



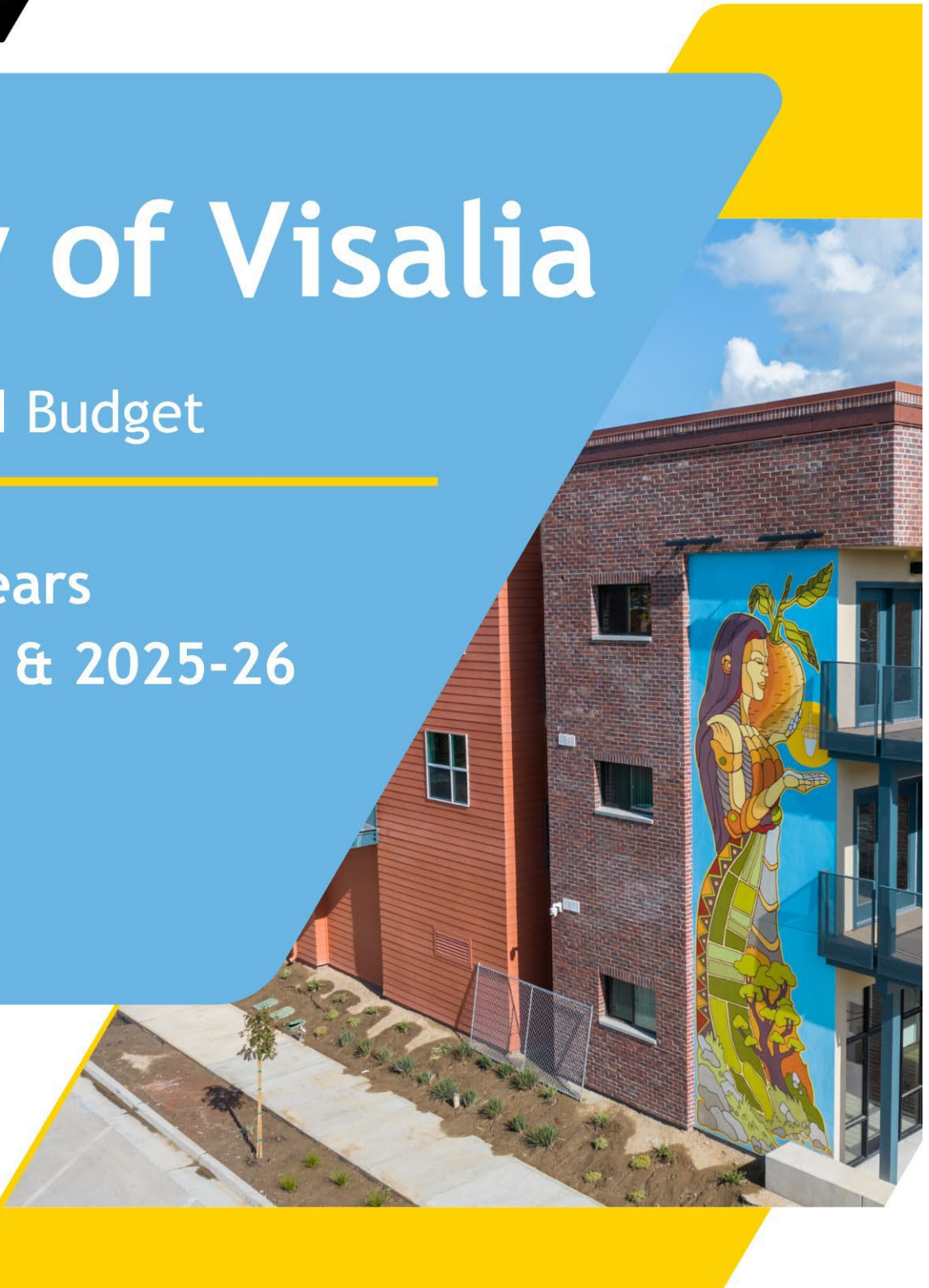
# VISALIA

# City of Visalia

Proposed Budget

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Fiscal Years  
2024-25 & 2025-26



# City of Visalia

State of California  
Two-Year Budget and Objectives  
2024/25 & 2025/26



# VISALIA

*Visalia: A Better Way of Living*

**Mission Statement:** Our mission is to enhance the lives of Visalians by providing services and solutions that create a vibrant and connected community.

**Vision Statement:** To create a vibrant, inclusive, and connected community where people thrive and enjoy a strong sense of place and opportunity.

Brian Poochigian, Mayor – District 3

Brett Taylor, Vice Mayor – District 2

Steve Nelsen, Council Member – District 5

Liz Wynn, Council Member – District 1

Emmanuel Hernandez Soto, Council Member – District 4

Leslie Caviglia, City Manager

Renee Nagel, Finance & Technology Services Director



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Visalia  
California**

For the Biennium Beginning

**July 1, 2022**

*Christopher P. Morill*

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Distinguished Budget Presentation Award to the City of Visalia for its biennial budget for the biennium beginning July 1, 2022. In order to receive this prestigious national award a government must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The Distinguished Budget Presentation Award is valid for two years. We believe that our current budget document continues to conform with the program requirements, and will submit it to GFOA to determine its eligibility for another award.

# City Council

Fiscal Year 2023-24



## *Visalia: A Better Way of Living*

### **We are committed to:**

- Valuing honesty, integrity, and truthfulness by Dealing with tough decisions regardless of political consequences; following the spirit, intent, and letter of the law; and promoting public trust;
- Setting the example by avoiding entering into situations that may create undue conflict, identify any conflicts of interest which could result in personal or professional gain, and refrain from participation in actions that affect those areas;
- Working for the good of the entire community by being sensitive to the values of the public we serve, respecting the person and property of others, realizing there will be times when the public good will override individual interests, considering the values of the entire community in each decision, and ensuring community values are respected by making decisions that are equitable, just and compassionate, and;
- Being open, accessible, responsive, and efficient in working and communicating with the public, ensuring good public policy exists by making decision through participation, compromise, and consensus, and providing community members with the opportunity to freely participate in the local government process.



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# VISALIA

May 23, 2024

Honorable Mayor and Members of the Visalia City Council,

It is a pleasure to present the City of Visalia 2024-2026 Biennial Budget for Council consideration. This document is comprised of a 2-year operating plan, a 6-year capital improvement program, and appropriations for debt service and other uses. Most importantly, it reflects the direction you provided to establish the service priorities and goals of the Visalia community while maintaining fiscal prudence and oversight. This budget demonstrates to the public your commitment to services and investment in our City’s infrastructure.

The 2024-26 Budget was developed using a conservative and responsible approach for both revenues and expenditures while meeting the community’s needs and addressing the goals established by the City Council for the next two years.

### **CITY COUNCILS BUDGET GOALS AND PRIORITIES**

The guiding principles that inspired the recommendations contained in this budget were established by City Council on October 16, 2023. At this meeting Council set five budget goals and priorities which were used as a framework for budgeting operations and capital projects.



#### **Economic Vitality**

- Promote a vibrant economy that provides an equitable opportunity for all;
- Facilitate programs to develop, attract, and retain businesses;
- Foster economic development in both commercial and industrial.



#### **Fiscal Strength**

- Continue to maintain the City’s good fiscal health and sustainability;
- Adopt a balanced budget;
- Continue to maintain the General Fund Emergency Reserve at 30% of operating expenditures.



#### **Invest in Infrastructure & Growth**

- Plan for the development of future infrastructure;
- Maintain, improve, and replace assets and infrastructure within the City;
- Ensure safe, reliable infrastructure that benefits the community;
- Seek grant funding to maintain and expand City infrastructure to meet the community's needs;
- Manage, maintain, and enhance the City’s roadways to provide a safe and effective transportation system.



### Organizational Excellence

- Provide excellent public service that is efficient, accessible, and responsive to all;
- Provide high-quality essential City services;
- Attract and retain a talented, diverse, and engaged workforce across the entire City organization;
- Utilize and add technology to increase efficiencies for City services;
- Continue to make improvements that equip the City to deliver excellent services to the community.



### Quality of Life

- Maintain quality of life for the citizens of Visalia;
- Continue City efforts to reduce homelessness while collaborating and advocating regionally as appropriate;
- Provide diverse housing through a variety of programs and policies for all income levels;
- Provide diverse community experiences and personal enrichment for all ages;
- Continue to improve parks, recreational amenities, open space, and trailways for a connected community.

This budget is also responsive to community priorities, including addressing the continued service requirements indicated as essential by our public. In addition, it also aligns with the Budget Survey conducted in October 2023 to receive public input.

### **BUDGET HIGHLIGHTS**

City of Visalia continues to be in a good financial condition for this upcoming two-year budget. The 2024-2026 Biennial Budget is comprised of all City funds, including the General Fund, Special Revenue Funds, Capital Funds, Enterprise Funds, and Internal Service Funds. The proposed budget appropriation for FY 2024/25 is \$295 million and \$330 million in FY 2025/26 as shown in [Table 1- Proposed Appropriation](#).

**Table 1  
Proposed Appropriations**

<u>Fund Type</u>	<u>2024/25 Appropriations</u>	<u>2025/26 Appropriations</u>
General Fund (ex: Police, Fire, Parks, General Government)	\$ 95,063,500	\$ 98,790,300
Capital Projects Funds (ex: Gas Tax, Impact Fees)	9,142,500	26,328,400
Special Revenue Funds (ex: Streets, MST & MS R Sales Tax)	47,897,400	50,345,800
Debt Service Funds (ex: 2015 COP)	1,533,000	1,527,700
Business-Type Funds (ex: Wastewater, Solid Waste, Airport)	116,892,100	125,776,800
Internal Service Funds (ex: MIS, Fleet, Risk)	24,828,600	27,158,000
<b>Total</b>	<b>\$ 295,357,100</b>	<b>\$ 329,927,000</b>



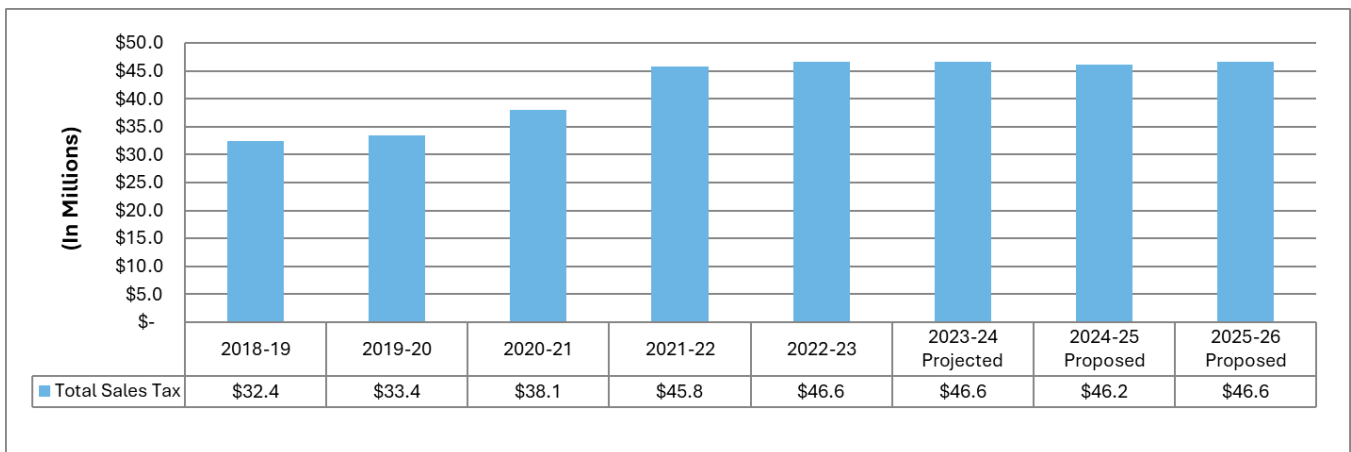
The City’s primary and largest fund is the General Fund which supports general municipal services such as police, fire, parks, recreation services, and general government. The General Fund is not restricted and resources can be used to provide a broad array of public services. This fund is comprised of multiple revenue sources including, but not limited to, taxes (such as property, sales, and lodging taxes, etc.), user fees, fines, and development related fees.

The General Fund proposed budget has an increase in FY 2024/25 of \$8.7 million (7.8%) and an increase of \$3.8 million (3.3%) for FY 2025/26. The General Fund proposed budget is balanced and is projected to have a surplus of \$6.0 million in FY 2024/25 and \$3.6 million in FY 2025/26. This budget also includes a wage increase of 6% in FY 2024/25 and 4% in FY 2025/26. The surplus, if realized, will be deposited first into the General Fund Emergency Reserve fund to continue Council's goal of maintaining the Emergency Reserve balance at 30% of operating expenditures and any remainder will be deposited into the Civic Center Reserve Fund.

The City’s budget includes all allocated positions and assumes no vacancies, as is the usual practice. In the past, vacancy savings have been used to fund emergency, unplanned, or projects that are scheduled in the future years.

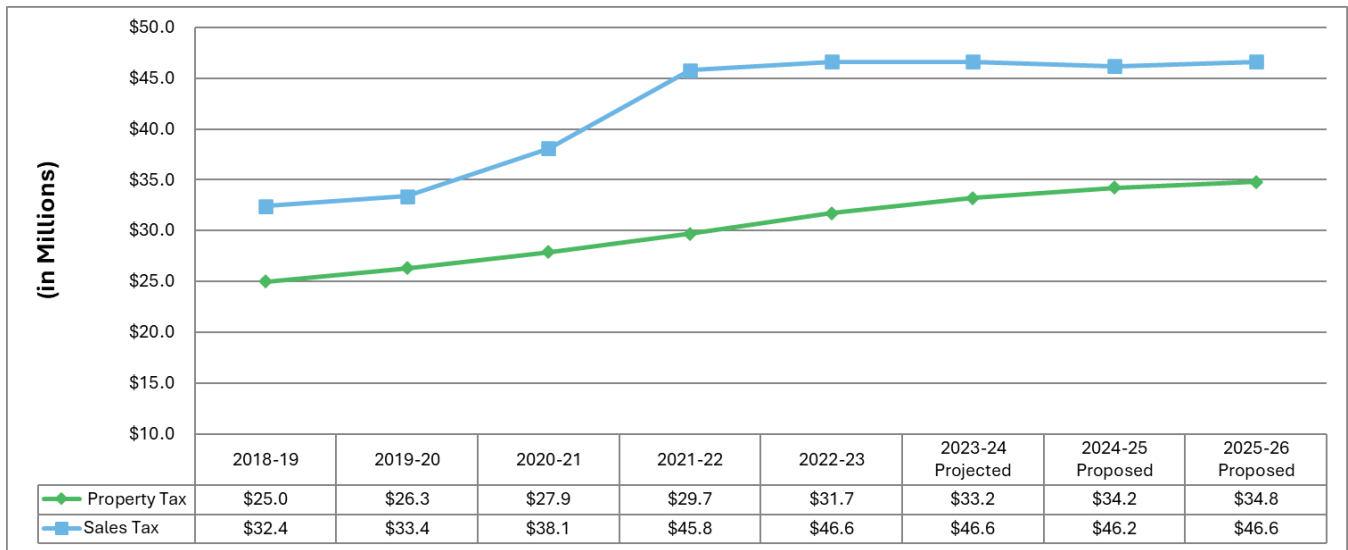
The City also remains cautiously optimistic that growth will continue in all General Fund revenues as economic activity in the City continues to increase and new businesses open. Sales Tax is the largest revenue source in the general Fund which represents 45% of the total revenues. Even though total revenues are increasing, sales tax is projected to decrease -1% in 2024/25 (\$46.2 million) and have a 1% growth in FY 2025/26 (\$46.6 million) as shown in [Chart 1 - Sales Tax History](#). This reduced growth is a realignment from the impacts of the one-time stimulus money that was issued by the Federal government for COVID. From FY 2019/20 to FY 2022/23, sales tax grew by 28% (\$13.2m) which is partially due to stimulus money being spent in the community and economic growth.

**Chart 1 - Sales Tax History**



The City’s Property Tax revenue is projected to increase by 3% in FY 2024/25 and 2% in FY 2025/26 due to growth, annual assessed property value increases, and property sales. This projection is conservative and does not include a recession. Property values will not be affected in either year should a recession occur since increases or decreases in property values typically lag a year or two behind changes in the economy. Sales Tax and Property Tax are the City’s two main General Fund revenue sources. The annual total Sales Tax and Property Tax generated is projected to reach \$81 million in FY 2025/26, or 80% of the General Fund revenues as shown in [Chart 2 – General Fund Major Revenues](#).

**Chart 2 – General Fund Major Revenues**



**CHALLENGES**

While Visalia’s economy continues to be strong, the City cannot afford to let down its guard and dismiss its adherence to the fiscally sound policies and decisions that have brought us to this point. The majority of the City’s funds are doing well. Revenues are up in all categories, except sales tax, and departments are controlling their expenditures to the best of their abilities, however costs for goods and services have risen significantly over the last three years due to inflation and supply shortages. Overall, the City is in good financial shape. However, like all Government Agencies throughout California, the City is faced with increases in pension costs, health care, minimum wage, annual operating costs, aging infrastructure, and a potential economic downturn.

Visalia, like many businesses across the nation, is struggling to retain current employees and fill vacant positions. Employees are the City’s most important resource as they serve Visalia residents by providing high quality programs and services. In order to retain employees, the City must compensate them appropriately and competitively for the work they perform, attempting to keep pace with the labor market. The City is in a three-year agreement with all seven bargaining groups that is ending June 30, 2024. The budget for both years includes a wage adjustment of 6% in FY 2024/25 and 4% in FY 2025/26. Many corporations are now allowing employees to work a modified schedule or providing options to work from home. The battle to fill positions and retain employees has employers looking at hiring bonuses, referral bonuses, wage increases, longevity pay, and other workplace flexibility. Implementing any of these options would result in additional cost to the City.

Like everyone else, Visalia is dealing with inflation and continued supply shortages which is increasing costs significantly. In addition to inflation, operating costs are increasing as more technology is implemented throughout the departments. Technology is used for communication, operations, data collection, and administration of processes. Technology allows departments to become more efficient and responsive in many ways but comes with an annual on-going cost.

While revenues continue to have small growth, we must recognize that other foreign and domestic factors (i.e. inflation, housing prices, supply chain disruptions, etc.) could negatively impact the growth and expansion of

our local economy. Any of these factors could also cause another economic downturn. We are optimistic, but we must also be fiscally responsible by having sufficient reserves, balanced budgets, and prudent spending policies.

**CONCLUSION/ACKNOWLEDGEMENTS**

This budget message will provide an overview of the City’s financial program for the next two years and the major priorities and issues that helped shape the budget. Please note that the City’s budget document is an essential expression of our municipality’s core mission, City Council policy priorities, and ultimately, the community’s vision.

We would like to thank both the City Council and City staff for the strong partnership that has brought us to this point and will carry us into the future. This budget document is the result of continuous review and dialogue with Department Directors and their staff over the past six months. This budget could not have been produced without their creative ideas, open discourse, professional discipline, and desire to serve the community.

We would also like to specifically thank the City staff that prepared this document. The preparation of this budget document could not have been possible without the intense efforts and long hours dedicated by the Finance Department. The Finance Director would particularly like to acknowledge Financial Analyst Ameer Swearingen and Assistant Finance Director Melody Murch.

Finally, we want to thank the City Council for their support of the City departments. We look forward to working with you over the next two fiscal years, as we make this proposed budget a reality.

Sincerely,



Leslie Cavaglia  
City Manager



Renee Nagel  
Finance & Technology Director

# BUDGET ANALYSIS

The proposed budget for FY 2024/25 and 2025/26 is comprised of all City funds, including the General Fund, Special Revenue Funds, Capital Funds, Enterprise Funds, and Internal Service Funds. The proposed budget appropriation for FY 2024/25 is \$295.3 million and \$329.9 million in FY 2025/26.

The proposed budget includes a total of 708 full-time employees and 225 part-time employees. This count includes the addition of 16 new full-time positions across the organization. The proposed positions are critical for the implementation of the City Council’s priorities and goals to enhance services and maintain the quality of life for our citizens. In total, 7.5 full-time positions are proposed within the General Fund, and 8.5 full-time positions in the Internal Service, Special Revenue, and Enterprise funds. The recommended new positions will increase operating costs by a total \$1.4 million annually, and also will add an estimated one-time cost of \$0.5 million to equip the new employees. The proposed positions are listed in [Table 1 FY 2024/25 & 2025/26 Recommended Positions](#).

**Table 1 FY 2024/25 & 2025/26 Recommended Positions**

Department	Division	Qty	Position	Fiscal Year Funded
<b>General Fund</b>				
Finance & Technology	1532	1	Accounting Assistant	24/25
Parks & Recreation	1621	1	Park Maintenance Worker	24/25
Parks & Recreation	1622	2	Lead Park Maintenance Worker	24/25
Parks & Recreation	1623	1	Building Maintenance Service Worker	24/25
Police	2101	1	Investigation Technician (background)	24/25
Public Works	4334/ 3126	0.5	Underground Service Alert (USA) Technician (split with WRF)	24/25
Parks & Recreation	1623	1	Building Maintenance Service Worker	25/26
	<b>Total</b>	<b>7.5</b>		
<b>Measure N</b>				
Police	1411	1	Digital Evidence Tech	24/25
Police	1411	1	Community Service Officer	25/26
Police	1411	1	Police Officer	24/25
Police	1411	1	Police Officer	25/26
Fire	1413	1	Deputy Chief (Change from Admin BC)	24/25
	<b>Total</b>	<b>5</b>		
<b>Internal Service Fund &amp; Enterprise Funds</b>				
Engineering & Building	4014	1	Res/Com Building Inspection Supervisor	24/25
Public Works	4334	1	WRF Custodian	24/25
Public Works	4334/ 3126	0.5	Underground Service Alert (USA) Technician (split with GF)	24/25
Public Works	5012	1	Equipment Mechanic	24/25
	<b>Total</b>	<b>3.5</b>		

## GENERAL FUND

The General Fund is the largest individual fund in the City and is comprised of 9 operating departments. The proposed budget for the General Fund is \$95.0 million in FY 2024/25 and \$98.8 in FY 2025/26. The General Fund is expected to have a surplus in both budget years which is projected to be \$5.9 million in FY 2024/25 and \$3.6 million in FY 2025/26, as shown in [Table 2, General Fund Budget Summary](#).

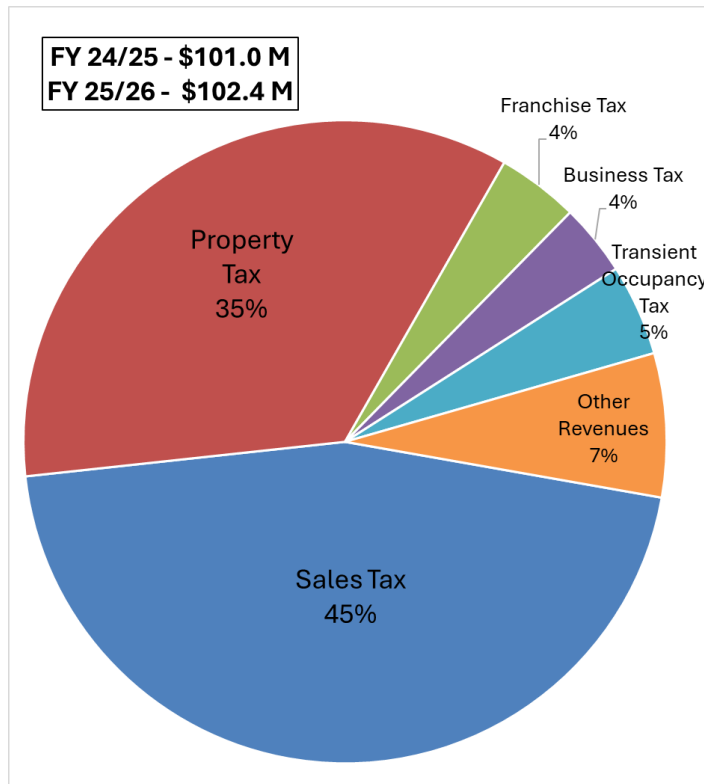
**Table 2 - General Fund Budget Summary**

	2023-24 PROJECTED	2024/25 PROPOSED	2025/26 PROPOSED
<b>Operating Revenues</b>	<b>100,746,200</b>	<b>101,019,700</b>	<b>102,412,400</b>
<b>Operating Expenditures</b>	76,432,900	85,875,400	89,147,900
Less: Allocations Net Reimbursements	34,100	(103,900)	(91,200)
<b>Total Operating Expenditures</b>	<b>76,467,000</b>	<b>85,771,500</b>	<b>89,056,700</b>
Capital Expenditures	3,102,600	2,929,400	3,582,400
Funds Transfers/Debt	6,357,600	6,347,500	6,151,100
<b>Total Expenditures</b>	<b>85,927,200</b>	<b>95,048,400</b>	<b>98,790,200</b>
<b>Surplus/(Deficit)</b>	<b>14,819,000</b>	<b>5,971,300</b>	<b>3,622,200</b>

**General Fund Revenues**

The General Fund’s primary resources are general tax revenues such as sales tax, property taxes, transient occupancy tax, and business tax. These taxes represent \$92.6 million (FY 2024/25), or 92%, of the General Fund total revenues and are the most likely to fluctuate based upon economic changes. These tax revenues pay for services that have a general benefit to the community, such as public safety, recreation services, parks, and development services. The largest tax revenue for the City is Sales Tax, as shown in Chart 1 – General Fund Revenues.

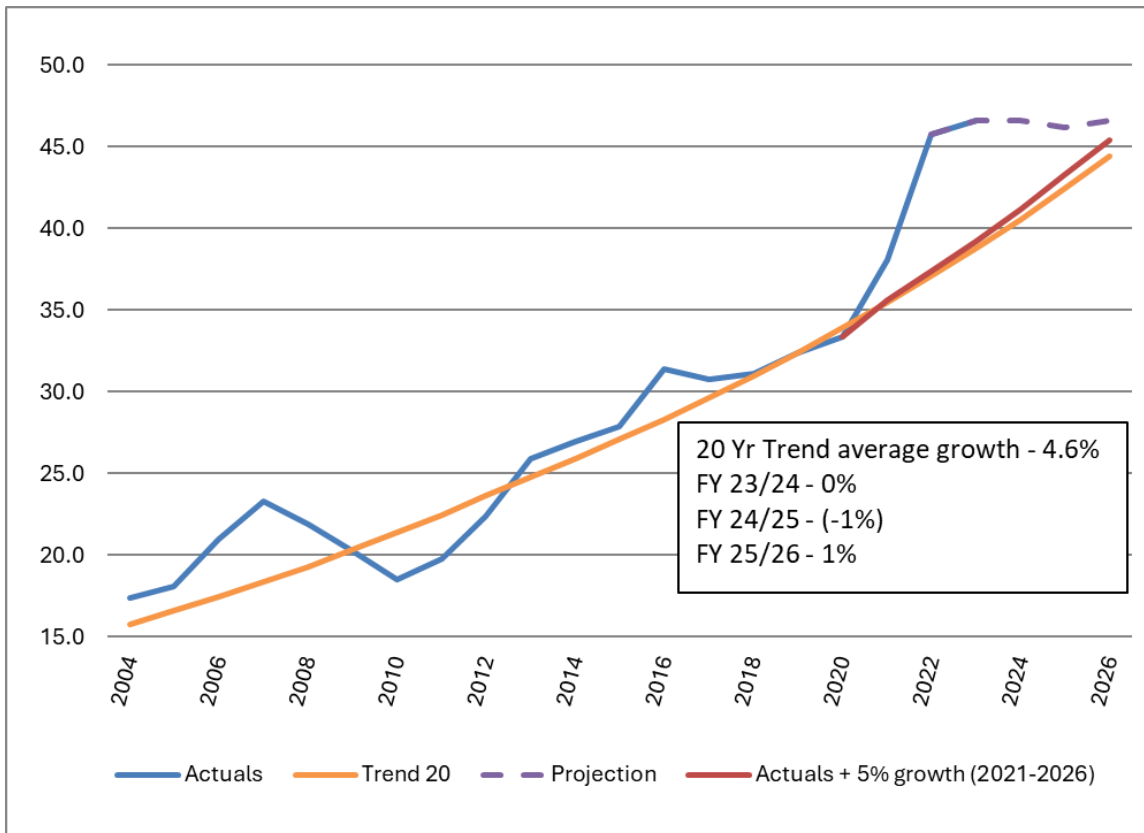
**Chart 1 –General Fund Revenues**



**Sales Tax** is a consumption tax imposed by the State on the sale of goods. Sales tax is levied at the point of sale, based upon the sale price of a taxable item, collected by the retailer, and passed on to the State. It is not a tax imposed on a resident’s home or property, nor is it applied to purchases such as groceries or prescription medication. Visitors purchasing taxable goods in our City also pay this tax. The California Department of Tax and Fee Administration then allocates 1%\* of taxable sales occurring in Visalia to the City. Sales tax is the City’s largest General Fund revenue source, generating 45% of total revenues. *\*(.05% of Sales Tax received from the State within Tulare County is retained as revenue by Tulare County, leaving .95% of local sales tax to be received by cities located within Tulare County.)*

The largest revenue source in the General Fund is sales tax which represents 45% of the total revenues. Sales tax has seen a 28% growth since 2020 which increased from \$33.4 million to \$46.6 million. The large growth is mainly due to the multi-year COVID stimulus money that the Federal Government issued. This one-time money has ended and as a result sales tax is being realigned as shown in Chart 2 – Sales Tax Growth. This realignment is projected to go through fiscal year 2025/26. Staff is projecting sales tax to have 0% growth in this fiscal year and grow at a rate of -1% for FY 2024/25 and 1% for FY 2025/26. This realignment is optimistic and does not include a recession. Sales Tax revenue is very volatile because it is based on consumer spending. The one-time COVID money was good for the economy and as a result most cities saw a large increase in sales tax. However, this extra spending has slowed down as the cost of living continues to rise and disposable income becomes less.

**Chart 2 – Sales Tax Growth**

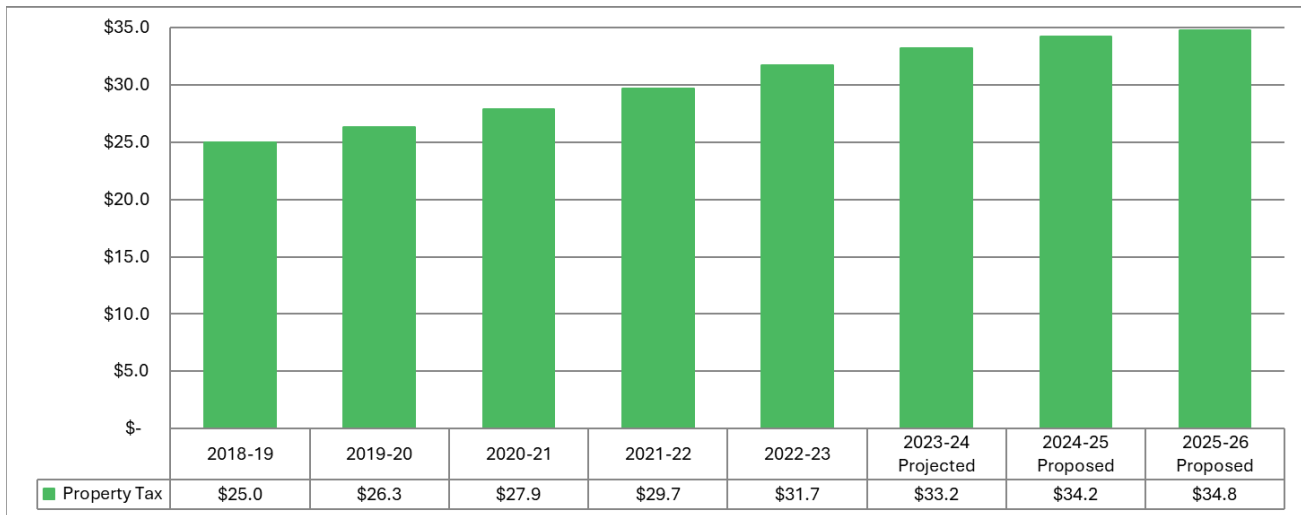


**Property Tax** is the General Fund’s second largest revenue source. This tax is imposed on real property (land and permanently attached improvements, such as buildings) and tangible personal property (such as airplanes) located within the City. A total tax of 1% is levied on the assessed value of the property as determined by the Tulare County Assessor. The City of Visalia receives 11.57% of the 1% levy on the assessed

value of this property. Pursuant to Proposition 13, increases to assessed values are based on the Consumer Price Index (CPI), up to a maximum increase of 2%.

The City’s property tax revenues have also increased due to growth in assessed valuation from new construction, resale of existing properties, and property improvement projects. Because of the way taxable property is assessed, there is a natural delay in the response of property tax revenues to changes in economic conditions. The City’s property taxes have increased annually since FY 2010/11 with an average growth of 5%, as shown in [Chart 3, Property Tax History](#). To be conservative, staff is projecting a 3% increase in FY 24/25 and 2% increase in FY 25/26.

**Chart 3 – Property Tax History (in millions)**



Together Sales Tax and Property Tax represent 80% of General Fund revenues. The remaining General Fund revenues are the following:

**Franchise Fees** are imposed on various companies using “public rights-of-way” to conduct their revenue generating business operations. These fees are charged on utility payments for electricity, gas, cable, and water. In the past, these fees have had little growth due to advances in technology. For example, AT&T has customers moving from land lines to cell phones. In addition, AT&T took over Direct TV which has customers bundling their cell phones with Direct TV, instead of AT&T U-Verse which utilized landlines. This reduces the franchise fees generated from their business. However, over the last 3 years, this revenue has increased by 21% due to growth and higher electrical, gas, and water utility rates. This fee is projected to collect \$4.0 million this year and grow 2% in FY 2024/25 and 2025/26.

**Business Taxes** is to be paid by all entities engaging in business within the City. Business Tax is one of the top revenue generators for the City which is projected to be \$3.6 million this fiscal year. This revenue is expected to increase 1% each year over the next two years. Like all other economically sensitive revenues, these will be heavily monitored to keep a close watch on our local economy.

**Transient Occupancy Tax (TOT)** also known as a “Bed Tax” is a 10% tax applied to short term lodging rentals such as hotel, inn, motel, short-term rentals (Airbnb, VRBO, etc) or other lodging facilities within the City’s jurisdiction. This revenue is expected to increase 1% each year over the next two years.

**All Other Revenues** are fees charged to users of City provided services, fines, and grant reimbursements. Fees charged for City services are designed to at least partially cover costs incurred for providing those services. The majority of these fees are for services rendered by Planning, Engineering Development, Recreation, and Fire. This revenue is expected to increase 1% each year over the next two years.

**General Fund Expenditures**

This fiscal year (2023/24) is expected to end with a surplus of \$14.8 million due to greater than anticipated growth in revenues and vacancy savings. The General Fund currently has 50 vacancies with 56% of them in the Police Department. The General Fund Expenditures consist of six categories as shown in Table 3– FY 2024/25 & 2025/26 General Fund Appropriation.

**Table 3 – FY 2024/25 & 2025/26 General Fund Appropriation**

	2023-24 PROJECTED	2024/25 PROPOSED	24/25 Growth	2025/26 PROPOSED	25/26 Growth
Salary & Benefits	61,915,900	70,376,700	12%	73,332,100	4%
Operating Expenses	14,517,000	15,498,700	6%	15,815,800	2%
Services Provided/Allocations	16,639,400	16,681,300	0%	16,730,500	0%
Minus Reimbursements	(16,605,300)	(16,785,200)	1%	(16,821,700)	0%
<b>Total Operating Expenditures</b>	<b>76,467,000</b>	<b>85,771,500</b>	<b>11%</b>	<b>89,056,700</b>	<b>4%</b>
Capital Expenditures	3,102,600	2,929,400	-6%	3,582,400	18%
Funds Transfers/Debt	6,357,600	6,347,500	0%	6,151,100	-3%
<b>Total Appropriation</b>	<b>85,927,200</b>	<b>95,048,400</b>		<b>98,790,200</b>	

**Salary & Benefits** – The largest expense in the General Fund is salary and benefits which accounts for 74% of the General Funds total expenses. The total budget for salary and benefits for FY 2024/25 is \$70.4 million and \$73.3 million in FY 2025/26. The 12% increase over the current year is mainly due to vacancies. The City’s budget includes all allocated positions and assumes no vacancies, as is the usual practice. In the past, vacancy savings have been used to fund emergency, unplanned, or advance projects that are scheduled in the capital future years. Other increases in this category are due to rising health care costs, PERS, and wage adjustments as additional positions are added or reclassified. The budget for both years also includes a wage adjustment of 6% in FY 2024/25 and 4% in FY 2025/26. This budget does not include other wage adjustments that have currently been agreed upon such as longevity pay of \$3.0 plus million. The current MOU ends for all seven bargaining groups on June 30, 2024. As this document is being prepared, not all bargaining groups have entered into a new agreement.

**Operating Expenses** – Operating Expenses for the General Fund are projected to increase by 6% (\$1.0 million) in FY 2024/25 and 2% (\$0.3 million) in FY 2025/26. Over the last three years, inflation has averaged 5.6% and fuel prices have risen throughout the State by \$1-2 dollars a gallon. In addition to the cost increases, supply shortages continue which results in higher cost for supplies, equipment, and vehicles. These increases are being projected into the next fiscal year and could increase operating costs more than staff anticipated.

In addition to inflation, operating costs are increasing as more technology is implemented throughout all City departments. Technology is used for communication, operations, data collection, and the administration of processes. Technology allows departments to become more efficient and responsive in many ways but comes with an on-going cost. Annual maintenance costs for technology is \$0.9 million in FY 2024/25. These costs are projected to increase \$0.2 million in FY 2025/26.

**Services Provided/Allocations** – These expenses are for services performed by other departments. These include Human Resources, Payroll, Finance, Fleet, and Information Technology. Their sole purpose is to service all City departments. Their cost is charged through a Service Provided or Allocation to the department receiving service. The Service Provided category is projected to increase 1% annually due to the continued



increase from the Internal Service Fleet Fund for the cost of fuel and parts. Allocations for FY 2024/25 and 2025/26 are equal to FY 2023/24. Allocations are calculated using prior year actuals and are currently being calculated to submit for Department of Housing and Urban Development (HUD) and Caltrans approval.

**Reimbursements** – This is money received from various departments and funds for services performed (the revenue side of charges to departments through services provided or allocations).

**Capital** – The General Fund is proposing an appropriation of \$2.9 million in FY2024/25 and \$3.6 million in FY 2025/26 for a total of 52 capital projects. Capital projects that arise during the two-year budget may be funded from the budget surplus and vacancy savings.

**Fund Transfers/Debt** – The General Fund transfers money to other Funds to contribute towards approved programs or services outside the General Fund, and to pay debt service. The proposed total of inter-fund transfers and debt payments is \$6.3 million in FY 2024/25 and \$6.2 million in FY 2025/26. The majority of these transfers are to cover shortfalls in the operations and debt for the Convention Center and Animal Control Services. These total \$5.7 million in FY 24/25 and \$5.5 million in FY 25/26.

The total annual debt for the General Fund totals \$2.4 million as shown in Table 4 – General Fund Debt.

**Table 4 – General Fund Debt**

	<b>Projected 2023/24</b>	<b>Projected 2024/25</b>	<b>Projected 2025/26</b>
<b>General Fund Debt</b>			
Animal Control Facility	567,300	567,300	567,300
VECC Facility	589,700	590,900	590,400
Convention Center Refurbish (2015)	421,000	422,100	421,700
Convention Center/City Hall East	792,980	792,100	794,400
<b>Total General Fund Debt</b>	<b>\$ 2,370,980</b>	<b>\$ 2,372,400</b>	<b>\$ 2,373,800</b>

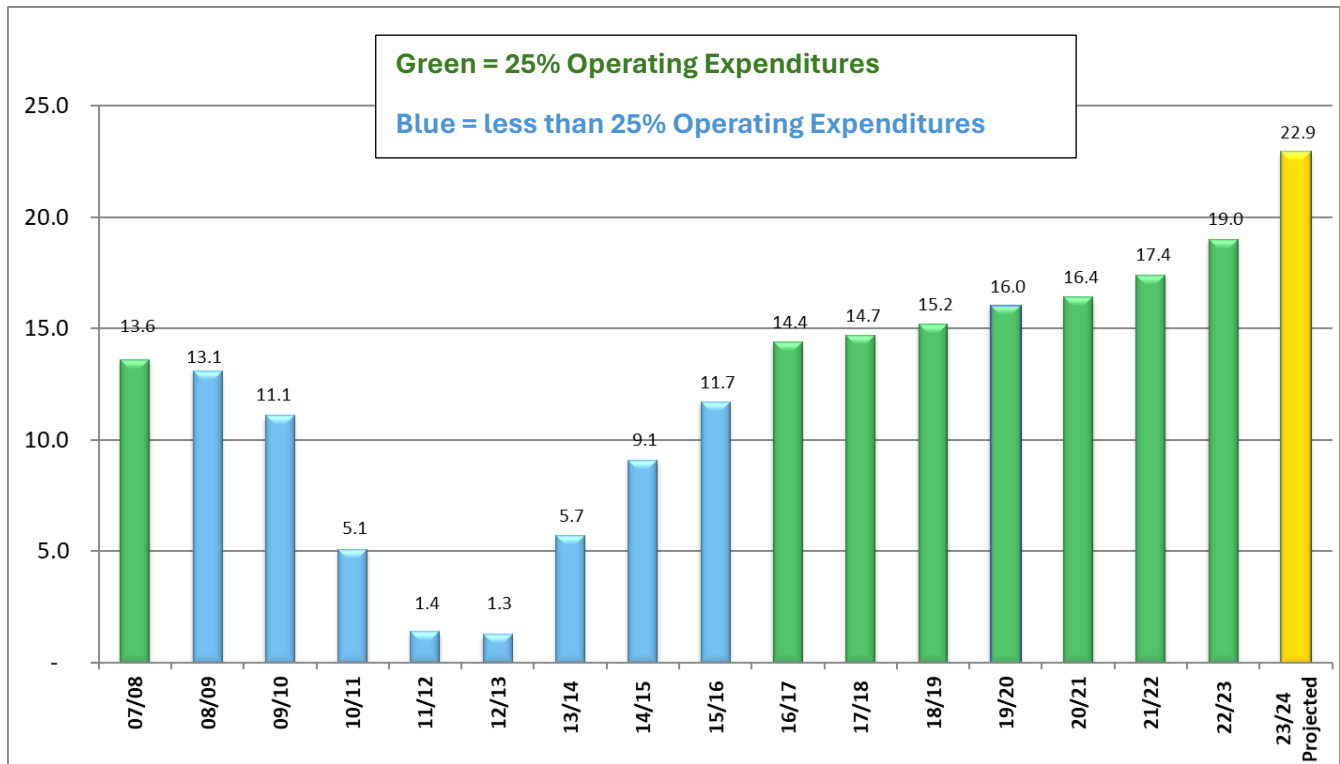
\*Note: The VECC bond is paid for from Measure T (9.6%), Police Impact Fees (26.3%), Convention Center (26.7%), and General Fund (37.4%). The payment is approx. \$1.6m a year for 15 years.

**General Fund Emergency Reserve**

To fund operations during a natural disaster, economic recession, or an unexpected event, the City Council established a financial policy of maintaining an emergency reserve of 25% of the General Fund’s annual operating expenditures.

The committed balance was appropriately used to provide relief to offset the downturn in revenue during the Great Recession. During the tough years, the General Fund used \$12.3 million over five years to avoid excessive layoffs. Council rebuilt the reserves by adding \$13.1 million in 4 years, reaching the policy’s 25% funding level in FY 2016/17 as shown in Chart 4 – Emergency Reserves. To be ready for the next downturn, City Council increased the level to 30% on April 15, 2024. The 30% level will be achieved this fiscal year and is expected to be maintained at that level over the next two years by transferring General Fund surplus funds of \$2.8 million in FY 2024/25 and \$1 million in FY 2025/26.

**Chart 4 – Emergency Reserve (in millions)**



History has shown that public agencies with sufficient reserves, balanced budgets, and prudent spending policies, recover faster than other communities during a recession. Thankfully, Visalia has been part of this group and this proposed budget will continue this trend.

**Future Financial Outlook**

The General Fund forecast is shown in Table 5: Preliminary Forecast for FY 2022/23 – 2027/28.

**Table 5 - Preliminary Forecast for FY 2022/23 – 2027/28 (in millions)**

<b>Revenues</b> <i>(All Amounts in Millions)</i>	<b>Actuals</b>	<b>Projected</b>				
	<b>2022/23</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>
Sales Tax	46.6	46.6	46.2	46.6	47.5	48.5
Property Tax	31.8	33.2	34.1	34.8	35.8	36.9
Franchise Tax	3.7	4.0	4.1	4.2	4.3	4.4
Transient Occupancy Tax	4.5	4.6	4.6	4.7	4.8	4.9
Business Tax	3.6	3.6	3.6	3.7	3.7	3.8
Capital Grant Reimbursement	1.1	-	-	-	-	-
All Other Revenues	8.9	8.8	8.4	8.4	8.6	8.8
<b>Total</b>	<b>100.2</b>	<b>100.8</b>	<b>101.0</b>	<b>102.4</b>	<b>104.8</b>	<b>107.3</b>
<b>Expenditures</b>						
Salaries and Benefits	60.5	61.9	70.4	73.3	76.2	79.3
Operating Expenditures	14.9	14.5	15.5	15.8	16.4	17.1
Services Provided	4.4	4.6	4.7	4.7	4.8	5.0
Allocations	10.9	12.1	12.0	12.0	12.2	12.5
<b>Total</b>	<b>90.7</b>	<b>93.1</b>	<b>102.6</b>	<b>105.8</b>	<b>109.7</b>	<b>113.8</b>
Less: Reimbursements	(16.3)	(16.6)	(16.8)	(16.8)	(17.1)	(17.5)
<b>Total Operating</b>	<b>74.4</b>	<b>76.5</b>	<b>85.8</b>	<b>89.0</b>	<b>92.6</b>	<b>96.4</b>
Transfer Out/Debt	10.4	6.4	6.3	6.2	6.4	6.6
Capital Program	3.7	3.1	2.9	3.6	3.0	3.0
<b>Projected Surplus/(Deficit)</b>	<b>11.7</b>	<b>14.8</b>	<b>6.0</b>	<b>3.6</b>	<b>2.8</b>	<b>1.4</b>

**Note: FY 22/23 Transfer Out included \$4.5 million to Vehicle replacement Fund**

The forecast shows the City having larger than normal surpluses in this fiscal year and last due to higher than normal vacancies and continued revenue growth. For FY 2024/25 and 2025/26, the City’s revenue forecast is conservative and includes growth but at a much smaller percentage due to revenues showing little growth in this fiscal year. Total revenue increase for FY 2024/25 is \$0.2 million (1%), 2025/26 is \$1.4 million (2%), and increasing 2% annually in the remaining two years.

Total operating expenditures are forecasted to increase 11% in FY 2024/25 and 4% each year thereafter. The large increase in FY 24/25 assumes all positions are filled going forward. The 4% in the out years is based on continuing cost increases in fuel, supplies, and employee benefits such as health care and PERS. As expenditures outpace revenues, the surplus slowly diminishes.

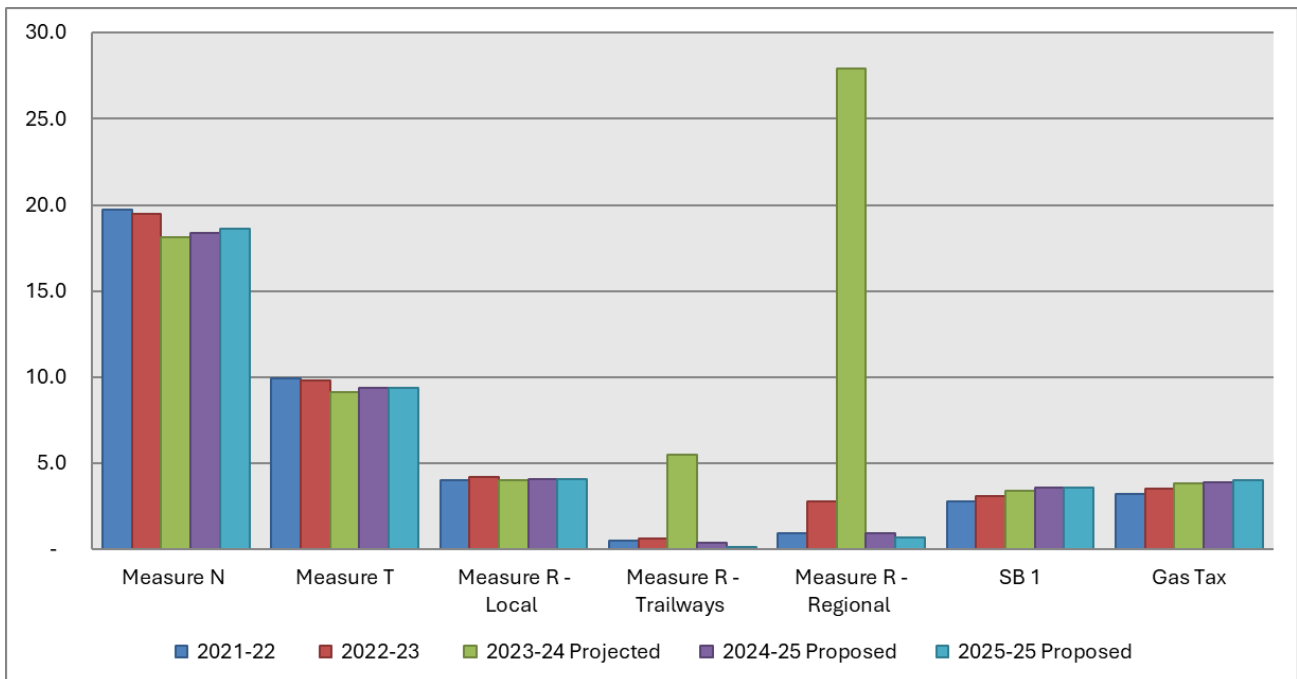
While the assumptions of this forecast are conservative; they do not include the effects of a recession, which some economic forecasters are saying is beginning in the State of California.

**Special Revenue Funds**

Special Revenue Funds account for revenues restricted by ordinance, contract, or State statute. The Special Revenue Funds consist of ten funds with a total proposed budget for FY 2024/25 of \$47.9 million and for FY 2025/26 of \$50.3 million. The increase in FY 2025/26 is due to more capital projects being budgeted in that year.

The major funds in this category are Measure T, Measure N, Measure R, SB1-RMRA (Road Maintenance and Rehabilitation Act), and Gas Tax. These revenues are shown in Chart 5, Major Special Revenues. The district taxes (Measure T, N, and R) are projected to end this fiscal year with a decline. Measure T and N ended FY 22/23 with a negative growth of -1.2% and this fiscal year is projected to be -6.5%. This decrease is a realignment of the sales tax as mentioned with the General Fund Local Sales Tax. The budget assumes a 0% growth in FY 2024/25 and 1% in FY 2025/26.

**Chart 5 – Major Special Revenues (in millions)**



**Measure N** is a ½ cent sales tax override that is collected only within the City of Visalia to be used for essential services. The measure uses a detailed 10-year plan which includes the hiring of personnel, construction of capital projects, and equipment purchases. This Measure was passed by the voters in November 2016 to assist the General Fund with funding additional positions in Police, Fire, Recreation, and Parks. It also funds capital projects such as street maintenance and recreational facility maintenance. This two year budget represents years 8 and 9 of the plan.

**Measure R** is a County-wide, ½ cent sales tax for roads. It is allocated to localities in three different pieces: 35% in local monies to be used as determined by each city; 50% for regional projects as determined by the local ballot measure; and 15% for trails and bikeways according to the ballot measure.

The local money is allocated annually in a fairly constant manner, but the regional monies are made available when projects are slated to occur for the City. This revenue is estimated based upon the ballot measure's schedule and is on a reimbursement basis. Below are a couple of the projects Measure R will be funding during this budget:

- Lovers Lane Center Median from Caldwell to Walnut (\$0.8 million): Construction of landscape median surrounding the existing median trees along Lovers Lane between Caldwell Avenue and Walnut Avenue. This project has been identified to protect the landscaping in the center median and to protect the motoring public from entering the landscape inadvertently.
- Mill Creek Parkway - Lovers Lane to McAuliff (\$2.0 million): Collection of data for preparation of traffic study for the intersection of Mill Creek Parkway and McAuliff Street to design (2024/25) and construct (2025/26) intersection control treatment which may include traffic signal; Cape seal along Mill Creek Parkway; Striping Mill Creek Parkway to convert from 2 lanes to 4-lanes and planned replacement of existing wooden median lights. Data collection to include intersections at Lovers Lane/Mill Creek Parkway; McAuliff/E. Mineral King Ave; McAuliff/Murray; McAuliff/Douglas; and McAuliff/Houston. Multi funded project total of \$2.25m from \$1.98m Measure R Local (131), and \$275k LTF Funds (281-LTF).
- Cameron Avenue Median Extension (\$0.9 million): Extend the existing median within Cameron Avenue from Stonebrook Street for approximately 1,100 feet west connecting to the existing median within Cameron Avenue. Project will also include installation of a traffic signal at the main drive into the Costco shopping center to align with the development located at the northwest corner of Cameron Avenue and Stonebrook Street. Cameron Avenue will also be restriped to accommodate the constructed median and traffic signal.

**Measure T** is a ¼ cent sales tax override that is collected only within the City of Visalia for public safety. The measure started in 2004 and uses a detailed 20-year plan which includes the hiring of personnel, construction of capital projects, and equipment purchases. The plan was reauthorized in January of 2021 and the last year of the planned expenditures is 2024. Measure T is currently operating on an amended plan to ensure the funds stay balanced. The plan funds 23 police officers and 13 fire positions. Majority of the plan elements have been implemented with the only item remaining being contributing to the Public Safety Building that is currently under design. Measure T is crucial to the City and has a significant importance for the Police and Fire department.

**Gas Tax** has become a major revenue source as the State has converted Prop 42 sales tax revenues into gas tax revenue. This fund is estimated to receive \$3.9 million in revenue annually and is to be used for street improvements and maintenance. The budget for FY 2024/25 includes 20 capital projects that total \$2.8 million, and the FY 2025/26 has 22 capital projects that total \$3.0 million.

***SB1 Road Maintenance and Rehabilitation Act (RMRA)*** is an additional gas tax charged at the pump to address street maintenance in California. The additional tax was approved in 2017 and adds approximately \$3.5 million annually to the City's street maintenance program. Both Gas Tax and SB1 funds are projected to increase by 2% in each budget year. This revenue could increase more than projected due to the change in population, electric vehicles, and gas prices.

### ***Capital Project Funds***

Capital Project Funds consist of Impact Fee Funds and Transportation Grant Funds. The Impact Fee funds receive fees paid by developers for new parks, streets, storm, and sewer infrastructure needed to accommodate future growth.

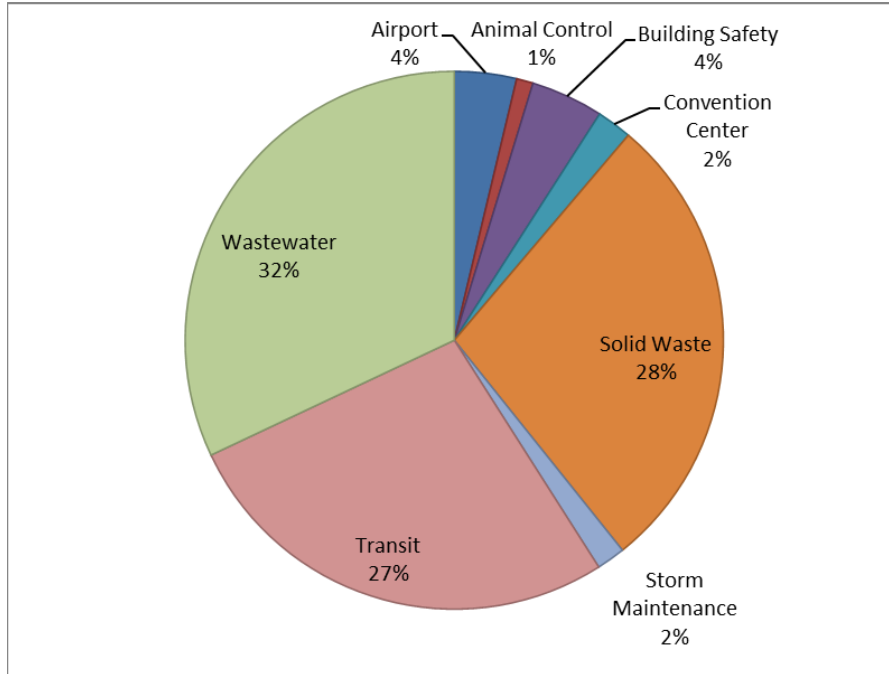
These funds have seen strong growth as development has increased over the last seven years. The funds are projected to have a 2% revenue increase over both years. The recommended budget for all impact fee projects is \$9.1 million in FY 2024/25 and \$26.3 million in FY 2025/26. The following list highlights some capital projects recommended in this budget for these funds:

- **4-Acre Neighborhood Park (\$2.7 million)**: Per the general plan the City will acquire land, design, and build a 4-acre neighborhood park in the area of Tulare and Roeben. Neighborhood Parks are intended to provide basic recreation activities for one or more neighborhoods with a service area of one half to one mile radius. Neighborhood parks usually include playgrounds, picnic tables, benches, and walkways. This location will also include innovative features. Annual maintenance costs for this park are estimated to be \$96k per year.
- **Shirk Regional Basin (\$1.7 million)**: Design, ROW, and construction of new regional basin on West side of Shirk Road between Paradise Ave and Tulare Ave. Basin will serve the future widening of Shirk and tier 2 and 3 development between SR198 and Walnut Ave. Acquire approximately 17 acres for ultimate basin configuration, design, and construction. Development has already started expressing interest in the area. Starting design and acquisition early will allow for excavation to be done by development as it occurs. Construction by the City is therefore put in the planning years.
- **Visalia Parkway Improvements-North Half (\$1.9 million)**: Extend this arterial transportation corridor between Stonebrook Street and Court Street. Construct the northerly half to provide one lane of travel in each direction within current right of way. Improves mobility and connectivity of the southern shopping district and neighborhoods in the south east community of the City. Future CIP, Visalia Parkway & Santa Fe Intersection, will connect Visalia Parkway from Court to Santa Fe, and establish future alignment east towards Ben Maddox. Multi funded project total of \$4.1m from \$2.6m Transportation Impact (241) including prior year funding of \$631k and \$1.459m State Transportation (281-LTF).

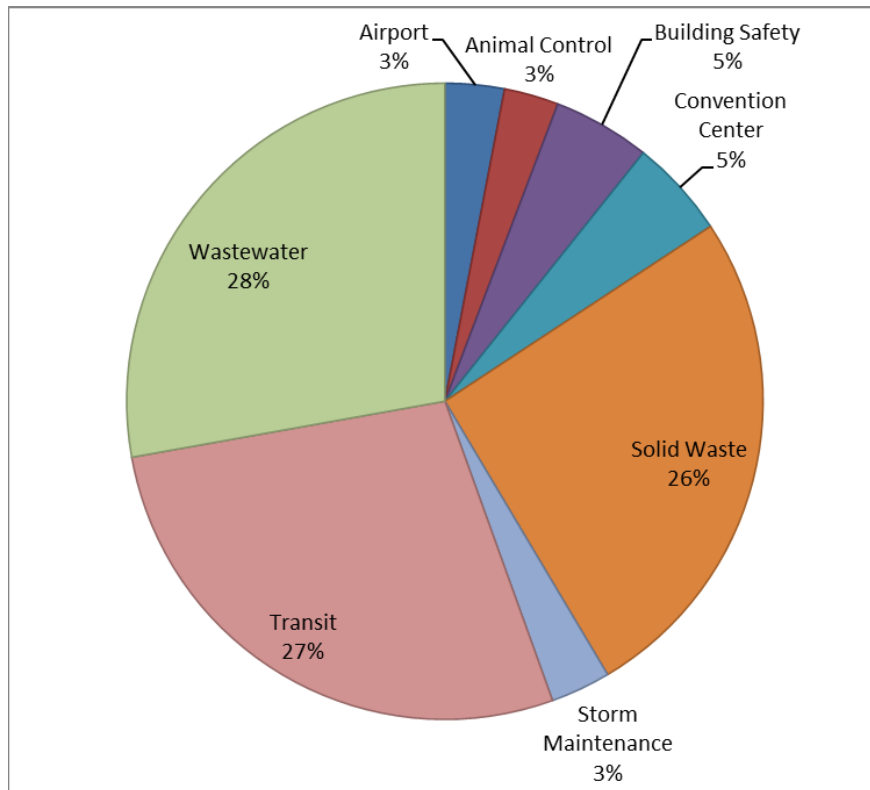
### ***Enterprise Funds***

Enterprise Funds, on a combined basis make up approximately 39% of the City total budget. The Enterprise Funds consist of 8 distinct operations funded from user fees and charges. Enterprise operations function like private sector businesses. They generally require a significant investment in equipment and infrastructure to deliver services for a fee. The Enterprise Funds proposed budget in FY 2024/25 is \$116.9 million and in FY 2025/26 is \$125.8 million. The three largest Enterprise Funds are Solid Waste, Wastewater, and Transit making up 87% of the total Enterprise Revenues collected as shown in the [Chart 6 FY 2024/25 Enterprise Revenue and Chart 7 FY 2024/25 Enterprise Expenditures](#).

**Chart 6 – FY 2024/25 Enterprise Revenues**



**Chart 7 – FY 2024/25 Enterprise Expenditures**



**Airport** receives majority of its revenues from Airport user fees, such as hangar rentals and fuel sales. Compared to last fiscal year, fuels sales are projected to slightly increase this fiscal year and continue to increase over the next two years. These revenues will be used to fund the Airport's operating expenses of \$2.5 million annually in both FY 2024/25 and 2025/26.

The primary source of funding for Airport capital projects is Federal Aviation Administration Airport Improvement Program (FAA-AIP) grants. Based upon the Airport master plan, the City submits projects to the FAA for funding. The recommended capital projects for FY 2024/25 total \$0.7 million and \$4.2 million in FY 2025/26. Airport will be reconstructing taxi lanes A & B along with constructing hanger H3 row 10 for a total of \$4.6 million.

**Animal Control Services** is a full-service City-run Animal Care Facility. The City of Visalia Animal Care Facility is a relatively new facility constructed by the City and opened in May 2015. The \$6.6 million facility was financed with a 15-year loan which has an annual debt payment of \$0.57 million. The balance of this loan will be \$2.1 million in July of 2024, and the full amount will be repaid by the General Fund in FY 2027/28.

Animal Control Services charges fees for dog licensing, a spay and neuter program, kennel fees, and many other services. Visalia's Animal Care Facility has a very successful animal rescue and adoption which has capacity to offer sheltering services to neighboring cities such as City of Dinuba, Farmersville, and Exeter to increase revenues. Due to revenues not covering expenditures, Animal Control receives a contribution from the General Fund. The total General Fund transfer for operations, capital set-aside, and debt payments is \$2.1 million for FY 2024/25 and \$1.9 million for FY 2025/26.

**Building Safety** revenues are projected to increase in FY 2024/25 by 2% (\$66,500) to \$3.6 million and increase by another 2% in FY 2025/26 to \$3.7 million. Building permits issued over the last seven years have increased a total of 28%. However, in the current fiscal year, building permits are seeing a decrease, therefore decreasing the base revenue for the two years going forward. The decrease is a result of timing from when a subdivision gets approved to when the permits get pulled.

For several years, Building Safety has managed to add staff and make improvements to increase efficiency and enhance customer service. The recommended capital projects for FY 2024/25 includes a project to upgrade the permit software system to the Cloud. This new platform will allow for better tracking and enhanced services such as paying permits on-line and providing e-plan submittal and review for any permit. In addition, two new positions will be added in this budget to reduce permit review turn-around times, reduce rollover inspections, and increase customer satisfaction.

Overall, construction activity drives revenue collection in several categories, and is also an indicator of future activity for several other categories, such as property taxes, impact fees, and storm and sanitary sewer system fees.

**Convention Center** revenues come from rental fees and annual General Fund contributions. The Convention Center completed a renovation in 2017 to enhance and modernize the facility. The Convention Center was forced to close its doors on March 19, 2020, when the COVID 19 Stay-At-Home order became effective. Events that were booked during that period were either cancelled or postponed indefinitely and staff laid off. COVID 19 restrictions kept the Convention Center closed until June 15, 2021. Facilities of this type have been slow to recover which has caused the revenues to continue to be less than the pre-pandemic revenues. Events have been increasing over the last couple of years. The current budget has revenues increasing 2% each year.

Staff is projecting a General Fund transfer of \$3.1 million in FY 2024/25 and \$3.2 million in FY 2025/26 for operations, capital set-aside, and debt payments.

The Convention Center has two debt issuances that total \$7 million. The total annual payment on this combined debt is \$1.1 million. The older debt remaining from the 1985 expansion of the facility will be fully repaid in 2025, and the 2017 renovation debt will be paid off in 2029. The Convention Center will continue to require refurbishing to remain competitive in the marketplace.

**Transit** remains financially sound as the result of the significant federal and state funding it receives. Without these funds, Transit would be unable to operate or replace its capital assets. The need to keep fares affordable requires operating grants to pay approximately 74% of Transit's operational costs. Like the Convention Center, the pandemic has affected ridership and remains below the pre-pandemic ridership numbers. Transit is currently looking at ways to improve ridership by changing routes and adding a micro transit pilot program.

Visalia Transit not only provides service within the Visalia community and around Tulare County, but also offers service to Sequoia National Park (SNP) and Fresno. The City operates the Sequoia Shuttle inside the park under a cooperative agreement with the National Park Service. In 2023, the City transported over 290,070 passengers within the park. The City also operates the Sequoia Gateway shuttle, providing transportation from Visalia to the Sequoia Park to over 11,055 passengers annually.

The Transit V-LINE service transports passengers from Visalia to Fresno with stops at the Transit Center, Visalia Airport, Fresno Airport, Fresno State, and the Fresno Courthouse Park. In 2023, the V-LINE transported 23,512 passengers. Staff expects the V-Line ridership to increase over the next two years.

The City is required under the Transportation Development Act to generate local fare box revenue sufficient to pay 20% of Transit's operating expenses. This is referred to as the 20% fare box ratio, and Visalia Transit was meeting this requirement prior to the pandemic. Due to ridership being down, the suspension of the farebox ratio requirement continues. This ridership challenge is being experienced industry-wide, and Visalia Transit will continue to adapt and adjust along with other transit agencies to seek solutions while continuing to provide this vital service to our citizens.

**Solid Waste** revenues are derived from refuse collection fees from residential and commercial customers. The Solid Waste revenues collected are to pay for operating expenses and capital projects. Solid Waste is having to implement new regulations that require more composting and recycling. In addition, Solid Waste will have to continue to meet air quality regulations when replacing vehicles in the future. The recommended operating and capital budget for Solid Waste is \$27.9 million in FY 2024/25 and \$25.5 million in FY 2025/26. The majority of the \$2.4 million dollar decrease in the second year is from capital projects which include the replacement of seven refuse trucks in FY 2024/25. The revenue budget assumes a 2% growth each year.

**Storm Maintenance** receives monies generated from storm sewer user fees. The fees for this fund are collected with the monthly utility bill and it receives a portion of the monthly flat storm sewer rate.

The current storm fees being collected are not sufficient to meet storm sewer maintenance needs. To supplement the revenues of this fund, Visalians authorized a portion of the Kaweah Lake Enlargement fee to be transferred annually to the Storm Sewer Maintenance fund beginning in April of 2013 (Resolution 2013-25). This has allowed approximately \$300k per year to be shifted from the Kaweah Lake Fund to the Storm Sewer Maintenance Fund which has helped but is not enough to provide for the entire funding shortfall. Storm Maintenance fees will be reviewed and updated to the necessary level once the current Storm Sewer Master Plan update is completed. This master plan is anticipated to be completed within this two-year budget.

The recommended operating and capital budget for Storm Maintenance is \$3.1 million in FY 2024/25 and \$2.8 million in FY 2025/26.



**Wastewater** is the City's largest Enterprise Fund. Wastewater's revenues are derived from Sanitary Sewer user fees and rates. Funds are to be used only for operations, maintenance, and improvements, including vehicle and equipment acquisitions related to collection and disposal of wastewater. Revenues are projected to increase by 2% for community growth and business changes.

In response to the City's need to comply with the National Pollution Discharge Elimination System (NPDES) permit, the Wastewater Plant completed a project in 2018 that brought the facility's wastewater discharge to tertiary standards, which is clean enough for all uses except drinking water.

Visalia's wastewater system is one of the most successful in the industry. In a unique and successful arrangement, our high-quality treated water is exchanged with the Tulare Irrigation District for fresh water coming into the area upstream from Visalia. The exchange water is routed into ponding basins east of Visalia, recharging the City's aquifer, working to reverse the long-term ground water overdraft trend. Some water from the plant is recycled back to Plaza Park and Valley Oaks Golf to irrigate landscaped and turf areas. The project received a Clean Water State Revolving Fund (CWSRF) loan of \$96 million that will be paid back over 30 years at 2.1% interest. The loan repayment started in FY 2018/19. In addition, this project received \$18 million in grants.

The recommended operating and capital budget for Wastewater is \$31 million over the two years. Wastewater rates were last increased in 2012 and will be evaluated during this budget.

### **Internal Service Funds**

Internal Service Funds provide services exclusively to other City operations on a cost reimbursement basis. These services are building maintenance, information services, vehicle maintenance and replacement, and insurance (health, property, workers comp.). All funding for the Internal Service Funds is derived from charges to City departments. The Internal Service Funds proposed budget in FY 2024/25 is \$24.8 million and in FY 2025/26 is \$27.2 million. The increase in FY 2025/26 is due to capital projects for the replacement of vehicles and technology in several Internal Service Funds.

### **CONCLUSION**

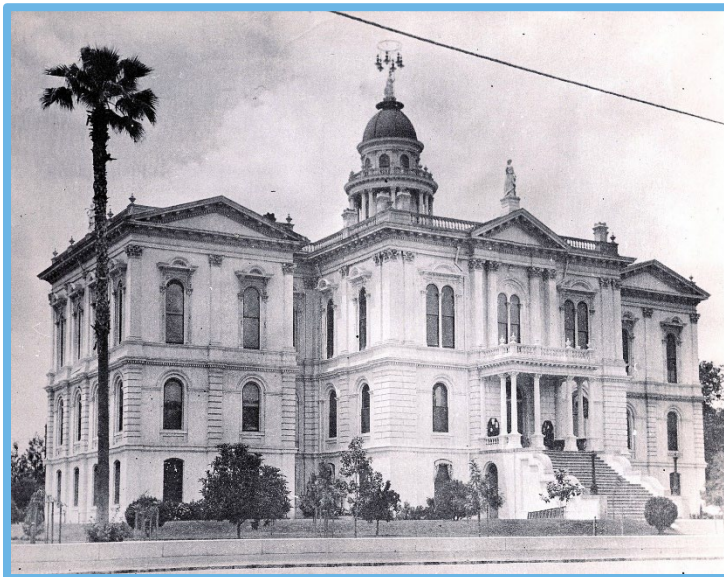
This budget is a product of the City Council's sound leadership, prudent fiscal stewardship, and consistent policy direction. While Council has made fiscally prudent decisions to guard the City's revenues, budget challenges remain, as noted in this report. The City will continue to seek ways to improve efficiencies, enhance services, and acquire additional funding for operations, capital, and maintenance. Moreover, this budget represents the City's continued commitment to provide a high level of municipal services to its constituents and fair compensation with reasonable benefits for employees without compromising financial policies, or the responsibility to conserve the resources of the City and the community.



## Community Profile

### THE EARLY YEARS OF VISALIA

When California achieved statehood in 1850, Tulare County did not exist. The land that is now our County was part of the huge county of Mariposa. In 1852 some adventuresome pioneers settled in this area, then called “Four Creeks”. It was a swampy area within a massive oak forest, with waterways flowing from the Sierra Nevada. Desirous of local autonomy, the group petitioned the state legislature for county status, and on July 10, 1852, Tulare County officially became its own county.



In the heart of “Four Creeks Country” the site of John Wood’s cabin became the first county seat, known as Woodsville. In the same year, just west of Woodsville, another settlement was beginning on the banks of a little creek. The early pioneers, fearful of attacks by Native Americans, built a log fort for protection but soon discovered that it was not necessary. One of the first inhabitants of the fort was Nathaniel Vise, who was responsible for surveying the new settlement in November 1852. In a letter that year he wrote, “The town contains from 60-80 inhabitants, 30 of whom are children who already attend school. The

town is located upon one of the subdivisions of the Kaweah and is destined to be the county seat of Tulare”. In 1853, Visalia wrested the county seat designation from Woodsville, and that designation has remained with Visalia.

Named for Nathaniel Vise’s ancestral home - Visalia, Kentucky - Visalia began to add residents at a rapid rate. In the mid 1850’s the “Kern River Excitement”, to the south, brought many transient miners through the town on their way to the promised gold fields. However, the gold failed to materialize, and many returned to Visalia to live their lives. In 1858 the town received another boost. John Butterfield’s Overland Stage chose Visalia as a timetable stop on the St. Louis to San Francisco route. Waterman Ormsby, a newspaper correspondent for the New York Herald, was a passenger on the inaugural trip. The



reception given to him by Visalians so impressed him that he wrote, “The rousing cheers they gave us as we drove off...ought to be remembered in the history of the town, so I here immortalize them”.



In 1860 the telegraph arrived in Visalia, indicating the serious unrest in the East, unrest that would ultimately develop into the Civil War. The nation was divided on state's rights issues, as was Visalia.



The federal government, concerned about secession, banned Visalia's pro-south Equal Rights Expositor newspaper and established a military garrison. Visalia's Camp Babbitt was established in 1862 to stop overt Southern support as well as maintain law and order in the community. During the Civil War years, Visalia became incorporated, giving the town new rights. A Board of

Trustees was elected with Nathan Baker appointed as President.

The town's second incorporation occurred in 1874, moving the 1,000 citizens into city status. A Common Council was formed with Summerfield Sheppard being appointed President and ex-officio Mayor. The mid-1870's brought a building boom to Visalia and the future of Visalia appeared bright. The end of the 19th century saw the railroad bypass Visalia slightly to the west and headlines of the day featured the adventures of local train robbers Chris Evans and John Sontag.



As Visalia entered the 1900's the City had grown to slightly more than 3,000 people. Automobiles began to arrive and soon outnumbered horses and wagons. The population of Visalia grew slowly but steadily throughout the early half of the 20th Century. It wasn't until the 1960's that Visalia, the Valley's best kept secret, was really discovered. By 1970 Visalia's population had grown to 27,268 according to the U. S. Census, nearly doubling from 15,791 in 1960.

### VISALIA TODAY



The City of Visalia is located in Tulare County, which is located in the San Joaquin Valley, approximately 185 miles north of Los Angeles and 220 miles south of San Francisco. The City operates under the Council-Manager form of government and provides a wide range of municipal services, including police and fire protection as well as public works, community development, and other community services. The City currently has a land area of 38 square miles and a population of 141,384 as of April 2020.



The City Council is composed of five members who are elected to represent the City and their respective Districts alternating four-year terms staggered every two years. The City Council selects one of its members to serve as Mayor for a two-year term. A City Manager is appointed by the City Council to direct all City functions.



Historically, Visalia’s economy has been based on agriculture and related industries. In recent years, however, the City has broadened its economic base to include many diversified industrial enterprises including shipping point hubs, business forms, metal products,

electronic components, food and fiber processing plants, distribution centers, and call centers for claims processing. It is the County seat and principal trading center for the County, which consistently ranks as one of the two most productive counties in the United States in terms of agricultural output. This economic growth has been accompanied by a significant increase in population and has established Visalia as a regional trading center serving not only Tulare County, but also southern Fresno County, Kings County, and northern Kern County. The City receives approximately 45% of the retail sales in Tulare County while having about 29% of the population.

The climate of the area is warm and dry in the summer, and mild in the winter with low humidity. January average high and low temperatures range from 55 degrees to 39 degrees. July average high and low temperatures range from 94 degrees to 67 degrees. The average yearly rainfall is 10.93 inches.



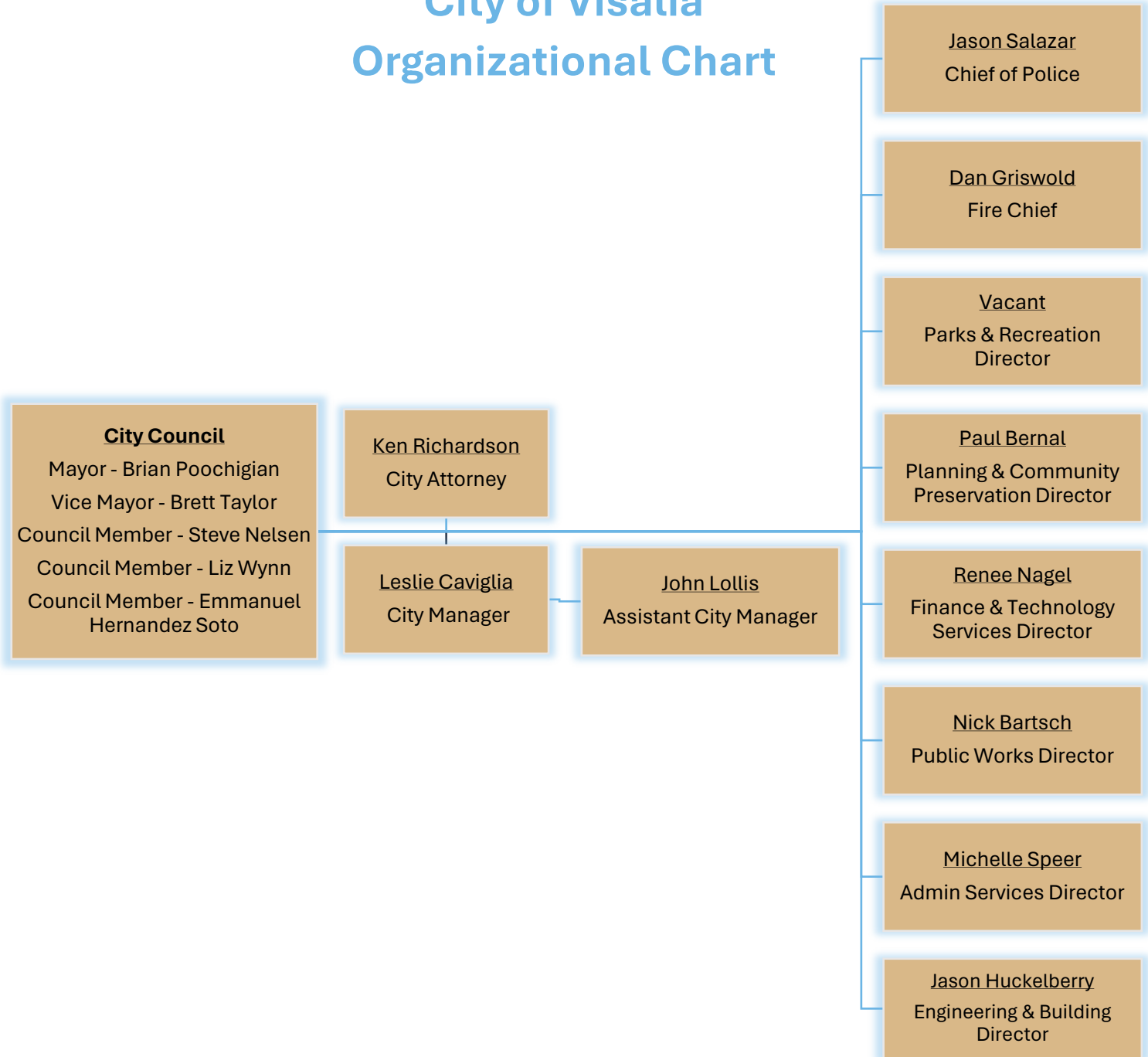
### Our Promise

In all we do, we do it with heart. The City of Visalia and our employees are dedicated to providing quality services and creative solutions to make the community a place we are proud to call home. We strive to deliver services in an approachable and friendly way – the Visalia way.





# City of Visalia Organizational Chart





## **City of Visalia General Contacts**

### **Elected and Appointed Officials**

City Council 559-713-4512

### **Administrative Offices**

General Information 559-713-4300

City Manager’s Office 559-713-4314

City Clerk’s Office 559-713-4512

Administrative Services Department 559-713-4300

Engineering & Building Department 559-713-4444

Finance & Technology Services Department 559-713-4378

Fire Department 559-713-4266

Parks & Recreation Department 559-713-4365

Planning & Community Preservation Department 559-713-4444

Police Department (Non-Emergency) 559-713-8116

Public Works Department 559-713-4428

### **City of Visalia Website**

[www.visalia.city](http://www.visalia.city)



## City of Visalia Committees & Commissions

### Building Advisory Committee

**Staff Representative**

Jason Huckleberry – 713-4495  
Cristobal Carrillo – 713-4443

**Meeting – Last Monday of each Quarter**

3:00 pm - Conference Room #1,  
315 E Acequia St., Visalia, CA 93291

### Citizen’s Advisory Committee

**Staff Representative**

Jason Serpa - 713-4312  
Luma Fahoum - 713-4103

**Meeting – First Wednesday of each Month**

5:30 pm – 7:00 pm – Administration Board Room,  
220 N. Santa Fe St., Visalia, CA 93291

### Historic Preservation Advisory Committee

**Staff Representative**

Cristobal Carrillo – 713-4443

**Meeting – 2<sup>nd</sup> & 4<sup>th</sup> Wednesday of each Month**

5:30 pm – Administration Board Room,  
220 N. Santa Fe St., Visalia, CA 93291

### Measure N Oversight Committee

**Staff Representative**

Renee Nagel – 713-4375

**Meeting – As Called**

5:30 pm – Administration Board Room,  
220 N. Santa Fe St., Visalia, CA 93291

### Parks & Recreation Committee

**Staff Representative**

Laurissa Roggenkamp – 713-4336

**Meeting – 2<sup>nd</sup> Tuesday of each Month**

5:30 pm – City Council Chambers,  
707 W. Acequia St., Visalia, CA 93291

### Planning Commission

**Staff Representative**

Paul Bernal – 713-4359

**Meeting – 2<sup>nd</sup> & 4<sup>th</sup> Monday of each Month**

7:00 pm – City Council Chambers,  
707 W. Acequia St., Visalia, CA 93291



## Budgetary Goals

The City of Visalia is dedicated to continually improving the quality of life for all citizens while maintaining a strong financial position. The following icons will represent the City Council's goals throughout this document.



### Quality of Life

- Maintain quality of life for the citizens of Visalia
- Continue City efforts to reduce homelessness while collaborating and advocating regionally as appropriate.
- Provide diverse housing through a variety of programs and policies for all income levels
- Provide diverse community experiences and personal enrichment for all ages
- Continue to improve parks, recreational amenities, open space, and trailways for a connected community



### Fiscal Strength

- Continue to maintain the City's good fiscal health and sustainability
- Adopt a balanced budget
- Continue to maintain the General Fund Emergency Reserve at 25% of operating expenditures.



### Invest in Infrastructure & Growth

- Plan for the development of future infrastructure
- Maintain, improve, and replace assets and infrastructure within the City
- Ensure safe, reliable infrastructure that benefits the community
- Seek grant funding to maintain and expand City infrastructure to meet the community's needs
- Manage, maintain, and enhance the City's roadways to provide a safe and effective transportation system



### Organizational Excellence

- Provide excellent public service that is efficient, accessible, and responsive to all
- Provide high-quality essential City services
- Attract and retain a talented, diverse, and engaged workforce across the entire City organization
- Utilize and add technology to increase efficiencies for City services
- Continue to make improvements that equip the City to deliver excellent services to the community



### Economic Vitality

- Promote a vibrant economy that provides an equitable opportunity for all
- Facilitate programs to develop, attract, and retain businesses
- Foster economic development in both commercial and industrial





## Budget Process

### BUDGET PREPARATION

The City of Visalia has three major areas that are included in the budget process:

1. Operating Budget
2. Capital Improvement Budget (CIP)
3. Narratives (Accomplishments, Goals, and Performance Measurements)

The official budget process began in September of 2023 with our Citizens Input survey and later into October with a memorandum from the Finance Director outlining the strategy for completing the three major budget areas and adopting the budget by June 30, 2024.

**Budget Process Responsibilities** – Table 1, Budget Process Calendar, identifies the specific responsibilities of Finance and all other departments.

**Table 1**  
**Budget Process Calendar**

Budget Activity	Month Due
Citizen Input - survey/forum	October
Council Strategic Goals Work Session	October
Budget Kick Off/Baseline Budgets created	October- November
Departments submit capital	December
Departments submit budget requests & Mid Year Projections	January
Finance review departments submittals	February
Budget and Capital Work Sessions with Council	February - May
Mid Year Presentation	May
Budget Document Adoption	June



**Budget Kick-off** – Finance held a *Budget Kick-off Meeting* on October 18, 2023, for all City departments. This meeting provides further guidance and offers an opportunity to have any questions answered.

The agenda for the meeting was:

1. Operating Budget
  - a) Overview of the process
  - b) Overview of the instructions
  - c) Support available
2. Narratives
3. Capital Improvement Program (CIP) Budget
  - a) Overview of the process

### OPERATING BUDGET INSTRUCTIONS

The largest sections of the budget document are the departmental operating budget pages. The following is a description of the Operating Budget process:

#### Budget Calendar

Oct 16	Council Work session – Strategic Goals
Oct 18	Budget Kick-off Meeting with Departments
Nov 17	<b>Departmental Budget items are due:</b> <ul style="list-style-type: none"> <li>• Department Descriptions</li> <li>• Mission Statement</li> <li>• Narratives</li> <li>• Performance Measurements</li> </ul>
Dec 8	<b>Departmental Budget items are due:</b> <ul style="list-style-type: none"> <li>• Capital project requests</li> </ul>
Dec 22	Finance e-mails budget numbers
Jan 22	<b>Departmental Budget items are due:</b> <ul style="list-style-type: none"> <li>• New employee requests (FTE &amp; Hourly)</li> <li>• Department revenues</li> <li>• Salaries &amp; benefits for existing hourly employees</li> <li>• Over-time costs</li> <li>• Operations and maintenance costs</li> <li>• Minor capital outlay requests</li> <li>• Capital project requests</li> </ul>
Jan 22	Departmental review with Finance
Feb 19-Apr 1	Capital presented to Council
Apr 19	Departmental review with City Manager
May 6 & 20	Budget Workshops – Department presentations
Jun 3	Public Hearing and adoption
Jun 17	Second Public Hearing and adoption (if needed)



**CAPITAL IMPROVEMENT PROGRAM (CIP) BUDGET INSTRUCTIONS**

All General Fund CIP projects were ranked using the following criteria:

1. Implementation of a Council priority
2. Support of the City of Visalia General Plan
3. Resolution of a health and safety concern
4. Results in a savings of money or avoids additional costs
5. Promotion of efficient operations

The scale to be applied to ranking General Fund CIP projects is:

Level 1 Ranking	Definition
1	Items of the highest importance
2	Useful, but lower priority
3	Would provide improvements, but can wait

The following sub-rankings can be applied to Level 1 rankings:

Sub-ranking	Definition
A	Health and safety or urgent need
B	Highly desirable and useful

Level 2 Ranking	Definition
+/-	Moves higher level rankings higher or lower

Upon completion of the initial rankings by Finance, the CIP Review Committee members meet to discuss and agree on any proposed changes to the assigned rankings. Projects beyond fiscal years 24/25 & 25/26 are typically not ranked as the Council will only be approving appropriations for these years.

**NARRATIVE INSTRUCTIONS**

**Accomplishments and Objectives**

When presenting information about accomplishments and objectives, it is particularly important to highlight information that supports the City Council's goals. Further, the objectives, to be meaningful, need to be something that can follow the SMART rubric for evaluation: Specific, Measurable, Appropriate, Reasonable, and Time-bound. Consider dividing objectives into service-level objectives and annual, finite project goals. Please limit your accomplishments and objectives to the top five.

**Performance Measures**

Performance measures should be indicators that reveal the effectiveness, efficiency, or workload. For consistency in measurement from year to year, the same measures should be used and updated for the most recent periods. For example, the upcoming two-year budget performance measures should cover a 5-year period; actuals for fiscal years 2021/22 and 2022/23, projections for 2023/24, and estimates for both 2024/25 and 2025/26.

**BUDGET REVIEW**

The Finance department compiled all the budget information and assisted each department in completing the goals, objectives, and performance measurements. The Finance Director met with each Department Head to



review budget requests. Revisions were made as necessary and a meeting was held with the City Manager to review final details of the budget.

### **BUDGET ADOPTION**

Two public hearings are required prior to the adoption of the budget. The first public hearing was held on June 3<sup>rd</sup> and the second on June 17<sup>th</sup>. The City Council approved a resolution to adopt the 2024/25 & 2025/26 budget on June 17th. Once approved, the budget becomes the basis for operations and capital expenditures throughout each fiscal year.

### **BUDGET AMENDMENTS**

In accordance with Charter requirements, after adoption, the City Council may amend or supplement the budget by motion. Amendments to appropriations can occur throughout the year or during Mid-Year or Mid-Cycle Budget Reviews.



## Guide to the Budget

The operating budget and the capital budget are organized by funds. A fund is a fiscal entity that accounts for all assets, liabilities, and the resulting equity to carry on specific activities as required by regulations. To determine the total budget for a fund, both the operational and capital budgets for that fund must be combined. The Budget Summary and Fund Summary-Sources provide an overview of the City's funds.

Following the Budget Summary section are the City's departments with financial summaries of the budget requests for divisions of the General Fund and all other funds. Following the operating budget for the City's departments is the capital budget, (Capital Improvement Program) which details planned capital expenditures for the next 6 years.

Annual budgets are adopted by the City Council for all City operations by June 30<sup>th</sup> each year. This budget is legally required for the General Fund, Special Revenue Funds, and Debt Service Funds. Business Type funds are not legally required to have a budget, but the City adopts a budget as a matter of fiscal management.

### FINANCIAL SUMMARIES

The Budget Summary provides a schedule of the City's entire budget request by fund category.

