,200	13,200
4311	43435	540200	JANITORIAL SUPPLIES	-	-	200	-	-	-
4311	43435	540400	PAINT SUPPLIES	-	314	-	-	300	300
4311	43435	541000	MISC OTHER EXPENSES	45	-	-	-	-	-
4311	43435	542000	EQUIP SUP & MAINTENANCE	14,583	42,698	15,000	80,000	80,000	80,000
4311	43435	542300	PUMPING EQUIP REPAIRS	117,294	40,777	54,000	-	40,800	40,800
4311	43435	542400	WARRANTY REPLACMT PARTS	79	-	-	-	-	-
4311	43435	543000	WELDING SUPPLIES	395	1,088	300	-	1,100	1,100
4311	43435	543100	SMALL TOOLS	2,184	2,765	700	2,800	2,800	2,800
4311	43435	544500	CHEMICALS	-	7,030	2,000	63,000	60,000	60,000
4311	43435	545000	CHEMICALS-LABORATORY	-	3,020	-	-	-	-
4311	43435	545300	INSTRUMENT REPAIR/REPLC	-	22,029	30,000	-	22,000	22,000
4311	43435	550100	RENTS & LEASES	2,838	671	2,000	700	700	700
4311	43435	551000	PROF & SPECIZED SERVICE	23,841	38,604	63,000	88,500	100,000	100,000
4311	43435	552000	CONTRACTED SERVICES	250	-	-	3,200	-	-
4311	43435	552900	CONTRACTS-PEST CONTROL	-	56	-	-	100	100
4311	43435	554100	CONTRACTS-COPIER LEASES	516	439	-	500	-	-
4311	43435	554500	PERMIT FEES	3,117	6,577	3,200	3,200	6,600	6,600
4311	43435	555200	COMPUTER SOFTWARE SUPPT	-	1,900	-	-	4,000	4,000
4311	43435	558500	RADIO MAINTENANCE	49	-	200	-	-	-
4311	43435	559100	SAFETY PROGRAM	1,020	360	300	100	400	400
4311	43435	560400	OIL	-	2,758	-	4,100	2,800	2,800
4311	43435	562101	EDISON	24,027	21,685	24,000	24,300	30,000	30,000
4311	43435	562150	TELEPHONE	235	110	1,000	100	100	100