The Fund Summary - Sources and Uses schedule combines the budgeted transactions (operating and capital) for the year with the beginning resources available (cash) to derive the ending resources available for each of the City's funds. The budget includes increases or decreases to each fund's available resources for revenues, operating expenditures (net of reimbursements from other funds), debt service (external and internal), and capital projects. Operating transfers and loan payments between funds will correspondingly either increase or decrease resources to the funds.

The Fund Summaries for Revenues and Operating and Debt Service Expenditures provide a listing of the revenues and expenditures for all funds. The General Fund Summaries are detailed schedules of revenue and operating expenditures.

### CAPITAL IMPROVEMENT PROGRAM SECTION

The Capital Improvement Program section details all planned capital projects including planned expenditures for vehicles and equipment. Operating capital equipment and items that cost less than \$10,000 are located in the various Operating Budgets and not in the Capital Improvement Program.



# FINANCIAL SUMMARIES

## BUDGET SUMMARY COMPARISON – 2024/25 – 2025/26

	GENERAL FUND	CAPITAL PROJECT FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	BUSINESS TYPE FUNDS	INTERNAL SERVICE FUNDS	TOTAL BUDGET
<b>2024-25</b>							
<b>SOURCES:</b>							
Revenues	\$ 101,041,700	\$ 12,685,800	\$ 54,139,200	\$ -	\$ 100,928,300	\$ 22,146,000	\$ 290,941,000
Available Resources -							
Transfers In	-	-	467,000	1,533,000	5,463,400	-	7,463,400
Planned Use/(Return)	(5,978,200)	(3,543,300)	(6,708,800)	-	10,500,400	2,682,600	(3,047,300)
2024-25 SOURCES	95,063,500	9,142,500	47,897,400	1,533,000	116,892,100	24,828,600	295,357,100
<b>USES:</b>							
Operations	102,571,800	123,900	28,954,400	246,700	87,899,500	36,247,600	256,043,900
Reimbursements	(16,785,200)	-	(246,700)	-	(4,228,200)	(12,405,400)	(33,665,500)
Net Operations	85,786,600	123,900	28,707,700	246,700	83,671,300	23,842,200	222,378,400
Debt Service	-	-	150,700	1,286,300	4,113,600	-	5,550,600
Capital Projects	2,929,400	8,603,400	18,587,500	-	29,107,200	986,400	60,213,900
Transfers Out	6,347,500	415,200	451,500	-	-	-	7,214,200
Add Back Depreciation	-	-	-	-	-	-	-
2024-25 USES	95,063,500	9,142,500	47,897,400	1,533,000	116,892,100	24,828,600	295,357,100
NET SOURCES AND USES	-	-	-	-	-	-	-
<b>2025-26</b>							
<b>SOURCES:</b>							
Revenues	102,434,400	16,419,100	54,371,100	-	106,615,000	22,520,400	302,360,000
Available Resources -							
Transfers In	-	-	375,400	1,527,700	5,358,700	-	7,261,800
Planned Use/(Return)	(3,644,100)	9,909,300	(4,400,700)	-	13,803,100	4,637,600	20,305,200
2025-26 SOURCES	98,790,300	26,328,400	50,345,800	1,527,700	125,776,800	27,158,000	329,927,000
<b>USES:</b>							
Operations	105,878,500	124,100	30,160,700	182,300	90,424,900	37,187,900	263,958,400
Reimbursements	(16,821,700)	-	(255,500)	-	(4,286,300)	(12,505,400)	(33,868,900)
Net Operations	89,056,800	124,100	29,905,200	182,300	86,138,600	24,682,500	230,089,500
Debt Service	-	-	157,500	1,345,400	4,237,500	-	5,740,400
Capital Projects	3,582,400	25,789,500	19,831,700	-	35,400,700	2,475,500	87,079,800
Transfers Out	6,151,100	414,800	451,400	-	-	-	7,017,300
Add Back Depreciation	-	-	-	-	-	-	-
2025-26 USES	98,790,300	26,328,400	50,345,800	1,527,700	125,776,800	27,158,000	329,927,000
NET SOURCES AND USES	-	-	-	-	-	-	-



**PAST BUDGET SUMMARY COMPARISON – 2022/23-2023/24**

	GENERAL FUND	CAPITAL PROJECT FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	BUSINESS TYPE FUNDS	INTERNAL SERVICE FUNDS	TOTAL BUDGET
<b>2022-23</b>							
<b>SOURCES:</b>							
Revenues	\$ 91,708,800	\$ 12,072,000	\$ 58,806,650	\$ -	\$ 82,490,120	\$ 20,529,700	\$ 265,607,270
Transfers In	-	-	627,800	1,282,800	4,710,000	-	6,620,600
Available Resources - Planned Use/(Return)	(6,840,200)	1,749,400	(12,076,850)	-	4,075,170	2,118,000	(10,974,480)
<b>2022-23 SOURCES</b>	<b>84,868,600</b>	<b>13,821,400</b>	<b>47,357,600</b>	<b>1,282,800</b>	<b>91,275,290</b>	<b>22,647,700</b>	<b>261,253,390</b>
<b>USES:</b>							
Operations	93,287,800	118,400	24,953,700	-	63,710,290	30,439,400	212,509,590
Reimbursements	(15,669,900)	-	(264,000)	-	(3,097,600)	(12,912,900)	(31,944,400)
Net Operations	77,617,900	118,400	24,689,700	-	60,612,690	17,526,500	180,565,190
Debt Service	-	-	138,300	1,282,800	6,023,000	-	7,444,100
Capital Projects	1,495,900	13,288,500	21,988,800	-	13,413,700	2,941,700	53,128,600
Transfers Out	5,754,800	414,500	451,300	-	-	-	6,620,600
Add Back Depreciation	-	-	89,500	-	11,225,900	2,179,500	13,494,900
<b>2022-23 USES</b>	<b>84,868,600</b>	<b>13,821,400</b>	<b>47,357,600</b>	<b>1,282,800</b>	<b>91,275,290</b>	<b>22,647,700</b>	<b>261,253,390</b>
<b>NET SOURCES AND USES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>2023-24</b>							
<b>SOURCES:</b>							
Revenues	93,345,000	13,856,200	57,826,700	-	85,654,700	20,960,700	271,643,300
Transfers In	-	-	434,000	1,282,700	4,737,700	-	6,454,400
Available Resources - Planned Use/(Return)	(6,209,800)	(2,744,500)	(13,184,500)	-	11,500,400	3,436,000	(7,202,400)
<b>2023-24 SOURCES</b>	<b>87,135,200</b>	<b>11,111,700</b>	<b>45,076,200</b>	<b>1,282,700</b>	<b>101,892,800</b>	<b>24,396,700</b>	<b>270,895,300</b>
<b>USES:</b>							
Operations	95,981,400	118,400	26,635,100	-	65,359,000	31,247,000	219,340,900
Reimbursements	(15,726,700)	-	(264,000)	-	(3,184,900)	(13,107,300)	(32,282,900)
Net Operations	80,254,700	118,400	26,371,100	-	62,174,100	18,139,700	187,058,000
Debt Service	-	-	144,400	1,282,700	6,019,600	-	7,446,700
Capital Projects	1,292,200	10,578,600	18,019,800	-	22,449,000	4,077,500	56,417,100
Transfers Out	5,588,300	414,700	451,400	-	-	-	6,454,400
Add Back Depreciation	-	-	89,500	-	11,250,100	2,179,500	13,519,100
<b>2023-24 USES</b>	<b>87,135,200</b>	<b>11,111,700</b>	<b>45,076,200</b>	<b>1,282,700</b>	<b>101,892,800</b>	<b>24,396,700</b>	<b>270,895,300</b>
<b>NET SOURCES AND USES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



## BASIS OF ACCOUNTING

Governmental funds are used to account for the government’s general government activities. Governmental funds are the General Fund, Special Revenue funds, and Debt Service funds. These funds use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting revenues are recognized, or accrued, when they become both measurable and available. “Measurable” means the amount of the transaction can be determined and “available” means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The government considers all revenues available if they are collected within 90 days after year-end. Those General Fund revenues which are typically accrued are property taxes, franchise taxes, sales taxes, and interest revenue. Revenues such as licenses, permits, fines, forfeitures, and penalties are not accrued. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due.

In contrast, proprietary fund types, such as Business Type funds and Internal Service funds, are accounted for on a full accrual basis. Under this method, revenues are recorded when earned and expenses are recorded at the time the liabilities are incurred. The government applies all applicable Financial Accounting Standards Board (FASB) pronouncements in accounting and reporting for its proprietary operations.

The Fund Summary – Sources and Uses, includes a column that reflects a “Fund/Cash Balance”. The basis of these numbers is fund or cash balance less any outstanding encumbrances or designated projects.

### **Comparison with the Annual Comprehensive Financial Report**

The structure of the budget is very similar to that of the City’s Annual Comprehensive Financial Report (ACFR). The basis of accounting is the same for the Budget and the ACFR. The Budget is prepared biennially, with budget adjustments done during the mid-cycle between the two budget years.

One difference in the two documents is the classification of funds. In the ACFR, the Los Rios Assessment District, Village West Improvement District, Orchard Walk Underground Utilities District, and the Property and Business Improvement District (PBID) are classified as Agency funds. In the Budget, Los Rios, Village West, and Orchard Walk Underground are categorized as Debt Service funds and the PBID is categorized as a Special Revenue fund.

Another difference is in the ACFR, funds are grouped together for presentation purposes, whereas in the Budget they are presented individually. A listing of funds that are grouped together for presentation purposes in the ACFR follows for informational purposes. Funds not listed below are presented individually in the ACFR document.





**Fund Groupings for Presentation Purposes in the City of Visalia ACFR**

<b>Fund</b>	<b>Description</b>	<b>Fund</b>	<b>Description</b>
<b>General Fund (Group 110)</b>		<b>Waterways (Group 610)</b>	
001	General Fund	251	Waterways Maintenance
014	Emergency Fund	261	Waterways Capital
998	Investment Earnings	<b>Special Service Districts (Group 640)</b>	
999	Treasury Trust	271	Special Service District North East
<b>Housing &amp; Community Grants (Group 120)</b>		272	Special Service District Open Space
258	PLHA	273	Special Service District Landscape & Lighting
311	CDBG	<b>Grant &amp; Loan Funds (Group 660)</b>	
318	Cal Home Grant	394	CHFA Help Loan
321	HOME	631	Commercial Criminal Apprehension
324	Housing Revolving Fund	633	Law Enforcement Tulare County
331	Neighborhood Stabilization	634	Federal COPS grant
332	ERF Encampment Resolution	<b>Narcotics and Asset Forfeiture (Group 670)</b>	
333	HomeKey	621	Narcotics Forefeiture
338	Vehicle Abatement	622	Asset Forfeiture
<b>Successor Agency (Group 141)</b>		623	State Target Asset Forfeiture
361	RDA - Succesor Agency	624	Federal Target Asset Forfeiture
397	SA East Visalia RDA TARB	<b>Measure N (Group 675)</b>	
<b>Agency Funds (Group 210)</b>		141	Measure N
375	PBID 5	142	Measure N-Maintenance & Emergency
377	VTMD Visalia Tourism & Marketing	143	Measure N-2% Youth
382	Village West Assessment District	144	Measure N - Economic Uncertainty
383	Orchard Walk Underground Utility	<b>Measure T Police (Group 680)</b>	
384	Atwood Assessment District	121	Police Measure T
385	Laura Assessment District	123	Police Measure T Economic Uncertainty
<b>Water Reclamation Facility (Group 440)</b>		<b>Measure T Fire (Group 690)</b>	
222	Storm Sewer Deficiency	122	Fire Measure T
231	Wastewater Trunkline	124	Fire Measure T Economic Uncertainty
232	Sewer Connection	<b>Measure R Regional (Group 710)</b>	
431	WWTP	132	Measure R Trailways
433	Expansion Bonding	133	Measure R Regional
439	Utility Service Center	<b>Highway Users (Group 760)</b>	
<b>Transit (Group 460)</b>		111	Gas Tax
451	Transit	113	SB1 RMRA
452	Transit-Capital Grants	<b>Public Safety Impact Fee (Group 790)</b>	
<b>Vehicle Replacement (Group 520)</b>		105	Police Impact Fee
502	Vehicle Replacement	106	Fire Impact Fee
503	Police Measure T	<b>Government Facilities Imp Fee (Group 800)</b>	
504	Fire Measure T	102	Civic Center Imp Fee
505	Measure N-Vehicle Replacement	103	Corp Yard Impact Fee
<b>Risk Management (Group 540)</b>		104	Library Impact Fee
551	Risk Prop Insurance		
553	Risk Work Compensation		
554	Risk Other Post Employment Benefits		



FUND SUMMARY  
SOURCE AND USES



Fund Summary - Fiscal Year 2024-25		Sources							Uses							Revenues Over/ (Under) Expenditures	Beg. Avail. Fund/Cash Balance 07/01/24	Ending Avail. Fund/Cash Balance 06/30/25
Funds		Revenues	Transfers In	Operations	Reimbursements	Debt Service	Capital	Transfers Out	Depreciation	Total Uses								
<b>General Fund</b>																		
General Fund	001	101,019,700	-	102,556,700	(16,785,200)	-	2,929,400	6,347,500	-	95,048,400				5,971,300	-	5,971,300		
Police Unclaimed Funds	012	22,000	-	15,100	-	-	-	-	-	15,100				6,900	-	211,200		
<b>Total General Fund</b>		<b>101,041,700</b>	<b>-</b>	<b>102,571,800</b>	<b>(16,785,200)</b>	<b>-</b>	<b>2,929,400</b>	<b>6,347,500</b>	<b>-</b>	<b>95,063,500</b>				<b>5,978,200</b>	<b>204,300</b>	<b>6,182,500</b>		
<b>Special Revenue</b>																		
Gas Tax	111	3,918,200	-	1,493,300	-	-	2,809,600	-	-	4,302,900				(384,700)	930,300	545,600		
SB1 RMRA	113	3,588,200	-	2,600	-	-	3,600,000	-	-	3,602,600				(14,400)	809,600	795,200		
PD PST (Meas T)	121	5,552,200	-	4,967,200	-	-	-	151,500	-	5,118,700				433,500	7,716,000	8,149,500		
Fire PS ST (Meas T)	122	3,780,200	-	3,407,900	(4,000)	-	-	-	-	3,403,900				376,300	6,123,900	6,500,200		
Measure R Local	131	4,087,500	-	37,200	-	-	3,976,700	-	-	4,013,900				73,600	1,531,700	1,605,300		
Measure R Trailways	132	428,000	-	-	-	-	428,000	-	-	428,000				-	136,300	136,300		
Measure R Regional	133	866,600	-	-	-	-	866,600	-	-	866,600				-	492,400	492,400		
CASp Certif & Trng Fund	138	95,100	-	22,000	-	-	-	-	-	22,000				73,100	593,200	666,300		
Measure N - Police, Rds, Fire, Rec	141	16,631,300	-	10,238,000	-	-	4,083,000	-	-	14,326,000				2,305,300	11,906,200	14,211,500		
Measure N - Maint & Emergency	142	1,500,000	-	10,800	-	-	1,184,900	-	-	1,195,700				304,300	6,455,900	6,760,200		
Measure N - 2% Youth	143	372,800	-	283,800	-	-	-	-	-	283,800				89,000	1,419,400	1,508,400		
Golf Course	151	279,700	-	64,300	-	-	-	-	-	64,300				215,400	676,900	892,300		
Baseball	157	90,000	467,000	308,700	-	-	48,300	-	-	357,000				200,000	29,500	229,500		
Kaweah Lake	223	388,100	-	21,200	-	-	-	300,000	-	321,200				66,900	689,200	756,100		
Ground Water Recharge	224	1,267,700	-	296,300	-	-	213,900	-	-	510,200				757,500	1,553,000	2,310,500		
Waterways Maint	251	322,000	-	322,800	-	-	-	-	-	322,800				(800)	3,000	2,200		
Perm Local Housing (PLHA) Fun	258	540,800	-	586,800	-	-	-	-	-	586,800				(46,000)	521,800	475,800		
Spec Serv Dist NE	271	156,400	-	208,400	-	-	-	-	-	208,400				(52,000)	-	(52,000)		
Spec Serv Dist Open Sp	272	13,400	-	36,100	-	-	-	-	-	36,100				(22,700)	(450,200)	(472,900)		
Spec Serv Dist L&L	273	5,793,400	-	3,771,300	-	-	216,000	-	-	3,987,300				1,806,100	14,009,500	15,815,600		
CDBG	311	1,300,000	-	800,000	-	-	500,000	-	-	1,300,000				-	-	-		
Cal Home Grant	318	1,400	-	1,600	-	-	-	-	-	1,600				(200)	8,100	7,900		
HOME	321	640,000	-	65,000	-	-	576,000	-	-	641,000				(1,000)	1,000	-		
RDA/HED Revolving	324	-	-	242,700	(242,700)	-	-	-	-	-				-	-	-		
Vehicle Abatement	338	43,600	-	87,200	-	-	-	-	-	87,200				(43,600)	248,800	205,200		
RDA - Successor Agency	361	1,172,800	-	349,300	-	150,700	-	-	-	500,000				672,800	-	672,800		
RDA - Successor Agency Housing	362	7,000	-	354,600	-	-	-	-	-	354,600				(347,600)	605,700	258,100		
PBID 5	375	694,500	-	609,600	-	-	-	-	-	609,600				84,900	424,500	509,400		
DT Parking Trust	611	95,400	-	6,100	-	-	-	-	-	6,100				89,300	4,044,900	4,134,200		
Narcotics Forfeiture	621	89,600	-	10,000	-	-	79,500	-	-	89,500				100	287,800	287,900		
Asset Forfeiture	622	10,000	-	10,000	-	-	-	-	-	10,000				-	157,400	157,400		
ST Target Asset Forfeiture	623	8,300	-	8,300	-	-	-	-	-	8,300				-	9,200	9,200		
Fed Target Asset Forfeiture	624	5,000	-	5,000	-	-	-	-	-	5,000				-	11,700	11,700		
Comcl Criminal Appreh	631	400,000	-	326,300	-	-	-	-	-	326,300				73,700	48,000	121,700		
<b>Total Special Revenue</b>		<b>54,139,200</b>	<b>467,000</b>	<b>28,954,400</b>	<b>(246,700)</b>	<b>150,700</b>	<b>18,587,500</b>	<b>451,500</b>	<b>-</b>	<b>47,897,400</b>				<b>6,708,800</b>	<b>60,994,700</b>	<b>67,703,500</b>		



Fund Summary - Fiscal Year 2024-25		Sources				Uses				Revenues Over/ (Under) Expenditures	Beg. Avail. Fund/Cash Balance 07/01/24	Ending Avail. Fund/Cash Balance 06/30/25
Funds		Revenues	Transfers In	Operations	Reimbursements	Debt Service	Capital	Transfers Out	Depreciation	Total Uses		
<b>Capital Project</b>												
Softball Development	101	1,200	-	100	-	-	-	-	-	100	-	6,100
Civic Center Imp Fee	102	760,100	-	9,500	-	-	-	-	-	9,500	-	8,694,900
Corp Yard Impact Fee	103	147,300	-	2,100	-	-	-	-	-	2,100	-	1,198,000
Library Impact Fee	104	40,800	-	1,600	-	-	-	-	-	1,600	-	36,500
Police Impact Fee	105	587,400	-	900	-	-	-	415,200	-	416,100	-	247,200
Fire Impact Fee	106	329,900	-	3,600	-	-	-	-	-	3,600	-	1,400,700
Rec Facilities	211	2,498,600	-	16,500	-	-	1,220,400	-	-	1,236,900	-	5,301,900
Storm Sewer Constr	221	1,310,800	-	32,300	-	-	1,216,100	-	-	1,248,400	-	3,722,400
Transportation Impact	241	5,647,600	-	46,800	-	-	4,726,100	-	-	4,772,900	-	6,770,700
Waterways Capital	261	525,500	-	8,200	-	-	505,800	-	-	514,000	-	3,327,200
Transportation	281	835,000	-	1,200	-	-	935,000	-	-	936,200	-	1,574,400
N/E Capital Improv	291	1,600	-	1,100	-	-	-	-	-	1,100	-	14,000
<b>Total Capital Project</b>		<b>12,685,800</b>	-	<b>123,900</b>	-	-	<b>8,603,400</b>	<b>415,200</b>	-	<b>9,142,500</b>	-	<b>32,294,000</b>
<b>Debt Service</b>												
SA 2005 Refunding COP	397	-	249,800	29,800	-	220,000	-	-	-	249,800	-	469,900
2014 COP	398	-	126,700	9,100	-	117,600	-	-	-	126,700	-	-
2015 COP	399	-	1,156,500	207,800	-	948,700	-	-	-	1,156,500	-	-
<b>Total Debt Service</b>		-	<b>1,533,000</b>	<b>246,700</b>	-	<b>1,286,300</b>	-	-	-	<b>1,533,000</b>	-	<b>469,900</b>
<b>Proprietary</b>												
Storm Sewer Deficiency	222	426,600	-	36,500	-	-	487,500	-	-	524,000	-	137,100
Wastewater Trunkline	231	1,572,900	-	39,000	-	-	291,600	-	-	330,600	-	3,432,400
Sewer Connection	232	1,000,400	-	3,000	-	-	-	-	-	3,000	-	3,386,800
Building Safety**	401	3,629,700	-	4,123,400	(19,400)	-	760,600	-	53,600	4,918,200	-	15,516,200
Animal Control**	406	829,400	2,057,500	2,166,800	-	499,000	221,100	-	172,000	3,058,900	-	17,008,800
Airport**	411	3,103,900	-	2,121,900	-	-	723,200	-	417,000	3,262,100	-	1,236,300
Conv Center**	413	1,759,600	3,105,900	3,490,300	(28,600)	963,700	314,500	-	738,500	5,478,400	-	315,100
WWTP*	431	26,657,800	(79,700)	17,901,100	(2,650,900)	2,650,900	4,530,200	-	5,586,600	30,589,100	-	20,940,100
Utility Service Center	439	214,800	-	2,805,600	(2,569,400)	-	-	-	-	236,200	-	-
Solid Waste*	441	23,360,100	-	20,124,800	(82,300)	-	-	-	-	158,200	-	27,785,000
Transit*	451	22,474,500	-	21,307,800	(1,444,000)	-	6,246,100	-	1,589,200	27,877,800	-	32,197,300
Transit-Capital Grant zero div*	452	14,467,000	-	1,100	-	-	14,974,100	-	2,061,700	15,535,800	-	776,700
Storm Sew Maint*	481	1,431,600	300,000	1,745,300	(4,800)	-	559,300	-	830,600	3,129,400	-	692,100
<b>Total Proprietary</b>		<b>100,928,300</b>	<b>5,463,400</b>	<b>75,866,600</b>	<b>(4,228,200)</b>	<b>4,113,600</b>	<b>29,107,200</b>	-	<b>12,032,900</b>	<b>116,892,100</b>	-	<b>106,415,100</b>
<b>Internal Service</b>												
Fleet Maintenance	501	1,500	-	7,117,700	(7,282,900)	-	17,900	-	15,200	(132,100)	-	-
Vehicle Replace	502	-	-	26,600	(943,900)	-	706,500	-	934,200	723,400	-	5,256,100
PD Meas T	503	-	-	3,000	(117,400)	-	-	-	117,500	3,100	-	577,700
Fire Meas T	504	-	-	900	(32,500)	-	-	-	32,500	900	-	1,399,700
Measure N-Vehicle Replacement	505	-	-	900	(267,700)	-	-	-	267,700	900	-	1,320,800
Information Services	511	47,400	-	3,826,900	(2,921,800)	-	262,000	-	671,300	1,838,400	-	4,018,400
Risk Prop Ins	551	4,292,500	-	5,298,700	(838,500)	-	-	-	4,460,200	(167,700)	-	3,078,900
Risk Personnel Ins	552	15,494,600	-	15,049,800	-	-	-	-	15,049,800	444,800	-	3,972,800
Risk Work Comp	553	2,310,000	-	2,884,700	(700)	-	-	-	2,884,000	(700)	-	3,229,300
<b>Total Internal Service</b>		<b>22,146,000</b>	-	<b>34,209,200</b>	<b>(12,405,400)</b>	-	<b>986,400</b>	-	<b>2,038,400</b>	<b>24,828,600</b>	-	<b>22,854,600</b>
<b>Grand Total - 2024-25</b>		<b>290,941,000</b>	<b>7,463,400</b>	<b>241,972,600</b>	<b>(33,665,500)</b>	<b>5,550,600</b>	<b>60,213,900</b>	<b>7,214,200</b>	<b>14,071,300</b>	<b>295,357,100</b>	<b>3,047,300</b>	<b>223,232,600</b>
Note: Several funds have large cash balances set aside for specific expenses. For example: Risk Worker's Comp fund (553) has cash set aside for current claims and is required to hold a minimum amount for catastrophic events. * Note: Enterprise Funds ending cash includes depreciation as an expense, which is a non cash transaction as shown in the ACFR. ** Note: These funds receive a General Fund transfer which does not include depreciation. Depreciation is a non cash transaction.												



Fund Summary - Fiscal Year 2025-26		Sources					Uses					Revenues Over/ (Under) Expenditures	Beg. Avail. Fund/Cash Balance 07/01/25	Ending Avail. Fund/Cash Balance 06/30/26	
Funds		Revenues	Transfers In	Operations	Reimbursements	Debt Service	Capital	Transfers Out	Depreciation	Total Uses					
<b>General Fund</b>															
General Fund	001	102,412,400	-	105,878,400	(16,821,700)	-	3,582,400	6,151,100	-	98,790,200			3,622,200	5,971,300	9,593,500
Police Unclaimed Funds	012	22,000	-	100	-	-	-	-	-	100			21,900	211,200	233,100
<b>Total General Fund</b>		<b>102,434,400</b>	<b>-</b>	<b>105,878,500</b>	<b>(16,821,700)</b>	<b>-</b>	<b>3,582,400</b>	<b>6,151,100</b>	<b>-</b>	<b>98,790,300</b>			<b>3,644,100</b>	<b>6,182,500</b>	<b>9,826,600</b>
<b>Special Revenue</b>															
Gas Tax	111	3,990,500	-	1,493,300	-	-	3,039,100	-	-	4,532,400			(541,900)	545,600	3,700
SBI/RMRA	113	3,566,200	-	2,600	-	-	3,600,000	-	-	3,602,600			(36,400)	795,200	758,800
PD PS ST (Meas T)	121	5,606,700	-	5,149,400	-	-	-	151,400	-	5,300,800			305,900	8,149,500	8,455,400
Fire PS ST (Meas T)	122	3,816,500	-	3,530,800	(4,000)	-	-	-	-	3,526,800			289,700	6,500,200	6,789,900
Measure R Local	131	4,129,100	-	37,200	-	-	5,047,700	-	-	5,084,900			(955,800)	1,605,300	649,500
Measure R Trailways	132	100,000	-	-	-	-	100,000	-	-	100,000			-	136,300	136,300
Measure R Regional	133	670,000	-	-	-	-	670,000	-	-	670,000			-	492,400	492,400
CASp Certif & Trng Fund	138	95,100	-	22,300	-	-	-	-	-	22,300			72,800	666,300	739,100
Measure N-Police,Rds,Fire,Rec	141	16,794,400	-	10,865,500	-	-	4,092,400	-	-	14,957,900			1,836,500	14,211,500	16,048,000
Measure N-Maint & Emergency	142	1,514,500	-	11,000	-	-	1,243,000	-	-	1,254,000			260,500	6,760,200	7,020,700
Measure N-2% Youth	143	376,400	-	288,600	-	-	-	-	-	288,600			87,800	1,508,400	1,596,200
Golf Course	151	279,700	-	64,300	-	-	-	-	-	64,300			215,400	892,300	1,107,700
Baseball	157	90,000	375,400	265,400	-	-	-	-	-	265,400			200,000	229,500	429,500
Kaweah Lake	223	395,400	-	21,200	-	-	-	300,000	-	321,200			74,200	756,100	830,300
Ground Water Recharge	224	1,296,600	-	303,400	-	-	442,000	-	-	745,400			551,200	2,310,500	2,861,700
Waterways Maint	251	331,300	-	329,800	-	-	-	-	-	329,800			1,500	2,200	3,700
Perm Local Housing (PLHA) Fun	258	540,800	-	540,800	-	-	-	-	-	540,800			-	475,800	475,800
Spec Serv Dist NE	271	156,400	-	211,900	-	-	-	-	-	211,900			(55,500)	(62,000)	(107,500)
Spec Serv Dist Open Sp	272	13,400	-	33,900	-	-	-	-	-	33,900			(20,500)	(472,900)	(493,400)
Spec Serv Dist L&L	273	5,962,000	-	3,898,100	-	-	607,000	-	-	4,505,100			1,456,900	15,815,600	17,272,500
CDBG	311	1,401,200	-	668,100	-	-	671,000	-	-	1,339,100			62,100	-	62,100
Cal Home Grant	318	1,400	-	1,600	-	-	-	-	-	1,600			(200)	7,900	7,700
HOME	321	732,300	-	363,000	-	-	289,000	-	-	652,000			80,300	-	80,300
RDA/HED Revolving	324	-	-	251,500	(251,500)	-	-	-	-	-			-	-	-
Vehicle Abatement	338	43,600	-	90,700	-	-	-	-	-	90,700			(47,100)	205,200	158,100
RDA - Successor Agency	361	1,174,900	-	342,600	-	157,500	-	-	-	500,100			674,800	672,800	1,347,600
RDA - Successor Agency Housing	362	7,000	-	354,700	-	-	-	-	-	354,700			(347,700)	258,100	(89,600)
PBD 5	375	729,200	-	640,100	-	-	-	-	-	640,100			89,100	509,400	598,500
DT Parking Trust	611	92,300	-	6,000	-	-	-	-	-	6,000			86,300	4,134,200	4,220,500
Narcotics Forfeiture	621	40,600	-	10,000	-	-	30,500	-	-	40,500			100	287,900	288,000
Asset Forfeiture	622	10,000	-	10,000	-	-	-	-	-	10,000			-	157,400	157,400
ST Target Asset Forfeiture	623	8,600	-	8,600	-	-	-	-	-	8,600			-	9,200	9,200
Fed Target Asset Forfeiture	624	5,000	-	5,000	-	-	-	-	-	5,000			-	11,700	11,700
Comd Criminal Appreh	631	400,000	-	339,300	-	-	-	-	-	339,300			60,700	121,700	182,400
<b>Total Special Revenue</b>		<b>54,371,100</b>	<b>375,400</b>	<b>30,160,700</b>	<b>(255,500)</b>	<b>157,500</b>	<b>19,831,700</b>	<b>451,400</b>	<b>-</b>	<b>50,345,800</b>			<b>4,400,700</b>	<b>67,703,500</b>	<b>72,104,200</b>



Fund Summary - Fiscal Year 2025-26	Sources				Uses				Revenues Over/ (Under) Expenditures	Beg. Avail. Fund/Cash Balance 07/01/25	Ending Avail. Fund/Cash Balance 06/30/26
	Revenues	Transfers In	Operations	Reimbursements	Debt Service	Capital	Transfers Out	Depreciation			
<b>Capital Project</b>											
Softball Development	101	1,200	-	100	-	-	-	-	100	8,300	8,300
Civic Center Imp Fee	102	645,300	-	9,500	-	-	-	-	9,500	9,445,500	10,081,300
Corp Yard Impact Fee	103	149,600	-	2,100	-	-	-	-	2,100	1,343,200	1,490,700
Library Impact Fee	104	41,600	-	1,600	-	-	-	-	1,600	75,700	115,700
Police Impact Fee	105	599,200	-	900	-	-	-	-	900	418,500	602,000
Fire Impact Fee	106	331,000	-	3,600	-	-	-	-	3,600	1,727,000	1,979,400
Recr Facilities	211	2,526,600	-	16,500	-	-	-	-	16,500	6,563,600	6,333,900
Storm Sewer Constr	221	1,339,200	-	32,500	-	-	-	-	32,500	3,784,800	2,114,900
Transportation Impact	241	5,679,000	-	46,800	-	-	-	-	46,800	7,645,400	5,511,000
Waterways Capital	261	532,300	-	8,200	-	-	-	-	8,200	3,338,700	3,362,800
Transportation	281	4,572,500	-	1,200	-	-	-	-	1,200	1,473,200	13,000
N/E Capital Improv	291	1,600	-	1,100	-	-	-	-	1,100	14,500	15,000
<b>Total Capital Project</b>		<b>16,419,100</b>		<b>124,100</b>					<b>124,100</b>	<b>35,837,300</b>	<b>25,928,000</b>
<b>Debt Service</b>											
SA 2005 Refunding COP	397	-	245,100	20,100	-	-	-	-	245,100	469,900	469,900
2014 COP	398	-	127,100	3,100	-	-	-	-	127,100	-	-
2015 COP	399	-	1,155,500	159,100	-	-	-	-	1,155,500	-	-
<b>Total Debt Service</b>			<b>1,527,700</b>	<b>182,300</b>					<b>1,527,700</b>	<b>469,900</b>	<b>469,900</b>
<b>Proprietary</b>											
Storm Sewer Deficiency	222	432,800	-	36,700	-	-	-	-	36,700	39,700	95,800
Wastewater Trunkline	231	1,604,300	-	39,000	-	-	-	-	3,724,400	4,674,700	2,554,600
Sewer Connection	232	1,019,000	-	3,000	-	-	-	-	3,000	4,384,200	5,400,200
Building Safety**	401	3,698,000	-	4,244,500	(19,400)	-	-	-	53,600	14,227,700	13,643,600
Animal Control**	406	849,200	1,902,800	2,210,600	-	516,400	-	-	172,000	(172,000)	(344,000)
Airport**	411	6,606,800	-	2,178,300	-	-	-	-	417,000	1,078,100	893,200
Conv Center**	413	1,786,900	3,155,900	3,528,900	(28,600)	1,014,600	-	-	753,400	(3,564,200)	(297,800)
WWTP*	431	27,149,900	-	18,244,900	(79,700)	2,706,500	4,605,100	-	5,587,700	31,064,500	17,008,800
Utility Service Center	439	221,300	-	2,874,400	(2,627,500)	-	-	-	246,900	(25,600)	(47,000)
Solid Waste*	441	23,660,200	-	20,571,700	(82,300)	-	-	-	1,589,200	23,267,300	21,481,100
Transit*	451	22,522,900	-	22,648,100	(1,444,000)	-	-	-	2,061,700	(742,900)	32,746,300
Transit-Capital Grant zero div*	452	15,604,800	-	1,100	-	-	-	-	583,700	(315,900)	(1,047,100)
Storm Sew Maint*	481	1,458,900	300,000	1,794,800	(4,800)	-	-	-	830,600	(1,048,700)	(705,700)
<b>Total Proprietary</b>		<b>106,615,000</b>	<b>5,358,700</b>	<b>78,376,000</b>	<b>(4,286,300)</b>	<b>4,237,500</b>	<b>35,400,700</b>	<b>-</b>	<b>12,048,900</b>	<b>(13,803,100)</b>	<b>82,111,600</b>
<b>Internal Service</b>											
Fleet Maintenance	501	1,500	-	7,346,300	(7,382,900)	-	13,100	-	15,200	133,600	143,400
Vehicle Replace	502	-	-	26,600	(943,900)	-	1,737,600	-	934,200	1,754,500	2,779,200
PD Meas T	503	-	-	3,000	(117,400)	-	184,800	-	117,500	(187,900)	386,700
Fire Meas T	504	-	-	900	(32,500)	-	-	-	32,500	(900)	1,398,800
Measure N-Vehicle Replacement	505	-	-	900	(267,700)	-	-	-	267,700	(900)	1,319,900
Information Services	511	47,400	-	4,152,500	(2,921,800)	-	540,000	-	2,442,000	(2,394,600)	(167,200)
Risk Prop Ins	551	4,392,500	-	5,397,700	(838,500)	-	-	-	4,559,200	(166,700)	2,744,500
Risk Personnel Ins	552	15,769,000	-	15,336,900	-	-	-	-	15,336,900	432,100	4,849,700
Risk Work Comp	553	2,310,000	-	2,884,700	(700)	-	-	-	2,884,000	(574,000)	2,081,300
<b>Total Internal Service</b>		<b>22,520,400</b>	<b>-</b>	<b>35,149,500</b>	<b>(12,505,400)</b>	<b>-</b>	<b>2,475,500</b>	<b>-</b>	<b>2,038,400</b>	<b>(4,637,600)</b>	<b>15,534,400</b>
<b>Grand Total - 2025-26</b>		<b>302,360,000</b>	<b>7,261,800</b>	<b>249,871,100</b>	<b>(33,868,900)</b>	<b>5,740,400</b>	<b>87,079,800</b>	<b>-</b>	<b>14,087,300</b>	<b>(20,305,200)</b>	<b>205,974,700</b>

Note: Several funds have large cash balances set aside for specific expenses. For example: Risk Worker's Comp fund (553) has cash set aside for current claims and is required to hold a minimum amount for catastrophic events.

\* Note: Enterprise Funds ending cash includes depreciation as an expense, which is a non cash transaction as shown in the ACFR.

\*\* Note: These funds receive a General Fund transfer which does not include depreciation. Depreciation is a non cash transaction.



## FUND DESCRIPTIONS

### **FUND STRUCTURE**

The accounts of the government are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds maintained is consistent with legal and managerial requirements. The City has the following fund types:

- General Fund
- Capital Project Funds
- Special Revenue Funds
- Debt Service Funds
- Business-Type (Proprietary) Funds
- Internal Service Funds

### **GENERAL FUND**

#### ***General Fund – Funds numbered 001-014***

The General Fund is used for all the general revenues of the City not specifically levied or collected for other City funds and the related expenditures. The general fund accounts for all financial resources of a governmental unit that are not accounted for in another fund. The primary revenue sources are Sales Tax, Property Tax, and Vehicle License Fees. Funds numbered 002-014 are typically used to reserve General Fund resources for a specific purpose.

### **SPECIAL REVENUE FUNDS**

These funds account for the proceeds from specific revenue sources that are legally restricted to expenditures for specific purposes.

#### ***Gas Tax – Fund 111***

Established to account for the construction and improvement of streets and roads. Financing is provided by grant funds received from state sales taxes on gasoline. This fund includes monies derived from Sections 2103, 2105, 2106, 2107, and 2107.5 of the Streets and Highways Code. These revenues come from special taxes (excise taxes) on the sale of transportation fuels which are levied in addition to the state sales tax. Allocations are generally distributed based on population and registered vehicles. This fund also receives money from the State Highway Fund which is distributed to each region based on population and road miles. Funds are to be used only for construction, improvements, and maintenance of streets and roads.

#### ***SB1 – Fund 113***

Established to improve local streets and roads, expand the state's growing network of pedestrian and cycle routes, and increase transit service.



**Measure T - Police ¼% Sales Tax – Fund 121**

In March of 2004, the citizens of Visalia authorized a ¼ sales tax for public safety. The sales tax is shared 60% for police and 40% for fire and is tracked in 2 separate funds. This fund is Police’s portion of the Public Safety Sales Tax revenue and is governed by a plan. Annually, the City Manager certifies the plan to the City Council stating the uses of the monies follow the plan guidelines as presented to the voters. The principal use of these monies is for police operations. An economic uncertainty reserve is funded annually, the balance of which is to be 25% of annual revenues.

**Measure T - Fire ¼% Sales Tax – Fund 122**

In March of 2004, the citizens of Visalia authorized a ¼ sales tax for public safety. The sales tax is shared 60% for police and 40% for fire and is tracked in 2 separate funds. This fund is Fire’s portion of the Public Safety Sales Tax revenue and is governed by a plan. Annually, the City Manager certifies the plan to the City Council stating the uses of the monies follow the plan guidelines as presented to the voters. The principal use of these monies is for fire operations. An economic uncertainty reserve is funded annually, the balance of which is to be 25% of annual revenues.

**Measure R - ½% Sales Tax – Transportation Programs – Local - Fund 131**

In November 2006, the voters of Tulare County authorized a ½ cent sales tax for transportation. This sales tax is shared within the County and an Oversight Committee was formed to ensure that the revenues and expenditures are spent as per the Measure. This portion, 35% of the total, is for local transportation projects.

**Measure R - ½% Sales Tax – Transportation Programs – Transit / Bike / Pedestrian - Fund 132**

In November 2006, the voters of Tulare County authorized a ½ cent sales tax for transportation. This sales tax is shared within the County and an Oversight Committee was formed to ensure that the revenues and expenditures are spent as per the Measure. This portion, approximately 15% of the total, is for transit, bike, and pedestrian transportation projects.

**Measure R - ½% Sales Tax – Transportation Programs – Regional - Fund 133**

In November 2006, the voters of Tulare County authorized a ½ cent sales tax for transportation. This sales tax is shared within the County and an Oversight Committee was formed to ensure that the revenues and expenditures are spent as per the Measure. This City receives monies for regional projects based on a voter approved project list. This fund has no new appropriations included in this budget.

**CASP Program – Fund 138**

Established to account for the additional \$1 assessed to all business licenses as required by the State of California SB 1186. SB 1186 adds new rules and protections for business owners related to access compliance requirements set forth under the ADA, the California Building Code, and SB 1608.

**Measure N – Essential Services Sales Tax – Fund 141, 142, 143, 144**

In November of 2016, the citizens of Visalia authorized a ½ sales tax for essential city services such as police and fire, and maintenance of parks and roads. The measure uses a detailed, 10-year plan which includes hiring of personnel, construction of capital projects, and equipment purchases. Fund 144, which functions as the economic uncertainty reserve for Measure N has no new appropriations included in this budget.





***Golf Course – Fund 151***

Established to account for major repairs to buildings and equipment (i.e. heating/cooling equipment) located at the Golf Course. Revenue is collected through the lease of the Golf Course property to Course Co.

***Baseball – Fund 157***

Established to account for the operations of a professional baseball team that operates in the City.

***Kaweah Lake and Local Storm Water Maintenance – Fund 223***

Kaweah Lake Project and Local Storm Water Maintenance revenues are derived from a portion of the monthly storm sewer user fees. This fund receives \$.66 of the \$2.68 monthly storm sewer fee and funds are to be only used for the enlargement & maintenance of Kaweah Lake and have been expanded to include the maintenance of local stormwater channels by a successful ballot election that concluded on March 18, 2013.

***Groundwater Recharge – Fund 224***

Established to account for a small monthly operating charge levied against users of the system. Revenue is derived from a portion of the monthly City utility bill. The fees for this fund are based on the size of the water service line which ranges from \$.61 to \$70.12 a month. In 2002, the City Council adopted the additional fee as part of an agreement with Tulare Irrigation District and Kaweah Delta Water Conservation District for the acquisition of water and other activities to improve groundwater levels and increase the supply of water to the City.

***Waterways Maintenance – Fund 251***

Established to account for the maintenance of the setback areas along designated waterways. This fund receives \$.51 of the \$2.68 monthly fee that is charged through the utility bill.

***Permanent Local Housing Allocation (PLHA) – Fund 258***

Created by housing legislation passed in 2017 to address the shortage of affordable housing in California. This program receives 70% of the revenue generated by a new \$75 recording fee on real estate documents. All PLHA activities are required to be used for housing low-income citizens of Visalia and planned activities must be limited to those eligible under program guidelines.

***Special Service District: Northeast – Fund 271***

Established to account for the maintenance of landscape in the Northeast portion of the City. Revenue is collected from fees charged in that district.

***Special Service District: Open Space – Fund 272***

Established to account for the maintenance of landscape districts throughout the City. Revenue is collected from fees charged throughout the City. The fees are collected and expended by the district.



***Special Service District: Lighting & Landscape Maintenance Assessment Districts – Fund 273***

Established to account for the maintenance of landscape districts throughout the City. Revenue is collected from fees charged throughout the City. The fees are collected and expended by the district.

***Community Development Block Grant (CDBG) – Fund 311***

Established to account for the annual grant proceeds from HUD to improve housing and community projects in qualifying areas of the City. Revenues provided are an entitlement through the Department of Housing and Urban Development (HUD). The CDBG program is authorized under Title 1 of the National Affordable Housing Act. The primary objective of the CDBG program is the development of a viable urban community through the provision of decent housing, a suitable living environment, and economic opportunity, principally for low- and moderate-income persons.

***Cal Home Program – Fund 318***

A grant from the California Department of Housing and Community Development to administer a mortgage assistance program.

***HOME Program – Fund 321***

Established to account for Housing and Urban Development HOME grants. These funds are used to improve housing in Visalia for those meeting the grant’s requirements.

***CDBG/Housing Revolving – Fund 324***

This fund accounts for the administrative activities of the CDBG and housing related funds. All costs are allocated to the various project funds.

***Neighborhood Stabilization – Fund 331***

Established as a separate fund to account for Federal money received to purchase foreclosed properties rehabilitate them and sell them to low to moderate income families.

***Vehicle Abatement – Fund 338***

Established as a separate fund to account for abandoned vehicle abatement.

***Redevelopment Successor Agency – Fund 361***

The Successor Agency is responsible for the winding down of the affairs of the dissolved Redevelopment Agency of the City of Visalia (RDA). It is responsible for fulfilling the obligations of the former RDA and is also responsible for revenue collection, maintaining bond reserves, and disposing of excess property. The Successor Agency is overseen by an oversight board which is comprised primarily of representatives of other affected taxing agencies and the City.

***Successor Agency Housing – Fund 362***

The Successor Agency Housing funds are used to retain the housing assets and functions previously performed by the dissolved Redevelopment Agency (RDA) Low- and Moderate-Income Housing Funds. The former RDA was required to deposit 20% of any tax increment funds received, into a Low- and Moderate-Income Housing fund.



***Property Based Improvement District (PBID) – Fund 375***

Established to account for assessments levied on downtown property owners and used to improve the downtown district. The current effective dates for the district are January 1, 2020, through December 31, 2029.

***Parking District – Fund 611***

Established to account for the acquisition and development of downtown parking facilities. Revenues are derived from in-lieu fees charged to occupants of new development and expanded uses within the central business district that do not provide the required number of off-street parking spaces. The in-lieu fee is assessed in the amount of \$4,787 per required space at the time of building permit issuance. In addition to the in-lieu fees, this fund receives funding from grants, contributions, and Section 108 Loans.

***Narcotics Forfeiture – Funds 621, 622, 623 and 624***

Established to account for revenues received from narcotics seizures of cash and property as authorized by the Health and Safety Code. Monies deposited in this fund are invested until a court determines whether the money must be returned to the previous owner or the funds are forfeited to the City which may use the seized funds for the recovery of narcotics law enforcement costs associated with the seized funds.

***Community Service Grants – Funds 631 and 634***

Established to account for federal funds received for the purpose of providing Community Policing, bicycle, and foot patrol in business districts in the City of Visalia. The 634 fund has no new appropriations included in this budget.

**CAPITAL PROJECT FUNDS**

Capital Project Funds are utilized to account for revenues whose primary purpose is the acquisition or construction of major capital facilities.

***Softball Facility Development – Fund 101***

Established to account for the financing and improvement and/or development of community softball facilities. Revenues are provided by fees charged to existing softball facility users specifically for future development or improvement.

***Public Facility Impact Fee – Funds 102, 103 and 104***

Established to defray the cost of public facilities needed (Civic Center, Corporation Yard, and Library) as a result of new development projects. Funding is provided by fees charged to new developments.

***Public Safety Impact Fee – Funds 105 (Police) and 106 (Fire)***

Established to defray the costs of police public safety facilities needed as a result of new development projects. Funding is provided by impact fees charged to new developments. Funds are to only be used for new facilities and equipment, and not for operation and maintenance.



***Park & Recreational Facilities – Fund 211***

Established to account for the acquisition and development of parks and open space. Developers pay impact fees in lieu of providing parks and open space. Funds are to be used only for open space acquisition and providing parks and other recreational facilities.

***Storm Sewer Construction – Fund 221***

Established to account for the acquisition and installation of storm drain systems. Financing is provided by a specific storm sewer impact fee charged at the time of new developments. Funds are to be used only for the construction of new storm sewer lines to implement the Storm Sewer Master Plan.

***Transportation Impact – Fund 241***

Established to account for the expenditures for streets, roads, and bike paths. Revenues are provided by impact fees from new developments. Funds can only be used for new street improvements related to growth.

***Waterways – Fund 261***

Established to account for the acquisition and landscaping of development buffers along designated waterways. Revenues are derived from developer impact fees. Funds are restricted for the acquisition of development setbacks along waterways designated in the Visalia General Plan and the restoration of riparian vegetation.

***Transportation – Fund 281***

Established to account for the expenditures for streets, roads, transit, and bike facilities. Revenues are derived from a 1/4 cent of statewide sales tax collected and returned to each County in compliance with the Local Transportation Development Act. The first priority of funds is public transit (buses); remaining monies, as well as various discretionary revenues, may be used for road and street purposes, including bike/pedestrian facilities. This fund also receives monies from the Tulare County Association of Government (TCAG), State Transportation Improvement Program (STIP), and Congestion Mitigation and Air Quality (CMAQ) grants. These monies are to be used only for approved transportation projects.

***Northeast Area Capital Improvement – Fund 291***

Funded by fees collected on Northeast properties at the time of building permit issuance. Monies can only be used for improvements specified in the Northeast Area Master Plan.

**DEBT SERVICE FUNDS**

The Debt Service funds are used to account for financial resources to be used for the payment of principal and interest on long-term debt.

***East Visalia Redevelopment Tax Allocation Bond – Fund 397***

Established to account for the payment of the East Visalia Redevelopment Tax Allocation Bonds. There are no new appropriations for this fund included in the budget.

***Visalia Public Financing Authority Bond (VPFA) – Fund 398***

Established to account for the payment of the VPFA 2014 Refunding Certificates of Participation.



**2015 Certificates of Participation (COP) – Fund 399**

Established to account for the payment of the 2015 COP which is split between Convention Center debt (26.7%), General Fund debt (37.4%), Measure T debt (9.6%), and Police Impact Fees debt (26.3%).

**DEBT SERVICE FUNDS – WITHOUT CITY COMMITMENT**

Although the City assisted in the issuance of the following debts, it is not obligated in any way to repay these debts which are not reflected in the City financial statements. There are no new appropriations included in this budget for the following debt service funds.

***Village West – Fund 382***

Established to account for property assessments levied to pay for street improvements in a specific subdivision. The City issued a \$72,020 bond for the unpaid assessments levied upon the special assessment district. The City then purchased the bonds for the City’s cash portfolio. The bonds yield 6% and mature in 2022 and were for the construction of the improvements.

***Orchard Walk Underground – Fund 383***

Established to account for property assessments levied to pay for underground utilities in a specific area. The City issued a \$675,000 bond for the unpaid assessments levied upon the special assessment district. The City then purchased the bonds for the City’s cash portfolio. The bonds yield 6.75% and mature in 2025 and were for underground improvements.

**BUSINESS TYPE (PROPRIETARY) FUNDS**

These funds account for City operations financed and operated in a manner similar to a private business enterprise. The intent of the City is that the costs and expenses, including depreciation, of providing goods or services be primarily financed or recovered through user charges. All operational activities, providing goods or services including but not limited to administration, operations, maintenance, financing and related debt services, billing, and collections are accounted for in the respective funds. Operating and capital expenditures are only to be spent on the specific activities of the individual funds.

***Storm Sewer Deficiency – Fund 222***

Established to account for operating charges to users to improve the storm sewer system. Revenue is derived from a portion of the monthly storm sewer user’s fees. This fund receives \$.67 of the \$2.68 monthly storm sewer fee. Funds are to be used for the construction of storm sewer facilities to correct existing deficiencies as identified in the Storm Sewer Master Plan.

***Wastewater Trunkline – Fund 231***

Established to account for major trunk line extensions, part of the wastewater collection system. Revenues are derived from Sanitary Sewer and Trunk Line Connection Fees. Funds are to be used only for new sanitary sewer trunk line construction, and not for operation and maintenance.

***Sewer Connection – Fund 232***

Established to account for residential and commercial development impact fees. Revenues are derived from Treatment Plant connection fees. They are to be used only for Treatment Plant expansions. Funds are not to be used for operation and maintenance.



### ***Building Safety – Fund 401***

Established to account for the Building Safety operations of the City. Revenues are provided by fees charged for a Building Permit.

### ***Animal Control – Fund 406***

Established to account for the operations of the Animal Control Facility that operates in the City.

### ***Airport – Fund 411***

Established to account for the operations of the Visalia Municipal Airport. The Federal Aviation Administration Airport Improvement Program (FAA-AIP) provides 90% grant funding for approved capital projects. This fund also receives revenues from airport user fees, such as aviation fuel sales, hangar rentals, and leases of land and buildings. These revenues are also used for the Airport's 10% match on FAA grant funded projects.

### ***Convention Center – Fund 413***

Established to account for operations of the Convention Center. Revenues are provided by fees charged for the Convention Center services and by operating transfers from the General fund.

### ***Wastewater Operations – Fund 431***

Established to account for the treatment and disposal of wastewater. Revenue is provided by user charges, impact fees, and limited grant funding. The Waste Water treatment plant is located west of the Airport and across Highway 99.

### ***Utility Billing – Fund 439***

Established to account for the City's utility billing operations.

### ***Solid Waste – Fund 441***

Established to account for the operations of collecting and disposing of solid waste. Revenue is provided by user charges and limited grant funding.

### ***Transit – Fund 451***

Established to account for the operations of the City's transit activities. Revenue is provided by state transportation funds, federal grants, and passenger fares.

### ***Transit Capital – Fund 452***

Established to account for the operations of the City's transit capital activities. Revenue is provided by state transportation funds, federal grants, and passenger fares.

### ***Storm Sewer Maintenance – Fund 481***

Established to account for the operations of the City's storm and sewer drain activity. Revenue is provided by charges to users.

## **INTERNAL SERVICE FUNDS**

Internal Service Funds are used to finance and account for activities and services performed by a designated department within the City to another department in the City on a cost reimbursement basis.



***Fleet Services – Fund 501***

Established to account for the maintenance and fueling of assigned vehicles and related equipment in use by the various City Departments and for specification writing on vehicle acquisitions or replacements.

***Vehicle Replacement – Fund 502***

Established to account for the acquisition of City vehicles. Replacement vehicles are purchased through this fund. New vehicles added to this fleet (not replacing an existing one) are considered Contributed Capital to the Vehicle Replacement fund.

***Vehicle Replacement – Measure T Police – Fund 503***

Established to account for the acquisition of Police Measure T vehicles. Replacement vehicles are purchased through this fund. New vehicles added to this fleet (not replacing an existing one) are considered Contributed Capital to the Vehicle Replacement Measure T Police fund.

***Vehicle Replacement – Measure T Fire – Fund 504***

Established to account for the acquisition of Fire Measure T vehicles. Replacement vehicles are purchased through this fund. New vehicles added to this fleet (not replacing an existing one) are considered Contributed Capital to the Vehicle Replacement Measure T Fire fund.

***Vehicle Replacement – Measure N – Fund 505***

Established to account for the acquisition of Measure N vehicles. Replacement vehicles are purchased through this fund. New vehicles added to this fleet (not replacing an existing one) are considered Contributed Capital to the Vehicle Replacement Measure N fund.

***Information Services – Fund 511***

Established to account for the acquisition, maintenance, and upgrade of the City’s computer operations. Computer users are charged a fee for the systematic replacement of computer and communication equipment and technology, including Geographic Information Systems and Telephone Services.

***Risk Management – Fund 551***

Established to account for the self insured and purchased insurance for the City’s various types of insurance including liability, unemployment, property, and employee bonds.

***Health Benefits – Fund 552***

Established to account for the self insured and purchased insurance for the City’s health plan.

***Workers Compensation – Fund 553***

Established to account for the self insured and purchased insurance for the City’s worker’s compensation plan.

***Post-Employment Benefits – Fund 554***

Established to account for health care benefits for retirees and future retirees. Revenues come from charges to retirees and City contributions. This fund has no new appropriations included in this budget.



***Compensated Absences – Fund 571***

Established to account for the long-term portion of the compensated absences liability in the governmental fund. This fund has no new appropriations included in this budget.





## FUND SUMMARIES



### GENERAL FUND SUMMARY

GENERAL FUND SUMMARY	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>RESOURCES</b>						
<b>REVENUES</b>						
NON DEPARTMENTAL	85,753,236	88,900,739	82,766,700	89,618,900	90,268,100	91,543,300
ADMINISTRATION	650	597	400	600	600	600
ADMINISTRATIVE SERVICES	1,720	88,666	2,900	1,900	1,900	1,900
FINANCE & TECHNOLOGY	2,298,327	3,834,869	3,505,200	3,813,800	3,846,900	3,880,300
PLANNING/COMMUNITY PRESERVATION	592,751	550,384	442,200	431,200	464,200	464,200
ENGINEERING & BUILDING DEPARTMENT	1,927,996	1,021,963	1,109,900	1,045,400	1,025,900	1,025,900
PUBLIC WORKS	236,489	167,118	191,900	181,300	182,100	182,900
FIRE	1,744,321	1,603,692	947,300	1,576,600	1,328,100	1,328,100
POLICE	2,878,311	4,492,680	2,552,300	3,034,400	2,746,900	2,812,000
PARKS & RECREATION	1,969,140	1,016,878	1,816,200	1,042,100	1,155,000	1,173,200
<b>TOTAL REVENUES</b>	<b>97,402,941</b>	<b>101,677,586</b>	<b>93,335,000</b>	<b>100,746,200</b>	<b>101,019,700</b>	<b>102,412,400</b>
<b>REIMBURSEMENTS</b>						
NON DEPARTMENTAL	572,296	565,191	566,400	565,200	565,200	565,200
ADMINISTRATION	2,083,679	2,138,809	2,423,100	2,342,800	2,360,600	2,378,300
ADMINISTRATIVE SERVICES	1,125,896	1,350,423	1,170,200	1,184,600	1,190,300	1,190,400
FINANCE & TECHNOLOGY	3,030,640	2,739,890	2,999,200	2,740,000	2,745,500	2,745,500
PLANNING/COMMUNITY PRESERVATION	491,705	557,325	477,700	613,100	613,100	613,100
ENGINEERING & BUILDING DEPARTMENT	2,563,131	2,625,059	2,436,000	2,622,900	2,723,400	2,728,400
PUBLIC WORKS	2,661,679	3,054,146	3,013,100	2,858,200	2,902,200	2,912,900
FIRE	602	2,027	2,500	2,100	2,100	2,100
POLICE	3,515	564	-	1,100	-	-
PARKS & RECREATION	3,131,945	3,218,690	2,638,500	3,675,300	3,682,800	3,685,800
<b>TOTAL REIMBURSEMENTS</b>	<b>15,665,088</b>	<b>16,252,124</b>	<b>15,726,700</b>	<b>16,605,300</b>	<b>16,785,200</b>	<b>16,821,700</b>
<b>TOTAL RESOURCES</b>	<b>113,068,029</b>	<b>117,929,710</b>	<b>109,061,700</b>	<b>117,351,500</b>	<b>117,804,900</b>	<b>119,234,100</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
ADMINISTRATION	1,121,272	1,111,303	1,156,400	1,162,000	1,244,800	1,304,500
ADMINISTRATIVE SERVICES	986,577	1,076,821	1,410,700	1,218,800	1,492,500	1,553,100
FINANCE & TECHNOLOGY	2,347,389	2,569,542	2,656,100	2,594,100	3,026,600	3,127,700
PLANNING/COMMUNITY PRESERVATION	1,958,622	1,925,134	2,090,200	2,015,000	2,337,700	2,473,900
ENGINEERING & BUILDING DEPARTMENT	3,921,658	4,233,759	4,810,400	4,153,200	5,231,400	5,467,700
PUBLIC WORKS	1,885,194	2,075,732	2,529,900	2,287,700	2,570,400	2,686,400
FIRE	13,223,096	14,144,789	13,591,800	14,084,200	14,908,700	15,375,900
POLICE	27,251,026	28,680,252	30,952,300	29,193,000	32,893,700	34,287,500
PARKS & RECREATION	4,306,201	4,728,562	5,852,500	5,207,900	6,670,900	7,055,400
<b>TOTAL SALARIES AND BENEFITS</b>	<b>57,001,035</b>	<b>60,545,894</b>	<b>65,050,300</b>	<b>61,915,900</b>	<b>70,376,700</b>	<b>73,332,100</b>



GENERAL FUND SUMMARY	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>OPERATING EXPENDITURES</b>						
NON DEPARTMENTAL	799,347	1,218,154	800,000	949,900	897,400	910,400
ADMINISTRATION	2,050,647	2,231,949	2,499,400	2,219,100	2,351,500	2,312,600
ADMINISTRATIVE SERVICES	172,800	249,618	320,800	291,800	312,700	305,400
FINANCE & TECHNOLOGY	636,792	695,978	870,000	709,100	787,900	790,800
PLANNING/COMMUNITY PRESERVATION	366,369	463,613	381,500	555,400	526,700	534,700
ENGINEERING & BUILDING DEPARTMENT	135,701	230,054	74,992	172,300	81,700	92,400
PUBLIC WORKS	1,701,544	2,059,819	1,915,762	2,085,500	2,264,600	2,316,000
FIRE	1,033,743	1,158,056	1,045,904	1,062,400	1,115,100	1,115,700
POLICE	2,320,367	4,298,590	2,484,229	2,637,100	2,909,800	3,020,000
PARKS & RECREATION	4,152,560	3,801,682	4,604,723	3,834,400	4,251,300	4,417,800
<b>TOTAL OPERATING EXPENDITURES</b>	<b>13,369,870</b>	<b>16,407,513</b>	<b>14,997,310</b>	<b>14,517,000</b>	<b>15,498,700</b>	<b>15,815,800</b>
<b>SERVICES PROVIDED</b>						
ADMINISTRATION	86,841	101,999	61,600	96,600	98,200	98,200
ADMINISTRATIVE SERVICES	57,007	83,069	72,000	88,900	89,000	89,100
FINANCE & TECHNOLOGY	19,272	63,170	21,100	63,500	63,900	64,200
PLANNING/COMMUNITY PRESERVATION	160,708	139,290	124,500	147,500	148,800	149,000
ENGINEERING & BUILDING DEPARTMENT	92,621	163,759	95,200	173,400	179,600	185,000
PUBLIC WORKS	441,865	503,471	454,100	512,400	519,500	526,600
FIRE	818,341	684,350	536,900	715,400	731,600	741,600
POLICE	1,662,759	1,962,015	2,213,000	1,985,700	2,000,300	2,015,400
PARKS & RECREATION	818,329	738,702	664,600	794,900	811,000	822,000
<b>TOTAL SERVICES PROVIDED</b>	<b>4,157,743</b>	<b>4,439,825</b>	<b>4,243,000</b>	<b>4,578,300</b>	<b>4,641,900</b>	<b>4,691,100</b>
<b>ALLOCATIONS</b>						
NON DEPARTMENTAL	102,836	-	102,900	-	-	-
ADMINISTRATION	264,942	295,706	266,700	294,300	294,300	294,300
ADMINISTRATIVE SERVICES	143,750	228,973	147,600	192,200	192,200	192,200
FINANCE & TECHNOLOGY	601,745	551,515	609,200	583,100	583,100	583,100
PLANNING/COMMUNITY PRESERVATION	603,682	637,389	613,400	748,400	748,400	748,400
ENGINEERING & BUILDING DEPARTMENT	1,027,956	919,144	1,036,300	1,054,400	1,054,400	1,054,400
PUBLIC WORKS	800,591	841,469	784,300	824,500	824,500	824,500
FIRE	1,292,827	1,560,531	1,316,500	1,606,200	1,606,200	1,606,200
POLICE	4,405,887	4,351,778	4,715,600	4,433,200	4,433,200	4,433,200
PARKS & RECREATION	2,273,780	1,738,010	2,254,300	2,324,800	2,303,100	2,303,100
<b>TOTAL ALLOCATIONS</b>	<b>11,517,996</b>	<b>11,124,515</b>	<b>11,846,800</b>	<b>12,061,100</b>	<b>12,039,400</b>	<b>12,039,400</b>
<b>TOTAL EXPENDITURES</b>	<b>86,046,644</b>	<b>92,517,747</b>	<b>96,137,410</b>	<b>93,072,300</b>	<b>102,556,700</b>	<b>105,878,400</b>
<b>CAPITAL IMPROVEMENTS</b>	1,609,104	3,698,862	1,422,600	3,102,600	2,929,400	3,582,400
<b>INTERFUND TRANSFERS</b>	25,412,281	21,443,083	5,588,300	6,357,600	6,347,500	6,151,100
<b>SURPLUS(SHORTFALL)</b>	<b>0</b>	<b>270,018</b>	<b>5,913,390</b>	<b>14,819,000</b>	<b>5,971,300</b>	<b>3,622,200</b>



### GENERAL FUND REVENUES

GENERAL FUND REVENUES	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>NON DEPARTMENTAL</b>						
SALES & USE TAXES	45,752,711	46,625,526	44,435,100	46,625,500	46,159,200	46,620,800
<b>TOTAL SALES TAXES</b>	<b>45,752,711</b>	<b>46,625,526</b>	<b>44,435,100</b>	<b>46,625,500</b>	<b>46,159,200</b>	<b>46,620,800</b>
PROP-CURRENT SECURED	13,011,475	14,023,414	13,204,500	14,444,100	14,877,400	15,174,900
PROP-CURRENT UNSECURED	882,004	991,200	804,300	1,020,900	1,051,500	1,072,500
PROP-PRIOR SEC & UNSEC	307,948	295,339	334,200	304,200	313,300	319,600
PYMT IN LIEU OF TAXES	24,153	-	25,600	-	-	-
PROP-CURR SEC-SUPPLEMTL	219,227	276,952	255,900	285,300	293,900	299,800
REAL PROP TRANSFER TAX	957,264	616,332	705,700	500,000	510,000	520,200
PROP-AIRCRAFT	111,135	186,069	122,500	191,700	197,500	201,500
PROPERTY TAX TRUST FUND	503,129	545,066	546,200	546,200	551,700	563,300
PROP TAX "VLF SWAP"	13,617,850	14,744,536	14,045,400	15,776,700	16,250,000	16,575,000
HOMEOWNERS PROP TAX REL	91,689	89,650	99,800	91,300	92,200	93,100
<b>TOTAL PROPERTY TAXES</b>	<b>29,725,874</b>	<b>31,768,558</b>	<b>30,144,100</b>	<b>33,160,400</b>	<b>34,137,500</b>	<b>34,819,900</b>
FRANCHISE TAX	3,155,645	3,706,843	2,937,400	4,007,800	4,088,000	4,169,800
TRANSIENT LODGING	4,589,179	4,533,774	3,976,500	4,601,800	4,647,800	4,694,300
<b>TOTAL OTHER TAXES</b>	<b>7,744,824</b>	<b>8,240,617</b>	<b>6,913,900</b>	<b>8,609,600</b>	<b>8,735,800</b>	<b>8,864,100</b>
MOTOR VEH LIC IN LIEU T	160,874	145,646	107,900	145,700	147,200	150,100
FEDERAL GRANTS	-	59,345	-	-	-	-
STATE GRANTS	966,406	903,226	-	21,000	21,200	21,200
OTHER GRANTS	-	94,734	-	-	-	-
REIMB-FEDERAL MISC	-	1	-	-	-	-
<b>TOTAL SUBVENTIONS AND GRANTS</b>	<b>1,127,280</b>	<b>1,202,952</b>	<b>107,900</b>	<b>166,700</b>	<b>168,400</b>	<b>171,300</b>
ADMINISTRATIVE FINES	900	1,400	-	-	-	-
PENALTY/OCCUPANCY	6,297	9,202	-	1,900	1,900	1,900
<b>TOTAL FEES AND FINES</b>	<b>7,197</b>	<b>10,602</b>	<b>-</b>	<b>1,900</b>	<b>1,900</b>	<b>1,900</b>
INTEREST EARNINGS	280,394	259,155	380,000	260,000	262,600	262,600
INTERFUND LOAN INTEREST	43,520	93,413	113,400	95,000	96,000	96,000
INTEREST EARNINGS	-	209	-	-	-	-
<b>TOTAL USES OF MONEY AND PROPERTY</b>	<b>323,914</b>	<b>352,777</b>	<b>493,400</b>	<b>355,000</b>	<b>358,600</b>	<b>358,600</b>
ST MAINT FEE IN LIEU SU	653,200	653,200	653,200	653,200	659,700	659,700
REBATE REVENUE	525	1,172	1,000	800	800	800
MISC REVENUE	366,552	23,184	15,000	42,500	42,900	42,900
CASH (OVER)/SHORT	-	2	-	-	-	-
HANDLNG FEE-PYRL GARNSH	718	885	800	1,000	1,000	1,000
PYRL VOLUNTARY DED FEES	2,202	2,290	2,300	2,300	2,300	2,300
REIMBURSEMENT-OFFICE SUB	1,465	-	-	-	-	-
DONATIONS/CONTRIBUTIONS	-	18,000	-	-	-	-
<b>TOTAL MISCELLANEOUS</b>	<b>1,024,662</b>	<b>698,733</b>	<b>672,300</b>	<b>699,800</b>	<b>706,700</b>	<b>706,700</b>
SERVICES PROVIDED REIMBURSE	253,400	246,294	247,500	246,300	246,300	246,300
CHARGES-BUILDINGS OCCUP	318,896	318,897	318,900	318,900	318,900	318,900
<b>TOTAL ALLOC/SERV PROV</b>	<b>572,296</b>	<b>565,191</b>	<b>566,400</b>	<b>565,200</b>	<b>565,200</b>	<b>565,200</b>
<b>TOTAL NON DEPARTMENTAL</b>	<b>86,278,758</b>	<b>89,464,956</b>	<b>83,333,100</b>	<b>90,184,100</b>	<b>90,833,300</b>	<b>92,108,500</b>



GENERAL FUND REVENUES	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>ADMINISTRATION</b>						
REBATE REVENUE	649	596	400	600	600	600
<b>TOTAL MISCELLANEOUS</b>	<b>649</b>	<b>596</b>	<b>400</b>	<b>600</b>	<b>600</b>	<b>600</b>
SERVICES PROVIDED REIMBURSE	401,200	368,111	625,000	378,000	381,800	385,600
CHARGES-OPERATING ACCOUNT	129,866	206,811	140,000	275,000	285,000	295,000
CHARGES-CAPTL PROJECTS	56,531	6,523	150,000	25,000	25,000	25,000
CHARGES-OTHER-VARIABLE	1,496,082	1,557,364	1,508,100	1,664,800	1,668,800	1,672,700
<b>TOTAL ALLOC/SERV PROV</b>	<b>2,083,679</b>	<b>2,138,809</b>	<b>2,423,100</b>	<b>2,342,800</b>	<b>2,360,600</b>	<b>2,378,300</b>
<b>TOTAL ADMINISTRATION</b>	<b>2,084,328</b>	<b>2,139,405</b>	<b>2,423,500</b>	<b>2,343,400</b>	<b>2,361,200</b>	<b>2,378,900</b>
<b>ADMINISTRATIVE SERVICES</b>						
REBATE REVENUE	266	421	300	400	400	400
MISC REVENUE	15	-	-	-	-	-
PYRL VOLUNTARY DED FEES	1,439	1,640	2,600	1,500	1,500	1,500
SBITA FINANCING	-	86,604	-	-	-	-
<b>TOTAL MISCELLANEOUS</b>	<b>1,720</b>	<b>88,665</b>	<b>2,900</b>	<b>1,900</b>	<b>1,900</b>	<b>1,900</b>
CHARGES-OPERATING ACCOUNT	102,153	47,863	130,000	78,300	83,800	83,900
CHARGES-CAPTL PROJECTS	1,157	945	-	1,200	-	-
CHARGES-OTHER-VARIABLE	1,022,585	1,301,614	1,040,200	1,105,100	1,106,500	1,106,500
<b>TOTAL ALLOC/SERV PROV</b>	<b>1,125,895</b>	<b>1,350,422</b>	<b>1,170,200</b>	<b>1,184,600</b>	<b>1,190,300</b>	<b>1,190,400</b>
<b>TOTAL ADMINISTRATIVE SERVICES</b>	<b>1,127,615</b>	<b>1,439,087</b>	<b>1,173,100</b>	<b>1,186,500</b>	<b>1,192,200</b>	<b>1,192,300</b>
<b>FINANCE &amp; TECHNOLOGY</b>						
BUS LIC TAX-GENERAL	2,934,437	3,310,174	3,053,400	3,310,200	3,343,300	3,376,700
ADMIN FEES-BUS TAX	72,847	92,403	92,800	90,000	90,000	90,000
BL-APPLICATION FEE	38,424	37,498	33,400	40,000	40,000	40,000
<b>TOTAL OTHER TAXES</b>	<b>3,045,708</b>	<b>3,440,075</b>	<b>3,179,600</b>	<b>3,440,200</b>	<b>3,473,300</b>	<b>3,506,700</b>
A/R-B/L PENALTY	84,355	145,078	75,000	145,100	145,100	145,100
ADMINISTRATIVE FINES	(400)	(50)	-	300	300	300
<b>TOTAL FEES AND FINES</b>	<b>83,955</b>	<b>145,028</b>	<b>75,000</b>	<b>145,400</b>	<b>145,400</b>	<b>145,400</b>
INVESTMENT EARNINGS	188,583	251,363	100,000	125,000	125,000	125,000
RENTS & CONCESSIONS	24,714	26,431	2,300	27,000	27,000	27,000
INTEREST EARNINGS	43,491	40,165	20,000	37,000	37,000	37,000
INVESTMENT GAIN/LOSS	(51,129)	30,218	-	-	-	-
FAIR MARKET VALUE GAIN/LOSS	(1,080,273)	(139,182)	-	-	-	-
EARNINGS CREDIT - CBB	16,281	16,213	18,500	16,300	16,300	16,300
FACILITIES RENTAL	3,225	2,700	3,600	2,700	2,700	2,700
RENTS & CONCESSIONS	(182)	-	-	-	-	-
RENTS & CONCESSIONS	-	(765)	-	-	-	-
INTEREST EARNINGS	-	1,175	-	-	-	-
<b>TOTAL USES OF MONEY AND PROPERTY</b>	<b>(855,290)</b>	<b>228,318</b>	<b>144,400</b>	<b>208,000</b>	<b>208,000</b>	<b>208,000</b>
SPEC ASSESS SERVICE FEE	994	441	500	300	300	300
<b>TOTAL CHARGES FOR CURRENT SERVICES</b>	<b>994</b>	<b>441</b>	<b>500</b>	<b>300</b>	<b>300</b>	<b>300</b>



GENERAL FUND REVENUES	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>FINANCE &amp; TECHNOLOGY</b>						
VTMD SERVICE FEE	8,349	8,005	6,200	8,100	8,100	8,100
PASSPORT SERVICE FEES	-	-	75,000	-	-	-
PASSPORT PHOTO FEE	-	-	15,000	-	-	-
REBATE REVENUE	4,826	4,839	5,500	4,800	4,800	4,800
MISC REVENUE	5,350	4,927	1,500	4,300	4,300	4,300
BAD CHECK FEE	870	575	1,000	1,400	1,400	1,400
CASH (OVER)/SHORT	(2)	(93)	-	-	-	-
PYRL VOLUNTARY DED FEES	1,337	1,252	1,500	1,300	1,300	1,300
REIMB CITY EXPENSES	2,231	-	-	-	-	-
MISC REVENUE	-	1,500	-	-	-	-
<b>TOTAL MISCELLANEOUS</b>	<b>22,961</b>	<b>21,005</b>	<b>105,700</b>	<b>19,900</b>	<b>19,900</b>	<b>19,900</b>
SERVICES PROVIDED REIMBURSE	90,395	186,321	88,000	186,300	186,300	186,300
CHARGES-CAPTL PROJECTS	-	-	-	400	-	-
CHARGES-OTHER-VARIABLE	2,939,826	2,552,392	2,909,700	2,552,100	2,558,000	2,558,000
CHARGES-INVEST SERV FEE	419	1,177	1,500	1,200	1,200	1,200
<b>TOTAL ALLOC/SERV PROV</b>	<b>3,030,640</b>	<b>2,739,890</b>	<b>2,999,200</b>	<b>2,740,000</b>	<b>2,745,500</b>	<b>2,745,500</b>
<b>TOTAL FINANCE &amp; TECHNOLOGY</b>	<b>5,328,968</b>	<b>6,574,757</b>	<b>6,504,400</b>	<b>6,553,800</b>	<b>6,592,400</b>	<b>6,625,800</b>
<b>PLANNING/COMMUNITY PRESERVATIO</b>						
APPEAL FEE - CODE ENFOR	(128)	100	100	300	300	300
ADMINISTRATIVE FINES	46,081	53,817	22,600	48,000	48,000	48,000
PENALTY/LATE CHARGE	27	(59)	-	-	-	-
ADMIN FEE-CODE ENFORCEM	16,206	5,873	27,000	14,000	14,000	14,000
COMPLIANCE INSPECTION F	19,247	27,820	22,800	25,100	25,100	25,100
DEMOLITION & ABATEMENT	55,212	44,445	35,000	40,000	40,000	40,000
<b>TOTAL FEES AND FINES</b>	<b>136,645</b>	<b>131,996</b>	<b>107,500</b>	<b>127,400</b>	<b>127,400</b>	<b>127,400</b>
INTEREST EARNINGS	16,807	(56,804)	-	10,000	10,000	10,000
<b>TOTAL USES OF MONEY AND PROPERTY</b>	<b>16,807</b>	<b>(56,804)</b>	<b>-</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
POST-OCCUP DEFD ADM FEE	1,104	-	1,100	-	-	-
MINOR CONDITIONAL USE P	24,616	36,010	25,000	25,000	25,000	25,000
TEMP USE PERMIT	7,847	6,658	9,000	6,700	6,700	6,700
VAR APPLICATION FEE	11,680	7,584	12,000	9,100	9,100	9,100
CHANGE OF ZONE	14,593	4,346	14,500	5,000	5,000	5,000
COND USE PERMIT APP	40,428	51,251	40,000	44,000	44,000	44,000
HOME OC	19,284	17,568	20,000	21,000	21,000	21,000
ENV ASSESSMENT EVAL FEE	37,335	96,939	40,000	14,000	14,000	14,000
ANNEXATIONS	98,211	18,138	-	-	-	-
LOT LINE ADJUSTMENT FEE	11,876	6,753	18,500	15,000	15,000	15,000
GEN PLAN AMEND	12,835	2,675	5,000	3,000	3,000	3,000
ADMINISTRATIVE ADJUST F	3,622	2,290	5,300	(22,000)	3,000	3,000
CUP AMENDMENT	4,903	10,563	2,900	8,000	8,000	8,000
TIME EXTENSIONS	3	1,494	500	500	500	500
SPECIFIC PLAN	26,960	-	-	-	-	-
TENATIVE SUBDV FILG FEE	105,193	24,990	72,700	24,000	30,000	30,000
GENERAL PLAN MAINTENANCE FEE	15,931	22,294	12,800	12,500	12,500	12,500
TENATIVE PARCEL MAP FLG	26,320	42,595	30,000	18,000	20,000	20,000
AGRICULTURAL PRESERVE	-	-	-	2,300	2,300	2,300
SPECIAL EVENTS	1,508	3,420	2,000	3,300	3,300	3,300
PLANNING PLAN CK FEE	17,231	11,375	15,000	10,400	10,400	10,400
<b>TOTAL CHARGES FOR CURRENT SERVICES</b>	<b>481,480</b>	<b>366,943</b>	<b>326,300</b>	<b>199,800</b>	<b>232,800</b>	<b>232,800</b>



	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>GENERAL FUND REVENUES</b>						
<b>PLANNING/COMMUNITY PRESERVATIO</b>						
APPEAL	1,928	1,850	1,600	1,700	1,700	1,700
REBATE REVENUE	1,015	1,330	800	1,000	1,000	1,000
MISC REVENUE	(45,124)	104,957	6,000	91,300	91,300	91,300
SUBROGATION RECOVERY	-	110	-	-	-	-
<b>TOTAL MISCELLANEOUS</b>	<b>(42,181)</b>	<b>108,247</b>	<b>8,400</b>	<b>94,000</b>	<b>94,000</b>	<b>94,000</b>
SERVICES PROVIDED REIMBURSE	50,392	60,828	30,000	60,800	60,800	60,800
CHARGES-CAPTL PROJECTS	1,420	310	7,800	300	300	300
CHARGES-OTHER-VARIABLE	439,893	496,187	439,900	552,000	552,000	552,000
<b>TOTAL ALLOC/SERV PROV</b>	<b>491,705</b>	<b>557,325</b>	<b>477,700</b>	<b>613,100</b>	<b>613,100</b>	<b>613,100</b>
<b>TOTAL PLANNING/COMMUNITY PRESE</b>	<b>1,084,456</b>	<b>1,107,707</b>	<b>919,900</b>	<b>1,044,300</b>	<b>1,077,300</b>	<b>1,077,300</b>
<b>ENGINEERING &amp; BUILDING DEPART</b>						
COS PARKING PERMIT #1	50	175	-	200	200	200
GRADING PERMITS	620	7,214	-	600	100	100
<b>TOTAL LICENSE AND PERMITS</b>	<b>670</b>	<b>7,389</b>	<b>-</b>	<b>800</b>	<b>300</b>	<b>300</b>
VEHICLE CODE FINES	91,560	88,549	85,000	89,000	89,000	89,000
<b>TOTAL FEES AND FINES</b>	<b>91,560</b>	<b>88,549</b>	<b>85,000</b>	<b>89,000</b>	<b>89,000</b>	<b>89,000</b>
ENCROACHMENT PERMITS	36,372	40,195	27,500	38,000	40,000	40,000
LOT LINE ADJUSTMENT FEE	13,737	6,777	12,000	12,500	13,000	13,000
SUBDIV CHKNG & INSPCT	547,835	291,651	430,000	288,000	288,000	288,000
PAR MAP CHKG&INSPC FEE	9,929	-	15,000	20,000	20,000	20,000
SIDWLK/APPRCH INSPC FEE	243,523	270,985	155,000	175,000	175,000	175,000
PARKING LOT INSPEC FEE	783,128	148,879	265,000	300,000	300,000	300,000
FINAL SUBDVSN FILG FEES	13,800	20,344	20,000	20,000	20,000	20,000
FINAL PARCELMAP FLG FEE	21,013	12,065	15,000	14,900	14,900	14,900
RIGHT OF WAY ABANDONMEN	10,893	1,421	3,000	1,500	1,500	1,500
SPEC SERV DISTRICT FEES	5,598	648	2,500	2,500	2,500	2,500
REIMB ENG PLAN CHECK	102,182	73,767	79,000	61,100	61,100	61,100
PL CK REVIEW BY CONSULTANT	30,845	-	-	1,100	-	-
INSPECTOR OVERTIME FEE	10,635	57,919	-	20,000	-	-
<b>TOTAL CHARGES FOR CURRENT SERVICES</b>	<b>1,829,490</b>	<b>924,651</b>	<b>1,024,000</b>	<b>954,600</b>	<b>936,000</b>	<b>936,000</b>
REBATE REVENUE	242	368	400	600	600	600
MISC REVENUE	3,324	1,008	500	400	-	-
REIMB CITY EXPENSES	2,711	-	-	-	-	-
<b>TOTAL MISCELLANEOUS</b>	<b>6,277</b>	<b>1,376</b>	<b>900</b>	<b>1,000</b>	<b>600</b>	<b>600</b>
SERVICES PROVIDED REIMBURSE	56,480	114,390	33,100	114,400	114,400	114,400
CHARGES-CAPTL PROJECTS	2,029,679	2,057,784	1,925,900	2,057,800	2,058,300	2,063,300
CHARGES-OTHER-VARIABLE	476,972	452,885	477,000	450,700	550,700	550,700
<b>TOTAL ALLOC/SERV PROV</b>	<b>2,563,131</b>	<b>2,625,059</b>	<b>2,436,000</b>	<b>2,622,900</b>	<b>2,723,400</b>	<b>2,728,400</b>
<b>TOTAL ENGINEERING &amp; BUILDING DEP.</b>	<b>4,491,128</b>	<b>3,647,024</b>	<b>3,545,900</b>	<b>3,668,300</b>	<b>3,749,300</b>	<b>3,754,300</b>
<b>PUBLIC WORKS</b>						
OTHER FINES	2,475	1,622	-	-	-	-
ADMINISTRATIVE FINES	70,875	51,025	30,000	55,000	55,000	55,000
<b>TOTAL FEES AND FINES</b>	<b>73,350</b>	<b>52,647</b>	<b>30,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>
ENCROACH PRMT-MAINT FEE	52,600	16,765	12,000	15,000	15,000	15,000
<b>TOTAL CHARGES FOR CURRENT SERVICES</b>	<b>52,600</b>	<b>16,765</b>	<b>12,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>



GENERAL FUND REVENUES	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>PUBLIC WORKS</b>						
HIGHWAY MAINT CHARGES	3,000	3,000	3,000	3,000	3,000	3,000
REBATE REVENUE	1,505	1,403	900	800	800	800
MISC REVENUE	-	8,147	-	500	500	500
SIDEWALK REPAIRS REV	10,939	2,303	20,000	10,000	10,000	10,000
REIMB CITY EXPENSES	450	-	-	-	-	-
SUBROGATION RECOVERY	52,221	43,762	86,000	56,000	56,000	56,000
MISC REVENUE	42,423	39,091	40,000	41,000	41,800	42,600
<b>TOTAL MISCELLANEOUS</b>	<b>110,538</b>	<b>97,706</b>	<b>149,900</b>	<b>111,300</b>	<b>112,100</b>	<b>112,900</b>
SERVICES PROVIDED REIMBURSE	1,022,884	1,160,236	1,055,400	1,169,000	1,214,500	1,225,100
CHARGES-CAPTL PROJECTS	910,532	1,088,948	1,229,400	1,063,900	1,062,400	1,062,500
CHARGES-OTHER-VARIABLE	728,262	804,962	728,300	625,300	625,300	625,300
<b>TOTAL ALLOC/SERV PROV</b>	<b>2,661,678</b>	<b>3,054,146</b>	<b>3,013,100</b>	<b>2,858,200</b>	<b>2,902,200</b>	<b>2,912,900</b>
<b>TOTAL PUBLIC WORKS</b>	<b>2,898,166</b>	<b>3,221,264</b>	<b>3,205,000</b>	<b>3,039,500</b>	<b>3,084,300</b>	<b>3,095,800</b>
<b>FIRE</b>						
PROP 172 PS-SALES TAX	519,979	496,221	379,700	486,300	476,600	476,600
<b>TOTAL SALES TAXES</b>	<b>519,979</b>	<b>496,221</b>	<b>379,700</b>	<b>486,300</b>	<b>476,600</b>	<b>476,600</b>
STATE GRANTS	37,188	-	-	-	-	-
OTHER GRANTS	-	14,648	-	-	-	-
REIMB-FEDERAL MISC	-	-	-	-	-	-
<b>TOTAL SUBVENTIONS AND GRANTS</b>	<b>37,188</b>	<b>14,648</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
BICYCLE LICENSES	38	-	-	-	-	-
ALARM PERMITS	8,835	11,724	10,000	10,000	10,000	10,000
<b>TOTAL LICENSE AND PERMITS</b>	<b>8,873</b>	<b>11,724</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
OTHER FINES	6,095	14,767	-	-	-	-
APPEAL FEE - CODE ENFOR	500	500	500	500	500	500
ADMINISTRATIVE FINES	290,255	214,460	100,000	218,000	218,000	218,000
UNIFORM FIRE CODE FEE	52,335	102,523	110,000	80,000	80,000	80,000
<b>TOTAL FEES AND FINES</b>	<b>349,185</b>	<b>332,250</b>	<b>210,500</b>	<b>298,500</b>	<b>298,500</b>	<b>298,500</b>
INTEREST EARNINGS	3,275	15,869	-	-	-	-
<b>TOTAL USES OF MONEY AND PROPERTY</b>	<b>3,275</b>	<b>15,869</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
FIRE SFTY INSPECTION	574	2,012	500	500	500	500
FIRE STRIKE TEAM FEES	440,042	254,741	60,000	322,800	100,000	100,000
FALSE ALARM FEES	28,410	23,825	1,000	25,000	25,000	25,000
HAZ MAT RESPONSE	(13,878)	20,194	30,000	10,000	10,000	10,000
WEED AND LOT CLEARING	82,500	135,053	140,000	150,000	135,000	135,000
ADMIN FEE - WEED & LOT	48,801	65,414	42,000	65,400	65,400	65,400
FIRE REPORTS	164	113	100	200	200	200
FIRE TRAINING FACILITIE	-	-	2,000	-	-	-
<b>TOTAL CHARGES FOR CURRENT SERVICES</b>	<b>586,613</b>	<b>501,352</b>	<b>275,600</b>	<b>573,900</b>	<b>336,100</b>	<b>336,100</b>
REBATE REVENUE	2,483	2,882	2,500	2,700	2,700	2,700
MISC REVENUE	52,770	53,315	49,000	55,200	54,200	54,200
CASH (OVER)/SHORT	(60)	-	-	-	-	-
DONATIONS/CONTRIBUTIONS	-	2,500	-	-	-	-
TEMP DISABILITY	84,021	172,933	20,000	150,000	150,000	150,000
LEASE FINANCING	99,993	-	-	-	-	-
<b>TOTAL MISCELLANEOUS</b>	<b>239,207</b>	<b>231,630</b>	<b>71,500</b>	<b>207,900</b>	<b>206,900</b>	<b>206,900</b>
SERVICES PROVIDED REIMBURSE	602	2,027	2,500	2,100	2,100	2,100
<b>TOTAL ALLOC/SERV PROV</b>	<b>602</b>	<b>2,027</b>	<b>2,500</b>	<b>2,100</b>	<b>2,100</b>	<b>2,100</b>
<b>TOTAL FIRE</b>	<b>1,744,922</b>	<b>1,605,721</b>	<b>949,800</b>	<b>1,578,700</b>	<b>1,330,200</b>	<b>1,330,200</b>





GENERAL FUND REVENUES	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>POLICE</b>						
PROP 172 PS-SALES TAX	779,968	744,331	548,400	729,400	714,800	714,800
<b>TOTAL SALES TAXES</b>	<b>779,968</b>	<b>744,331</b>	<b>548,400</b>	<b>729,400</b>	<b>714,800</b>	<b>714,800</b>
ABANDONED VEHICLE TRUST	71,672	102,176	53,000	70,000	71,400	72,800
FEDERAL GRANTS	14,463	37,397	-	67,500	-	-
STATE GRANTS	152,232	147,785	190,000	198,000	150,000	150,000
COUNTY GRANTS	16,978	100,338	50,000	50,000	-	-
SPEC POL SERV-268 POST	116,078	99,781	75,000	75,000	76,500	78,000
RESTRAINING ORDER ADMIN	1,669	-	-	1,800	-	-
REIMB-MANDATED COSTS SU	60,293	62,349	50,000	121,000	60,000	61,200
<b>TOTAL SUBVENTIONS AND GRANTS</b>	<b>433,385</b>	<b>549,826</b>	<b>418,000</b>	<b>583,300</b>	<b>357,900</b>	<b>362,000</b>
ALARM PERMITS	37,046	70,291	50,000	45,000	45,900	46,800
<b>TOTAL LICENSE AND PERMITS</b>	<b>37,046</b>	<b>70,291</b>	<b>50,000</b>	<b>45,000</b>	<b>45,900</b>	<b>46,800</b>
VEHICLE CODE FINES	91,560	88,549	138,000	100,000	110,000	110,000
PARKING FINES	92,624	185,492	85,000	165,000	165,000	165,000
OTHER FINES	1,160	676	1,000	1,000	1,000	1,000
TRAFFIC SCHOOL	96	92	100	200	200	200
RED LIGHT VIOLATIONS	8,627	13,110	10,000	10,500	10,500	11,000
LITTER FINES	11	81	200	200	200	200
PROOF OF CORRECTION	37,509	35,296	27,000	30,000	31,000	31,000
DUI TESTING FEES-TUL CO	10,081	9,980	11,700	9,500	9,700	9,900
ADMINISTRATIVE FINES	500	8,410	10,000	5,000	5,000	5,000
COST RECOVERY-DUI	19,414	19,992	25,000	20,000	20,400	20,800
VEHICLE RELEASE FEE	66,666	73,777	75,000	81,000	82,500	82,500
<b>TOTAL FEES AND FINES</b>	<b>328,248</b>	<b>435,455</b>	<b>383,000</b>	<b>422,400</b>	<b>435,500</b>	<b>436,600</b>
SCHOOL REIMB-YOUTH PROG	823,276	879,736	927,000	927,000	953,900	1,011,500
CRIME PREVENTION	936	983	1,200	1,200	1,200	1,200
SPEC POLICE SERV-OTHER	23,672	28,289	22,000	27,000	27,500	28,100
PD-FINGERPRINTS TAXABLE	574	686	500	600	600	600
ROTATIONAL TOW FEES	103,000	99,014	108,500	108,500	108,500	108,500
<b>TOTAL CHARGES FOR CURRENT SERVICES</b>	<b>951,458</b>	<b>1,008,708</b>	<b>1,059,200</b>	<b>1,064,300</b>	<b>1,091,700</b>	<b>1,149,900</b>
REBATE REVENUE	9,247	9,992	5,200	10,200	10,400	10,600
MISC REVENUE	11,157	10,479	25,000	10,500	10,700	10,900
CASH (OVER)/SHORT	50	(29)	-	-	-	-
REIMBURSEMENT-OFFICE SUB	1,145	5,650	-	1,700	-	-
REIMB CITY EXPENSES	21,584	128,024	-	-	-	-
TEMP DISABILITY	213,682	189,584	63,500	167,600	80,000	80,400
SUBROGATION RECOVERY	-	-	-	-	-	-
LEASE FINANCING	91,344	-	-	-	-	-
LEASE FINANCING	-	51,968	-	-	-	-
SBITA FINANCING	-	1,288,403	-	-	-	-
<b>TOTAL MISCELLANEOUS</b>	<b>348,209</b>	<b>1,684,071</b>	<b>93,700</b>	<b>190,000</b>	<b>101,100</b>	<b>101,900</b>
SERVICES PROVIDED REIMBURSE	3,322	-	-	-	-	-
CHARGES-CAPTL PROJECTS	192	564	-	1,100	-	-
<b>TOTAL ALLOC/SERV PROV</b>	<b>3,514</b>	<b>564</b>	<b>-</b>	<b>1,100</b>	<b>-</b>	<b>-</b>
<b>TOTAL POLICE</b>	<b>2,881,828</b>	<b>4,493,246</b>	<b>2,552,300</b>	<b>3,035,500</b>	<b>2,746,900</b>	<b>2,812,000</b>



GENERAL FUND REVENUES	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b><u>PARKS &amp; RECREATION</u></b>						
REIMB-FEDERAL MISC	-	1	-	-	-	-
<b>TOTAL SUBVENTIONS AND GRANTS</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
RENTS & CONCESSIONS	150	-	800	-	-	-
INTEREST EARNINGS	5,791	-	-	-	-	-
SPONSORSHIP	(10,220)	-	8,600	-	37,000	37,000
ATHLETIC FIELD RENTALS	155,420	127,315	130,000	150,000	155,000	155,000
PARK RENTALS	79,160	76,913	95,000	82,000	83,000	83,000
FACILITIES RENTAL	91,070	110,003	100,000	109,900	109,900	109,900
PLAZA CONCESSIONS	-	-	2,000	-	-	-
INTEREST EARNINGS	-	5,321	-	-	-	-
FACILITIES RENTAL	-	(1,735)	-	-	-	-
<b>TOTAL USES OF MONEY AND PROPERTY</b>	<b>321,371</b>	<b>317,817</b>	<b>336,400</b>	<b>341,900</b>	<b>384,900</b>	<b>384,900</b>
ADULT SPORTS	102,301	142,170	175,000	147,000	150,000	155,000
YOUTH SPORTS	59,555	139,998	165,000	145,700	150,000	150,000
TEEN PROGRAMS	-	132	-	200	200	200
SPECIAL EVENTS	2,645	31,620	84,500	43,500	50,000	52,200
AQUATICS	112,170	98,182	152,000	115,000	125,000	128,000
COMMUNITY PROGRAMS	629,644	154,751	823,000	136,000	172,000	177,000
SENIOR MEALS	71,975	71,626	75,000	73,000	73,000	73,000
<b>TOTAL CHARGES FOR CURRENT SERVICES</b>	<b>978,290</b>	<b>638,479</b>	<b>1,474,500</b>	<b>660,400</b>	<b>720,200</b>	<b>735,400</b>
REBATE REVENUE	4,537	5,716	5,100	4,500	4,500	4,500
MISC REVENUE	3,685	7,432	200	5,300	5,400	5,400
CASH (OVER)/SHORT	1	(29)	-	-	-	-
SALES FOR ADS/BROCHURES	(1,200)	16,528	-	30,000	40,000	43,000
DONATIONS/CONTRIBUTIONS	-	6,960	-	-	-	-
SUBROGATION RECOVERY	16,398	2,448	-	-	-	-
LEASE FINANCING	646,060	-	-	-	-	-
LEASE FINANCING	-	21,529	-	-	-	-
<b>TOTAL MISCELLANEOUS</b>	<b>669,481</b>	<b>60,584</b>	<b>5,300</b>	<b>39,800</b>	<b>49,900</b>	<b>52,900</b>
SERVICES PROVIDED REIMBURSE	1,613,843	1,417,891	1,118,900	1,432,600	1,440,600	1,443,600
CHARGES-CAPTL PROJECTS	7,532	9,299	8,500	334,200	333,700	333,700
CHARGES-OTHER-VARIABLE	278,407	453,854	278,400	418,500	418,500	418,500
CHARGES-PARKS OCCUP	172,524	158,023	172,500	191,100	191,100	191,100
CHARGES-BUILDINGS OCCUP	1,059,639	1,179,624	1,060,200	1,298,900	1,298,900	1,298,900
<b>TOTAL ALLOC/SERV PROV</b>	<b>3,131,945</b>	<b>3,218,691</b>	<b>2,638,500</b>	<b>3,675,300</b>	<b>3,682,800</b>	<b>3,685,800</b>
<b>TOTAL PARKS &amp; RECREATION</b>	<b>5,101,087</b>	<b>4,235,572</b>	<b>4,454,700</b>	<b>4,717,400</b>	<b>4,837,800</b>	<b>4,859,000</b>
<b>TOTAL REVENUES</b>	<b>\$ 113,021,256</b>	<b>\$ 117,928,739</b>	<b>\$ 109,061,700</b>	<b>\$ 117,351,500</b>	<b>\$ 117,804,900</b>	<b>\$ 119,234,100</b>



MEASURE T FUNDS SUMMARY

PD MEAST - 121	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>POLICE</b>						
<b>RESOURCES</b>						
<b>REVENUES</b>						
SALES & USE TAXES	5,930,439	5,861,495	5,927,800	5,451,200	5,451,200	5,505,700
STATE GRANTS	4,933	13,240	6,000	6,000	6,000	6,000
INVESTMENT EARNINGS	52,161	111,322	20,000	65,000	65,000	65,000
INVESTMENT GAIN/LOSS	(7,779)	13,383	-	-	-	-
FAIR MARKET VALUE GAIN/LOSS	(161,952)	(61,640)	-	-	-	-
REBATE REVENUE	-	-	100	-	-	-
REIMB CITY EXPENSES	-	7,641	-	-	-	-
TEMP DISABILITY	112,425	44,627	33,600	74,400	30,000	30,000
<b>TOTAL REVENUES</b>	<b>5,930,227</b>	<b>5,990,068</b>	<b>5,987,500</b>	<b>5,596,600</b>	<b>5,552,200</b>	<b>5,606,700</b>
<b>TOTAL RESOURCES</b>	<b>5,930,227</b>	<b>5,990,068</b>	<b>5,987,500</b>	<b>5,596,600</b>	<b>5,552,200</b>	<b>5,606,700</b>
<b>EXPENDITURES</b>						
SALARIES AND BENEFITS	3,273,962	3,327,126	3,893,000	3,413,900	4,074,300	4,239,500
OPERATING EXPENDITURES	110,292	122,721	94,000	126,500	145,000	147,100
SERVICES PROVIDED	352,822	395,013	256,800	431,400	439,900	448,700
ALLOCATIONS	268,989	304,190	264,900	302,000	308,000	314,100
<b>TOTAL EXPENDITURES</b>	<b>4,006,065</b>	<b>4,149,050</b>	<b>4,508,700</b>	<b>4,273,800</b>	<b>4,967,200</b>	<b>5,149,400</b>
<b>SURPLUS(SHORTFALL)</b>	<b>1,924,162</b>	<b>1,841,018</b>	<b>1,478,800</b>	<b>1,322,800</b>	<b>585,000</b>	<b>457,300</b>



	2021-22	2022-23	2023-24	2023-24	2024-25	2025-26
FIRE MEAST - 122	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
<b>FIRE</b>						
<b>RESOURCES</b>						
<b>REVENUES</b>						
SALES & USE TAXES	3,953,626	3,907,664	3,951,900	3,634,100	3,634,100	3,670,400
STATE GRANTS	3,421	-	-	-	-	-
INVESTMENT EARNINGS	66,304	116,887	65,000	66,000	66,000	66,000
INVESTMENT GAIN/LOSS	(9,888)	14,052	-	-	-	-
FAIR MARKET VALUE GAIN/LOSS	(205,865)	(64,721)	-	-	-	-
FIRE STRIKE TEAM FEES	100,390	46,760	25,000	55,000	50,000	50,000
HAZ MAT RESPONSE	295	2,295	-	-	-	-
REBATE REVENUE	61	91	200	100	100	100
TEMP DISABILITY	46,094	76,389	5,000	76,200	30,000	30,000
<b>TOTAL REVENUES</b>	<b>3,954,438</b>	<b>4,099,417</b>	<b>4,047,100</b>	<b>3,831,400</b>	<b>3,780,200</b>	<b>3,816,500</b>
<b>REIMBURSEMENTS</b>						
SERVICES PROVIDED REIMBURSE	3,162	3,967	4,000	4,000	4,000	4,000
<b>TOTAL REIMBURSEMENTS</b>	<b>3,162</b>	<b>3,967</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>TOTAL RESOURCES</b>	<b>3,957,600</b>	<b>4,103,384</b>	<b>4,051,100</b>	<b>3,835,400</b>	<b>3,784,200</b>	<b>3,820,500</b>
<b>EXPENDITURES</b>						
SALARIES AND BENEFITS	2,460,087	2,604,955	2,646,500	2,632,000	2,887,000	3,001,000
OPERATING EXPENDITURES	201,983	250,074	215,300	246,100	260,300	263,900
SERVICES PROVIDED	129,549	145,718	94,000	145,800	148,700	151,700
ALLOCATIONS	140,294	107,818	140,800	109,600	111,900	114,200
<b>TOTAL EXPENDITURES</b>	<b>2,931,913</b>	<b>3,108,565</b>	<b>3,096,600</b>	<b>3,133,500</b>	<b>3,407,900</b>	<b>3,530,800</b>
<b>SURPLUS(SHORTFALL)</b>	<b>1,025,687</b>	<b>994,819</b>	<b>954,500</b>	<b>701,900</b>	<b>376,300</b>	<b>289,700</b>



### MEASURE N FUNDS SUMMARY

	2021-22	2022-23	2023-24	2023-24	2024-25	2025-26
MEASURE N - 141	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
<b>RESOURCES</b>						
<b>REVENUES</b>						
SALES & USE TAXES	19,717,002	19,487,895	19,669,500	18,123,700	18,123,700	18,304,900
INVESTMENT EARNINGS	372,013	560,543	200,000	320,000	320,000	320,000
INVESTMENT GAIN/LOSS	(55,477)	67,387	9,000	-	-	-
FAIR MARKET VALUE GAIN/LOSS	(1,155,055)	(310,377)	-	-	-	-
REBATE REVENUE	30	58	-	-	-	-
FIRE STRIKE TEAM FEES	77,308	8,857	-	14,500	-	-
REBATE REVENUE	144	167	-	200	-	-
STATE GRANTS	8,231	16,092	-	-	-	-
REBATE REVENUE	111	-	-	-	-	-
REIMB CITY EXPENSES	-	34,950	-	-	-	-
TEMP DISABILITY	40,165	15,556	-	14,300	-	-
REBATE REVENUE	54	55	-	400	-	-
CHARGES-CAPTL PROJECTS	304	-	-	-	-	-
<b>TOTAL REVENUES</b>	<b>19,004,830</b>	<b>19,881,183</b>	<b>19,878,500</b>	<b>18,473,100</b>	<b>18,443,700</b>	<b>18,624,900</b>
<b>TOTAL RESOURCES</b>	<b>19,004,830</b>	<b>19,881,183</b>	<b>19,878,500</b>	<b>18,473,100</b>	<b>18,443,700</b>	<b>18,624,900</b>
<b>EXPENDITURES</b>						
<b>SALARIES AND BENEFITS</b>						
Measure N-Fire	968,656	1,264,547	1,454,700	1,408,800	1,436,700	1,498,800
Measure N-Police	2,961,065	3,562,585	3,696,500	3,743,400	4,825,000	5,167,000
Measure N-Parks/Buildings	259,712	247,846	289,700	217,000	303,600	315,100
Measure N-Recreation	97,701	114,129	107,900	115,500	124,300	131,500
<b>TOTAL SALARIES AND BENEFITS</b>	<b>4,287,134</b>	<b>5,189,107</b>	<b>5,548,800</b>	<b>5,484,700</b>	<b>6,689,600</b>	<b>7,112,400</b>
<b>OPERATING EXPENDITURES</b>						
Measure N-Zero	179,838	196,940	253,700	187,900	188,400	193,600
Measure N-Fire	29,276	65,157	44,000	47,700	55,700	55,700
Measure N-Police	230,879	227,509	267,100	246,300	313,800	250,300
Measure N-Parks/Buildings	195,132	219,949	228,200	228,100	232,600	240,600
Measure N-Recreation	647	690	2,800	3,000	3,000	3,000
<b>TOTAL OPERATING EXPENDITURES</b>	<b>635,772</b>	<b>710,245</b>	<b>795,800</b>	<b>713,000</b>	<b>793,500</b>	<b>743,200</b>
<b>SERVICES PROVIDED</b>						
Measure N-Zero	6,292	8,408	4,500	-	-	-
Measure N-Fire	143,846	86,346	56,000	87,000	88,800	90,600
Measure N-Police	114,031	211,328	87,000	149,000	150,000	151,000
Measure N-Parks/Buildings	23,556	66,781	19,300	66,900	68,300	69,700
Measure N-Recreation	-	2,407	-	2,400	2,400	2,400
<b>TOTAL SERVICES PROVIDED</b>	<b>287,725</b>	<b>375,270</b>	<b>166,800</b>	<b>305,300</b>	<b>309,500</b>	<b>313,700</b>
<b>ALLOCATIONS</b>						
Measure N-Zero	62,150	50,767	62,100	58,600	59,800	61,000
Measure N-Fire	145,680	147,935	146,300	163,200	166,400	169,700
Measure N-Police	222,573	276,764	297,900	299,400	299,400	299,400
Measure N-Parks/Buildings	42,354	39,481	42,300	52,900	53,900	54,900
Measure N-Recreation	9,060	9,554	9,200	8,300	8,400	8,500
<b>TOTAL ALLOCATIONS</b>	<b>481,817</b>	<b>524,501</b>	<b>557,800</b>	<b>582,400</b>	<b>587,900</b>	<b>593,500</b>
<b>TOTAL EXPENDITURES</b>	<b>5,692,448</b>	<b>6,799,123</b>	<b>7,069,200</b>	<b>7,085,400</b>	<b>8,380,500</b>	<b>8,762,800</b>
<b>CAPITAL IMPROVEMENTS</b>	<b>4,218,734</b>	<b>11,599,320</b>	<b>21,357,525</b>	<b>21,353,000</b>	<b>4,088,000</b>	<b>4,092,400</b>
<b>SURPLUS(SHORTFALL)</b>	<b>9,093,648</b>	<b>1,482,740</b>	<b>(8,548,225)</b>	<b>(9,965,300)</b>	<b>5,975,200</b>	<b>5,769,700</b>



MEASURE N-MAINT & EMERGENCY - 142	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>RESOURCES</b>						
<b>REVENUES</b>						
INVESTMENT EARNINGS	39,506	95,929	15,000	50,000	50,000	50,000
INVESTMENT GAIN/LOSS	(5,891)	11,532	-	-	-	-
FAIR MARKET VALUE GAIN/LOSS	(122,662)	(53,117)	-	-	-	-
REBATE REVENUE	-	81	-	100	100	100
<b>TOTAL REVENUES</b>	<b>(89,047)</b>	<b>54,425</b>	<b>15,000</b>	<b>50,100</b>	<b>50,100</b>	<b>50,100</b>
<b>TOTAL RESOURCES</b>	<b>(89,047)</b>	<b>54,425</b>	<b>15,000</b>	<b>50,100</b>	<b>50,100</b>	<b>50,100</b>
<b>EXPENDITURES</b>						
OPERATING EXPENDITURES	-	-	1,521,700	-	-	-
SERVICES PROVIDED	593	1,439	800	1,400	1,400	1,400
ALLOCATIONS	21,323	12,903	20,200	9,200	9,400	9,600
<b>TOTAL EXPENDITURES</b>	<b>21,916</b>	<b>14,342</b>	<b>1,542,700</b>	<b>10,600</b>	<b>10,800</b>	<b>11,000</b>
<b>CAPITAL IMPROVEMENTS</b>	<b>64,513</b>	<b>447,038</b>	<b>1,559,327</b>	<b>1,559,900</b>	<b>1,186,300</b>	<b>1,244,400</b>
<b>SURPLUS(SHORTFALL)</b>	<b>(175,476)</b>	<b>(406,955)</b>	<b>(3,087,027)</b>	<b>(1,520,400)</b>	<b>(1,147,000)</b>	<b>(1,205,300)</b>



<b>MEASURE N-2% YOUTH - 143</b>	<b>2021-22 ACTUALS</b>	<b>2022-23 ACTUALS</b>	<b>2023-24 BUDGET</b>	<b>2023-24 PROJECTED</b>	<b>2024-25 PROPOSED</b>	<b>2025-26 PROPOSED</b>
<b><u>RESOURCES</u></b>						
<b><u>REVENUES</u></b>						
INVESTMENT EARNINGS	7,719	18,960	4,000	10,000	10,000	10,000
INVESTMENT GAIN/LOSS	(1,151)	2,279	-	-	-	-
FAIR MARKET VALUE GAIN/LOSS	(23,966)	(10,498)	-	-	-	-
REBATE REVENUE	17	379	-	300	300	300
<b>TOTAL REVENUES</b>	<b>(17,381)</b>	<b>11,120</b>	<b>4,000</b>	<b>10,300</b>	<b>10,300</b>	<b>10,300</b>
<b>TOTAL RESOURCES</b>	<b>\$ (17,381)</b>	<b>\$ 11,120</b>	<b>\$ 4,000</b>	<b>\$ 10,300</b>	<b>\$ 10,300</b>	<b>\$ 10,300</b>
<b><u>EXPENDITURES</u></b>						
SALARIES AND BENEFITS	23,078	89,835	88,700	64,800	104,300	109,100
OPERATING EXPENDITURES	82,554	62,299	298,665	125,000	173,100	173,100
SERVICES PROVIDED	351	284	100	300	300	300
ALLOCATIONS	5,510	2,019	8,800	6,100	6,100	6,100
<b>TOTAL EXPENDITURES</b>	<b>111,493</b>	<b>154,437</b>	<b>396,265</b>	<b>196,200</b>	<b>283,800</b>	<b>288,600</b>
<b>TOTAL EXPENDITURES</b>	<b>111,493</b>	<b>154,437</b>	<b>396,265</b>	<b>196,200</b>	<b>283,800</b>	<b>288,600</b>
<b>SURPLUS(SHORTFALL)</b>	<b>(128,874)</b>	<b>(143,317)</b>	<b>(392,265)</b>	<b>(185,900)</b>	<b>(273,500)</b>	<b>(278,300)</b>



### BUSINESS TYPE FUNDS SUMMARY

	2021-22	2022-23	2023-24	2023-24	2024-25	2025-26
<b>BUILDING SAFETY - 401</b>	<b>ACTUALS</b>	<b>ACTUALS</b>	<b>BUDGET</b>	<b>PROJECTED</b>	<b>PROPOSED</b>	<b>PROPOSED</b>
<b>RESOURCES</b>						
<b>REVENUES</b>						
CONSTRUCTION PERMITS	5,667,803	5,061,683	4,865,300	3,300,000	3,366,000	3,433,300
STRONG MOTION FEE (5%)	6,355	2,442	3,400	3,400	3,400	3,400
CBSC FEE-CALIFORNIA BUI	2,899	1,242	1,500	1,200	1,200	1,200
INVESTMENT EARNINGS	160,150	270,863	165,300	200,000	200,000	200,000
INVESTMENT GAIN/LOSS	(23,883)	32,562	-	-	-	-
FAIR MARKET VALUE GAIN/LOSS	(497,247)	(149,979)	-	-	-	-
BLDG SFTY-SERV FEE-SCHL	65,904	40,180	59,200	50,000	51,000	52,000
TEMP CERT OF OCCUP	5,336	7,848	3,500	7,000	7,000	7,000
SALES OF MAPS & PUBLICA	135	-	-	-	-	-
REBATE REVENUE	487	681	200	100	100	100
MISC REVENUE	818	19,248	400	1,000	1,000	1,000
<b>TOTAL REVENUES</b>	<b>5,388,757</b>	<b>5,286,770</b>	<b>5,098,800</b>	<b>3,562,700</b>	<b>3,629,700</b>	<b>3,698,000</b>
<b>REIMBURSEMENTS</b>						
SERVICES PROVIDED REIMBURSE	22,480	19,350	28,000	19,400	19,400	19,400
CHARGES-CAPTL PROJECTS	310	-	1,800	-	-	-
<b>TOTAL REIMBURSEMENTS</b>	<b>22,790</b>	<b>19,350</b>	<b>29,800</b>	<b>19,400</b>	<b>19,400</b>	<b>19,400</b>
<b>TOTAL RESOURCES</b>	<b>5,411,547</b>	<b>5,306,120</b>	<b>5,128,600</b>	<b>3,582,100</b>	<b>3,649,100</b>	<b>3,717,400</b>
<b>EXPENDITURES</b>						
SALARIES AND BENEFITS	1,709,817	2,430,998	2,423,000	2,263,000	2,850,900	2,986,000
OPERATING EXPENDITURES	572,878	413,750	602,347	294,700	383,000	366,900
SERVICES PROVIDED	168,121	270,437	126,300	270,800	273,100	275,200
ALLOCATIONS	576,614	630,805	581,200	670,000	670,000	670,000
<b>TOTAL EXPENDITURES</b>	<b>3,027,430</b>	<b>3,745,990</b>	<b>3,732,847</b>	<b>3,498,500</b>	<b>4,177,000</b>	<b>4,298,100</b>
<b>CAPITAL IMPROVEMENTS</b>	168,121	270,437	294,432	438,900	1,033,700	278,600
<b>SURPLUS(SHORTFALL)</b>	<b>2,215,996</b>	<b>1,289,693</b>	<b>1,101,321</b>	<b>(355,300)</b>	<b>(1,561,600)</b>	<b>(859,300)</b>





	2021-22	2022-23	2023-24	2023-24	2024-25	2025-26
ANIMAL CONTROL - 406	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
<b>RESOURCES</b>						
<b>REVENUES</b>						
VISALIA LICENSE FEES	137,015	137,367	163,000	118,000	121,500	125,100
OTHER FINES	16,162	9,996	16,100	10,000	10,000	10,000
ADMINISTRATIVE FINES	118,375	46,600	90,000	-	30,000	30,900
PENALTY/LATE CHARGE	13,502	13,425	9,800	10,000	12,000	12,000
PERMIT FEES-ANIMAL CONT	1,153	804	2,500	1,000	1,000	1,000
KENNEL FEES-ANIMAL CONT	24,271	22,433	49,000	15,000	20,000	20,000
FACILITY FEE-SHELTER	57,495	71,818	55,000	67,000	67,000	67,000
VICIOUS HEARING FEE	2,100	-	500	-	-	-
IMPOUND FEES	11,425	11,235	14,500	8,500	10,000	10,000
OWNER SURRENDER FEES	1,204	3,995	6,600	3,500	3,500	3,500
CIVIL PENALTY FEES-RESTRICTED	7,920	8,185	10,600	6,500	7,500	7,500
TRAP/NEUTER/RELEASE PROGRAM	3,370	3,520	-	3,700	3,700	3,700
DINUBA ANIMAL SERVIES	63,727	65,302	69,300	142,200	205,100	211,300
EXETER ANIMAL SERVICES	79,285	77,458	81,200	154,900	159,500	164,300
FARMERSVILLE ANIMAL SERVICES	82,138	76,380	81,700	152,800	157,400	162,100
TULARE ANIMAL SERVICES	4,095	1,864	29,000	-	-	-
INVESTMENT EARNINGS	6,242	8,893	7,700	5,000	5,000	5,000
INVESTMENT GAIN/LOSS	(931)	1,069	-	-	-	-
FAIR MARKET VALUE GAIN/LOSS	(19,379)	(4,924)	-	-	-	-
SERVICES PROVIDED	12,675	13,726	14,700	9,600	10,500	9,600
REBATE REVENUE	169	204	200	200	200	200
MISC REVENUE	465	972	500	500	500	500
DONATIONS/CONTRIBUTIONS	7,604	4,750	1,800	6,200	5,000	5,500
<b>TOTAL REVENUES</b>	<b>630,082</b>	<b>575,072</b>	<b>703,700</b>	<b>714,600</b>	<b>829,400</b>	<b>849,200</b>
<b>TOTAL RESOURCES</b>	<b>630,082</b>	<b>575,072</b>	<b>703,700</b>	<b>714,600</b>	<b>829,400</b>	<b>849,200</b>
<b>EXPENDITURES</b>						
SALARIES AND BENEFITS	985,046	805,338	1,146,200	1,109,000	1,258,600	1,313,100
OPERATING EXPENDITURES	368,205	490,430	424,305	449,000	965,100	968,300
SERVICES PROVIDED	150,256	169,524	131,200	170,400	174,300	177,800
ALLOCATIONS	352,287	449,513	353,900	439,800	439,800	439,800
<b>TOTAL EXPENDITURES</b>	<b>1,855,794</b>	<b>1,914,805</b>	<b>2,055,605</b>	<b>2,168,200</b>	<b>2,837,800</b>	<b>2,899,000</b>
<b>CAPITAL IMPROVEMENTS</b>	174,289	215,937	217,100	256,300	395,400	202,800
<b>SURPLUS(SHORTFALL)</b>	<b>(1,400,001)</b>	<b>(1,555,670)</b>	<b>(1,569,005)</b>	<b>(1,709,900)</b>	<b>(2,403,800)</b>	<b>(2,252,600)</b>



AIRPORT - 411	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>RESOURCES</b>						
<b>REVENUES</b>						
FEDERAL GRANTS	1,899,246	174,470	652,500	774,500	409,500	3,706,200
STATE GRANTS	-	-	32,600	38,500	20,400	185,300
T HANGAR RENTALS	431,823	522,084	475,600	517,900	525,000	535,500
AIRCRAFT TIE DOWNS	19,024	14,083	14,100	13,000	15,000	15,300
HERTZ/CONCESSIONS	25,205	28,397	25,500	26,300	26,700	27,200
LANDING FEES	11,873	10,994	12,300	11,000	12,000	12,200
TERMINAL RENTAL	2,488	2,506	6,500	3,000	9,600	9,600
F B O REVENES	253,329	282,634	276,200	286,000	290,000	295,800
CARGO	159,347	188,642	147,300	182,900	185,000	188,700
FUEL FLOWAGE	26,207	15,282	43,700	13,000	17,000	17,300
AUTO GAS SALES	7,225	-	5,200	-	-	-
AVIATION FUEL SALES	1,248,706	1,131,781	790,700	1,165,100	1,188,400	1,200,300
AVIATION INTO PLANE SAL	58,204	62,895	83,200	64,000	65,400	66,700
OIL SALES	907	1,708	900	1,500	1,700	1,700
PRIST SALES	1,620	6,986	1,500	7,000	7,000	7,100
INTEREST EARNINGS	73,360	-	-	-	-	-
INVESTMENT GAIN/LOSS	(684)	-	-	-	-	-
FAIR MARKET VALUE GAIN/LOSS	(14,245)	-	-	-	-	-
INVESTMENT EARNINGS (IN	4,588	20,115	-	-	-	-
INVESTMENT GAIN/LOSS	-	2,418	-	-	-	-
FAIR MARKET VALUE GAINS/LOSS	-	(11,138)	-	-	-	-
RENTS & CONCESSIONS	102,270	112,183	92,400	112,000	114,200	116,500
LEASE LAND-CITY INTERNL	145,117	149,496	139,300	149,500	149,500	152,500
HERTZ/CONCESSIONS	-	(371)	-	-	-	-
F B O REVENES	-	(27,590)	-	-	-	-
CARGO	-	(27,007)	-	-	-	-
RENTS & CONCESSIONS	-	(9,110)	-	-	-	-
LEASE LAND-CITY INTERNL	-	(5,341)	-	-	-	-
INTEREST EARNINGS	-	86,418	-	-	-	-
CHARTS AND MAPS	-	-	100	100	100	100
SOUVINERS	268	878	1,200	500	500	500
MISC SALES - AVIATION	3,341	1,269	4,600	3,000	3,100	3,200
MISC SALES-NON AVIATION	11,079	12,854	10,700	13,400	13,400	13,700
REBATE REVENUE	347	625	600	500	400	400
MISC REVENUE	55	44	-	-	-	-
UTILITY (ELECTRIC) FEE	52,062	53,630	39,200	50,000	50,000	51,000
SUBROGATION RECOVERY	3,398	2,895	-	72,300	-	-
<b>TOTAL REVENUES</b>	<b>4,526,160</b>	<b>2,804,730</b>	<b>2,855,900</b>	<b>3,505,000</b>	<b>3,103,900</b>	<b>6,606,800</b>
<b>TOTAL RESOURCES</b>	<b>4,526,160</b>	<b>2,804,730</b>	<b>2,855,900</b>	<b>3,505,000</b>	<b>3,103,900</b>	<b>6,606,800</b>
<b>EXPENDITURES</b>						
SALARIES AND BENEFITS	516,951	651,264	631,100	575,245	645,500	670,000
OPERATING EXPENDITURES	1,214,194	1,134,028	762,500	1,079,900	1,144,500	1,175,300
SERVICES PROVIDED	88,441	104,274	84,100	113,600	116,000	117,100
ALLOCATIONS	516,635	626,790	503,300	632,900	632,900	632,900
<b>TOTAL EXPENDITURES</b>	<b>2,336,221</b>	<b>2,516,356</b>	<b>1,981,000</b>	<b>2,401,645</b>	<b>2,538,900</b>	<b>2,595,300</b>
<b>CAPITAL IMPROVEMENTS</b>	<b>361,316</b>	<b>338,422</b>	<b>1,080,284</b>	<b>1,109,800</b>	<b>839,200</b>	<b>4,313,500</b>
<b>SURPLUS(SHORTFALL)</b>	<b>1,828,623</b>	<b>(50,048)</b>	<b>(205,384)</b>	<b>(6,445)</b>	<b>(274,200)</b>	<b>(302,000)</b>



CONV CENTER - 413	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>RESOURCES</b>						
<b>REVENUES</b>						
CATERING PERMITS	300	-	600	-	-	-
SERVICE FEES-TICKETS	8,922	10,970	20,000	6,000	7,000	7,500
RENTS & CONCESSIONS	54,163	(7,375)	56,200	-	-	-
CONFERENCE ROOM RENT	894,095	950,928	965,000	1,000,000	1,020,000	1,040,400
% FOOD SALES	137,545	189,520	161,300	205,000	209,100	213,300
% BAR SALES	103,254	178,378	114,400	114,400	116,700	119,000
% CONCESSIONS	21,988	28,644	9,400	25,000	25,500	26,000
FOOD AND BEVERAGE SERVI	1,578	1,797	1,200	2,000	2,000	2,000
EVENT- IN HOUSE	-	-	7,900	-	-	-
FACILITIES-REFRESHMENTS	7,621	8,169	20,800	10,000	10,200	10,400
FACILITIES-TECH TIME	30,388	32,492	31,200	24,000	24,500	25,000
EQUIPMENT RENTAL	334,613	386,603	433,500	395,000	402,900	411,000
SECURITY GUARD	59,522	82,743	67,600	75,000	78,000	79,600
SOFT DRINK SALES	1,794	1,186	1,000	1,500	1,500	1,500
INVESTMENT EARNINGS (IN	3,324	9,499	-	-	-	-
INTEREST EARNINGS	1	1	-	-	-	-
INVESTMENT GAIN/LOSS	(496)	1,142	-	-	-	-
FAIR MARKET VALUE GAINS/LOSS	(10,322)	(5,260)	-	-	-	-
SERVICES PROVIDED-SHOWS	16,187	16,852	13,100	11,500	11,700	11,900
TICKETS PRINTING FEE	15,203	23,376	5,000	22,000	25,000	25,500
REBATE REVENUE	580	1,296	1,600	1,300	1,300	1,300
MISC REVENUE	1,858	1,617	-	1,500	1,500	1,500
CASH (OVER)/SHORT	(28)	(200)	-	-	-	-
EVENT CANCELATION FEE	10,528	26,223	-	25,500	25,500	26,000
DISCOUNTED SERVICES	(172,314)	(197,716)	(204,000)	(210,000)	(215,000)	(215,000)
MISC REVENUE	45,368	34,814	23,800	23,800	12,200	-
<b>TOTAL REVENUES</b>	<b>1,565,672</b>	<b>1,775,699</b>	<b>1,729,600</b>	<b>1,733,500</b>	<b>1,759,600</b>	<b>1,786,900</b>
<b>REIMBURSEMENTS</b>						
SERVICES PROVIDED REIMBURSE	75,201	28,339	50,000	28,300	28,300	28,300
CHARGES-CAPTL PROJECTS	-	712	-	-	-	-
<b>TOTAL REIMBURSEMENTS</b>	<b>75,201</b>	<b>29,051</b>	<b>50,000</b>	<b>28,300</b>	<b>28,300</b>	<b>28,300</b>
<b>TOTAL RESOURCES</b>	<b>1,640,873</b>	<b>1,804,750</b>	<b>1,779,600</b>	<b>1,761,800</b>	<b>1,787,900</b>	<b>1,815,200</b>
<b>EXPENDITURES</b>						
SALARIES AND BENEFITS	(759,607)	2,445,090	1,773,300	1,885,500	2,070,600	2,149,000
OPERATING EXPENDITURES	842,851	1,089,762	937,604	1,049,300	2,042,400	2,047,200
SERVICES PROVIDED	8,972	66,429	9,500	66,500	67,600	68,900
ALLOCATIONS	1,017,268	1,046,000	1,008,100	992,500	1,011,900	1,031,800
<b>TOTAL EXPENDITURES</b>	<b>1,109,484</b>	<b>4,647,281</b>	<b>3,728,504</b>	<b>3,993,800</b>	<b>5,192,500</b>	<b>5,296,900</b>
<b>CAPITAL IMPROVEMENTS</b>	<b>99,231</b>	<b>76,507</b>	<b>61,787</b>	<b>821,400</b>	<b>372,800</b>	<b>3,298,100</b>
<b>SURPLUS(SHORTFALL)</b>	<b>432,158</b>	<b>(2,919,038)</b>	<b>(2,010,691)</b>	<b>(3,053,400)</b>	<b>(3,777,400)</b>	<b>(6,779,800)</b>



WWTP - 431	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>RESOURCES</b>						
<b>REVENUES</b>						
SEPTAGE RECVG PERMIT	3,459	8,614	4,200	7,100	7,200	7,300
ADMINISTRATIVE FINES	-	100	-	-	-	-
SEWER LATERAL INSTALLAT	46,577	23,904	39,900	53,000	50,000	51,000
SEPTAGE RECEIVING FEES	575,648	552,412	609,700	504,600	514,700	525,000
IND WSTE DISCHG PERMITS	3,012	2,788	2,400	2,900	3,000	3,000
UTILITY-PENALTY EARNING	517,220	478,657	495,200	555,600	566,700	578,000
USER CHGS-RESIDENTIAL S	11,517,503	10,933,461	11,154,000	11,213,800	11,438,100	11,666,900
USER CHGS-COMMERCIAL SE	1,980,635	1,747,465	2,103,600	1,727,000	1,761,500	1,796,700
USER CHGS-INDUSTRIAL	5,441,411	5,620,231	3,687,100	5,438,400	5,547,200	5,658,100
USER CHGS-SCHOOLS	370,559	374,140	402,600	388,300	396,100	404,000
USER CHGS-RESTAURANTS	600,890	623,283	692,300	710,000	724,200	738,700
USER CHGS-HOTEL/MOTEL	138,273	138,273	146,200	138,300	141,100	143,900
USER CHGS-LAUNDRY	141,156	144,426	144,800	144,200	147,100	150,000
USER CHGS-CAR WASH	65,017	64,258	64,400	65,900	67,200	68,500
USER CHGS-REST HOMES	147,341	145,562	143,600	141,500	144,300	147,200
USER CHGS-GROCRY W/GRND	205,759	191,816	211,900	193,500	197,400	201,300
USER CHGS-RESD VARIABLE	2,723,405	2,720,287	2,871,600	2,727,600	2,782,200	2,837,800
USER CHGS-MOBL HOME PK	322,626	319,298	336,600	315,400	321,700	328,100
INVESTMENT EARNINGS (IN	957,295	1,465,283	1,155,000	900,000	900,000	900,000
INTEREST EARNINGS	13,589	41,888	20,800	45,000	37,300	33,600
INVESTMENT GAIN/LOSS	(142,758)	176,152	(142,700)	-	-	-
FAIR MARKET VALUE GAINS/LOSS	(2,978,147)	(811,339)	-	-	-	-
RENTS & CONCESSIONS	17,250	5,000	41,600	20,400	20,400	20,400
REBATE REVENUE	4,537	4,078	253,100	4,100	4,100	4,100
MISC REVENUE	426	149	100	300	300	300
REIMB CITY EXPENSES	18,611	-	-	-	-	-
CONTRIBUTION REVENUE	377,273	609,997	-	-	-	-
MISC REVENUE	930,303	883,998	364,100	886,000	886,000	886,000
SCRAP METAL RECYCLING	-	351	-	100	-	-
<b>TOTAL REVENUES</b>	<b>23,998,870</b>	<b>26,464,532</b>	<b>24,802,100</b>	<b>26,183,000</b>	<b>26,657,800</b>	<b>27,149,900</b>
<b>REIMBURSEMENTS</b>						
SERVICES PROVIDED REIMBURSE	69,120	78,007	74,000	78,000	78,000	78,000
CHARGES-CAPTL PROJECTS	2,469	1,710	8,900	1,700	1,700	1,700
<b>TOTAL REIMBURSEMENTS</b>	<b>71,589</b>	<b>79,717</b>	<b>82,900</b>	<b>79,700</b>	<b>79,700</b>	<b>79,700</b>
<b>TOTAL RESOURCES</b>	<b>24,070,459</b>	<b>26,544,249</b>	<b>24,885,000</b>	<b>26,262,700</b>	<b>26,737,500</b>	<b>27,229,600</b>
<b>EXPENDITURES</b>						
SALARIES AND BENEFITS	2,394,787	3,001,444	3,728,900	3,391,600	4,134,200	4,317,100
OPERATING EXPENDITURES	9,761,658	10,725,126	9,172,198	11,366,600	14,210,700	14,416,500
SERVICES PROVIDED	1,503,840	1,601,506	1,510,000	1,606,200	1,612,800	1,619,200
ALLOCATIONS	6,299,151	6,219,974	6,282,100	6,175,500	6,180,900	6,186,300
<b>TOTAL EXPENDITURES</b>	<b>19,959,436</b>	<b>21,548,050</b>	<b>20,693,198</b>	<b>22,539,900</b>	<b>26,138,600</b>	<b>26,539,100</b>
<b>CAPITAL IMPROVEMENTS</b>	<b>3,304,912</b>	<b>1,794,243</b>	<b>11,473,948</b>	<b>12,405,300</b>	<b>4,559,700</b>	<b>4,634,600</b>
<b>SURPLUS(SHORTFALL)</b>	<b>806,111</b>	<b>3,201,956</b>	<b>(7,282,146)</b>	<b>(8,682,500)</b>	<b>(3,960,800)</b>	<b>(3,944,100)</b>



UTILITY SERVICE CENTER - 439	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>RESOURCES</b>						
<b>REVENUES</b>						
CREDIT CARD CONVENIENCE	169,208	178,461	167,600	183,000	188,500	194,200
INVESTMENT EARNINGS (IN	65	-	-	-	-	-
INVESTMENT GAIN/LOSS	(10)	-	-	-	-	-
FAIR MARKET VALUE GAINS/LOSS	(202)	-	-	-	-	-
REBATE REVENUE	70	97	200	200	200	200
BAD CHECK FEE	12,648	18,817	10,300	25,300	26,100	26,900
CASH (OVER)/SHORT	(14)	(88)	-	-	-	-
<b>TOTAL REVENUES</b>	<b>181,765</b>	<b>197,287</b>	<b>178,100</b>	<b>208,500</b>	<b>214,800</b>	<b>221,300</b>
<b>REIMBURSEMENTS</b>						
SERVICES PROVIDED REIMBURSE	2,002,205	2,170,194	2,308,000	2,444,000	2,569,400	2,627,500
<b>TOTAL REIMBURSEMENTS</b>	<b>2,002,205</b>	<b>2,170,194</b>	<b>2,308,000</b>	<b>2,444,000</b>	<b>2,569,400</b>	<b>2,627,500</b>
<b>TOTAL RESOURCES</b>	<b>2,183,970</b>	<b>2,367,481</b>	<b>2,486,100</b>	<b>2,652,500</b>	<b>2,784,200</b>	<b>2,848,800</b>
<b>EXPENDITURES</b>						
SALARIES AND BENEFITS	1,055,322	1,141,840	1,262,000	1,268,600	1,406,400	1,472,100
OPERATING EXPENDITURES	646,682	736,332	714,600	781,300	783,600	786,700
SERVICES PROVIDED	121,109	148,308	117,700	148,300	148,300	148,300
ALLOCATIONS	374,250	430,923	391,800	467,300	467,300	467,300
<b>TOTAL EXPENDITURES</b>	<b>2,197,363</b>	<b>2,457,403</b>	<b>2,486,100</b>	<b>2,665,500</b>	<b>2,805,600</b>	<b>2,874,400</b>
<b>SURPLUS(SHORTFALL)</b>	<b>(13,393)</b>	<b>(89,922)</b>	<b>-</b>	<b>(13,000)</b>	<b>(21,400)</b>	<b>(25,600)</b>



SOLID WASTE - 441	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>RESOURCES</b>						
<b>REVENUES</b>						
FRANCHISE TAX	76,196	69,850	55,000	210,000	100,000	103,000
FEDERAL GRANTS	115,563	250,228	-	-	-	-
STATE GRANTS	55,857	190,914	241,290	483,600	37,000	37,000
C&D PERMIT FEES	172,674	124,851	133,100	148,800	153,300	157,900
UTILITY-PENALTY EARNING	453,886	420,046	384,500	411,900	421,400	431,200
CNG SALES	144,897	159,441	-	152,100	156,600	161,300
USER CHGS-COMMERCIAL SE	129,008	152,210	234,100	152,500	152,600	152,800
INTEREST EARNINGS	85	-	-	-	-	-
INVESTMENT EARNINGS (IN	420,236	670,182	523,500	465,000	385,800	346,400
INTEREST EARNINGS	4,695	36,903	1,100	1,100	1,100	1,100
INVESTMENT GAIN/LOSS	(62,668)	80,567	-	-	-	-
FAIR MARKET VALUE GAINS/LOSS	(1,304,780)	(371,085)	-	-	-	-
S/W SINGLE FAMILY IN	12,099,556	11,845,685	12,776,200	12,210,000	12,332,100	12,455,400
S/W MULTI FAMILY IN	822,409	870,966	806,300	918,300	936,700	955,400
S/W COMMERCIAL IN	6,693,673	6,758,647	6,334,100	6,900,000	7,038,000	7,178,800
S/W COMM REC IN	1,270,506	1,385,949	1,186,900	1,463,000	1,492,300	1,522,100
S/W SPEC HAUL 2/3 YRD	126,033	111,889	151,700	119,000	122,600	126,300
HIGHWAY MAINT CHARGES	15,799	15,799	16,100	16,100	16,600	17,100
SERVICES PROVIDED	43	323	-	-	-	-
REBATE REVENUE	2,346	715	500	600	500	500
MISC REVENUE	-	-	100	100	100	100
SW RECYCLING FEE	20,455	8,430	-	6,000	6,200	6,400
REIMB CITY EXPENSES	80,612	-	211,300	-	-	-
SCRAP METAL RECYCLING	14,327	6,226	1,500	7,000	7,200	7,400
<b>TOTAL REVENUES</b>	<b>21,351,408</b>	<b>22,788,736</b>	<b>23,057,290</b>	<b>23,665,100</b>	<b>23,360,100</b>	<b>23,660,200</b>
<b>REIMBURSEMENTS</b>						
CHARGES-CAPTL PROJECTS	89,737	82,254	75,200	82,300	82,300	82,300
<b>TOTAL REIMBURSEMENTS</b>	<b>89,737</b>	<b>82,254</b>	<b>75,200</b>	<b>82,300</b>	<b>82,300</b>	<b>82,300</b>
<b>TOTAL RESOURCES</b>	<b>21,441,145</b>	<b>22,870,990</b>	<b>23,132,490</b>	<b>23,747,400</b>	<b>23,442,400</b>	<b>23,742,500</b>
<b>EXPENDITURES</b>						
SALARIES AND BENEFITS	6,754,998	6,580,431	7,022,200	6,422,800	7,555,500	7,879,400
OPERATING EXPENDITURES	5,116,421	5,217,423	5,506,865	5,813,800	6,031,400	6,132,000
SERVICES PROVIDED	4,859,545	5,605,448	4,877,400	5,628,200	5,653,400	5,675,800
ALLOCATIONS	2,427,400	2,514,980	1,910,600	2,473,700	2,473,700	2,473,700
<b>TOTAL EXPENDITURES</b>	<b>19,158,364</b>	<b>19,918,282</b>	<b>19,317,065</b>	<b>20,338,500</b>	<b>21,714,000</b>	<b>22,160,900</b>
<b>CAPITAL IMPROVEMENTS</b>	<b>3,383,917</b>	<b>3,500,376</b>	<b>12,489,939</b>	<b>12,709,300</b>	<b>7,260,600</b>	<b>4,388,300</b>
<b>SURPLUS(SHORTFALL)</b>	<b>(1,101,136)</b>	<b>(547,668)</b>	<b>(8,674,514)</b>	<b>(9,300,400)</b>	<b>(5,532,200)</b>	<b>(2,806,700)</b>



	2021-22	2022-23	2023-24	2023-24	2024-25	2025-26
TRANSIT - 451	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
<b>RESOURCES</b>						
<b>REVENUES</b>						
SALES & USE TAXES	783,200	783,200	783,200	783,200	783,200	798,900
STATE GRANTS	665,832	47,413	847,600	847,600	520,000	520,000
FED TRANSIT ASST-CAP	1,948,208	907,212	-	-	-	-
LOCAL TRANS FD SB325-OP	7,109,800	8,596,363	4,673,300	7,876,700	8,138,200	8,138,200
ST TRANS ASST SB620-OPE	880,357	1,624,497	1,175,000	1,175,000	1,895,000	1,895,000
FED TRANSIT ASST-OPERAT	4,336,581	5,548,994	4,245,700	4,664,600	6,203,000	6,203,000
LOCAL TRANS FD SB325-PL	-	1,800	114,400	114,400	-	-
FAREBOX SALES	421,008	439,431	481,800	385,000	396,600	404,500
TICKET SALES	556,875	684,300	744,800	699,100	712,100	726,300
SEKI-SHUTTLE SEQ/KINGS	720,772	1,608,032	1,508,600	1,000,000	1,508,600	1,510,000
SEKI5311 REVENUE	-	-	67,600	-	-	-
CNG SALES	804,811	823,136	950,000	850,000	867,000	884,300
CARBON CREDITS	700,291	416,997	572,200	430,000	600,000	618,000
INTEREST EARNINGS	521	-	-	-	-	-
SALE OF ADVERTZG SPACE	278,507	183,845	123,400	240,000	244,800	249,700
FACILITIES RENTAL	251,593	235,080	255,600	238,700	243,500	248,400
TROLLEY LEASE FEES	163	2,656	3,200	1,500	1,500	1,500
INVESTMENT EARNINGS (IN	469,290	699,170	439,800	425,000	353,000	317,000
INVESTMENT GAIN/LOSS	(69,984)	84,052	-	-	-	-
FAIR MARKET VALUE GAINS/LOSS	(1,457,088)	(387,136)	-	-	-	-
INTEREST EARNINGS	-	351	-	-	-	-
FACILITIES RENTAL	-	821	-	-	-	-
REBATE REVENUE	1,224	1,121	1,000	900	900	900
MISC REVENUE	468	50	-	-	-	-
CASH (OVER)/SHORT	(238)	(2)	-	-	-	-
REIMB CITY EXPENSES	8,251	9,161	3,100	7,000	7,100	7,200
<b>TOTAL REVENUES</b>	<b>18,410,442</b>	<b>22,310,544</b>	<b>16,990,300</b>	<b>19,738,700</b>	<b>22,474,500</b>	<b>22,522,900</b>
<b>REIMBURSEMENTS</b>						
SERVICES PROVIDED REIMBURSE	1,102,574	1,442,269	624,200	1,442,300	1,442,300	1,442,300
CHARGES-CAPTL PROJECTS	19,965	1,730	10,400	1,700	1,700	1,700
<b>TOTAL REIMBURSEMENTS</b>	<b>1,122,539</b>	<b>1,443,999</b>	<b>634,600</b>	<b>1,444,000</b>	<b>1,444,000</b>	<b>1,444,000</b>
<b>TOTAL RESOURCES</b>	<b>19,532,981</b>	<b>23,754,543</b>	<b>17,624,900</b>	<b>21,182,700</b>	<b>23,918,500</b>	<b>23,966,900</b>
<b>EXPENDITURES</b>						
SALARIES AND BENEFITS	787,843	1,115,165	1,178,500	1,074,700	1,277,400	1,337,100
OPERATING EXPENDITURES	14,646,790	16,414,396	15,326,687	15,986,300	18,714,700	19,988,800
SERVICES PROVIDED	563,146	772,915	391,500	783,300	789,300	795,800
ALLOCATIONS	2,924,332	2,557,192	3,162,500	2,588,100	2,588,100	2,588,100
<b>TOTAL EXPENDITURES</b>	<b>18,922,111</b>	<b>20,859,668</b>	<b>20,059,187</b>	<b>20,432,400</b>	<b>23,369,500</b>	<b>24,709,800</b>
<b>SURPLUS(SHORTFALL)</b>	<b>610,870</b>	<b>2,894,875</b>	<b>(2,434,287)</b>	<b>750,300</b>	<b>549,000</b>	<b>(742,900)</b>



	2021-22	2022-23	2023-24	2023-24	2024-25	2025-26
TRANSIT-CAPITAL - 452	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
<b>RESOURCES</b>						
<b>REVENUES</b>						
LOCAL TRANS FD SB325-CA	150,498	(419,208)	1,800,000	-	-	-
FED TRANSIT ASST-CAP	1,921,451	-	-	6,809,500	-	-
CIP FUNDING OTHER GRANTS	-	-	3,958,000	4,968,000	11,033,000	15,575,000
SEKI-SHUTTLE SEQ/KINGS	322,963	-	339,200	925,300	3,400,800	-
INVESTMENT EARNINGS (IN	32,045	73,635	-	40,000	33,200	29,800
INVESTMENT GAIN/LOSS	(4,779)	8,852	-	-	-	-
FAIR MARKET VALUE GAINS/LOSS	(99,495)	(40,772)	-	-	-	-
REBATE REVENUE	56	48	-	-	-	-
CONTRIBUTION REVENUE	39,383	3,778	-	-	-	-
<b>TOTAL REVENUES</b>	<b>2,362,122</b>	<b>(373,667)</b>	<b>6,097,200</b>	<b>12,742,800</b>	<b>14,467,000</b>	<b>15,604,800</b>
<b>TOTAL RESOURCES</b>	<b>2,362,122</b>	<b>(373,667)</b>	<b>6,097,200</b>	<b>12,742,800</b>	<b>14,467,000</b>	<b>15,604,800</b>
<b>EXPENDITURES</b>						
SERVICES PROVIDED	481	1,105	1,100	1,100	1,100	1,100
ALLOCATIONS	539,148	583,700	152,900	583,700	583,700	583,700
<b>TOTAL EXPENDITURES</b>	<b>539,629</b>	<b>584,805</b>	<b>154,000</b>	<b>584,800</b>	<b>584,800</b>	<b>584,800</b>
<b>CAPITAL IMPROVEMENTS</b>	<b>3,930,064</b>	<b>42,667</b>	<b>19,500,936</b>	<b>16,240,700</b>	<b>14,975,200</b>	<b>15,753,000</b>
<b>SURPLUS(SHORTFALL)</b>	<b>(2,107,571)</b>	<b>(1,001,139)</b>	<b>(13,557,736)</b>	<b>(4,082,700)</b>	<b>(1,093,000)</b>	<b>(733,000)</b>





STORM SEW MAINT- 481	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>RESOURCES</b>						
<b>REVENUES</b>						
REIMB-FEDERAL MISC	-	1	-	-	-	-
STORM SYSTEM OPERATIONS	1,323,057	1,298,304	1,408,700	1,336,500	1,363,200	1,390,500
INVESTMENT EARNINGS (IN	10,476	15,091	12,400	10,000	8,000	7,200
INVESTMENT GAIN/LOSS	(1,562)	1,814	-	-	-	-
FAIR MARKET VALUE GAINS/LOSS	(32,525)	(8,356)	-	-	-	-
REBATE REVENUE	321	551	500	400	400	-
REIMB CITY EXPENSES	3,180	-	-	-	-	-
SUBROGATION RECOVERY	1,190	1,995	-	-	-	-
CONTRIBUTION REVENUE	1,567,411	1,818,012	-	-	-	-
MISC REVENUE	59,092	64,115	67,600	60,000	60,000	61,200
<b>TOTAL REVENUES</b>	<b>2,930,640</b>	<b>3,191,527</b>	<b>1,489,200</b>	<b>1,406,900</b>	<b>1,431,600</b>	<b>1,458,900</b>
<b>REIMBURSEMENTS</b>						
SERVICES PROVIDED REIMBURSE	173	2,207	-	2,200	2,200	2,200
CHARGES-CAPTL PROJECTS	2,248	2,632	4,400	2,600	2,600	2,600
<b>TOTAL REIMBURSEMENTS</b>	<b>2,421</b>	<b>4,839</b>	<b>4,400</b>	<b>4,800</b>	<b>4,800</b>	<b>4,800</b>
<b>TOTAL RESOURCES</b>	<b>2,933,061</b>	<b>3,196,366</b>	<b>1,493,600</b>	<b>1,411,700</b>	<b>1,436,400</b>	<b>1,463,700</b>
<b>EXPENDITURES</b>						
SALARIES AND BENEFITS	684,527	632,716	665,100	662,500	703,900	731,600
OPERATING EXPENDITURES	542,246	494,871	597,800	599,000	623,400	641,800
SERVICES PROVIDED	257,997	282,815	221,200	292,700	300,400	303,800
ALLOCATIONS	998,659	1,003,447	988,400	948,200	948,200	948,200
<b>TOTAL EXPENDITURES</b>	<b>2,483,429</b>	<b>2,413,849</b>	<b>2,472,500</b>	<b>2,502,400</b>	<b>2,575,900</b>	<b>2,625,400</b>
<b>CAPITAL IMPROVEMENTS</b>	<b>435,979</b>	<b>385,359</b>	<b>727,859</b>	<b>440,500</b>	<b>858,700</b>	<b>490,800</b>
<b>SURPLUS(SHORTFALL)</b>	<b>13,654</b>	<b>397,158</b>	<b>(1,706,759)</b>	<b>(1,531,200)</b>	<b>(1,998,200)</b>	<b>(1,652,500)</b>



INTERFUND TRANSFERS

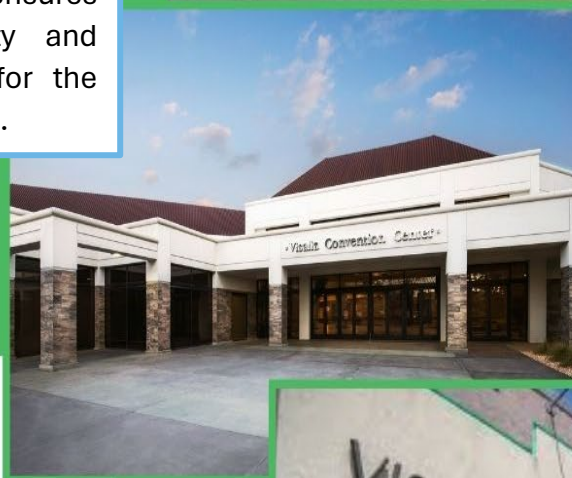
Transferring Fund	Receiving Fund	Projected 2024-25	Projected 2025-26	
<b>General Fund - Interfund Transfers:</b>				
	<i>Debt Service Fund</i>			
	VPFA 2014 Certificates of Participation	126,700	127,100	1
	VPFA 2015 Certificates of Participation	590,400	589,900	2
	<i>Business Type Funds</i>			
	<i>Animal Control</i>			
	Operations	1,269,100	1,310,500	3
	Capital Projects	221,100	25,000	3
	Debt Service	567,300	567,300	3
	<i>Visalia Baseball</i>			
	Operations	218,700	175,400	4
	Capital Projects	48,300		4
	Capital Projects -Set Aside	200,000	200,000	4
	<i>Convention Center</i>			
	Operations	1,619,000	1,667,500	5
	Capital Projects -Set Aside	400,000	400,000	5
	Debt Service (2014 & 2015 COP)	1,086,900	1,088,400	5
	General Fund Inter-Fund Transfer	6,347,500	6,151,100	
	emergency reserve transfer			
	VECC			
<b>Special Revenue Fund:</b>				
Measure T - Police	VPFA 2015 Certificates of Participation	151,500	151,400	6
Police Impact Fee	VPFA 2015 Certificates of Participation	415,200	414,800	7
<b>Capital Project Fund:</b>				
Kaweah Lake	Storm Sewer Maintenance	300,000	300,000	8
	<b>Total</b>	<b>\$ 7,214,200</b>	<b>\$ 7,017,300</b>	

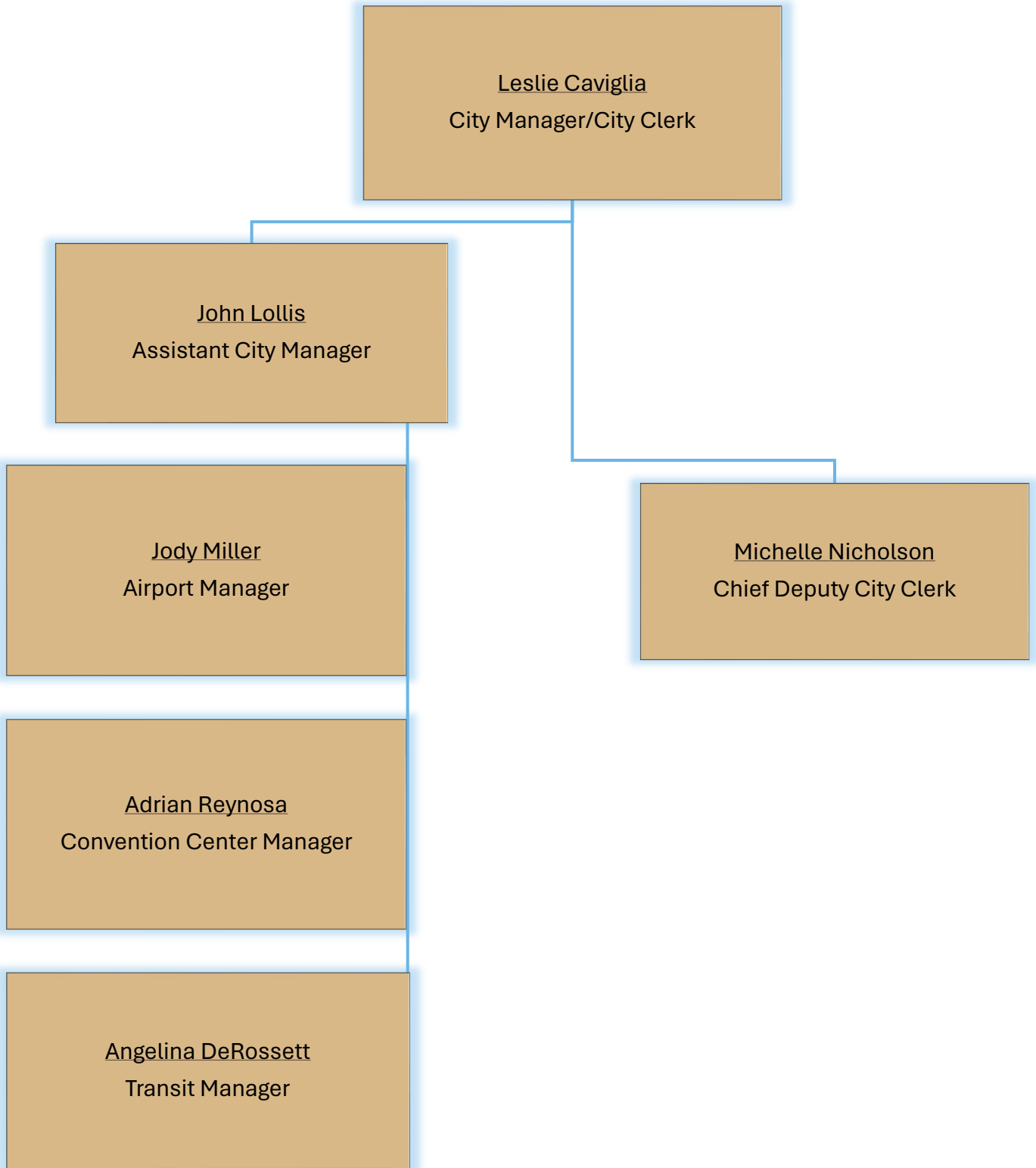
- 1 To fund General Fund portion of 2014 Certificate of Participation (CHE)
- 2 To fund General Fund portion of 2015 Certificate of Participation (VECC)
- 3 To fund operating and debt service for Animal Control.
- 4 To fund operating for Visalia Baseball.
- 5 To fund operating and capital expenses and debt service payments for Convention Center.
- 6 To fund Measure T portion of 2015 Certificate of Participation.
- 7 To fund Police Impact Fee portion of 2015 Certificate of Participation.
- 8 Transfer of fees to fund Storm Maintenance operations per voter approval in March 2013.



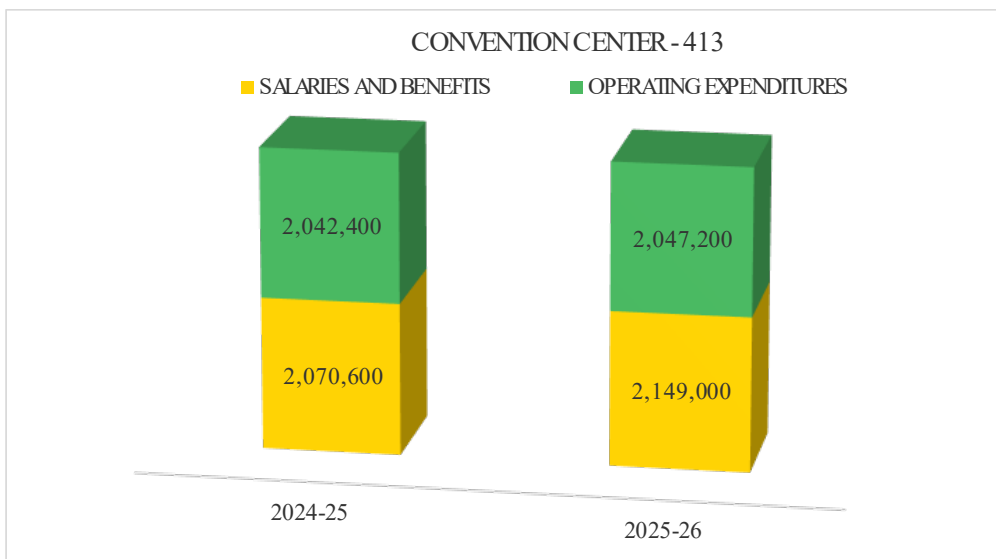
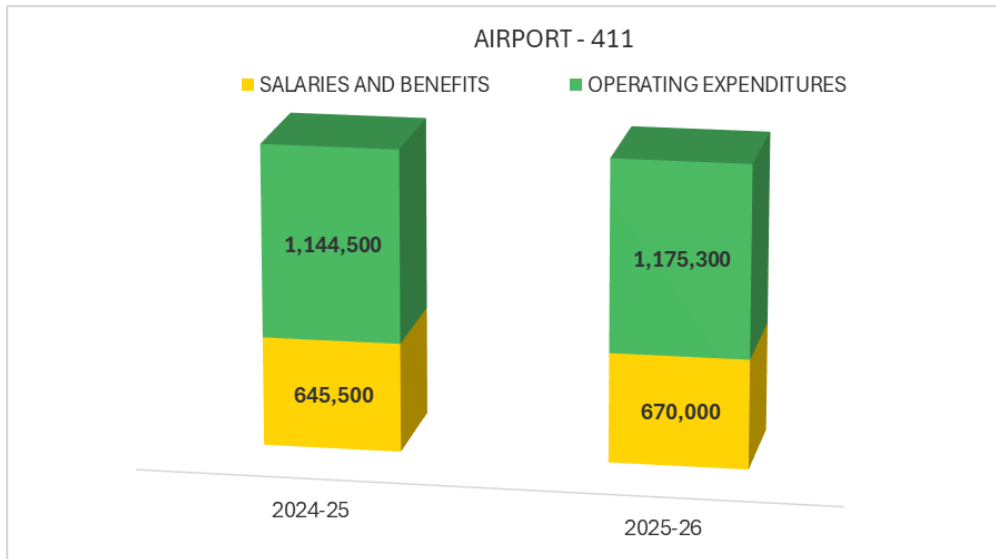
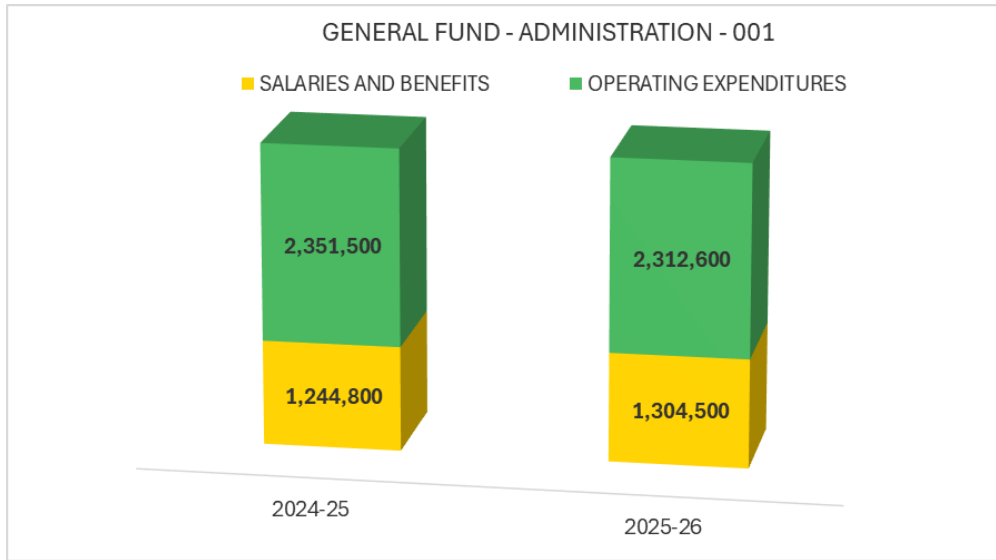
## ADMINISTRATION DEPARTMENT

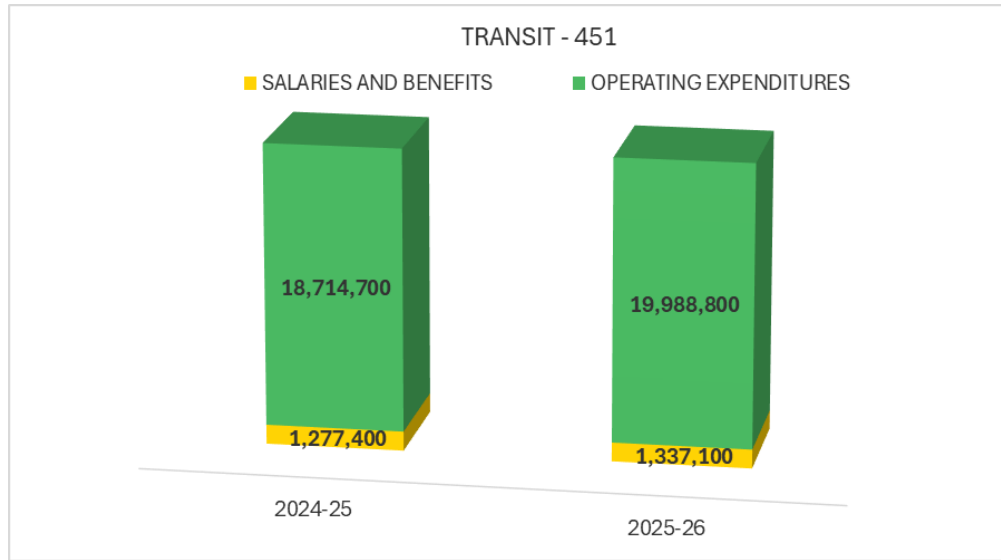
**MISSION:** To protect, maintain, and improve the quality of life for Visalia residents and visitors by providing quality services, fiscal responsibility, adopting legislation and providing policy direction for the City organization, facilitating economic development, and promoting the best interests of the community locally and with other governmental agencies. The department provides leadership, support, and coordination with the various City departments, provides policy recommendations to the City Council, represents City interests in local and regional issues, and assures the governmental processes are readily visible and accessible to the citizens of Visalia. The Administration Department also ensures that the resources of the City and community are effectively used for the betterment of all of Visalia residents.





Allocated FTE's = 30







### ADMINISTRATION

#### ALL FUNDS

OPERATING EXPENDITURES	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>GENERAL FUND</b>						
CITY COUNCIL - 001 - 1011	479,127	549,799	493,300	488,500	531,500	540,000
ASSIST. CITY MANAGER - 001 - 1015	264,588	341,398	343,800	381,900	384,400	399,200
CITY MANAGER - 001 - 1021	920,467	1,285,224	1,259,300	1,244,300	1,330,000	1,363,500
CITY CLERK - 001 - 1022	249,490	349,685	267,200	280,000	352,000	302,300
LEGAL - 001 - 1025	1,225,960	1,214,808	1,620,500	1,377,300	1,390,900	1,404,600
CONV CTR - VISITOR'S BUREAU - 001 - 1051	342,359	43	-	-	-	-
COMMUNITY ARTS - 001 - 1061	41,711	-	-	-	-	-
Total Operating Expenditures	3,523,702	3,740,957	3,984,100	3,772,000	3,988,800	4,009,600
Reimbursements	(2,083,679)	(2,138,809)	(2,423,100)	(2,342,800)	(2,360,600)	(2,378,300)
<b>Net General Fund</b>	<b>1,440,023</b>	<b>1,602,148</b>	<b>1,561,000</b>	<b>1,429,200</b>	<b>1,628,200</b>	<b>1,631,300</b>
<b>SPECIAL REVENUE</b>						
GOLF COURSE - ZERO DIVISION - 151 - 1510	-	29,875	-	-	-	-
GOLF COURSE - 151 - 1511	59,481	64,694	60,400	59,300	64,300	64,300
Total Operating Expenditures	59,481	94,569	60,400	59,300	64,300	64,300
Reimbursements	-	-	-	-	-	-
<b>Net Special Revenue</b>	<b>59,481</b>	<b>94,569</b>	<b>60,400</b>	<b>59,300</b>	<b>64,300</b>	<b>64,300</b>
<b>PROPRIETARY</b>						
AIRPORT ZERO DIV - 411 - 4040	175,430	286,201	998,184	997,600	724,600	4,197,800
AIRPORT OPERATIONS - 411 - 4041	2,339,630	2,464,304	1,979,000	2,400,245	2,537,500	2,593,900
CONV CENTER ZERO DIV - 413 - 4130	(1,668,591)	822,623	225,987	925,700	1,405,200	4,331,100
CONV CNTR ADMINISTRATION - 413 - 4131	288,792	382,270	503,700	440,700	464,800	483,200
CONV CNTR SALES & MARKET - 413 - 4132	220,705	294,706	269,000	247,800	296,300	307,800
CONV CNTR OPERATIONS - 413 - 4135	2,293,009	3,167,019	2,782,404	3,143,800	3,340,700	3,413,500
TRANSIT ZERO DIV - 451 - 4510	(228,517)	52,406	17,800	14,600	14,600	14,600
TRANSIT-CAPITAL GRANT ZERO DIV - 452 - 4520	801,333	625,619	19,653,836	16,824,400	15,558,900	16,336,700
TRANSIT OPERATIONS - 451 - 4551	16,577,905	17,878,416	16,862,687	17,456,400	19,797,200	20,956,900
TR SEQUOIA INTERNAL SHUTTLE - 451 - 4553	1,555,826	1,282,412	1,460,400	1,220,800	1,597,800	1,698,500
TRANSIT CALL CENTER - 451 - 4554	280,740	308,968	265,700	313,200	314,300	315,500
TRANSIT - V LINE - 451 - 4555	736,157	934,320	952,800	960,100	1,146,900	1,197,000
TR SEQUOIA GATEWAY SHUTTLE - 451 - 4556	-	403,143	499,800	467,300	498,700	527,300
Total Operating Expenditures	23,372,419	28,902,407	46,471,298	45,412,645	47,697,500	56,373,800
Reimbursements	(1,197,740)	(1,472,640)	(684,600)	(1,472,600)	(1,472,600)	(1,472,600)
<b>Net Proprietary</b>	<b>22,174,679</b>	<b>27,429,767</b>	<b>45,786,698</b>	<b>43,940,045</b>	<b>46,224,900</b>	<b>54,901,200</b>
<b>TOTAL ADMINISTRATION</b>	<b>23,674,183</b>	<b>29,126,484</b>	<b>47,408,098</b>	<b>45,428,545</b>	<b>47,917,400</b>	<b>56,596,800</b>



**CITY COUNCIL – 1011**

**Division Description:** The City of Visalia is comprised of five City Council Districts. Visalia voters elect a five-member City Council to serve as the City's legislative and governing body. As the elected legislative body of the City of Visalia, the City Council has overall responsibility for the scope, direction, and financing of City services. The City Council, as the legislative body, establishes policy that is administered and implemented through full time staff under the Council-Manager form of government. The Council is also responsible for establishing land use policies through the General Plan and zoning regulations.

The members represent the City and their respective Districts and serve four-year terms. A general municipal election is held every two years in November, alternating between two and three positions each election cycle. The City Council members select from among themselves a Mayor and Vice Mayor who generally serve for two years. The Mayor presides at meetings of the City Council, signs documents and executes agreements on behalf of the City Council, and acts as the official representative of the City.

Regular meetings of the City Council are held at 7:00 p.m. on the first and third Monday of each month in the City Council Chambers at City Hall. Work sessions are generally held at 4:00 p.m. on the same days. Work sessions are held to provide information to the City Council on issues more complex or time-consuming than those typically scheduled for regular Council meetings. All meetings of the City Council, except Closed Sessions, as needed and allowed by State law, are open to the public.

The City Council appoints a City Manager as the chief executive officer of the City government and a City Attorney who serves as legal advisor to the City Council and City officials. The City Council enacts ordinances and resolutions and approves the budget and City expenditures. In addition to its legislative duties, the City Council also appoints citizens to serve on Committees and Commissions that operate in an advisory capacity to the City Council.

The Mayor and members of City Council are responsive to citizen concerns and enact legislation that reflects the needs, wishes, and priorities of all the residents of Visalia. They strive to promote the economic, cultural, and governmental well-being of the community. They represent the City at community ceremonies, meetings, and other functions as well as participating in regional, state, and national organizations.

<b>Performance Measurements - City Council</b>						
<i>Strategy</i>	<i>Measure</i>	Actual 2021-2022	Actual 2022-2023	Projected 2023-2024	Forecast 2024-2025	Forecast 2025-2026
2018 completed the final phase of the Visalia City Council members elected by-District. The Council is the legislative policy-making branch of City government and is a five member body. Through its power to pass ordinances, levy taxes, award contracts, appoint the City Manager and City Attorney, committees and commissions, the Council directs the course of city government.	Council Meetings	25	24	26	26	26
	City Council Ordinances Passed	16	15	15	15	15
	City Council Resolutions Passed	60	59	60	60	60





**CITY ADMINISTRATION – 1015, 1021**

**Division Description:** The City Manager, as chief executive officer of the City, is responsible for various functions assigned by the City’s Charter and the City Council. These include overseeing the implementation and administration of policies established by the City Council, supervising the activities of all departments, enforcing City Ordinances, preparing the operating and capital improvement budgets, and other such duties and responsibilities as may be assigned by the City Council.

The Assistant City Manager oversees Airport, Convention Center, and Transit

**2022-2024 Accomplishments**



1. Presented and adopted a balanced budget for FY 2022-24 that maintained the Council-established Emergency Reserve Fund at a fully funded level.



2. Successfully protected the health, property, and safety of the community during the significant March 2023 regional flooding event.



3. Facilitated the construction of a new 100-bed Navigation Center north of Downtown and operated by Community Services Employment Training (CSET) to address homelessness in the community.



4. Continued planning and development of the East Downtown Civic Center, with approval of a concept plan for the overall site, approval to move ahead with the design of the public safety building, and significantly increased the Civic Center financial fund.



5. Secured \$900,000 in federal Community Project Funding for the development of eastside water retention basins.



6. Completed reorganization of City Departments, creating a new Engineering & Building Department, and hiring a new Assistant City Manager in January 2024 and Administrative Services Director in February 2024.

**2024-2026 Objectives**



1. Submit a balanced two-year budget for 2024-26.



2. Work with the City Council on developing budget strategies as actual revenues and expenditures are realized given uncertain economic conditions.



3. Continue the strategic structuring of the organization to meet the needs of a growing community, acknowledging the need to be sensitive to evolving needs of the community.



4. Develop strategies for enabling continued economic recovery as the community endeavors to recover from the pandemic with a continued strong focus on job creation/economic development activities in all sectors of the local economy (industrial, retail, office, institutional and Downtown).



5. Focus effort and resources on planned migration toward the Civic Center in east Visalia, which will include taking steps to vacate original City Hall property on Acequia Avenue.



6. Increase the maintenance of effort on City-owned facilities and ongoing infrastructure improvements.



7. Continue with the planning and development of eastside water retention basins and regional park facilities.



8. Successfully expand Sphere of Influence to reflect areas of anticipated growth.



9. Refine City role in addressing issues related to homelessness – better coordinate resources and operations with County of Tulare and other partners.



10. Continue to work with Cal Trans on long range improvements that will improve the transportation along the Highway 198 corridor.



11. Enhance the quality of life for local residents through continued improvement of trails and parks system, opportunities for the arts, and refined recreational programs.



12. Maintain and build upon strong partnerships with allied organizations, including, but not limited to College of the Sequoias, Kaweah Delta Medical Center, Visalia Unified School District, and local non-profit organizations.



13. Continued administrative oversight of the Visalia Convention Center as it endeavors to staff events and attract new customers in the continued recovery from the pandemic. Continued administrative oversight of Visalia Transit as it operates daily and move forward with the implementation of on-demand micro-transit, the purchase of property for a new transfer station in the Visalia Industrial Park in conjunction with the development of the Cross Valley Corridor, and the planning for implementation of zero emission hydrogen fuel cell vehicles. Continued administrative oversight of the Visalia Airport as it completes its updated Airport Layout Plan and pursues funding, design and construction of planned improvements to the Airport property, including a modernized terminal.



**CITY CLERK – 1022**

**Division Description:** The primary responsibility of the City Clerk is to serve as Clerk to the City Council and to prepare City Council agendas and minutes for all City Council meetings. Additionally, the City Clerk processes Council agreements and maintains the official legislative record of the Council in its resolutions and ordinances and Municipal Code. The Clerk coordinates the flow of business and documents to and from the City Council and senior City management, as well as provides information and researches records for the public and staff. The Clerk conducts elections, serves as the local filing officer for the Fair Political Practices Commission, processes campaign filings and statements of economic interest forms, coordinates appointments to the City’s Committees and Commissions, and provides support services to the Mayor and City Council.

**2022-2024 Accomplishments**



1. Administered the 2022 by-District City Council Election for Districts 1 (short term), 3, 4, and 5, including coordination with the Tulare County Elections Division.



2. Continued to administer provisions of the Brown Act, Maddy Act, Public Records Act, and Political Reform Act including the bi-annual review of the City’s Conflict of Interest Code for Council approval in December 2022.



3. Fulfilled duties as local filing officer for FPPC: Includes Election Campaign Statements, Economic of Interests Statements (FPPC Form 700), ethics training, and harassment prevention training.



4. Administered requirements of AB 1234, Ethics Training, and AB 1661, Harassment Prevention Training for Council and Planning Commissioners.



5. Continued implementation of updated agenda management software program and completed data migration from the previous software program.

**2024-2026 Objectives**



1. Administer the 2024 by-District City Council Election for Districts 1 and 2 including coordination with the Tulare County Elections Division.



2. Administer the 2026 by-District City Council Election for Districts 3, 4, and 5 including coordination with the Tulare County Elections Division.



3. Continue to administer provisions of the Brown Act, Maddy Act, Public Records Act, AB 1234, AB 1661, Political Reform Act, including the bi-annual review of the City’s Conflict of Interest Code for Council approval in 2024.



4. Revise the City’s Records Management Manual/Policy and implement and train staff.



**Performance Measurements - City Clerk**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
The City Clerk's Office is a public-service department that maintains a complete and accurate record of Council proceedings; preserves official City records; coordinates campaign filings and conflict of interest Form 700 statements for designated employees and certain appointed and elected officials; works with Tulare County on consolidated elections; provides administrative support to the City Council; provides prompt & courteous responses for requests for assistance to citizens, City Council, and staff; maintains the City's Municipal Code and administers the City's Committees and Commissions.	City Council Agendas	25	24	26	26	26
	City Council Audio Recordings	25	24	26	26	26
	FPPC Form 700 Filings	121	85	100	100	100
	Campaign Filings	100	108	120	120	120
	Municipal Code Supplements	4	4	4	4	4



**AIRPORT – 411**

**Division Description:** The Airport Division is responsible for all aspects of planning, management, and oversight of the day-to-day operation of the Visalia Municipal Airport. The Airport’s function is to provide adequate facilities to accommodate the travel and recreational needs of the citizens of the Central Valley.

**2022-2024 Accomplishments**



1. Held the inaugural Visalia Airport Wings and Wheels car show, a free event for the community that featured cars and planes on display, food vendors, and live music. We hosted an estimated 4,000 people in attendance.
2. September 2023 Jet-A fuel sales of 23,982 gallons marked the highest single-month jet fuel sales by gallon on record. This signifies a continued trend of increasing private and corporate jet traffic at the Airport.
3. Completed an 18-month updated Airfield Layout Plan project. This plan gives Airport staff a roadmap for future development within the Airport fence line.
4. Completed \$85,000 remodel project of the Airport FedEx location well under budget and on time.

**2024-2026 Objectives**



1. Complete the Pavement Maintenance Management Plan CIP project, an FAA requirement for future Airport movement area rehabilitation and renovation.
2. Execute new ground lease agreements for aviation development on Airport land with a focus on the west side of the Airport along the Highway 99 frontage road area.
3. Complete the Airfield Sweeper acquisition, ensuring safe movement and airfield operations for all.
4. Continue to execute AIP grant-funded projects outlined in the Airport Layout Plan as approved by the Federal Aviation Administration.
5. Continue to work with current Cargo operators to increase the size of their operations and allow them to utilize larger aircraft.
6. Operate a safe and thriving Airport in accordance with all FAA regulations. Encourage the growth of general aviation and provide all the support possible to the Airport community.



**Performance Measurements - Airport**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
To provide a premium fuel service to aircraft users which merits a premium fee.	Gallons of fuel sold					
	- Jet Fuel	186,680	143,965	212,896	232,515	245,680
	- Aviation Gasoline	88,299	110,407	122,970	128,912	134,719
To assure that leased facilities are fully utilized (assumes 100% leased hangars).	Number of individuals on paid hangar waiting list	5	7	21	28	35
To encourage growth of cargo facilities at the Visalia Airport.	Total annual pounds of Cargo					
	- Inbound	3,744,940	3,564,537	3,651,200	3,737,863	3,911,189
	- Outbound	2,130,360	2,067,902	2,131,255	2,194,608	2,321,914



**CONVENTION CENTER – 413**

**Division Description:** The Convention Center serves as an economic stimulus and a community gathering place for business, entertainment, and cultural events. The focus of the Center is to attract conventions, conferences, and business meetings that will bring people to Visalia. In addition, the Center provides banquet, meeting, and entertainment options for the entire community. The Center staff strives to provide quality service, in a safe, well-maintained facility.

**2022-2024 Accomplishments**



1. Successfully reopened the Convention Center after COVID-19 restrictions were lifted on events.



2. Sales staff attended Destination West and Destination California, an Event Industry tradeshow promoting the Visalia Convention Center as a premier location for conferences and tradeshows.



3. Secured the Miss California and Miss California Teen pageant, a six-day event with participants visiting the downtown area which resulted in a substantial economic impact on the region. Sales staff have secured the 2024 pageant which is their “100<sup>th</sup> Anniversary” celebration.



4. Secured a Premiere Sponsorship for the California Society of Association Executives further increasing the visibility of the Convention Center as a consideration for industry conferences, conventions, and tradeshows.

**2024-2026 Objectives**



1. Develop effective marketing strategies to attract a diverse range of events, exhibitors, and attendees, enhancing the Convention Center’s profile.



2. Actively engage with the local community, fostering partnerships, and contributing to the economic and cultural development of the area.



3. Design spaces and services to be adaptable to different event requirements and ensure the Convention Center remains relevant to evolving industry trends.



4. Stay at the forefront of technology to enhance the overall event experience, including advanced audio-visual capabilities, high-speed internet, and innovative event management systems.



5. Achieve financial sustainability through a balanced mix of events, cost management, and revenue generation strategies.



**Performance Measurements - Convention Center**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Maximize the usage of the Convention Center to enhance economic growth and community vitality.	Occupancy	31%	27%	23%	26%	27%
Reduce the Convention Center's reliance on the General Fund.	GF contribution as a percentage of total operating expenses.					
	- Operating Expenses	1,199,954	4,666,622	4,033,700	4,184,800	4,223,200
	- Gen. Fund Contribution	575,915	1,339,672	1,556,236	1,772,800	1,815,000
Bring more visitors to Downtown Visalia and increase facility revenues by increasing the number of events.	- Percentage	48%	29%	39%	42%	43%
	Conventions/Conferences	82	110	128	107	112
	Meetings	342	216	141	223	234
	Banquets	64	83	69	72	76
	Consumer Shows	28	29	40	32	34
	Entertainment	34	49	40	41	32
	- Total Event Days Per Event	550	487	418	475	488





**TRANSIT – 451**

**Division Description:** The Transit Division provides transportation services in and around the greater Visalia area, including Goshen, Exeter, Farmersville, and Tulare, as well as seasonal shuttle service to and within the Sequoia National Park. The division provides service seven days a week in the form of 13 fixed routes, paratransit service for ADA (Americans with Disabilities Act) certified individuals, a youth “LOOP” shuttle under the direction of the Recreation Department, and the VLINE shuttle with service to various locations between the Visalia Municipal Airport and the City of Fresno. The division operates a multi-modal transportation center that serves as a hub for the City and County transit systems, Greyhound, Amtrak, and taxi service; including the regionwide Greenline Call Center. The Transit Division utilizes many third-party contracts for vehicle & equipment purchases, facility & bus maintenance, and bus operations.