PUBLIC WORKS		BUDGET DETAIL						
BUSINESS-TYPE FUND		4311						
Sanitary Sewer Maintenance		43435						
4311	43435	562151 TELEPHONE-COMPUTER LINE	1,088	1,100	2,000	1,000	1,100	1,100
4311	43435	562157 TELEPHONE-CELLULAR	4,480	5,491	3,000	5,100	5,500	5,500
4311	43435	570900 COMMISSION FEE	-	-	-	2,300	-	-
4311	43435	573200 SECURED PROPERTY TAX	5,441	-	-	-	-	-
4311	43435	574200 HAZARDOUS MATL CLEAN-UP	-	-	-	-	10,000	10,000
4311	43435	651000 LINE REPLACEMENT	-	-	2,000	-	-	-
4311	43435	710040 SOFTWARE	-	463	-	-	-	-
TOTAL OPERATING EXPENDITURES			1,886,330	1,138,812	1,227,540	1,131,800	1,174,600	1,232,200
ALLOCATIONS								
4311	43435	929300 ALLOC-DEPREC IMPROVTS	157,420	157,420	164,250	157,400	157,400	157,400
4311	43435	929410 ALLOC-DEPREC EQUIPMENT	13,710	17,668	5,450	17,700	17,700	17,700
4311	43435	929420 ALLOC-DEPREC VEHICLES	23,810	23,810	23,410	23,800	23,800	23,800
4311	43435	929620 ALLOC-DEPREC SEWER	509,085	597,065	509,440	609,000	627,300	646,100
4311	43435	931711 ALLOC-P/W-FLEET LABOR	41,532	34,945	76,940	34,900	34,900	34,900
4311	43435	931712 ALLOC-P/W-FLEET SUBLET	38,035	44,258	-	44,300	44,300	44,300
4311	43435	931720 ALLOC-P/W-FLEET PARTS	52,179	27,556	34,690	27,600	27,600	27,600
4311	43435	931730 ALLOC-P/W-FLEET FUEL	49,470	43,153	39,430	43,200	43,200	43,200
4311	43435	941210 ALLOC-G/G-RISK-LIABILIT	29,028	95,568	95,580	95,600	95,600	95,600
4311	43435	941221 ALLOC-G/G-RISK-PROPERTY	3,792	-	-	-	-	-
4311	43435	941410 ALLOC-G/G-INFO SERVICES	9,434	7,199	13,130	7,200	7,200	7,200
4311	43435	941430 ALLOC-G/G-TELEPHONE SER	1,154	1,055	1,630	1,100	1,100	1,100
4311	43435	973240 ALLOC-P/W-STREETS	-	-	20,800	-	-	-
4311	43435	980010 ALLOC-C/D-ADMIN	-	1,923	3,460	1,900	1,900	1,900
4311	43435	980035 ALLOC-LABOR RELATIONS	-	372	370	400	400	400
4311	43435	980060 ALLOC-P/W-MANAGEMENT	34,983	28,367	22,530	28,400	28,400	28,400
4311	43435	981011 ALLOC-G/G-ADMINISTRATIO	-	7,216	10,060	7,200	7,200	7,200
4311	43435	981040 ALLOC-G/G-ADMIN-SERVICE	4,370	6,474	5,830	6,500	6,500	6,500
4311	43435	981050 ALLOC-LEGAL FEES-IN SCO	2,280	3,468	3,470	3,500	3,500	3,500
4311	43435	981250 ALLOC-G/G-HUMAN RESOURC	6,101	5,192	7,470	5,200	5,200	5,200
4311	43435	981311 ALLOC-G/G-FIN-BUDGET &	-	5,845	7,010	5,900	5,900	5,900
4311	43435	981320 ALLOC-G/G-FIN-ACCOUNTIN	-	2,597	3,400	2,600	2,600	2,600
4311	43435	981350 ALLOC-G/G-FIN-MATERIALS	-	2,043	2,260	2,000	2,000	2,000
4311	43435	981510 ALLOC-G/G-FIN-PROPERTY	-	3,192	3,190	3,200	3,200	3,200
4311	43435	983050 ALLOC - CD ASST DIR OF	-	-	20,300	-	-	-
4311	43435	983110 ALLOC-P/W-ENGINEERING	7,057	-	-	-	-	-
TOTAL ALLOCATIONS			983,440	1,116,386	1,074,100	1,128,600	1,146,900	1,165,700
TOTAL EXPENDITURES			3,585,864	2,779,695	2,823,810	2,775,200	2,835,300	2,926,500
SURPLUS/(SHORTFALL)			(3,358,963)	(2,735,645)	(2,732,210)	(2,727,300)	(2,763,000)	(2,840,200)

PUBLIC WORKS
 BUSINESS-TYPE FUND
 Bio Solids

BUDGET DETAIL
 4311
 43436

FUND	DEPT	OBJECT	ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
EXPENDITURES									
SALARIES AND BENEFITS									
4311	43436	511010	SAL & WAGES-REGULAR	74,733	70,900	86,410	81,800	83,300	83,300
4311	43436	511030	SAL & WAGES-OVERTIME	2,259	788	3,000	800	800	800
4311	43436	511290	SAL & WAGES-VAC/SICK/CM	710	167	-	400	-	-
4311	43436	511450	SAL & WAGES-GIFT CERTS-	414	138	-	-	-	-
4311	43436	512010	F B-EMPLOYER PERS-MISC	11,786	11,539	12,290	12,600	12,600	14,100
4311	43436	512020	F B-WORKER'S COMP MISC	2,155	1,284	1,360	1,500	1,500	1,500
4311	43436	512030	F B-GROUP INSURANCE	30,480	27,549	32,040	30,500	31,300	32,500
4311	43436	512040	F B-LONG TERM DISABILIT	389	369	450	400	400	400
4311	43436	512060	F B-F I C A	1,119	1,027	1,250	1,200	1,200	1,200
4311	43436	512170	F B-SURVIVOR BENEFIT	48	44	50	100	100	100
4311	43436	512220	F B OPEB EMPLYR RESERVE	2,533	-	2,480	-	-	-
TOTAL SALARIES AND BENEFITS EXPENDITURES				126,626	113,805	139,330	129,300	131,200	133,900
OPERATING EXPENDITURES									
4311	43436	520400	CLOTHING & PRSNL EXPENS	312	77	300	400	400	400
4311	43436	521100	MEMBERSHIP-EMPLOYEE	110	132	220	100	100	100
4311	43436	524800	SAFETY SUPPLIES	-	-	500	-	-	-
4311	43436	527500	RECOGNITION	7	2	100	-	-	-
4311	43436	528000	BUSINESS MEETINGS	-	-	100	-	-	-
4311	43436	528100	CONFERENCES/SEMINARS	-	-	300	-	-	-
4311	43436	528200	TRAINING	-	90	300	100	100	100
4311	43436	532000	POSTAGE	-	-	-	100	-	-
4311	43436	540100	SPEC'L DEPRTMNTL SUPPLY	646	-	1,000	1,000	-	-
4311	43436	542000	EQUIP SUP & MAINTENANCE	2,356	5,929	5,000	5,000	5,900	5,900
4311	43436	543100	SMALL TOOLS	30	203	500	200	200	200
4311	43436	549400	UNIFORMS	572	573	700	600	600	600
4311	43436	550100	RENTS & LEASES	-	-	5,000	-	5,000	5,000
4311	43436	551000	PROF & SPECIZED SERVICE	19,660	17,765	40,000	17,800	20,000	20,000
4311	43436	554500	PERMIT FEES	-	8,769	30,000	8,000	8,800	8,800
4311	43436	557000	LANDFILL/DUMP CHARGES	40,281	48,632	110,000	49,000	50,000	50,000
4311	43436	559100	SAFETY PROGRAM	60	-	200	-	-	-
4311	43436	574200	HAZARDOUS MATL CLEAN-UP	67,312	52,431	150,000	52,400	52,400	175,000
TOTAL OPERATING EXPENDITURES				131,346	134,603	344,220	134,700	143,500	266,100
ALLOCATIONS									
4311	43436	929410	ALLOC-DEPREC EQUIPMENT	1,052	1,052	1,050	1,100	1,100	1,100
4311	43436	941210	ALLOC-G/G-RISK-LIABILIT	-	924	920	900	900	900
4311	43436	941221	ALLOC-G/G-RISK-PROPERTY	312	-	-	-	-	-
4311	43436	980010	ALLOC-C/D-ADMIN	-	367	660	400	400	400
4311	43436	980035	ALLOC-LABOR RELATIONS	-	84	80	100	100	100
4311	43436	980060	ALLOC-P/W-MANAGEMENT	-	6,374	5,060	6,400	6,400	6,400
4311	43436	981011	ALLOC-G/G-ADMINISTRATIO	-	1,627	2,270	1,600	1,600	1,600
4311	43436	981040	ALLOC-G/G-ADMIN-SERVICE	1,247	1,239	1,120	1,200	1,200	1,200
4311	43436	981050	ALLOC-LEGAL FEES-IN SCO	648	792	790	800	800	800
4311	43436	981250	ALLOC-G/G-HUMAN RESOURC	1,743	991	1,430	1,000	1,000	1,000
4311	43436	981311	ALLOC-G/G-FIN-BUDGET &	-	3,193	3,830	3,200	3,200	3,200
4311	43436	981320	ALLOC-G/G-FIN-ACCOUNTIN	-	515	670	500	500	500
4311	43436	981510	ALLOC-G/G-FIN-PROPERTY	-	912	910	900	900	900
4311	43436	983050	ALLOC - CD ASST DIR OF	-	-	3,890	-	-	-
TOTAL ALLOCATIONS				5,002	18,070	22,680	18,100	18,100	18,100
TOTAL EXPENDITURES				262,974	266,478	506,230	282,100	292,800	418,100
SURPLUS/(SHORTFALL)				(262,974)	(266,478)	(506,230)	(282,100)	(292,800)	(418,100)