**2022-2024 Accomplishments**



1. Completed the RFP (Request for Proposal) process to obtain a new station manager for the CNG (Compressed Natural Gas) station that is owned and operated by the Transit division.
2. Ongoing participation in regionwide efforts such as the Cross Valley Corridor, fare collection system, and micro transit pilot projects.
3. Purchased and received two (2) replacement 35ft Battery Electric Buses and chargers from New Flyer of America.
4. Completed a paving project at the Transit Center to repair existing bus lanes and sidewalks.

**2024-2026 Objectives**



1. Complete bus radio and antenna upgrade including a new repeater in order to convert all buses to digital from analog radio.
2. Implement a regionwide micro transit project in coordination with the Tulare County Regional Transit Agency (TCRTA).
3. Facilitate expansion of the Transit CNG fueling station.
4. Purchase and receive two (2) replacement 35ft Battery Electric Buses and chargers from Gillig, LLC.



**Performance Measurements - Transit**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
<p><b>Safety</b> of Visalia Transit customers and other drivers on the road is of primary concern. Accident statistics are provided to measure VT's safety record.</p>						
Provide and raise awareness of a safe transit system.	Miles between preventable accidents	240,258	99,888	279,616	194,515	194,515
	Number of preventable incidences	9	22	8	13	13
<p><b>Ridership</b> shows the number of boardings within a time period and may reflect multiple boardings by the same passengers on the same day or within the same time period.</p>						
Increased ridership in all areas of the community.	Fixed Route Passengers	528,592	581,405	565,752	703,500	773,850
	Fixed Route Rides per hour	4.48	4.90	4.74	5.87	6.42
	Dial-A-Ride Passengers	25,918	30,642	31,830	32,785	33,769
	Dial-A-Ride Rides per hour	2.6	2.81	2.82	3.00	3.19
	V-LINE Passengers	15,412	23,512	31,823	39,571	43,528
	V-LINE Rides per hour	2.61	3.17	3.41	3.36	2.94
	All Combined Passengers	569,922	635,559	629,405	775,856	851,147
	All Combined Rides per hour	10	11	11	12	13
<p><b>Ridership Notes:</b> The projected dip in ridership for 2023-24 is due to the drivers going on strike from 7/8/2023 to 8/19/2023. There was no or limited service during the strike period.</p>						
<p><b>Efficiency:</b> The two forecast years show a significant increase when compared to previous years. This is due to inflation. Staff are in the process of going out to bid for a new contract. Staff anticipates at least a 10% increase in costs.</p>						
Offer reliable and efficient transit services to meet the needs of the community.	Fixed Route Cost per mile	\$ 6.50	\$ 6.50	\$ 6.57	\$ 7.22	\$ 7.94
	Fixed Route Cost per passenger	\$ 21.60	\$ 19.74	\$ 19.94	\$ 21.93	\$ 24.12
	Fixed Route Cost per hour	\$ 87.50	\$ 96.69	\$ 97.66	\$ 107.42	\$ 118.16
	Dial-A-Ride Cost per mile	\$ 6.54	\$ 6.75	\$ 6.82	\$ 7.50	\$ 8.25
	Dial-A-Ride Route Cost per passenger	\$ 36.15	\$ 34.21	\$ 34.55	\$ 38.01	\$ 41.81
	V-LINE Cost per mile	\$ 2.44	\$ 2.47	\$ 2.49	\$ 2.74	\$ 3.02
	V-LINE Route Cost per passenger	\$ 36.33	\$ 30.13	\$ 30.43	\$ 33.47	\$ 36.82
	V-LINE Cost per hour	\$ 87.50	\$ 95.42	\$ 96.37	\$ 106.01	\$ 116.61



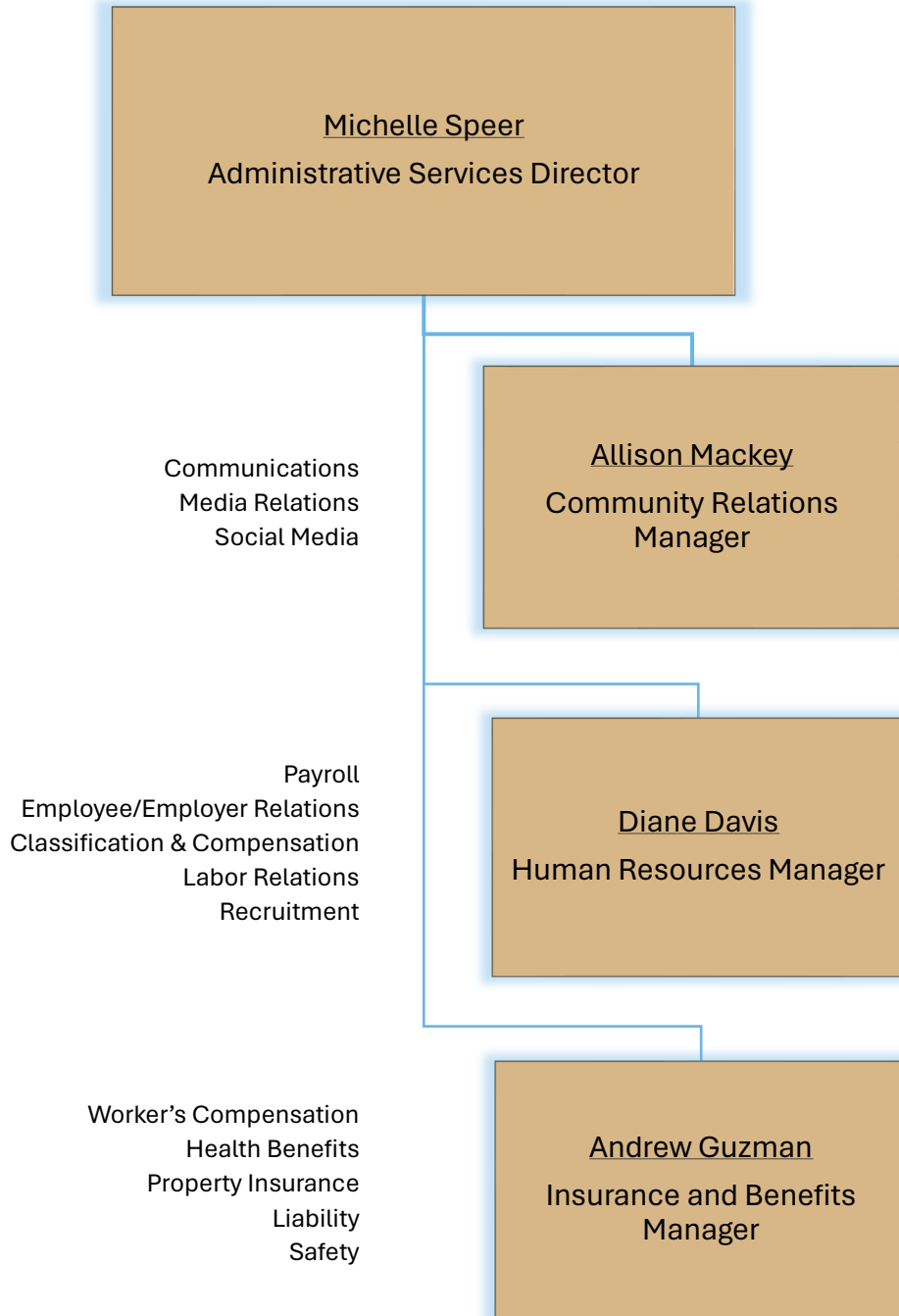
VISALIA

2024/25 & 2025/26  
Two Year Budget

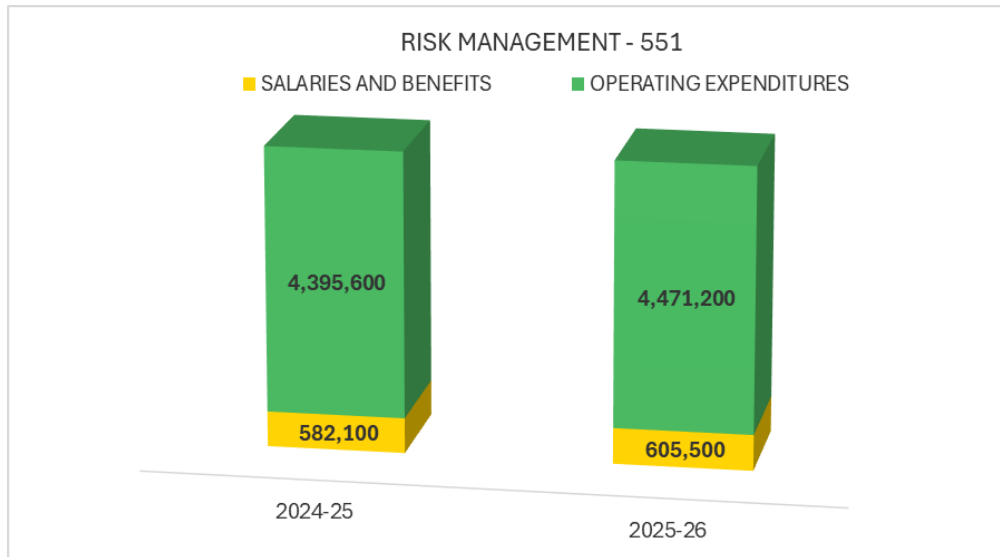
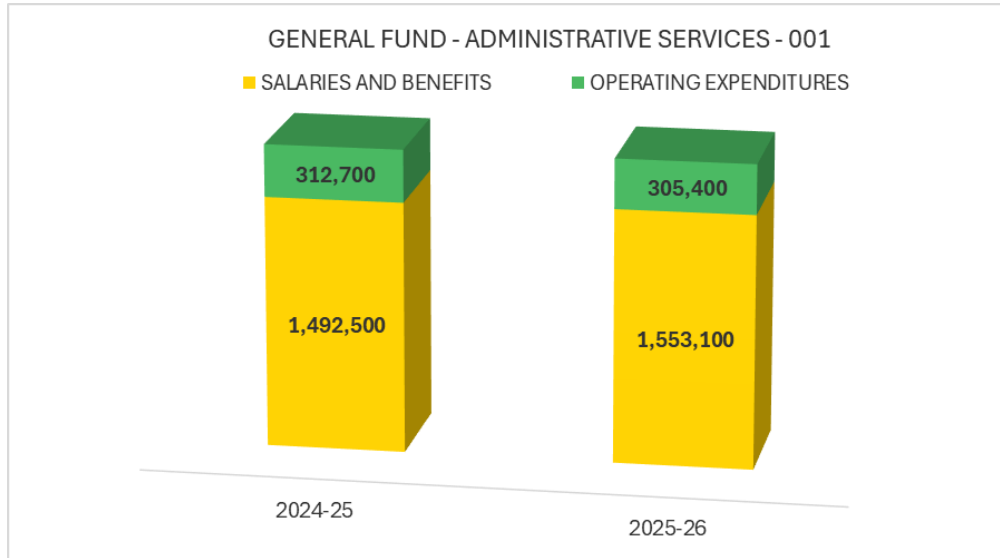
## ADMINISTRATIVE SERVICES DEPARTMENT

**MISSION:** To provide exemplary service to all stakeholders by providing clear, cohesive, and transparent messages to the public and the workforce, enhancing recruitment and retention efforts, and minimizing risk to the organization through trainings and evaluations of the workplace. The Department is comprised of Human Resources, Risk Management, and Communication divisions. The Administrative Services Director is instrumental in working with the City's executive team to create an "Employee Forward" working environment.





Allocated FTE's = 14





**ADMINISTRATIVE SERVICES**

**ALL FUNDS**

<b>OPERATING EXPENDITURES</b>	<b>2021-22 ACTUALS</b>	<b>2022-23 ACTUALS</b>	<b>2023-24 BUDGET</b>	<b>2023-24 PROJECTED</b>	<b>2024-25 PROPOSED</b>	<b>2025-26 PROPOSED</b>
<b><u>GENERAL FUND</u></b>						
COMMUNITY RELATIONS - 001 - 1023	188,230	319,871	416,000	463,300	494,400	511,700
HUMAN RESOURCES - 001 - 1125	1,007,130	1,227,096	1,097,900	1,051,400	1,220,100	1,260,800
UNEMPLOYMENT INSURANCE - 001 - 1127	80,068	47,785	130,000	78,700	83,800	83,900
LABOR RELATIONS - 001 - 1128	23,039	22,925	59,500	56,800	36,800	21,800
ADMIN SERVICES DIRECTOR - 001 - 1701	61,668	20,804	247,700	141,500	251,300	261,600
Total Operating Expenditures	1,360,135	1,638,481	1,951,100	1,791,700	2,086,400	2,139,800
Reimbursements	(1,125,896)	(1,350,423)	(1,170,200)	(1,184,600)	(1,190,300)	(1,190,400)
<b>Net General Fund</b>	<b>234,239</b>	<b>288,058</b>	<b>780,900</b>	<b>607,100</b>	<b>896,100</b>	<b>949,400</b>
<b><u>INTERNAL SERVICE</u></b>						
RISK PROP INS ZERO DIV - 551 - 5510	954,852	(35,975)	35,000	35,000	-	-
RISK MANAGEMENT ADMIN - 551 - 5512	501,854	503,583	444,500	491,100	500,300	515,400
SAFETY PROGRAM - 551 - 5513	203,078	208,446	202,100	220,400	233,300	242,200
RISK - LIABILITY PROTECTION - 551 - 5521	2,070,574	2,908,882	3,216,400	3,724,700	3,863,900	3,913,900
RISK - PROPERTY & BONDS - 551 - 5522	458,331	587,695	386,300	658,700	701,200	726,200
RISK PERSONNEL INS ZERO DIV - 552 - 5530	13,368,499	13,560,647	14,804,200	14,765,450	15,049,800	15,336,900
RISK WORK COMP ZERO DIV - 553 - 5540	2,064,705	2,868,197	2,570,700	2,884,700	2,884,700	2,884,700
Total Operating Expenditures	19,621,893	20,601,475	21,659,200	22,780,050	23,233,200	23,619,300
Reimbursements	(603,493)	(2,060,511)	(1,395,700)	(839,200)	(839,200)	(839,200)
<b>Net Internal Service</b>	<b>19,018,400</b>	<b>18,540,964</b>	<b>20,263,500</b>	<b>21,940,850</b>	<b>22,394,000</b>	<b>22,780,100</b>
<b>TOTAL ADMINISTRATIVE SERVICES</b>	<b>19,252,639</b>	<b>18,829,022</b>	<b>21,044,400</b>	<b>22,547,950</b>	<b>23,290,100</b>	<b>23,729,500</b>



**ADMINISTRATIVE SERVICES DIRECTOR - 1701**

**Division Description:** To enhance employee and public engagement through the use of communication platforms, increase recruitment and retention efforts through the adoption of practices and procedures that promote growth in the organization, and reduce risk to the organization as a whole.

**2022-2024 Accomplishments**



1. Hired an Administrative Services Director in February of 2024.

**2024-2026 Objectives**



1. Complete the rebranding process and roll out the City's new logo to the organization and the public.



2. Conduct a Classification and Total Compensation Study.



3. Increase community involvement with communication tools and platforms.



**COMMUNICATIONS - 1023**

**Division Description:** The Communications Division is focused on continually improving the communication between residents and the City through planning, developing, coordinating, and executing communications strategies for City programs, initiatives, news, and more. To meet these goals, the division utilizes practices including, but not limited to, working relationships with local media, partnering organizations and public entities, the continued improvement and development of the City website, public social media platforms, City publications, print and broadcast advertisements, public presentations, public awareness programs and more, all with the aim to provide residents with timely, accurate information. By working with other City departments, the division supports the messaging and outreach of these departments, while assisting with events, programs, and advertising. This division also provides support services to the City Council and the City’s executive management team.

**2022-2024 Accomplishments**



1. Introduced new City communication standards and practices, including a redesigned Inside City Hall newsletter, a new streaming platform for Council meetings, adding LinkedIn as a City social channel, and the addition of Reels and Stories on Meta. The introduction of a robust video strategy on Meta alone increased Facebook visits by 781% and Instagram reach by 477% in a six-month time period, respectively.



2. Responsible for all of the outreach, advertising, graphic design, community meeting coordination, and community partner engagement for the Bridging Horizons Play Park grant planning and application. This was a key factor in the City being awarded a \$7.8 million grant from the State’s Prop 68 Statewide Park Development and Community Revitalization Program. Visalia was one of only 112 grantees out of 450 applications received from throughout California to receive the award.



3. Directed the 2021-2022 City of Visalia Redistricting process. This included coordination with the redistricting consultant, planning and execution of all community outreach meetings, development and distribution of all redistricting messaging, press, community coordination, advertising, public notices, website development, and outreach to communities of interest. Ensured the City adhered to all Federal laws, California criteria for cities, and the FAIR MAPS Act.



4. Worked closely to create and maintain relationships with media partners throughout the Central Valley to grow opportunities for earned media. This included coordinating opportunities for engagement (Example: Minute with the Mayor on CBS 47 and community affairs interviews on KJUG 106.7 and MY97.5), ensuring that press releases were print-ready, creating interesting and engaging content capitalizing on trends, and utilizing all City distribution channels.



5. Two team members served in the City’s Emergency Operations Center activation for the 2023 storm event/Declaration of Emergency. Reporting directly to the City Manager, ensured coordination between departments, County, and State partners, served as media liaisons, was responsible for all messaging on City social channels, and instituted an SMS (mass texting platform) to communicate directly with residents.





### 2024-2026 Objectives



1. Complete the new City website RFP and identify a vendor for the development of a new City website. Work cohesively with all departments to ensure that the new City website meets the needs of the organization and our citizens.



2. Complete the Rebranding Project and implement the new brand (Visalia: A Better Way of Living) with an organization-wide rollout. Provide departments and community partners with a City Style Guide, ensure all communications and marketing materials meet new standards to ensure the brand is implemented, and open a new chapter for citizen engagement and community outreach.



3. Continue to expand the reach of the City's social media channels by increasing partnerships with departments and divisions that maintain social accounts and identify opportunities for increased collaboration with community partners.



4. Develop and implement a divisional Strategic Plan and an internal City Social Media Calendar that encompasses all departments and divisions.



5. Identify and implement digital tools that will provide capacity and opportunities for increased citizen engagement. Including an SMS platform with coordination with AlertTC, a photo library service, and other tools that can help City teams deliver on the organization's mission in a timely and cost-effective way.



<b>Performance Measurements - Communications</b>		<b>Actual</b>	<b>Actual</b>	<b>Projected</b>	<b>Forecast</b>	<b>Forecast</b>
<b>Strategy</b>	<b>Measure</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
Develop media plans that integrate traditional and online outlets. Identify and pursue opportunities for sustained interaction with media partners to maximize communication and public engagement.	Press Releases Issued	38	45	48	51	54
	Earned Media Coverage (Print & Digital Articles)	352	405	420	435	450
Focus on producing quality digital content (quality over quantity) to build engagement and increase knowledge of City programs, functions and public information.	Meta - Facebook Reach	170,673	581,400	593,900	608,748	623,966
	Meta - Facebook Profile Visits	13,933	122,243	125,299	128,432	131,642
	Meta - Instagram Reach	57,186	107,744	110,438	113,199	116,029
Grow public engagement process by creating opportunities for sustaining communications through City owned channels.	Inside City Hall Newsletter - Subscribers	2,289	2,400	2,500	2,600	2,700
	Inside City Hall Newsletter - Editions	52	42	52	56	56
Provide information on City news, programs and initiatives to current employees, as well as prospective employees and the government professional world at large.	Employee Intranet News Posts	15	13	20	25	30
	Employee Intranet Calendar Posts	36	32	34	36	38
	LinkedIn - Reach	No Account	88,459	90,670	92,937	95,260
	LinkedIn - Profile Visits (Page Views)	No Account	82,498	84,560	86,674	88,840
Create opportunities for ongoing communication and relationship building with current stakeholders, while identifying areas of potential growth and partnership.	Stakeholders - Number Worked With	63	69	65	67	69
	Stakeholder Projects Coordinated On	51	78	55	57	59
Build stability against digital algorithms by utilizing key City channels consistently with valuable and informative content.	City Website - Page Views	1,792,171	1,824,274	1,854,274	1,884,274	1,914,274
	City Website - Users	462,467	500,622	525,000	535,000	545,000
	City Website - News Posts	257	185	260	265	270
	City Website - Calendar Posts	100	142	150	155	160



**HUMAN RESOURCES (including Labor Relations) – 1125/1128**

**Division Description:** The Human Resources Division provides a comprehensive range of centralized human resources services. Key responsibilities include employee/employer relations, classification and compensation, training and development, recruitment and selection, labor relations, and payroll processing. We strive to recruit, develop, and retain a diverse, well-qualified, and professional workforce that reflects the high standards of the community we serve.

**2022-2024 Accomplishments**



1. Conducted 94 recruitments; received 6,772 applications; processed 245 background checks, 240 LiveScan prints, 242 pre-employment medical exams, 156 medical exams for current employees, and 1,419 personnel transaction (CV-9) forms. (Includes data From July 1, 2022, through November 8, 2023)



2. Completed the RFP process for HR and Citywide rebranding and began implementation of the project.



3. Implemented the NEOGOV Onboarding program to update and streamline the new hire process; provided training to employees, including a comprehensive employee orientation process to encourage employee interaction and engagement.



4. Implemented the process of updating physical standards for all classifications; coordinated the completion of 22 job analyses.



5. Created an online supervisor resource center for Human Resources processes.



6. Implemented an employee referral program and have had 10 successful outcomes.

**2024-2026 Objectives**



1. As part of the rebranding project, continue to update and modernize the Human Resources online presence to provide a more comprehensive and enhanced recruitment experience.



2. Complete physical standards update of all classifications and use to update medical exam criteria.



3. Create employee development opportunities to increase knowledge and enhance skills.



- 4. Fully implement the NEOGOV eForms module to automate personnel processes and files.
- 5. Successfully negotiate successor MOUs with Bargaining Groups A, B, E, G, and M, and come to an agreement with unrepresented employees on terms and conditions of employment.

**Performance Measurements - Human Resources**

<i>Strategy</i>	<i>Measure</i>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
To attract and retain qualified employees for the City of Visalia.	For Full Time Employees (FTE)					
	- New Hires	69	89	70	74	76
	- Separations	71	66	70	72	72
	- Average # Employees	608	620	622	626	628
	- Annual Turnover %	11.7%	10.6%	11.8%	11.5%	11.4%



**RISK MANAGEMENT –**

**Administration 5512, Liability 5521, Property 5522, Workers Compensation 5523, & Health Insurance 5524**

**Division Description:** Risk Management is responsible for workers' compensation, health benefits, property insurance, retiree health, and liability programs. The division also handles various employee benefits such as CalPERS pensions, long-term disability, life insurance, and Section 125 benefits. Risk Management also serves as a resource to the Employee Health Benefits Committee.

**2022-2024 Accomplishments**



1. Managed 159 liability and 155 workers' compensation claims filed against the City of Visalia.



2. Coordinated 180 Family Medical Leave (FMLA) requests for employee/family medical leaves consistent with State and Federal guidelines.



3. Coordinated with the Employee Health Benefits Committee (EHBC) to implement health plan changes and rate allocations.



4. Processed 63 claims for subrogation, recovering \$191,598.80 in reimbursements for damage to City property.



5. Reviewed 100 contracts to ensure compliance with City requirements.



6. Continued to administer and promote the Retirement Health Savings Account Plan.

**2024-2026 Objectives**



1. Manage comprehensive workers' compensation claims and employee leaves.



2. Evaluate Risk Management programs for affordability and appropriate protection.



3. Identify additional insurance opportunities to limit the City's exposure to loss.



4. Continue to support the Health & Wellness Clinic and related wellness offerings.



- 5. Promote options for employees to prepare for retiree health with high deductible health plans, health savings accounts, and employee-funded retirement health savings plans.

<b>Performance Measurements - Risk Management</b>						
<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
To encourage a safe work place which avoids injuries and costs.	Workers Compensation claims	92	78	80	80	80
	Program cost (Thousands)	\$2,065	\$2,868	\$2,570	\$2,699	\$2,699
	Claims cost (Thousands)	\$1,632	\$2,379	\$2,200	\$2,310	\$2,310
To provide a quality employee health care benefit at a reasonable cost.	Monthly composite employee health care cost	\$1,704	\$1,847	\$1,917	\$2,070	\$2,236
	Percentage change	-7.0%	9.0%	4.9%	8.0%	8.0%
To provide liability support in order to mitigate loss and resolve claims timely.	Claims received	76	78	80	80	80
	Claims settled	33	30	52	40	40
	Program cost (Thousands)	\$2,071	\$2,908	\$2,081	\$2,175	\$2,273



**SAFETY - 5513**

**Division Description:** The City Safety Officer is responsible for planning, leading, administering, analyzing, developing, and maintaining a full-scope, cost-effective, occupational health and safety program. Program components include state and federal regulatory compliance, consultation services, training programs, accident investigation, root cause analysis, accident and injury prevention programs, and indoor air quality concerns relating to asbestos, mold, and other potential contaminants. The goal of the City’s safety efforts is to provide education and guidance to prevent injuries, illnesses, and exposures while achieving regulatory compliance. This division seeks to prevent losses and ensure the safety and health of the workforce by inspecting City workplaces, analyzing work practices to reduce the frequency and severity of occupational injuries and illnesses, and mitigating potentially hazardous conditions relating to City operations.

**2022-2024 Accomplishments**



1. Conducted monthly investigations and analyses of occupational illness, injury, vehicle accidents, property damage, and near-miss events.
2. Conducted ongoing analysis of Safety Program status and regulatory requirements.
3. Developed and implemented Cal/OSHA, NFPA, and ANSI required programs and training.
4. Worked with departments to update the Citywide Emergency Action Plan.
5. Developed and implemented the City COVID Prevention Program, evaluated and managed updates to COVID guidelines, safety practices, and employee/employer guidance.

**2024-2026 Objectives**



1. Complete monthly investigation and analysis of all occupational illnesses, injuries, accidents, property damage, and near-miss events.
2. Analyze and improve compliance in safety program status and implement Cal/OSHA, NFPA, and ANSI required programs.
3. Conduct evacuation planning and facility inspections in/at City facilities.
4. Expand mission-specific employee safety training where needed.



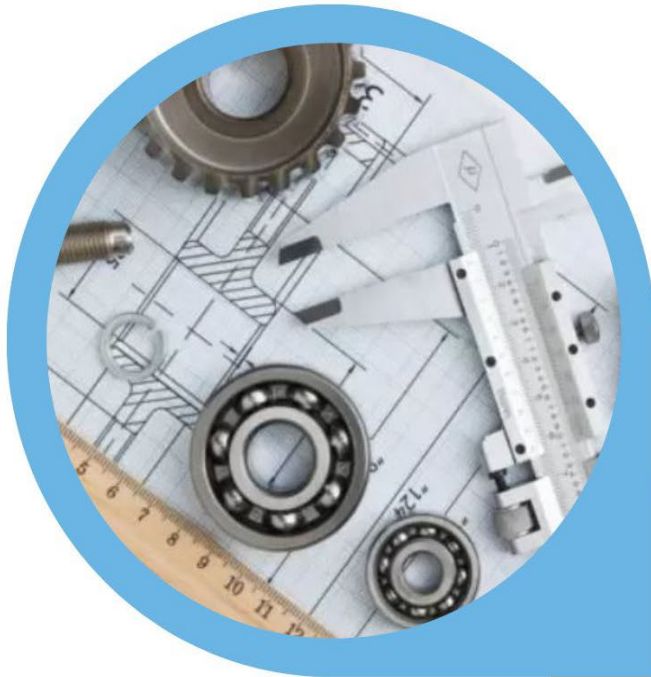
5. Expand employee compliance with infectious disease prevention requirements.





## ENGINEERING & BUILDING DEPARTMENT

**MISSION:** The Department is committed to providing engineering and building services to the community that are aimed at enhancing the quality of life for its residents. The Department demonstrates this commitment by overseeing and delivering capital infrastructure projects, assisting and regulating new residential, commercial and industrial development within the City, and providing permit review and inspections services throughout the City.





Jason Huckleberry  
Engineering and Building Director

Permit Plan Review  
Permit Inspections  
Fire Prevention Plan  
Review and Inspections  
Building Code Compliance

Building Safety  
Division

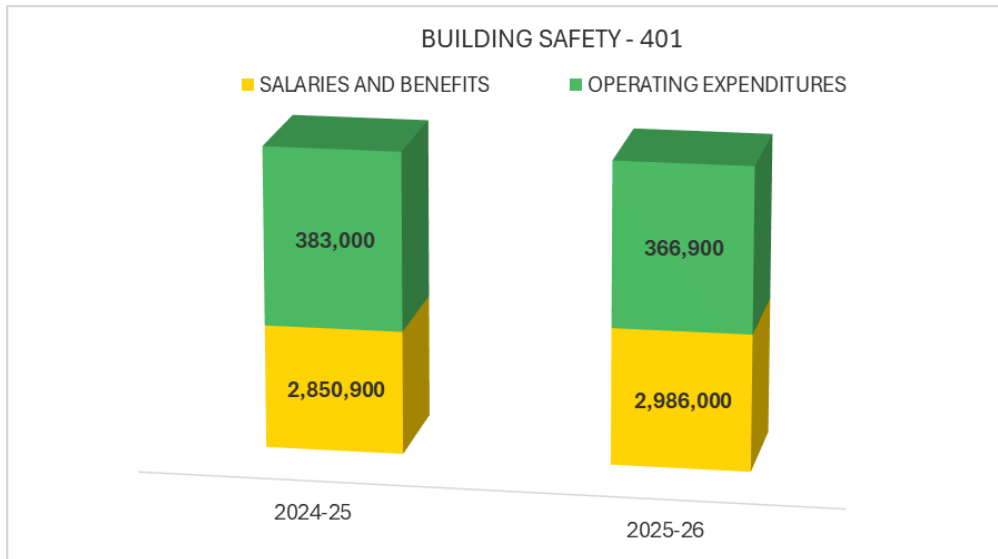
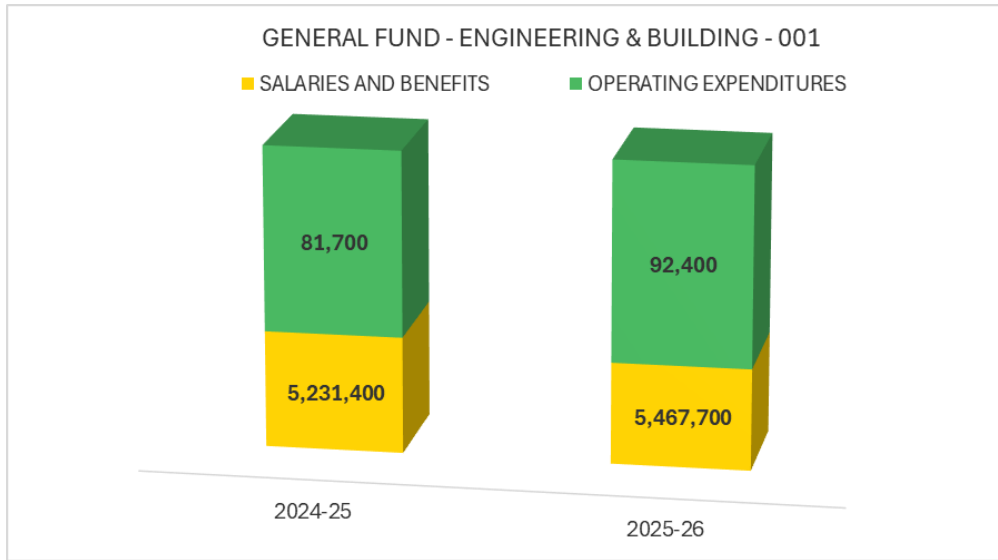
Special District Creation  
Permit Plan Review  
Final Subdivision & Parcel Maps  
Flood Map Assistance  
Subdivision Agreements & Reimbursements  
Impact Fee Assessments

Engineering Development  
Division

Capital Improvement Construction Project Management  
City Infrastructure Projects  
Coordinates Joint Agency Projects  
Technical Engineering Support

Engineering Division

Allocated FTE's = 48





### ENGINEERING & BUILDING DEPARTMENT ALL FUNDS

OPERATING EXPENDITURES	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>GENERAL FUND</b>						
ENGINEERING DEV SERVICES - 001 - 1865	886,336	1,029,946	917,400	937,500	892,800	923,200
ENG/BLDG DIRECTOR - 001 - 3307	-	-	-	144,600	274,200	286,400
ENGINEER MANAGEMENT - 001 - 3308	471,113	483,641	509,500	473,000	587,300	610,100
ENGINEERING DESIGN - 001 - 3312	2,683,998	2,786,057	3,348,992	2,817,500	3,324,300	3,457,300
TRAFFIC ENGINEERING - 001 - 3313	478,049	521,058	555,800	549,100	685,400	710,100
ENGINEERING INSPECTORS - 001 - 3317	658,441	726,016	685,200	631,600	783,100	812,400
Total Operating Expenditures	5,177,937	5,546,718	6,016,892	5,553,300	6,547,100	6,799,500
Reimbursements	(2,563,131)	(2,625,059)	(2,436,000)	(2,622,900)	(2,723,400)	(2,728,400)
<b>Net General Fund</b>	<b>2,614,806</b>	<b>2,921,659</b>	<b>3,580,892</b>	<b>2,930,400</b>	<b>3,823,700</b>	<b>4,071,100</b>
<b>PROPRIETARY</b>						
BUILDING SAFETY ZERO DIV - 401 - 4010	(392,487)	88,544	168,132	168,100	760,600	3,400
BUILDING SAFETY - 401 - 4014	3,419,916	3,633,537	3,732,847	3,498,500	4,177,000	4,298,100
Total Operating Expenditures	3,027,429	3,722,081	3,900,979	3,666,600	4,937,600	4,301,500
Reimbursements	(22,790)	(19,350)	(29,800)	(19,400)	(19,400)	(19,400)
<b>Net Proprietary</b>	<b>3,004,639</b>	<b>3,702,731</b>	<b>3,871,179</b>	<b>3,647,200</b>	<b>4,918,200</b>	<b>4,282,100</b>
<b>TOTAL ENGINEERING &amp; BUILDING DEPARTMENT</b>	<b>5,619,445</b>	<b>6,624,390</b>	<b>7,452,071</b>	<b>6,577,600</b>	<b>8,741,900</b>	<b>8,353,200</b>



**DIRECTOR – 3307**

**Division Description:** The Department is managed under the direction of the Engineering and Building Director, who is responsible for managing the various divisions of the Department, including Building Safety, Engineering Development Services, Engineering Capital Design and Construction, Engineering Traffic, and Engineering Inspection Services. The Department interacts with many community boards such as the Planning Commission, Tulare County Association of Governments, State Department of Transportation, California Public Utilities Commission, Tulare County, and Visalia Unified School District.

**2022-2024 Accomplishments**



1. Department established to merge engineering divisions and building services to ensure efficient operations.



2. Successfully recruited to backfill several vacated positions in order to maintain services to the community.



3. Re-established collaborative efforts with various City departments and divisions for increased coordination.



4. Established an enhanced staffing structure within the Engineering Design and Construction divisions to provide better oversight and efficiency as the teams strive to meet objectives for project delivery.

**2024-2026 Objectives**



1. Continue to review the Department’s organizational employee structure to find efficiencies in each division, backfill all staff vacancies including the City Engineer and surveyor positions.



2. Continue to enhance Accela Citizens Access portal to allow customers to submit applications, pay for permits online and enable customers to obtain self-service permits for minor projects.



3. Expand upon Accela online services to include additional building permit types, planning applications, and engineering development applications.



4. Complete an update to the City’s Transportation Impact Fee program.



5. Perform a comprehensive fee update covering all division of Engineering & Building and Planning and Community Preservation.



**ENGINEERING DEVELOPMENT SERVICES - 1865**

**Division Description:** Engineering Development Services manages new development project review and establishes engineering conditions of approval, including the Site Plan Review Committee; serves as the Engineering liaison for economic development activities; performs improvement plan check review for development including permit review; assesses development impact fees; administers reimbursement agreements; represents the City Engineer and City Surveyor in the area of subdividing land through the parcel and final map process; assists the City Surveyor in legal description review, land dedication, land acquisition and right of way abandonment requests; serves as the engineering advisor to the Planning Commission; forms landscape and lighting districts in conjunction with new development projects. The division also administers the floodplain management program, including the Community Rating System (CRS) in conjunction with the Building Official.

**2022-2024 Accomplishments**



6. Met engineering plan check targets for building permits, ensuring the department meets and exceeds permit processing timeframes as promised to the community.



7. Prepared a Request for Proposals and contracted with a consultant for the necessary update to the Transportation Impact Fee Nexus Study.



8. Recertified and maintained the class level '7' with the Community Rating System (CRS), which reduced the cost of flood insurance to the citizens of Visalia.



9. Continued to assist residents, insurance agents, and real estate agents with FEMA flood map questions through the flood information phone and email hotlines, keeping up to date with Federal legislation that may impact Visalia property owners.



10. Prepared a Request for Proposals and contracted with consultants to serve as consulting City Surveyors while the internal position remains vacant. This is an essential service to the department.

**2024-2026 Objectives**



1. Transition Engineering Development Services submittals and workflows into the Accela permit system exclusively, allowing for a simplified submittal process, fee payments, and tracking for report purposes.



2. Establish new procedures associated with development reimbursement requests to ensure clear expectations and timely processing, as well as improved tracking.



3. Through the Request for Proposal process, contract with a consultant to perform an update of the City's Transportation Impact Fee program, including public and stakeholder outreach throughout the process leading to Council adoption.



4. Continue to monitor building permits requiring engineering review to ensure the department continues to meet target timeframes while working toward improving permit review timelines.
5. Maintain a level 7 with the Community Rating System, as well as explore methods for obtaining additional credits to advance to higher levels in the future.

<b>Performance Measurements - Engineering Development</b>						
<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
<b>Maps</b> - Process all Parcel and Final Map submittals.	Applications					
	- Final Subdivision/Parcel Map Recordings	20	9	14	14	15
	- Lots/Parcels	613	200	330	340	347
	Landscape & Lighting Districts Formations	10	2	4	4	4
<b>Notice of Completions</b> - Process NOCs and establish bonding for maintaining new improvements.	Subdivision/Parcel Maps	6	5	7	7	7
	Lots/Parcels	490	341	507	522	533
<b>Building Permits</b> - Provide plan review for the Engineering Development portion of Commercial and Residential building permits .	Residential	1,167	1,201	940	970	990
	Commercial	353	339	380	387	395
<b>Site Plan Review</b> - Provide review for Engineering Development portion of all Site Plan Review applications.	Project Submittals	223	193	277	283	288
<b>Reimbursements</b> - Reimburse developers for improvements completed on behalf of the City based on Master Planned infrastructure.	Parcel Map, Subdivisions, Building Permits	4	6	4	4	4
<b>Flood Map Assistance</b> - Provide flood map assistance to property owners, insurance agents, and real estate agents regarding the revised FEMA flood maps issued 6/16/2009.	Number of Calls from Public	66	49	50	52	53



**ENGINEERING DESIGN AND CONSTRUCTION – 3312**

**Division Description:** The Engineering Design and Construction Division manages the engineering portion of the City’s Capital Improvement Program (CIP). This includes funding, budgeting, scheduling, planning, design, and construction of City infrastructure projects. Typical projects include street construction and rehabilitation, parking lots, bridges, culverts, traffic signals, interchanges and intersections, trails, stormwater systems, sewer systems, parking structures, and buildings. The division frequently coordinates and manages joint projects with outside agencies such as Cal Trans, Tulare County Association of Governments, Tulare County, and Visalia Unified School District and provides technical engineering support and project management to other City departments.

**2022-2024 Accomplishments**



1. Completed the construction of the Fire Department’s new Fire Station No. 56, the replacement of the old 4kV Downtown Streetlight System, the widening of Riggin Avenue between Akers and Demaree, and the construction of the East Side Regional Park’s Groundwater Recharge Basin G.



2. Successfully obtained a total of \$22.4M of grant funding towards CIP projects (CMAQ, STBG, SB1 -LPP, Economic Development, and Federal Highway).



3. Substantially completed updates to the City’s, Storm Drain and Sanitary Sewer Impact Fees Nexus Studies.



4. Completed the construction of the widening of the intersection at Visalia Parkway and Mooney Boulevard.



5. Constructed approximately \$65 million of capital improvement projects consisting of but not limited to a new fire station, recharge basin, trails, traffic signals, flood control, transportation, street widening, street lighting, signal interconnect, and ADA accessibility infrastructure improvements.

**2024-2026 Objectives**



1. Complete construction of the Lower Kaweah River and Mill Creek Flood Control Improvements.



2. Complete various improvements on Shirk Street; capacity enhancement – Riggin to School Street, sewer trunkline, Mill Creek culvert widening, and operational improvements at S/R 198.



3. Complete the widening of Riggin Avenue: Mooney to Conyer and Kelsey to Akers.





- 4. Complete the construction of the Riverway Dog Park and Parking Lot.
- 5. Complete update to the Storm Drain and Sanitary Sewer Impact Fees and Storm Drain Service Charges.
- 6. Adopt the City’s Stormwater Management Plan Ordinance.
- 7. Complete construction of the new City Council Chambers, Public Safety Office Building, and Evidence Building (Civic Center Phase II).
- 8. Continue to pursue grant funding for future CIP projects.

<b>Performance Measurements - Engineering Design</b>					
<b>Strategy</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Capital Improvement Projects Completed (Closed)	53	39	45	50	50
Capital Improvement Projects Worked On (Rolled)	107	109	75	75	75
Total Capital Improvement Projects	155	158	135	150	150



**ENGINEERING TRAFFIC – 3313**

**Division Description:** The Traffic Safety Engineering Division is responsible for maintaining good circulation on the City streets through installation and coordinating maintenance of traffic plans, signs, pavement markings, intersection traffic control, and signal operation and maintenance. This division compiles traffic count data and speed analysis throughout the City which helps to maintain critical information for improved public safety as well as for the use in transportation funding improvement requests.

**2022-2024 Accomplishments**



1. Evaluated traffic data collected from over 125 intersections to determine modifications or warrants of traffic control devices each year.



2. Reviewed and commented on an average of 200 site plan applications and 50 special event applications each year.



3. Updated, maintained, and monitored speed limits identified on the City speed zone list.



4. Provided design and construction oversight on the construction of seven new traffic signals, and the modifications of thirteen existing traffic signals.



5. Modified four existing signalized intersections to have emergency vehicle preemption equipment installed and modified twenty-one existing signal intersections to have a battery backup system installed.



6. Continued to implement Vehicle Miles Traveled VMT as the new metric under CEQA for evaluating transportation impacts.

**2024-2026 Objectives**



1. Provide design oversight for new traffic signal intersections and modifications, as well as update, maintain, and monitor speed limits identified on the City speed zone list.



2. Evaluate traffic data collected from 131 intersections to determine modifications or warrants of traffic control devices.



3. Pursue and secure grant funding from various sources to install traffic signals, traffic signal interconnection, and other ITS devices.



4. Coordinate with development-driven projects and City projects for the installation of intelligent transportation system facilities for the expansion of the system as outlined in the Intelligent Transportation System (ITS) Strategic Plan.



**Performance Measurements - Traffic Safety Engineering**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Restripe City arterial and collector roadways	Total roadway miles restriped	144	67	100	100	100
Installation of Traffic Signals	# of traffic signals	5	2	2	3	2
Modifications of Traffic Signals	# of traffic signal modifications at existing intersections	5	7	6	8	8
Signal Interconnect	Fiber optic Interconnect (Miles)	0.5	0.5	5.9	2.0	3.0
Applications & Reviews	Number of Encroachment Permits	403	531	640	750	750
	Number of Special Event/Assembly Permits	28	59	60	60	60
	Number of Site Plan Review applications	200	192	246	246	246
	Number of Transportation Permits	70	153	170	185	195



**ENGINEERING INSPECTORS – 3317**

**Division Description:** The Engineering Inspectors Division is responsible for performing permitted inspections within the public right of way. Permitted inspections are derived from Private Development, Encroachment Permits, or city-driven Capital Improvement Projects. Inspectors ensure that any activity within the right of way conforms to the approved plans or City standards.

**2022-2024 Accomplishments**



1. Completed construction of the Downtown Streetlights Replacement Project, the widening of Riggan Avenue from Akers to Demaree, the construction of the widening of the intersection at Visalia Parkway and Mooney Boulevard, Phase II of the Greenway Trail: Mineral King to Mill Creek, construction of the Packwood Creek Trail Project, the Linwood St Pedestrian Pathway, and the construction of the East Side Regional Park’s Recharge Basin G



2. Completed numerous Pavement Resurfacing and Rehabilitation projects throughout the City (Cape Seals, Reclamite, Grind and Overlay, and Pavement Replacement).



3. Completed the construction of Fire Station 56.



4. Completed the inspection of numerous new public works infrastructure improvements constructed by residential subdivision, commercial, and industrial private development projects.

**2024-2026 Objectives**



1. Provide necessary oversight to ensure the long-term quality of the City’s infrastructure. Ensure all built infrastructure is in conformance to plans and specifications, applicable codes, and industry practice.



2. Maintain responsiveness to inspection calls for service requested by the private development community, private work performed through the issuance of encroachment permits, and projects constructed through the City’s Capital Improvement Program.



**Performance Measurements - Engineering Inspectors**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Forecast 2025</b>	<b>Forecast 2026</b>
Public Works Inspections	Inspections Hours					
	- Capital Improvement Projects	1,368	1,386	3,900	4,000	4,000
	- Private Development	3,181	2,827	2,500	2,600	2,700
	- Encroachment Permits	644	1,418	1,200	1,000	900
	Inspections					
	- Subdivision/Parcel Maps	20	9	14	14	15
	- Capital Improvement Projects	14	21	24	28	28



**BUILDING SAFETY - 4014**

**Division Description:** The Building Safety Division provides plan checking, permitting, and inspection services for new construction, additions, and remodels within the City of Visalia, along with fire prevention plan review, and inspection. The division is responsible for compliance with all applicable state and local building codes and regulations to protect life and property. These include building, electrical, mechanical, plumbing, accessibility requirements, and energy efficiency codes and standards. The Building Safety operations are managed by the Building Official.

**2022-2024 Accomplishments**



1. Processed and reviewed plans that facilitated commercial and industrial developments including the Visalia Navigation Center Transitional Support Housing, Caprock III Industrial building, 4-Story Marriott Hotel, Sequoia Mall Project – Nordstrom Rack, Sprouts, and Barnes & Noble, and Family Healthcare Projects – Administration building, PACE Senior Care Center. Visalia Logistics Distribution Center, Ace Hardware Distribution Center, Hilton Garden Inn, UPS Regional Hub, Visalia Logistics Center Phase 2, and The Lofts.



2. Performed inspection services that facilitated commercial and industrial developments including Visalia Logistics Distribution Center, Ace Hardware Distribution Center, Hilton Garden Inn, UPS Regional Hub, Visalia Logistics Center Phase 2, and The Lofts.



3. Continued to administer a public awareness campaign related to building safety, permit requirements, and flood hazard safety through the “Good Wall - Bad Wall” public display, including Council member staffing. The display was built and funded with public and private sector donations.



4. Completed and fully integrated the current version of the Accela Permit System, including a transition to Bluebeam to conduct a more efficient plan check review.



5. Met State mandates related to online permitting requirements for solar permit processing, including the requirement to provide real-time, immediate permit submittal, fee payments, and issuance.



6. Consistently met or exceeded department goals for permit processing as promised to the community while reducing 3<sup>rd</sup> party plan review outsourcing to ensure a more efficient, lower cost, higher quality product.



7. Successfully adopted the 2022 California Building Code updates, including staff training for permit intake, plan review, and inspection.

**2024-2026 Objectives**



1. Prepare and implement a required transition of the Accela permit system to a cloud-hosted platform to ensure continued support and maintenance.



2. Utilizing the improvements recently implemented with online solar permit processing, expand upon online permit submittals and issuance to include all over-the-counter permits, as well as residential and commercial permits.
3. Through the Request for Proposals process, obtain a consultant to perform a comprehensive department fee study and update.
4. Utilizing State and Federal lobby consultants, seek out and stay ahead of new mandates related to energy efficiency, expedited permit processing, accessibility, and floodplain management.
5. Prepare for the 2025 California Building Code updates to be adopted and implements in January 2026. This will include staff training for permit intake, plan review, and inspection.
6. Seek to backfill the Building Official vacancy to ensure the division is capably managed with all areas of need filled. This should include continued review of areas where supervisory positions may be added to ensure proper staff oversight and assistance.

<b>Performance Measurements - Building Safety</b>						
<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Plan Review - Provide plan review for all completed plans applications for construction within target timeline.	New Single Family	586	384	350	393	401
	Residential Additions & Alteration Plan Reviews	3,191	3,654	2,340	2,415	2,463
	New Multi Family Dwellings	87	63	220	220	200
	New Commerical	63	50	60	61	62
	Commercial Additions & Alteration Plan Reviews	290	289	320	326	333
Site Plan Review - Provide review for all applications for development within target timeline.	SPR Project Submittals	223	193	277	283	288
Permit Issuance - Provide building permits for construction of a building project.	All Building Permits	6,053	6,499	5,214	5,320	5,431
	Over the Counter Permits	2,208	1,975	2,034	2,076	2,117
	Single Family Dwellings	652	340	339	349	355
	- Valuation	\$174,207,122	\$99,066,076	\$98,176,395	\$101,318,043	\$103,344,402
	- Average SFD Valuation	\$267,189	\$291,371	\$289,606	\$290,493	\$291,312
	Multi Family Dwellings (Units)	385	416	220	220	200
	- Valuation	\$43,084,497	\$49,287,003	\$20,000,000	\$20,000,000	\$25,090,000
	- Average mFD Valuation	\$111,908	\$118,478	\$90,909	\$90,909	\$125,450
	Commercial	66	40	75	77	78
	- Valuation	\$193,690,882	\$151,242,169	\$225,000,000	\$229,500,000	\$234,090,000
- Average Commercial Valuation	\$2,934,710	\$3,781,054	\$3,000,000	\$3,000,000	\$3,000,000	
	Total Valuation	\$410,982,501	\$299,595,248	\$343,176,395	\$350,818,043	\$362,524,402
Inspections Performed - Perform requested building inspections by the end of the next work day while maintaining or improving operating efficiency.	Inspection Requested Stops	16,813	19,016	17,000	17,340	17,687
	Inspections Performed	50,902	44,937	40,172	40,975	41,795



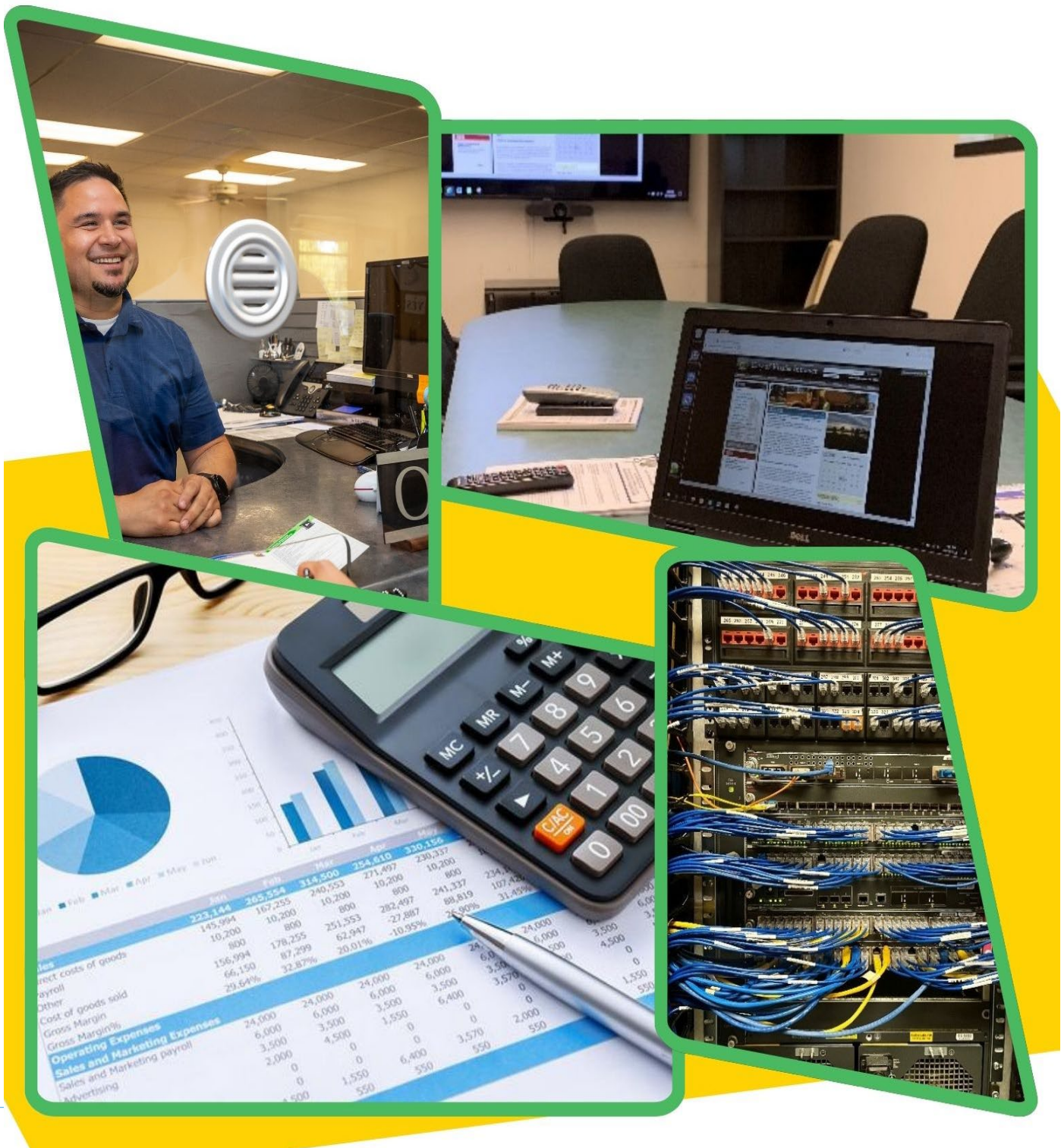
# VISALIA

2024/25 & 2025/26

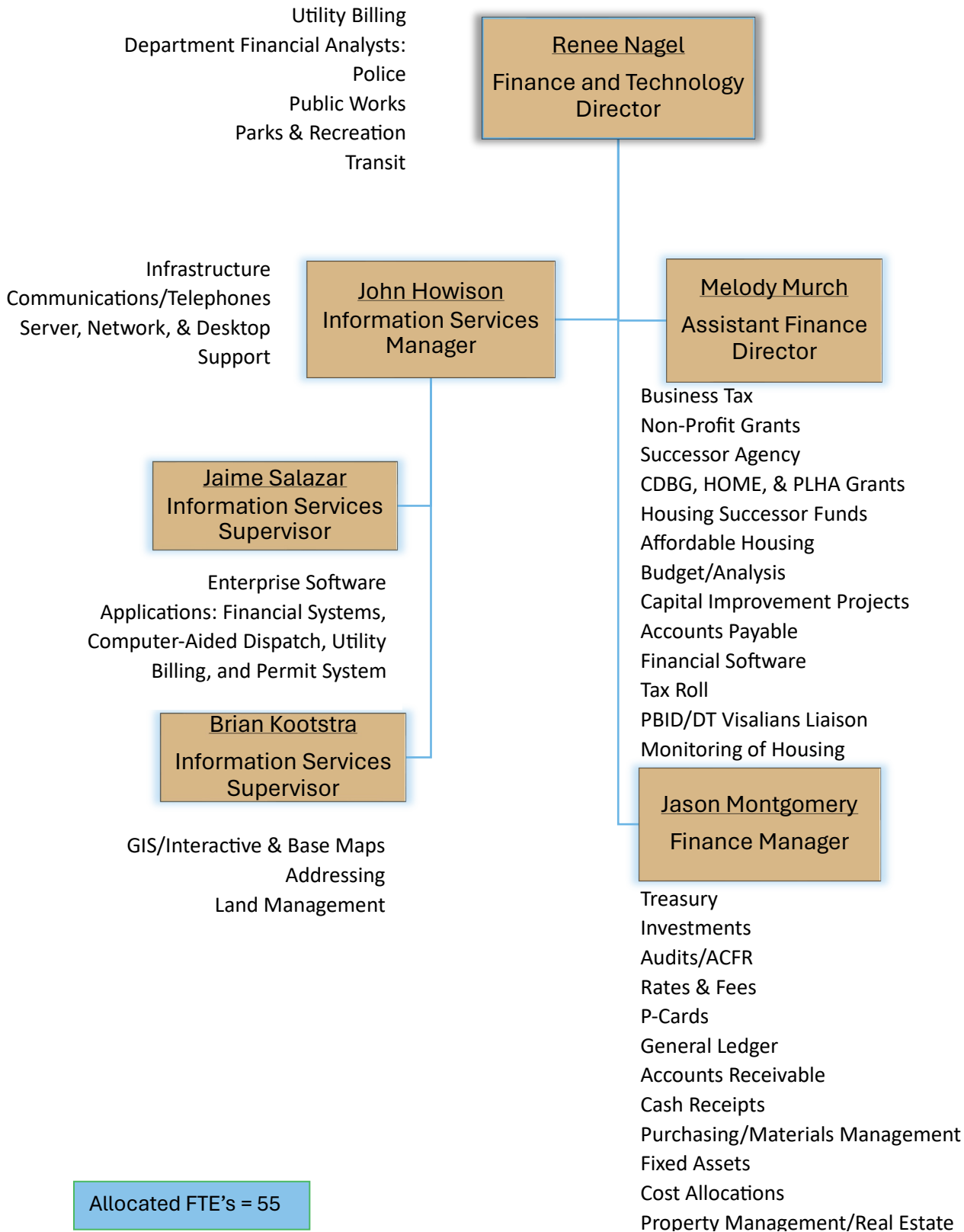
Two Year Budget

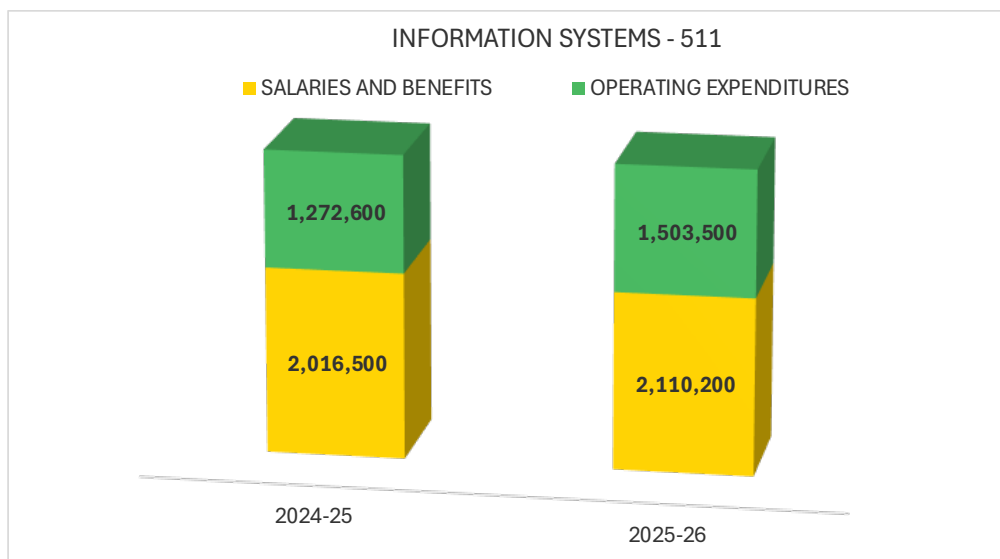
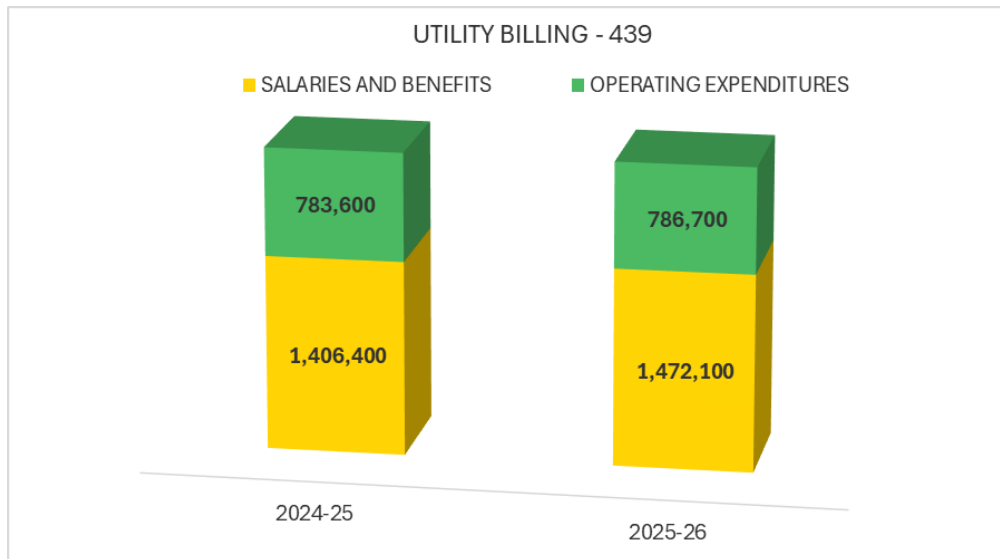
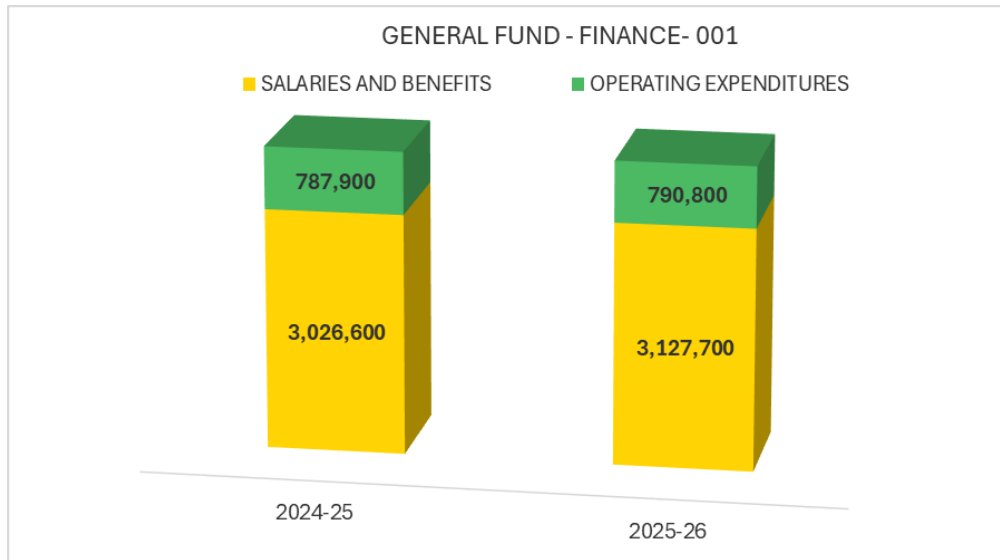
## FINANCE & TECHNOLOGY DEPARTMENT

**MISSION:** To provide a high level of accountability for public funds, meeting or exceeding the customer expectations with timely and accurately delivery of information with a bias towards continuous improvement.











### FINANCE & TECHNOLOGY ALL FUNDS

OPERATING EXPENDITURES	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>GENERAL FUND</b>						
FINANCE - 001 - 1503	831,189	897,020	867,300	903,700	951,700	986,200
BUDGET & ANALYSIS - 001 - 1531	1,194,865	1,211,182	1,401,300	1,261,800	1,359,800	1,399,600
ACCOUNTING - 001 - 1532	480,644	565,067	519,000	599,100	683,200	705,600
MATERIALS MANAGEMENT - 001 - 1535	437,987	495,901	545,300	496,000	639,100	623,100
PASSPORTS - 001 - 1536	35,783	31,867	130,800	2,900	79,000	82,800
BUSINESS TAX - 001 - 1537	433,264	469,995	454,100	486,900	515,800	534,100
PROPERTY MANAGEMENT - 001 - 1551	90,217	114,439	144,500	104,100	125,500	125,500
NON DEPARTMENTAL - 001 - 1555	35,826	29,336	28,600	30,000	32,100	33,600
NON PROFIT YOUTH PROGRAMS - 001 - 3523	65,424	65,398	65,500	65,300	75,300	75,300
Total Operating Expenditures	3,605,199	3,880,205	4,156,400	3,949,800	4,461,500	4,565,800
Reimbursements	(3,030,640)	(2,739,890)	(2,999,200)	(2,740,000)	(2,745,500)	(2,745,500)
<b>Net General Fund</b>	<b>574,559</b>	<b>1,140,315</b>	<b>1,157,200</b>	<b>1,209,800</b>	<b>1,716,000</b>	<b>1,820,300</b>
<b>SPECIAL REVENUE</b>						
MEASURE N ZERO DIV - 141 - 1410	4,460,722	11,847,027	21,673,325	21,599,500	4,336,200	4,347,000
MEASURE N-MAINTENANCE & EMERG - 142 - 1420	85,836	459,941	3,101,227	1,569,100	1,195,700	1,254,000
MEASURE N-2% YOUTH - 143 - 1430	824	931	131,000	1,400	1,400	1,400
PLHA ZERO DIVISION - 258 - 2580	5,898	137	1,950,174	1,950,200	-	-
PLHA ZERO DIVISION - 258 - 2581	92,598	398,040	630,800	247,900	586,800	540,800
CHFA HELP LOAN ZERO DIV - 394 - 3940	8	11	-	-	-	-
DT PARKING TRUST ZERO DIV - 611 - 6010	14,113	6,626	8,000	6,200	6,100	6,000
CDBG ZERO DIV - 311 - 6110	13,735	884,409	2,522,491	2,988,900	500,100	671,100
CDBG CODE ENFORCEMENT - 311 - 6122	179,831	184,806	125,000	159,400	175,000	174,200
CDBG PUBLIC SERVICE - 311 - 6125	137,609	278,956	125,853	229,700	240,000	127,500
CDBG ADMINISTRATION - 311 - 6131	228,399	283,910	270,000	315,400	259,900	241,300
CDBG EMERGENCY REPAIRS - 311 - 6137	29,312	29,925	70,075	13,700	50,000	50,000
CDBG SENIOR & HANDICAP - 311 - 6138	72,805	41,412	108,588	50,000	75,000	75,000
CAL HOME GRANT ZERO DIV - 318 - 6180	2	3	-	-	-	-
CALHOME GRANT - 318 - 6181	1,950	1,443	-	1,600	1,600	1,600
HOME ZERO DIV - 321 - 6310	2,288,069	1,069,293	2,435,555	2,435,400	576,000	289,000
HOME ADMIN - 321 - 6349	79,647	17,549	73,700	81,100	64,500	81,100
HOME HOMEBUYERS ASSIST - 321 - 6352	-	165,000	100,500	74,500	500	500
HOME CHDO - 321 - 6355	-	1,029,102	-	-	-	281,400
HOME TBRA - 321 - 6359	24,503	5,423	-	-	-	-
HOME - ARP - 321 - 6360	3,888	1,384	-	25,000	-	-
AMERICAN RESCUE PLAN - 642 - 6420	879,318	3,572,859	11,587,649	-	-	-
HED REVOLVING - 324 - 6484	207,097	224,860	237,800	232,700	242,700	251,500
NEIGH STABILIZATION ZERO DIV - 331 - 6710	17	32	-	-	-	-
NEIGHBORHOOD STABILIZATION - 331 - 6711	14,595	126,915	5,700	29,300	-	-
CDBG HABITAT - 331 - 6712	2,075	1,875	2,700	2,300	-	-
HOMEKEY - 333 - 6730	-	-	-	8,115,400	-	-
RDA - SUCCESSION AGENCY - 361 - 6910	341,702	318,091	635,500	510,300	500,000	500,100
SUCCESSION AGENCY - 361 - 6911	-	51,819	-	-	-	-
RDA - SUCCESSOR AGENCY HOUSING - 362 - 6920	510,098	114,029	1,309,000	1,726,700	354,600	354,700
Total Operating Expenditures	9,674,651	21,115,808	47,104,637	42,365,700	9,166,100	9,248,200
Reimbursements	(206,835)	(224,870)	(260,000)	(232,700)	(242,700)	(251,500)
<b>Net Special Revenue</b>	<b>9,467,816</b>	<b>20,890,938</b>	<b>46,844,637</b>	<b>42,133,000</b>	<b>8,923,400</b>	<b>8,996,700</b>



	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>OPERATING EXPENDITURES</b>						
<b><u>DEBT SERVICE</u></b>						
SA EAST VISALIA RDA TARB - 397 - 3970	47,188	38,938	-	39,000	249,800	245,100
2014 COP - 398 - 3980	127,152	127,121	-	-	126,700	127,100
2015 COP - 399 - 3990	1,153,585	1,153,060	-	-	1,156,500	1,155,500
Total Operating Expenditures	1,327,925	1,319,119	-	39,000	1,533,000	1,527,700
Reimbursements	-	-	-	-	-	-
<b>Net Debt Service</b>	<b>1,327,925</b>	<b>1,319,119</b>	<b>-</b>	<b>39,000</b>	<b>1,533,000</b>	<b>1,527,700</b>
<b><u>PROPRIETARY</u></b>						
UTILITY SERVICE CENTER - 439 - 4391	2,197,364	2,457,403	2,486,100	2,665,500	2,805,600	2,874,400
Reimbursements	(2,002,205)	(2,170,194)	(2,308,000)	(2,444,000)	(2,569,400)	(2,627,500)
<b>Net Proprietary</b>	<b>195,159</b>	<b>287,209</b>	<b>178,100</b>	<b>221,500</b>	<b>236,200</b>	<b>246,900</b>
<b><u>INTERNAL SERVICE</u></b>						
MEASURE N-VEHICLE REPLACEMENT - 505 - 5050	238,039	268,546	234,400	268,600	268,600	268,600
INFORMATION SERVICES ZERO DIV - 511 - 5110	2,494,805	39,828	2,474,972	2,475,500	263,600	541,600
INFORMATION SERVICES - 511 - 5141	2,331,129	2,624,823	3,388,200	2,914,100	4,022,700	4,332,600
GEOGRAPHICAL INFORMATION SERV - 511 - 5142	370,288	284,811	428,900	431,200	473,900	489,600
BUILDINGS MAINTENANCE INT SERV - 531 - 5310	146	208	-	-	-	-
COMPENSATED ABSENCE ZERO DIV - 571 - 5710	1,145	1,686	-	-	-	-
Total Operating Expenditures	5,435,552	3,219,902	6,526,472	6,089,400	5,028,800	5,632,400
Reimbursements	(3,780,111)	(3,762,509)	(4,016,500)	(3,189,500)	(3,189,500)	(3,189,500)
<b>Net Internal Service</b>	<b>1,655,441</b>	<b>(542,607)</b>	<b>2,509,972</b>	<b>2,899,900</b>	<b>1,839,300</b>	<b>2,442,900</b>
<b><u>AGENCY</u></b>						
VTMD VISALIA TOURISM & MARKETI - 377 - 3650	767,828	877,906	-	-	-	-
PBID 5 ZERO DIV - 375 - 3660	490,531	550,599	507,800	580,600	609,600	640,100
ATWOOD ASSESS DIST DIVIS ZERO - 384 - 3840	12,241	12,461	-	-	-	-
LAURA ASSESS DIST DIVIS ZERO - 385 - 3850	7,888	7,888	-	-	-	-
VILLAGE WEST ASS DIST ZERO DIV - 382 - 3920	5,799	-	-	-	-	-
ORCHARD WALK UG UTIL ZERO DIV - 383 - 3930	61,595	58,507	-	-	-	-
Total Operating Expenditures	1,345,882	1,507,361	507,800	580,600	609,600	640,100
Reimbursements	-	-	-	-	-	-
<b>Net Agency</b>	<b>1,345,882</b>	<b>1,507,361</b>	<b>507,800</b>	<b>580,600</b>	<b>609,600</b>	<b>640,100</b>
<b>TOTAL FINANCE &amp; TECHNOLOGY</b>	<b>14,566,782</b>	<b>24,602,335</b>	<b>51,197,709</b>	<b>47,083,800</b>	<b>14,857,500</b>	<b>15,674,600</b>



**FINANCE – Finance Management 1503, Budget & Analysis 1531, Accounting 1532**

**Division Description:** Finance is responsible for the City’s fiscal operations including the planning, directing, monitoring, and improvement of the City’s financial resources. The Finance Director and Finance Management Division are responsible for the planning and directing of the City’s financial resources. The Budget & Analysis Division is responsible for the preparation of the Budget, Capital Improvement Program, and Audit Report along with the treasury functions. The Accounting Division is responsible for various functions including accounts receivable, accounts payable, general ledger, and other general accounting. The Non-Departmental Division accounts for costs not directly associated with any single department such as property tax collection charges, non-profit support, and general revenue and expenditures.

**2022-2024 Accomplishments**



1. Produces the audit report (ACFR) internally.



2. Received the GFOA award for both the audit (ACFR) and Budget document.



3. Produced 2-year Capital and Operating Budget

**2024-2026 Objectives**



1. Complete the annual audit and single audit internally by December 31<sup>st</sup>.



2. Produce Mid-Year and Mid-Cycle financial and operational reports of the City.



3. Produce 2-year Capital and Operating Budget



4. Produce quarterly revenue report.



**Performance Measurements - Finance**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Provide timely, quality financial information to decision makers.	Timely -					
	- 2 year budget adoption	6/20/22	n/a	6/17/24	n/a	6/15/26
	- Mid-year financials	5/2/22	4/17/23	3/18/24	3/17/25	3/16/26
	- Audit presentation	1/18/22	2/6/23	2/5/24	1/20/25	1/19/26
	Average number of days between the end of the month and completion of bank reconciliation (Goal is 90 days)	90	90	90	90	90
	Quality -					
	- Budget - GFOA award	Yes	n/a	Yes	n/a	Yes
- ACFR - GFOA award	Yes	Yes	Yes	Yes	Yes	
Accounts Payable	Number of Checks	7,283	7,557	7,300	7,400	7,500
	Total Payments (Millions)	\$92	\$102	\$124	\$126	\$130
P-Cards	Total P-Card Holders	415	419	422	430	430
	Total Payments (Thousands)	\$2,211	\$2,271	\$2,204	\$2,300	\$2,300
Transient Occupancy Tax	Total Collected (Thousands)	\$4,589	\$4,534	\$4,624	\$4,671	\$4,717
To protect the City's cash investments while earning a competitive investment return.	Meet or exceed Local Agency Investment Fund (LAIF)					
	- LAIF	0.32%	2.13%	3.80%	3.25%	2.85%
	- City Return	0.89%	2.00%	3.41%	3.29%	3.00%
	- Difference	0.57%	-0.13%	-0.39%	0.04%	0.15%



### **PURCHASING – Material Management 1535, Property Management 1551**

**Division Description:** The Materials Management Division handles the City’s centralized procurement functions and is responsible for ensuring that the City’s Purchasing policies are followed. The Purchasing Division manages the public bidding processes for goods and services including construction projects, fleet purchases and Citywide contracts; receives quotes, issues payments and change orders on purchase orders; and responds to public requests for information. The Property Management Division manages leases for City-owned properties and assists with the escrow process and tracking of all property purchases and sales.

#### **2022-2024 Accomplishments**



1. Complied with State Department of Industrial Relations (DIR) mandates for all City of Visalia’s Public Works contracts.



2. Complied with Federal Grant mandates for all City of Visalia’s contracts funded by Federal funds.



3. Provided Purchasing Policy Training to employees as needed



4. Responded to requests for public records in accordance with the Public Information Act.



5. Updated vendor insurance certificates.



6. Re-bid expired and/or outdated contracts.

#### **2024-2026 Objectives**



1. Provide City employees with training on Purchasing Policies annually or as needed.



2. Ensure vendor insurance certificates are up to date; ensure that contracts with associated performance bonds are renewed and up to date.



3. Update Purchasing Policies and Procedures Manual; update languages in bid document templates as needed. Update City of Visalia Labor Compliance Manual, if needed.



4. Re-bid expiring or out-of-date contracts to avoid lapse in service.



**Performance Measurements - Purchasing**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
To provide effective, efficient, and fully compliant purchasing procedures for the City.	Number of PO's issued	302	417	545	550	550
	Total Issued (Millions)	\$20	\$47	\$70	\$50	\$50
	Number of RFB/RFP/Quote	55	74	80	85	85
	Number of contracts registered with DIR	25	30	41	45	45





### BUSINESS TAX – 1537

**Division Description:** The Business Tax (Licensing) Division is responsible for certificate issuance, collection, and compliance for all Business Tax revenue as mandated in Chapter 5 of the Visalia Municipal Code. The mission of the division is to serve the citizens and businesses of Visalia through fair, effective, and efficient tax administration.

#### 2022-2024 Accomplishments



1. Provided information assisting the public to open new businesses and obtain new business tax certificates while maintaining the Business Tax database, with approximately 13,400 active accounts, including processing new applications, home occupation permits, change of ownership, change of address, and business closures.



2. Renewed contract with State of California Franchise Tax Board for sharing of data to locate and assess non-compliant businesses and coordinated with the County of Tulare to increase revenue by updating information in the Business Tax database.



3. Conducted fieldwork to seek out newly established businesses and to follow up on prospects and businesses identified as out of compliance with the Business Tax code.



4. Collected fire inspection fees and re-inspection fees, Downtown Visalia surcharge, CASp surcharge, and code enforcement citation fees issued to businesses.



5. Prepared and processed updates to sections 5.04 “Business Licenses Generally”, and 5.20 “Fortunetellers” of the City of Visalia Municipal Code.

#### 2024-2026 Objectives



1. Continue to provide equitable and uniform administration of the program and maintain a high level of technical experience by attending industry training and keeping updated on legislative changes.



2. Complete update or replacement of Business Tax software, including implementation of online payments and increased electronic billing to improve the efficiency of data collection, billing, and certificate issuance.



3. Improve collection efforts and cultivate ways to increase communication with customers to reduce the backlog of delinquencies remaining from the COVID-19 time period.



4. Improve the efficiency of printing and mailing processes to reduce per-bill costs.



5. Continue reviewing Chapter 5 of the Visalia Municipal Code which regulates Business Tax and make recommendations for necessary updates and revisions.



**Performance Measurements - Business Tax**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Preparation, monitoring, billing, payment receipting, issuance of Business Tax Certificates, and collection of delinquent accounts.	Total Business Accounts	12,953	13,126	13,400	13,534	13,669
	% of increase/decrease		1%	2%	1%	1%
	Delinquent Accounts	1,056	1,412	1240	1,143	1,029
	% of increase/decrease		34%	-12%	-8%	-10%
	New Accounts Created*	1,121	1,242	1357	1,371	1,384
	% of increase/decrease		11%	9%	1%	1%
	*includes changes of ownership					
	Total Employees	FTE 3	FTE 3	FTE 3	FTE 3	FTE 3
Revenue Collected	\$3,129,712	\$3,585,215	\$3,585,600	\$3,616,800	\$3,652,100	



**AFFORDABLE HOUSING – 258, 311, 318, 321, 324, 331, 362**

**Division Description:** The Affordable Housing Division is responsible for administering projects and programs funded through PLHA, CDBG, HOME, Housing Successor Agency (former Redevelopment Low/Mod funds), NSP1, state housing grants, and other funds. Staff prepares policies and procedures, implements programs, oversees contracts and project managers, administers and monitors subrecipients, and monitors loan repayment and rental and single-family unit compliance. The City collaborates with several non-profit agencies throughout the community such as Community Services and Employment Training, Inc. (CSET); Self Help Enterprises (SHE) which is a Certified Community Housing Development Organization (CHDO); Tulare County Housing Authority and its non-profit arm, Kaweah Management Company (KCM); Habitat for Humanity of Tulare County (Habitat); Visalia Senior Housing, and Christian Church Homes. The City serves as the Successor Housing Agency handling the assets of the former Redevelopment Agency in receipt of residual receipt loans and other loans with non-profit agencies such as the Kaweah Property Management, Visalia Senior Housing/Christian Church Homes, and Habitat. The division is also responsible for fair housing service coordination, homeless efforts, and special projects.

**2022-2024 Accomplishments**



1. First-Time Homebuyer: Land disposition & development of five lots on NW 5<sup>th</sup> Avenue sold to SHE, and five single-family homes were constructed and sold to low-income first-time homebuyers.



2. Homeless Bridge Housing: Eden House is a transitional bridge housing project that was developed with the use of CDBG and NSP1 funds for the acquisition of the property and operating funds were provided from CDBG and PLHA.



3. Motel Conversion into Permanent Supportive Housing (PSH): Sequoia Village project is a former motel converted into 50-PSH units for people experiencing homelessness.



4. CARES Act (CV) Funds: Expensed \$1,507,850 in CDBG CV funds to provide emergency rental, mortgage, utilities, and food assistance to households directly impacted by the COVID-19 pandemic. Over 13,000 food boxes were distributed through the Central California Food Bank. 427 households benefitted from CDBG-CV rental, mortgage, and/or utility assistance.



5. Released an RFP for the development of a Homeless Shelter facility, awarded and negotiated the contract to CSET for a 100-bed low-barrier Navigation Center.

**2024-2026 Objectives**



1. The Lofts Project: Development of an 80-unit multi-family mixed use affordable housing complex.



2. Navigation Center: Development of a 100-bed low-barrier Navigation Center.



3. Majestic Gardens: Motel conversion of 42-units into permanent supportive housing for people experiencing homelessness.
4. Design and implement ADA Infrastructure Improvements with the use of CDBG funds, including the ADA Transit Pathway and Tree Wells projects.
5. Prepare the next 5-year Consolidated Plans for the use of CDBG, HOME, and PLHA funds

<b>Performance Measurements - Affordable Housing</b>						
<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Provide timely reports to US Department of Housing & Urban Development (HUD).	Action Plan - May 15	05/15/2022	05/15/2023	05/15/2024	05/15/2025	05/15/2026
	CAPER - September 30*	09/30/2022	09/30/2023	09/30/2024	09/30/2025	09/30/2026
Continue to service existing loans through AmeriNational & Habitat so payments received may be recycled in order to provide additional affordable housing opportunities.	Number of Single Family Loans	164	159	167	157	147
	Portfolio in Dollars (Millions)	\$5.2	\$5.0	\$4.4	\$3.9	\$3.4
Continue servicing & monitoring forgivable and Residual Receipt Affordable Rental Housing Successor & HOME funded Project loan so payments received may be recycled toward additional senior and affordable housing rental projects.	Number of Rental Loans	19	21	23	24	24
	Portfolio in Dollars (Millions)	\$17.4	\$20.1	\$23.6	\$24.9	\$24.9
Continue meeting the National Objectives by providing affordable housing and community development through HOME, HOME-CHDO, HOME ARP, CDBG, NSP-CDBG (HfH) as available.	Number of Affordable Units	69**	149**	149**	191**	202**
	<b>HOME, HOME-CHDO &amp; NSP-HFH (*includes rental units)</b>					
	Community Development Funding %	65%	73%	45%	48%	48%
	Public & Park Improvements, Code Enforcement					
	Affordable Housing Funding %	35%	28%	55%	52%	52%
	Total	100%	100%	100%	100%	100%
*CAPER date relates to prior FY (7/1-6/30) period expenditures						
** Includes Rental units						



UTILITY BILLING OPERATIONS – 4391

**Division Description:** The Utility Billing Division is responsible for the collection of utility billing revenue for the City.

**2022-2024 Accomplishments**



1. Continued to provide information to the public regarding their utility account and services offered.



2. Audited accounts to ensure correct billing is going to customers.



3. Continued to improve work order workflow to increase communication between billing staff and operations in the field.



4. Collaborated with operations staff to ensure billing information coincides with operations in the field.

**2024-2026 Objectives**



1. Continue auditing of accounts to ensure correct billing is going to customers.



2. Collaborate with operations to ensure billing accuracy with the launch of the new solid waste truck software.



3. Create a new billing cycle for new customers to keep number of customers between cycles equal.



4. Continue to improve internal processes to be more efficient and effective.

<b>Performance Measurements - Utility Billing</b>		<b>Actual</b>	<b>Actual</b>	<b>Projected</b>	<b>Forecast</b>	<b>Forecast</b>
<b>Strategy</b>	<b>Measure</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
To provide accuracy in billing and excellent customer service to City residents.	Number of Accounts (average)	43,840	46,470	46,935	47,404	47,878
	Revenue (Millions)	\$49.8	\$50.9	\$51.4	\$51.9	\$52.4
	Number of Delinquent Accounts to Tax Roll	934	937	946	956	965
	Revenue (Thousands)	\$574	\$576	\$582	\$588	\$593
	Number of Delinquent Accounts to Collections	510	521	516	521	521
	Revenue (Thousands)	\$519	\$465	\$492	\$497	\$497



### INFORMATION SERVICES – 5141

**Division Description:** The Information Services Division ensures the smooth integration and maintenance of technology infrastructure and services. The division is responsible for the support and management of the City's servers, networks, phone systems, desktops, email, internet access, and various applications citywide. This includes financial systems, permitting systems, utility billing, computer-aided dispatch, police and fire emergency systems, and hundreds of other applications.

#### 2022-2024 Accomplishments



1. Completed upgrades to improve the digital security posture of the City, including upgrades to next-gen antivirus and malware protection systems.



2. Completed implementation of a robust off-site backup for digital data.



3. Completed replacement of the mobile data computers for Police and Fire, in-car video camera project to add cameras to the Police fleet, upgrades to the 911 dispatch and Police records systems, infrastructure upgrades to provide better connectivity to Police facilities, and upgrades and outfitting for the Mobile EOC command center.



4. Completed upgrade and modernization of the City's voicemail system.



5. Completed roll-out of video conferencing monitors to allow all staff to participate and meet virtually.



6. Completed project to allow Human Resources onboarding and forms to be completed remotely and digitally.

#### 2024-2026 Objectives



1. IT security assessment and implementation of new security controls.



2. Replacement and upgrade of all City computers.



3. Implementation of digital access controls for building access to replace physical keys.



- 4. Timekeeping and time clock system replacement.
- 5. Upgrade communications infrastructure to remote sites, such as the Animal Care Center.
- 6. Online payment acceptance and processing for systems that do not currently allow online payments.
- 7. City website refresh and system replacement.
- 8. Major infrastructure upgrades to the City network, servers, and phone system.
- 9. Communications infrastructure and technology for new Fire Station 56.
- 10. Replacement of security cameras and intercoms Citywide.

<b>Performance Measurements - Information Systems</b>		<b>Actual</b>	<b>Actual</b>	<b>Projected</b>	<b>Forecast</b>	<b>Forecast</b>
<b>Strategy</b>	<b>Measure</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
To provide and maintain reliable City computer services.	IS service requests handled	3,274	3,565	3,700	3,800	3,900
	IS projects completed	14	17	20	22	24
To maintain and manage City telephone systems.	Wireless phones and data	720	728	740	750	760
	Telephones and lines	1,250	1,275	1,330	1,335	1,340



**GIS – 5142**

**Division Description:** The Geographic Information Services (GIS) Division is responsible for mapping, maintaining addresses, data collection and analysis, providing geographic support to City departments, conducting GIS software training, developing custom interactive mapping applications, and making printed maps specific to a public or department’s needs. GIS also works with Local, State, and Federal agencies by sharing data for projects such as Census and Emergency Operations.

**2022-2024 Accomplishments**



1. Migrated from a la carte licensing model to a Citywide enterprise agreement with Esri due to increasing needs by City departments to collect data out in the field and integrate department enterprise systems with GIS.



2. Developed a Public Facing Crime Map and internal Police Mapping Portal.



3. Migrated City of Visalia Parcel Fabric to ArcGIS Pro Parcel Fabric.



4. Participated in the Emergency Operations Center (EOC) Activation for the March 2023 Flooding event.



5. Worked with Tulare County GIS to establish City of Visalia Evacuation Zones in Tulare County’s Evacuation Zone Mapping Application, Genasys Protect.

**2024-2026 Objectives**



1. Develop an internal Mapping Portal for use by the Visalia Fire Department and Emergency Operations Center.



2. Develop a redundant Automatic Vehicle Location (AVL) mapping application for Public Safety.



3. Work with Community Development to develop a Residential Development Mapping Application.



4. Work with Community Development and MIS to provide the GIS data necessary to migrate permitting workflows to Accela Automation’s SAAS product.



5. Complete migration from ArcMap to ArcGIS Pro for all City users and applications.





6. Continue to investigate new technology and integrations with the goal of increasing efficiency within City departments.



7. Continue to actively keep the GIS data, mapping software and functionality of GIS as current as possible, as well as monitor GIS data maintained outside of but utilized by GIS for quality control of the new Permitting system and Tulare County Assessors' office APN pages.

<b>Performance Measurements - Geographic Information Services</b>						
<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Maintained Geographic Databases	Number of Employees	FTE 2	FTE 2	FTE 2	FTE 2	FTE 2
	Addresses	63,805	64,673	65,250	65,850	66,550
	Parcels	49,399	49,628	49,843	50,000	50,250
	Miles of Street	680	686	695	698	700
	Subdivisions & Parcel Maps	2,176	2,171	2,181	2,184	2,189
Added Geographic Information	Addresses		868	577	600	700
	Parcels		229	215	157	250
	Miles of Street		5	10	3	2
	Subdivisions & Parcel Maps		-5	10	3	5

\* Primary Address maintenance now performed in GIS as of 2015 and added Utility, Retired and other addressing designations.

\*\* Miles are determined by centerlines in city limits and are not identified as Highway or Private segments.