FUND	DEPT	OBJECT	ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
EXPENDITURES									
SALARIES AND BENEFITS									
4311	43437	511010	SAL & WAGES-REGULAR	-	-	-	-	-	-
4311	43437	511020	SAL & WAGES-HOURLY	-	4,290	-	10,000	-	-
4311	43437	511030	SAL & WAGES-OVERTIME	-	-	-	-	-	-
4311	43437	511290	SAL & WAGES-VAC/SICK/CM	2,349	-	-	-	-	-
4311	43437	511450	SAL & WAGES-GIFT CERTS-	-	-	-	-	-	-
4311	43437	512010	F B-EMPLOYER PERS-MISC	-	-	-	-	-	-
4311	43437	512020	F B-WORKER'S COMP MISC	-	88	-	400	-	-
4311	43437	512030	F B-GROUP INSURANCE	-	-	-	-	-	-
4311	43437	512060	F B-F I C A	-	62	-	300	-	-
4311	43437	512090	F B-DEFIRD COMP TM	-	86	-	300	-	-
4311	43437	512110	F B-EMPLOYEE PERS	-	-	-	-	-	-
4311	43437	512170	F B-SURVIVOR BENEFIT	-	-	-	-	-	-
4311	43437	519010	CONTRACT EMPLOYEES	-	-	-	-	-	-
TOTAL SALARIES AND BENEFITS EXPENDITURES				2,349	4,526	-	11,000	-	-
OPERATING EXPENDITURES									
4311	43437	528300	ORGANIZATIONAL DEVELOPE	-	116	-	-	-	-
4311	43437	528400	GEN COMMUNITY SUPPORT	-	15	-	-	-	-
4311	43437	530100	OFFICE SUPPLIES	-	599	-	-	-	-
4311	43437	532000	POSTAGE	-	1,103	-	2,100	-	-
4311	43437	540100	SPEC'L DEPRTMNTL SUPPLY	-	334	-	-	-	-
4311	43437	550300	VEHICLE RENTAL FEES	-	246	-	-	-	-
4311	43437	556100	PROMOTIONS	-	1,500	-	8,000	-	-
4311	43437	556300	PROMOTIONAL CAMPAIGNS	-	20	-	-	-	-
4311	43437	562150	TELEPHONE	-	104	-	100	-	-
4311	43437	562157	TELEPHONE-CELLULAR	-	487	-	400	-	-
TOTAL OPERATING EXPENDITURES				-	4,524	-	10,600	-	-
ALLOCATIONS									
4311	43437	941410	ALLOC-G/G-INFO SERVICES	-	-	-	-	-	-
4311	43437	941430	ALLOC-G/G-TELEPHONE SER	-	-	-	-	-	-
4311	43437	981040	ALLOC-G/G-ADMIN-SERVICE	-	-	-	-	-	-
4311	43437	981050	ALLOC-LEGAL FEES-IN SCO	-	-	-	-	-	-
4311	43437	981250	ALLOC-G/G-HUMAN RESOURC	-	-	-	-	-	-
4311	43437	983220	ALLOC-P/W-PARKS OCCUP	-	-	-	-	-	-
4311	43437	983230	ALLOC-P/W-BLDGS OCCUP	-	-	-	-	-	-
4311	43437	984420	ALLOC-NRCD NAT RES CONS	95,528	-	-	-	-	-
TOTAL ALLOCATIONS				95,528	-	-	-	-	-
TOTAL EXPENDITURES				97,877	9,050	-	21,600	-	-
SURPLUS/(SHORTFALL)				(97,877)	(9,050)	-	(21,600)	-	-