\*\*\* Negative Subdivisions & Parcel Maps Added in 2022-23 was due to a cleanup project in conjunction with CIP Project

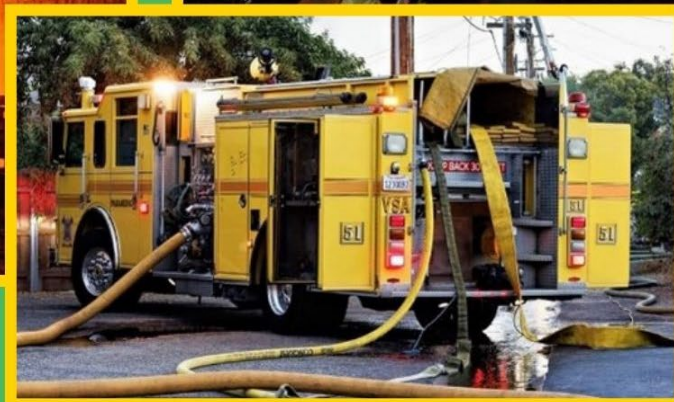
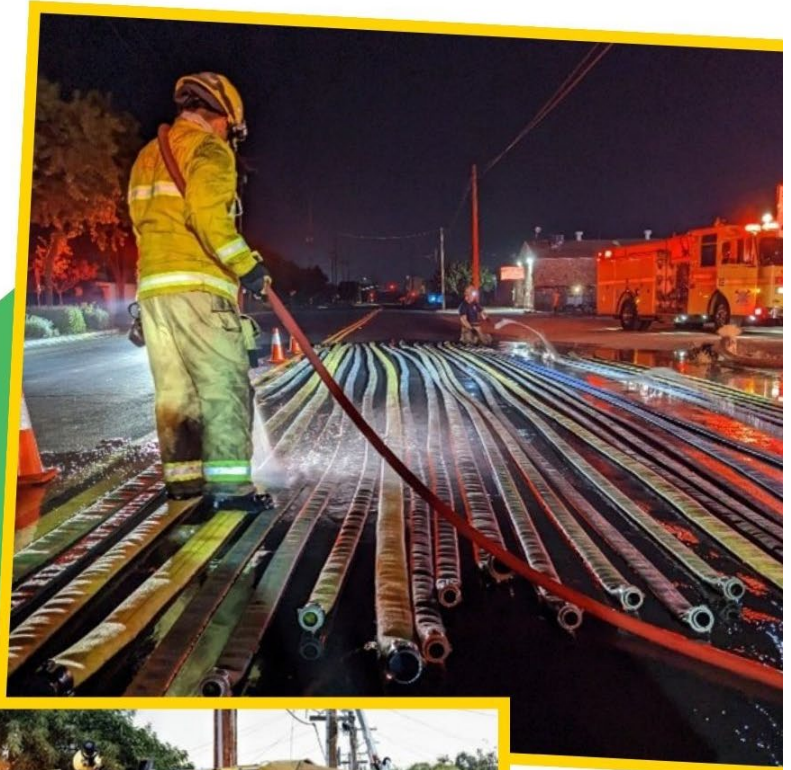
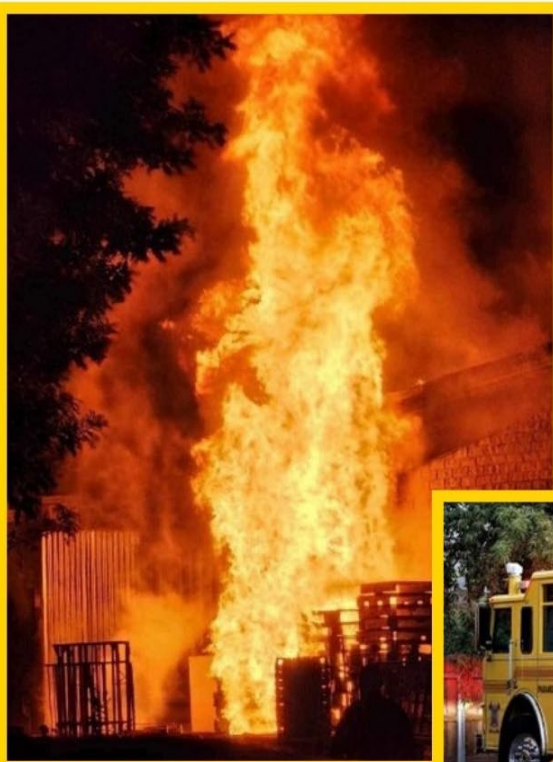


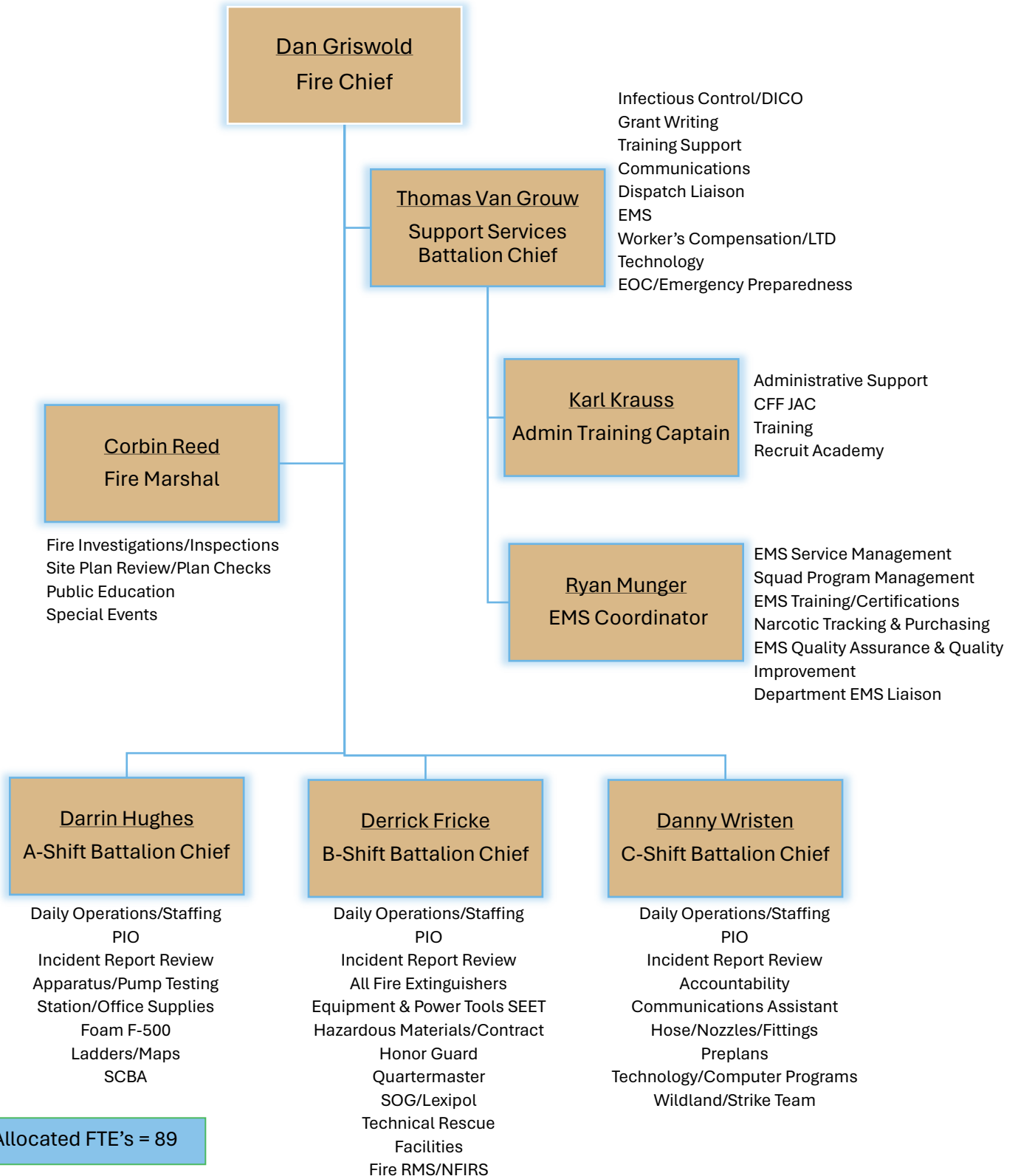
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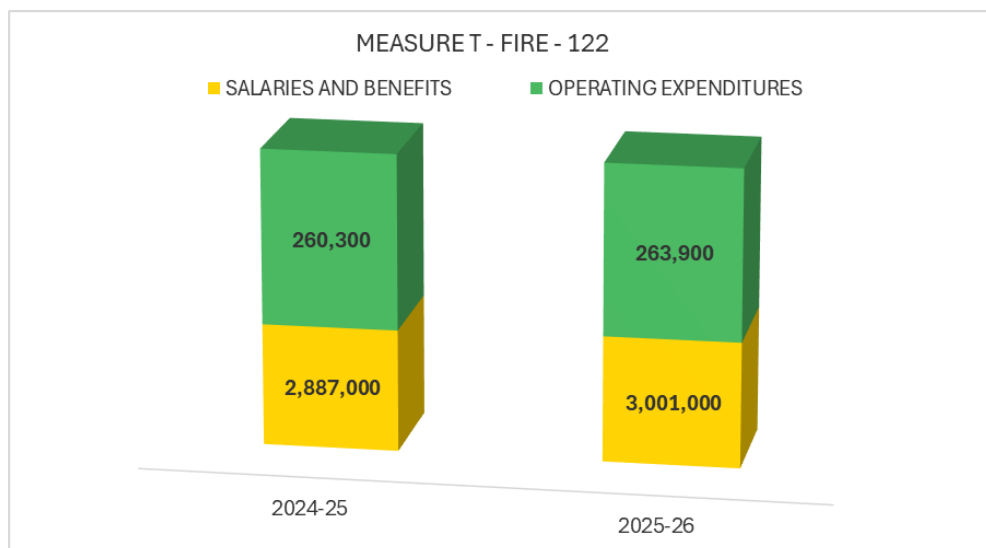
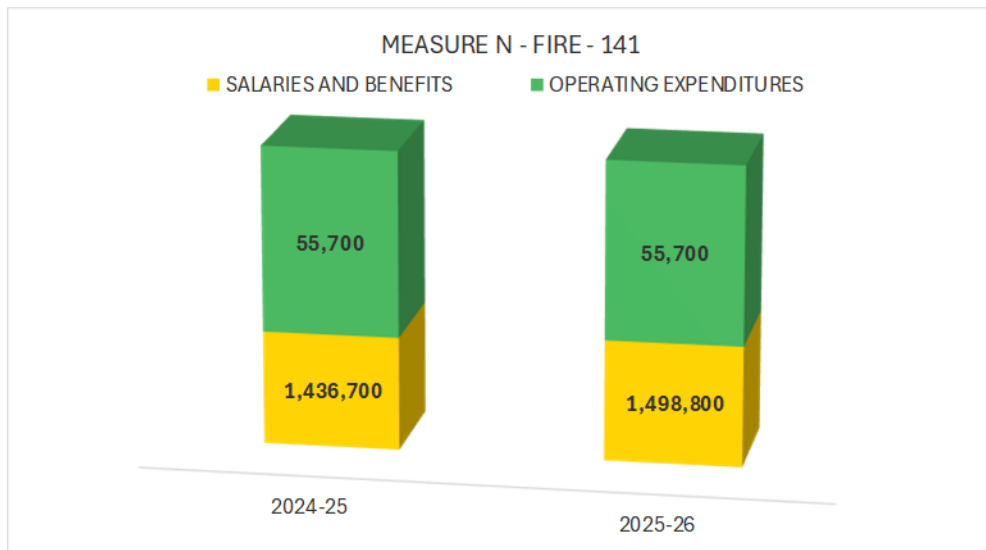
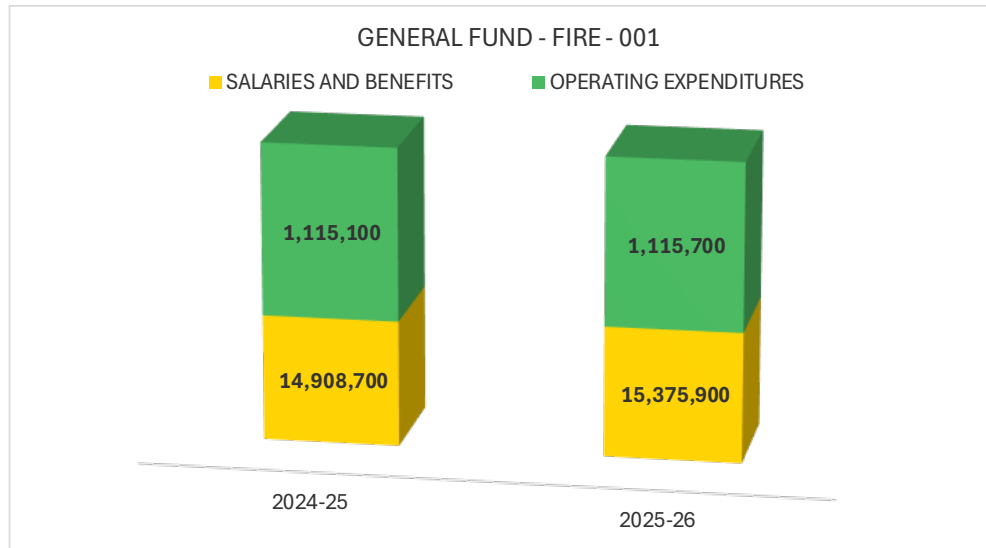
2024/25 & 2025/26  
Two Year Budget

## FIRE DEPARTMENT

**MISSION:** The Visalia Fire Department is dedicated to protecting all through excellent service. The men and women of the fire department commit to the citizens of Visalia to provide dependable service in a responsive manner, while showing care and compassion for those in need. We will protect lives, property, and the environment through fire suppression, emergency medical services, hazardous materials mitigation, rescue response, disaster preparedness, code enforcement, and community education.









### FIRE ALL FUNDS

OPERATING EXPENDITURES	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>GENERAL FUND</b>						
FIRE ADMINISTRATION - 001 - 2221	966,983	1,023,656	1,029,000	989,800	1,117,500	1,146,100
FIRE EMERG SERV/OPERATIONS - 001 - 2222	14,530,893	15,366,515	14,435,004	15,361,100	16,039,100	16,456,100
FIRE PREVENTION - 001 - 2223	783,873	1,001,899	885,200	985,500	1,040,500	1,076,700
FIRE TRAINING - 001 - 2224	65,632	99,217	103,000	90,200	101,400	101,600
FIRE HAZARDOUS MATERIALS - 001 - 2226	20,627	56,440	38,900	41,600	63,100	58,900
Total Operating Expenditures	16,368,008	17,547,727	16,491,104	17,468,200	18,361,600	18,839,400
Reimbursements	(602)	(2,027)	(2,500)	(2,100)	(2,100)	(2,100)
<b>Net General Fund</b>	<b>16,367,406</b>	<b>17,545,700</b>	<b>16,488,604</b>	<b>17,466,100</b>	<b>18,359,500</b>	<b>18,837,300</b>
<b>SPECIAL REVENUE</b>						
MEASURE N-FIRE - 141 - 1413	1,287,457	1,563,985	1,701,000	1,706,700	1,747,600	1,814,800
FIRE MEASURE T ZERO DIVISION - 122 - 2230	2,730	2,890	-	-	-	-
FIRE PUBLIC SAFETY ST (MEAS T) - 122 - 2231	2,929,183	3,105,675	3,096,600	3,133,500	3,407,900	3,530,800
FIRE MEAS T EC UNCRT ZERO DIV - 124 - 2240	137	195	-	-	-	-
Total Operating Expenditures	4,219,507	4,672,745	4,797,600	4,840,200	5,155,500	5,345,600
Reimbursements	(3,162)	(3,967)	(4,000)	(4,000)	(4,000)	(4,000)
<b>Net Special Revenue</b>	<b>4,216,345</b>	<b>4,668,778</b>	<b>4,793,600</b>	<b>4,836,200</b>	<b>5,151,500</b>	<b>5,341,600</b>
<b>INTERNAL SERVICE</b>						
FIRE MEAS T ZERO DIV - 504 - 5040	66,121	33,577	1,051,200	1,018,500	33,400	33,400
Reimbursements	(64,608)	(32,474)	(65,100)	(32,500)	(32,500)	(32,500)
<b>Net Internal Service</b>	<b>1,513</b>	<b>1,103</b>	<b>986,100</b>	<b>986,000</b>	<b>900</b>	<b>900</b>
<b>TOTAL FIRE</b>	<b>20,585,264</b>	<b>22,215,581</b>	<b>22,268,304</b>	<b>23,288,300</b>	<b>23,511,900</b>	<b>24,179,800</b>



**FIRE ADMINISTRATION - 2221**

**Division Description:** The Administration/Support Services Division is staffed by the Fire Chief, Administrative/Support Services Battalion Chief, EMS Coordinator, and Senior Administrative Analyst. The division is responsible for the administrative functions necessary to support the department’s mission and operation. Administrative activities include financial management and coordination to ensure effective and efficient use of the City’s resources, promotions and recruitments, productivity measurement and analysis, leadership, oversight, and planning/development of the department’s programs and policies.

**2022-2024 Accomplishments**



1. Managed general fund budget to stay within the allocated amount for FY 2022/23 and thus far for FY 2023/24.



2. Completed recruitment and hiring of Squad Paramedics and effectively integrated the addition of Squad 53 into the department’s operations.



3. Began the construction phase for the new Fire Station 56 with a projected completion date in early 2024 and operations to commence shortly after completion. Weekly meetings with the Construction Manager to ensure the project is in line with the project budget.



4. Researched and identified a site location for the new Fire Station 51. Selected an architect following and RFB with design to start shortly.



5. Completed the administrative functions required to support department operations and provide service to the citizens. Examples include processing Strike Team reimbursement for approximately \$1,175,000, processing 190 public records requests, completing the recruitment and promotional process adding 5 recruits, and promoting 7 personnel.

**2024-2026 Objectives**



1. Develop and manage the adopted general fund budget, capital improvement plan, and vehicle replacement plan to meet the department’s needs in service to the community while demonstrating responsible stewardship of public funds.



2. Begin operations out of new Fire Station 56.



3. Contribute to and support the completion of the design phase of Fire Station 51 by the established project timeline.



4. Strategically plan for department operations; analyzing current and future service needs related to a changing City and community.



5. Identify alternative funding sources and grants to support department projects and capital needs.



**EMERGENCY SERVICES/OPERATIONS - 2222**

**Division Description:** The Emergency Services/Operations Division is responsible for protecting life and property in emergency situations by providing effective fire, rescue, and Advanced Life Support (ALS) emergency medical services (EMS). Operations personnel are divided across three shifts, assigned 24 hours a day over six fire stations, and staffing seven emergency response fire apparatus. Daily operations are supplemented with two Squads, each staffed with two Paramedics. All fire apparatus are staffed with a captain, an engineer, and a firefighter/paramedic and each shift is supervised by a shift battalion chief. The Operations Division responds to emergency calls for service including, but not limited to, various types of fires, medical aids, vehicle accidents, and hazardous material incidents. The Operations Division also provides a variety of non-emergency services to the community including response to non-emergent calls for service, fire inspections, and public education events. This division also operates the Tulare/Kings County Regional Hazmat team responding to hazmat incidents for surrounding jurisdictions under an agreement and on a cost-recovery basis. Personnel assigned to the Operations Division are responsible for maintaining the knowledge, skills, and abilities for their various roles and the general inspection and maintenance of tools, equipment, and fire apparatus. Captains and Battalion Chiefs are all assigned work programs that support the operation’s program, equipment, and maintenance needs.

**2022-2024 Accomplishments**



1. Worked cooperatively with City staff from all departments, the Tulare County Fire Department, and the State of California Region V Operational Area to ensure adequate response to the substantial rain and flood potential experienced in March 2023.



2. Responded to 32,815 calls for service in calendar years 2021 and 2022, of these, 17,141 were for emergency medical service.



3. Assisted State and local cooperators with 35 Strike Team and/or Single Resource Deployments to 23 incidents to combat wildfires throughout California



4. Trained 12 personnel to serve as Peer Support Team members and added seven personnel to the Hazardous Materials team, certifying them to Hazmat Technician and/or Specialist.



5. Started the purchasing process for one (1) new Paramedic Squad Vehicle, two (2) new Fire Engines, and one (1) new Fire Truck.

**2024-2026 Objectives**



1. Research and implement means to reduce emergency response times.





2. Research and purchase approved capital projects and programs.



3. Continue to research, develop, and implement components of a Health and Wellness Program.



4. Complete annual Emergency Operations Center table-top exercises.



5. Complete assigned engine company fire inspections.

**Performance Measurements - Emergency Services/Operations**

Average Response Time Comparison Report Period: From 2012 to 2022

<p><b>Service level changes:</b> Squad 53 was put into service in November 2022. Squad 53 is the second of two Measure N Squad paramedic units. Squad 51 and Squad 53 are in service in addition to the 24/7 fire personnel and are staffed during the peak periods of the day. Monday through Friday, both Squads are in service from 0730 to 1730. On Saturday and Sunday, one Squad is in service each day from 0730-1730.</p>	<b>Year</b>	<b>Total Calls</b>	<b>Average Response Time</b>
	2012	12,140	0:04:59
	2013	12,482	0:05:22
	2014	12,513	0:05:48
	2015	14,065	0:05:52
	2016	14,283	0:05:35
	2017	15,301	0:05:29
	2018	15,228	0:05:41
	2019	16,179	0:06:02
	2020	15,892	0:06:05
	2021	16,293	0:06:22
	2022	16,522	0:06:16

New Goal: To respond to all emergent calls (lights & sirens) for service in less than 5 minutes 80% of the time.

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2022</b>	<b>Actual 2023</b>	<b>Projected 2024</b>	<b>Forecast 2025</b>	<b>Forecast 2026</b>
Response times to priority emergency calls are a strong indicator of appropriate standards of coverage. Once a fire is developed, it can double in size each minute. Flashover now occurs in 3 to 5 minutes. Brain death will occur in 4 to 6 minutes when a victim is in cardiac arrest. Timely response to both fire and EMS calls have a direct relationship with saving lives and protecting property.	Percentage of emergent calls responded to in less than 5 minutes	33%	34%	35%	35%	35%

**Strategy:** Continue to evaluate each segment of the response time from the time fire crews are notified to the time they arrive on scene. Make any changes to current practices that may positively influence response times. Analyze facilities for contributing factors and identify solutions. Evaluate and adapt measures we can control, continue adding preemption devices to new traffic signals, and explore new technologies and mapping systems. Continue to research City growth and prepare plans to accommodate the changing community.



**FIRE PREVENTION - 2223**

**Division Description:** The Fire Prevention Division includes the Fire Marshal who oversees the day-to-day operations in the Prevention Division. Prevention Division staff includes a Senior Office Assistant and three full-time Fire Inspectors. This division seeks to ensure life safety and property conservation within the community by inspecting businesses for potentially hazardous conditions, conducting property maintenance inspections, and providing fire and life safety public education. Conducting fire and arson investigations and providing direction for fire code compliance on State-mandated inspections and new developments.

**2022-2024 Accomplishments**



1. On track to complete all annual State-mandated fire inspections. As of 11/07/2023, 86% had been completed for 2023.



2. Continued education and enforcement efforts to reduce the use of illegal fireworks in the City of Visalia. Reports of illegal fireworks use, and citations declined annually.



3. Two apprentice Investigators completed the required training and began their California State Fire Marshal Task Books. Added four additional Fire Investigator Trainees to the team



4. Planned and coordinated annual Fire Trucks and Food Trucks events each year.



5. Conducted presentations to all public school third-grade classes each October.

**2024-2026 Objectives**



1. Complete all annual State-mandated fire inspections.



2. Continue education and enforcement efforts to reduce the use of illegal fireworks in the City of Visalia.



3. Continue education and training for all Fire Investigation Team Members. Research ideas to bolster the Fire Investigator Team.



4. Continue fire prevention and education efforts including annual Fire Trucks and Food Trucks event and coordinating fire and life safety presentations to 3<sup>rd</sup> grade classes.



- 5. Evaluate processes for operational permit issuance and billing. Provide training to Engine Crews to ensure proper operational permit fees are properly accessed during annual business inspections.

<b>Performance Measurements - Prevention</b>						
<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
To continue improving policies & procedures and utilize technology to the best of our abilities always working towards increased efficiency.	Initial Business Inspection	2,581	3,200	3,000	3,000	3,000
	Property Maint Inspection	3,644	3,500	3,400	3,400	3,400
	Public Education events attended	105	135	135	135	135
<b>Strategy:</b> The Prevention Division performs inspections mandated by the State of California and property maintenance inspections based on reported violations. Engine Companies perform inspections of businesses throughout their response district to better familiarize themselves with their response districts. Public Education Events are attended by both Engine Companies and Prevention Staff throughout our community.						



**TRAINING - 2224**

**Division Description:** The Training Division is staffed by one Training Captain and one Support Services Battalion Chief. The Training Division manages the fire service training for all fire suppression personnel with the goal that all personnel are trained to provide the best service possible safely and effectively to the citizens and visitors of Visalia. Fire service training is comprised of five major areas: fire suppression, hazardous materials, technical rescue, emergency medical technician, and paramedicine. The Training Division strives to increase and enhance the response capabilities of the Fire Department, as mandated by local, state, and federal standards. The Support Services Battalion Chief also manages the business and marketing plan for the training facility, grants, firefighter recruit academies, and the communications program.

**2022-2024 Accomplishments**



1. Ensured that all employees completed local, state, and federally mandated training annually and coordinated one 8-week recruit academy for 5 firefighter paramedic recruits.



2. Developed and delivered a 40-hour acting captain academy and a 40-hour acting engineer academy.



3. Developed the following programs to enhance department needs: (1) a standardized fire command and control training program, titled “Good Faith Command”, (2) a department core skill training program with 39 core skill sheets to be trained on and tested on annually, and (3) a command training program on strategies and tactics of structural firefighting utilizing a new web-based fire simulation software program, SimsUshare.



4. Enhanced training facility with the utilization of CaJAC apprenticeship funds to purchase a state-of-the-art variable-pitch ventilation prop, an E.C.R.S. forcible entry door prop, and three Rogue assault bikes for physical training.



5. Served as Secretary/ Treasurer of the South Valley Training Officers Association. Position and participation enhance department training by coordinating training efforts with other operational area departments and by building professional relationships.

**2024-2026 Objectives**



1. Complete all local, state, and federally mandated training requirements annually.



2. Progress department core skill training by converting skill sheets to a digital format utilizing Vector Evaluations software and by incorporating videos of each skill for reference and to ensure standardization.



3. Develop a training cadre program management plan to maximize the effectiveness of cadres and to establish and clarify the goals and objectives of the training cadre program.



- 4. Continue to enhance training facilities with the addition of a class A burn prop, built with shipping containers, and construct a large commercial flat roof ventilation prop. Projects shall be funded from the CaJAC apprenticeship account.
- 5. Maintain activity with the South Valley Training Officers Association and foster a symbiotic relationship with the College of Sequoias fire technology program and newly implemented paramedic program.

<b>Performance Measurements - Training</b>		<b>Actual</b>	<b>Actual</b>	<b>Projected</b>	<b>Forecast</b>	<b>Forecast</b>
<b>Strategy</b>	<b>Measure</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>	<b>2026</b>
Goal: Provide an average of 20 hours of fire service training per month to each fire suppression employee.						
<b>Monthly Training</b> - Providing a minimum of 20 hours of training per member per month as recommended by ISO. Completing mandated training requirements to meet OSHA regulation and NFPA guidelines.	Average monthly training hours for each fire suppression employee	19.25	20.00	20.00	20.00	20.00
<b>Strategy:</b> The Training Division will continually evaluate federal, state and local training requirements for fire suppression employees. The Training Division will develop an annual training plan that will meet or exceed all training requirements. The Training Division will utilize the Target Solutions Program, qualified internal and external instructors, and a monthly training calendar to provide an average of 20 hours of material per month for each fire suppression employee.						



**HAZARDOUS MATERIALS RESPONSE - 2226**

**Division Description:** The Hazardous Materials Division is currently comprised of 20 personnel trained to the level of Hazardous Materials Technician or Specialist. Visalia Fire Department’s Hazmat team responds to a variety of hazmat-related incidents throughout Tulare and Kings counties. Additionally, Visalia Fire is the host agency for the Tulare-Kings County Regional Hazardous Materials Response Team and has an agreement with 12 other jurisdictions in Tulare and Kings counties to provide hazardous materials response on a cost recovery basis. The Visalia Hazardous Materials Unit is recognized as a Type 1 Hazardous Materials Response Unit with Cal OES.

**2022-2024 Accomplishments**



1. Successfully recertified with Cal OES as a Type 1 Hazardous Materials Response team.



2. Maintained the Hazmat Team roster to a size that is responsible and meets response needs by hosting a Hazmat tech/specialist class that included seven VFD personnel and training two additional tech personnel to the specialist level through additional training.



3. Created and implemented the hazmat team's monthly/quarterly training plan to ensure that required skills are maintained. We regularly invite and include neighboring agencies in support of the Regional Hazmat Team Concept.



4. Established relationships with the Local Emergency Planning Commission for Region 5 and the Tulare County Certified Unified Program Agency. These relationships help identify means to maintain current and future equipment/training needs and provide information on hazardous materials facilities in the area respectively.



5. Completed the purchase of a Rigaku RAMAN Spectrometer through American Rescue Plan Act funding.

**2024-2026 Objectives**



1. Maintain Hazmat Team roster to a size that is responsible and meets response needs.



2. Continue to provide required training to Tulare / Kings Counties Haz Mat Team personnel to maintain skills and working relationships within our response area.



3. Pre-plan the various businesses and processes in Visalia, and specifically the Industrial Park, to identify target hazards. Prioritize training for identified hazards.



4. Identify alternative funding mechanisms to acquire replacement equipment for outdated FTIR, (Fourier Transform Infrared (FTIR) spectroscopy) and other required chemical identification equipment.



5. Work with our local CUPA to identify and Pre-plan response to high-hazard occupancies within Visalia and our surrounding response area.



VISALIA

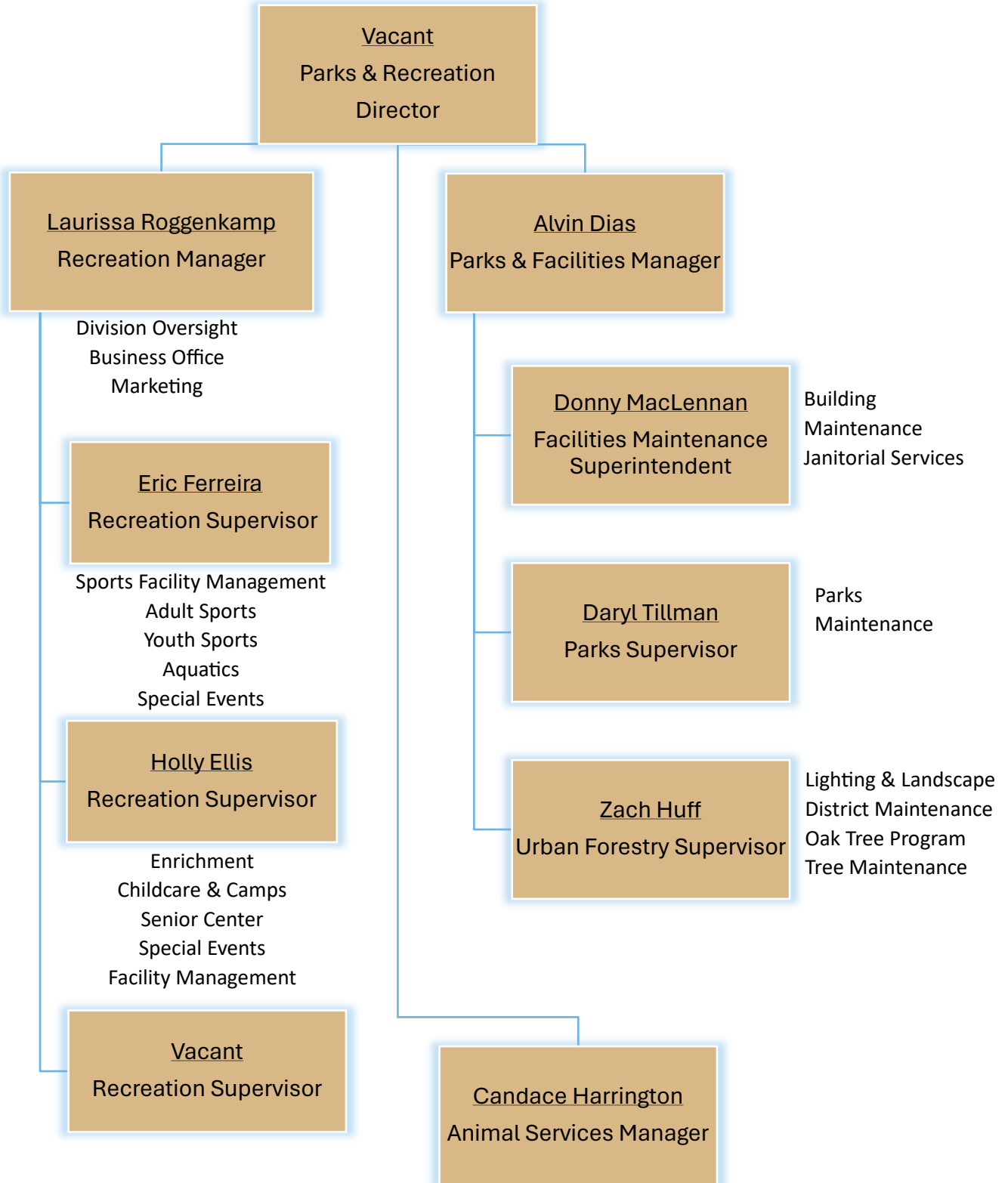
2024/25 & 2025/26  
Two Year Budget

## PARKS & RECREATION DEPARTMENT

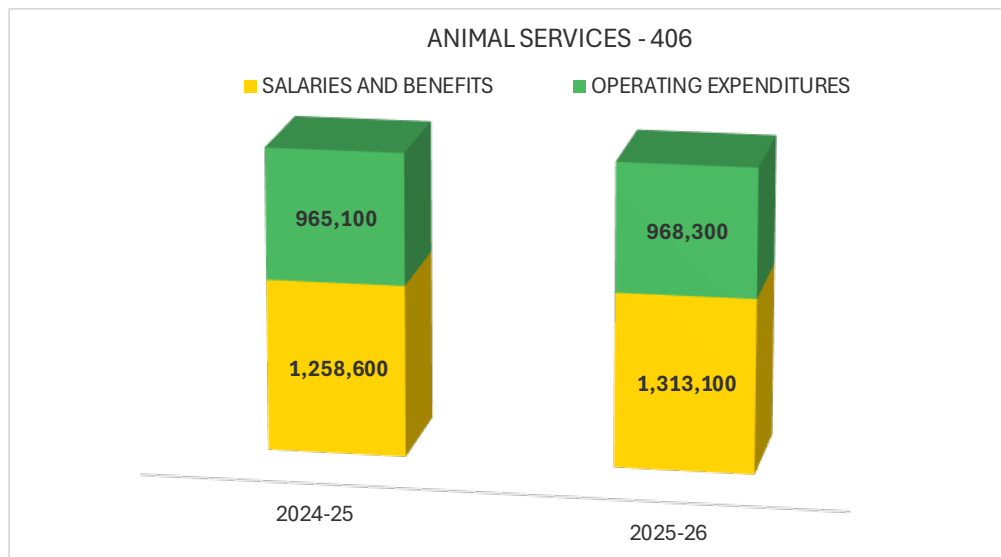
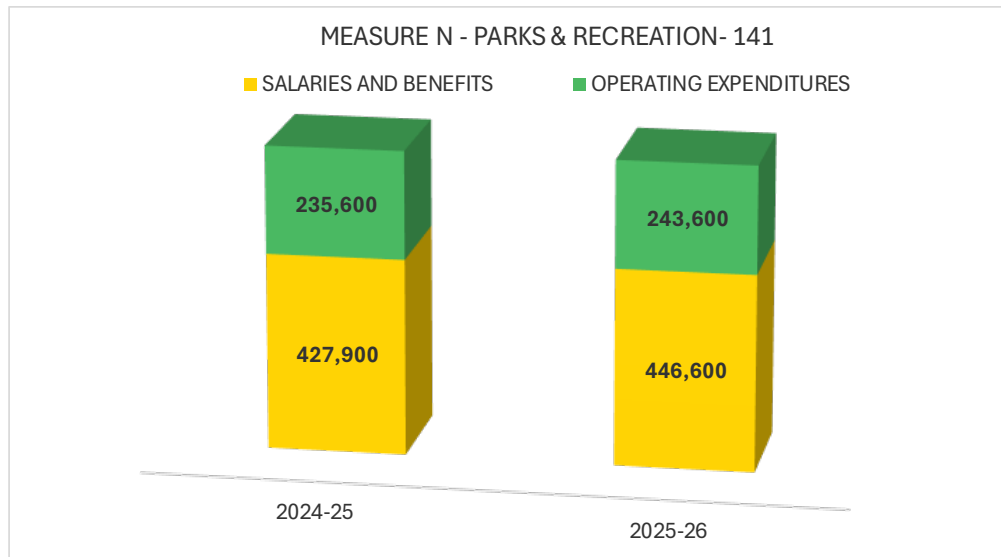
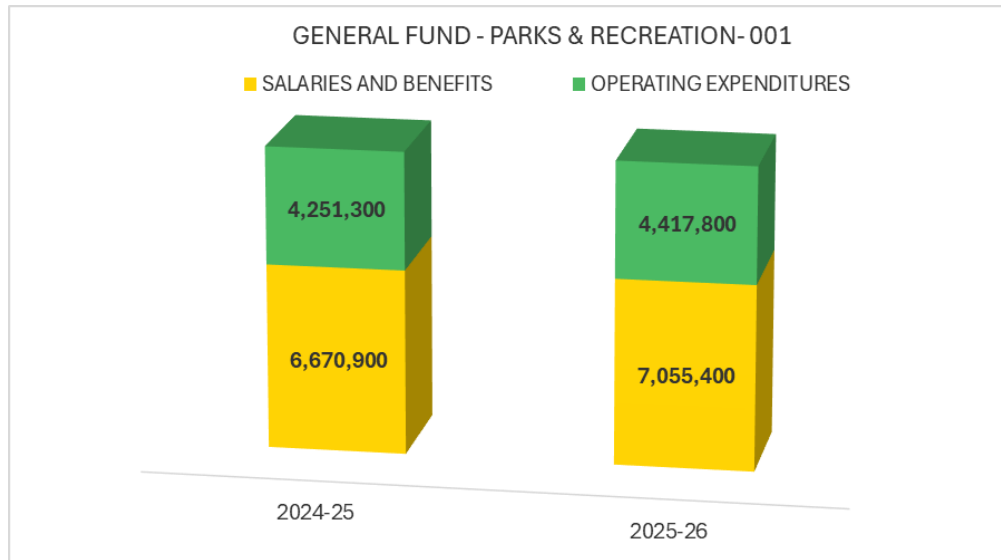
**MISSION:** The Parks and Recreation Department mission is to enrich the lives of the residents of Visalia by providing safe, welcoming parks and recreation facilities, and affordable, diverse recreation and cultural opportunities for people of all ages to play, learn, and build community. We create community through people, parks, and programs.







Allocated FTE's = 54





### PARKS & RECREATION ALL FUNDS

OPERATING EXPENDITURES	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>GENERAL FUND</b>						
PARKS & RECREATION DIRECTOR - 001 - 1601	219,699	209,529	281,500	256,700	295,400	309,700
COMMUNITY SERVICES ADMIN - 001 - 1605	312,055	339,043	417,100	289,500	341,500	353,900
PARKS & URBAN FORESTRY - 001 - 1621	486,380	466,409	520,884	529,900	746,200	783,400
PARK MAINTENANCE - 001 - 1622	5,274,625	4,593,059	5,406,440	4,933,700	5,476,500	5,677,800
BUILDING MAINTENANCE - 001 - 1623	1,368,316	1,414,475	1,501,100	1,529,500	1,792,300	1,919,200
BIKE PATH - 001 - 1629	511,913	456,955	507,100	520,000	594,200	610,200
CITY PARKING LOT MAINT - 001 - 3105	508,078	529,897	519,300	723,800	813,800	824,000
PARKS AND DEV ADMIN - 001 - 3131	200,340	165,958	213,500	226,600	237,400	246,900
PARKS AND REC ADMIN - 001 - 3501	12,516	10,028	-	-	-	-
FACILITY MANAGEMENT - 001 - 3502	433,466	499,789	400,000	528,600	561,500	568,900
MHCC PROGRAMS - 001 - 3504	127,881	175,202	184,900	213,000	231,100	235,100
AFTERSCHOOL ENHANCEMENT - 001 - 3505	424,995	3,685	428,300	-	-	-
AQUATICS - 001 - 3506	86,017	185,723	236,600	192,800	214,800	224,200
YOUTH ENRICHMENT - 001 - 3507	48,290	51,017	68,700	66,600	84,100	89,500
YOUTH SPORTS PROGRAM - 001 - 3508	62,885	100,710	174,298	137,500	159,700	165,100
ADULT SPORTS PROGRAM - 001 - 3509	120,305	145,174	188,500	166,300	173,900	184,600
COMM WIDE CULTURAL EV - 001 - 3511	24,845	42,884	100,000	78,800	89,100	101,800
RECREATION MANAGEMENT - 001 - 3514	1,016,418	1,222,240	1,733,300	1,294,600	1,677,300	1,739,900
WHITMAN CTR. - 001 - 3515	21,142	35,363	-	38,200	39,300	40,200
ADULT PROGRAMS - 001 - 3517	8,240	18,237	56,400	29,300	66,400	66,800
SENIOR CENTER - 001 - 3524	214,637	272,228	278,100	306,500	331,000	343,500
DAY CAMPS - 001 - 3525	67,827	69,350	160,100	78,400	110,800	113,600
OAK TREE PRESERVATION ZERO DIV - 010 - 3790	7,305	9,378	-	-	-	-
CONSERVATION FUND ZERO DIV - 011 - 3810	49	70	-	-	-	-
Total Operating Expenditures	11,558,224	11,016,403	13,376,122	12,140,300	14,036,300	14,598,300
Reimbursements	(3,131,945)	(3,218,690)	(2,638,500)	(3,675,300)	(3,682,800)	(3,685,800)
<b>Net General Fund</b>	<b>8,426,279</b>	<b>7,797,713</b>	<b>10,737,622</b>	<b>8,465,000</b>	<b>10,353,500</b>	<b>10,912,500</b>
<b>SPECIAL REVENUE</b>						
MEASURE N-PARKS/BUILDINGS - 141 - 1412	520,754	574,057	579,500	564,900	658,400	680,300
MEASURE N-RECREATION - 141 - 1414	107,408	126,779	119,900	129,200	138,100	145,400
MEASURE N-2% YOUTH REC - 143 - 1432	41,091	129,222	189,865	118,300	205,900	210,700
BASEBALL- ZERO DIVISION - 157 - 1570	21,874	96,047	32,328	52,200	48,300	-
BASEBALL - 157 - 1571	174,275	322,093	254,000	332,300	308,700	265,400
WATERWAYS MAINT ZERO DIV - 251 - 2530	381,353	344,807	352,950	430,600	322,800	329,800
SPECIAL SERVICE DIST NE - 271 - 2711	191,665	197,489	184,700	199,300	208,400	211,900
SPEC SERV DIST OPEN SPACE - 272 - 2721	26,683	47,314	36,800	35,000	36,100	33,900
SPEC SERV DIST L&L ZERO DIV - 273 - 2730	99,453	84,967	957,968	958,000	216,000	607,000
SPEC SERVICE DISTRICT L&L - 273 - 2731	2,786,940	3,965,514	3,242,200	3,622,400	3,771,300	3,898,100
Total Operating Expenditures	4,351,496	5,888,289	5,950,211	6,442,200	5,914,000	6,382,500
Reimbursements	(304)	-	-	-	-	-
<b>Net Special Revenue</b>	<b>4,351,192</b>	<b>5,888,289</b>	<b>5,950,211</b>	<b>6,442,200</b>	<b>5,914,000</b>	<b>6,382,500</b>
<b>PROPRIETARY</b>						
ANIMAL SERVICES ZERO DIV - 406 - 4060	109,660	(164,448)	171,000	171,000	788,400	592,300
ANIMAL SERVICES - 406 - 4061	1,770,167	2,125,665	1,970,505	2,083,100	2,270,500	2,331,700
Total Operating Expenditures	1,879,827	1,961,217	2,141,505	2,254,100	3,058,900	2,924,000
Reimbursements	-	-	-	-	-	-
<b>Net Proprietary</b>	<b>1,879,827</b>	<b>1,961,217</b>	<b>2,141,505</b>	<b>2,254,100</b>	<b>3,058,900</b>	<b>2,924,000</b>
<b>TOTAL PARKS &amp; RECREATION</b>	<b>14,657,298</b>	<b>15,647,219</b>	<b>18,829,338</b>	<b>17,161,300</b>	<b>19,326,400</b>	<b>20,219,000</b>



**PARKS & RECREATION DIRECTOR - 1601**

**Division Description:** To provide meaningful leisure opportunities that sustain lifelong interest, introduce new activities, and increase socialization that enhances quality of life. Continue to meet the needs of the residents of Visalia by maintaining the Parks and Recreation Department’s facility assets.

**2022-2024 Accomplishments**



1. Effectively managed the maintenance and operation budget of the Parks and Recreation Department to maximize the use of resources and stay within the general funding provided for the two-year fiscal period 2022-2024.



2. Established Parks and Recreation as a City of Visalia Department.



3. Awarded Per Capita and State of California Prop 68 grant for a total of \$7.978 million.



4. Enhance the workforce to meet the demands of programs for the community.



5. Building relationships and developing community partners.

**2024-2026 Objectives**



1. Provide a high quality, diversified parks, recreation, and open space system that provides for all age and interest groups.

Neighborhood and community parks:

- a. Provide a system of neighborhood and community parks that are within walking distance of residents.
- b. Provide parks with activities for all age groups and abilities, equally distributed throughout the community.
- c. Add capacity to existing parks by expanding facilities to accommodate increased population.



2. Complete a Parks and Recreation Master Plan.



3. Increase community awareness of Community Services facilities, programs, and events through various marketing venues.



4. Initiate joint planning and operating programs with other public and private agencies to provide for special events and activities.



5. Modernization of Recreation Facilities



**PARKS AND FACILITIES MANAGEMENT – 3131**

**Division Description:** Building a productive team vested in the improvement of existing parks, trails, and facilities; while looking for innovative and new ways to bring facilities, parks, and open spaces to the community.

**2022-2024 Accomplishments**



1. Performed cost analysis on contractual work versus in-house City staff for the Parks Maintenance Division. Established an in-house janitorial crew adding 4 full-time and 4 hourly staff to the Parks division to provide previously contracted services.



2. Completed several planned park irrigation well updates through an established CIP and emergency water well restoration projects.



3. Purchased equipment to make staff and processes more productive and efficient, such as dump trailers, larger volume herbicide sprayer, scissor lift, and updated technology for Urban Forestry inspection staff.



4. Coordinated with Engineering to develop project scopes on several Capital Improvement Projects and awarded grants.



5. Established Landscape and Lighting contracts with different levels of service and added new inspection forms and processes to make inspections more streamlined.

**2024-2026 Objectives**



1. Strategize to modernize equipment and amenities in facilities, parks, and trails.



2. Monitor and utilize Measure N Funding for parks, trails, trees, and facility maintenance.



3. Update the Landscape Standards and Specifications for the Community Services Department.



4. Continue to coordinate with Engineering on the construction of the Prop 68 Inclusive Playground, the Prop 68 per capita grant-funded Riverway Phase VI Dog Park, East Side Regional Park, and the construction of three future neighborhood parks at various locations in the City.



5. Complete already approved City funded CIP projects in a timely manner, and all ARPA funded park projects by the end of 2024. Create new CIP projects to repair, replace, expand, or enhance areas in Parks, Trails, Urban Forestry, and Facilities.



**PARKS DIVISION - 1622**

**Division Description:** To develop, maintain, and improve the parks and facilities by providing safe, clean, attractive areas that are accessible to the entire community.

**2022-2024 Accomplishments**



- 1. Implemented an in-house janitorial crew through contractual services cost savings. Providing the community with 7-day-a-week janitorial services to all park restrooms.



- 2. Modernized and installed three new arbor structures at Blain Park.



- 3. Installed new engineered wood fiber fall surfacing to all city-maintained park playgrounds with City staff to ensure compliance with ADA requirements and fall attenuation.



- 4. Performed various park improvement projects such as wrought iron fencing around the Oval Park building, new windscreens to all eight (8) dugouts at Riverway Sports Park – CR Shannon facility and installing walk-on bark to the planters at Recreation Park’s Anthony Center.



- 5. Installed new play structures at Village Park and replaced the pour-in-place rubber surfacing at the Perry Family Park playground area.

**2024-2026 Objectives**



- 1. Continue to work on improving parks throughout the city to keep them safe, green, and clean for residents.



- 2. Establish a replacement program for park amenities (benches, tables, trash receptacles, playgrounds), based on current needs and the projected life span of amenities. This would complete areas that did not receive ARPA funds.



- 3. Work to convert old halogen/metal halide light fixtures to L.E.D. lighting in all parks and add additional interior park lighting for safety and security lighting.



- 4. Continue to look for ways to make maintenance practices more efficient, with equipment, staffing, and procedures.



- 5. Develop and implement a herbicide spraying and fertilization program for all turf areas within City parks.



**Performance Measurements - Parks**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Develop, maintain, and improve the parks and facilities by providing safe, clean, attractive areas that are accessible to the entire community.	Park acres maintained	292.25	292.25	292.25	294.25	306.25
	Riparian open space acres acquired	0	0	0	4	4
	Park acres developed	0	0	0.25	2	2
	Park acres acquired	0	0	0	2	12
	Acres per 1,000 pop.	2.04	2.04	2.04	2.06	2.14





**URBAN FORESTRY – 1621**

**ASSESSMENT DISTRICT MAINTENANCE – 2711, 2721, & 2731, TRAILS – 1629, RIPARIAN SETBACKS – 2530**

**Division Description:** To develop, maintain, and improve the urban forest and greenery in various designated areas within Visalia, including the City's Lighting and Landscape Districts, Northeast District, Roadsides and Medians, Public Buildings, Parking Lots, Ponding Basins, and creek and trail-ways system. Additionally, to safeguard and conserve open spaces across the entire city.

**2022-2024 Accomplishments**



1. Created a new, full-time Landscape and Lighting Inspector role to enhance our capacity for overseeing the expanding portfolio of landscape and lighting districts within the municipality, with a primary focus on optimizing contract adherence.



2. Successfully addressed the maintenance and safety concerns by effecting repairs to more than 150 sidewalks within Landscape and Lighting districts, proactively mitigating the risk of accidents, and safeguarding the city against potential liabilities.



3. Efficiently organized the pruning of more than 5,500 trees under municipal care, while also overseeing the removal of 549 trees in a state of decay, disease, or decline, as part of our commitment to sustaining a healthy urban tree canopy.



4. Conducted thorough assessments and evaluations of 176 valley oak trees located within the city, in alignment with Visalia's objective to safeguard these historically significant specimens and mitigate unwarranted removals.



5. Granted seven landscape maintenance contracts encompassing a combined area of 118 acres, covering the Landscape and Lighting Quadrants, as well as medians and roadsides, within the City's purview.

**2024-2026 Objectives**



1. Ensure the vitality of the city-owned landscape and tree canopy by implementing effective oversight and proactive management practices.



2. Develop landscape enhancement strategies for Landscape and Lighting districts, trails, pocket parks, riparian habitats, medians, and roadsides, addressing the areas where vegetation, including plants and trees, has been depleted due to past drought conditions, aging, or other contributing factors.



3. Address inquiries for assessments regarding valley oak trees and street trees, focusing on optimizing the City's management of these trees and related municipal ordinances.



4. Examine opportunities for revising existing contract standards, the bidding process, and enforcement policies to enhance the upkeep of the City's landscape.



- 5. Seek enhancements in municipal irrigation systems to promote water conservation and modernize their management for improved efficiency.

**Performance Measurements - Urban Forestry**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
To enhance and maintain the City's urban forest and enhance the landscape in L&L Districts, roadsides, medians, parking lots, ponding basins, and the trailway system. To preserve and protect open space throughout the City.	Miles of multi- purpose path constructed	0	0	2	1	2
	Valley oaks inspected	167	167	176	180	180
	Acres of L&L District landscape maintained	159	159	165	170	175
	Street & park trees trimmed or removed	7,137	4,360	5,000	5,500	5,500
	Street trees added or replaced	587	1,100	1,100	1,200	1,200
	Maintained Open Spaces	162	162	164	215	215



**BUILDING MAINTENANCE – 1623**

**Division Description:** Manage and maintain 54 City-owned facilities, including 7 days a week custodial service of over 151,000 square feet of office space, while ensuring clean, safe, and secure City facilities.

**2022-2024 Accomplishments**



1. Established maintenance contracts to ensure cost-effective and safe operation of several City facilities; TK Elevator Maintenance, RLH Fire Protection, ELESKO Emergency Lighting System, and EvGo vehicle electrical charging station within the 300 E. Parking Structure.



2. Completed several major building improvement projects throughout the City, including the Fire Station 55 urethane/elastomeric roof coating, Rawhide Red Zone deck replacement, the raising of the Fleet Maintenance building and Stairway replacement, and Anthony Community Center lobby doors.



3. Worked diligently to keep the three aging elevators within the parking structures functioning by replacing several obsolete components with refurbished parts and repairing issues caused by water damage.



4. Cleaned the old PAL Building to establish a community warming center for the winter months.



5. Purchased equipment and cross-trained maintenance staff to become more productive and efficient.



6. Made several Building Code updates.

**2024-2026 Objectives**



1. Complete elevator upgrades to city-owned passenger lifts older than 20 years and update them to current building codes.



2. Replace HVAC units at Police Districts 1 & 2 – units are obsolete, and parts are no longer available.



3. Rawhide – complete the re-roofing of the old ticket booth and coordinate maintenance repairs throughout the facility with Engineering and Assistant City Manager.



4. Corporation Yard – complete renovations to office space within the west end of the Fleet Maintenance shop. Re-roof Fleet Maintenance, Parks Maintenance, and Building Maintenance shops.



- 5. Recreational Facilities – replace gym doors and explore new gym flooring options at the Anthony Community Center. Work to modernize and update all recreational facilities throughout the City.

**Performance Measurements - Building Maintenance**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Manage and maintain 54 City owned facilities, including 7 days a week custodial services ensuring clean, safe, and secure facilities.	Service requests completed	900	900	1,100	1,300	1,400
	S.F. of bldgs w/ custodial service	151,000	151,000	151,000	206,669	211,669
	S.F. of bldgs per custodian	11,823	11,823	11,823	12,000	12,000
	Floor care S.F.	189,835	189,835	198,178	200,000	200,000
	Building HVAC & Cooler Units	198	205	211	211	215



**RECREATION - 3502 – 3524**

**Division Description:** The Recreation Division offers high-quality recreation programs to all age groups and interests. Focusing on enrichment programs, sports leagues, health and wellness programming, senior nutrition, and access to programs and activities for all ages. The Recreation Division strives to identify areas of interest in the community to develop programming that appeals to community members.

**2022-2024 Accomplishments**



1. Developed partnerships with several organizations to provide additional special events to the community.



2. Developed partnership with Visalia Unified School District; provided free swim team registration to students of VUSD with VUSD providing incentive pay for the aquatics staff, and usage of pools for community programs at no cost.



3. Re-introduced two annual special events that hadn't been held since FY 2019-20.



4. Developed digitally optimized seasonal Live & Play program guide through collaboration with the Communications Division to collect analytical data.



5. Successfully increased participation in enrichment classes from FY 21/22 to FY 22/23 by more than double and increased 61% from FY 21/22 to FY 22/23 in youth sports leagues.

**2024-2026 Objectives**



1. Increase program registration and participation for existing programs by providing quality programs and events and increasing marketing channels with a combination of digital and accessible options.



2. Maintain steady use of social media marketing to increase awareness of programs, activities, and events.



3. Develop partnerships to provide well-rounded events, programs, and activities for all ages and abilities.



4. Provide opportunities through a combination of fee-based and free programs, events, and partnerships for community members to socialize and increase general well-being including physical and mental health.



5. Develop and sustain programs focusing on nutrition education, wellness, and physical activity for all ages and abilities.



**Performance Measurements - Recreation**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
To offer high quality programs to all age groups and interests.	Participants					
	Enrichment Class participation	2,460	5,018	5,269	5,419	5,520
	Youth Sports Participation	1,180	1,900	1,995	2,052	2,090
	Adult Sports Teams	295	371	390	401	408
	Swim Lessons	698	1,023	1,074	1,105	1,125
	The Manuel Drop In Participants	207	427	448	461	470
	Senior Meals Served	14,879	14,446	15,168	15,602	15,891
	Number of Park Rentals	1,309	1,218	1,279	1,315	1,340
	Number of Facility Rentals	224	502	527	542	552
	Number of Athletic Field/Court Rentals	6,805	8,517	8,943	9,198	9,369



**ANIMAL SERVICES – 406**

**Division Description:** The Animal Services Division encompasses Animal Field Services, Shelter Care & Management, and Animal Licensing. Through compassion we protect, educate, and serve the public; we help reunite lost pets, facilitate adoptions, partner with 501c rescue groups, process licenses, and meet the state-mandated services for stray, sick, injured, and vicious animals within the City limits. Animal Services will continue to develop various programs to encourage and educate the public to improve the lives of people and animals.

**2022-2024 Accomplishments**



1. Operated a Trap Neuter Release Program for feral/community cats and received a grant to increase free surgery opportunities.
2. Maintained live release save rates for dogs of 78% throughout the year.
3. Renewed contracts with the City of Dinuba, the City of Exeter, and the City of Farmersville for animal control, sheltering, and licensing services.
4. Transferred 2,500 dogs and cats to rescue partners, facilitated 300 cats and dogs being adopted, and helped 500 pets reunite with their owners.
5. Upgraded the Shelter Buddy system to include a Lost and Found website to help reunite more pets with owners.

**2024-2026 Objectives**



1. Create an engaging Volunteer Program.
2. Increase Trap Neuter and Release opportunities to the public by partnering with local vet clinics.
3. Educate the public to increase awareness of city ordinances while also hosting offsite adoption events to further engage the public and promote adoptable animals.
4. Establish foster programs to increase live release save rate for dogs.
5. Update the website with fillable forms for greater accessibility, public reach, and ease.



**Performance Measurements - Animal Services**

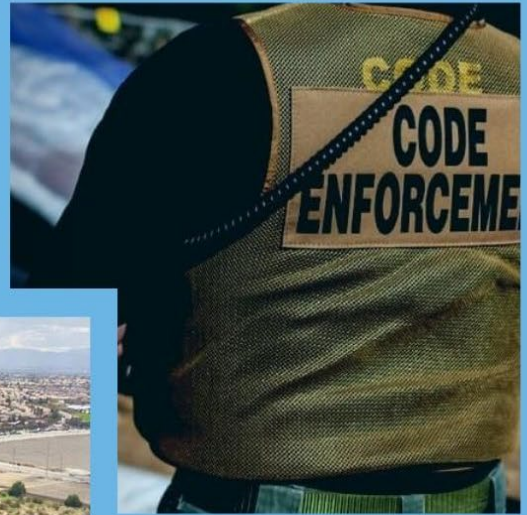
Strategy	Measure	Actual 2021-22		Actual 2022-23		Projected 2023-24		Forecast 2024-25		Forecast 2025-26	
		Total	Ratio	Total	Ratio	Total	Ratio	Total	Ratio	Total	Ratio
To increase the ratio of altered licenses to unaltered licenses issued while increasing the amount of licenses sold each year.	Altered Dog	3,330	7:1	2,899	7:1	3,189	7:1	3,508	7:1	3,859	7:1
	Unaltered Dog	466		416		458		503		554	
	Altered Cat	798	133:1	916	101:1	1,008	100:1	1,108	100:1	1,219	101:1
	Unaltered Cat	6		9		10		11		12	
To increase the total save rate of incoming animals at the shelter.	Incoming	2,682		2,718		2,800		2,900		3,000	
	Saved	1,876		1,812		1,900		2,000		2,100	
	Euthanized	678		892		800		750		700	
	-Save Rate	70%		67%		68%		69%		70%	
To build the network of animal rescue organizations in order to save more of Visalia's animals.	Rescue Groups that draw from the Visalia shelter	242		252		260		275		280	





## PLANNING & COMMUNITY PRESERVATION DEPARTMENT

**MISSION:** The Department is committed to working together with our diverse community to enhance the present and future quality of life by: ensuring an attractive, safe and environmentally-conscious community; constructing public infrastructure; promoting citizen participation in community affairs; exercising stewardship through technical excellence, innovation and fiscal responsibility; and creating a positive climate for residents, business and community partners.





Paul Bernal  
Community Development Director

Department HR/Payroll  
Records Management  
Facility Maintenance  
Budget/Financial Oversight  
Permit System Administration

Planning

Long Range Planning  
Short Range Planning  
Planning Commission  
Historic Preservation  
Environmental Review  
Special Projects  
Site Plan Review

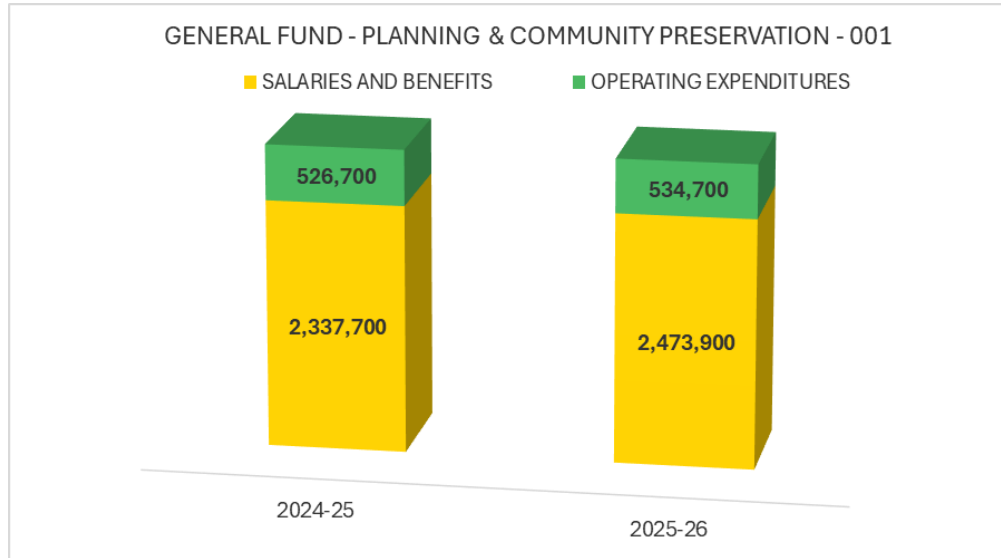
Tracy Robertshaw  
Neighborhood Preservation Manager

Code Enforcement  
Substandard Housing  
Code Violations  
Transient Issues  
Rehab Housing  
SMART Team  
SWEEP Program

Devon Jones  
Economic Development Manager

Economic Development

Allocated FTE's = 22





**PLANNING/COMMUNITY PRESERVATION  
ALL FUNDS**

<b>OPERATING EXPENDITURES</b>	<b>2021-22 ACTUALS</b>	<b>2022-23 ACTUALS</b>	<b>2023-24 BUDGET</b>	<b>2023-24 PROJECTED</b>	<b>2024-25 PROPOSED</b>	<b>2025-26 PROPOSED</b>
<b>GENERAL FUND</b>						
ECONOMIC DEVELOPMENT - 001 - 1018	349,203	382,280	350,900	479,800	461,300	503,900
PLANNING & NEIGH PRES DIRECTOR - 001 - 1805	557,632	543,132	529,800	495,000	556,000	574,000
PLANNING - 001 - 1821	1,130,172	1,114,005	1,090,200	1,167,300	1,192,900	1,226,400
NEIGHBORHOOD PRESERVATION - 001 - 1861	1,008,409	1,030,092	1,149,900	1,224,200	1,407,900	1,458,200
GRAFFITI - 001 - 3128	43,966	95,917	88,800	100,000	143,500	143,500
Total Operating Expenditures	3,089,382	3,165,426	3,209,600	3,466,300	3,761,600	3,906,000
Reimbursements	(491,705)	(557,325)	(477,700)	(613,100)	(613,100)	(613,100)
<b>Net General Fund</b>	<b>2,597,677</b>	<b>2,608,101</b>	<b>2,731,900</b>	<b>2,853,200</b>	<b>3,148,500</b>	<b>3,292,900</b>
<b>SPECIAL REVENUE</b>						
CASP CERTIF & TRNG FUND - 138 - 2380	1,507	2,414	22,300	11,900	22,000	22,300
VEHICLE ABATEMENT - 338 - 6811	80,615	91,500	85,300	82,700	87,200	90,700
Total Operating Expenditures	82,122	93,914	107,600	94,600	109,200	113,000
Reimbursements	-	-	-	-	-	-
<b>Net Special Revenue</b>	<b>82,122</b>	<b>93,914</b>	<b>107,600</b>	<b>94,600</b>	<b>109,200</b>	<b>113,000</b>
<b>TOTAL PLANNING/COMMUNITY PRESERVATION</b>	<b>2,679,799</b>	<b>2,702,015</b>	<b>2,839,500</b>	<b>2,947,800</b>	<b>3,257,700</b>	<b>3,405,900</b>



**MANAGEMENT - 1805**

**Division Description:** The Department is managed under the direction of the Planning & Community Preservation Director, who is responsible for the Economic Development, Planning, and Neighborhood Preservation divisions of the City. The department interacts with many community boards such as the City Council, Planning Commission, Chamber of Commerce, Downtown Visalian’s Association, Downtown Property Owners Association, Visalia Economic Development Corporation, Tulare County Economic Development Corporation, Governmental Affairs Committee, Building Advisory Committee, Historic Preservation Committee, and Local Agency Formation Commission.

**2022-2024 Accomplishments**



1. Successfully hired a new Director for the Department to manage the Building Safety and Engineering Development Divisions.



2. Continued efforts to preserve the quality of life for those who live and work in the City through code enforcement efforts, homeless task force, SMART team, and affordable housing.



3. Implemented an online Site Plan Review process utilizing the City’s Accela permit system, allowing applicants to submit online in real-time.



4. Extended front counter hours of operation to provide additional services to the community for all department functions.



5. Adopted and successfully implemented an Agricultural Mitigation program allowing for the opening of Tier II development projects.



6. Completed and fully integrated the current version of the Accela Permit System, including a transition to Bluebeam to conduct a more efficient plan check review.

**2024-2026 Objectives**



1. Continue to review the department’s organizational employee structure to find efficiencies in each division, backfill all staff vacancies and establish additional supervising positions to strengthen all divisions within the Department.



2. Maintain focus on changes at the State and Federal level to ensure the department is capable of meeting new mandates.



3. Move additional department processes and workflows into the Accela permit system, allowing for simplified submittal process, fee payments, and tracking for reports.



4. Prepare and implement a required transition of the Accela permit system to a cloud-hosted platform to ensure continued support and maintenance.
5. Prepare a comprehensive work plan on establishing application intake procedures for all divisions to follow when inputting workflows in Accela.
6. Improve timely customer service to the public through City teamwork, cooperation, employee training, and improved work methods and efficiencies.



**ECONOMIC DEVELOPMENT - 1018**

**Division Description:** The Economic Development Division focuses on business attraction, retention, and expansion. Its primary functions include recruitment of industrial and other commercial firms as well as retention and expansion of existing companies and assisting with the development and use of various City-owned property assets. These efforts are achieved through playing an active role in community and region-wide strategic efforts to develop the economy, proactively marketing the City, partnering with developers and brokers, and working closely with other City departments and private industry through the development review process serving as a business liaison for prospective and expanding businesses. It should be noted that the division's efforts do not result in immediate benefits since recruitment and expansion efforts often take a year or longer before a specific project may materialize, but the benefits are significant with sales and property tax revenues generated for the City as well as numerous jobs for the local community.

The division has several partners which play key roles in the delivery of business activity in Visalia including the Visalia Economic Development Corporation (VEDC), Tulare County Economic Development Corporation (TCEDC), College of the Sequoias, Tulare County Workforce Investment Board, Downtown Visalians, Visalia Chamber, South Valley Industrial Collaborative, Tulare Kings Hispanic Chamber, Small Business Development Center, and numerous brokerage firms and developers.

**2022-2024 Accomplishments**



1. New locations include Amazon (approx. 1200 jobs), Ace Hardware DC (400 jobs), Sunrun DC, Redwood Logistics, and Titan Brands.



2. Strategic partner SVIC completed their industrial training center feasibility study and staff continue to work with them and critical workforce development and education partners on advancing the quantity and quality of the available workforce.



3. Renewed service agreement with Valley Community SBDC. They will have a physical office in downtown Visalia. Assisted with the rollout of Tulare County COVID relief funds (administered by WIB) to Visalia small businesses.



4. Working on completing several property transactions.



5. Completion of the Visalia industrial lands inventory analysis study.

**2024-2026 Objectives**



1. Aid community stakeholders in securing EDA ARPA grant funding to further economic and workforce development in Visalia.



2. Work with the Airport Division and General Services Department to position airport property for manufacturing and industrial business development and job creation.
3. Enhance local eco-system for entrepreneurship support and development.
4. In partnership with Visalia EDC, meet with several Visalia industrial employers for individual needs assessments and business support opportunities.

<b>Performance Measurements - Economic Development</b>						
<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Focus on primary job growth to maximize import of new wealth into local economy.	Industrial sector* job growth	559	558	400	500	750
Market to prospective employers and real estate brokers/site selectors.	# of impressions** made	190,000	275,000	250,000	300,000	300,000
Maintain ongoing participation with various business groups (VEDC, TCEDC, WIB, SVIC, Chambers, etc.).	# of meetings attended	77	81	60	60	60
Provide ongoing assistance to local or prospective employers for a variety of needs.	# of businesses/brokers/site selectors assisted	new measure	61	50	50	50
*Specifically, business types classified in Manufacturing, Transportation, Warehousing & Logistics NAICS codes, **Marketing efforts include print, video, social media, news articles, direct contacts (among others) and target site selectors, real estate brokers, industrial employers, retail establishments, and general business contacts,						





**PLANNING – 1821**

**Division Description:** The Planning Division provides strategic planning and development project review services to the City Council, Planning Commission, citizens of Visalia, and the development community, and chairs the Site Plan Review Committee. The division is responsible for maintaining the City's General Plan, Zoning Ordinance, and Specific Plans. It also provides support staffing for the Planning Commission and Historic Preservation Advisory Committee, as well as environmental and planning support to other departments within the City. The division also prepares studies and reports on topics such as demographics, land absorption trends, and development entitlement activity. Planning operations are managed by the Director/City Planner who is also designated to serve as staff liaison to the Planning Commission.

**2022-2024 Accomplishments**



1. Completed standardized Accessory Dwelling Unit housing plans that are used by the public free of charge.



2. Adopted and successfully implemented an Agricultural Mitigation program allowing for the opening of Tier II development projects.



3. Completed several Zone Text Amendments to implement Housing Element updates to bring the City into compliance with housing and zoning laws.



4. Adopted new ordinances establishing requirements for tobacco-related businesses and short-term housing rentals operating in the City of Visalia.



5. Completed a comprehensive update to the City's Historic Preservation ordinance and updated the City's Local Register of Historic Structures.



6. Completed the adoption process for the 6<sup>th</sup> Cycle Housing Element update and submitted to the State for Housing Element certification.

**2022-2024 Objectives**



1. Initiate the process to identify land use designations within the City's urban reserve areas.



2. Complete and implement an update to residential design standards by establishing and adopting objective standards consistent with State law.



3. Move Planning submittals and workflow into the Accela permit system, allowing for a simplified submittal process, fee payments, and tracking for reports.



4. Establish annual review updates with the Planning Commission on all state bills approved that impact planning procedures and processes.
5. Provide a comprehensive review and update of the Zone Use Matrix to identify uses that may no longer require discretionary review.

**Performance Measurements - Planning**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
<i>Application Processing through Planning Commission.</i>	Conditional Use Permit	23	48	35.5	37	37
	Subdivisions	5	9	8	8	8
	- acres	88.36	293.82	107.09	110	110
	- lots	423	1,079	59	60	61
	Parcel Maps	7	14	11	12	12
	- lots	38	44	41	42	42
	Change of Zone	1	2	2	2	2
	Variance	5	3	4	4	4
	Annexations	1	7	3	8	8
	General Plan Amendments: Text Amendment	2 5	2 1	2 4	2 4	2 4
<i>Historic Preservation</i>	Historic Preservation Cases	29	32	29	30	30
<i>Additional Application Processing</i>	Home Occupation Permits	537	563	500	515	526
	Temporary Use Permits	47	33	40	41	42
	Administrative Adjustments	28	14	30	31	32
	Site Plan Review Cases	223	193	277	283	288
	Environmental Documents	62	74	70	72	74
	Lot Line Adjustments	19	15	15	15	16
Building Permits - Provide plan review for the Planning portion of Commercial and Residential building permits	Residential	1,167	1,201	940	970	990
	Commercial	353	339	380	387	395



**NEIGHBORHOOD PRESERVATION – 1861**

**Division Description:** The Neighborhood Preservation Division oversees the Code Enforcement functions which include substandard housing, general code violations, private property vehicle abatements, and transient issues. The division focuses on notifying property owners of code violations, prescribing and monitoring actions, ensuring that conditions that pose a negative impact on neighborhoods are adequately addressed, and proactively seeking to improve the quality of life for those who live and work in the City. The division serves as the lead for the City's Specific Measurable Achievable Relevant Time-Bound (SMART) Team responsible for coordinated department efforts to revitalize and preserve various neighborhoods. The division works closely with the Police Department on gang/drug and code compliance issues and has proven to be highly successful and financially self-supporting. The division also coordinates with the Police Department to capture officer time on problematic properties that have adversely affected City resources.

**2022-2024 Accomplishments**



1. Automated notices in Accela, created templates, and streamlined the process of opening and assigning cases.



2. Created a Courtesy Notice/Door Hanger Proactive Enforcement Program.



3. Created a Commercial Enforcement position that will conduct proactive enforcement to ensure conditional use permits (CUP) and Site Plan Review requirements are being followed as required.



4. Established a Narcan Policy and obtained Narcan for all Code Officers to carry as part of their personal safety protection equipment.



5. Recovered \$88,341 for the Building Division from property owners who conducted work without permits.

**2024-2026 Objectives**



1. Update and correct the Administrative Chapter of the Municipal Code.



2. Establish a process/policy to double-fee the cost for work without permits as outlined in the municipal/building code.



3. Launch a community volunteer code enforcement academy where residents play an active role in the preservation of their respective neighborhoods while working closely with City staff.



4. Complete the Standard Operating Procedure to establish written code enforcement processes.



**Performance Measurements - Neighborhood Preservation**

<i>Strategy</i>	<i>Measure</i>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
<b>Code Violations</b>						
Proactively increase cases to address visual and quality of life issues.	Overall Reported Violations	1,238	1,467	1,511	1,556	1,603
	% of increase/decrease		18%	3%	3%	3%
	Reported Substandard Houses	187	128	145	138	131
	% of increase/decrease		-32%	13%	-5%	-5%
Utilize increased fines for illegal marijuana grows.	Marijuana Grows	40	15	16	15	15
	% of increase/decrease		-63%	7%	-5%	0%
Continue proactive enforcement of abandoned vehicles.	Reported Abandoned Private Vehicles	87	65	67	69	71
	% of increase		-25%	3%	3%	3%
Work without Permits	Work Without Permit Violations	126	128	132	136	140
	% of increase		2%	3%	3%	3%
Total Number of Employees	Full-Time	8	8	9	9	9
	Hourly	2	2	2	2	2
<b>Cost Recovery</b>						
Obtain reimbursement from property owners for inspection time	Amount Billed	\$96,703	\$109,257	\$106,165	\$109,350	\$112,630



**GRAFFITI – 3128**

**Division Description:** The Graffiti Division is tasked with the abatement of graffiti on public property including parks, landscape and lighting districts, and City-owned buildings within 48 hours, 7 days a week. The division collaborates with public and private entities to remove graffiti on private properties, enhance public awareness of graffiti abatement, collaborate with law enforcement to bring more arrests and collaborate with volunteers who assist in covering up minor graffiti within the community.

**2022-2024 Accomplishments**



1. Experienced a significant reduction in graffiti Citywide compared to previous years.



2. Removed and/or covered over 31,500 square feet of graffiti Citywide each year.



3. Responded to nearly 1,200 removal requests.



4. Responded to all removal requests within 48 hours to remove graffiti.

**2024-2026 Objectives**



1. Continue the trend of reduced graffiti Citywide.



2. Collaborate with Code Enforcement, local authorities, private homeowners, and other entities to remove graffiti on private property.



3. Increase public awareness of our graffiti abatement and how they can assist in keeping our City beautiful.

<b>Performance Measurements - Graffiti</b>						
<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
To remove graffiti on public property including parks, L&L Districts, and city owned buildings within 48 hours.	Number of graffiti calls	554	598	420	430	430
	Graffiti found by maintenance staff	163	419	550	560	560
	Email and web reports	78	61	100	110	120
	Hours spend removing graffiti	383	578	600	625	650
	Sq.ft. removed or covered	23,853	31,655	32,000	33,000	34,000
	Average removal response time	1-2 days	1-2 days	1-2 days	1-2 days	1-2 days

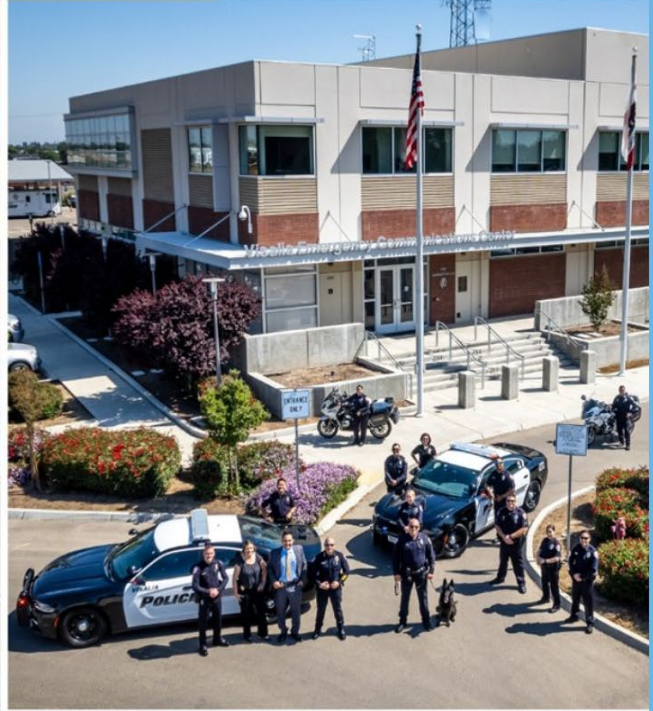


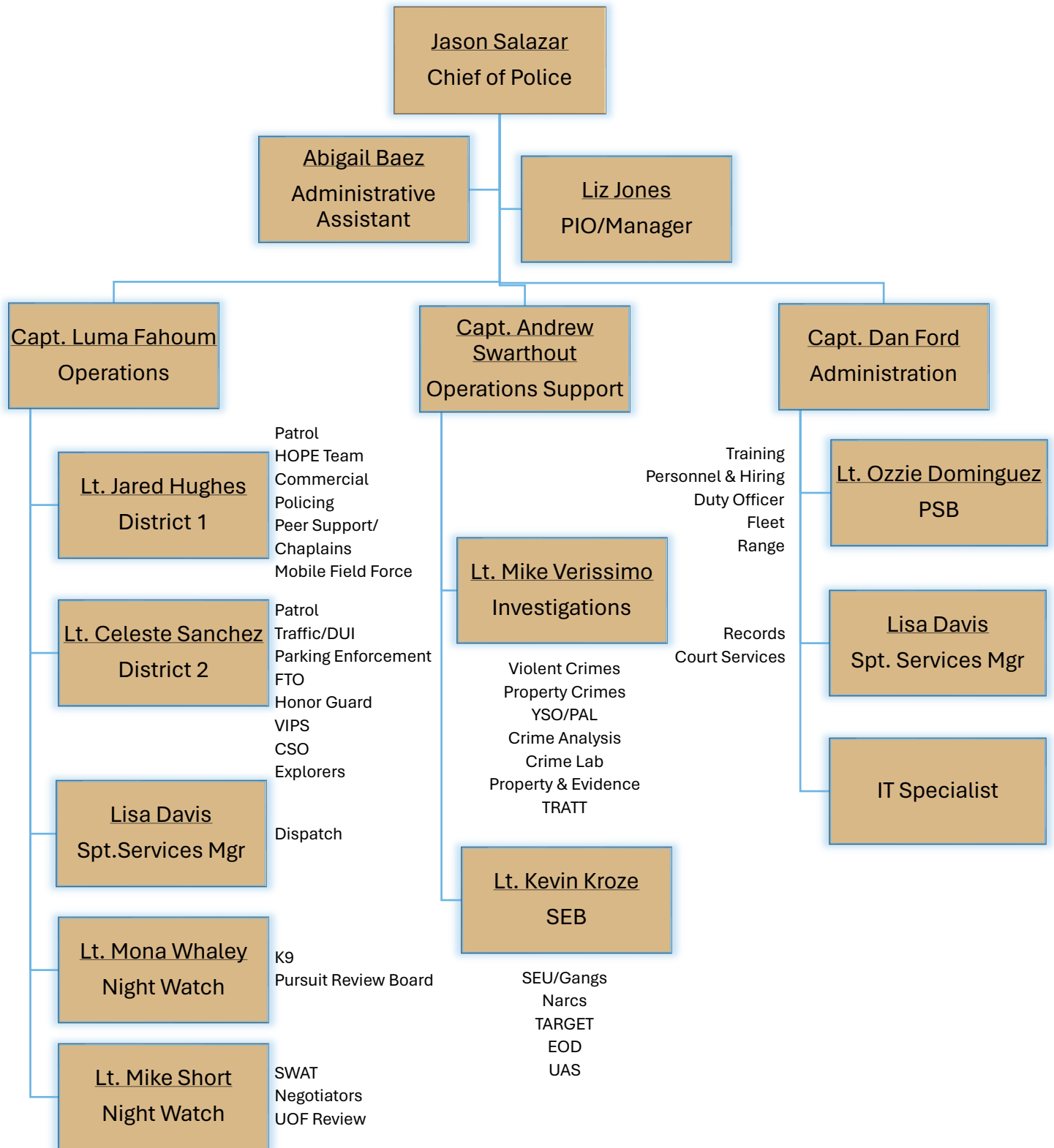
VISALIA

2024/25 & 2025/26  
Two Year Budget

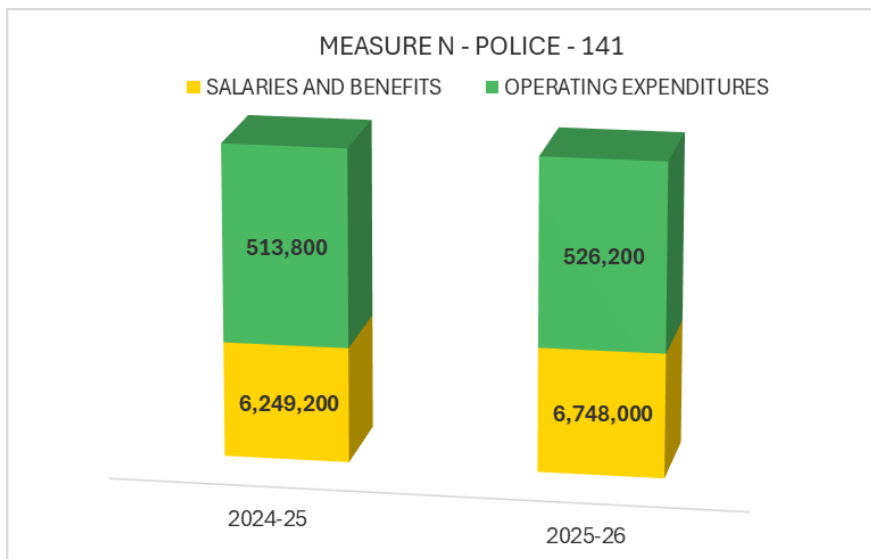
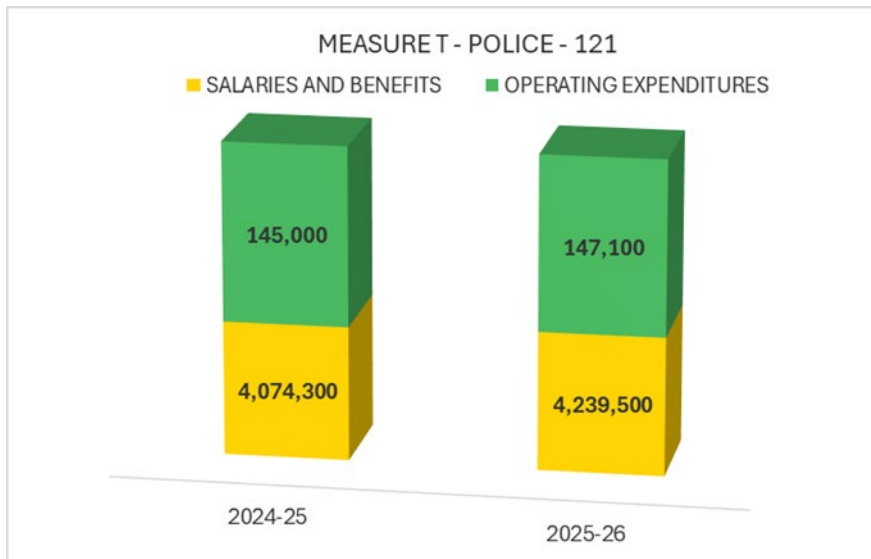
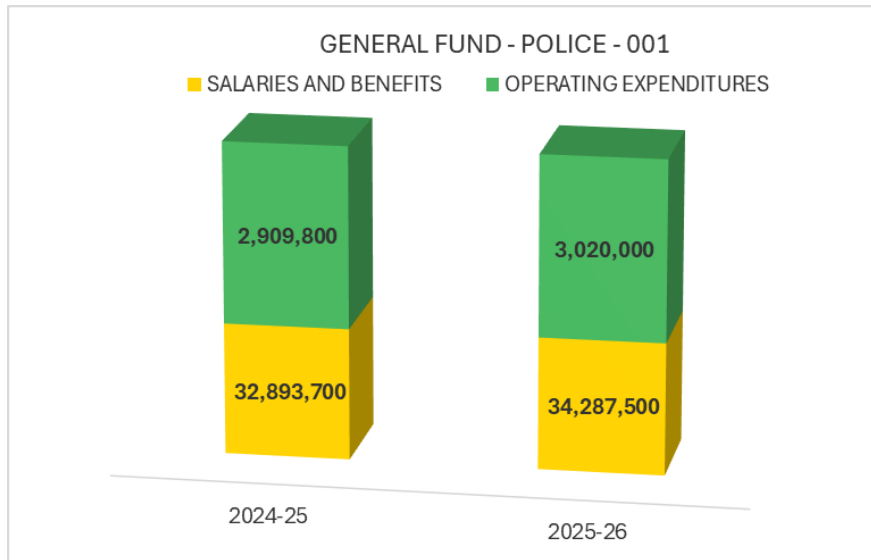
## POLICE DEPARTMENT

**MISSION:** The City of Visalia Police Department has been established to preserve the public peace, prevent crime, detect, and arrest violators of the law, protect life and property, and to enforce the criminal laws of the State of California and the ordinances of the City of Visalia.





Allocated FTE's = 248







### POLICE ALL FUNDS

OPERATING EXPENDITURES	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>GENERAL FUND</b>						
PD ADMINISTRATIVE SERVICES - 001 - 2101	11,330,634	12,817,079	13,456,748	11,742,100	13,218,500	13,661,100
PD PATROL - 001 - 2102	14,746,885	15,435,082	16,616,800	15,806,100	17,552,300	18,188,800
PD TRAFFIC BUREAU - 001 - 2103	1,812,297	2,044,944	2,184,691	2,144,100	2,335,200	2,417,400
PD INVESTIGATIONS - 001 - 2104	7,750,222	8,995,531	8,106,890	8,556,700	9,131,000	9,488,800
POLICE UNCLAIMED FUNDS - 012 - 3820	3,300	17,165	62,000	62,100	15,100	100
Total Operating Expenditures	35,643,338	39,309,801	40,427,129	38,311,100	42,252,100	43,756,200
Reimbursements	(3,515)	(564)	-	(1,100)	-	-
<b>Net General Fund</b>	<b>35,639,823</b>	<b>39,309,237</b>	<b>40,427,129</b>	<b>38,310,000</b>	<b>42,252,100</b>	<b>43,756,200</b>
<b>SPECIAL REVENUE</b>						
MEASURE N-POLICE - 141 - 1411	4,874,786	5,903,406	5,919,132	6,704,500	7,445,700	7,970,400
MEASURE N-2% YOUTH PD - 143 - 1431	69,579	24,284	75,400	76,500	76,500	76,500
PD PUBLIC SAFETY ST (MEAS T) - 121 - 2131	4,006,066	4,149,051	4,508,700	4,273,800	4,967,200	5,149,400
PD MEAS T ECON UNCERT ZERO DIV - 123 - 2140	201	286	-	-	-	-
COMCL CRIMINAL APPREH ZERO DIV - 631 - 6030	22,158	95,805	119,453	119,500	-	-
NARCOTICS FOREFITURE ZERO DIV - 621 - 6210	11,824	44,922	56,630	91,000	89,500	40,500
ASSET FORFITURE ZERO DIV - 622 - 6220	-	-	10,000	10,000	10,000	10,000
ST TARGET ASSET FORFIETURE - 623 - 6230	6,596	10,376	8,000	8,000	8,300	8,600
FED TARGET ASSET FORFIETURE - 624 - 6240	-	-	5,000	5,000	5,000	5,000
COPS GRANT INVESTIGATIONS - 631 - 6324	277,932	320,852	299,700	310,400	326,300	339,300
Total Operating Expenditures	9,269,142	10,548,982	11,002,015	11,598,700	12,928,500	13,599,700
Reimbursements	-	-	-	-	-	-
<b>Net Special Revenue</b>	<b>9,269,142</b>	<b>10,548,982</b>	<b>11,002,015</b>	<b>11,598,700</b>	<b>12,928,500</b>	<b>13,599,700</b>
<b>INTERNAL SERVICE</b>						
PD MEAS T ZERO DIV - 503 - 5030	127,732	119,487	123,400	785,500	120,500	305,300
Reimbursements	(123,222)	(117,428)	(119,000)	(117,400)	(117,400)	(117,400)
<b>Net Internal Service</b>	<b>4,510</b>	<b>2,059</b>	<b>4,400</b>	<b>668,100</b>	<b>3,100</b>	<b>187,900</b>
<b>TOTAL POLICE</b>	<b>44,913,475</b>	<b>49,860,278</b>	<b>51,433,544</b>	<b>50,576,800</b>	<b>55,183,700</b>	<b>57,543,800</b>



**ADMINISTRATION - 2101**

**Division Description:** The Administration Division includes the Professional Standards and Training Bureau, the Records Unit, and Public Information Bureau and Community Outreach

The Professional Standards and Training Bureau oversees hiring and recruitment, internal affairs investigations, coordinates and completes state-mandated reporting, coordinates all internal and external Department training, and maintains all building and fleet operations under the purview of the Department.