PUBLIC WORKS
BUSINESS-TYPE FUND
Household Hazardous Waste

BUDGET DETAIL
4311
43438

FUND	DEPT	OBJECT	ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
RESOURCES									
REVENUES									
4311	43438	642980	MISC REVENUE	30,773	31,905	30,430	32,400		
TOTAL REVENUES				30,773	31,905	30,430	32,400	-	-
TOTAL RESOURCES				30,773	31,905	30,430	32,400	-	-
EXPENDITURES									
SALARIES AND BENEFITS									
4311	43438	511010	SAL & WAGES-REGULAR	14,599	-	44,960	-		
4311	43438	511020	SAL & WAGES-HOURLY	30,910	27,455	28,120	25,500		
4311	43438	511460	SAL & WAGES-GIFT CERTS-	59	-	-	-		
4311	43438	512010	F B-EMPLOYER PERS-MISC	2,295	-	6,390	-		
4311	43438	512020	F B-WORKER'S COMP MISC	654	560	110	500	700	700
4311	43438	512021	F B-WORKER'S COMP SAFET	88	-	160	-		
4311	43438	512030	F B-GROUP INSURANCE	5,275	-	16,020	-		
4311	43438	512040	F B-LONG TERM DISABILIT	76	-	230	-		
4311	43438	512060	F B-F I C A	649	398	1,060	400	500	500
4311	43438	512090	F B-DEFRD COMP TM	575	549	560	500	700	700
4311	43438	512170	F B-SURVIVOR BENEFIT	10	-	20	-		
4311	43438	512220	F B OPEB EMPLYR RESERVE	620	-	1,240	-		
TOTAL SALARIES AND BENEFITS EXPENDITURES				55,810	28,962	98,870	26,900	1,900	1,900
OPERATING EXPENDITURES									
4311	43438	520100	NEW EMPLOYEE EXPENSES	235	-	-	-	-	-
4311	43438	520200	RECRUITMENT COSTS	1,256	-	-	-	-	-
4311	43438	527500	RECOGNITION	-	20	100	-	-	-
4311	43438	528300	ORGANIZATIONAL DEVELOPE	-	-	100	-	-	-
4311	43438	530100	OFFICE SUPPLIES	113	-	2,500	-	-	-
4311	43438	532000	POSTAGE	142	70	130	100	-	-
4311	43438	540100	SPEC'L DEPRTMNTL SUPPLY	-	-	1,000	-	-	-
4311	43438	542000	EQUIP SUP & MAINTENANCE	-	-	1,000	-	-	-
4311	43438	552600	CONTRACTS-FIRE EXTING	-	-	100	-	-	-
4311	43438	574200	HAZARDOUS MATL CLEAN-UP	-	-	1,200	-	-	-
4311	43438	578500	OTHER CHARGES	-	-	3,000	-	-	-
TOTAL OPERATING EXPENDITURES				1,746	90	9,130	100	-	-
ALLOCATIONS									
4311	43438	973230	ALLOC-P/W-BLDGS OTHER	-	-	600	-	-	-
4311	43438	980010	ALLOC-C/D-ADMIN	-	534	960	500		
4311	43438	980060	ALLOC-P/W-MANAGEMENT	-	5,482	4,350	5,500		
4311	43438	981011	ALLOC-G/G-ADMINISTRATIO	-	1,396	1,940	1,400		
4311	43438	981040	ALLOC-G/G-ADMIN-SERVICE	-	1,785	1,610	1,800		
4311	43438	981050	ALLOC-LEGAL FEES-IN SCO	1,140	636	640	600		
4311	43438	981250	ALLOC-G/G-HUMAN RESOURC	-	1,434	2,060	1,400		
4311	43438	981311	ALLOC-G/G-FIN-BUDGET &	-	2,292	2,750	2,300		
4311	43438	981320	ALLOC-G/G-FIN-ACCOUNTIN	-	394	520	400		
4311	43438	981510	ALLOC-G/G-FIN-PROPERTY	-	132	130	100		
4311	43438	983050	ALLOC - CD ASST DIR OF	-	-	5,610	-		
4311	43438	984420	ALLOC-NRCD NAT RES CONS	-	94,557	65,230	94,600	100,000	100,000
TOTAL ALLOCATIONS				1,140	108,642	86,400	108,600	100,000	100,000
TOTAL EXPENDITURES				58,696	137,694	194,400	135,600	101,900	101,900
SURPLUS/(SHORTFALL)				(27,923)	(105,789)	(163,970)	(103,200)	(101,900)	(101,900)

PUBLIC WORKS
 BUSINESS-TYPE FUND
 WWTP Farm

BUDGET DETAIL
 4311
 43440

FUND	DEPT	OBJECT	ACCOUNT DESCRIPTION	2007-08 ACTUALS	2008-09 ACTUALS	2009-10 BUDGET	2009-10 PROJECTION	2010-11 PROPOSED	2011-12 PROPOSED
RESOURCES									
REVENUES									
4311	43440	451302	RENTS & CONCESSIONS	-	67,905	-	-	-	-
4311	43440	642953	CITY LEASED LAND - EXTE			67,910	67,900	67,900	67,900
4311	43440	642980	MISC REVENUE	2,877,837	141,454	1,500,000	1,952,500	1,500,000	1,500,000
TOTAL REVENUES				2,877,837	209,359	1,567,910	2,020,400	1,567,900	1,567,900
TOTAL RESOURCES				2,877,837	209,359	1,567,910	2,020,400	1,567,900	1,567,900
EXPENDITURES									
OPERATING EXPENDITURES									
4311	43440	540900	IRRIGATION SUPPLIES	-	-	25,000	-	-	-
4311	43440	541000	MISC OTHER EXPENSES	-	-	22,500	-	584,500	584,500
4311	43440	544700	CHEMICALS-PEST CONTROL					184,000	184,000
4311	43440	541200	FERTILIZER					245,000	245,000
4311	43440	551000	PROF & SPECIZED SERVICE	1,395,627	1,175,167	1,000,000	1,500,000	30,000	30,000
4311	43440	552900	CONTRACTS-PEST CONTROL					250,000	250,000
4311	43440	562101	EDISON	61,431	49,298	68,000	50,700	49,300	49,300
4311	43440	570900	COMMISSION FEE					120,000	120,000
4311	43440	658500	NON-OPER OTHER MISC EXP	-	5,659	-	-	-	-
TOTAL OPERATING EXPENDITURES				1,457,058	1,230,124	1,115,500	1,550,700	1,462,800	1,462,800
ALLOCATIONS									
4311	43440	980060	ALLOC-P/W-MANAGEMENT	-	2,115	1,680	2,100	2,100	2,100
4311	43440	981011	ALLOC-G/G-ADMINISTRATIO	-	544	750	500	500	500
4311	43440	981050	ALLOC-LEGAL FEES-IN SCO	-	288	290	300	300	300
4311	43440	981311	ALLOC-G/G-FIN-BUDGET &	-	2,934	3,510	2,900	2,900	2,900
4311	43440	981320	ALLOC-G/G-FIN-ACCOUNTIN	-	734	960	700	700	700
4311	43440	981350	ALLOC-G/G-FIN-MATERIALS	-	826	910	800	800	800
4311	43440	981510	ALLOC-G/G-FIN-PROPERTY	-	684	680	700	700	700
TOTAL ALLOCATIONS				-	8,125	8,780	8,000	8,000	8,000
TOTAL EXPENDITURES				1,457,058	1,238,249	1,124,280	1,558,700	1,470,800	1,470,800
SURPLUS/(SHORTFALL)				1,420,779	(1,028,890)	443,630	461,700	97,100	97,100

City of Visalia Agenda Item Transmittal

Meeting Date: April 12, 2010

Agenda Item Number (Assigned by City Clerk): 5

Agenda Item Wording: Presentation on City Council meeting location options.

Deadline for Action: N/A

Submitting Department: Administration

Contact Name and Phone Number: Leslie B. Caviglia, 713-4317

Department Recommendation-
Discuss

Summary:

The marginal cost of holding a Council meeting at the Convention Center versus the Council Chambers is \$338/meeting. Estimated cost of improvements to the Council Chambers is approximately \$51,800 (seating, lighting, carpet and chairs). Staff estimates that approximately 30-50% of the time the Council meetings are held at the Convention Center either to accommodate the anticipated size or set up of the meeting, or due to conflicts with other regularly scheduled meetings. The pros and cons of each set up are listed in the report.

Department Discussion

Last fall, the City Council considered moving the meetings to the Convention Center on a permanent basis, in part because the current Council Chambers, built in 1957 when the City population was about 10,000 people, is often inadequate to seat the number of people wanting to attend a Council meeting. It is estimated that between 30-50% of the time, the meetings need to be moved to the Convention Center either to accommodate the anticipated crowd or set up, or because it is a special meeting that conflicts with another meeting regularly scheduled at the Council Chambers, such as the Planning Commission. The Council questioned the cost of the meetings at the Convention Center, and asked for information on the costs associated with refurbishing the current Chambers including seating, lighting and sound.

Convention Center:

The meeting costs for a City function at the Convention Center can be broken down into two categories, marginal/variable costs, and on-going fixed costs. The marginal costs are those that are incurred for supplies and employee time to set up, clean up, and staff the meeting. If the City Council was not holding the meeting, the Convention Center would not incur these costs. The second set of costs are on-going fixed costs that result in exchanging Convention Center

For action by:

- City Council
- Redev. Agency Bd.
- Cap. Impr. Corp.
- VPFA

For placement on which agenda:

- Work Session
- Closed Session

Regular Session:

- Regular Item
- Public Hearing

Est. Time (Min.): _____

Review:

Dept. Head LBC 4210

Finance

City Atty

City Mgr

subsidy for meeting charges. In the end, the General Fund would be impacted whether the meeting was held or not.