The Records Unit oversees all Public Records Act (PRA) requests, coordinates with the District Attorney’s Office for the submission of all criminal reports and distribution of subpoenas and assists citizens in our public lobbies. The Records Unit also processes all generated police reports, citations, and traffic-related documents generated through the course of Department operations.

The Community Outreach and Public Information Bureau oversees Department efforts related to community outreach and includes social media, event coordination, traditional media requests, and coordination with the City of Visalia communications team.

**2022-2024 Accomplishments**



1. Transitioned to conducting all Perishable Skills in-house along with significantly increasing the number of trainings hosted by the Department. This has allowed more staff to attend training without the associated travel cost for attendance at different locations.



2. Department staff successfully integrated two new DOJ reporting requirements including the Racial and Identity Profiling Act (RIPA) and the Peace Officer Standards and Accountability Act. Department staff submitted over 13,500 RIPA entries, all of which have required supervisor approval and auditing, and ensured compliance with all Peace Officer certification requirements.



3. Between fiscal year 2020/21 and fiscal year 2022/23, PSB staff coordinated 570 interviews for external and internal processes and, working with Human Resources, vetted over 1,209 applicants for the various positions available in the Department, and conducted over 170 background investigations. This resulted in the hiring of 33 police officers, 17 police officer recruits, and 31 professional staff members; and the promotion of 32 members of the Department.



4. The Public Safety Communications Manager was hired to serve as the Public Information Officer for both the Fire and Police Departments. The Department has seen steady growth in social media engagements and followers through a continued effort to keep the community informed of the Department’s activities. Additionally, the Department engaged in 141 community outreach events in this two-year cycle.



- 5. The Records Unit was able to obtain national certification for the National Incident Based Reporting System (NIBRS) which required an error rate of less than three percent. NIBRS replaced the Unified Crime Report System managed by the FBI. There was a total of 15,284 NIBRS entries that were submitted to the FBI. Additionally, the Records Unit received and processed a total of 3,693 public Records Act requests, a 77% increase from fiscal year 2020/21.

**2024-2026 Objectives**



- 1. The Visalia Police Department Training Unit seeks to continue developing, enhancing, and increasing the amount of in-house training conducted for Department personnel. This training will provide professional instruction that falls within the Department’s goals and expectations; and will complement the anticipated increase in training locations included with the future Public Safety Administration Building and Evidence Building.



- 2. The Department seeks to continue building on its aggressive recruiting and hiring strategies to remain competitive with other public safety organizations. This will require expanding our attendance at recruiting fairs, attending more college events, and making use of a wider range of recruiting tools to include an anticipated update to the City’s website. As the Department continues to grow, staff project the need for an additional part-time background investigator.



- 3. As the City of Visalia moves closer to the construction and eventual completion of the Civic Center, the Administration Division will be heavily involved in the review and approval process related to the new Public Safety Administration Building as well as the successful transfer of operations upon completion.



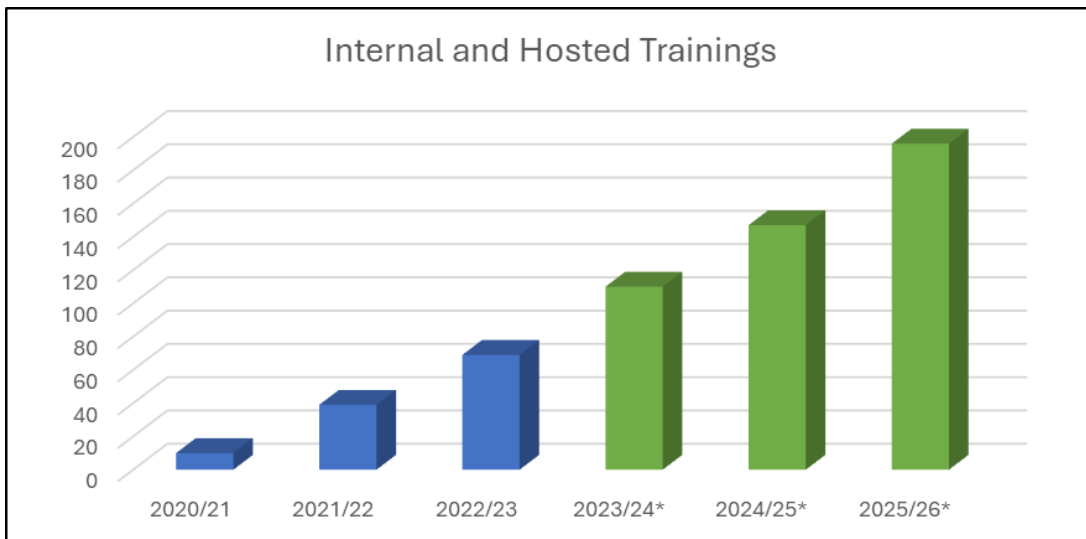
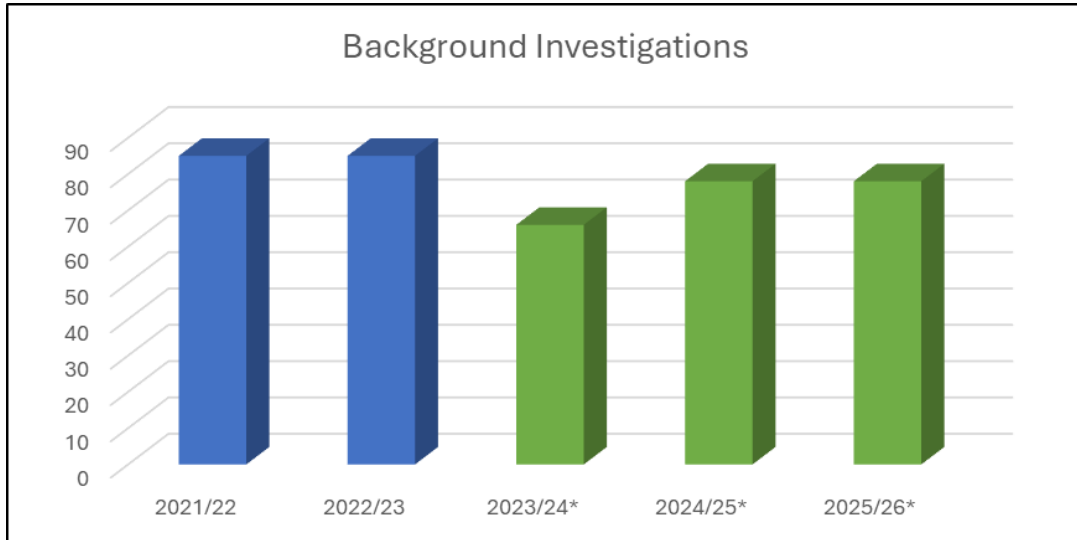
- 4. Because of the role that social media now plays in society, the Department will build upon our existing platforms by proactive real-time sharing of events, increasing our press releases and “Happening Now” posts, responding to questions posed on social media, and providing more feel-good post to encourage a consistent and positive social media engagement.

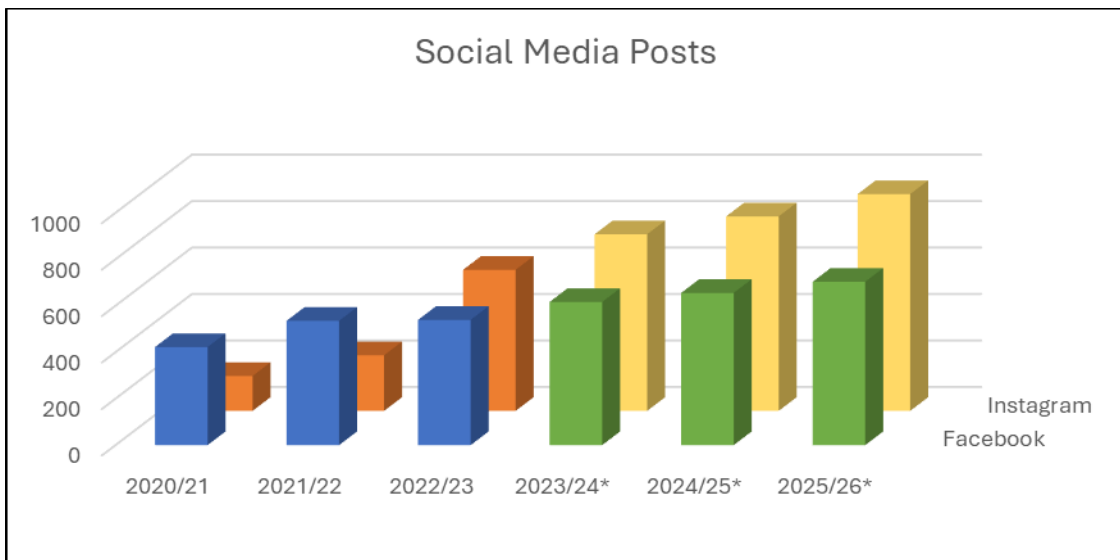
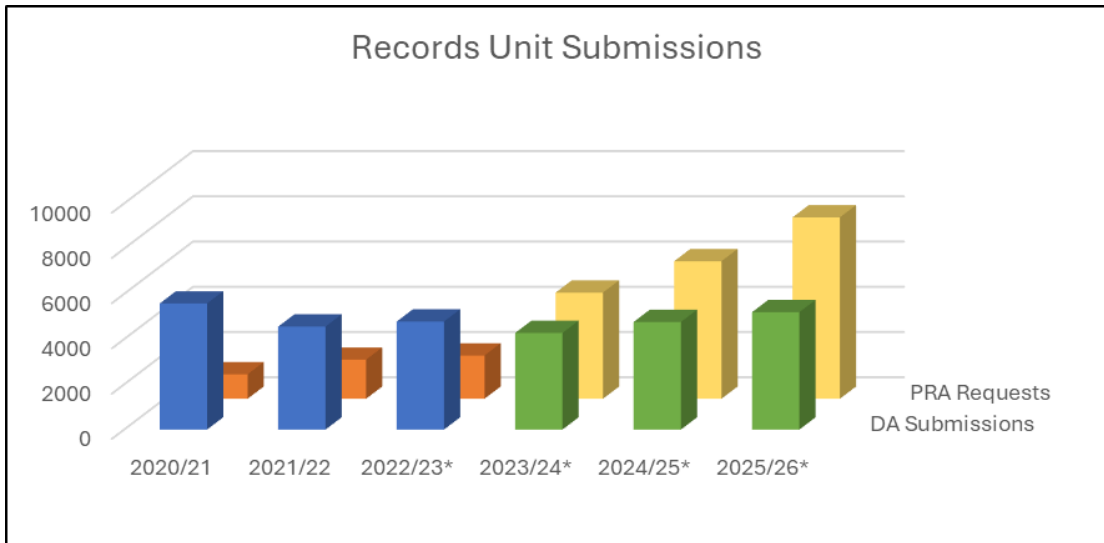


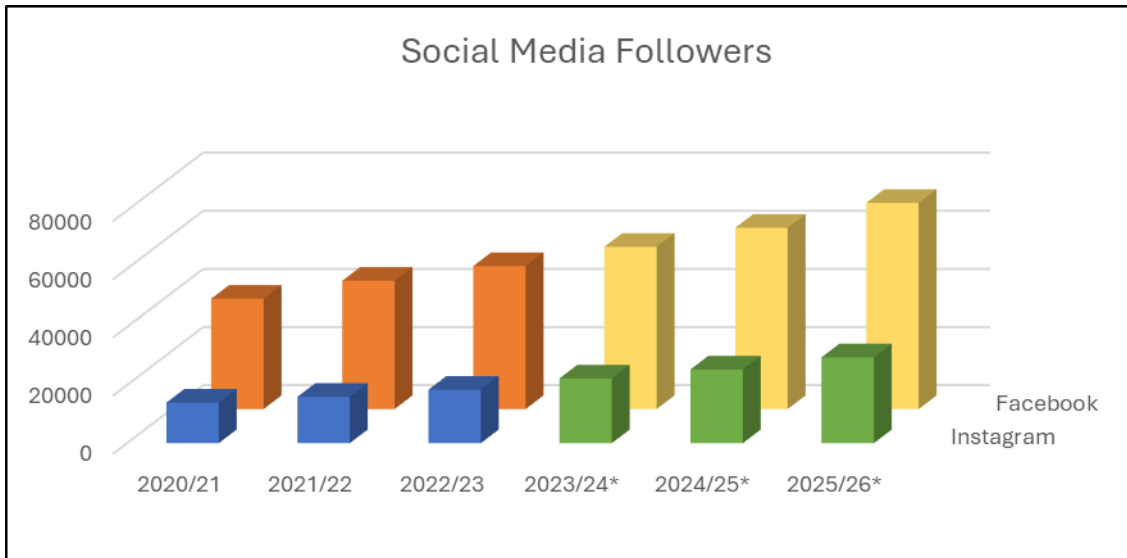
- 5. As we see increases related to PRA requests, especially in digital forms, the Records division will seek to find solutions in structure and technology to assist in handling customer expectations. This will require staff to consider new technologies that will provide increased productivity, serving as a force multiplier, so that staff can keep pace with demand.



Performance Measurement – Police Administration









**OPERATIONS – 2102**

**Division Description:** The Operations Division is responsible for the Department’s first response activities and consists of the Patrol Bureau and the Communications Unit. Patrol Operations include all first responding personnel assigned to Patrol Districts 1 and 2 and handle all calls for service requiring a police response. Patrol Operations provide highly visible, 24-hour uniformed patrol focusing on the preservation of peace, crime prevention, protection of life and property, enforcement of criminal laws, and the development of community-based partnerships.

The Traffic Bureau continues to be a major component of the Operations Division and is comprised of the Motors Unit and Parking Enforcement Unit. The Bureau provides traffic enforcement, collision investigations, and manages safety education programs to promote safe vehicular and pedestrian traffic in Visalia, with the goal of reducing traffic injuries and property damage caused by traffic collisions.

The Homeless Outreach and Proactive Enforcement Team (HOPE) continues to respond to a significant number of calls within the City of Visalia through their collective efforts with community partners to address public safety issues related to homelessness. The HOPE team collaborates with Tulare County Mental Health and many other community partners who can assist in providing services to those experiencing homelessness.

The Communications Unit is also a section of the Operations Division. The Communications Unit is responsible for the receipt, disposition, and documentation of all calls for service from the public. The calls can be routine or emergency matters for the Police, Fire, and Animal Control Departments.

Other important units that fall within the Operations Division include The K9 Team, the Field Training Unit, the Volunteers in Police Services Unit, and the Mobile Field Force.

**2022-2024 Accomplishments**



1. Assisted in a Citywide emergency response and Emergency Operations Center activation for flood response and mitigation in March & April 2023.



2. The K9 unit acquired a narcotics detection canine and cross-trained patrol/bomb detection canine to assist with searches for dangerous individuals, dangerous drugs, and explosives.



3. HOPE Team proactivity reduced the number of calls for service on issues related to homelessness by 66% in north Visalia and 42% in south Visalia.



4. Expanded the HOPE team by one and assigned a HOPE officer to South Mooney Blvd as well as expanded our partnership with Tulare County Mental Health to provide (2) mental health clinicians working directly with the HOPE Team to enhance services in the field.



5. Implemented a hybrid patrol shift model to increase staffing levels on patrol shifts and to address additional training requirements and staff development through monthly training shifts.



**2024-2026 Objectives**



1. Address recruitment and retention of staffing in the Communications Center to be able to better answer all incoming 911 calls following standards set by the State of California, Governor’s Office of Emergency Services.



2. Create a new campaign to assist with the recruitment of Volunteers in Police Service to increase the unit by 25%.



3. Aggressively target injury collisions caused by impaired drivers utilizing checkpoints, saturation details, traffic enforcement, and traffic safety education to reduce injury traffic collisions by 2%.



4. Continue to expand the use of DDACTS (Crime Analysis) data to direct proactive policing efforts to reduce property crimes by 5% and provide higher visibility patrols to areas impacted by crime.



5. Implement new technologies and software that reduce the administrative duties of patrol officers to increase response times and proactive policing efforts to increase public safety.

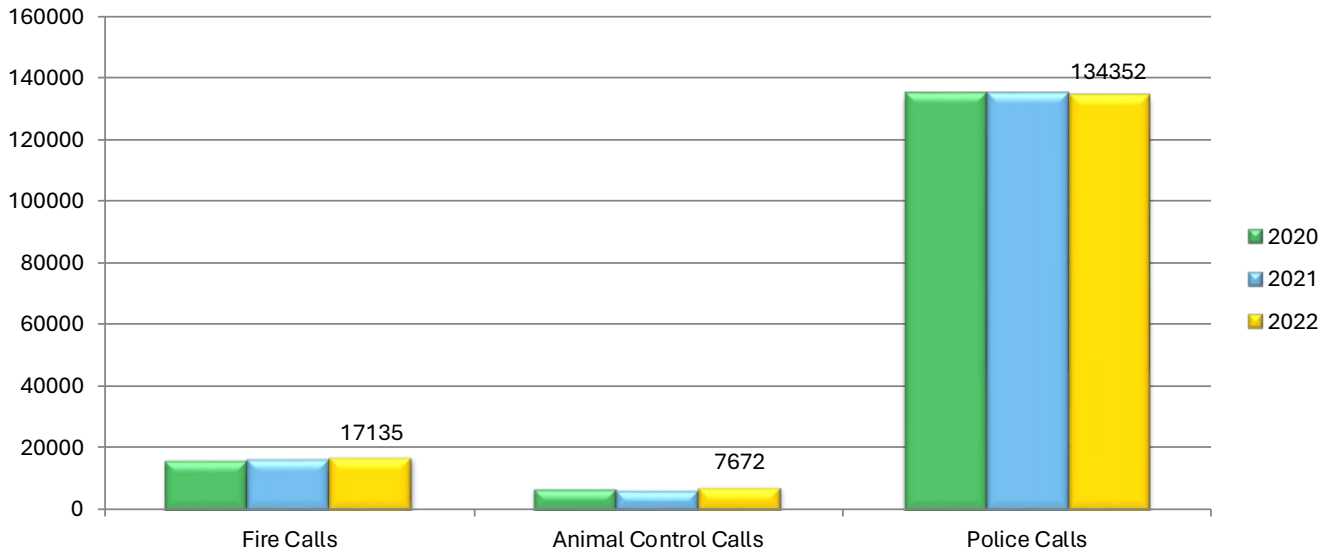




**Performance Measurements - Police Operations**

Measure	Actual 2020	Actual 2021	Actual 2022	Projected 2023	Forecast 2024	Forecast 2025
City of Visalia Population	138,456	139,254	142,066	143,487	144,922	146,371
Number of Calls for Service	158,189	158,836	159,159	160,751	162,358	163,982
% Increase in Calls		0.4%	0.2%	1.0%	1.0%	1.0%

**Communication Unit Calls for Service  
2020-2022**



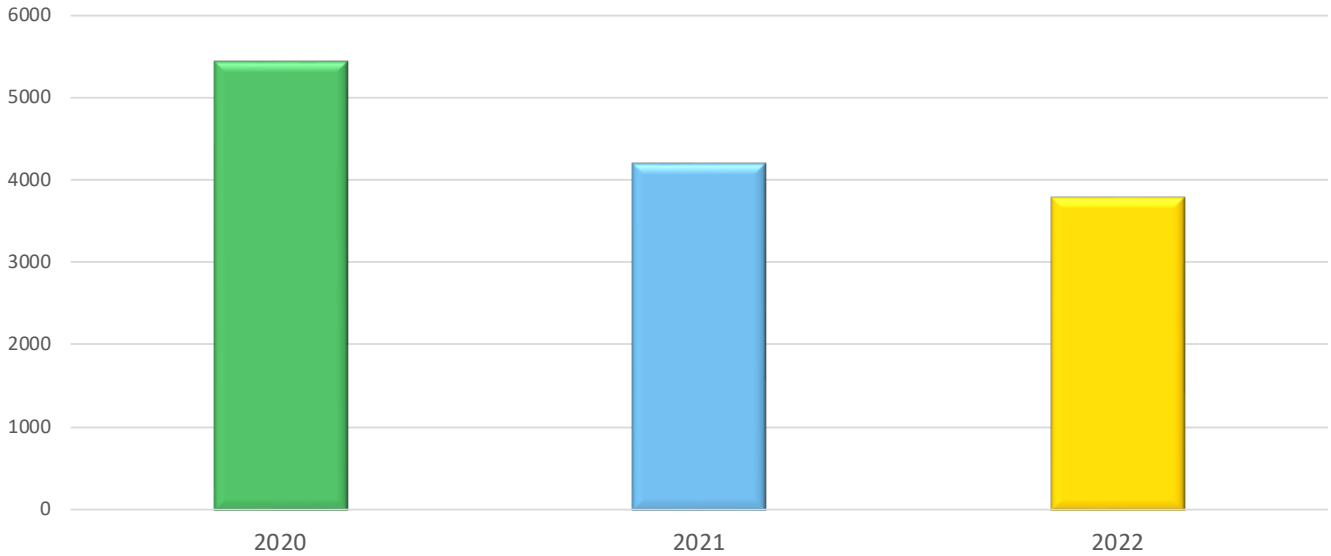
In comparing calls for service in 2022 to 2021 there was a < 1% increase for all calls for service. There was a 1% increase in Fire calls, a 14% increase in Animal Control calls, and a 1% decrease in Police calls. There was a 7% decrease in 911 calls.



**Transient Calls for Service**

Measure	Actual 2020	Actual 2021	Actual 2022	Projected 2023	Forecast 2024	Forecast 2025
Transient Related Calls	5,430	4,184	3,785	3,217	2,734	2,324
% Decrease in Calls		-22.9%	-9.5%	-15.0%	-15.0%	-15.0%

**Transient Calls for Service  
2020-2022**

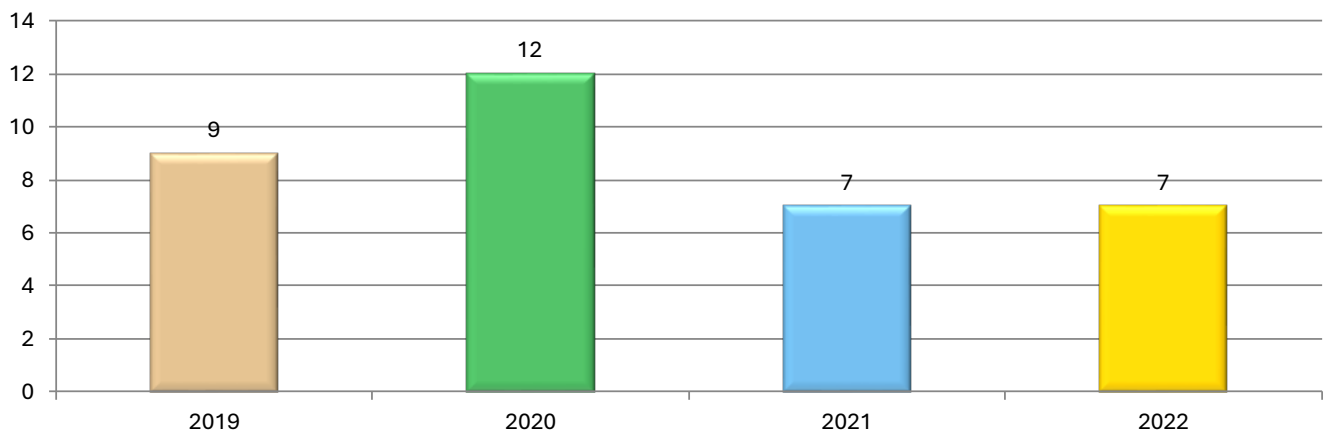


Transient related calls for service forecast of 15% is based on the average percentage decrease between 2019 and 2022.

**Traffic Fatalities**

Measure	Actual 2020	Actual 2021	Actual 2022	Projected 2023	Forecast 2024	Forecast 2025
Number of Calls for Service	12	7	7	8	7	6
% Decrease in Fatal Accidents		-41.7%	0.0%	14.3%	-12.5%	-14.3%

**Traffic Fatalities  
2019-2022**





**OPERATIONS SUPPORT – 2104**

**Division Description:** The Operations Support Division consists of the Special Enforcement Bureau and Investigations Bureau. Collateral units assigned to the Operations Support Division include the Special Weapons and Tactics (S.W.A.T.) Team, Central Valley Regional Bomb Squad, Crisis Negotiations Team, and Unmanned Aerial Systems Team.

The Special Enforcement Bureau includes the Narcotics Unit, Special Enforcement Unit, and the Tulare Area Regional Gun Enforcement (T.A.R.G.E.T.) Task Force. The primary function of the Bureau is gang suppression, enforcement of Part-1 crime trends, and narcotic enforcement. The Special Enforcement Unit is tasked to identify gang members who are also involved in illicit drug/firearms activity. The unit also provides support to the Investigations Bureau in the apprehension of wanted subjects and in providing investigative assistance in violent crimes involving gang members. The Narcotics Unit primarily takes a proactive approach in its efforts to reduce illegal drug activity by identifying locations and individuals involved in drug sales activity using informants, probation or parole violations, arrest and search warrants, and collaboration with other agencies. The Special Enforcement Bureau is tasked with staying abreast of changing legislation and trends impacting narcotics, weapons, and gang-related investigations.

The Investigations Bureau includes the Crime Analysis Unit, Property Crimes Unit, Tulare County Regional Auto Theft Taskforce (T.R.A.T.T.), Violent Crimes Unit, Youth Services Unit, Property & Evidence Unit, and Crime Lab Unit. The Investigations Bureau conducts competent and thorough follow-up investigations of all adult and juvenile crimes committed in the City of Visalia. The Investigations Bureau works closely with the Crime Analysis Unit to interpret data to deter crime and apprehend criminals.

**2022-2024 Accomplishments**



1. Reduced residential burglaries by 22% in fiscal year 2022/23 and reduced by another 28% in fiscal year 2023/24.



2. Increased the Unmanned Aerial Systems program capabilities through the procurement of two UAS devices which increased deployment capabilities to enhance officer & public safety, support searches, and evidence-gathering capabilities.



3. Extended participation in a new multi-agency task force with an emphasis on gang and narcotics-related activity to enhance interagency collaboration, investigations, and maximize resources.



4. Expanded the Violent Crimes Unit by adding one detective position to enhance investigative abilities, address Part-1 crimes, and provide case support for the community.



5. Created and established a new municipal code to address catalytic converter thefts, creating measurable consequences for offenders.



**2024-2026 Objectives**



1. Use a data-driven approach to increase gang-related gun seizures by 10% using efficient and innovative enforcement, targeting gang members. Reduce gang-related assaults with a deadly weapon by 5% by identifying and documenting existing and emerging criminal street gangs and their members, suppressing criminal street gang activity, and collaborating with community partners.



2. To reduce the number of catalytic converter and auto thefts within the city limits by 5% through education, targeted enforcement, and innovative technology.



3. Expand technological capabilities to assist investigators with responding to and preventing Part-1 crimes.



4. Leverage crime analysis data to deploy new technological innovations and resources to increase the detection and prevention of auto thefts.



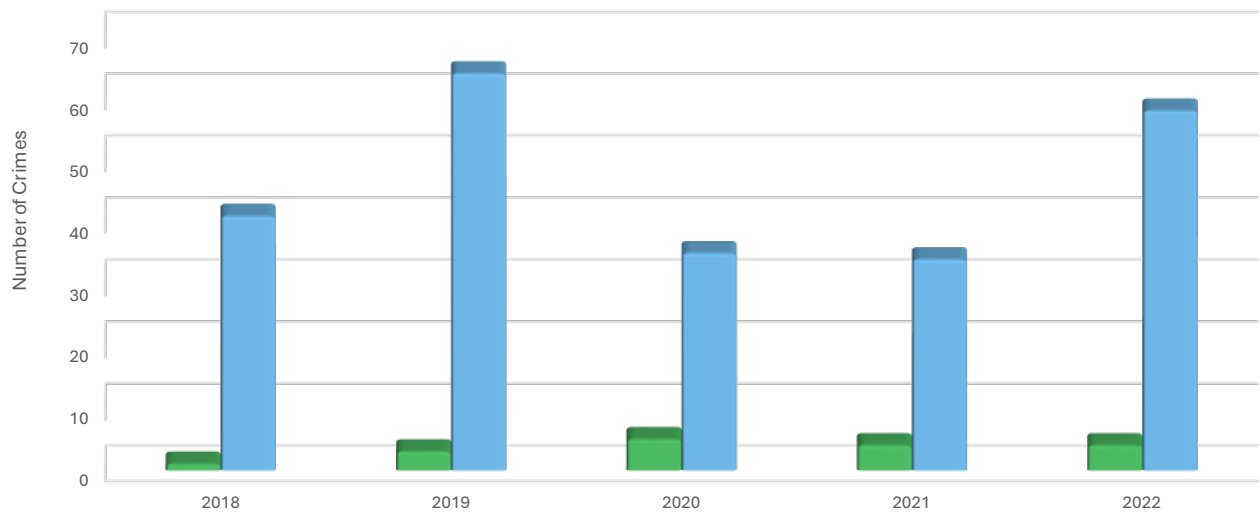
5. Effectively use the Data-Driven Approaches to Crime and Traffic Safety (DDACTS) model to assist the Operations and Operations Support Divisions in identifying crime trends and reducing Part-1 crimes.



**Performance Measurements - Police Operations Support**

Strategy	Measure	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Actual 2025
To increase gang related gun seizures by 10% using efficient and innovative enforcement, targeting gang members. Reduce gang related assaults with a deadly weapon by 5% by identifying and documenting existing and emerging criminal street gangs and their members, suppressing criminal street gang activity, and collaborating with community partners.	# of Firearm seizures by SEB	68	39	43	47	47
	Gang related assault with a deadly weapon	34	58	55	52	50

**Gang Violence Stats  
2018-2022**



	2018	2019	2020	2021	2022
<span style="color: green;">■</span> Gang Homicide	1	3	5	4	4
<span style="color: blue;">■</span> Assault with a Deadly Weapon	41	68	35	34	58



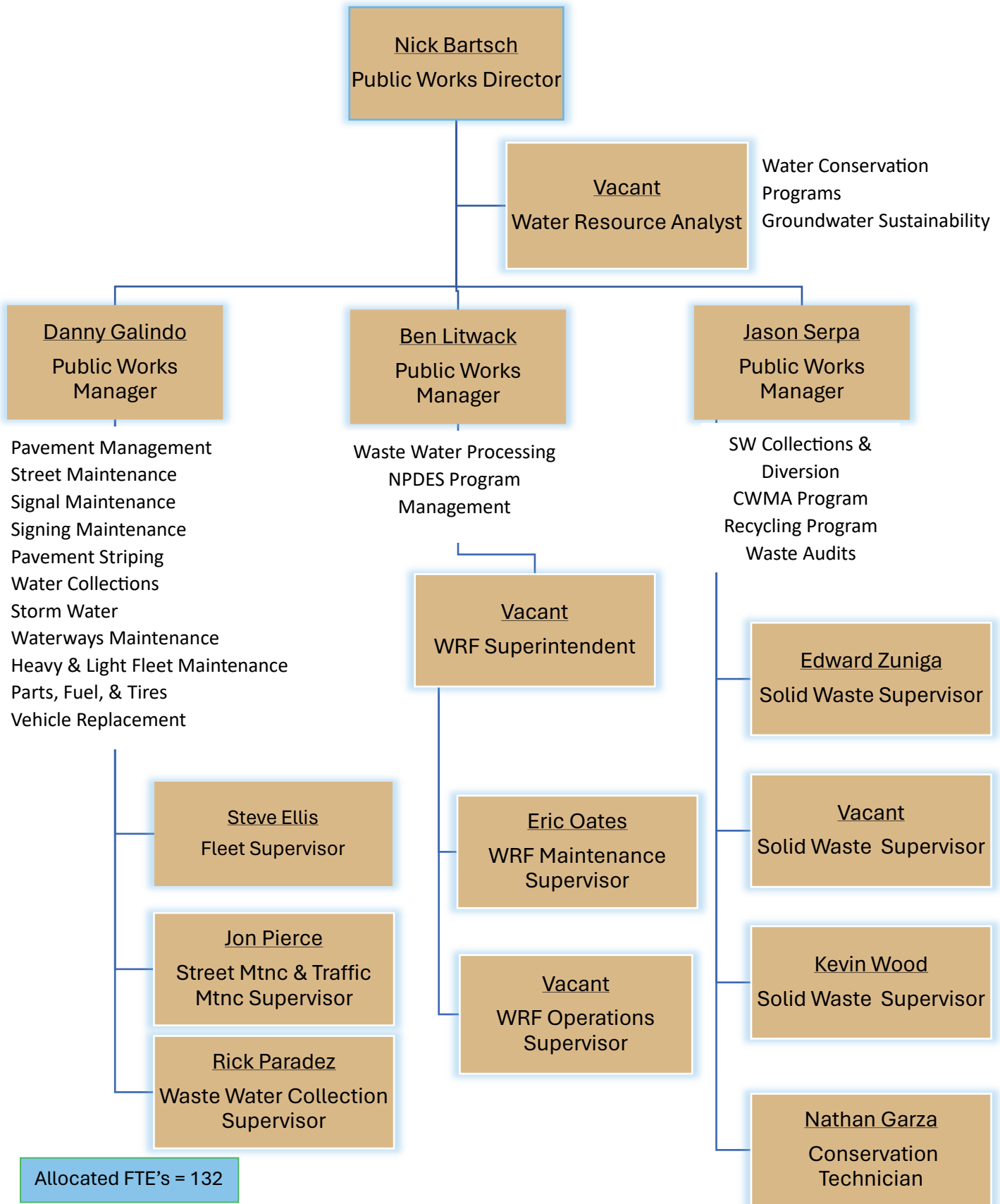
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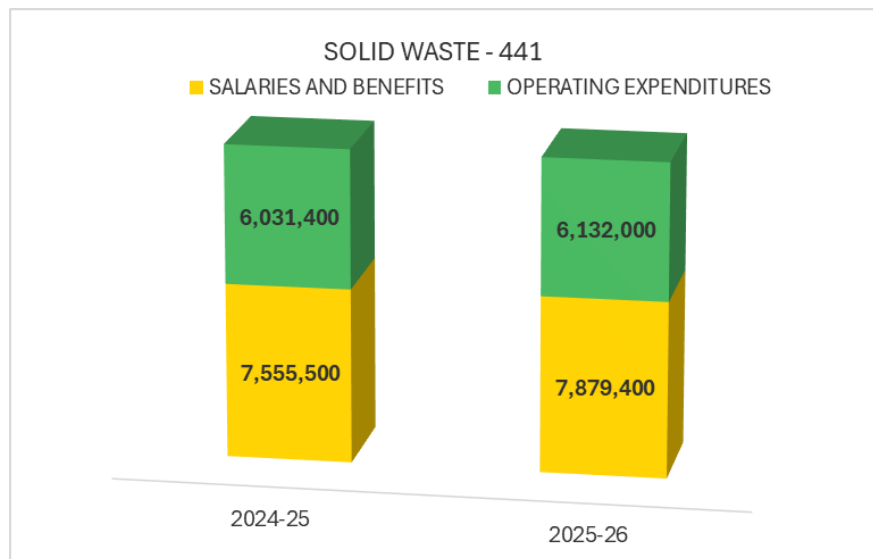
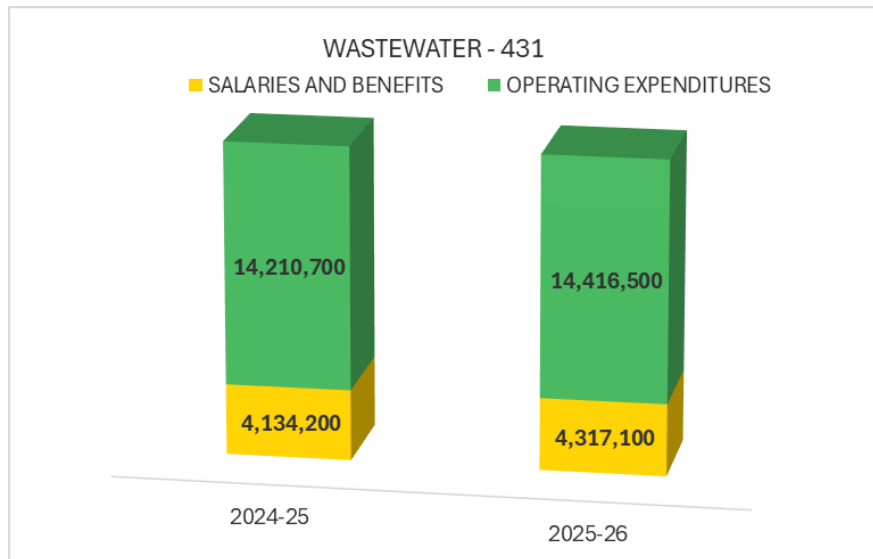
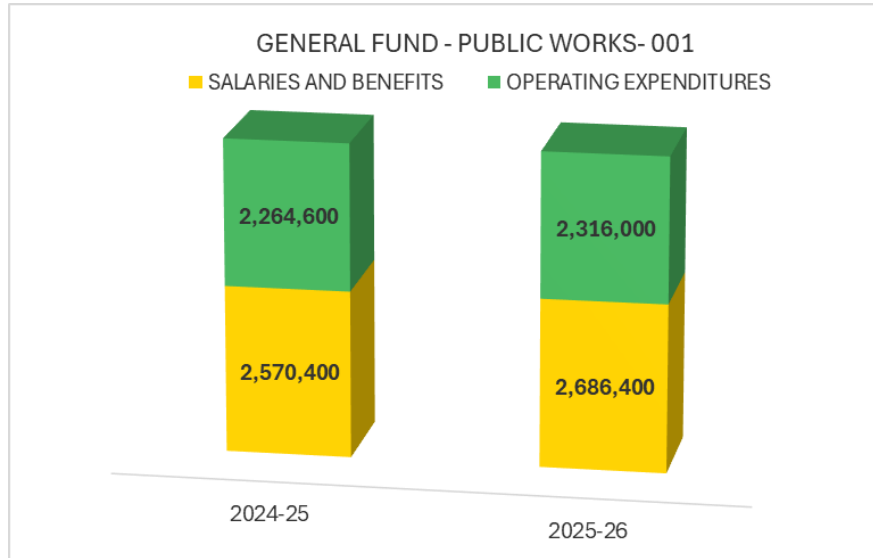
2024/25 & 2025/26  
Two Year Budget

## PUBLIC WORKS DEPARTMENT

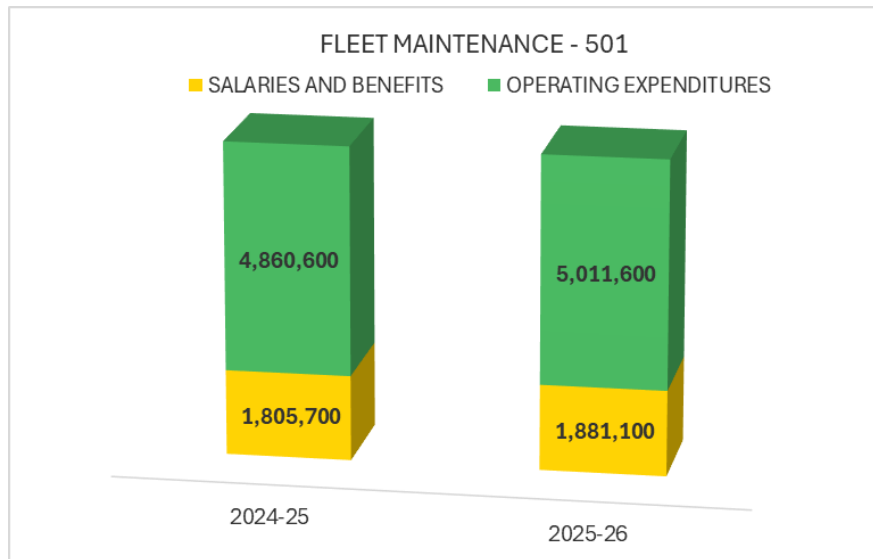
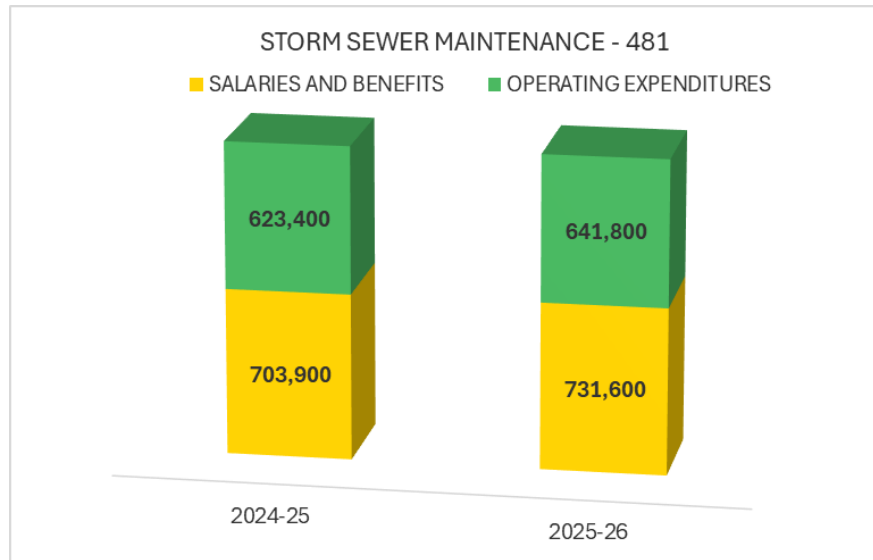
**MISSION:** To provide courteous and quality service to the citizens of Visalia; to operate and maintain the facilities and infrastructure of the City of Visalia at a maximum level of service while keeping the costs of maintenance at a minimum.













### PUBLIC WORKS

#### ALL FUNDS

OPERATING EXPENDITURES	2021-22 ACTUALS	2022-23 ACTUALS	2023-24 BUDGET	2023-24 PROJECTED	2024-25 PROPOSED	2025-26 PROPOSED
<b>GENERAL FUND</b>						
NRCDD - 001 - 1041	274,097	294,752	277,100	304,100	332,900	337,900
WATER CONSERVATION - 001 - 1045	344,806	312,175	362,200	312,300	369,000	382,900
PW MANAGEMENT - 001 - 3106	277,471	454,915	555,800	559,800	605,600	629,300
PW ADMINISTRATION - 001 - 3108	161,406	166,942	179,900	189,400	160,200	165,400
STREETS & TRAFFIC MANAGEMENT - 001 - 3109	172,670	189,505	168,900	180,900	207,100	216,000
STREET MAINTENANCE - 001 - 3124	1,938,662	2,111,486	2,202,658	2,165,700	2,312,700	2,365,800
TRAFFIC MAINTENANCE - 001 - 3126	1,660,080	1,950,716	1,937,505	1,997,900	2,191,500	2,256,200
Total Operating Expenditures	4,829,192	5,480,491	5,684,063	5,710,100	6,179,000	6,353,500
Reimbursements	(2,661,679)	(3,054,146)	(3,013,100)	(2,858,200)	(2,902,200)	(2,912,900)
<b>Net General Fund</b>	<b>2,167,513</b>	<b>2,426,345</b>	<b>2,670,963</b>	<b>2,851,900</b>	<b>3,276,800</b>	<b>3,440,600</b>
<b>PROPRIETARY</b>						
WWTP ZERO DIV - 431 - 4330	3,031,336	3,063,541	13,291,948	14,280,300	9,031,100	9,105,900
WWTP MANAGEMENT - 431 - 4331	865,108	691,415	1,079,600	909,000	1,009,300	1,033,300
WWTP OPERATIONS - 431 - 4332	11,686,969	12,654,099	10,913,157	13,031,700	13,370,500	13,549,100
WWTP QUALITY ASSURANCE - 431 - 4333	371,195	552,060	764,300	655,300	810,700	840,700
WWTP MECHANICAL MAINT - 431 - 4334	1,014,204	1,128,201	1,159,541	1,151,400	1,365,500	1,431,800
WWTP SANITARY SEWER - 431 - 4335	2,664,790	2,687,016	2,625,000	2,692,200	2,744,500	2,778,100
WWTP BIO SOLIDS - 431 - 4336	249,703	399,835	214,000	268,400	341,800	351,100
WWTP FARM - 431 - 4344	1,687,644	1,737,640	2,046,500	1,927,400	1,995,400	2,054,200
EXPANSION BONDING ZERO DIV - 433 - 4360	28	42	-	-	-	-
SOLID WASTE ZERO DIV - 441 - 4410	2,707,292	815,230	11,711,939	11,725,700	6,269,500	3,391,200
SW ADMINISTRATION - 441 - 4418	3,611,767	3,833,898	3,917,965	3,983,300	4,113,900	4,171,400
PW CONSTR/DEMO & WASTE RED - 441 - 4421	21,641	20,556	25,700	20,100	20,100	20,100
SOLID WASTE MAINTENANCE - 441 - 4442	548,511	618,666	611,500	626,100	675,800	693,800
SOLID WASTE RESIDENTIAL - 441 - 4443	8,661,115	9,555,430	9,224,400	9,796,200	10,156,100	10,367,400
SOLID WASTE COMM ROLL OFF - 441 - 4444	1,140,904	1,405,184	1,226,900	1,356,500	1,540,900	1,585,400
SOLID WASTE COMM FRONT LOAD - 441 - 4445	4,452,401	4,614,819	4,301,000	4,532,900	5,183,800	5,299,400
STORM SEW MAINT ZERO DIV - 481 - 4880	566,170	384,427	836,559	477,100	887,600	516,300
STORM SEWER MAINTENANCE - 481 - 4881	2,095,241	2,131,965	2,142,600	2,173,100	2,246,600	2,296,100
Total Operating Expenditures	45,376,019	46,294,024	66,092,609	69,606,700	61,763,100	59,485,300
Reimbursements	(163,748)	(166,810)	(162,500)	(166,800)	(166,800)	(166,800)
<b>Net Proprietary</b>	<b>45,212,271</b>	<b>46,127,214</b>	<b>65,930,109</b>	<b>69,439,900</b>	<b>61,596,300</b>	<b>59,318,500</b>
<b>INTERNAL SERVICE</b>						
FLEET MAINTENANCE ZERO DIV - 501 - 5010	2,073,382	56,251	808,000	146,400	18,300	13,500
FLEET MAINTENANCE - 501 - 5012	3,088,149	2,828,369	3,672,800	3,203,400	3,480,500	3,675,500
FLEET PARTS - 501 - 5013	1,820,336	2,134,553	1,815,700	2,041,900	2,138,900	2,142,000
FLEET FUEL - 501 - 5014	1,266,608	1,419,647	1,071,100	1,484,100	1,513,100	1,543,600
VEHICLE REPLACE ZERO DIV - 502 - 5020	1,014,160	946,177	5,694,235	7,205,100	1,667,300	2,698,400
VEHICLE REPLACE ZERO DIV - 502 - 5021	1,164	-	-	-	-	-
Total Operating Expenditures	9,263,799	7,384,997	13,061,835	14,080,900	8,818,100	10,073,000
Reimbursements	(7,444,637)	(8,356,135)	(7,511,000)	(7,926,800)	(8,226,800)	(8,326,800)
<b>Net Internal Service</b>	<b>1,819,162</b>	<b>(971,138)</b>	<b>5,550,835</b>	<b>6,154,100</b>	<b>591,300</b>	<b>1,746,200</b>
<b>TOTAL PUBLIC WORKS</b>	<b>49,198,946</b>	<b>47,582,421</b>	<b>74,151,907</b>	<b>78,445,900</b>	<b>65,464,400</b>	<b>64,505,300</b>



**PUBLIC WORKS ADMINISTRATION - 3106**

**Division Description:** The Administration Division has two employees and is responsible for the general administrative activities of the Public Works Department and for addressing citizen calls for service. The division tracks labor and material costs, as well as processes payroll and personnel items for Public Works. This division is responsible for the overall management of the entire Public Works Department.

**2022-2024 Accomplishments**



1. Maintained the personnel records for approximately 130 employees in the Department.



2. Performed numerous preventative maintenance efforts within the public right of way and the Water Reclamation Plant.



3. Supervised and managed over 35 divisions within the Public Works Department.

**2024-2026 Objectives**



1. Complete a facility master plan for the development of the Corporation Yard.



2. Continue development and improvements of the Corporation Yard.



3. Continue the implementation of greater tracking of work activities, costs and materials use across all divisions.



4. Continue to implement new technologies throughout all divisions to allow for efficient management, greater long-term planning, and cost-effective daily management.



5. Complete all CIP projects on time and under budget.



**NATURAL RESOURCE CONSERVATION - 1041**

**Division Description:** The Natural Resource Conservation Division provides guidance and education on sustainable conservation practices and management of the City’s natural resources for the benefit of the City’s citizens. This Division provides conservation within the City and the community through residential and commercial recycling and solid waste diversion education. The Division also operates the Household Hazardous Waste Collection Center and is the lead with Dump on Us events.

**2022-2024 Accomplishments**



1. Led the roll out of all recycling mandates required by state law by organizing the effort to ensure that all commercial businesses have recycling bins.



2. Started an education-based approach to City awareness about recycling.



3. Obtained Caltrans Clean California funding for Dump On Us Events.



4. Completed the implementation of food waste bins at remaining restaurant and grocery store locations as per State law (AB-1826, SB-1383).

**2024-2026 Objectives**



1. Continue to monitor and enhance solid waste efficiency. This includes prescribing commercial services that can provide route efficiency.



2. Continue to address and find solutions for solid waste bins/enclosures for multi-family complexes that comply with Cal Recycle regulations.



3. Implement CalRecycle’s Recordkeeping Tool as a basis to record all efforts towards SB-1383 compliance.



4. Develop a routine “lid flip” route review program to reduce contamination in the recycling waste streams.



**Performance Measurements - Natural Resource Conservation**

Strategy	Measure	Actual	Actual	Projected	Forecast	Forecast
		2021-22	2022-23	2023-24	2024-25	2025-26
Safely operate Household Hazardous Waste Collection Center.	Vehicle total	4,542	4,469	5,000	5,000	5,100
	Household total	5,109	4,882	5,200	5,200	5,300
	HHW safety incidents	0	0	0	0	0
Dump On Us	Tonnage	627	476	650	650	660
	Vehicles and Trailers	3,837	3,001	4,100	4,100	4,200

**Performance Measurements Outcome:** The goal of achieving these metrics is to conserve the City's valuable natural resources, provide a healthy community environment, improve the quality of life of the City's citizens, and reduce the City's energy costs.

\*March 2023 event cancelled due to flooding emergency.



**WATER CONSERVATION – 1045**

**Division Description:** The Water Conservation Division is focused on conserving the water resources with the City of Visalia. The division employs multiple forms of conservation, including enforcement of the City Water Conservation Ordinance, hosting water conservation education courses, and coordination with California Water Service Company and other City departments to ensure maximum utilization of City water resources. The Water Conservation division is devoted to seeking new opportunities to educate residents and promote water-efficient practices.

**2022-2024 Accomplishments**



1. Participated in the Mid-Kaweah Groundwater Sustainability Agency including the filing of the first Groundwater Sustainability Plan with the Department of Water Resources



2. Continued to provide community outreach and education regarding water conservation with enforcement action being implemented only when compliance through education was not effective.



3. Began the development of the first permanent basins at the Eastside Regional Park and recharge facility.

**2024-2026 Objectives**



1. Prevent any further decline of the groundwater table measured on an annual basis beneath the City of Visalia.



2. Reduce overall outdoor watering by 5% compared to FY 20-21.



3. In collaboration with related City departments, select at least 1 City park to convert entirely to subsurface drip irrigation.

<b>Performance Measurements - Water Conservation</b>		<b>Actual</b>	<b>Actual</b>	<b>Projected</b>	<b>Forecast</b>	<b>Forecast</b>
<b>Strategy</b>	<b>Measure</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
Conserve City's water by conducting community outreach, education, and ordinance enforcement.	Water resources presentations	6	8	18	18	18
	Notices issued	4,174	1,997	2,500	2,700	3,000
	Citations issued	574	290	425	450	500



**STREET MAINTENANCE – 3124**

**Division Description:** The Street Maintenance Division has eight employees and maintains the City's roadways in a smooth and safe condition to the satisfaction of the traveling public. They also respond to reports of hazardous conditions such as potholes, and obstacles in the roadway, and provide cleanup/assistance for vehicular accidents as called on by VPD. These activities are primarily funded by the Gas Tax Fund and with charges to Special Revenue and Enterprise Funds.

**2022-2024 Accomplishments**



1. Increased our Thin Skin Patch and Pot Hole Patching activity throughout the City following the Pavement Management Program and in response to citizen requests.



2. Repaired collector and arterial roadways with Dig-Outs and Crack Seal.



3. Responded to all reported traffic hazards in roadways.



4. Assisted engineering and City contractors in the successful completion of citywide reclamite, cape seal, and crack seal projects as prescribed by the Pavement Management Program.



5. Decreased our expenditures by improving in-house processes and modifying our existing contracts.

**2024-2026 Objectives**



1. Continue to maximize the use of funding sources other than the General Fund.



2. Continue to utilize in-house staff to perform preventative pavement maintenance, and repairs in response to citizen requests, and the work identified by the Pavement Management Program.



3. Utilize and update the Pavement Management Program to designate streets within the City for maintenance, repair, and replacement.



**Performance Measurements - Street Maintenance**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Goal: To cost effectively maintain and extend the useful life of the roadways in the City and to provide a smoother and safer traveling surface. In addition the Street Maintenance Division responds to emergencies affecting the City's roadways and assists other City divisions with infrastructure related to the City's roadways.						
DIG OUTS - extends the life of roadways by removing and replacing isolated deteriorated pavement on various city streets.	Tons of asphalt	75	50	50	50	50
CAPE SEAL - extends the life of roadways by placing aggregate chips over an asphalt binder as a sealant.	Number of linear feet of roadway	19,016	15,958	53,271	25,000	25,000
RECLAMITE – extends the life of the roadway pavement thru rejuvenation; by allowing rejuvenating oil to soak into the asphalt surface maintaining a supple sealed surface and keeping water from penetrating the asphalt.	Miles of roadway	43.15	35.92	89.56	50	50
CRACK SEALING - extends the life of roadways by placing rubber emulsion in cracked pavement to reduce water penetration and limit degradation.	Number of linear feet of roadway	87,205	86,425	90,000	90,000	90,000
CONCRETE REPAIRS - eliminates trip hazards in sidewalks, remove deficiencies in gutters to remove standing water.	Number of locations	2	2	5	5	5
THIN SKIN PATCH - extends the life of roadways by recouping the structure of a badly deteriorated street.	Tons of asphalt	2,145	2,438	2,500	2,500	2,500
POT HOLE PATCHING - patches pavement with an asphalt mix to effectively and efficiently provide preventative maintenance on small deteriorated isolated areas.	Number of hours	1,604	2,511	2,500	2,500	2,500
SHOULDER REPAIR - provides needed roadway maintenance for safe travel.	Miles of roadway	5	5	5	5	5





**TRAFFIC MAINTENANCE – 3126**

**Division Description:** The Traffic Maintenance Division has three full-time employees, and its responsibilities include the maintenance of traffic signs, pavement markings, overhead street lighting, intersection traffic control and 140 signalized intersections. This division is supported in part by Gas Tax funding and cost recovery efforts.

**2022-2024 Accomplishments**



1. Maintained and serviced all City-owned signalized intersections to provide efficient movement of traffic throughout the City.



2. Continued installing video detection units on updated and newly installed signalized intersections throughout the City.



3. Continued installing Uninterrupted Power System (UPS) battery backup at all traffic signals.



4. Began installation of 2070 traffic controllers for new and existing signal locations.



5. Provided maintenance and repair of existing traffic signs to provide safe guidance throughout the City. Began a replacement program to replace all regulatory, warning, and guidance signs citywide to meet MUTCD retro-reflectivity standards.



6. Maintained the existing striping within the City to guide vehicle, bicycle, and pedestrian travel within the City.



7. Replaced faded, missing, or damaged street name signs to provide effective guidance throughout the City. Continued the program to replace all street name blades Citywide to meet MUTCD standards.



8. Provided maintenance for the City-owned street lighting systems.

**2024-2026 Objectives**



1. Complete the installation of battery back-up systems to signal controlled intersections to be better prepared for emergency responses and continue to maintain and service all City owned signalized intersections to provide efficient movement of traffic throughout the city



2. Continue to provide maintenance, repair, and replacement of existing traffic signs to provide safe guidance throughout the City.



- 3. Continue installing the 2070 traffic controllers in existing traffic signal locations.
- 4. Continue to maintain the existing striping within the City to guide vehicle, bicycle, and pedestrian travel within the City.
- 5. Continue to replace faded, missing, or damaged street name signs to provide effective guidance throughout the City.
- 6. Begin a program to repair/replace damaged or faded Type III permanent barricades citywide.
- 7. Begin program to retrofit HPSV Street Lights to LED. Continue to provide maintenance for the City-owned street lighting systems.

**Performance Measurements - Traffic Maintenance**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Goal: To provide the public with a well maintained traffic control system.						
Underground Service Alerts (USA) - provides contractors with utility information.	# of Underground Service Alerts completed	5,000	6,000	7,000	9,000	9,000
Striping & Marking - curb painting, stencil markings, and line striping are replaced and refreshed.	# of Gallons of Paint used	400	500	800	1,000	1,000
Street & Regulator Signs - are manufactured and installed to replace faded, damaged or missing.	# of Street Signs installed	1,000	1,220	1,400	1,400	1,400
Work Orders - provide specific task in the maintenance of traffic flow	# of Work Orders completed	131	157	200	200	200



## WASTEWATER OVERVIEW

The Wastewater Divisions are responsible for the collection, treatment, and disposal of wastewater generated from the more than 37,000 homes and businesses within the City of Visalia. As an enterprise fund, user fees provide 100% of the division's funding.

The wastewater collection system includes 13 lift stations and over 500 miles of sanitary sewer mains ranging in size from 4 inches to 54 inches in diameter. All lift stations are continuously monitored, via a telemetry system, to reduce the risk of sewer blockages and overflows. The wastewater flows to the Water Reclamation Facility (WRF) for treatment.

The Wastewater Reclamation Facility (WRF) is designed to provide treatment and disinfection for up to 22.0 million gallons of wastewater per day (mgd). The treatment processes remove greater than 99% of total suspended solids (TSS) and biological oxygen demand (BOD); the regulatory requirement is 85%. Current flows average about 12.5 mgd. Although there has been an incremental increase in influent flow in recent years due to an influx of residential, commercial, and industrial development, it has only increased marginally relative to the amount of growth as a result of conservation efforts by Visalia residents.



**WASTEWATER ADMINISTRATION – 4331**

**Division Description:** The Administration Division has three employees and is responsible for coordinating all aspects of the Wastewater Division, especially as it deals with regulatory and other outside agencies, consultants, the public, etc.

**2022-2024 Accomplishments**



1. Complied with all monthly and annual reporting deadlines for permits held by the Wastewater Division, including the facility’s wastewater discharge permit, air district permits, and pretreatment program permits.



2. Completed the 2023 Facility Condition Assessment of the Water Reclamation Facility.

**2024-2026 Objectives**



1. Comply with all monthly and annual reporting deadlines for permits held by the Wastewater Division.



2. Maintain the facility in a clean and professional manner so it is presented appropriately to regulators and the general public.



3. Move forward with educational and outreach programs and materials.



4. Comply with ongoing mandates such as Central Valley Salinity Alternatives for Long-Term Sustainability, as well as ever-changing Regional Air Board regulations.



5. Complete the Water Reclamation Facility Master Plan update to accommodate long-term growth projections, while also identifying necessary facility maintenance and efficiency projects.



**WASTEWATER PLANT OPERATIONS – 4332**

**Division Description:** The Operations Division has ten employees and is responsible for the overall performance of the WRF. These employees make daily process control adjustments to ensure compliance with permit requirements and are chiefly responsible for controlling and adjusting the treatment processes of the facility.

**2022-2024 Accomplishments**

1. Maintained a high level of operator certification. Allowing greater flexibility in staffing and providing a clear indication of the competency of the operations staff.

Operator Certification Levels

	2014	2016	2018	2020	2022	2024
Grade 1	0%	0%	0%	0%	0%	0%
Grade 2	0%	0%	10%	0%	0%	0%
Grade 3	76%	77%	70%	80%	90%	90%
Grade 4	24%	11%	0%	10%	0%	0%
Grade 5	0%	11%	20%	10%	10%	10%



2. Streamlined new treatment processes to maintain compliance with permit limitations.



3. There were no time-loss accidents during the two-year cycle.



4. Upgraded automated control system (SCADA) to improve monitoring and process controls throughout the Plant.



**2024-2026 Objectives**

1. Continue to maintain the effective operation of the WRF.



2. Maintain compliance with discharge limitations.



3. Continue streamlining the wastewater treatment process and narrow processing parameters to lower energy demands for the plant as well as reduce wear on equipment.





**Performance Measurements - Plant Operations**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Goal: To provide the public with a high quality, reliable and cost effective treatment of sewer wastewater that meets the federal, state, regional standards and meets the local publics current and future needs.						
Compliance with Governmental Regulations - ensures compliance with applicable regulations.	# of violations received	0	0	0	0	0
Treatment of Wastewater - provides community with the treatment of sewer waste stream.	# of millions of gallons (Mgd) treated a day	11.96	12.40	12.70	13.02	13.35
Generator MW-hour production - reduces the energy consumption costs.	# of Mega Watt (MW) hours produced	0	0	0	3,500	5,000
Septic Truck Loads - provides treatment of waste for septic haulers.	# of septic loads processed	4,092	3,771	3,675	3,700	3,700
Grease Loads - Reduces the risk of sanitary sewer overflows.	# of grease loads processed	89	120	141	150	150
After Hour Call Backs - reflects the efficiency of the plants operation during non-business hours.	# of call backs incurred	149	163	148	142	135



**WASTEWATER QUALITY ASSURANCE – 4333**

**Division Description:** The Quality Assurance Division has three employees and is responsible for providing oversight to the WRF’s contract laboratory, calculating industrial billings, and monitoring, inspecting, and sampling the 10 large industrial dischargers and over 500 small commercial dischargers throughout the City. This Federally mandated Pretreatment Program ensures a level of protection for the wastewater collection and treatment system.

**2022-2024 Accomplishments**



1. Administered the pretreatment program and complied with all regulatory guidelines.
2. Conducted annual facility inspections of all 10 significant industrial users.
3. There were no time-loss accidents during this two-year cycle.

**2024-2026 Objectives**



1. Continued compliance with State and Federal regulations.
2. Review and update the City’s Sewer Use Ordinance to ensure compliance with State and Federal guidelines.
3. Increase public outreach and enforcement to prevent Fat, Oil, and Grease from entering the City’s sanitary sewer system through the advancement of the City’s F.O.G. program.



<b>Performance Measurements - Quality Assurance</b>		<b>Actual</b>	<b>Actual</b>	<b>Projected</b>	<b>Forecast</b>	<b>Forecast</b>
<b>Strategy</b>	<b>Measure</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
Laboratory Test - measure of the quality control effort.	# of tests performed	13,000	14,200	16,000	16,000	16,000
Surveillance Monitoring Reports - measurement of effort in enforcing pretreatment program.	# of monitoring	1,620	1,650	2,200	2,200	2,200
Inspections - provides protection for the treatment processes.	# of Significant Industrial Users (SIU)	9	9	9	10	11
	# of Non-significant Industrial Users (NIU)/COMMERCIAL USERS	399	436	521	600	700
Samples - measurement of effort in enforcing pretreatment program.	# of Surcharge samples	284	299	500	500	500
	# of Compliance Confirmation samples	1,410	1,114	1,500	1,500	1,500





**WASTEWATER MAINTENANCE – 4334**

**Division Description:** The Maintenance Division has eight employees and is responsible for preventative and corrective maintenance of the equipment and structures at the WRF.

**2022-2024 Accomplishments**



1. Performed preventative maintenance on all equipment following manufacturer’s specifications.



2. Received training on proper maintenance of new equipment and processes.



3. Created and closed approximately 4,436 individual work orders related to facility equipment.



4. There were no time-loss accidents during this two-year cycle.

**2024-2026 Objectives**



1. Continue with an effective preventative maintenance program.



**WASTEWATER/STORMWATER COLLECTIONS – 4335/4881**

**Division Description:** The Collections Division has twelve employees and is responsible for maintaining the sewer collection system, which includes more than 500 miles of sanitary sewer mains, 13 sanitary lift stations, more than 250 miles of storm mains, and 45 lift stations. Duties include video inspection and cleaning of mains, coordinating new sewer hook-ups, and locating underground facilities. This division is also responsible for maintaining the waterways and ponding basins throughout the City.

**2022-2024 Accomplishments**



1. Maintained over 500 miles of sanitary sewer mains and over 250 miles of storm sewer mains throughout the City.



2. Maintained over 30 miles of waterways through the City.



3. Responded to routine and emergency calls for service.



4. Significantly reduced storm-related issues within the collection system and waterways.



5. No sanitary sewer overflows (SSO) during this two-year cycle.



6. Modified and rehabilitated various ponding basins to facilitate groundwater recharge efforts.



7. Removed sediment within the channels to maintain channel capacity.

**2024-2026 Objectives**



1. Identify and correct deficiencies within the sewer system.



2. Modernize the division’s data collection and management system.



3. Continue to rehabilitate ponding basins to minimize flooding issues and maximize recharge potential.



- 4. Continue to remove silt and debris from the channels to maintain channel capacity throughout the City.

**Performance Measurements - Wastewater/Stormwater Collections**

Strategy	Measure	Actual 2021-22	Actual 2022-23	Projected 2023-24	Forecast 2024-25	Forecast 2025-26
SANITARY - Provides a measure of the level of effort taken to maintain the sanitary sewer collection system	# of miles of sewer lines cleaned	144	107	120	125	130
	# of main line plug ups	17	4	15	15	15
	# of lateral plug ups	13	7	10	15	15
	# of sanitary sewer overflows	-	-	-	1	1



**WASTEWATER BIO SOLIDS – 4336**

**Division Description:** The Bio-Solids Division has one employee and is responsible for the handling of dewatered biosolids. This division is also responsible for weed control at the WRF.

**2022-2024 Accomplishments**



1. Removed approximately 6,000 dry tons of biosolids per year for beneficial reuse.



2. Effectively managed drying beds to ensure continuity of operations during wet weather.



3. Maintained an effective weed control program.

**2024-2026 Objectives**



1. Continue and improve upon effective sludge management program.



2. Continue to aggressively control unwanted vegetation.



**WASTEWATER FARMING OPERATIONS – 4344**

**Division Description:** The Farming Division has no employees and was set up to segregate farming revenue and expenses from wastewater user fees and expenses. Land lease income and proceeds from the sale of crops are used by the Wastewater Division to offset monthly wastewater rates charged to City residents and businesses.

**2022-2024 Accomplishments**



1. Used approximately 6,908 million gallons of recycled water to irrigate agricultural crops.



2. Used 347 million gallons to irrigate the Valley Oaks golf course.



3. Delivered 2,683 million gallons (8,234 acre ft) of recycled water to Tulare Irrigation District (TID).



4. Harvested 467,790 pounds of walnuts from 130 acres.



5. Harvested 536,421 pounds of pecans from 445 acres.

**2024-2026 Objectives**



1. Continue to utilize recycled water to irrigate landscaped areas while shifting from crops to orchards.



2. Expand recycled water use on agricultural fields.



3. Determine long-term usage for agricultural land near WRF.

**Performance Measurements - Farming**

Strategy	Measure	Actual 2021-22	Actual 2022-23	Projected 2023-24	Forecast 2024-25	Forecast 2025-26
Water Reuse - provides for the efficient disposal of treated water.	# of millions of gallons per year applied to the City's farm	175.4	69.1	1.1	1.1	1.1



## SOLID WASTE OVERVIEW

Solid Waste Divisions are responsible for the collection and disposal of residential, commercial, and industrial solid waste. The operation services more than 42,800 residential customers and over 3,700 business customers within the City of Visalia. As an enterprise fund, 100% of operational revenues come from user fees.

The Solid Waste operation currently has 65 employees. There are 40 separate residential routes for each waste stream (trash, recycle, green waste) and 18 commercial routes within the City. Residential routes utilize 96-gallon carts that are collected with automated side-load trucks. Each waste stream is collected separately. Commercial accounts utilize a variety of bins and boxes, ranging from two-yard bins to forty-yard boxes, and are serviced with either a front-load refuse truck or a roll-off truck. By law, residential accounts and most commercial accounts are required to separate trash, recyclables, and green waste.

Beginning with fiscal year 2020-21, all maintenance and delivery work was transferred into a new Maintenance Division. This change has increased staff efficiency and productivity and distributed workloads more evenly.

### DIVERSION

The State goal was to have a minimum of 75% overall diversion from landfills by 2020. The most current numbers available from the State currently are for 2021. In 2021, the State's overall diversion rate was 40%, in comparison, the City reached 37.28% in fiscal year 2022-23.

The State has set a goal of 6.5 pounds per person per day of solid waste. For the most recent year, Visalia achieved a PPD rate of 5.31. This is significantly below the maximum PPD target, which is very good.



**SOLID WASTE ADMINISTRATION – 4418**

**Division Description:** The Administration Division is staffed by one employee and provides for the overall administration and management of the Solid Waste operation.

**2022-2024 Accomplishments**



1. Added one commercial operator due to growth to cover an increased number of commercial bins to service. Added one Overfill position to fill vacancies due to injury.



2. Ordered 14 new trucks of various collection configurations.



3. Obtained CalRecycle funding and procured over 1,500 green and food waste bins to phase in all existing commercial businesses to comply with SB1383.



4. Obtained Litter Abatement funding from Caltrans to assist with Dump On Us Events.



5. Completed commercial truck technology upgrade for route optimization and sequencing.

**2024-2026 Objectives**



1. Continue to aggressively seek grant funding for various capital projects, including equipment purchases.



2. Continual optimization of residential and commercial routes.



3. Continue to develop, implement, and expand a commercial food waste/organics collection program that complies with AB1826 and SB1383.



4. Review and revise the current municipal code to address a standard for commercial development to be able to comply with state recycling requirements.



5. Continue to seek ways to increase diversion through educational materials and public outreach.



**SOLID WASTE CONSTRUCTION & DEMOLITION/WASTE REDUCTION (C&D)- 4421**

**Division Description:** The Construction and Demolition Division is responsible for ensuring proper routing of construction waste and recyclables. Per AB1374, all new construction, including remodels over 100 square feet, requires the builder to segregate and recycle construction and demolition debris. The City issues a separate C&D permit for such projects at the time the building permit is issued. Weight tickets are submitted to verify compliance.

**2022-2024 Accomplishments**

- 1. The table below indicates the number of C&D permits issued annually.



Year	C&D Permits issued
2020	607
2021	939
2022	1085
2023	297

**2024-2026 Objectives**



- 1. Develop a more streamlined system to track and determine compliance with C&D requirements.



- 2. Utilization of Solid Waste staffing to track open and closed C&D permits.



- 3. Refine reporting for year-to-year comparisons and CalRecycle needs.





### SOLID WASTE MAINTENANCE – 4442

**Division Description:** The Maintenance Division of the Solid Waste Department is staffed with 3 full-time employees and is responsible for all deliveries, removals, and repairs of residential and commercial solid waste containers in the City. The repairs consist of metal welding, adding locking bars, welding locking chains, and repairing missing or broken lids. Deliveries of residential cans are made with a truck and trailer combo, and commercial deliveries are done with a bin delivery truck equipped with forks.

The Maintenance Division is also responsible for keeping track of serial numbers for commercial inventory. This will become important in future years when the currently implemented software will be utilized in tracking the inventory per customer site.

#### 2022-2024 Accomplishments



1. Completed over 46,000 residential and commercial work orders.



2. Completed over 1,500 repair work orders.



3. Trained and supervised 32 Eco-Program participants.

#### 2024-2026 Objectives



1. Train maintenance staff on AMCS software to track commercial inventory.



2. Add all yard commercial inventory to the AMCS database for faster assigning of inventory to accounts.



**SOLID WASTE RESIDENTIAL – 4443**

**Division Description:** The Residential Division is staffed with 35 full-time budgeted positions and is responsible for servicing approximately 42,800 residential accounts. Each account has three 96-gallon carts, one each for trash, recyclables, and green waste. Each cart is serviced once per week. Residential operations also participate in six Dump on Us events as well as other events each year.

**2022-2024 Accomplishments**



1. Continued the residential food waste/organics collection program using the green waste carts. Increased green waste collection accounts per State mandates.



2. Participated in six Dump On Us events.



3. Re-balanced routes to accommodate City growth.

4. Collected the following tonnages annually:



	FY 19-20	FY 20-21	FY 21-22	FY 22-23
<b>Trash</b>	40,436	43,175	43,026	40,883
<b>Recyclables</b>	9,969	11,281	11,788	11,245
<b>Green Waste</b>	26,925	25,023	26,967	27,764

**2024-2026 Objectives**



1. Continue to monitor collection routes for contamination of recyclables and green waste containers and continue enforcement programs to encourage recycling positively in the areas that have high contamination levels.



2. Monitor routes and modify them as needed to achieve the highest collection efficiency possible.



3. Continue efforts to decrease landfill tonnages.



**SOLID WASTE ROLL OFF – 4444**

**Division Description:** The Roll-Off Division is staffed by 3 employees and is responsible for servicing all of the large 20, 30, and 40-yard roll-off boxes. This division also participates in the maintenance, delivery, and pickup of both bins and boxes throughout the City.

**2022-2024 Accomplishments**



1. Re-organized the roll-off division with rotating supervisors to better balance employee supervision levels.



2. Successfully coordinated the six Dump On Us events per year, servicing up to 900 vehicles per event. Roll-off boxes play an important part in the events to be able to haul off all green waste, metal, and large items.

3. Collected the following tonnages annually:



	FY 19-20	FY 20-21	FY 21-22	FY 22-23
<b>Trash</b>	13,375	14,337	13,876	14,904
<b>Recyclables</b>	1,832	1,842	1,187	999
<b>Green Waste*</b>	42	816	1,511	1,942
*Construction and Demolition				

**2024-2026 Objectives**



1. Continue efforts to increase recycling within this division.



2. Evaluate box routes for efficiency to increase the number of boxes that can be collected in a workday.



3. Increase roll-off business to keep up with the demand for industrial growth.



**SOLID WASTE FRONT LOAD – 4445**

**Division Description:** The Front-Load Division is staffed by 23 full-time positions and is responsible for servicing all of the bins (1-yard to 10-yard) in the City. Bins can be serviced up to five times a week with routes varying daily.

**2022-2024 Accomplishments**



1. Revised recyclable collection routes and expanded to cover expanding commercial recycling demand.



2. Worked with multi-family units to decrease contamination and increase recycling diversion for those accounts.



3. Completed commercial truck technology upgrade for route optimization and sequencing.

4. Collected the following tonnages annually:



	FY 19-20	FY 20-21	FY 21-22	FY 22-23
<b>Trash</b>	29,405	28,558	30,281	31,087
<b>Recyclables</b>	4,275	4,297	6,003	6,328
<b>Green Waste</b>	2,992	2,780	3,224	3,359

**2024-2026 Objectives**



1. Continue to increase customers in the front load green waste and compost recycle routes.



2. Increase the recycling diversion at the Dump On Us events.



3. Increase overall recycling diversion rates for front load operation.



**Performance Measurements - Solid Waste**

<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Goal: To provide excellent customer service, reliability, and cost effective solid waste services to residences and businesses that maximizes manpower and meet the public's needs and the City's growth. Continue to strive to meet State goals of 75% total diversion rate. Stay under CalRecycle Pounds/Person/Day (PPD) target of 6.5.	Waste collected (tons)					
	- Trash	87,183	86,871	86,000	86,860	87,729
	- Recyclables	18,978	18,572	19,000	19,380	19,768
	- Green Waste	31,702	33,065	34,000	34,680	35,374
	Landfill Diversion					
	- (%) Goal	36.76%	37.28%	38.13%	38.36%	38.60%
	- PPD (pounds/person/day)	5.28	5.31	5.33	5.40	5.48
	Customer Accounts					
	- Residential	40,356	42,863	43,000	43,292	43,725
	- Commercial	3,588	3,740	3,800	3,777	3,815
	Number of employees					
	- Residential	35	36	36	36	37
	- Commercial	20	21	21	21	22
Accounts per employee						
- Residential	1,153	1,191	1,194	1,203	1,182	
- Commercial	179	178	181	180	173	



**FLEET MAINTENANCE – 5012**

**Division Description:** The Fleet Maintenance Division has 12 employees and maintains the City’s entire fleet of vehicles and equipment, performing preventative maintenance on a total of over 600 City vehicles and pieces of equipment. It minimizes mechanical failures and keeps 98% of the fleet in operation each day. This division also assists with the management of the City’s Vehicle Replacement Fund, to ensure cost-effective replacement of vehicles.

**2022-2024 Accomplishments**



1. Serviced and maintained over 600 City vehicles and equipment cost-effectively and minimized vehicle downtime, keeping a minimum of 98% of the fleet mechanically sound and available for service.
2. Continued to maintain parts inventory at the lowest possible cost while providing appropriate parts quality and availability (minimizing downtime).
3. Continued to maintain the fuel dispensing system and vehicle washing facility operational with minimal downtime.
4. Continued to assist in the writing of specifications and acquisition of vehicles and equipment.
5. Continued to assist in the disposition of vehicles and equipment that were replaced.

**2024-2026 Objectives**



1. Service and maintain all City vehicles and equipment cost-effectively and minimize vehicle downtime, keeping a minimum of 98% of the fleet mechanically sound and available for service.
2. Continue to maintain parts inventory at the lowest possible cost while providing appropriate parts quality and availability (minimizing downtime).
3. Continue to maintain the fuel dispensing system and vehicle washing facility operational with minimal downtime.
4. Continue to assist in the writing of specifications and acquisition of vehicles and equipment.
5. Continue to assist in the disposition of vehicles and equipment that were replaced.



- 6. Progress in the development of internal City standards for zero-emission vehicle implementation and support infrastructure to comply with new State regulations.

<b>Performance Measurements - Fleet Maintenance</b>						
<b>Strategy</b>	<b>Measure</b>	<b>Actual 2021-22</b>	<b>Actual 2022-23</b>	<b>Projected 2023-24</b>	<b>Forecast 2024-25</b>	<b>Forecast 2025-26</b>
Goal: To provide quality cost effectively maintenance of the City's fleet including responsive service and keeping the fleet available for use.						
To have the City's fleet readily available for use.	Percentage of the City's fleet available for use	98%	98%	98%	98%	98%
To provide cost effective service.	Hourly shop labor rates	\$110	\$112	\$112	\$112	\$112
To prevent breakdowns and extend the useful life of the fleet.	The number of preventative work orders processed	1,125	1,343	1,343	1,343	1,343
To maintain the fleet to be mechanically sound.	The number of repair work orders processed	4,071	5,229	5,229	5,229	5,229
To maintain the minimum amount of inventory, while ensuring an adequate supply.	Inventory Turnover in Days - Parts	105	105	105	105	105
	Inventory Turnover in Days - Fuel	7	7	7	7	7
To increase the City's use of alternative fuels.	Percentage of the City's fleet using alternative fuels	21%	22%	23%	24%	25%



## **CAPITAL IMPROVEMENT PROGRAM (CIP)**

The Capital Improvements Program (CIP) budget includes all departmental projects and equipment or vehicle purchases costing over \$10,000. These Capital Projects are separated from the Operating Budget with the use of various funds. This provides greater transparency for our Capital Improvement Program and prevents artificially inflated numbers in our Operating Budgets.

Each fund operates independently, and projects are planned based on the intended purpose of the specific fund. These projects include the construction of streets and public facilities, the purchase of major pieces of equipment and vehicles, maintenance of existing facilities, land acquisitions for city use, preparation of planning documents and other construction projects. Fund revenues come from various sources; including, but not limited to, State and Federal grants, Sales Tax, Impact Fees, Enterprise Fees, and General Fund appropriations.

The top 25 Capital Improvement Program projects (by cost, highest to lowest) are presented below. These 25 projects represent 63% of the total capital improvement program appropriations for the 2024/25 and 2025/26 budget years combined.

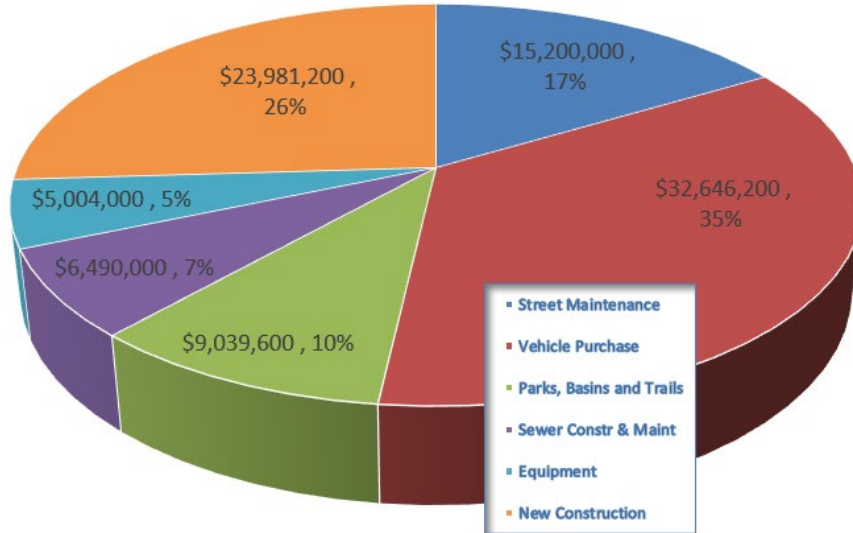
### **Top 25 CIP Submittals 2024/25-2025/26 Budget**

#	Project Title	2024/25	2025/26	2-Year Total	Funding Source
1	Fixed Route Bus Replacement (6) CNG Buses	8,358,100	8,606,600	16,964,700	452 (4520)
2	Street Maintenance-Measure N	4,000,000	4,000,000	8,000,000	141 (1410)
3	Pavement Rehabilitation - SB1	3,600,000	3,600,000	7,200,000	113 (2390)
4	Road 148-Mineral King to St. John's Parkway	2,131,600	2,399,100	4,530,700	301 (3010)
5	Micro Transit Pilot Program SB125	0	4,169,300	4,169,300	452 (4520)
6	Construction Phase Airport Taxiway	0	4,118,000	4,118,000	411 (4040)
7	Visalia Parkway Improvements-North Half	87,200	3,354,800	3,442,000	301 (3010)
8	Dial-A-Ride Bus Replacement	1,595,800	1,674,200	3,270,000	452 (4520)
9	SEKI (Sequoia Internal Shuttle) Bus Replacement	3,106,500	0	3,106,500	452 (4520)
10	Shirk St. Sanitary Sewer Trunkline - Walnut to Noble	0	2,800,000	2,800,000	231(2490)
11	Replace Convention Center Telescopic Seating	0	2,800,000	2,800,000	413 (4130)
12	4-Acre Neighborhood Park area of Tulare and Roeben	0	2,725,000	2,725,000	211 (2440)
13	Residential Side Load Solid Waste Truck Replacement	2,725,000	0	2,725,000	441 (4410)
14	Virmargo Right of Way & Utility Installation	459,000	2,195,400	2,654,400	301 (3010)
15	East Side Regional Park (ESRP) On-Site Streets & Layout	0	2,484,600	2,484,600	301 (3010)
16	Shirk Street Widening Walnut to Noble	2,482,800	0	2,482,800	301 (3010)
17	Replace (5) Commercial Front Load Solid Waste Trucks	950,000	1,460,700	2,410,700	441 (4410)
18	Akers Street Traffic Signal Interconnect	300,000	2,000,000	2,300,000	301 (3010)
19	Mill Creek Parkway - Lovers Lane to McAuliff	422,900	1,830,400	2,253,300	301 (3010)
20	Charging Stations for Fixed Route Electric Buses	1,079,100	1,124,900	2,204,000	452 (4520)
21	Developer Reimbursement Transportation Impact Fee	1,100,000	1,100,000	2,200,000	241 (2520)
22	Cameron Creek Regional Park/Basin	0	2,180,000	2,180,000	301 (3010)
23	Annual Replacement of Sanitary Sewer Mains	1,000,000	1,000,000	2,000,000	431 (4330)
24	Sanitary Lift Station Connectivity & Signal Interconnect	190,000	1,500,000	1,690,000	301 (3010)
25	Design SW Shirk Regional Basin	0	1,650,000	1,650,000	221 (2450)
<b>Top 25 Project Total</b>		<b>33,588,000</b>	<b>58,773,000</b>	<b>92,361,000</b>	



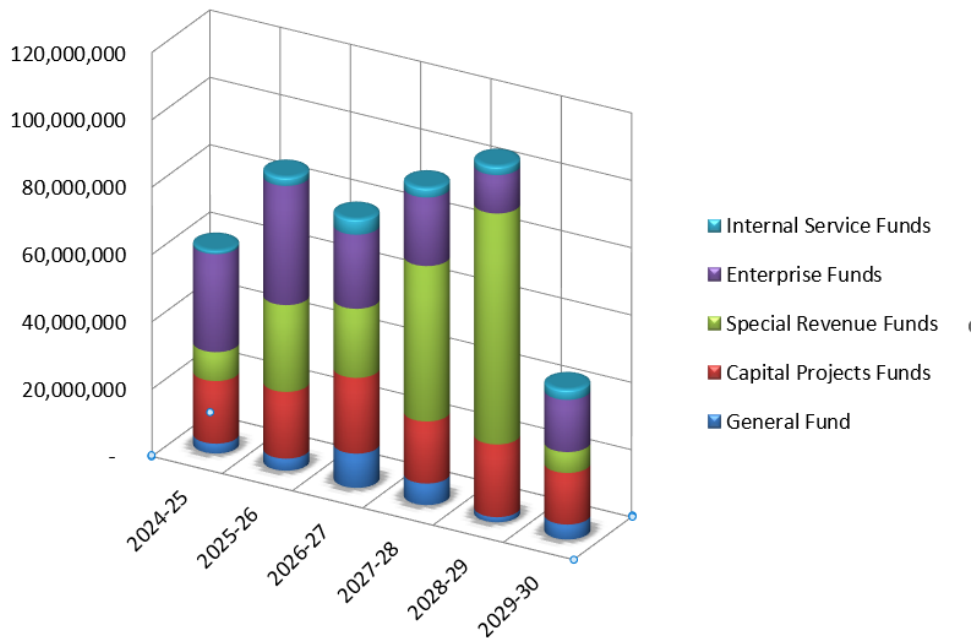


**Chart 1: Top 25 2-Year Capital Improvement Program Projects by Type**



The full 6-Year Capital Improvement Program Plan includes 374 unique projects. There are 260 projects proposed for appropriation in the 2024/25 and 2025/26 budget years. A summary of the 6-Year Capital Improvements Program follows on Page 11-5.

**Chart 2: 6-Year Capital Improvement Program Budget by Fund Type**





**2024/25 - 2029/30 Capital Improvements Program  
SUMMARY OF CAPITAL PROJECTS**

<b>Fund Name (Number)</b>	<b>2024-25</b>	<b>2025-26</b>	<b>Future Capital Projects</b>	<b>Page</b>
General Fund (001)	2,929,400	3,582,400	22,546,100	12-5
<b>General Fund</b>	<b>2,929,400</b>	<b>3,582,400</b>	<b>22,546,100</b>	
Gas Tax (111)	2,809,600	3,039,100	9,462,600	12-21
SB1 - RMRA (113)	3,600,000	3,600,000	14,400,000	12-28
Measure R-Local Fund (131)	3,976,700	5,047,700	15,803,500	12-29
Measure R-Trailways (132)	428,000	100,000	3,884,000	12-36
Measure R-Regional Projects (133)	866,600	670,000	4,573,400	12-39
Measure N (141)	4,088,000	4,092,400	16,794,000	12-41
Measure N Maintenance and Emergency (142)	1,184,900	1,243,000	4,000,000	12-42
Visalia Baseball (157)	48,300	-	-	12-43
Ground Water Recharge (224)	213,900	442,000	4,219,400	12-55
Waterways Maintenance (251)	-	-	871,200	12-66
Landscape and Lighting (273)	216,000	607,000	3,694,500	12-69
Community Development Block Grant (CDBG-311)	500,000	671,000	788,000	12-89
Home Investment Partnerships (HOME) Grant (321)	576,000	289,000	-	12-90
Narcotics Forfeiture (621)	79,500	30,500	150,000	12-143
<b>Special Revenue Funds</b>	<b>18,587,500</b>	<b>19,831,700</b>	<b>77,852,600</b>	
Corporation Yard Impact Fee (103)	-	-	1,671,700	12-19
Fire Impact Fee (106)	-	75,000	150,000	12-20
Park & Recreational Facilities (211)	1,220,400	8,439,800	50,571,100	12-44
Storm Sewer Construction (221)	1,216,100	2,976,600	21,231,200	12-48
Transportation Impact Fees (241)	4,726,100	7,766,600	56,162,000	12-60
Waterways Fund (261)	505,800	500,000	2,961,800	12-67
State Transportation Fund (281)	935,000	6,031,500	8,736,800	12-71
<b>Capital Projects Funds</b>	<b>8,603,400</b>	<b>25,789,500</b>	<b>141,484,600</b>	
Storm Sewer Deficiency (222)	487,500	340,000	2,488,300	12-53
Wastewater Trunk Line Construction (231)	291,600	3,685,400	18,183,600	12-57
Building Safety (401)	760,600	3,400	74,700	12-91
Animal Services (406)	221,100	25,000	-	12-93
Airport (411)	723,200	4,196,400	1,496,000	12-95
Convention Center (413)	314,500	3,238,700	3,017,600	12-98
Wastewater (431)	4,530,200	4,605,100	27,429,000	12-101
Solid Waste (441)	6,246,100	3,367,800	11,056,700	12-112
Transit Capital (452)	14,974,100	15,751,900	490,400	12-118
Storm Sewer Maintenance & Operations (481)	558,300	187,000	5,012,100	12-122
<b>Enterprise (Business-type) Funds</b>	<b>29,107,200</b>	<b>35,400,700</b>	<b>69,248,400</b>	
Fleet Maintenance (501)	17,900	13,100	-	12-129
Vehicle Replacement (502)	706,500	1,737,600	7,683,800	12-130
Police Vehicle Replacement Measure T (503)	-	184,800	428,300	12-137
Fire Vehicle Replacement Measure T (504)	-	-	91,500	12-138
Measure N Vehicle Replacement (505)	-	-	1,102,600	12-139
Information Services (511)	262,000	540,000	3,426,000	12-140
<b>Internal Service Funds</b>	<b>986,400</b>	<b>2,475,500</b>	<b>12,732,200</b>	
<b>Total Capital Appropriation</b>	<b>60,213,900</b>	<b>87,079,800</b>	<b>323,863,900</b>	

\*Multi-funded projects (Fund 301) -- see page 12-75



**Budget Preparation**

Over the course of 6 Council meetings during the months of February through May 2024, the City Council reviewed the various portions of the Capital Improvements Program (CIP) Budget in detail. In preparation for presentation to Council, projects were reviewed by staff to determine the appropriate funding source for each. Within each separate fund, the projects were prioritized with particular emphasis placed upon projects which fulfill the requirements of General Plan Elements and represent priorities set by the City Council. This process has produced the current 6-year Capital Improvement Plan for 2024/25 - 2029/30.