The marginal costs associated with a Council meeting are based on actual additional costs. These would be staff time, approximately 4 hours for technician time and 4 hours for set up and clean up, or 8 hours @\$22.75/hour for a total of \$182.00. (Four hours of this estimate is actually built into the equipment charges and not charged as extra, but for this purpose, these costs should be considered as actual costs because the Convention Center would not incur them if the meeting was held elsewhere.) In addition, there is an extra crew shift person brought in to service the meeting. It is estimated to average out to approximately 8 hours per meeting at \$19.50/hr or \$156.00, or a total of \$338.00 for staff time/variable costs.

The major benefits to meeting at the Convention Center are the ability to change the meeting room size to accommodate the anticipated crowd, and consistency. Often times, public hearings have to be publicized several weeks in advance of the meeting date. If no item associated with a large crowd is scheduled for the meeting a month in advance, the notice is published, and then a popular item is added, it is difficult to change the meeting location. It is estimated that between 30-50% of the time, Council ends up meeting at the Convention Center due to one of the factors noted. This inconsistency can be confusing for the public.

In addition, the Convention Center provides space to have separate tables for the press and staff to work, and is adjacent to City Hall East, and closer to City Hall North, where the staffs are located that are associated with many of the Council agenda items. The lighting and sound systems are better, and more flexible, with technicians working the controls to adjust the sound when someone is speaking, rather than relying on the speaker to turn on the microphone, etc. Because the sound system is better, and there is a technician, it would be easier and the product of a higher quality if the Council chose to provide streaming audio or video of the Council meetings over the internet. At either the Convention Center or the Chambers, camera equipment would have to be purchased and sited for streaming video. It would be a portable system at the Convention Center that would be set up and operated by the technician assigned to the meeting.

Council Chambers:

There are no additional costs for meeting at the Council Chambers; however, at some point, some of the fixtures and furnishings will need to be replaced.

Staff has developed preliminary cost estimates on refurbishing the Council Chambers to include seating, lighting, and carpeting. The estimated cost is approximately \$51,800. (Estimates include carpet, \$9,000; seating, \$20,300; Council/staff chairs, \$2,500; lighting, \$20,000). The theatre seating, which is in disrepair, and therefore the carpet, and some of the Council/staff chairs, cannot be postponed indefinitely. If the Council chooses to direct staff to also move ahead with streaming video, then the lighting will also be necessary, but lighting upgrades could be delayed for a longer time than the other items.

The major benefit of meeting at the Council Chambers is the historical precedent and the community's familiarity with the location. There is also an electronic voting board at the Council Chambers. If there was a move to the Convention Center, the Council would need to go back to voice votes, or the voting board altered to become a portable system. There are also security measures available for the Council at the Council Chambers (installation cost approximately \$2,000) that would not be available at the Convention Center. In addition, the Chambers are located in the same building with the Fire Administration and Administrative Services staff, and

near the Police Administration staff building. If the Council chooses to offer streaming video over the internet, the camera could be installed once at the Council Chambers and used at every meeting. While a single camera would provide a basic level of accessibility, because of the round nature of the Chambers, it would be a somewhat distorted view, and the sound would be of a lower quality, but to add more cameras and better sound would require a more sophisticated system and require a technician on sight for every meeting.

Other Options:

Other meeting location options that could be pursued include the Visalia Unified School District Board Room, which is larger, has a private room for closed session, the appropriate multi-media and sound equipment, ample parking, and is set up to provide streaming video over the web. Initial conversations with the school district staff seemed to indicate that they thought arrangements could be made to allow the City to use this facility, although cost has not been discussed. While the school district has not formally discussed the possibility, initial indications are that it might be less expensive than the Convention Center because there the room is already configured for large meetings, and it would not appear to require any technology or other improvements that the Council Chambers will require.

Prior Council/Board Actions:

Committee/Commission Review and Actions:

Alternatives:

Attachments:

Recommended Motion (and Alternative Motions if expected): None.