In the pages that follow, each fund is summarized beginning with a brief description of revenues and any restrictions on their use. A short cash balance summary shows the projected cash flow for each fund over the 6 years of the capital plan. This is followed by a listing of the projects included in each fund. The Capital Improvement Program includes the appropriations for the 2024/25 and 2025/26 fiscal years, along with four additional years presented for planning purposes (2026-2030).

A map reference is provided in the project summaries for those projects that can be mapped. The map reference refers to one of 4 maps of the City of Visalia. The maps (A, B, C and D) divide Visalia into four quadrants along Demaree and Highway 198 as follows:

Map Quadrants

Using Demaree St. and Hwy 198 as Axis Lines

Northwest	Map A (page 12-149)
Northeast	Map B (page 12-150)
Southwest	Map C (page 12-151)
Southeast	Map D (page 12-152)

A directory of map points for maps A-D begins on page 12-145.



**General Fund - 001 (1010)  
2024/25 - 2029/30 Capital Improvement Program**

This fund's revenues include sales and property taxes, business licenses, transient occupancy taxes, fees for services and interest earnings. These revenues, for the most part, are discretionary and can be used for anything approved by City Council.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	0	0	0	0	0	0
<b>General Fund Capital Funding</b>	2,749,400	3,502,700	3,861,600	1,094,200	1,519,100	485,000
<b>Donations and Reimbursements</b>	147,000					
<b>Grant Revenues</b>	33,000	79,700	6,313,400	5,313,000		3,959,800
<b>Capital Improvements</b>	(2,929,400)	(3,562,400)	(10,175,000)	(6,407,200)	(1,519,100)	(4,444,800)
<b>Total Resources Available for Future Projects</b>	0	0	0	0	0	0

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects Ranked 1A:</b>													
1	Police Cell Phone Replacement: Replace SE iPhones for higher capacity phones due to more applications being added onto phones. Replace 185 phones. Phones / apps collecting photographic evidence, collecting audio evidence and recorded statements, documenting and tagging body worn camera and in-car camera video evidence, collecting mandated RIPA data, to communicate with various parties related to official business. New phones have been reviewed by IT and replacement recommended. General Plan Land Use Update: Designated Reserve Area: Pending completion of the Industrial Land Inventory Analysis, conduct an RFP process to hire a consultant to assist Planning staff with an update to the Visalia General Plan, including establishing land use designations for the Reserve designated area as required per Land Use Policy LU-P-33 in the southwest quadrant of the community. The substantial amount of Reserve acreage was established based upon anticipation that future growth would extend from the immediate Airport zoned land and eventually south and eastward to both sides of Caldwell Avenue. Land uses that could be considered in this area include Industrial, Commercial and Residential.	Police	EQ0207	--	Police	1A	N/A	150,000					
2	Replace Cradlepoint Modems and Antennas: Replace cradlepoint and antennas on 14 large apparatus and 5 light duty vehicles. This equipment is at or nearing end of life for support by vendor. Upgraded devices would utilize priority 5G cellular to move away from poor LTE (Long Term Evolution) coverage in the City.	Planning	CP0671	--	Planning	1A	N/A	130,000					
3		Fire	EQ0238	--	Fire	1A	N/A	93,800					



General Fund - 001 (1010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit) Projects Ranked 1A: (Continued)	Department or Division	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
4	Fire Department Fourier-Transform Infrared Spectroscopy Analyzer (FTIR). Replace current non-functional 15-year old FTIR (Smiths Detection Hazmat ID). This unit is not approved for use in the hot zone of an incident and requires a sample to be obtained, removed, and then analyzed. Modern FTIR analyzers are more portable and can be carried into the hotzone with technicians for analysis. This equipment provides more confident conclusions of unknown liquid and chemicals on hazardous materials incident than other methods in a short timeframe, yielding efficiency and safety. Currently using less reliable field chemistry processes for this determination.	Fire	EQ0239	--	Fire	1A	N/A	57,800					
5	Replace Dispatch monitors for each Dispatch workstation. Each workstation requires 8 monitors. There are 10 current workstations and 2 new ones being set up in 23/24.	Police	EQ0240	--	Police	1A	N/A	49,200					
6	Replace SCBA 30-Minute Cylinders (30): Self Contained Breathing Apparatus (SCBA) Cylinders have a 15-year service life. Requested budget will replace all 30 SCBA in 2024/25.	Fire	EQ0241	--	Fire	1A	N/A	39,400					
7	Replace Batteries in Parking Structure Lighting: Replace batteries in emergency/lighting systems which are 7 years old and beginning to degrade due to age. The useful life span for these batteries are approximately 5 to 6 years. These need to be fully functional in the event of a power outage. Parking Structure located at 222 W Acequia.	Buildings Maintenance	CP0672	--	Park & Rec	1A	B36	30,000					
8	Stop Data Collection System (SDCS)- Replacement: Replace system used for the Racial ID Profiling Act (RIPA). The current software from DOJ is no cost but has limited capabilities and many times the DOJ web portal is not available. In compliance with AB 953, SDCS has the required questions that are to be answered by the officer regarding their stop and their detainee(s). Saves officer time and documents time for SB90 Reimbursement for on going cost. <b>Annual licensing and maintenance cost estimated to be \$17k- \$22k annually during the 6-year plan years.</b>	Police	CP0673	\$\$	Police	1A	N/A	17,000					
9	Migrate Spillman ArcMAP: Migrate to using ArcGIS Pro which is required as ArcMAP is being phased out. No software licensing necessary to support the migration as it is already available. The cost is for the work Motorola needs to do. (Project Mgmt and Installation) - Greg Mattis requested	Police	CP0674	--	Police	1A	N/A	10,000					
10	Ballistic Vest Replacements: Replace approximately 156 vests which have a 5-year life and will be due for required replacement in 2025/26. These vests are provided to police officers to satisfy officer safety equipment requirements.	Police	EQ0164	--	Police	1A	N/A		187,400				



General Fund - 001 (1010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects Ranked 1A: (Continued)</b>													
11	Public Safety Traffic Signal Pre-emption System: Install three (3) Emergency Vehicle Pre-emption Systems at existing traffic signals at various locations throughout the City every other year. This system allows emergency response vehicles to control traffic signals along their route. Newer traffic signals have EVPs included; however, there are approximately 45 existing traffic signals within the City without an EVP system. Multi-funded: \$100k every other year from \$75k Fire Impact Fees (106) and \$25k General Fund (001).	Engineering	CP9531 (3010)	--	Eng & Building	1A	N/A		25,000		25,000		25,000
<b>Projects Ranked 1B:</b>													
12	Corporation Yard Facility Assessment & Master Plan: Assess needs and conditions of various City Departments whose operations and administrative staff utilize the Corp Yard. Includes review of space needs for offices, operations, vehicle, equipment, and future infrastructure for charging/fueling zero emission vehicles. The City has identified various projects to accommodate growth and improved efficiency. The Master Plan will establish the future configuration for the Corp Yard property and the best path for implementation of interrelated projects. Multi-funded project total of \$150k from \$65k General Fund (001), \$3k WRF (431), \$76k Solid Waste (441), \$3k Bldg Safety (401) and \$3k Storm Sewer (481).	Public Works	CP0667 (3010)	--	Public Works	1B	B2	64,500					
13	Cellebrite's UFED Premium Equipment/Software: Cellebrite Used for unlocking Apple iOS and Android devices for forensic examinations. The Police Department currently has two forensic tools for mobile (cellphone/tablet) forensics which are MicroSystemation's (aka MSAB) XRY and Cellebrite's UFED4PC. The use of XRY would be discontinued if upgraded to Premium services. <b>Ongoing software licensing and maintenance fees estimated to be \$34,000 annually.</b>	Police	CP0675	\$\$\$	Police	1B	N/A	30,400					
14	Breathing Support 51 Fill Station Retrofit: The Breathing Support (BS51) unit was purchased in 2019 with SpaceSaver fill stations that have been found to be unreliable and requiring personnel to travel to Tulare County Station 1 to refill cylinders. Retrofit will replace the 2 faulty fill stations with a more reliable three-station component that matches the current compressor.	Fire	CP0676	--	Fire	1B	N/A	21,800					



General Fund - 001 (1010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects Ranked 2A:</b>													
15	Fleet Shop Improvements & Expansion: Improvements to Edison building at 432 N Ben Maddox Way for Fleet use to include lighting, electrical and air supply for shop equipment & work bays, and shop building heaters, fire sprinklers and required ADA improvements. Fleet's Light Vehicle Shop and Tire Shop will relocate to Edison building after improvements are complete. This project will coincide with EQ0135 (C-Trains) and CP8377 (Hoists). Multi-Funded total of \$630k from \$467k General Fund (001), \$11k Buildings (401), \$11k Airport (411), \$42k Wastewater (431), \$89k Solid Waste (441), \$4k Transit (452) and \$6k Storm Sewer Maintenance (481).	Fleet	CP0048 (3010)	\$\$	Public Works	2A	B2	466,900					
16	Replace (3) Underground and (1) Above ground Vehicle Hoists. Current hoists are over 25 years old, obsolete and undersized for newer heavier equipment. Parts are no longer available and must be manufactured. Multi-Funded total of \$250k from \$185k General Fund (001), \$4k Buildings (401), \$4k Airport (411), \$17k Wastewater (431), \$35k Solid Waste (441), \$2k Transit (452) and \$3k Storm Sewer Maintenance (481).	Fleet	CP8377 (3010)		Public Works	2A	B2	185,400					
17	Upgrade Fuel Management: Upgrade fueling system and equipment, linking three fueling operations to a central location (Corp yard, Police/Fire 51, WWTP) providing complete fuel accounting, instant reconciliation across multiple sites, real-time fuel data access for monitoring and reporting, and upgrade to keyless tracking with vehicle sensors. Current software is outdated and parts are becoming hard to locate. The condition of City fueling infrastructure will be evaluated prior to moving forward with this project. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buildings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481).	Fleet	CP0591 (3010)	--	Public Works	2A	B2	148,300					
18	Maintain City owned/City Occupied Property: Maintenance and repair of various City owned and occupied properties to provide for replacement of air conditioners, pressure washing, repair of storm and vandalism damage, etc. As these properties age, needs for various maintenance issues arise.	Finance	CP9708	--	Fire	2A	N/A	70,000	70,000	70,000	70,000	70,000	70,000
19	Maintain City Property Leased to Tenants: Maintenance of City/leased property. As these properties age, needs for various maintenance issues arise.	Finance	CP9491	---	Fire	2A	N/A	50,000	50,000	50,000	50,000	50,000	50,000
20	Annual St. Johns River Clean-up: To assure the waterway and adjacent area of the St. Johns River remain clear of debris/camping/overgrown vegetation, multiple inspections are conducted each month by Code Enforcement. When cleanup requiring staff and equipment from multiple City divisions and departments is found to be necessary, this fund will be utilized to cover the costs of staff time, equipment, materials and disposal fees.	Neighborhood Preservation	CP0607	--	Planning & Neigh Pres	2A	N/A	50,000	50,000	50,000	50,000	50,000	50,000



General Fund - 001 (1010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
21	<b>Projects Ranked 2A: (Continued)</b> Establish Objective Multi-family Design Standards: Develop and adopt new multi-family design standards in response to newly enacted State laws meant to increase housing supply and affordability and reduce obstacles to housing production. These new laws made it more difficult for cities and counties to deny or decrease densities of affordable or market-rate multi-family housing projects unless the projects fail to meet clear and objective standards established in the general plan, zoning code, specific plan, or design manual. Project will convert any subjective guidelines in current design standards to objective multi-family residential design and development standards which will expedite the application and design review processes for multi-family residential projects.	Planning	CP0677	--	Planning & Neigh Pres	2A	N/A	50,000					
22	Purchase of a new turf aerator. Currently the Parks Division contracts the aeration of turf areas, with only sports fields receiving aeration annually. With the purchase of a new aerator that would attach to the division's John Deere tractor, staff can aerate the sports fields more regularly and aerate the City's passive parks annually. This would eliminate the need for the aeration to be contracted.	Parks & Recreation	EQ0243	--	Park & Rec	2A	N/A	35,000					
23	ADA Transition Plan/Self-Evaluation - Facilities: Update City's ADA transition plan for City facilities and complete self-evaluation required per Title II, American's w/ Disabilities Act 1990 of facilities including buildings, parks, lots, and other miscellaneous items. The City's transition plan is outdated and must be updated to identify the areas of the City's infrastructure that need to be brought into compliance with the Federal requirements within the City's public facilities. FY24/25 consultant funds will coincide with the City's Right-of-Way ADA Self-Evaluation and Transition Plan (CP8350) to assist with writing the scope for the Facility Transition Plan to begin in FY 26/27.	Engineering	CP0678	--	Eng & Building	2A	N/A	25,600		361,200			
24	Purchase replacement tables and chairs: Replacement of worn tables and chairs and Anthony Center and Whitendale Center approximately 300 chairs and 40 tables. Damaged items are beyond repair and in need of replacement to ensure services can continue to be met.	Parks & Recreation	CP0679	--	Park & Rec	2A	B33 D14	25,000					
25	Replace (11) large desktop monitors: Replace monitors used for plan checking functions. After this purchase, these monitors will be depreciated and future replacements will come from the computer replacement fund (511).	Planning	EQ0242	--	PN	2A		11,000					





General Fund - 001 (1010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects Ranked 2A: (Continued)</b>													
	Master Plan Update: The Community Services Department was created in May of 2020. With it being a new department that encompasses Recreation, Parks, Urban Forestry, Buildings, and Trails, a Department Master Plan is needed. Multi funded total of \$225k from \$175k General Fund (001) and \$50k Recreation Facilities (211).	Parks & Recreation											
26	Replace transcription equipment & services of Fusion. Fusion by Versatile is used for dictation of Officer's reports. We also use Speakwrite for dictation of transcripts, which is a service that is outsourced. Fusion is no longer supported and Speakwrite is at the end of their contract. The Department is looking for a single vendor to provide both services. <b>Ongoing licensing and maintenance cost estimated to be \$40,000 annually which is currently budgeted.</b>	Parks & Recreation	CP0669 (3010)	--	Park & Rec	2A	N/A		175,000				
<b>Projects Ranked 2B:</b>													
27	Purchase new Business Tax Software: Bid, purchase, and implement specialized Business Tax (BT) revenue collection system to improve billing and cash receipting processes, and implement online payments, including configuration and report writing. BT bills and receipts over \$3 million in General Fund Revenue annually. The current highly customized configuration of Aceia for BT requires intervention and support from Information Systems (IT) for delinquency and regular billings, email reminders, and gross receipts mailings. New software will allow BT staff to generate billing/mailling files without assistance from IT and save approx. 2-3 weeks of IT staff time annually. <b>Annual licensing and Maintenance cost to be determined.</b>	Police	CP0680	--	Police	2A	N/A		50,000				
28	Replace Recreation Park Irrigation Well: The current irrigation well was lowered to the bottom of the well pit in the summer of 2022. If the water table continues to drop the park will be without water and a new water source will need to be found. This project will drill a new irrigation well before the current well goes dry.	Finance	CP0681	\$	Fire	2B	N/A	150,000					
29	Records Purge Police Department: Prepare a complete inventory of all records currently maintained by the Visalia Police Department (VPD) back to 1955 to identify those no longer legally required. Destruction of records which have passed their retention dates will reduce storage needed and the volume of records to be reviewed for Public Records Act requests. VPD currently maintains approximately 792,112 reports and due to the volume of documents it is necessary to outsource this project. Project total of \$265k includes \$165k prior year funding. Once the backlog of records has been cleared, this will become an regular annual operating item.	Parks & Recreation	CP0684	--	Park & Rec	2B	B34	110,000					
30		Police	CP0534	--	Police	2B	N/A	100,000					



General Fund - 001 (1010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects Ranked 2B: (Continued)</b>													
31	Irrigation Controller Upgrades Parks: The project is for the purchase of irrigation controllers and various miscellaneous parts for Rain Master, Eagle Plus, and Hunter irrigation controllers. The Irrigation Controller Upgrades Bike Paths/Trails: The project is for the purchase of irrigation controllers and various miscellaneous parts for Baseline, Hunter, and Toro Sentinal irrigation controllers.	Parks & Recreation	CP0682	\$	Park & Rec	2B	N/A	31,300	31,300	31,300	31,300	31,300	
32	Packwood Trail East of Mooney Blvd: Installation of new irrigation controller, wiring, and various irrigation parts. The area was a constant hot spot for vandalism by transients, which has created issues with the functionality of the irrigation system. Staff has struggled with keeping the landscape alive due to the damage irrigation system and additional funds are requested to restore the landscaping after irrigation is repaired.	Parks & Recreation	CP0683	\$	Park & Rec	2B	N/A	20,000		20,000		20,000	
33	Riverwalk Park Irrigation Repair: Installation of new irrigation controller, wiring, and various irrigation parts. The area was a constant hot spot for vandalism by transients, which has created issues with the functionality of the irrigation system. Staff has struggled with keeping the landscape alive due to the damage irrigation system and additional funds are requested to restore the landscaping after irrigation is repaired.	Parks & Recreation	CP0547	\$	Park & Rec	2B	D15	20,000					
34	St. John's Botanical Irrigation Repair Project: Installation of new irrigation controller, wiring, and various irrigation parts. The area was a constant hot spot for vandalism by transients, which has created issues with the functionality of the irrigation system. Staff has struggled with keeping the landscape alive due to the damage irrigation system and additional funds are requested to restore the landscaping after irrigation is repaired.	Parks & Recreation	CP0548	\$	Park & Rec	2B	B27	20,000					
35	Annual Public Parking lot maintenance: Annual maintenance program for all city public parking and park parking lots. There are 23 Park and 34 City Public Parking lots in this program that will be crack sealed, overlaid, slurry seal, or reconstructed as needed. The maintenance in several of these parking lots has been deferred and they are in very bad condition. The city has a large investment in these parking lots which must be maintained. This program will complete annual maintenance and repairs as needed, with priority given to the lots in the poorest condition.	Parks & Recreation	CP0546	\$	Park & Rec	2B	B26	20,000					
36	Installation of Solar Lighting at various parks: This project would provide interior lighting to various parks throughout the City with solar lighting. Currently there are many parks void of interior lighting making them very dark during the evening hours.	Engineering	CP8214	--	Eng & Building	2B	N/A			300,000		300,000	
37		Parks & Recreation	CP0685	\$	Park & Rec	3	N/A	50,000	50,000	50,000	50,000	50,000	



General Fund - 001 (1010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects Ranked 3: (Continued)</b>													
38	New Field Prep Toro w/ tools: The softball complex at Riveway Park does not have equipment to maintain the infield. Staff transports equipment back and forth from Plaza ballfields. Transportation of the equipment is inefficient, with staff spending much of their time driving between facilities. Maintenance equipment at each site will reduce unproductive staff time and increase time in performing field maintenance and other tasks. Staff estimates a cost savings of approximately \$6,400 to \$7,000 annually if the need to transport the equipment between facilities, this includes labor, equipment, and fuel costs	Parks & Recreation	VH0294	\$	Park & Rec	3	N/A	40,000					
39	Fixed-Mount Automatic License Plate Readers (ALPR) Camera Expansion Program: The Department will be implementing the ALPR program in a joint effort with TCSO funded by JAG 2023. Looking to expand the program from 6 cameras to 16, providing 10 additional cameras. <b>Ongoing software licensing and maintenance fees estimated to be \$40,000 annually.</b>	Police	CP0686	\$\$\$	Police	3	N/A	40,000					
40	Round Concrete Seating Various Bike Paths/Trails: Install new circular concrete seating along trails and bike paths where 6-foot steel benches have been removed due to vandalism, wear, and transients using them as living space. The seats are 36-inch round, 18-inch high seats that can be placed on the existing concrete bench pads. There is little to no maintenance with the seating and it cannot be used as a place to sleep.	Parks & Recreation	CP0687	--	Park & Rec	3	N/A	35,000	35,000				
41	Manuel Hernandez Community Center Gym Divider and Speakers: Install gym divider. Install intercom and speakers throughout facility (approx specs 12 channel 6000 wtt mixer, 30 in ceiling 8" speakers w/ conductor speaker wire, wireless and wired mic kits, 1/4" patch cable) large floor cooler fans with near silent airflow and all-terrain mobility package. Quantity dependent on facility square footage, locations include Anthony Community Center - Gym, Manuel F. Hernandez Community Center - Gym, and Wilman Community Center - Gym and Building #2.	Parks & Recreation	CP0688	--	Park & Rec	3	B29	30,000					
42	Senior Center Courtyard Remodel (50% Grant Match): Applying for Outdoor Recreation Legacy Partnership (ORLP) grant to update courtyard area at Senior Center facility from leisure space to activity space by installing shade structure for UV protection and design and develop fitness area for seniors to increase health and wellness. Project total of \$66k to be funded \$33k from General Fund matching funds (001) and \$33k from ORLP grant (001). <b>Contingent upon receipt of grant.</b>	Parks & Recreation	EQ0244	--	Park & Rec	3	B31	25,000					
43		Parks & Recreation	CP0689	--	Park & Rec	3	B35	20,000	46,000				



General Fund - 001 (1010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project# (or "new")	Budget Impact	Degpt	Rank	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects Ranked 3: (Continued)</b>													
44	Update Monument Signs: Design and construct new City of Visalia entry signs located along SR 99 north and south of the SR 198 interchange.	Administration	CP0690	--	Park & Rec	3	N/A		150,000				
	Security Cameras at Anthony, Manuel Hernandez, and Whitendale Community Centers: Increase security measures with the installation of security cameras and monitoring at the Anthony Community Center (ACC) with approximately 12 web-based cameras, install video security system at Manuel Hernandez with approximately 8 web-based cameras, and installation of a video security system at the Whitendale Community Center (WCC) with approximately 6 web-based cameras. <b>Annual cost of cameras projected to be \$6,500.</b>	Parks & Recreation	CP0691	\$	Park & Rec	3	D14		75,000				
45	Split Rail Fencing Various Locations Bike Paths/Trails: This project will replace the existing damaged concrete rail and wire fencing at various location along the trails and install new wooden split rail fencing in areas that are currently void of fencing.	Parks & Recreation	CP0692	\$	Park & Rec	3	N/A		50,000		50,000		50,000
46	Dispatch Automated Call Distribution System (ACD): The ACD will route calls regardless of the type of call to the operator that is available. The system will know which operator is on a call or is available to take a call. Includes large monitor to view routing of all calls. <b>Annual licensing and maintenance cost to be determined.</b>	Police	CP0693	--	Police	3	N/A			91,000			
47	4. Battery/Electric Positive Pressure Ventilation (PPV) Fans: PPV fans are used to assist in smoke removal and horizontal ventilation during fire operations. New units will replace existing fans at the end of their useful lives. Battery/Electric fans are more compact and produce less noise on the fireground. Additionally, battery powered fans require less maintenance than gas-powered fans.	Fire	EQ0245	--	Fire	3	N/A			25,600			
<b>New Vehicles and Equipment for new General Fund Positions:</b>													
49	Purchase trucks (2) for new Lead Park Maintenance Worker position.	Parks & Recreation	VH0295	\$	Park & Rec	N/A	N/A	120,000					
50	Purchase truck for new Park Maintenance Worker position.	Parks & Recreation	VH0296	\$	Park & Rec	N/A	N/A	45,000					
51	Purchase vehicle for new Investigation Technician (Background) position.	Police	VH0297	\$	Police	N/A	N/A	35,000					
52	Purchase new vehicle for new Underground Service Alert (USA) Technician. Project total of \$40k from \$20k General Fund (001) and \$20k Wastewater (431).	Public Works	VH0292 (3010)	\$	Public Works	N/A	N/A	20,000					
53	Purchase truck for new Building Maintenance Service Worker position.	Parks & Recreation	VH0298	\$	Park & Rec	N/A	N/A		50,000				
<b>Projects Appropriated but On Hold for Funding Availability:</b>													
54	4th of July Fireworks: Funding towards a 4th of July Community Fireworks event. Proposed budget will be provided to another local entity to be used towards the cost of a fireworks display.	Parks & Recreation	CP0237	--	Park & Rec	1B	N/A	40,000	40,000	40,000	40,000	40,000	40,000



General Fund - 001 (1010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit) Projects Appropriated but On Hold for Funding Availability: (Continued)	Department or Division	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
55	Riverway Soccer Field Fencing: This project will include the installation of approximately 3,396 linear feet of 6 foot black rubber coated chainlink fencing with pedestrian, service gates, and concrete mow strip around soccer fields 1 thru 9.	Parks & Recreation	CP0695	\$	Park & Rec	3	B25		1,200,000				
56	Plaza Park Lights/Electrical Upgrades: Remove/replace existing lighting system at Plaza Park softball fields, tennis & pickleball courts w new Musco Light-Structure System; Upgrade park SCE meter to 4 meters. Softball Fields: Four softball fields will receive 21 Musco lights & poles. Tennis/Pickleball: Six (6) tennis courts & eight (8) pickleball courts will receive 10 Musco lights & poles. Upgrade electrical system for both facilities to current electrical codes. Musco lights & poles to be pre-purchased. Softball Fields Est: \$2,04M; Tennis/Pickleball Est: \$681K; Meters Est: \$333K. CIP to be phased: FY2024/25, Design; FY25/26 CON Field 4+Meters; FY26/27, CON Field 2 & 3; FY27/28, CON Field 1; FY28/29, Tennis&Pickleball.	Engineering	CP0368	--	Park & Rec	2A	C8		619,200	699,000	512,600	572,800	
57	Summers Park Futsal/Soccer Court: This project will install a standard size futsal court at Summers Park with a concrete pad, court surfacing, solar lighting, perimeter fencing, and amenities. ZEV Fleet Assessment & Transition Plan: The California Air Resources Control Board (CARB) requires transition of vehicle fleets state-wide to meet zero-emission vehicle (ZEV) regulations. The City must evaluate its fleet of vehicles and equipment to determine the best method to transition to a zero-emission fleet. The project will identify the best alternative fuel, appropriate vehicle types and applications, necessary infrastructure, and potential funding options to implement changes. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buidings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481).	Parks & Recreation	CP0696	\$	Park & Rec	3	B29		190,000				
58	Plaza Park Tennis Court Resurfacing: Repairs to the concrete surfacing and repainting all six tennis courts with the proper playing surface. The current courts have not been resurfaced in over 10 years.	Public Works	CP0670 (3010)	--	Public Works	2A	N/A		148,300				
59	Senior Center Projectors, Screens, and Security: Install updated blinds on windows, install ceiling mounted projector (Full HD, Network Capabilities, wireless, 4600 Lumens, with universal ceiling projector mount) and ceiling mounted screen approximately 125" screen size, 16:9 aspect ratio, motorized with remote control. Install storage shelves in sound room, paint kitchen interior, update main entrance with ADA push button for double doors, and increase security measures with security cameras and monitoring, approx 6 cameras webbased, hosted on cloud.	Parks & Recreation	CP0694	--	Park & Rec	2B	C8		77,500				
60	<b>Annual cost of cameras projected to be \$1,500.</b>	Parks & Recreation	CP0697	\$	Park & Rec	3	B35		63,000				



General Fund - 001 (1010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects Appropriated but On Hold for Funding Availability: (Continued)</b>													
61	Provident Skate Park (Mural): This project is to fund the painting of a mural within the skating surface of the skate park.	Parks & Recreation	CP0698	--	Park & Rec	3	B33		50,000				
62	Whitendale Community Center Modernization: Installation of hip roof shade structure in courtyard, replace curtains in vaulted ceiling windows with remote controlled blinds (approx specs: motorized brush DC motor with either AC Adaptor or Li-ion battery pack, and 2.4G RF radio type for remote control), add an ice maker, kitchen remodel, add interior lighting in foyer, add exterior security lighting along perimeter of building.	Parks & Recreation	CP0699	--	CS	3	D14		40,000				
63	Replace Whitendale Community Center Fencing: Replace courtyard fencing with 6 - 8ft tending to increase facility security and add fencing and push bar exit bar at main entrance way to provide additional security of facility exterior.	Parks & Recreation	CP0700	--	Park & Rec	3	D14		15,000				
<b>Projects Funded 100% with Grant and Donation Funding:</b>													
64	Plaza Park Improvements Project: Improvements and repairs to Plaza Park restroom, court, ballfield, and park amenities to update and modernize these facilities. Fully funded by a donation received from the Treasurer Family for naming rights of the Plaza Park Pond which was restricted to use for improvements to Plaza Park.	Parks & Recreation	CP0701	--	Park & Rec	N/A	C8	82,000					
65	Replace City Call Recording System (VERIENT INSIGHT 6000 System): Current equipment purchased in 2018, has failed and is currently operating on a backup system, with no remaining backup available. System is used to record all incoming and outgoing lines to Dispatch and all radio communications for Police, Fire, and Animal Control. Recordings are used for investigative purposes and as evidence in criminal proceedings. <b>Annual licensing and maintenance cost to be determined.</b>	Police	CP0702	--	Police	N/A	N/A	65,000					
66	7 Base Station Radios: Routine replacement of the current base station radios which will be reaching the end of their useful lives. Base station radios are the primary means fire personnel hear radio traffic in the fire stations. Additionally, base station radios can be used as an emergency backup if the station alerting system is offline. This upgrade will allow the department to communicate with all agencies within a 60 minute radius of our city if a large scale disaster should occur. Fire is applying for an Assistance for Firefighters Grant (AFG) to fund this project. <b>Contingent upon receipt of grant funding.</b> There is no General Fund in this project.	Fire	EQ0246	--	Fire	N/A	N/A		79,700				



General Fund - 001 (1010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects Funded 100% with Grant and Donation Funding: (Continued)</b>													
67	East Side Regional Park (ESRP) Basin F (Construction): Construct a 33 acre groundwater recharge basin at the ESRP including water structures, piping and dry wells. Also includes a pedestrian trail around the top of the new basin, a riparian habitat, two pedestrian bridges, and a small temporary parking lot. Design in separate project. Construction is contingent upon receiving a state/federal grant with 20% local match. Multi funded project total of \$9.2m from Gas Tax (111), \$180k Measure R Trails (132), \$1.43m Parks and Rec (211), \$1.15m Ground Water Recharge (224), \$62k Waterways (261), and a \$6.3m grant (001). Maintenance cost estimated to be \$44k per year. <b>Project contingent upon grant.</b>	Engineering	New (3010)	\$\$\$	Eng & Building	NA	B13		6,313,400				
68	East Side Regional Park (ESRP) Basin E (Design & Construct): Design a 12-acre groundwater recharge basin at ESRP including storm water infrastructure, structures, and trails in accordance with the park's masterplan in FY25/26 for proposed construction 27/28, contingent upon receiving a state/federal grant with 20% local match. Mill Creek Realignment in separate CIP. Multi funded project total of \$5.3m from \$225k Measure R Trails (132), \$626K Parks and Rec (211), \$1,07m Ground Water Recharge (224), and \$3.35m grant (001). <b>Project contingent upon grant.</b>	Engineering	New (3010)	--	Eng & Building	NA	B13				3,353,600		
69	Greenway Trail - Cameron Creek to Packwood Creek Trail: Construct a 10-12' wide trail from Cameron Creek to Packwood Creek trail, landscaped with native trees and shrubs following the City of Visalia Urban Forestry standards. Includes solar lighting, benches, trash receptacles, trail signage, and access connections. Project is 4th segment of 5 planned segments of the Greenway Trail, located south of State Route 198. Contingent upon receiving grant funds. Multi funded project total of \$2.3m from \$376k Measure R Trailways (132) and \$1,96m grant (001). <b>Project contingent upon grant.</b>	Engineering	New (3010)	\$\$	Eng & Building	NA	D2				1,959,400		
70	Greenway Trail - Cameron Creek to Caldwell Ave (Construction): Construct 10-12' wide trail from Cameron Creek to Caldwell Avenue along the Road 148 alignment landscaped with native trees and shrubs following the City of Visalia Urban Forestry standards, and including solar lighting, benches, trash receptacles, and trail signage. Project is 5th and final segment of the Greenway Trail, located south of State Route 198, connecting the terminus of Phase 4 to Caldwell Avenue per the City's Active Transportation Plan. Multi funded project total of \$5.1m from \$1,14m Measure R Trailways (132) and \$4m grant (001). <b>Contingent upon receiving grant funds.</b>	Engineering	New (3010)	\$\$	Eng & Building	NA	D3						3,959,800



General Fund - 001 (1010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
71	<p><b>Project in Planning Years - Not Ranked:</b></p> <p>Comprehensive General Plan Update: Update the City of Visalia's General Plan, adopted in 2014. This plan provides the framework for development of the community over a 20-year planning period. Project will conduct RFP process to hire qualified consultant(s) with expertise in drafting General Plans to assist staff in the preparation of a comprehensive update to the 2030 general plan, and prepare environmental analysis. Includes development of a public outreach strategy to engage City residents, businesses, public agencies, and other stakeholders to inform the process about changes in the community and circumstances that will guide the future direction of the City.</p>	Planning	New	--	Planning & Neigh Pres	N/A	N/A		1,500,000				
72	<p>Playground Shade Covers: This project request is for the installation of playground shade structures at various parks. Many of our playgrounds do not have shade structures to allow use during hot summer days and protect the plastics on the play structures. The project would establish an installation schedule to prioritize playgrounds that are void of shade and install shade structures until all the playgrounds in our park system are covered.</p> <p>Replace Ruiz Park Irrigation Well: The current irrigation well was lowered to the bottom of the well pit in the summer of 2022. If the water table continues to drop the park will be without water and a new water source will need to be found. This project will drill a new irrigation well before the current well goes dry. Park wells are for the purpose of irrigating park turf and landscaping, and benefit only the park portion of the land. This project is 100% General Fund.</p>	Parks & Recreation	New	--	Park & Rec	N/A	N/A		200,000	200,000		200,000	
73	<p>Park Amenities Replacement: The park amenity project would create a set replacement schedule for park amenities such as picnic tables, benches, and trash receptacles at various parks. This project would allow staff to prioritize and replace amenities regularly throughout our park system.</p> <p>Maintenance Management Software: Purchase and installation of maintenance management software with GIS integration to track service requests, staff costs, asset inventory, and asset maintenance costs. Project total of \$85k funded from \$47k General Fund and \$38k Landscape and Lighting Fund. <b>Annual licensing and maintenance cost to be determined.</b></p>	Parks & Recreation	New	--	Park & Rec	N/A	N/A			100,000			
74	<p>Maintenance Management Software: Purchase and installation of maintenance management software with GIS integration to track service requests, staff costs, asset inventory, and asset maintenance costs. Project total of \$85k funded from \$47k General Fund and \$38k Landscape and Lighting Fund. <b>Annual licensing and maintenance cost to be determined.</b></p>	Parks & Recreation	New	--	Park & Rec	N/A	N/A		75,000	75,000		75,000	
75	<p>Recreation Management Software Replacement: Procurement of new software/contract and start-up costs (i.e. credit card readers and electronic signature pads, staff training). Current software contract will be extended for a final 3-year term. <b>Annual licensing and maintenance cost to be determined.</b></p>	Parks & Recreation	New	\$	Park & Rec	N/A	N/A			47,000			
76	<p>Recreation Management Software Replacement: Procurement of new software/contract and start-up costs (i.e. credit card readers and electronic signature pads, staff training). Current software contract will be extended for a final 3-year term. <b>Annual licensing and maintenance cost to be determined.</b></p>	Parks & Recreation	New	--	Park & Rec	N/A	N/A			47,000			47,000





General Fund - 001 (1010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit) Project in Planning Years - Not Ranked: (Continued)	Department or Division	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
77	NeoGov Perform Module Purchase: Purchase and implement NEOGOV Perform Module to provide an automated and efficient system for employee performance evaluation making it easier for supervisors/managers to track due dates and document performance throughout the year using the journal entry feature. At the end of the rating period, all of the comments/documentation become part of the overall evaluation which can be electronically routed for review prior to issuance. <b>Annual licensing and maintenance cost to be determined.</b>	Human Resources	New	\$	Admin	N/A	N/A		32,000				
78	Replace old submersible well pump at Sunset Park: The typical life span for this type of pump is 10 years. Due to the hot dry summers we've experienced over the lifetime of these pumps, they may quit working at any time. A similar pump at Recreation Park has already failed and been replaced. Pre-emptive replacement will prevent possible damage to landscaping. Park wells are for the purpose of irrigating park turf and landscaping, and benefit only the park portion of the land. This project is 100% General Fund.	Parks & Recreation	New	--	Park & Rec	N/A	C9		30,000				
79	Lower well pump setting at Fairview Park: Due to the drought condition the water table has dropped. The set point on the Fairview well needs to be lowered or may quit working during the summer months. A similar pump at Recreation Park has already failed and needed to be replaced. Pre-emptive lowering will prevent possible damage to landscaping. Park/Pond wells are for the purpose of irrigating park turf and landscaping, and benefit only the park portion of the land. This project is 100% General Fund.	Parks & Recreation	New	--	Park & Rec	N/A	B40		7,500				
80	Park Playground Replacement: Create a park playground replacement schedule to replace playgrounds that are reaching the end of their life cycle.	Parks & Recreation	New	\$	Park & Rec	N/A	N/A			200,000			200,000
81	10 SCBA Cylinders: This project replaces SCBA cylinders schedule to expire during the 2027/28 budget year. Will confirm with inventory tracking as cycle nears.	Fire	New	--	Fire	N/A	N/A			15,300			
82	Replace Floor Scrubber: Replace ride-on floor scrubber used for cleaning/maintenance of floors at Anthony Community Center/Gym.	Parks & Recreation	New	--	Park & Rec	N/A	N/A					25,000	
<b>General Fund Total</b>								<b>2,929,400</b>	<b>3,582,400</b>	<b>10,175,000</b>	<b>6,407,200</b>	<b>1,519,100</b>	<b>4,444,800</b>

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".  
 The Budget impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.  
 -- No Annual Maintenance Costs (or no increase over existing cost)  
 \$ Annual Maintenance cost is \$5,000 or less  
 \$\$ Annual Maintenance costs is \$5,000 to \$25,000  
 \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.  
 \$\$\$\$ Project will result in savings as described in project description



Corp Yard Impact Fee - 103 (2330)  
2024/25 - 2029/30 Capital Improvement Program

Fund Description: This fund is derived from Corporation Yard impact fees collected at the time of building permit issuance. Funds are to only be used for new facilities, equipment, and not for operation and maintenance.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Cash Balance	1,198,000	1,343,200	1,490,700	(30,500)	88,100	209,100
Impact Fees and Interest Earnings	147,300	149,600	152,600	120,700	123,100	125,600
Allocations	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)
Capital Improvements	0	0	(1,671,700)	0	0	0
<b>Total Resources Available for Future Projects</b>	<b>1,343,200</b>	<b>1,490,700</b>	<b>(30,500)</b>	<b>88,100</b>	<b>209,100</b>	<b>332,600</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Corp Yard New Site Development: Improve property acquired from SCE at NW corner of the Corporation Yard. Includes grading, NPDES permit requirements, paving, striping, utilities and lighting. Requires demolition of existing Streets Building and relocation of utilities, removing the building and foundation, soil import, grading, and compaction. Also includes installation of improvements to existing storm drainage system to provide grease & sediment treatment. Provides compliance with CAs requirement to control site storm drainage and improves mobility of vehicular and pedestrian traffic. Multi-funded total of \$4.8m from \$1.67M/CY Impact Fee (103) and \$3.13m Solid Waste (441).	Public Works	New (3010)	\$	B2	0	0	1,671,700	0	0	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)      \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less      \$\$\$\$ Project will result in savings as described in project description

\$\$ Annual Maintenance costs is \$5,000 to \$25,000



Fire Impact Fee - 106 (2360)  
2024/25 - 2029/30 Capital Improvement Program

Fund Description: This fund is derived from Fire Impact fees collected at the time of building permit issuance. Funds are to only be used for new facilities, equipment, and not for operation and maintenance.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Cash Balance	1,400,700	1,727,000	1,979,400	2,313,300	2,578,900	2,926,300
Impact Fee Revenues	329,900	331,000	337,600	344,400	351,300	358,300
Operating and Allocations	(3,600)	(3,600)	(3,700)	(3,800)	(3,900)	(4,000)
Capital Improvements	0	(75,000)	0	(75,000)	0	(75,000)
<b>Total Resources Available for Future Projects</b>	<b>1,727,000</b>	<b>1,979,400</b>	<b>2,313,300</b>	<b>2,578,900</b>	<b>2,926,300</b>	<b>3,205,600</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Public Safety Traffic Signal Pre-emption System: Install three (3) Emergency Vehicle Pre-emption Systems at existing traffic signals at various locations throughout the City every other year. This system allows emergency response vehicles to control traffic signals along their route. Newer traffic signals have EVPs included; however, there are approximately 45 existing traffic signals within the City without an EVP system. Multi-funded: \$100k every other year from \$75k Fire Impact Fees (106) and \$25k General Fund (001).	Engineering	CP9631 (3010)	--	N/A	0	75,000	0	75,000	0	75,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description



**Gas Tax - 111 (2370)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** This fund includes monies derived from Sections 2103, 2105, 2106, 2107 and 2107.5 of the Streets and Highways Code. These revenues come from special taxes (excise taxes) on the sale of transportation fuels which are levied in addition to the state sales tax. Allocations are generally distributed on the basis of population and registered vehicles. This fund also receives money from the State Highway Fund that is distributed to each region based on population and road miles. Funds are to be used only for construction, improvements and maintenance of streets and roads.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	930,300	545,600	3,700	297,100	643,500	1,181,900
<b>Gas Tax Apportionment (Sections 2105, 2106, 2107, 2107.5)</b>	2,596,400	2,648,300	2,701,300	2,755,300	2,810,400	2,866,600
<b>Gas Tax Apportionment (Section 2103)</b>	1,271,800	1,297,200	1,323,100	1,349,600	1,376,600	1,404,100
<b>Interest Earnings</b>	50,000	45,000	45,900	46,800	47,700	48,700
<b>Services Provided - Signal Lights</b>	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
<b>Services Provided - Street Lights</b>	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
<b>Services Provided - Traffic Maintenance</b>	(204,900)	(204,900)	(204,900)	(204,900)	(204,900)	(204,900)
<b>Services Provided - Street Sweeping</b>	(668,900)	(668,900)	(668,900)	(668,900)	(668,900)	(668,900)
<b>Other Services Provided/Allocations</b>	(49,500)	(49,500)	(50,500)	(51,500)	(52,500)	(53,600)
<b>Capital Improvements - New Construction, Improvements and Administration</b>	(837,800)	(1,200,000)	(632,600)	(550,000)	(550,000)	(910,000)
<b>Capital Improvement - Street Maintenance</b>	(1,650,000)	(1,760,000)	(1,650,000)	(1,760,000)	(1,650,000)	(1,760,000)
<b>Capital Improvements - Vehicle and Equipment Replacements or Additions</b>	(321,800)	(79,100)	0	0	0	0
<b>Total Resources Available for Future Projects</b>	<b>545,600</b>	<b>3,700</b>	<b>297,100</b>	<b>643,500</b>	<b>1,181,900</b>	<b>1,333,900</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects for New Construction, Improvements and Administration:</b>											
1	Calibration of Pavement Management Plan: Consultant to re-survey the City's street network and update data in the existing Pavement Management Program (PMP). Includes right of way asset data collection, city-wide regulatory sign inventory, deflection testing and database development to further aid in proper maintenance planning. As GIS staff updates GIS maps with new streets added to the network, PW Staff will concurrently update the Lucity PMP map.	Engineering	CP0703	--	N/A	360,000					360,000
2	Traffic Signal Modification - Giddings & Mineral King: Replacement of the existing traffic signal with a fully actuated traffic signal, incorporated intelligent transportation equipment, and modify the existing pedestrian ramps to meet the current ADA requirements, and construct the associated roadway improvements. The existing traffic signal was originally constructed in the mid 1960's and needs an update to meet the current traffic signal requirements per the California Manual on Uniform Traffic Control Devices.	Engineering	CP0704	--	B21	200,000	800,000				
3	Annual Developer Reimbursement: This project is for reimbursement of public assets constructed by developers in the public right of way. The ongoing maintenance of improvements completed under this CIP is budgeted in a separate City CIP project.	Engineering	CP9207	--	N/A	70,000	70,000	70,000	70,000	70,000	70,000



Gas Tax - 111 (2370) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
4	<p>Annual Roadway Preliminary Engineering: This project is for preliminary engineering and design work needed for potential roadway capital projects and ancillary engineering work such as improvement standards and standard specifications, providing an operating budget for preliminary work on future projects involving grants and routine items that may not be captured in a specific capital improvement project.</p> <p>Annual Traffic Counts, Survey and Supplemental Services: Traffic counts, speed survey &amp; supplemental services to assist staff with increasing traffic monitoring, maintaining traffic speed zones, and the analysis of various intersections to help relieve vehicle congestion. As the City grows, an increased number of vehicles, bikes, or pedestrians travel through Visalia intersections. These funds will allow the City to perform yearly traffic counts to ensure appropriate traffic control at those intersections. In addition, these traffic counts help provide information for economic development and traffic signal coordination.</p>	Engineering	CP9699	--	N/A	60,000	60,000	60,000	60,000	60,000	60,000
5	<p>Annual Overhead Street Light Upgrade: Upgrade approximately 500 Overhead Street Lights from High Pressure Sodium to LED (Light-emitting Diode) over the next 5-7 years. The overhead LED's are more energy efficient and provide a better visual aid to first responders. Also, Edison and Caltrans lights have already been upgraded with LED's. This project will provide consistency throughout the City. In addition, the current High Pressure Sodium lights require frequent replacement of ballasts and ignitors that are becoming difficult to procure.</p>	Engineering	CP8101	--	N/A	60,000	60,000	60,000	60,000	60,000	60,000
6	<p>Annual Bike Plan Implementation: This annual project will implement the most recent Bike Plan, which includes striping bike lanes and adding signs to improve safety for bicyclists, as well as improvement to traffic flow for vehicles and bikes. These improvements support recommendations from the City's adopted Active Transportation Plan (ATP). Where applicable with other roadway CIP's, these funds will be used to implement bike lanes.</p>	Streets and Traffic	CP0705	--	N/A	50,000	50,000	50,000	50,000	50,000	50,000
7	<p>East Side Regional Park (ESRP) Basin F (Design): Design groundwater recharge Basin F at ESRP using local funds to prepare "shovel ready" Plans, Specifications, and Estimate (P-S&amp;E) package. Staff to pursue additional funding for construction of this project. Multi funded project total of \$1.3m from \$8k current and \$9k prior year Gas Tax (111), \$17k current and \$100k prior year Measure R Trails (132), \$135K current and \$404k prior year Parks and Rec (211), \$108k current and \$481k prior year Ground Water Recharge (224), and \$66k current and \$10k prior year Waterways (261).</p>	Streets and Traffic	CP9923	--	N/A	30,000	30,000	30,000	30,000	30,000	30,000
8	<p>Annual Bike Plan Implementation: This annual project will implement the most recent Bike Plan, which includes striping bike lanes and adding signs to improve safety for bicyclists, as well as improvement to traffic flow for vehicles and bikes. These improvements support recommendations from the City's adopted Active Transportation Plan (ATP). Where applicable with other roadway CIP's, these funds will be used to implement bike lanes.</p>	Engineering	CP0371 (3010)	--	B13	7,800					



Gas Tax - 111 (2370) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
9	Upgrade Traffic Signal Controllers: This project will upgrade obsolete traffic controllers with the newer Model 2070, which possesses updated processing and capacity for integration into the traffic management system. Originally, 127 controllers required replacement with 43 controllers remaining to be upgraded. Funding will upgrade the remaining controllers over the course of two years starting FY 24-25. Includes prior year funding of \$282k from Gas Tax (111). Pedestrian Ramps & Intersection Improvements: Reconstruct the pedestrian ramps and replace intersection pavement at identified intersections in the downtown area. The pedestrian ramps will be made ADA compliant including additional slope requiring intersection reconstruction. The current pedestrian ramps are non-ADA compliant. This project will also reduce maintenance cost associated with cleaning of the "half-round" pipes at each pedestrian ramp. The ramps on Center Avenue at Turner Street, and Dudley Street will be addressed in the upcoming years. Planned for completion of two intersections a year starting with FY 26/27.	Engineering	CP0285	--	N/A	130,000					
10	East Side Regional Park (ESRP) Basin F (Construction): Construct a 33-acre groundwater recharge basin at the ESRP including water structures, piping and drywells. Also includes a pedestrian trail around the top of the new basin, a riparian habitat, two pedestrian bridges, and a small temporary parking lot. Design in separate project. Construction is contingent upon receiving a state/federal grant with 20% local match. Multi funded project total of \$9.2m from Gas Tax (111), \$180k Measure R Trails (132), \$1.43m Parks and Rec (211), \$1.15m Ground Water Recharge (224), \$62k Waterways (261), and a \$6.3m grant (001). Maintenance cost estimated to be \$44k per year. <b>Project Contingent upon grant.</b>	Engineering	CP0404	--	B20		280,000	280,000	280,000	280,000	280,000
11	<b>Projects for Street Maintenance throughout the City:</b> Annual Thin Skin Patching: Patch portions of pavement, temporarily, with an asphalt cold mix. Thin skin patching is an effective and fast method of preventative maintenance performed on smaller portions of pavement that have deteriorated due to deferred maintenance. Pavement preservation and rehabilitation is essential in maintaining the largest City asset, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions.	Engineering	New (3010)	\$\$\$	B13			82,600			
12		Streets and Traffic	CP9520	--	N/A	700,000	700,000	700,000	700,000	700,000	700,000



Gas Tax - 111 (2370) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project# (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
13	<b>Projects for Street Maintenance throughout the City: (Continued)</b> Annual Pot Hole Patching: Patch portions of pavement temporarily, with an asphalt cold mix. Pothole patching is an effective and fast method of preventative maintenance on small portions of pavement that have deteriorated due to water penetration into the base. Pavement preservation and rehabilitation is essential in maintaining the largest City asset, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions.	Streets and Traffic	CP9515	--	N/A	300,000	300,000	300,000	300,000	300,000	300,000
14	Annual Traffic Striping: The existing pavement markings need to be repainted to be in compliance with the California Manual of Uniform Traffic Control Devices (MUTCD). This repainting of the pavement markings will provide delineation of travel lanes, turn lanes, crosswalks, curb markings and other pavement markings on the roadways throughout the City.	Streets and Traffic	CP9226	--	N/A	180,000	180,000	180,000	180,000	180,000	180,000
15	Annual Replace Traffic Signs: Replace regulatory, warning, and guide traffic signs that do not meet the reflectivity compliance based on the Manual of Uniform Traffic Control Devices (MUTCD). Includes contracting services of signs for blank purchases, fabrications, refurbishments, and recycling of old signs. This funding is only for City owned traffic signs.	Streets and Traffic	CP9555	--	N/A	120,000	120,000	120,000	120,000	120,000	120,000
16	Annual Dig Outs: Remove and replace isolated, deteriorated pavement on various city streets. This will improve the ride quality of city streets, reduce pothole patching, delay the need of costly reconstruction and possibly reduce claims from damage to vehicles. Pavement preservation and rehabilitation is essential in maintaining the largest City asset, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions.	Streets and Traffic	CP9508	--	N/A	100,000	100,000	100,000	100,000	100,000	100,000
17	Annual Street Name Sign Replacement: Annual replacement of Street Name Signs (SNS) to bring them into compliance with correct design and reflectivity per the Manual on Uniform Traffic Control Devices (MUTCD). SNSs are a means of direction for emergency services. This will allow replacement of SNSs citywide to maintain visibility for first responders to prevent slowing down response times. This will also standardize the SNSs citywide making the manufacturing and replacing process easier for the City and subcontractors. The City has 8,000 SNSs and an average of 1,000 SNSs will be replaced annually.	Streets and Traffic	CP0406	--	N/A	80,000	80,000	80,000	80,000	80,000	80,000



Gas Tax - 111 (2370) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects for Street Maintenance throughout the City: (Continued)</b>											
18	Annual Minor Asphalt Overlays: Placement of an asphalt overlay on local streets, citywide. This is a cost-effective way to extend the useful life of a street with asphalt in minor stages of deterioration. Provides additional structure and strength to existing asphalt, as well as a smoother and safer traveling surface. Pavement preservation and rehabilitation is essential in maintaining the largest City asset, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions. Annual Battery Backup Maintenance: Annual replacement of existing and new batteries to ensure traffic signals (TS) remain operational in an emergency due to electricity loss. There are 140 TS in the City, with approximately 70% of them installed with battery backup systems. Backup power service allows each traffic signal to operate during power outages to provide safety to motorists. Each signal controller requires 4 batteries when replaced, with a lifespan of 4-6 years per battery.	Streets and Traffic	CP9525	--	N/A	50,000	50,000	50,000	50,000	50,000	50,000
19	Annual Traffic Signal Optimization Project (TSOP): This project is to optimize the traffic signal operations along various corridors within the City. The optimization of the traffic signals will minimize traffic delays and as a result reduce vehicle emissions. This is part of the traffic management system to aide the flow of traffic along the City corridors.	Streets and Traffic	CP0407	--	N/A	30,000	30,000	30,000	30,000	30,000	30,000
20	Annual Stop Sign Installations: Annual stop sign installation contract for arterial/collector intersections. As traffic volumes increase in the City, various intersections meet the California Manual of Uniform Traffic Control Devices (MUTCD) criteria for stop signs. When criteria is met, stop signs should be installed in a timely manner.	Engineering	CP0193	--	N/A	30,000	30,000	30,000	30,000	30,000	30,000
21	Annual Pave Outs: Restore pavement that has been cut away during replacement of damaged curb and gutter, and approach ways that are not adjacent property owner's responsibilities. This will improve environmental conditions and maximize use of roadways throughout the City. Pavement preservation and rehabilitation is essential in maintaining the largest City asset, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions.	Streets and Traffic	CP0037	\$	N/A	25,000	25,000	25,000	25,000	25,000	25,000
22		Streets and Traffic	CP9094	--	N/A	25,000	25,000	25,000	25,000	25,000	25,000





Gas Tax - 111 (2370) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects for Street Maintenance throughout the City: (Continued)</b>											
23	Annual Traffic Signal Maintenance: Replacement of aging traffic signal cabinets, existing in-pavement vehicle detection with video detection and other minor upgrades to existing signalized intersections. As the existing equipment fails or is damaged, replacement of existing traffic signal cabinets allows for use of newer equipment as the City's Intelligent Transportation System expands. Allows for the attachment of a battery backup system during power outages. Replacement of existing in-pavement vehicle detection with video detection allows for greater flexibility for pavement repair and modifications to the lane configurations.	Streets and Traffic	CP0550	--	N/A	10,000	90,000	10,000	90,000	10,000	90,000
24	Neighborhood Traffic Maintenance: To install traffic calming devices when criteria is met and in accordance with the Neighborhood Traffic Management Program (NTMP). This program addresses residents' concerns regarding excessive vehicle speed and traffic volumes on neighborhood streets. The NTMP Policy outlines a process for neighborhood groups (experiencing these concerns) to work with the City to improve their quality of life.	Engineering	CP8282	--	N/A		30,000		30,000		30,000
<b>Projects for Vehicle and Equipment replacements or additions:</b>											
25	Replace Elgin Street Sweeper. Sweeper used to clean streets prior to paving operations, for emergency response to clean spills and debris from accidents, and to maintain the Public Works Corporation Yard. Current 28-year-old sweeper is unreliable and requires repairs in excess of \$100k including two new motors and a new broom mechanism. A new reliable sweeper will offset approximately \$60k of current annual costs paid to a contractor to perform this work and facilitate efficiencies within the street maintenance operations.  <b>Budget Year / Unit / Year / Age / Miles</b> 2024-25 / 317654 / 1996 / 28 / 58,374	Streets and Traffic	VH0289	--	N/A	300,000					
26	Replace Tilt Trailer: This trailer is 23 years old, has several stress fractures that have been repaired and has reached its useful life. This trailer is used to haul equipment and tools such as the Skip Loader, Backhoe, Rubber Tire Roller, Paver and Steel Plates, etc.  <b>Budget Year / Unit / Year / Age</b> 2024-25 / 314761 / 2000 / 24	Streets and Traffic	VH0300	--	N/A	21,800					



Gas Tax - 111 (2370) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects for Vehicle and Equipment replacements or additions: (Continued)</b>											
	Replace Tilt Trailer: This trailer is 37 years old, has several stress fractures that have been repaired and has reached it's useful life. This trailer is used to haul the steel drum roller.										
27	<b>Budget Year / Unit / Year / Age</b> 2025-26 / 314729 / 1986 / 39	Streets and Traffic	VH0301	--	N/A		49,100				
	Purchase Thermoplastic Striper: Machine used for creating pavement markings. melts down a plastic type of material that is thicker, more durable, and more reflective than paint and requires refreshing at less frequent intervals, reducing labor, and maintenance costs. To be used in areas where paint fails to provide adequate retroreflectivity after 1 year (5000+ AADT) which includes signalized intersections, roundabouts, & transverse markings. Equipment will use existing stencils and trailer for transport.	Streets and Traffic	EQ0247	--	N/A	2,809,600	3,039,100	2,282,600	2,310,000	2,200,000	2,670,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)      \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000      \$\$\$\$ Project will result in savings as described in project description



**SB1 Road Maintenance and Rehabilitation Act - 113 (2390)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** This fund was established under section 2032(H)(2) of the Streets and Highway Code with the adoption of SB1. The Road Maintenance and Rehabilitation Act (RMRA) addresses maintenance on the local street and road system. Funding may be spent on road maintenance and rehabilitation, safety projects, railroad grade separations, complete street components, and traffic control devices.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	809,600	795,200	758,800	705,800	640,300	565,400
<b>SB1 - Road Maintenance and Rehabilitation</b>	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000
<b>Interest Earnings</b>	88,200	66,200	49,700	37,300	28,000	21,000
<b>Allocations</b>	(2,600)	(2,600)	(2,700)	(2,800)	(2,900)	(3,000)
<b>Capital Improvements</b>	(3,600,000)	(3,600,000)	(3,600,000)	(3,600,000)	(3,600,000)	(3,600,000)
<b>Total Resources Available for Future Projects</b>	795,200	758,800	705,800	640,300	565,400	483,400

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Annual Pavement Rehabilitation-SB1: Rehabilitation of various streets throughout the City of Visalia based on priority list established by the Pavement Management System (PMS). Street rehabilitation is done to improve the ride quality, add structural strength, and extend the life expectancy of a street. This project is a longer lasting and important maintenance project for City streets that will be coordinated with the Public Works Department through analysis from Pavement Management System.	Engineering	CP0290	--	N/A	3,600,000	3,600,000	3,600,000	3,600,000	3,600,000	3,600,000
						3,600,000	3,600,000	3,600,000	3,600,000	3,600,000	3,600,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ No Annual Maintenance Costs (or no increase over existing cost)

\$\$\$\$ Project will result in savings as described in project description

These projects will be explained in detail in the project description.



**Measure R Local - 131 (2410)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** This fund receives monies from the local portion of the Measure R ½ cent Transportation Sales Tax approved by voters of Tulare County in November of 2006. Local agencies collectively receive 1/3 of all Measure R revenues for local projects. These funds are to be expended in accordance with the Measure R expenditure plan as administered by the Tulare County Transportation Authority (TCTA).

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	1,531,700	1,605,300	649,500	2,299,200	3,571,300	(1,306,400)
<b>Measure R Local Funding</b>	3,929,800	3,969,100	4,048,500	4,129,500	4,212,100	4,296,300
<b>Investment Earnings</b>	157,700	160,000	163,200	166,500	169,800	173,200
<b>Allocations</b>	(37,200)	(37,200)	(37,900)	(38,700)	(39,500)	(40,300)
<b>Capital Improvements</b>	(3,976,700)	(5,047,700)	(2,524,100)	(2,985,200)	(9,220,100)	(1,074,100)
<b>Total Resources Available for Future Projects</b>	<b>1,605,300</b>	<b>649,500</b>	<b>2,299,200</b>	<b>3,571,300</b>	<b>(1,306,400)</b>	<b>2,048,700</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Traffic Signal Modifications at Lovers Lane and Walnut Ave. Modify to accommodate four lanes of travel east and west along Walnut Ave to mitigate traffic impacts from new subdivision at south east corner and install signal heads and poles for additional lanes and standard video detection. Subdivision completed the full widening of Walnut Ave between Lovers Lane and McAuliff St. The City is responsible for traffic signal modifications. Multi-funded project total of \$2m from \$1.2m Transportation Impact (241) including \$605k prior year funding and \$799k from Measure R Local (131) including \$150k prior year funding.	Engineering	CP0521 (3010)	\$	D5	629,200					
2	Walnut Ave Communications Connectivity: Installation of conduit and fiber optic cable as an extension of the Intelligent Transportation System (ITS) to provide a City owned fiber optic connection to the Water Reclamation Facility (WRF). Provides connection between existing fiber optic communication infrastructure at the intersection of Akers St and Walnut Ave and the intersection of Walnut Ave and Plaza Dr; and bridges the communication gap in Walnut Avenue from Akers Street to Plaza Drive. Multi-funded project total of \$1.4m from \$530k WWTP (431) including \$180K prior year funding, \$350k Info Services (511), and \$600k Measure R Local (131).	Engineering	CP0527 (3010)	\$	C5	600,000					
3	Shirk and Ferguson Traffic Signal: Install traffic signal at Shirk and Ferguson including design and construction. The current all-way stop intersection meets the traffic signalization criteria defined by the California Manual on Uniform Control Devices (MUTCD) as determined through the data collected with the Annual Traffic Data Collection Contract. Based on MUTCD traffic signal warrant analysis and the City of Visalia traffic signalization procedures, the intersection of Shirk and Ferguson meets the criteria for a traffic signal. Multi-funded project total of \$865k from \$375K LTF (281) and \$490K Measure R Local (131) including \$100k prior year funding.	Engineering	CP0529 (3010)	\$	A9	389,700					



Measure R Local - 131 (2410) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
4	Mill Creek Parkway - Lovers Lane to McAuliff. Collection of data for preparation of traffic study for the intersection of Mill Creek Parkway and McAuliff Street to design (2024/25) and construct (2025/26) intersection control treatment which may include traffic signal; Cape seal along Mill Creek Parkway; Striping Mill Creek Parkway to convert from 2 lanes to 4-lanes and planned replacement of existing wooden median lights. Data collection to include intersections at Lovers Lane/Mill Creek Parkway; McAuliff/E. Mineral King Ave; McAuliff/Murray; McAuliff/Douglas; and McAuliff/Houston. Multi-funded project total of \$2.25m from \$1.98m Measure R Local (131), and \$275k LTF Funds (281-LTF).	Engineering	CP0658 (3010)	\$	B24	422,900	1,555,400				
5	Mooney & Ferguson Traffic Signal: Install traffic signal at Mooney and Ferguson including design and construction. The current all-way stop intersection meets the traffic signalization criteria defined by the California Manual on Uniform Control Devices (MUTCD) as determined through the data collected with the Annual Traffic Data Collection Contract. Multi-funded project total of \$1.1m from \$550K LTF prior year funding (281) and \$589k Measure R Local (131) which includes \$250k prior year funding.	Engineering	CP0520 (3010)	\$	B15	339,100					
6	Akers St Traffic Signal Interconnect: Installation of conduit and fiber optic cable in Akers St between Walnut Ave and Goshen Ave and in Akers St from Hillside to Goshen to create a fiber optic cable back bone structure extending interconnection for the traffic management system and work in conjunction with controlled signalized intersections at Akers St. & Mineral King Avenue and Akers St. & Noble Ave. Potential CMAQ grant to fund construction, local match required. <b>Construction dependent upon grant funding.</b> Multi funded project total of \$2.3m from \$300k Measure R Local (131), \$400K Measure R Regional (133), \$1.6m State Transportation (281-CMAQ).	Engineering	CP0659 (3010)	\$	A12	300,000					
7	Plaza Drive Signal Interconnect: Install conduit and fiber optic cable in Plaza Drive from Crowley Avenue to Riggan Avenue to interconnect the five traffic signals. Includes installation of traffic monitoring cameras. Project will connect to the communication conduit and cable installed by the proposed project to provide communications to the sanitary sewer lift station within the golf course and the associated signal interconnect project. Potential CMAQ grant for construction, local match required. <b>Construction dependent upon grant funding.</b> Multi-funded project total of \$1.8m from \$300k Measure R Local (131), \$300K Measure R Regional (133), \$1.2m State Transportation (281-CMAQ).	Engineering	CP0660 (3010)	\$	A7	300,000					



Measure R Local - 131 (2410) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
8	Riggin Avenue Signal Interconnect - Akers to Giddings: To expand the City's Intelligent Transportation System (ITS) network in Riggin Avenue between Akers Street and Giddings Avenue. Install conduit in Riggin Avenue between Demaree and Mooney connecting to existing conduit installed by previous City CIP projects. Fiber optic cable and supporting communication equipment will be installed along this segment of Riggin Avenue to expand the ITS network. Potential CMAQ grant for construction, local match required. Construction dependent upon grant funding. Multi funded project total of \$1.3m from \$550k Measure R Local (131), \$150K Measure R Regional (133), \$600K State Transportation (281-CMAQ).	Engineering	CP0663 (3010)	\$	B14	200,000	350,000				
9	Demaree Fiber Optic Install - Milcreek to Riggin: Expands the City's Intelligent Transportation System (ITS) network in Demaree Street between Milcreek Drive and Riggin Avenue. Install conduit in Demaree Street between Ferguson Avenue and Riggin Avenue connecting to existing ITS conduit in Demaree Street south of Ferguson Avenue. Fiber optic cable and supporting communication equipment will be installed in Demaree Street between Milcreek Drive and Riggin Avenue and connect to the ITS network installed by previous City ITS projects. Potential CMAQ grant for construction, local match required. <b>Construction dependent upon grant funding.</b> Multi funded project total of \$980k from \$380k Measure R Local (131), \$120K Measure R Regional (133), \$480K State Transportation (281-CMAQ).	Engineering	CP0665 (3010)	\$	A11	180,000	200,000				
10	Cameron Avenue Median Extension: Project will extend the existing median within Cameron Avenue from Stonebrook Street for approximately 1,100 feet west connecting to the existing median within Cameron Avenue. Project will also include installation of a traffic signal at the main drive into the Costco shopping center to align with the development located at the northwest corner of Cameron Avenue and Stonebrook Street. Cameron Avenue will also be restriped to accommodate the constructed median and traffic signal.	Engineering	CP0706	\$	D11	150,000	700,000				



Measure R Local - 131 (2410) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
11	Caldwell Signal Interconnect Fiber Optic (SICFO) Santa Fe to Lovers Lane: Install fiber optic cable connecting existing Intelligent Transportation System's (ITS) fiber optic cable at Caldwell Ave and Santa Fe St to Caldwell Ave and Lovers Lane. Includes install of communication and supporting equipment at each signalized intersection. Project will install the fiber optic cable within the conduit, installed as part of the Caldwell Ave Widening from Santa Fe to Lovers Lane Project (CP8288). <b>Construction contingent upon grant funding</b> , local match required. Multi funded project total of \$975k from \$275k Measure R Local (131) including \$125k prior year funding, \$140k Measure R Regional (133), \$560k State Transportation (281-CMAQ).	Engineering	CP0560 (3010)	\$	D10	150,000					
12	Shirk Street Widening - Walnut to Noble: Widen Shirk from 2-lanes to 4-lanes including center median from Noble to Walnut Ave., install master storm trunk line, ditch culvert extension, curb & gutter, pavement, bike lanes, street lighting, utility pole relocations, median landscaping, and other necessary infrastructure. Necessary to continue widening Shirk and alleviate traffic congestion for future development. Sanitary and Storm Sewer improvements funded by separate project. Multi funded total of \$13.4m from \$44k Wastewater Trunkline (231), \$2m Storm Sewer Construction (221), \$5.18m Transportation Impact (241), \$136k Measure R Local (131), \$1m Measure R Trails (132), \$5m Measure R Regional (133).	Engineering	CP0656 (3010)	\$\$	C4	135,800					
13	ADA Self Evaluation and Transition Plan (City Right-of-Way): Update City's ADA transition plan and complete self-evaluation required per Title II, American's w/ Disabilities Act 1990. Analyze the City's right of way infrastructure. City facilities are not included in this project and will be addressed using other funding. The City's transition plan is outdated and needs to be updated to identify the areas of the City's infrastructure that need to be brought into compliance with current accessibility requirements. This transition plan will help fulfill the Federal self-evaluation and planning requirements for pedestrian facilities within the City public right of way.	Engineering	CP8350	--	N/A	116,000					



Measure R Local - 131 (2410) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
14	NW Quadrant At-Grade Railroad Crossing: Study to determine location for new at-grade crossing (possibly Linwood St, Chinoweth St, or Preston/Roeben St) & abandonment of existing crossing to accommodate development in NW quadrant. Includes installation of new pavement, curb, gutter, sidewalk, traffic signal, railroad warning devices, signage and striping, and upgrade of railroad tracks at recommended location. Also includes public outreach, abandonment of existing RR crossing and moderate updates to two adjacent intersections north & south of new crossing. FY24/25 Preliminary Engineering & Environmental, PS&E, Right of Way and Permitting. FY27/28 Construction. Multi funded project total of \$5.2m from \$2.5m Measure R Local (131) including \$200k prior year funding and \$2.7m Transportation Impact Fees (241) including \$486k prior year funding.	Engineering	CP0524 (3010)	\$	N/A	64,000	73,600	73,300	1,999,600	47,500	
15	Lovers Lane Center Median from Caldwell to Walnut: Construction of landscape median surrounding the existing median trees along Lovers Lane between Caldwell Ave and Walnut Avenue. This project has been identified to protect the landscaping in the center median and to protect the motorist public from entering the landscape inadvertently.	Engineering	CP0707	\$	D8		745,000				
16	Road 148 from Walnut Ave to Visalia Parkway (1.6 miles): 4-lane, north-south arterial along Road 148 alignment. Includes rough topo survey, geometric alignments, permitting requirements, right of way needs, estimates, and project phasing. FY 25/26-27/28, includes Walnut to RR at K-Road Alignment (Rector Station) - CEQA Design, RW, and Permitting. FY 28/29, construction of K Road to Caldwell. FY 29/30 and future fiscal years includes design, RW and construction from Caldwell to Visalia Parkway. K Road to Caldwell & Caldwell to Visalia Parkway are Tier 2 & 3 of the Gen Plan and will be deferred to future years. Multi-funded project total of \$10.9m from \$5.5m Measure R Local (131) and \$5.4m Transportation Impact (241).	Engineering	CP0526 (3010)	\$\$	D3		588,600	261,200	157,900	4,051,100	399,100
17	Design and Construct Tower St (Rd 148) from Cypress Ave. to Walnut Ave (4200 feet): Analyze options for a 4-lane, north-south arterial along Rd 148 alignment, coordinating with future SR 198 interchange, SCE towers, Greenway Trail, Creeks, and other structures. FY25/26 includes rough topo survey, geometric alignments, permitting requirements, Caltrans coordination, right of way needs, estimates. FY 28/29 Construction. Due to continuing development in east Visalia, around State Route 198, another north/south arterial is needed. Multi funded project total of \$9.8m from \$4.9m Measure R Local (131) and \$4.9m Transportation Impact (241).	Engineering	CP0528 (3010)	---	D7		368,800	42,200	152,700	4,356,500	





Measure R Local - 131 (2410) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
18	<p><b>Street Light Replacement - St Johns Parkway:</b> Replacement of the deteriorating overhead street light poles on St. John's Parkway from McAuliff to Burke. Twenty-six (26) wooden decorative street lights on St. John's Parkway between Burke and McAuliff are deteriorating and are becoming a safety issue. This project would upgrade the poles to current City standard marbelite poles with dual mastarms including replacement of conduit as needed. Project will include the relocation of five (5) electrical meter boxes for these overhead lights.</p> <p><b>Battery Backup System Traffic Signals:</b> Battery backup system (BBS) installations at existing traffic signals at various locations throughout the City. Intersections are selected from a priority list based on traffic volumes. The BBS will allow each traffic signal to operate during power outages to provide safety to motorists. With a BBS, the traffic signal will be able to detect when there is a disruption to the power supply and immediately switch over to the emergency BBS. For efficiency, this project will be coordinated with the Emergency Vehicle Preemption Project (CP9531).</p>	Engineering	CP0708	--	B17		216,300	1,092,400			
19	<p><b>Sanitary Lift Station Connectivity &amp; Signal Interconnect:</b> Install City owned fiber optic connection to existing sanitary lift stations at the airport and golf course along the south side of Hwy 198 and extend the signal interconnect to Crowley Ave at Plaza Dr. using existing communication conduit and installing new conduit from the Airport to two sanitary lift stations allowing remote real time monitoring of sanitary volume flows. Construction contingent upon grant funding from state/federal grant funds. Multi funded project total of \$1.6m from \$100k Measure R Local (131), \$430K WWTP (431), \$1.16m State Transportation (281-CMAQ).</p> <p><b>Traffic Control Signal Installation:</b> Construct one traffic signal per year as identified by the data collected with the Annual Traffic Data Collection contract. The data will be analyzed to determine which intersections meet the traffic signal criteria as defined by the California Manual on Uniform Traffic Control Devices. Future funds will address one intersection per year. Based on MUTCD warrant analysis and City of Visalia ranking systems. Multi-funded annual project from \$275k LTF (281) and \$525k Measure R Local (131) each year.</p>	Engineering	CP0226	\$	N/A		150,000		150,000		150,000
20	<p><b>Traffic Control Signal Installation:</b> Construct one traffic signal per year as identified by the data collected with the Annual Traffic Data Collection contract. The data will be analyzed to determine which intersections meet the traffic signal criteria as defined by the California Manual on Uniform Traffic Control Devices. Future funds will address one intersection per year. Based on MUTCD warrant analysis and City of Visalia ranking systems. Multi-funded annual project from \$275k LTF (281) and \$525k Measure R Local (131) each year.</p>	Engineering	CP0664 (3010)	\$	A1		100,000				
21	<p><b>Traffic Control Signal Installation:</b> Construct one traffic signal per year as identified by the data collected with the Annual Traffic Data Collection contract. The data will be analyzed to determine which intersections meet the traffic signal criteria as defined by the California Manual on Uniform Traffic Control Devices. Future funds will address one intersection per year. Based on MUTCD warrant analysis and City of Visalia ranking systems. Multi-funded annual project from \$275k LTF (281) and \$525k Measure R Local (131) each year.</p>	Engineering	New (3010)	\$	N/A			525,000	525,000	525,000	525,000



Measure R Local - 131 (2410) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
22	Laura Avenue Widening at Garden Street: Install new sidewalk, curb and gutter, curb ramp, and asphalt along Laura Avenue near the intersection of Laura Avenue and Garden Street. Section of Garden Street is encroaching on the public right of way. Private improvements encroaching on the public right of way will be removed by others. Project will widen Laura Avenue to accommodate two way travel in addition to the new sidewalk, curb and gutter, curb ramp.	Engineering	New	--	D4			290,000			
23	Accessibility Upgrades & Barrier Removal: This project will provide funding to address identified accessibility issues in the public right-of-way to help ensure the City complies with Federal and State requirements. The CIP complies with the City's existing ADA Transition Plan and is a critical component to implement upcoming revisions to the transition plan. Costs shown are sufficient to improve 4 curb ramps at one intersection every other year. However funds from this CIP can be used to address smaller concerns, or can be combined with a larger multi-funded, street improvement project located in identified areas of concern.	Engineering	CP0292	--	N/A	3,976,700	5,047,700	240,000	2,985,200	240,000	1,074,100

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.  
 -- No Annual Maintenance Costs (or no increase over existing cost)  
 \$ Annual Maintenance cost is \$5,000 or less  
 \$\$ Annual Maintenance costs is \$5,000 to \$25,000  
 \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.  
 \$\$\$\$ Project will result in savings as described in project description



**Measure R Trailways - 132 (2420)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** The Measure R Trailway fund shares a 14% portion of the Measure R revenues with Transit. After funding for Transit, environmental projects and projects in unincorporated areas (Santa Fe gap), the remaining funds are to be used for ballot measure authorized Bike and Pedestrian Trails.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	136,300	136,300	136,300	136,300	136,300	136,300
<b>Measure R Bike and Trail Revenue</b>	428,000	100,000	1,688,800	823,400	576,300	795,500
<b>Capital Improvements</b>	(428,000)	(100,000)	(1,688,800)	(823,400)	(576,300)	(795,500)
<b>Total Resources Available for Future Projects</b>	<b>136,300</b>	<b>136,300</b>	<b>136,300</b>	<b>136,300</b>	<b>136,300</b>	<b>136,300</b>

**Additional Information:** All Measure R Trail projects require review and approval by the Tulare County Association of Governments (TCAG) prior to moving forward. Any new projects approved by Council will be submitted to TCAG to complete the approval process.

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Greenway Trail - Mill Creek to St. John's: Construct 10' - 12' wide trail from Mill Creek Bridge to St. John's Trail. Includes landscaping with native trees and shrubs following City of Visalia Urban forestry standards, solar lighting, benches, trash receptacles and trail signage. Phase 3 to complete the third (3rd) segment of five (5) segments to construct the Greenway Trail from Walnut Ave. to the St. John's Trail. Contingent upon receiving grant funds. Multi funded project total of \$2.59m from \$541k Measure R Trailways (132) including \$230K prior year funding and \$2.05m from State Transportation (281), including \$1.6m prior year funding.	Engineering	CP0523 (3010)	\$\$	B23	311,000					
2	Annual Reclaimite Various City Trails: Allows rejuvenation of asphalt oils of drying and worn pavement surfaces. Trails will be crack sealed, overlaid, slurry sealed, or reconstructed as needed. Also includes but is not limited to tree trimming, landscaping, trash pick up, and trail lighting. Staff will evaluate the trails on a routine basis for maintenance to be incorporated into the City's Pavement Management Program. Use of Measure R Trails funds for trail maintenance was approved through the Fifth Amendment of Measure R Expenditure Plan.	Engineering	CP0411	--	N/A	100,000	100,000	100,000	100,000	100,000	100,000
3	East Side Regional Park (ESRP) Basin F (Design): Design groundwater recharge Basin F at ESRP using local funds to prepare "shovel ready" Plans, Specifications, and Estimate (P&S&E) package. Staff to pursue additional funding for construction of this project. Multi funded project total of \$1.3m from \$8k current and \$9k prior year Gas Tax (11), \$17k current and \$100k prior year Measure R Trails (132), \$135K current and \$404k prior year Parks and Rec (211), \$108k current and \$481k prior year Ground Water Recharge (224), and \$6k current and \$10k prior year Waterways (261).	Engineering	CP0371 (3010)	--	B13	17,000					



Measure R Trailways - 132 (2420) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
4	Shirk Street Widening - Walnut to Noble: Widen Shirk from 2-lanes to 4-lanes including center median from Noble to Walnut Ave., install master storm trunk line, ditch culvert extension, curb & gutter, pavement, bike lanes, street lighting, utility pole relocations, median landscaping, and other necessary infrastructure. Necessary to continue widening Shirk and alleviate traffic congestion for future development. Sanitary and Storm Sewer improvements funded by separate project. Multi funded total of \$13.4m from \$4.4K Wastewater Trunkline (231), \$2m Storm Sewer Construction (221), \$5-.18m Transportation Impact (241), \$136k Measure R Local (131), \$1m Measure R Trails (132), \$5m Measure R Regional (133).	Engineering	CP0656 (3010)	\$\$	C4		1,000,000				
5	Greenway Trail - Cameron Creek to Packwood Creek Trail: Construct a 10'-12' wide trail from Cameron Creek to Packwood Creek trail, landscaped with native trees and shrubs following the City of Visalia Urban Forestry standards. Includes solar lighting, benches, trash receptacles, trail signage, and access connections. Project is 4th segment of 5 planned segments of the Greenway Trail, located south of State Route 198. Contingent upon receiving grant funds. Multi funded project total of \$2.3m from \$376k Measure R Trailways (132) and \$1.96m grant (001). <b>Project contingent upon grant.</b>	Engineering	New (3010)	\$\$	D2		212,300		163,200		
6	East Side Regional Park (ESRP) Basin F (Construction): Construct a 33 acre groundwater recharge basin at the ESRP including water structures, piping and dry wells. Also includes a pedestrian trail around the top of the new basin, a riparian habitat, two pedestrian bridges, and a small temporary parking lot. Design in separate project. Construction is contingent upon receiving a state/federal grant with 20% local match. Multi funded project total of \$9.2m from \$83k from Gas Tax (111), \$180k Measure R Trails (132), \$1.43m Parks and Rec (211), \$1.15m Ground Water Recharge (224), \$62k Waterways (261), and a \$6.3m grant (001). Maintenance cost estimated to be \$44k per year. <b>Project Contingent upon grant.</b>	Engineering	New (3010)	\$\$\$	B13		180,400				
7	Modoc Basin Trail: Construct approximately 3900 ft of 10'-12' wide trail around Modoc basin landscaped with native trees and shrubs following City of Visalia Urban forestry standards, for use by the surrounding community. Includes solar lighting, benches, trash receptacles, and trail signage. A chain link fence will also be constructed around the trail to the Modoc Basin will serve as a future connection to the larger bicycle infrastructure throughout the City. Project total of \$2.8m includes prior year funding of \$2.2m. <b>Maintenance cost estimated to be \$44k per year.</b>	Engineering	CP0561	\$\$\$	A6		140,000		400,000		



Measure R Trailways - 132 (2420) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
8	EastSide Regional Park (ESRP) Basin E (Design & Construct): Design a 12-acre groundwater recharge basin at ESRP including storm water infrastructure, structures, and trails in accordance with the park's masterplan in FY25/26 for proposed construction 27/28, contingent upon receiving a state/federal grant with 20% local match. Mill Creek Realignment in separate CIP. Multi funded project total of \$5.3m from \$225k Measure R Trails (132), \$626K Parks and Rec (211), \$1.07m Ground Water Recharge (224), and \$3.35m grant (001). <b>Project contingent upon grant.</b>	Engineering	New (3010)	--	B13			56,100	160,200	8,500	
9	Greenway Trail - Cameron Creek to Caldwell Ave (Construction): Construct 10'-12' wide trail from Cameron Creek to Caldwell Avenue along the Road 148 alignment landscaped with native trees and shrubs following the City of Visalia Urban Forestry standards, and including solar lighting, benches, trash receptacles, and trail signage. Project is 5th and final segment of the Greenway Trail, located south of State Route 198, connecting the terminus of Phase 4 to Caldwell Avenue per the City's Active Transportation Plan. Contingent upon receiving grant funds. Multi funded project total of \$5.1m from \$1.14m Measure R Trailways (132) and \$4m grant (001).	Engineering	New (3010)	\$\$	D3					446,600	695,500
10	Cameron Creek Park/Basin: Locate and acquire site for 10-11 acre neighborhood park and storm/recharge basin north of Caldwell Avenue adjacent to Cameron Creek to receive TID exchange water through Cameron Creek, through development of a later project. Geotechnical testing will be required to determine soil infiltration characteristics for ground water recharge purposes and eligibility for ground water recharge funding. Multi-funded project total of \$5.1m from \$2.3m Recreation (211), \$1.4m Storm Sewer (221), \$1.4m GW Recharge (224), and \$21K Measure R Trailways (132). <b>Maintenance cost estimated to be \$86k per year.</b>	Engineering	New (3010)	\$\$\$	N/A	428,000	100,000	1,688,800	823,400	21,200	795,500

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.  
 -- No Annual Maintenance Costs (or no increase over existing cost)  
 \$ Annual Maintenance cost is \$5,000 or less  
 \$\$ Annual Maintenance costs is \$5,000 to \$25,000  
 \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.  
 \$\$\$\$ Project will result in savings as described in project description



**Measure R Regional - 133 (2430)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** This fund receives monies from the Regional Portion of the Measure R 1/2 cent Transportation Sales Tax approved by voters of Tulare County in November of 2006. Regional projects in Tulare County collectively receive 1/2 of all Measure R revenues. The Tulare County Transportation Authority (TCTA) administers the Measure R expenditure plan which restricts how this money can be spent.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	492,400	492,400	492,400	492,400	492,400	492,400
<b>Measure R Regional Funding</b>	866,600	670,000	4,573,400	0	0	0
<b>Capital Improvements</b>	(866,600)	(670,000)	(4,573,400)	0	0	0
<b>Total Resources Available for Future Projects</b>	492,400	492,400	492,400	492,400	492,400	492,400

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Shirk Street Widening - Walnut to Noble: Widen Shirk from 2-lanes to 4-lanes including center median from Noble to Walnut Ave., install master storm trunk line, ditch culvert extension, curb & gutter, pavement, bike lanes, street lighting, utility pole relocations, median landscaping, and other necessary infrastructure. Necessary to continue widening Shirk and alleviate traffic congestion for future development. Sanitary and Storm Sewer improvements funded by separate project. Multi funded total of \$13.4m from \$44K Wastewater Trunkline (231), \$2m Storm Sewer Construction (221), \$5,18m Transportation Impact (241), \$136K Measure R Local (131), \$1m Measure R Trails (132), \$5m Measure R Regional (133).	Engineering	CP0656 (3010)	\$	C4	726,600		4,273,400			
2	Caldwell Signal Interconnect Fiber Optic (SICFO) Santa Fe to Lovers Lane: Install fiber optic cable connecting existing Intelligent Transportation System's (ITS) fiber optic cable at Caldwell Ave and Santa Fe St to Caldwell Ave and Lovers Lane, includes install of communication and supporting equipment at each signalized intersection. Project will install the fiber optic cable within the conduit, installed as part of the Caldwell Ave Widening from Santa Fe to Lovers Lane Project (CP8268). <b>Construction contingent upon grant funding</b> , local match required. Multi funded project total of \$975k from \$275k Measure R Local (131) including \$125K prior year funding, \$140K Measure R Regional, \$560k State Transportation (281-CMAQ).	Engineering	CP0560 (3010)	\$	D10	140,000					
3	Akers St Traffic Signal Interconnect: Installation of conduit and fiber optic cable in Akers St between Walnut Ave and Goshen Ave and in Akers St from Hillsdale to Goshen to create a fiber optic cable backbone structure extending interconnection for the traffic management system and work in conjunction with controlled signalized intersections at Akers St & Mineral King Avenue and Akers St & Noble Ave. Potential CMAQ grant to fund construction, local match required. <b>Construction dependent upon grant funding</b> . Multi funded project total of \$2.3m from \$300k Measure R Local (131), \$400K Measure R Regional (133), \$1.6m State Transportation (281-CMAQ).	Engineering	CP0659 (3010)	\$	A12		400,000				



Measure R Regional - 133 (2430) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
4	Riggin Avenue Signal Interconnect - Akers to Giddings: To expand the City's Intelligent Transportation System (ITS) network in Riggin Avenue between Akers Street and Giddings Avenue. Install conduit in Riggin Avenue between Demaree and Mooney connecting to existing conduit installed by previous City CIP projects. Fiber optic cable and supporting communication equipment will be installed along this segment of Riggin Avenue to expand the ITS network. Potential CMAQ grant for construction, local match required. Construction dependent upon grant funding. Multi funded project total of \$1.3m from \$550K Measure R Local (131), \$150K Measure R Regional (133), \$600K State Transportation (281-CMAQ).	Engineering	CP0663 (3010)	\$	B14		150,000				
5	Demaree Fiber Optic Install - MillCreek to Riggin: Expands the City's Intelligent Transportation System (ITS) network in Demaree Street between Millcreek Drive and Riggin Avenue. Install conduit in Demaree Street between Ferguson Avenue and Riggin Avenue connecting to existing ITS conduit in Demaree Street south of Ferguson Avenue. Fiber optic cable and supporting communication equipment will be installed in Demaree Street between Millcreek Drive and Riggin Avenue and connect to the ITS network installed by previous City ITS projects. Potential CMAQ grant for construction, local match required. <b>Construction dependent upon grant funding.</b> Multi funded project total of \$980k from \$380k Measure R Local (131), \$120K Measure R Regional (133), \$480K State Transportation (281-CMAQ).	Engineering	CP0665 (3010)	\$	A11		120,000				
6	Plaza Drive Signal Interconnect: Install conduit and fiber optic cable in Plaza Drive from Crowley Avenue to Riggin Avenue to interconnect the five traffic signals. Includes installation of traffic monitoring cameras. Project will connect to the communication conduit and cable installed by the proposed project to provide communications to the sanitary sewer lift station within the golf course and the associated signal interconnect project. Potential CMAQ grant for construction, local match required. <b>Construction dependent upon grant funding.</b> Multi funded project total of \$1.8m from \$300k Measure R Local (131), \$300K Measure R Regional (133), \$1.2m State Transportation (281-CMAQ).	Engineering	CP0660 (3010)	\$	A7	866,600	670,000	300,000	4,573,400	0	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)      \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$\$ Project will result in savings as described in project description



**Measure N - 141 (1410)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** Citizen approved 1/2 cent sales tax for essential city services such as police, fire, and maintenance of parks and roads. The measure uses a detailed, 10-year plan which includes hiring of personnel, construction of capital projects and equipment purchases.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	0	36,972,000	36,972,000	36,972,000	36,972,000	36,972,000
<b>Measure N Sales Tax Revenues for Capital Improvements</b>	41,060,000	4,092,400	4,294,000	4,100,000	4,200,000	4,200,000
<b>Capital Improvements</b>	(4,088,000)	(4,092,400)	(4,294,000)	(4,100,000)	(4,200,000)	(4,200,000)
<b>Total Resources Available for Future Projects</b>	36,972,000	36,972,000	36,972,000	36,972,000	36,972,000	36,972,000

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Street Maintenance-Measure N: Perform maintenance of various streets throughout the City of Visalia based upon the Measure N plan and a priority list established by the Pavement Management System (PMS). Maintenance is done to improve the ride quality, add structural strength, and extend the life expectancy of a street. This project is coordinated by the Public Works Department.	Engineering	CP0246 VH0334 (2024/25)	--	N/A	4,000,000	4,000,000	4,100,000	4,100,000	4,200,000	4,200,000
2	Purchase New Police Patrol Vehicles (4). Vehicle purchases to equip new Measure N funded positions. Total of 4 units include 1 in 2024/25, 1 in 2025/26, and 2 in 2026/27.	Police	VH0335 (2025/26)	\$\$	N/A	88,000	92,400	194,000			
						4,088,000	4,092,400	4,294,000	4,100,000	4,200,000	4,200,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description





Measure N Maintenance and Emergency - 142 (1420)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** This fund is supported by Measure N, a citizen approved 1/2 cent sales tax for essential city services. The measure uses a detailed, 10-year plan which includes the maintenance of City owned buildings and funding for emerging needs.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Cash Balance Maintenance and Emerging Needs	4,883,800	5,148,800	5,370,200	5,849,200	6,343,000	6,851,700
Measure N Funding for Maintenance and Emergency Projects (8% of budgeted revenues)	1,449,900	1,464,400	1,479,000	1,493,800	1,508,700	1,523,800
Capital Improvements	(1,184,900)	(1,243,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)
<b>Total Resources Available for Future Projects</b>	<b>5,148,800</b>	<b>5,370,200</b>	<b>5,849,200</b>	<b>6,343,000</b>	<b>6,851,700</b>	<b>7,375,500</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Roof Repairs for various City Buildings: Roof repairs to be prioritized based upon condition per Building Maintenance inspection and recommendation.	Finance	CP0748	--	N/A	375,000	150,000	500,000	500,000	500,000	500,000
2	A/C Repair and Replacement for various City Buildings: A/C repair and replacement to be prioritized based upon condition per Building Maintenance inspection and recommendation.	Finance	CP0749	--	N/A	150,000	300,000	100,000	100,000	100,000	100,000
3	Building Maintenance: Provide for maintenance of City owned buildings for required repairs due to long-term deferred maintenance.	Finance	CP0250	--	N/A	659,900	793,000	400,000	400,000	400,000	400,000
						1,184,900	1,243,000	1,000,000	1,000,000	1,000,000	1,000,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description



Baseball - 157 (1570)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** This fund was established to account for the operations of the local professional baseball team. Cash for capital projects is provided from the operating budget on a "as needed" basis.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Cash Balance	0	0	0	0	0	0
General Fund Transfer In	48,300					
Capital Improvements	(48,300)	0	0	0	0	0
<b>Total Resources Available for Future Projects</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Replace Rawhide 2nd Floor Walk-in Refrigerator/freezer. Remove and replace existing walk-in refrigerator/freezer on the second floor of the Valley Strong Stadium (Rawhide). Entire freezer unit is damaged beyond repair due to long-term leakage and can only be patched up for short-term operation pending replacement. The unit will be temporarily repaired for the baseball season but will need to be repaired for future use and is the main unit for the rightfield concession and Hall of Fame Club.	Parks and Recreation	CP0709	--	B32	48,300					
						48,300					

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

Project will result in savings as described in project description



**Recreation Facilities - 211 (2440)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** This fund is derived from impact fees paid by developers in lieu of providing parks and open space. Funds are to be used to implement the Parks Master Plan for open space acquisition and providing park and other recreational facilities.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	5,301,900	6,563,600	633,900	(3,463,000)	(10,294,300)	(40,255,800)
<b>Park and Recreational Impact Fees</b>	2,417,000	2,465,400	2,514,700	2,565,000	2,616,300	2,668,600
<b>Interest Earnings</b>	81,600	61,200	45,900	34,400	25,800	19,400
<b>Operating Expenditures</b>	(16,500)	(16,500)	(16,800)	(17,100)	(17,400)	(17,700)
<b>Capital Improvements</b>	(1,220,400)	(8,439,800)	(6,640,700)	(9,413,600)	(32,586,200)	(1,930,600)
<b>Total Resources Available for Future Projects</b>	<b>6,563,600</b>	<b>633,900</b>	<b>(3,463,000)</b>	<b>(10,294,300)</b>	<b>(40,255,800)</b>	<b>(39,516,100)</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Road 148-Mineral King to St. John's Parkway Design and construct approximately 6,400 ft of Tower Street from Mineral King to St. John's Parkway, excluding the new interchange to SR 198 for access to park/basins, to be 4-lane, north-south arterial along Rd 148 alignment, in coordination with future interchange at SR 198 and SR216 (Houston Ave); the SCE Mill Creek (Army Corp Permit). Development in east Visalia, around SR 198, requires another north/south arterial. Multi funded project total of \$22.4m from \$10.2m Transportation Impact (241) including \$97k prior year funding and \$12.3m Parks & Rec (211) including \$98k prior year funding. <b>Maintenance cost estimated to be \$28k per year.</b>	Engineering	CP0525 (3010)	\$\$\$	B12	1,060,500	2,245,300	160,700	8,690,000		
2	East Side Regional Park (ESRP) Basin F (Design): Design groundwater recharge Basin F at ESRP using local funds to prepare "shovel ready" Plans, Specifications, and Estimate (PS&E) package. Staff to pursue additional funding for construction of this project. Multi funded project total of \$1.3m from \$8k current and \$9k prior year Gas Tax (11), \$17k current and \$100k prior year Measure R Trails (132), \$135K current and \$404k prior year Parks and Rec (211), \$108k current and \$481k prior year Ground Water Recharge (224), and \$6k current and \$10k prior year Waterways (261).	Engineering	CP0371 (3010)	--	B13	134,900					
3	Goshen-Virrago Park/Pond: Design regional park/pond at the northwest corner of Goshen and Virrago to serve existing and future development between Cain St, Lowers Lane, Houston Ave, and Mill Creek. Goal is to prepare shovel-ready design for either potential grant opportunities or excavation by developers. Basin parcel is already City property but park will require additional land acquisition to the West. Multi-funded project total of \$1.53m from \$265K Storm Sewer (221) and \$1.26m Parks & Rec (211).	Engineering	CP0661 (3010)	\$	B11	25,000	1,240,000				



Recreation Facilities - 211 (2440) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
4	<p>4-Acre Neighborhood Park: Per the general plan the City will acquire land, design, and build a 4-acre neighborhood park in the area of Tulare and Roeben. Neighborhood Parks are intended to provide basic recreation activities for one or more neighborhoods with a service area of one half to one mile radius. Neighborhood parks usually include playgrounds, picnic tables, benches, and walkways. This location will also include innovative features. <b>Annual maintenance costs for this park are estimated to be \$96k per year.</b></p> <p><b>East Side Regional Park (ESKPTON) Site Streets &amp; Update</b> Site Layout: Design of interior streets &amp; infrastructure at the East Side Regional Park, including McKinley Ave. (4,400 LF) and Viloy Ave. (3,000 LF) to include utilities (water, electric, gas, sanitary sewer), streets, a box culvert, lighting, and parking analysis within the park. Update Site Master Plan Layout to apply preliminary engineering design to locate the facilities for the entire site. Excludes design of play fields, buildings, and other public recreation facilities. FY25/26-26/27 topo survey, design, estimating, permitting: Approx. \$2.4M. FY27/28-28/29 Construction. Multi-funded project total of \$18m from \$13.6m Parks and Rec (211), and \$4.5m Transportation Impact (241-TIF). <b>Annual Maintenance costs of these improvements are estimated to be \$49k.</b></p>	Parks and Recreation	CP0563	\$\$\$	N/A		2,725,000				
5	<p>Cameron Creek Regional Park Basin: Acquire site for a 5.25 acre storm/recharge basin with 4-acre park, to include .5 mile asphalt trail along southerly extension of McQuillif adjacent to Cameron Creek to serve existing and future development within the one-mile development block of Lovers Lane to Road 148 and Caldwell to Walnut. May also receive TID exchange water from Cameron Creek. Geotechnical testing will be required to determine eligibility for ground water recharge funding. Multi-funded: Project total \$3.1m from \$1.3m current and \$537k prior Parks &amp; Rec (211), \$432k current and \$179k prior Storm Sewer (221), and \$442k current and \$179k prior GW Recharge (224). Annual maintenance costs for this park are estimated to be \$116k per year.</p>	Engineering	CP0668 (3010)	\$\$\$	B13		1,863,500			11,694,200	83,500
6	<p>2-Acre Neighborhood Park: Acquire land, design, and build a neighborhood park of 2 acres in the north side of Ferguson 1/4 mile west of Demaree in accordance with the General Plan's element on Park and Recreation Facilities and development trends. Park improvements to include walking paths, playground, picnic area, and open turf. Funding for acquisition to begin in FY-25-26 with construction to follow in FY-26-27. <b>Maintenance costs for this park are estimated to be \$48k per year.</b></p>	Engineering	CP0517 (3010)	\$\$\$	N/A		1,306,000				
7		Parks and Recreation	CP0425	\$\$\$	N/A		250,000	2,450,000			



Recreation Facilities - 211 (2440) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
8	<p>Master Plan Update: The Community Services Department was created in May of 2020. With it being a new department that encompasses Recreation, Parks, Urban Forestry, Buildings, and Trails, a Department Master Plan is needed. Multi funded total of \$225k from \$175k General Fund (001) and \$50k Recreation Facilities (211).</p> <p>East Side Regional Park (ESRP) Basin F (Construction): Construct a 33 acre groundwater recharge basin at the ESRP including water structures, piping and dry wells. Also includes a pedestrian trail around the top of the new basin, a riparian habitat, two pedestrian bridges, and a small temporary parking lot. Design in separate project. Construction is contingent upon receiving a state/federal grant with 20% local match. Multi funded project total of \$9.2m from \$83k from Gas Tax (11), \$180k Measure R Trails (132), \$1.43m Parks and Rec (211), \$1.15m Ground Water Recharge (224), \$62k Waterways (261), and a \$6.3m grant (001). Maintenance cost estimated to be \$44k per year. <b>Project Contingent upon grant.</b></p>	Parks and Recreation	CP0669 (3010)	--	N/A		50,000				
9	<p>Southside Open Space and Basin: Acquire land for development of linear, landscaped basin with functional passive space open on the south side of SR-198, east of Shirk St. to receive City storm water flows from Mill Creek through either Persian-Watson Ditch or through a pipeline north under SR-198. Phase 1 to be implemented with the Sierra Village development expansion requiring relocate of existing basin. Project includes acquisition of the anticipated additional ROW needed for the Shirk 198 Interchange. Construction not included. Multi funded project total of \$2.8m from \$944k Parks &amp; Rec (211), \$1.42m Storm Sewer (221), and \$421k Transportation Impact (241).</p>	Engineering	New (3010)	\$\$\$	B13			1,453,200			
10	<p>Northside Open Space and Basin - West of Shirk: Northside Highway 198 Open Space Setback Area (west of Shirk) - Acquire approximately 30.1 acres of land from three parcels for the northwest scenic setback area and riparian setback from Mill Creek to develop as passive recreational open space and drainage basin to serve existing and planned development north of Highway 198 between Clancy and Shirk. Acquisition of land for the northwest portion (between Clancy and Shirk) planned in 26/27, starting at Clancy and heading east, acquiring one parcel per year. Multi-funded project total of \$3m from \$868k Parks &amp; Rec (211), \$1.3m Storm Sewer (221), and \$900k Waterways (261).</p>	Engineering	New (3010)	\$	C7			944,600			
11		Engineering	New (3010)	\$\$	A3			256,000	228,000	384,000	



Recreation Facilities - 211 (2440) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
12	East Side Regional Park (ESRP) Basin E (Design & Construct). Design a 12-acre groundwater recharge basin at ESRP including storm water infrastructure, structures, and trails in accordance with the park's masterplan in FY25/26 for proposed construction 27/28, contingent upon receiving a state/federal grant with 20% local match. Mill Creek Realignment in separate CIP. Multi funded project total of \$5.3m from \$225k Measure R Trails (132), \$626K Parks and Rec (211), \$1.07m Ground Water Recharge (224), and \$3.35m grant (001). <b>Project contingent upon grant.</b>	Engineering	New (3010)	--	B13			156,200	445,600	23,700	
13	New Recreation Center. This project will include the construction of an approximately 60,000 sq. ft. indoor recreational facility at a site to be later determined. Location and amenities to be determined by proposed Parks and Recreation Master Plan. <b>Maintenance cost estimated to be \$450k per year.</b>	Parks and Recreation	New	\$\$\$	N/A				50,000	20,000,000	
14	Cameron Creek Park/Basin: Locate and acquire site for 10-11 acre neighborhood park and storm/recharge basin north of Caldwell Avenue adjacent to Cameron Creek to receive TID exchange water through Cameron Creek, through development of a later project. Geotechnical testing will be required to determine soil infiltration characteristics for ground water recharge purposes and eligibility for ground water recharge funding. Multi-funded project total of \$5.1m from \$2.3m Recreation (211), \$1.4m Storm Sewer (221), \$1.4m GW Recharge (224), and \$21K Measure R Trailways (132). <b>Maintenance cost estimated to be \$86k per year.</b>	Engineering	New (3010)	\$\$\$	N/A	1,220,400	8,439,800	6,640,700	9,413,600	484,300	1,847,100
										32,586,200	1,930,600

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)      \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance costs is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$\$ Project will result in savings as described in project description



Storm Sewer Construction - 221 (2450)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** This fund is derived from Storm Sewer impact fees collected at the time of development and a portion of the monthly storm sewer users fees. This fund shares \$.84 of the \$2.65 monthly storm sewer fee with the Wastewater Trunkline construction fund (1231). Funds are to be used only for construction of new storm sewer infrastructure to implement the Storm Sewer Master Plan.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	3,722,400	3,784,800	2,114,900	450,400	(13,464,300)	(13,565,000)
<b>Utility User and Developer Impact Fees</b>	1,310,800	1,339,200	1,366,000	1,393,300	1,421,200	1,449,800
<b>Operating Expenditures (staff costs, allocations, etc.)</b>	(32,300)	(32,500)	(33,200)	(33,900)	(34,600)	(35,300)
<b>Capital Improvements</b>	(1,216,100)	(2,976,600)	(2,997,300)	(15,274,100)	(1,487,300)	(1,472,500)
<b>Total Resources Available for Future Projects</b>	3,784,800	2,114,900	450,400	(13,464,300)	(13,565,000)	(13,623,200)

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Goshen-Virmargo Park/Pond: Design regional park/pond at the northwest corner of Goshen and Virmargo to serve existing and future development between Cain, St. Lovers Lane, Houston Ave, and Mill Creek. Goal is to prepare shovel-ready design for either potential grant opportunities or excavation by developers. Basin parcels already City property but park will require additional land acquisition to the West. Multi-funded project total of \$1.53m from \$265K Storm Sewer (221) and \$1.26m Parks & Rec (211). Shirk Street Widening - Walnut to Noble: Widen Shirk from 2-lanes to 4-lanes including center median from Noble to Walnut Ave., install master storm trunk line, ditch culvert extension, curb & gutter, pavement, bike lanes, street lighting, utility pole relocations, median landscaping, and other necessary infrastructure. Necessary to continue widening Shirk and alleviate traffic congestion for future development. Sanitary and Storm Sewer improvements funded by separate project. Multi funded total of \$13.4m from \$44K Wastewater Trunkline (231), \$2m Storm Sewer Construction (221), \$5.18m Transportation Impact (241), \$136k Measure R Local (131), \$1m Measure R Trails (132), \$5m Measure R Regional (133). Annual Storm Sewer Oversizing: Construct various storm drain lines. Pays the City's annual cost of reimbursing developers for the design and construction of storm drain lines which implement the Storm Water Master Plan. To implement necessary Storm Sewer Master Plan improvements and reimburse developers for implementation of Master Plan.	Engineering	CP0661 (3010)	\$	B11	265,000					
2		Engineering	CP0656 (3010)	\$\$	C4	249,000		1,750,700			
3		Engineering	CP9229	--	N/A	200,000	200,000	200,000	200,000	200,000	200,000



Storm Sewer Construction - 221 (2450) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
4	Shirk Street Widening Over Mill Creek: Construct a 330-foot extension of the existing Shirk Street culvert crossing at Mill Creek located between Hillsdale Avenue and School Avenue. This work includes the culvert extension, extension of existing storm drain line, and the street improvements for widening Shirk within the vicinity of the culvert. Multi funded project total of \$4.9M from \$171K Measure N (141) prior year funding, \$4.6M from Transportation Impact (241) prior year funding, and \$122K from Storm Sewer (221).	Engineering	CP0305 (3010)	\$	A4	122,000					
5	Sierra Village Basin Study: Study-Feasibility of Sierra Village Basin, Lift Station, and tributary network to evaluate existing system function and capacity and identify means of improvement. Includes feasibility of basin relocation for the Southside Scenic Corridor and development of concept-level plans to assess existing deficiency/flooding concerns at the Sierra Village Basin. Multi funded project total of \$150k from \$113K Storm Sewer (221), and \$37K Storm Sewer Deficiency (222).	Engineering	CP0666 (3010)	--	N/A	112,500					
6	Virmargo Right of Way & Utility Installation: Acquisition of Virmargo Right of Way between Goshen and Houston, design and construction of sewer lift station at Goshen and Virmargo (to be coordinated with park/pond) and installation of storm and sewer main in Virmargo alignment. Connects to Irma Sewer (CP9457) by designing and constructing sewer lift station and main to serve Irma and undeveloped area between Goshen and Houston allowing future tie-in of development north of Goshen to future park/pond funded by separate CIP request. Multi-funded project total of \$2.6m from \$791K Storm Sewer Construction (221), \$873K Wastewater Trunkline (231), \$873 WWTP (431), and \$117K Transportation Impact Fee (241).	Engineering	CP0657 (3010)	\$	B10	106,600	684,600				
7	Modoc Basin Improvements: Define the ultimate basin footprint and configuration with preliminary and engineering design for the modoc basin in 24/25, and construction beginning 27/28. Includes a Geotechnical report and study to determine how the conceptual two compartment basin can serve as both recharge and flood control. Grading and Construction of the Modoc Basin ultimate footprint will accommodate flood control purposes for Tier II Urban Development around and north of the Modoc Basin. Multi funded project total of \$1.4m from \$717k Ground Water Recharge (224) and \$717k Storm Sewer Construction (221).	Engineering	CP0662 (3010)	--	A6	105,500			611,800		





Storm Sewer Construction - 221 (2450) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
8	Auto Plaza Basin Expansion: Acquire an additional 3.5 acres to the west of the current basin site to allow the basin to be expanded in capacity. Originally designed to be a detention basin with a discharge pump, the design has been changed to be a retention basin with no pump to serve a larger regional area, requiring expansion to provide the needed capacity within the Plaza Business Park and The Square at Plaza Drive master planned projects. Project total of \$1.19m, includes prior year funding of \$200K.	Engineering	CP0302	\$	A2	45,500		124,000	825,000		
9	Annual Storm Sewer Construction Administration: Staff preliminary design and administration of new storm sewer construction projects as identified in the Storm Sewer Master Plan. To implement necessary Storm Sewer Master improvements for implementation of the Master Plan.	Engineering	CP8222	--	N/A	10,000	10,000	10,000	10,000	10,000	10,000
10	SW Shirk Regional Basin: Design, ROW, and construction of new regional basin on West side of S Shirk Rd between Paradise Ave and Tulare Ave. Basin will serve the future widening of Shirk and tier 2 and 3 development between SR198 and Walnut Ave. Acquire approximately 17 acres for ultimate basin configuration, design, and construction. Development has already started expressing interest in the area. Starting design and acquisition early will allow for excavation to be done by development as it occurs. Construction by the City is therefore put in the planning years.	Engineering	CP0710	\$\$	C8		1,650,000		11,914,000		
11	Cameron Creek Regional Park/Basin: Acquire site for a 5.25 acre storm/recharge basin with 4-acre park, to include .5 mile asphalt trail along southerly extension of McAuliff adjacent to Cameron Creek to serve existing and future development within the one-mile development block of Lovers Lane to Road 148 and Caldwell to Walnut. May also receive TID exchange water from Cameron Creek. Geotechnical testing will be required to determine eligibility for ground water recharge funding. Multi-funded: Project total \$3.1m from \$1.3m current and \$537k prior Parks & Rec (211), \$432k current and \$179k prior Storm Sewer (221), and \$442k current and \$179k prior GW Recharge (224). Annual maintenance costs for this park are estimated to be \$116k per year.	Engineering	CP0517 (3010)	\$\$	N/A		432,000				



Storm Sewer Construction - 221 (2450) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
12	Southside Open Space and Basin: Acquire land for development of linear, landscaped basin with functional passive space open on the south side of SR-198, east of Shirk St. to receive City storm water flows from Mill Creek through either Persian-Watson Ditch or through a pipeline north under SR-198. Phase 1 to be implemented with the Sierra Village development expansion requiring relocate of existing basin. Project includes acquisition of the anticipated additional ROW needed for the Shirk 198 interchange. Construction not included. Multi funded project total of \$2.8m from \$944k Parks & Rec (211), \$1.42m Storm Sewer (221), and \$421k Transportation Impact (241).  Northside Open Space and Basin - West of Shirk: Northside Highway 198 Open Space Seaback Area (west of Shirk) - Acquire approximately 30.1 acres of land from three parcels for the northwest scenic seaback area and riparian seaback from Mill Creek to develop as passive recreational open space and drainage basin to serve existing and planned development north of Highway 198 between Clancy and Shirk. Acquisition of land for the northwest portion (between Clancy and Shirk) planned in 26/27, starting at Clancy and heading east, acquiring one parcel per year. Multi-funded project total of \$3m from \$868k Parks & Rec (211), \$1.3m Storm Sewer (221), and \$900k Waterways (261).	Engineering	New (3010)	\$	C7	448,500	448,500	386,100	448,500	133,800	
13	Highland St. Storm Drain: Install a storm drain line along Highland St alignment from Ferguson Ave to connect to an existing 48" storm main in front of Highland Gardens development and connect the line into Fairview Park/Basin. In addition, expand the storage capacity of the Park/Basin, and incorporate water quality into the expanded basin design. This project includes design, construction, and additional excavation to provide additional storage capacity. Multi funded project total of \$1.25m from \$502k Storm Sewer Construction (221), and \$753k Storm Sewer Deficiency (222).	Engineering	New (3010)	\$\$	A3	384,000	342,000	576,000	421,200		
14		Engineering	CP9796 (3010)	\$	B8	80,100					



Storm Sewer Construction - 221 (2450) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
15	Storm Drain and Sewer Master Plan Update: Update Storm and Sanitary Sewer Master Plans. Facility Master Plans should be updated every 5 years to incorporate any changes in infrastructure, land use, and environmental conditions. Includes a new nexus study to justify the storm and sanitary sewer impact and utility fees and CEQA review. Current update to the facility master plans was implemented in 22/23, updating the storm and sewer master plans since 1994. Multi funded project total of \$940k from \$564k Storm Sewer Construction (221), and \$376k Wastewater Trunkline (231).	Engineering	New (3010)	--	N/A				564,000		
16	Cameron Creek Park/Basin: Locate and acquire site for 10-11 acre neighborhood park and storm/recharge basin north of Caldwell Avenue adjacent to Cameron Creek to receive TID exchange water through Cameron Creek, through development of a later project. Geotechnical testing will be required to determine soil infiltration characteristics for ground water recharge purposes and eligibility for ground water recharge funding. Multi-funded project total of \$5.1m from \$2.3m Recreation (211), \$1.4m Storm Sewer (221), \$1.4m GW Recharge (224), and \$21K Measure R Trailways (132). <b>Maintenance cost estimated to be \$66k per year.</b>	Engineering	New (3010)	\$\$\$	N/A	1,216,100	2,976,600	2,997,300	15,274,100	252,800 1,487,300	1,128,700 1,472,500

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)      \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

Project will result in savings as described in project description



**Storm Sewer Deficiency - 222 (2460)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** This fund is derived from a portion of the monthly storm sewer users fees. This fund receives \$.67 of the \$2.65 monthly storm sewer fee. Funds are to be used for construction of storm sewer facilities to correct existing deficiencies as identified in the Storm Sewer Master Plan.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	137,100	39,700	95,800	(50,800)	(696,500)	(697,900)
<b>Storm Sewer Fees</b>	417,900	426,300	439,100	452,300	465,900	479,900
<b>Interest Earnings (Expense)</b>	8,700	6,500	6,600	6,700	6,800	6,900
<b>Operating Expenditures</b>	(36,500)	(36,700)	(37,800)	(38,900)	(40,100)	(41,300)
<b>Capital Improvements</b>	(487,500)	(340,000)	(554,500)	(1,065,800)	(434,000)	(434,000)
<b>Total Resources Available for Future Projects</b>	<b>39,700</b>	<b>95,800</b>	<b>(50,800)</b>	<b>(696,500)</b>	<b>(697,900)</b>	<b>(696,400)</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	County Center/Evans Storm Drain Lift Station Overhaul: Evaluation, design, and reconstruction/retrofit of the existing storm drain lift station at County Center and Evans Ditch, just north of Walnut Ave. Existing lift station is poorly designed and constructed leading to poor utilization of existing pumps and flooding on County Center, Demaree, Tulare, and local streets in the surrounding neighborhoods. Identified by Water Collections as high priority existing deficiency. Project would keep (remove and return) existing pumps once wet well is redone.	Engineering	CP0711	--	C10	370,000					
2	Storm Sewer Service Charge Update: Following update to the Storm and Sewer Master Plans and Nexus Study, perform Prop 218 service charge adoption process to update the storm sewer service charges. Includes public outreach and balloting process. CP0067 Storm Master Plan Update will be conducting the nexus study and developing the recommended storm impact fee and storm sewer service charge, but the CIP does not include the Prop 218 service charge adoption process. Multi funded project total of \$289k from \$226k Storm Sewer Deficiency (222) including \$166k prior year funding, and \$63k Storm Sewer Maintenance (481) including \$3k prior year funding.	Engineering	CP0067 (3010)	--	N/A	60,000					
3	Sierra Village Basin Study, Study/Feasibility of Sierra Village Basin, Lift Station, and tributary network to evaluate existing system function and capacity and identify means of improvement. Includes feasibility of basin relocation for the Southside Scenic Corridor and development of concept-level plans to assess existing deficiency/flooding concerns at the Sierra Village Basin. Multi funded project total of \$150k from \$113k Storm Sewer (221), and \$37k Storm Sewer Deficiency (222).	Engineering	CP0666 (3010)	--	N/A	37,500					
4	Annual Developer Reimbursement Storm Sewer Deficiency: Reimburse developers for improvement of existing drainage deficiencies in infill areas with their proposed projects. Does not include new storm drainage that results from new construction. The continued and ongoing maintenance of the improvements completed under this CIP is maintained by a separate City CIP.	Engineering	CP8143	--	N/A	20,000	20,000	20,000	20,000	20,000	20,000



**Storm Sewer Deficiency - 222 (2460)  
2024/25 - 2029/30 Capital Improvement Program**

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
5	Flood Layoff Feasibility Study. Identify potential additional locations to layoff flood waters from Mill Creek using hydraulic analysis. Investigate the feasibility of cooperative agreements as well as land acquisition. Develop high-level plans, specs, and estimates for any necessary flow diversion structures. Scope may include designing diversionary structures and researching/pursuing grants for construction/acquisition.	Engineering	CP0712	--	N/A		320,000				
6	Substandard Residential Drainage Systems: Install new or upsized storm drainage components in older neighborhoods with incomplete or undersized drainage systems not meeting city standards. Storm drainage components include curb and gutter, drain inlets, laterals, manholes, and main lines. Many older neighborhoods were developed in the county and subsequently annexed by the City and do not meet City standards. These neighborhoods may have a mixture of lots with and without curb and gutter. Typically the addition of curb and gutter, drain inlets, laterals, manholes, and main lines is necessary to bring the drainage system up to City Standards.	Engineering	New	\$	N/A			414,000	414,000	414,000	414,000
7	Highland St. Storm Drain: Install a storm drain line along Highland St alignment from Ferguson Ave to connect to an existing 48" storm main in front of Highland Gardens development and connect the line into Fairview Park/Basin. In addition, expand the storage capacity of the Park/Basin, and incorporate water quality into the expanded basin design. This project includes design, construction, and additional excavation to provide additional storage capacity. Multi funded project total of \$1,25m from \$502k Storm Sewer Construction (221), and \$753k Storm Sewer Deficiency (222).	Engineering	CP-9796	\$	B8	487,500	340,000	120,500	631,800	434,000	434,000
								554,500	1,065,800		

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)      \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$\$ Project will result in savings as described in project description

\$\$\$ Annual Maintenance costs is \$5,000 to \$25,000



**Ground Water Recharge - 224 (2480)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** This fund is derived from a portion of the monthly City utility bill. The fees for this fund are based on the size of the water service line that range from \$59 to \$67.46 a month. In 2002, City Council adopted the additional fee as part of an agreement with Tulare Irrigation District and Kaweah Delta Water Conservation District for the acquisition of water and other activities to improve groundwater levels and increase supply of water to the City.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	1,553,000	2,310,500	2,861,700	2,464,200	2,140,900	2,932,600
<b>Ground Water Recharge Fees</b>	405,300	417,500	430,000	442,900	456,200	469,900
<b>Ground Water Extraction Fees</b>	528,900	544,800	561,100	577,900	595,200	613,100
<b>Ground Water Annexations Fees</b>	290,800	299,500	308,500	317,800	327,300	337,100
<b>Investment Earnings and Penalties</b>	42,700	34,800	35,800	36,900	38,000	39,100
<b>Operating Expenditures</b>	(296,300)	(303,400)	(312,500)	(321,900)	(331,600)	(341,500)
<b>Capital Improvements</b>	(213,900)	(442,000)	(1,420,400)	(1,376,900)	(293,400)	(1,128,700)
<b>Total Resources Available for Future Projects</b>	2,310,500	2,861,700	2,464,200	2,140,900	2,932,600	2,921,600

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	East Side Regional Park (ESRP) Basin F (Design): Design groundwater recharge Basin F at ESRP using local funds to prepare "shovel ready" Plans, Specifications, and Estimate (PS&E) package. Staff to pursue additional funding for construction of this project. Multi funded project total of \$1.3m from \$8k current and \$9k prior year Gas Tax (111), \$17k current and \$100k prior year Measure R Trails (132), \$135K current and \$404k prior year Parks and Rec (211), \$108k current and \$481k prior year Ground Water Recharge (224), and \$6k current and \$10k prior year Waterways (261).	Engineering	CP0371 (3010)	--	B13	108,400					
2	Modoc Basin Improvements: Define the ultimate basin footprint and configuration with preliminary and engineering design for the modoc basin in 24/25, and construction beginning 27/28. Includes a Geotechnical report and study to determine how the conceptual two compartment basin can serve as both recharge and flood control. Grading and Construction of the Modoc Basin ultimate footprint will accommodate flood control purposes for Tier II Urban Development around and north of the Modoc Basin. Multi funded project total of \$1.4m from \$717k Ground Water Recharge (224) and \$717k Storm Sewer Construction (221).	Engineering	CP0662 (3010)	--	A6	105,500			611,700		
3	Cameron Creek Regional Park/Basin: Acquire site for a 2.5 acre storm/recharge basin with 4-acre park, to include .5 mile asphalt trail along southerly extension of McQuilliff adjacent to Cameron Creek to serve existing and future development within the one-mile development block of Lovers Lane to Road 148 and Caldwell to Walnut. May also receive TID exchange water from Cameron Creek. Geotechnical testing will be required to determine eligibility for ground water recharge funding. Multi-funded: Project total \$3.1m from \$1.3m current and \$537k prior Parks & Rec (211), \$432k current and \$179k prior Storm Sewer (221), and \$442k current and \$179k prior GW Recharge (224). Annual maintenance costs for this park are estimated to be \$116k per year.	Engineering	CP0517 (3010)	\$\$\$	N/A		442,000				



Ground Water Recharge - 224 (2480)  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
4	East Side Regional Park (ESRP) Basin F (Construction): Construct a 33 acre groundwater recharge basin at the ESRP including water structures, piping and drywells. Also includes a pedestrian trail around the top of the new basin, a riparian habitat, two pedestrian bridges, and a small temporary parking lot. Design in separate project. Construction is contingent upon receiving a state/federal grant with 20% local match. Multi funded project total of \$9.2m from \$83k from Gas Tax (111), \$180k Measure R Trails (132), \$1.43m Parks and Rec (211), \$1.15m Ground Water Recharge (224), \$62k Waterways (261), and a \$6.3m grant (001). Maintenance cost estimated to be \$44k per year. <b>Project Contingent upon grant.</b>	Engineering	New (3010)	\$\$\$	B13		1,152,200				
5	East Side Regional Park (ESRP) Basin E (Design & Construct): Design a 12-acre groundwater recharge basin at ESRP including storm water infrastructure, structures, and trails in accordance with the park's masterplan in FY25/26 for proposed construction 27/28, contingent upon receiving a state/federal grant with 20% local match. Mill Creek Realignment in separate CJP. Multi funded project total of \$5.3m from \$225k Measure R Trails (132), \$626K Parks and Rec (211), \$1.07m Ground Water Recharge (224), and \$3.35m grant(001). <b>Project contingent upon grant.</b>	Engineering	New (3010)	--	B13		268,200	765,200	40,600		
6	Cameron Creek Park/Basin: Locate and acquire site for 10-11 acre neighborhood park and storm/recharge basin north of Caldwell Avenue adjacent to Cameron Creek to receive TID exchange water through Cameron Creek, through development of a later project. Geotechnical testing will be required to determine soil infiltration characteristics for ground water recharge purposes and eligibility for ground water recharge funding. Multi-funded project total of \$5.1m from \$2.3m Recreation (211), \$1.4m Storm Sewer (221), \$1.4m GW Recharge (224), and \$21K Measure R Trailways (132). <b>Maintenance cost estimated to be \$86k per year.</b>	Engineering	New (3010)	\$\$\$	N/A	213,900	442,000	1,376,900	252,800	293,400	1,128,700

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.  
 -- No Annual Maintenance Costs (or no increase over existing cost)  
 \$ Annual Maintenance costs \$5,000 or less  
 \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.  
 \$\$\$\$ Project will result in savings as described in project description



**Wastewater Trunkline - 231 (2490)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** This fund's revenues are derived from Sanitary Sewer and Trunk Line Connection Fees. Funds are to be used only for new sanitary sewer trunk line construction, and not for operation and maintenance. This fund also receives a portion of the monthly sewer users fees.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	3,432,400	4,674,700	2,554,600	(48,800)	(2,996,500)	(4,436,800)
<b>Operating Revenues</b>	1,572,900	1,604,300	1,636,400	1,669,100	1,702,500	1,736,600
<b>Operating Expenditures</b>	(39,000)	(39,000)	(39,800)	(40,600)	(41,400)	(42,200)
<b>Capital Improvements</b>	(291,600)	(3,685,400)	(4,200,000)	(4,576,200)	(3,101,400)	(6,306,000)
<b>Total Resources Available for Future Projects</b>	<b>4,674,700</b>	<b>2,554,600</b>	<b>(48,800)</b>	<b>(2,996,500)</b>	<b>(4,436,800)</b>	<b>(9,048,400)</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Vrmargo Right of Way & Utility Installation. Acquisition of Vrmargo Right of Way between Goshen and Houston, design and construction of sewer lift station at Goshen and Vrmargo (to be coordinated with park/pond) and installation of storm and sewer main in Vrmargo alignment. Connects to Irma Sewer (CP9457) by designing and constructing sewer lift station and main to serve Irma and undeveloped area between Goshen and Houston allowing future tie-in of development north of Goshen to future park/pond funded by separate CIP request. Multi-funded project total of \$2.6m from \$791k Storm Sewer Construction (221), \$873k Wastewater Trunkline (231), \$873 WWTP (431), and \$117k Transportation Impact Fee (241).	Engineering	CP0657 (3010)	\$	B4	117,600	755,400				
2	Reimburse Developers for Sanitary Sewer: Reimbursement of additional costs incurred when constructing required sanitary sewer improvements along with development. The additional cost is the difference between the "development requirement" and the requirement to accommodate for future development in the area in compliance with the Sewer Line Master Plan.	Engineering	CP9318	--	N/A	110,000	110,000	110,000	110,000	110,000	110,000
3	Shirk Street Widening - Walnut to Noble; Widen Shirk from 2-lanes to 4-lanes including center median from Noble to Walnut Ave., install master storm trunk line, ditch culvert extension, curb & gutter, pavement, bike lanes, street lighting, utility pole relocations, median landscaping, and other necessary infrastructure. Necessary to continue widening Shirk and alleviate traffic congestion for future development. Sanitary and Storm Sewer improvements funded by separate project. Multi funded total of \$13.4m from \$44K Wastewater Trunkline (231), \$2m Storm Sewer Construction (221), \$5.18m Transportation Impact (241), \$136k Measure R Local (131), \$1m Measure R Trails (132), \$5m Measure R Regional (133).	Engineering	CP0656 (3010)	\$\$	C4	44,000					





Wastewater Trunkline - 231 (2490) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
4	Sewer Line Preliminary Engineering: Preliminary engineering and design work necessary to provide developers and engineers with adequate information to construct master planned sewer lines with proposed development projects in compliance with the Sanitary Sewer Master Plan. Shirk St. Sanitary Sewer Trunkline - Walnut to Noble: Install a 48" sanitary sewer trunk line in Shirk Street between Walnut Avenue and Noble Avenue to connect existing sewer trunkline within Shirk Street south of Hwy-198 to existing sewer trunkline in Walnut Avenue. Includes removal of existing 6" sewer force main and the associated lift station located at Shirk Street and Noble Avenue. Replacement of the line is identified in the City's Sewer Master Plan and provides the necessary wastewater conveyance capacity to accommodate future development growth. Project total of \$6.1m from Wastewater Trunkline (231) including \$385k prior year funding.	Engineering	CP9234	--	N/A	20,000	20,000	20,000	20,000	20,000	20,000
5	Visalia Parkway Sanitary Sewer Trunkline - Santa Fe to Lovers Lane: Construct new 30" sanitary sewer trunkline along Visalia Parkway (Ave. 276) alignment between Santa Fe Street and Lovers Lane through existing orchards & farmland, primarily shown as future low density residential in the General Plan. Project will include purchase of Right of Way (ROW), new trunkline at a depth of approximately 17-feet, new 60" manholes, clearing & grubbing, demolition, sheet & shoring, and some bores under existing creeks and ditches. FY 26/27-28/29, \$2.76M. Design & ROW; FY 29/30, \$6.17M construction.	Engineering	CP0567	--	C4		2,800,000	3,000,000			
6	State Route (SR) 99 Steel Casing: Jack and bore a 72" steel casing underneath SR-99 near avenue 280. This steel casing will be in place for future installation of utility lines. The steel casing will allow for future installation of utility lines such as sanitary sewer and purple pipe (reclaimed water). The future utility lines will assist with maintaining utility capacity and needs as the city approaches full urban growth and planning area build out. Multi-funded project total of \$8.9m from \$5.4m Wastewater Trunkline (231) and \$3.6m Wastewater (431) including \$668k prior year funding.	Engineering	New	--	D1			1,070,000	1,192,000	494,000	6,176,000
7		Engineering	CP0577 (3010)	--	C1				2,878,200	2,477,400	



Wastewater Trunkline - 231 (2490) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
8	Storm Drain and Sewer Master Plan Update: Update Storm and Sanitary Sewer Master Plans. Facility Master Plans should be updated every 5 years to incorporate any changes in infrastructure, land use, and environmental conditions. Includes a new nexus study to justify the storm and sanitary sewer impact and utility fees and CEQA review. Current update to the facility master plans will be implemented in 24/25, updating the storm and sewer master plans since 1994. Multi funded project total of \$940k from \$564K Storm Sewer Construction (221), and \$376K Wastewater Trunkline (231).	Engineering	New (3010)	--	N/A	291,600	3,685,400	4,200,000	4,576,200	3,101,400	6,306,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description



**Transportation Impact Fee - 241 (2620)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** This fund is derived from fees collected at the time of building permit issuance. Funds can be used only for new street improvements and expansion of transportation infrastructure related to growth.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	6,770,700	7,645,400	5,511,000	4,415,800	(9,483,600)	(31,426,400)
<b>Transportation Impact Fees</b>	5,345,500	5,452,400	5,561,400	5,672,600	5,786,100	5,901,800
<b>Interest Earnings (Expense)</b>	302,100	226,600	170,000	127,500	95,600	71,700
<b>Operating Expenditures and Allocations</b>	(46,800)	(46,800)	(47,700)	(48,700)	(49,700)	(50,700)
<b>Capital Improvements</b>	(4,726,100)	(7,766,600)	(6,778,900)	(19,650,800)	(27,774,800)	(1,957,500)
<b>Total Resources Available for Future Projects</b>	<b>7,645,400</b>	<b>5,511,000</b>	<b>4,415,800</b>	<b>(9,483,600)</b>	<b>(31,426,400)</b>	<b>(27,461,100)</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Shirk Street Widening - Walnut to Noble: Widen Shirk from 2-lanes to 4-lanes including center median from Noble to Walnut Ave., install master storm trunk line, ditch culvert extension, curb & gutter, pavement, bike lanes, street lighting, utility pole relocations, median landscaping, and other necessary infrastructure. Necessary to continue widening Shirk and alleviate traffic congestion for future development. Sanitary and Storm Sewer improvements funded by separate project. Multi funded total of \$13.4m from \$44K Wastewater Trunkline (231), \$2m Storm Sewer Construction (221), \$5.18m Transportation Impact (241), \$136k Measure R Local (131), \$1m Measure R Trails (132), \$5m Measure R Regional (133).	Engineering	CP0656 (3010)	\$\$	C4	1,327,400		3,849,600			
2	Annual Developer Reimbursement: Reimburse developers for additional costs incurred when constructing required arterial & collector streets with their development. Additional cost is the difference between ""development requirement"" & requirement to accommodate for future development in area. Project cost based upon current agreements, estimates of future projects and estimated completion dates. To implement the Circulation Element. Funded 100% from: Transportation Impact Fee.	Engineering	CP9130	--	N/A	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
3	Road 148-Mineral King to St. John's Parkway Design and construct approximately 6,400 ft of Tower Street from Mineral King to St. John's Parkway, excluding the new interchange to SR 198 for access to parkbasins, to be 4-lane, north-south arterial along Rd 148 alignment, in coordination with future interchange at SR 198 and SR216 (Houston Ave); the SCE towers; and the Greenway Trail. Includes culvert crossing of Mill Creek (Army Corp Permit). Development in east Visalia, around SR 198, requires another north/south arterial. Multi funded project total of \$22.4m from \$10.2m Transportation Impact (241) including \$97k prior year funding and \$12.3m Parks & Rec (21) including \$98k prior year funding. <i>Maintenance cost estimated to be \$26k per year.</i>	Engineering	CP0525 (3010)	\$\$\$	B12	1,071,100	153,800	162,300	8,690,000		



Transportation Impact Fee - 241 (2520) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
4	Traffic Signal Modifications at Lovers Lane and Walnut Ave: Modify to accommodate four lanes of travel east and west along Walnut Ave to mitigate traffic impacts from new subdivision at south east corner and install signal heads and poles for additional lanes and standard video detection. Subdivision completed the full widening of Walnut Ave between Lovers Lane and McAuilif St. The City is responsible for traffic signal modifications. Multi-funded project total of \$2m from \$1.2m Transportation Impact (241) including \$605k prior year funding and \$779K from Measure R Local (131) including \$150k prior year funding.	Engineering	CP0521 (3010)	\$ 629,200	D5						
5	Annual Transportation Impact Fee (TIF) Administration: This CIP funds staff time used to update the circulation element and to implement the transportation impact fee program. The supplies used by staff are budgeted under a separate City CIP. This CIP also funds public assets constructed in the public right of way. The continued and ongoing maintenance of the improvements completed under this CIP is maintained by a separate City CIP.	Engineering	CP9633	--	N/A	220,000	10,000	10,000	10,000	10,000	10,000
6	Virmargo Right of Way & Utility Installation: Acquisition of Virmargo Right of Way between Goshen and Houston. design and construction of sewer lift station at Goshen and Virmargo (to be coordinated with park/pond) and installation of storm and sewer main in Virmargo alignment. Connects to Irma Sewer (CP9457) by designing and constructing sewer lift station and main to serve Irma and undeveloped area between Goshen and Houston allowing future tie-in of development north of Goshen to future park/pond funded by separate CIP request. Multi-funded project total of \$2.6m from \$791k Storm Sewer Construction (221), \$873k Wastewater Trunkline (231), \$873 WWTP (431), and \$117k Transportation Impact Fee (241).	Engineering	CP0657 (3010)	\$ 117,200	B10						
7	Goshen Widening (south) Ben Maddox to Burke: Widen South Half Goshen Avenue from Ben Maddox to Burke Street. Project includes widening Goshen to full 84 foot, 2 lane collector. Improvements include paving, curb, gutter, sidewalk, ADA ramps, street lights, bike lanes, landscaping and irrigation conduit. Project will require coordination with utilities to relocate poles, property owners to relocate and install drive approaches, and acquire ROW. Improves traffic circulation and pedestrian accessibility. Widening will also have a positive impact on development for the Civic Center and commercial parcels within the area.	Engineering	CP0713	\$ 110,000	B18	110,000	1,375,000				



Transportation Impact Fee - 241 (2520) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
8	<p>Visalia Parkway Improvements-North Half: Extend this arterial transportation corridor between Stonebrook Street and Court Street. Construct the northerly half to provide one lane of travel in each direction within current right of way. Improve mobility and connectivity of the southern shopping district and neighborhoods in the south east community of the City. Future CIP, Visalia Parkway &amp; Santa Fe Intersection, will connect Visalia Parkway from Court to Santa Fe, and establish future alignment east towards Ben Maddox. Multi funded project total of \$4.1m from \$2.6m Transportation Impact (241) including prior year funding of \$631k and \$1.459m State Transportation (281-LTF).</p>	Engineering	CP0519 (3010)	\$	D12	87,200	1,895,800				
9	<p>NW Quadrant At-Grade Railroad Crossing: Study to determine location for new at-grade crossing (possibly Linwood St, Chinowth St, or Preston/Roeben St) &amp; abandonment of existing crossing to accommodate development in NW quadrant. Includes installation of new pavement, curb, gutter, sidewalk, traffic signal, railroad warning devices, signage and striping, and upgrade of railroad tracks at recommended location. Also includes public outreach, abandonment of existing RR crossing and moderate updates to two adjacent intersections north &amp; south of new crossing. FY24/25 Preliminary Engineering &amp; Environmental, PS&amp;E, Right of Way and Permitting, FY27/28 Construction. Multi funded project total of \$5.2m from \$2.5m Measure R Local (131) including \$200k prior year funding and \$2.7m Transportation Impact Fees (241) including \$486k prior year funding.</p>	Engineering	CP0524 (3010)	\$	N/A	64,000	73,600	73,400	1,999,600	47,500	
10	<p>Santa Fe Street-Houston to Rigglin (DESIGN): Project will develop plans, specs and estimate for construction of a 4-lane, north-south, arterial along the old Santa Fe Railroad alignment where City owns ROW and tracks have been removed. Project also includes environmental review (CEQA and NEPA), public outreach and construction easement acquisition. Public outreach and coordination will be required due to the established neighborhoods on both sides of the corridor. Construction easements will be necessary for block wall construction during the future street construction project. The block wall will stretch along the entire length of Houston to Rigglin (approx. 5,000 feet).</p>	Engineering	CP0714	--	B16		1,280,000	430,000			



Transportation Impact Fee - 241 (2520) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
11	East Side Regional Park (ESRP) On-Site Streets & Update Site Layout: Design of interior streets & infrastructure at the East Side Regional Park, including McKinley Ave. (4,400 LF) and Willow Ave. (3,000 LF) to include utilities (water, electric, gas, sanitary sewer), streets, a box culvert, lighting, and parking analysis within the park. Update Site Master Plan Layout to apply preliminary engineering design to locate the facilities for the entire site. Excludes design of play fields, buildings, and other public recreation facilities. FY25/26-26/27 topo survey, design, estimating, permitting; Approx. \$2.4M. FY27/28-28/29 Construction. Multi funded project total of \$18m from \$13.6m Parks and Rec (211), and \$4.5m Transportation Impact (241-TIF). <b>Annual Maintenance costs of these improvements are estimated to be \$49k.</b>	Engineering	CP0668 (3010)	\$\$\$	B13		621,100			3,898,100	27,900
12	Road 148 from Walnut Ave to Visalia Parkway (1.6 miles): 4-lane, north-south arterial along Road 148 alignment. Includes rough topo survey, geometric alignments, permitting requirements, right of way needs, estimates, and project phasing. FY25/26-27/28, includes Walnut to RR at K-Road Alignment (Reactor Station) - CEQA Design, RW, and Permitting. FY28/29, construction of K Road to Caldwell. FY29/30 and future fiscal years includes design, RW and construction from Caldwell to Visalia Parkway, K Road to Caldwell & Caldwell to Visalia Parkway are Tier 2 & 3 of the Gen Plan and will be deferred to future years. Multi-funded project total of \$10.9m from \$5.5m Measure R Local (131) and \$5.5m Transportation Impact (241).	Engineering	CP0526 (3010)	\$\$	D3		588,500	261,300	157,900	4,051,000	399,100
13	Design and Construct Tower St (Rd 148) from Cypress Ave to Walnut Ave (4200 feet): Analyze options for a 4-lane, north-south arterial along Rd 148 alignment, coordinating with future SR 198 interchange, SCE towers, Greenway Trail, Creeks, and other structures. FY25/26 includes rough topo survey, geometric alignments, permitting requirements, Caltrans coordination, right of way needs, estimates. FY28/29 Construction. Due to continuing development in east Visalia, around State Route 198, another north/south arterial is needed. Multi funded project total of \$9.8m from \$4.9m Measure R Local (131) and \$4.9m Transportation Impact (241).	Engineering	CP0528 (3010)	--	D7		368,800	42,300	152,600	4,356,600	



Transportation Impact Fee - 241 (2520) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
14	Linwood Street Extension (North of Riggan): Design and construction for the extension of Linwood Street north of Riggan Avenue. The roadway will be located within and along the westerly portion of the current Modoc Basin footprint with a signalized connection at Riggan Avenue and extend north up to Modoc Ditch. Construction of Linwood Street alignment north of Riggan Avenue up to Modoc Ditch in order to accommodate access to the Tier II Urban Development Boundary north of the Modoc Basin. This project will build the extension of Linwood Street with a signalization connection at Riggan Avenue and extend north up to Modoc Ditch. This project will coordinate with and follow the Linwood Street Embankment Project. Project contingent upon development in the North.	Engineering	CP0715	\$ 300,000	A10		300,000		2,564,900		
15	Ben Maddox Widening: Widen Ben Maddox from Center Avenue to Goshen Avenue. Project includes widening Ben Maddox to full 110 foot, 4 lane divided arterial. Improvements include paving, curb, gutter, sidewalk, ADA ramps, street lights, landscaping and irrigation conduit. Project will require coordination with utilities to relocate poles, property owners to relocate and install drive approaches, and acquire ROW. ROW acquisition is required from multiple property owners along Ben Maddox Note: UJD \$1.3M not included.	Engineering	New	\$ 850,000	B19			850,000	248,400	2,009,900	
16	Visalia Parkway & Santa Fe Intersection (Construction): This project will construct a new roadway intersection at Visalia Parkway & Santa Fe Street. The work will entail roadway and intersection improvements, railroad crossing, culvert construction, and incorporate the existing Santa Fe Bike Trail into the intersection. Construction will also include the roadway segment of Visalia Parkway between Court Street and the intersection. This project will further transportation connectivity through the ongoing development of the arterial ring road concept that includes Visalia Parkway, Tower, Riggan, and Shirk by connecting Visalia Parkway to Santa Fe Street.	Engineering	New	\$ 2,994,700	D13				2,994,700	6,409,800	
17	Tulare Ave Extension to Tower Rd: Construct Tulare Avenue from Arroyo Street to Road 148 (Tower Road) and extend Tower Road from Tulare Avenue to just north of Harvard. The section of Tulare Avenue from Lovers Lane to McAuliff was completed in 2018. This project was intended to be constructed with the "NEW" project to extend Tulare Ave from Lovers Lane to McAuliff. This project will provide additional access and help alleviate congestion on Walnut Avenue and McAuliff. Additional subdivision development in this area will benefit greatly from this additional N/S access to Walnut Avenue	Engineering	New	\$ 1,232,700	D6						1,232,700



Transportation Impact Fee - 241 (2520) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
18	Goshen Widening (north) Ben Maddox to Burke: Widen North Half Goshen Avenue from Ben Maddox to Burke Street. Includes widening Goshen to full 84 foot, 2 lane collector. Improvements include paving, curb, gutter, sidewalk, ADA ramps, streetlights, bike lanes, landscaping and irrigation conduit. Project will require coordination with utilities to relocate poles, property owners to relocate and install drive approaches, and acquire ROW. Improves traffic circulation and pedestrian accessibility. Widening will also have a positive impact on development for the Civic Center and commercial parcels within the area.	Engineering	New	\$	B18				500,000	375,000	
19	Santa Fe Street - Houston to Riggan - Construction: Construct 4-lane, north-south, arterial along old Santa Fe Railroad. Includes, grading, new structural section, curb and gutter, a storm drain system, median, street lighting, striping, landscaping and irrigation, and block wall installation. Construction also includes single box culvert (100' long) over Modoc Ditch, upgrading signal at the Riggan intersection, signalized pedestrian crosswalk at the Modoc Ditch Trail crossing, and interconnect conduit for entire length of the project. Project contingent upon grant funding from state/federal grant. Multi funded project total of \$1.1m from \$5.5m Transportation Impact (241) and \$5.5m State Transportation (281).	Engineering	New (3010)	\$	B22					5,516,900	
20	Southside Open Space and Basin: Acquire land for development of linear, landscaped basin with functional passive space open on the south side of SR-198, east of Shirk St. to receive City storm water flows from Mill Creek through either Persian-Watson Ditch or through a pipeline north under SR-198. Phase 1 to be implemented with the Sierra Village development expansion requiring relocate of existing basin. Project includes acquisition of the anticipated additional ROW needed for the Shirk 198 interchange. Construction not included. Multi funded project total of \$2.8m from \$944k Parks & Rec (211), \$1.42m Storm Sewer (221), and \$421k Transportation Impact (241).	Engineering	New (3010)	\$	C7	4,726,100	7,766,600	6,778,900	19,650,800	27,774,800	420,500
											1,957,500

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description





Waterways Maintenance - 251 (2530)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** This fund is derived from a portion of the monthly storm sewer users fees. This fund receives \$0.51 of the \$2.65 monthly storm sewer fee. Funds are to be used for maintenance of waterway and riparian areas.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Cash Balance	3,000	2,200	3,700	(86,500)	(854,400)	(842,500)
User Fees (Waterways Rate)	322,000	331,300	341,200	351,400	361,900	372,800
Operating Expenditures	(322,800)	(329,800)	(336,400)	(343,100)	(350,000)	(357,000)
Capital Improvements	0	0	(95,000)	(776,200)	0	0
<b>Total Resources Available for Future Projects</b>	<b>2,200</b>	<b>3,700</b>	<b>(86,500)</b>	<b>(854,400)</b>	<b>(842,500)</b>	<b>(826,700)</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Mill Creek Embankment Reconstruction: Rebuild the Mill Creek embankments and stabilize with erosion control in Mill Creek between Willis Street and West Street. The embankment along Mill Creek between Willis Street and West Street has been eroding due to the flow of water as the creek bends between Willis Street and West Street. The creek embankment needs to be rebuilt and stabilized with erosion control measures to prevent increasing embankment deterioration and impact to the nearby existing facilities. The Mill Creek is a designated waterway. Project total of \$1.74m from \$871k Waterways Maintenance (251) and \$871k Storm Sewer Maintenance (481).	Engineering	CP0570 (3010)	--	B9	0	0	95,000	776,200	0	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)      \$ \$ \$ \$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$ \$ Annual Maintenance costs is \$5,000 to \$25,000

\$ \$ \$ \$ Project will result in savings as described in project description



**Waterways Capital - 261 (2540)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** This fund is derived from developer impact fees. Funds are restricted for acquisition of development setbacks along waterways designated in the Visalia General Plan and restoration of riparian vegetation.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	3,327,200	3,338,700	3,362,800	3,082,500	2,923,600	2,526,200
<b>Waterways Impact Fee</b>	487,700	502,300	517,400	532,900	548,900	565,400
<b>Interest Earnings and Miscellaneous Revenues</b>	37,800	30,000	22,500	16,900	12,700	9,500
<b>Operating Expenditures</b>	(8,200)	(8,200)	(8,400)	(8,700)	(9,000)	(9,300)
<b>Capital Improvements</b>	(505,800)	(500,000)	(811,800)	(700,000)	(950,000)	(500,000)
<b>Total Resources Available for Future Projects</b>	3,338,700	3,362,800	3,082,500	2,923,600	2,526,200	2,591,800

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Annual Acquisition and Restoration Riparian Area Right of Way (ROW): Work with developers to purchase Right-of-Way along waterways as part of development to preserve and restore native riparian vegetation.	Engineering	CP0427	--	N/A	500,000	500,000	500,000	500,000	500,000	500,000
2	East Side Regional Park (ESRP) Basin F (Design): Design groundwater recharge Basin F at ESRP using local funds to prepare "shovel ready" Plans, Specifications, and Estimate (PS&E) package. Staff to pursue additional funding for construction of this project. Multi funded project total of \$1.3m from \$8k current and \$9k prior year Gas Tax (111), \$17k current and \$100k prior year Measure R Trails (132), \$135K current and \$404k prior year Parks and Rec (211), \$108k current and \$481k prior year Ground Water Recharge (224), and \$6k current and \$10k prior year Waterways (261).	Engineering	CP0371 (3010)	--	B13	5,800					
3	Northside Open Space and Basin - West of Shirk: Northside Highway 198 Open Space Seback Area (west of Shirk) - Acquire approximately 30.1 acres of land from three parcels for the northwest scenic seback area and riparian setback from Mill Creek to develop as passive recreational open space and drainage basin to serve existing and planned development north of Highway 198 between Clancy and Shirk. Acquisition of land for the northwest portion (between Clancy and Shirk) planned in 26/27, starting at Clancy and heading east, acquiring one parcel per year. Multi-funded project total of \$3m from \$868k Parks & Rec (211), \$1.3m Storm Sewer (221), and \$900k Waterways (261).	Engineering	New (3010)	\$\$	A3			250,000	200,000	450,000	



Waterways Capital - 261 (2540) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
4	<p><b>East Side Regional Park (ESRP) Basin F (Construction):</b> Construct a 33 acre groundwater recharge basin at the ESRP including water structures, piping and dry wells. Also includes a pedestrian trail around the top of the new basin, a riparian habitat, two pedestrian bridges, and a small temporary parking lot. Design in separate project. Construction is contingent upon receiving a state/federal grant with 20% local match. Multi funded project total of \$9.2m from \$83k from Gas Tax (11), \$180k Measure R Trails (132), \$1.43m Parks and Rec (21), \$1.15m Ground Water Recharge (224), \$62k Waterways (261), and a \$6.3m grant (001). Maintenance cost estimated to be \$44k per year. <b>Project Contingent upon grant.</b></p>	Engineering	New (3010)	\$\$	B13	505,800	500,000	61,800 811,800	700,000	950,000	500,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description



Landscape and Lighting - 273 (2810)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** Funding from property tax assessments on property owned within each Landscape and Lighting (L&L) District for maintenance of common areas, street maintenance and landscaping. Funds to be used only within each individual L&L District for costs included in the engineer's report prepared at the time of the creation of each L&L. Increases in the assessment amount paid by each property owner or changes to the approved expenditures must be voted upon by the owner's of the property located within each L&L.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	6,012,300	6,491,600	6,593,800	6,342,700	5,663,600	5,960,300
<b>Special Service District Maintenance Assessments (Streets Portion Only-Net of Expenses)</b>	695,300	709,200	723,400	737,900	752,700	767,800
<b>Capital Improvements</b>	(216,000)	(607,000)	(974,500)	(1,417,000)	(456,000)	(847,000)
<b>Total Resources Available for Future Projects</b>	<b>6,491,600</b>	<b>6,593,800</b>	<b>6,342,700</b>	<b>5,663,600</b>	<b>5,960,300</b>	<b>5,881,100</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Annual Landscape and Lighting District Enhancement Project: This project would complete landscape enhancement projects within landscape districts with adequate funding and in need of irrigation restoration and/or plant material replacement.	Parks Maintenance	CP0716	--	N/A	100,000	100,000	100,000	100,000	100,000	100,000
2	Landscape and Lighting District Sidewalk Repair Project: This project will identify and repair sidewalk locations that need repair, what type of repair, and will plot locations on GIS mapping. Funding requested is projected to complete necessary repairs but will be reassessed in next 2-year budget process.	Parks Maintenance	CP0717	--	N/A	45,000	45,000	45,000	45,000	45,000	45,000
3	Annual Reclaimite Landscape & Lighting Districts: Placement of a petroleum based emulsion to rejuvenate drying and worn pavement surfaces. As part of the implementation of the Pavement Management System, the Pavement Management Plan and field review has identified candidate streets for the Reclaimite treatment. The treatment is a cost effective method to extend the good condition of a street for a longer duration prior to a more extensive and expensive pavement treatment technique. Pavement preservation and rehabilitation are essential in maintaining the City's largest assets: public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions.	Engineering	CP8358	--	N/A	27,000	258,000	252,000	568,000	27,000	258,000
4	Irrigation Controller Replacement Program: The project is for the purchase of irrigation controllers and various miscellaneous parts for Baseline, Hunter, and Toro Sentinal irrigation controllers.	Parks Maintenance	CP0718	--	N/A	25,000	25,000	25,000	25,000	25,000	25,000
5	Annual Crack Seal in Landscape and Lighting Districts: Placement of rubber type based product in cracked pavement to reduce water penetration, helping to maintain the structural strength of the asphalt and limit degradation, reduce potholes and prevent cracks from getting larger. Pavement preservation and rehabilitation is essential in maintaining the largest City assets, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions.	Engineering	CP0089	--	N/A	19,000	179,000	175,000	394,000	19,000	179,000



Landscape and Lighting - 273 (2810) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
6	Overlay in Landscape and Lighting Districts: Placement of asphalt overlay on landscape and lighting streets as a cost effective way to extend the useful life of a street with asphalt in minor stages of deterioration. Pavement preservation and rehabilitation is essential in maintaining the largest City assets, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions.	Engineering	CP0090	--	N/A	310,000	310,000	310,000	310,000	310,000	310,000
7	Maintenance Management Software: Purchase and installation of maintenance management software with GIS integration to track service requests, staff costs, asset inventory, and asset maintenance costs. Project total of \$88k funded from \$47k General Fund and \$38k Landscape and Lighting Fund. <b>Annual licensing and maintenance cost to be determined.</b>	Parks Maintenance	New	--	N/A			37,500			
8	Cape Seal in Landscape and Lighting Districts: Placement of an asphaltic emulsified seal coat and a chip seal on weathered and ravelled pavement without substantial distress to extend the life of the pavement. As part of the implementation of the Pavement Management System, the Pavement Management Plan and field review has selected candidate streets to undergo the Cape Seal treatment. Pavement preservation and rehabilitation are essential in maintaining the City's largest assets: public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions.	Engineering	New	--	N/A	216,000	607,000	30,000	1,417,000	456,000	847,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)      \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$\$ Project will result in savings as described in project description

\$\$\$ Annual Maintenance costs is \$5,000 to \$25,000



State Transportation - 281 (2810)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** This fund is derived from 1/4 cent of statewide sales tax collected and returned to each County in compliance with the Local Transportation Development Act. First priority of funds is public transit (buses); remaining monies, as well as various discretionary revenues, may be used for road and street purposes, including bike/pedestrian facilities. This fund also receives monies from Tulare County Association of Government (TCAG), State Transportation Improvement Program (STIP), and Congestion Mitigation and Air Quality (CMAQ). These monies are to be used only for approved transportation projects.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Cash Balance	1,574,400	1,473,200	13,000	11,800	10,600	9,400
LTD (Local Transportation Development Funds)	275,000	275,000	275,000	275,000	275,000	275,000
Other Grant Funding:						
ATP - (State Active Transportation Program)		457,500				
CMAQ - (Congestion Mitigation Air Quality)	560,000	3,840,000	1,200,000			
Other Grant Funding (Various)		150,000		770,000	5,516,800	
Services Provided	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
Capital Improvements	(935,000)	(6,031,500)	(1,625,000)	(1,045,000)	(5,791,800)	(275,000)
Total Resources Available for Future Projects	1,473,200	13,000	11,800	10,600	9,400	8,200

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Caldwell Signal Interconnect Fiber Optic (SICFO) Santa Fe to Lovers Lane: Install fiber optic cable connecting existing Intelligent Transportation System's (ITS) fiber optic cable at Caldwell Ave and Santa Fe St to Caldwell Ave and Lovers Lane, includes install of communication and supporting equipment at each signalized intersection. Project will install the fiber optic cable within the conduit, installed as part of the Caldwell Ave Widening from Santa Fe to Lovers Lane Project (CP8268). <b>Construction contingent upon grant funding, local match required.</b> Multi funded project total of \$975k from \$275k Measure R Local (131) including \$125k prior year funding, \$140k Measure R Regional (133), \$560k State Transportation (281-CMAQ).	Engineering	CP0560 (3010)	\$	D10	560,000					
2	Shirk and Ferguson Traffic Signal: Install traffic signal at Shirk and Ferguson including design and construction. The current all-way stop intersection meets the traffic signalization criteria defined by the California Manual on Uniform Control Devices (MUTCD) as determined through the data collected with the Annual Traffic Data Collection Contract. Based on MUTCD traffic signal warrant analysis and the City of Visalia traffic signalization procedures, the intersection of Shirk and Ferguson meets the criteria for a traffic signal. Multi-funded project total of \$865k from \$375k LTF (281) and \$490k Measure R Local (131) including \$100k prior year funding.	Engineering	CP0529 (3010)	\$	A9	375,000					
3	Akers St Traffic Signal Interconnect: Installation of conduit and fiber optic cable in Akers St between Walnut Ave and Goshen Ave and in Akers St from Hillside to Goshen to create a fiber optic cable back bone structure extending interconnection for the traffic management system and work in conjunction with controlled signalized intersections at Akers St. & Mineral King Avenue and Akers St. & Noble Ave. Potential CMAQ grant to fund construction, local match required. <b>Construction dependent upon grant funding.</b> Multi funded project total of \$2.3m from \$300k Measure R Local (131), \$400k Measure R Regional (133), \$1.6m State Transportation (281-CMAQ).	Engineering	CP0659 (3010)	\$	A12		1,600,000				



State Transportation - 281 (2810) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
4	<p>Visalia Parkway Improvements-North Half: Extend this arterial transportation corridor between Stonebrook Street and Court Street. Construct the northerly half to provide one lane of travel in each direction within current right of way. Improves mobility and connectivity of the southern shopping district and neighborhoods in the south east community of the City. Future CIP, Visalia Parkway &amp; Santa Fe Intersection, will connect Visalia Parkway from Court to Santa Fe, and establish future alignment east towards Ben Maddox. Multi funded project total of \$4.1m from \$2.6m Transportation Impact (241) including prior year funding of \$631k and \$1,459m State Transportation (281-LTF).</p> <p>Sanitary Lift Station Connectivity &amp; Signal Interconnect. Install City owned fiber optic connection to existing sanitary lift stations at the airport and golf course along the south side of Hwy 198 and extend the signal interconnect to Crowley Ave at Plaza Dr. using existing communication conduit and installing new conduit from the Airport to two sanitary lift stations allowing remote real time monitoring of sanitary volume flows.</p> <p><b>Construction contingent upon grant funding from state/federal grant funds.</b> Multi funded project total of \$1.6m from \$100k Measure R Local (131), \$430K WWTP (431), \$1.16m State Transportation (281-CMAQ).</p>	Engineering	CP0619 (3010)	\$	D12		1,459,000				
5	<p>Riggin Avenue Signal Interconnect - Akers to Giddings: To expand the City's Intelligent Transportation System (ITS) network in Riggin Avenue between Akers Street and Giddings Avenue. Install conduit in Riggin Avenue between Demaree and Mooney connecting to existing conduit installed by previous City CIP projects. Fiber optic cable and supporting communication equipment will be installed along this segment of Riggin Avenue to expand the ITS network. Potential CMAQ grant for construction, local match required. Construction dependent upon grant funding. Multi funded project total of \$1.3m from \$550k Measure R Local (131), \$150K Measure R Regional (133), \$600K State Transportation (281-CMAQ).</p>	Engineering	CP0664 (3010)	\$	A12		1,160,000				
6	<p>Demaree Fiber Optic Install - MillCreek to Riggin: Expands the City's Intelligent Transportation System (ITS) network in Demaree Street between Millcreek Drive and Riggin Avenue. Install conduit in Demaree Street between Ferguson Avenue and Riggin Avenue connecting to existing ITS conduit in Demaree Street south of Ferguson Avenue. Fiber optic cable and supporting communication equipment will be installed in Demaree Street between Millcreek Drive and Riggin Avenue and connect to the ITS network installed by previous City ITS projects. Potential CMAQ grant for construction, local match required. <b>Construction dependent upon grant funding.</b> Multi funded project total of \$980k from \$380k Measure R Local (131), \$120K Measure R Regional (133), \$480K State Transportation (281-CMAQ).</p>	Engineering	CP0663 (3010)	\$	B14		600,000				
7	<p>Demaree Fiber Optic Install - MillCreek to Riggin: Expands the City's Intelligent Transportation System (ITS) network in Demaree Street between Millcreek Drive and Riggin Avenue. Install conduit in Demaree Street between Ferguson Avenue and Riggin Avenue connecting to existing ITS conduit in Demaree Street south of Ferguson Avenue. Fiber optic cable and supporting communication equipment will be installed in Demaree Street between Millcreek Drive and Riggin Avenue and connect to the ITS network installed by previous City ITS projects. Potential CMAQ grant for construction, local match required. <b>Construction dependent upon grant funding.</b> Multi funded project total of \$980k from \$380k Measure R Local (131), \$120K Measure R Regional (133), \$480K State Transportation (281-CMAQ).</p>	Engineering	CP0665 (3010)	\$	A11		480,000				



State Transportation - 281 (2810) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
8	Greenway Trail - Mill Creek to St. John's: Construct 10' - 12' wide trail from Mill Creek Bridge to St. John's Trail. Includes landscaping with native trees and shrubs following City of Visalia Urban forestry standards, solar lighting, benches, trash receptacles and trail signage. Phase 3 to complete the third (3rd) segment of five (5) segments to construct the Greenway Trail from Walnut Ave. to the St. John's Trail. <b>Contingent upon receiving grant funds.</b> Multi funded project total of \$2.59m from \$54.1k Measure R Trailways (132) including \$230K prior year funding and \$2.05m from State Transportation (281), including \$1.6m prior year funding.	Engineering	CP0523 (3010)	\$\$	B23		457,500				
9	Mill Creek Parkway - Lovers Lane to McAuliff: Collection of data for preparation of traffic study for the intersection of Mill Creek Parkway and McAuliff Street to design (2024/25) and construct (2025/26) intersection control treatment which may include traffic signal; Cape seal along Mill Creek Parkway; Striping Mill Creek Parkway to convert from 2 lanes to 4-lanes and planned replacement of existing wooden median lights. Data collection to include intersections at Lovers Lane/Mill Creek Parkway; McAuliff/E. Mineral King Ave; McAuliff/Murray; McAuliff/Douglas; and McAuliff/Houston. Multi funded project total of \$2.25m from \$1.98m Measure R Local (131), and \$275k LTF Funds (281-LTF).	Engineering	CP0658 (3010)	\$	B24		275,000				
10	Plaza Drive Signal Interconnect: Install conduit and fiber optic cable in Plaza Drive from Crowley Avenue to Riggan Avenue to interconnect the five traffic signals. Includes installation of traffic monitoring cameras. Project will connect to the communication conduit and cable installed by the proposed project to provide communications to the sanitary sewer lift station within the golf course and the associated signal interconnect project. Potential CMAQ grant for construction, local match required. <b>Construction dependent upon grant funding.</b> Multi funded project total of \$1.8m from \$300k Measure R Local (131), \$300K Measure R Regional (133), \$1.2m State Transportation (281-CMAQ).	Engineering	CP0660 (3010)	\$	A7			1,200,000			
11	Traffic Control Signal Installation: Construct one traffic signal per year as identified by the data collected with the Annual Traffic Data Collection contract. The data will be analyzed to determine which intersections meet the traffic signal criteria as defined by the California Manual on Uniform Traffic Control Devices. Future funds will address one intersection per year. Based on MUTCD warrant analysis and City of Visalia ranking systems. Multi-funded annual project from \$275k LTF (281) and \$525k Measure R Local (131) each year.	Engineering	New (3010)	\$	N/A				275,000	275,000	275,000





State Transportation - 281 (2810) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
12	Riggin Ave Signal Interconnect. This project will install communication conduit and fiber optic cable in Riggin Avenue from American Street to Kelsey Street for the purpose of interconnecting the two traffic signals operated and maintained by the City. Traffic monitoring cameras will be installed at these two locations. This project will connect to the communication conduit and cable previously installed in Plaza Drive. <b>Dependent upon receiving a grant award.</b> Santa Fe Street - Houston to Riggin -Construction: Construct 4-lane, north-south, arterial along old Santa Fe Railroad. Includes, grading, new structural section, curb and gutter, a storm drain system, median, street lighting, striping, landscaping and irrigation, and block wall installation. Construction also includes single box culvert (100' long) over Modoc Ditch, upgrading signal at the Riggin intersection, signalized pedestrian crosswalk at the Modoc Ditch Trail crossing, and interconnect conduit for entire length of the project. <b>Project contingent upon grant funding from state/federal grant.</b> Multi funded project total of \$11m from \$5.5m Transportation Impact (241) and \$5.5m State Transportation (281).	Engineering	New	\$	A8			150,000	770,000		
13		Engineering	New (30 10)	\$	B22	935,000	6,031,500	1,625,000	1,045,000	5,516,800	275,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.  
 -- No Annual Maintenance Costs (or no increase over existing cost)  
 \$ Annual Maintenance cost is \$5,000 or less  
 \$\$ Annual Maintenance cost is \$5,000 to \$25,000  
 \$\$\$ Annual Maintenance cost is over \$25,000. These projects will be explained in detail in the project description.  
 \$\$\$\$ Project will result in savings as described in project description



**Multi-Funded - 301 (3010)  
2024/25 - 2029/30 Capital Improvement Program**

This fund is used to track projects that have multiple funding sources, in a single place. Project expenditures are paid from this fund, then transferred to each funding source based upon their proportional share of the entire project cost. This fund is for memo purposes only, and all revenue and expenditures are closed out to the respective project funding sources.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	0	0	0	0	0	0
<b>Capital Expenditures</b>	(14,539,100)	(22,888,700)	(34,526,600)	(39,801,400)	(52,940,100)	(12,240,200)
<b>Transfer out of Project Expenditures to funding Source funds</b>	14,539,100	22,888,700	34,526,600	39,801,400	52,940,100	12,240,200
<b>Total Resources Available for Future Projects</b>	0	0	0	0	0	0

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Shirk Street Widening - Walnut to Noble. Widen Shirk from 2-lanes to 4-lanes including center median from Noble to Walnut Ave., install master storm trunk line, ditch culvert extension, curb & gutter, pavement, bike lanes, street lighting, utility pole relocations, median landscaping, and other necessary infrastructure. Necessary to continue widening Shirk and alleviate traffic congestion for future development. Sanitary and Storm Sewer improvements funded by separate project. Multi funded total of \$13.4m from \$44K Wastewater Trunkline (231), \$2m Storm Sewer Construction (221), \$5.18m Transportation Impact (241), \$136k Measure R Local (131), \$1m Measure R Trails (132), \$5m Measure R Regional (133).	Engineering	CP0656	\$\$	C4	2,482,800		10,873,700			
2	Road 148-Mineral King to St. John's Parkway. Design and construct approximately 6,400 ft of Tower Street from Mineral King to St. John's Parkway, excluding the new interchange to SR 198 for access to park/basins, to be 4-lane, north-south arterial along Rd 148 alignment, in coordination with future interchange at SR 198 and SR216 (Houston Ave); the SCE towers; and the Greenway Trail. Includes culvert crossing of Mill Creek (Army Corp Permit). Development in east Visalia, around SR 198, requires another north/south arterial. Multi funded project total of \$22.4m from \$10.2m Transportation Impact (241) including \$97k prior year funding and \$ 12.3m Parks & Rec (21) including \$98k prior year funding. <b>Maintenance cost estimated to be \$28k per year.</b>	Engineering	CP0525	\$\$\$	B12	2,131,600	2,399,100	323,000	17,380,000		
3	Walnut Ave Communications Connectivity. Installation of conduit and fiber optic cable as an extension of the Intelligent Transportation System (ITS) to provide a City owned fiber optic connection to the Water Reclamation Facility (WRF). Provides connection between existing fiber optic communication infrastructure at the intersection of Akers St and Walnut Ave and the intersection of Walnut Ave and Plaza Dr, and bridges the communication gap in Walnut Avenue from Akers Street to Plaza Drive. Multi-funded project total of \$1.4m from \$530k WWTP (431) including \$160K prior year funding, \$175K Animal Services (406), \$175K Airport (411), and \$600k Measure R Local (131).	Engineering	CP0527	\$	C5	1,300,000					



Multi-Funded - 301 (3010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
4	Traffic Signal Modifications at Lovers Lane and Walnut Ave: Modify to accommodate four lanes of travel east and west along Walnut Ave to mitigate traffic impacts from new subdivision at south east corner and install signal heads and poles for additional lanes and standard video detection. Subdivision completed the full widening of Walnut Ave between Lovers Lane and McAliff St. The City is responsible for traffic signal modifications. Multi-funded project total of \$2m from \$1.2m Transportation Impact (241) including \$605k prior year funding and \$779K from Measure R Local (131) including \$150K prior year funding.	Engineering	CP0521	\$	D5	1,258,400					
5	Caldwell Signal Interconnect Fiber Optic (SICFO) Santa Fe to Lovers Lane: Install fiber optic cable connecting existing Intelligent Transportation System's (ITS) fiber optic cable at Caldwell Ave and Santa Fe St to Caldwell Ave and Lovers Lane, includes install of communication and supporting equipment at each signalized intersection. Project will install the fiber optic cable within the conduit, installed as part of the Caldwell Ave Widening from Santa Fe to Lovers Lane Project (CP8268). <b>Construction contingent upon grant funding</b> , local match required. Multi funded project total of \$975k from \$275k Measure R Local (131) including \$125K prior year funding, \$140K Measure R Regional (133), \$560K State Transportation (281-CMAG).	Engineering	CP0560	\$	D10	850,000					
6	Shirk and Ferguson Traffic Signal: Install traffic signal at current all-way stop intersection meets the traffic signalization criteria defined by the California Manual on Uniform Control Devices (MUTCD), as determined through the data collected with the Annual Traffic Data Collection Contract. Based on MUTCD traffic signal warrant analysis and the City of Visalia traffic signalization procedures, the intersection of Shirk and Ferguson meets the criteria for a traffic signal. Multi-funded project total of \$865k from \$375K LTF (281) and \$490K Measure R Local (131) including \$100k prior year funding.	Engineering	CP0529	\$	A9	764,700					
7	Fleet Shop Improvements & Expansion: Improvements to Edison building at 432 N Ben Maddox Way for Fleet use to include lighting, electrical and air supply for shop equipment & work bays, and shop building heaters, fire sprinklers and required ADA improvements. Fleet's Light Vehicle Shop and Tire Shop will relocate to Edison building after improvements are complete. This project will coincide with EQ0135 (C-Trains) and CP8377 (Hoists). Multi-Funded total of \$630k from \$467k General Fund (001), \$11k Buildings (401), \$11k Airport (411), \$42k Wastewater (431), \$89k Solid Waste (441), \$4k Transit (452) and \$6K Storm Sewer Maintenance (481).	Fleet	CP0048	\$\$	B2	629,600					



Multi-Funded - 301 (3010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
8	Virmargo Right of Way & Utility Installation: Acquisition of Virmargo Right of Way between Goshen and Houston. design and construction of sewer lift station at Goshen and Virmargo (to be coordinated with park/pond) and installation of storm and sewer main in Virmargo alignment. Connects to Irma Sewer (CP9457) by designing and constructing sewer lift station and main to serve Irma and undeveloped area between Goshen and Houston allowing future tie-in of development north of Goshen to future park/pond funded by separate CIP request. Multi-funded project total of \$2.6m from \$791k Storm Sewer Construction (221), \$873k Wastewater Trunkline (231), \$873 WWTP (431), and \$17k Transportation Impact Fee (241).	Engineering	CP0657	\$	B10	459,000	2,195,400				
9	Mill Creek Parkway - Lovers Lane to McAuliff: Collection of data for preparation of traffic study for the intersection of Mill Creek Parkway and McAuliff Street to design (2024/25) and construct (2025/26) intersection control treatment which may include traffic signal; Cape seal along Mill Creek Parkway; Striping Mill Creek Parkway to convert from 2 lanes to 4-lanes and planned replacement of existing wooden median lights. Data collection to include intersections at Lovers Lane/Mill Creek Parkway, McAuliff/E. Mineral King Ave., McAuliff/Murray, McAuliff/Douglas, and McAuliff/Houston. Multi funded project total of \$2.25m from \$1.98m Measure R Local (131), and \$275k LTF Funds (281-LTF).	Engineering	CP0658	\$	B24	422,900	1,830,400				
10	Mooney & Ferguson Traffic Signal: Install traffic signal at Mooney and Ferguson including design and construction. The current all-way stop intersection meets the traffic signalization criteria defined by the California Manual on Uniform Control Devices (MJUCD) as determined through the data collected with the Annual Traffic Data Collection Contract. Multi-funded project total of \$1.1m from \$550K LTF prior year funding (281) and \$589k Measure R Local (131) which includes \$250k prior year funding.	Engineering	CP0520	\$	B15	339,100					
11	Greenway Trail - Mill Creek to St. John's: Construct 10' - 12' wide trail from Mill Creek Bridge to St. John's Trail. Includes landscaping with native trees and shrubs following City of Visalia Urban forestry standards, solar lighting, benches, trash receptacles and trail signage. Phase 3 to complete the third (3rd) segment of five (5) segments to construct the Greenway Trail from Walnut Ave. to the St. John's Trail. <b>Contingent upon receiving grant funds</b> : Multi funded project total of \$2.59m from \$541k Measure R Trailways (132) including \$230K prior year funding and \$2.05m from State Transportation (281), including \$1.6m prior year funding.	Engineering	CP0523	\$\$	B23	311,000	457,500				



Multi-Funded - 301 (3010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
12	Akers St Traffic Signal Interconnect. Installation of conduit and fiber optic cable in Akers St between Walnut Ave and Goshen Ave and in Akers St from Hillside to Goshen to create a fiber optic cable backbone structure extending interconnection for the traffic management system and work in conjunction with controlled signalized intersections at Akers St, Mineral King Avenue and Akers St. & Noble Ave. Potential CMAQ grant to fund construction, local match required. <b>Construction dependent upon grant funding.</b> Multi funded project total of \$2.3m from \$300k Measure R Local (131), \$400k Measure R Regional (133), \$1.6m State Transportation (281-CMAQ).	Engineering	CP0659	\$	A12	300,000	2,000,000				
13	Plaza Drive Signal Interconnect. Install conduit and fiber optic cable in Plaza Drive from Crowley Avenue to Riggins Avenue to interconnect the five traffic signals. Includes installation of traffic monitoring cameras. Project will connect to the communication conduit and cable installed by the proposed project to provide communications to the sanitary sewer lift station within the golf course and the associated signal interconnect project. Potential CMAQ grant for construction, local match required. <b>Construction dependent upon grant funding.</b> Multi funded project total of \$1.8m from \$300k Measure R Local (131), \$300k Measure R Regional (133), \$1.2m State Transportation (281-CMAQ).	Engineering	CP0660	\$	A7	300,000		1,500,000			
14	Goshen-Virmatgo Park/Pond: Design regional park/pond at the northwest corner of Goshen and Virmatgo to serve existing and future development between Cain St, Lovers Lane, Houston Ave, and Mill Creek. Goal is to prepare shovel-ready design for either potential grant opportunities or excavation by developers. Basin parcel is already City property but park will require additional land acquisition to the West. Multi-funded project total of \$1.53m from \$265K Storm Sewer (221) and \$1.26m Parks & Rec (211).	Engineering	CP0661	\$	B11	290,000		1,240,000			
15	East Side Regional Park (ESRP) Basin F (Design): Design groundwater recharge Basin F at ESRP using local funds to prepare "shovel ready" Plans, Specifications, and Estimate (PS&E) package. Start to pursue additional funding for construction of this project. Multi funded project total of \$1.3m from \$8k current and \$9k prior year Gas Tax (111), \$17k current and \$100k prior year Measure R Trails (132), \$135K current and \$404k prior year Parks and Rec (211), \$108K current and \$481k prior year Ground Water Recharge (224), and \$6k current and \$10k prior year Waterways (261).	Engineering	CP0371	--	B13	273,900					



Multi-Funded - 301 (3010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
16	<p>Replace and upgrade 1-ton 4x4 Pickup with a 1-3/4 ton Utility Bed. Equip new truck with a crane, welder, compressor and tools to enable more cost efficient field maintenance of storm &amp; sanitary lift station pumps which are currently pulled and reset by an outside contractor at a cost up to \$5,000/each. Each of the fifty (50) lift station pumps should be pulled annually for inspection, but due to budget constraints are currently only being pulled on an as needed basis. Multi-funded in the amount of \$251k funded from \$188k WRF (431) and \$63k Storm Sewer (481)</p> <p><b>Budget Year / Unit / Year / Age / Miles</b> 2024-25 / 318218 / 2013 / 11 / 105.078</p>	Wastewater	VH0290	\$\$	N/A	250,700					
17	<p>Replace (3) Underground and (1) Above ground Vehicle Hoists. Current hoists are over 25 years old, obsolete and undersized for newer heavier equipment. Parts are no longer available and must be manufactured. Multi-Funded total of \$250k from \$185k General Fund (001), \$4k Buildings (401), \$4k Airport (411), \$17k Wastewater (431), \$35k Solid Waste (441), \$2k Transit (452) and \$3k Storm Sewer Maintenance (481).</p>	Fleet	CP8377	--	B2	250,000					
18	<p>Modoc Basin Improvements : Define the ultimate basin footprint and configuration with preliminary and engineering design for the modoc basin in 24/25, and construction beginning 27/28. Includes a Geotechnical report and study to determine how the conceptual two compartment basin can serve as both recharge and flood control. Grading and Construction of the Modoc Basin ultimate footprint will accommodate flood control purposes for Tier II Urban Development around and north of the Modoc Basin. Multi funded project total of \$1.4m from \$717k Ground Water Recharge (224) and \$717k Storm Sewer Construction (221).</p>	Engineering	CP0662	--	A6	211,000			1,223,500		
19	<p>Riggin Avenue Signal Interconnect - Akers to Giddings : To expand the City's Intelligent Transportation System (ITS) network in Riggin Avenue between Akers Street and Giddings Avenue. Install conduit in Riggin Avenue between Demaree and Mooney connecting to existing conduit installed by previous City CIP projects. Fiber optic cable and supporting communication equipment will be installed along this segment of Riggin Avenue to expand the ITS network. Potential CMAQ grant for construction, local match required. <b>Construction dependent upon grant funding.</b> Multi funded project total of \$1.3m from \$550k Measure R Local (131), \$150K Measure R Regional (133), \$600K State Transportation (281-CMAQ).</p>	Engineering	CP0663	\$	B14	200,000	1,100,000				



Multi-Funded - 301 (3010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
20	Upgrade Fuel Management: Upgrade fueling system and equipment, linking three fueling operations to a central location (Corp yard, Police/Fire 51, WWTP) providing complete fuel accounting, instant reconciliation across multiple sites, real-time fuel data access for monitoring and reporting, and upgrade to keyless tracking with vehicle sensors. Current software is outdated and parts are becoming hard to locate. The condition of City fueling infrastructure will be evaluated prior to moving forward with this project. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buildings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481). Sanitary Lift Station Connectivity & Signal Interconnect: Install City owned fiber optic connection to existing sanitary lift stations at the airport and golf course along the south side of Hwy 198 and extend the signal interconnect to Crowley Ave at Plaza Dr. using existing communication conduit and installing new conduit from the Airport to two sanitary lift stations allowing remote real time monitoring of sanitary volume flows. <b>Construction contingent upon grant funding from state/federal grant funds.</b> Multi funded project total of \$1.6m from \$100k Measure R Local (131), \$430k WWTP (431), \$1.16m State Transportation (281-CMAQ).	Fleet	CF0591	--	B2	200,000					
21	Demaree Fiber Optic Install - Mill Creek to Riffin: Expands the City's Intelligent Transportation System (ITS) network in Demaree Street between Millcreek Drive and Riffin Avenue. Install conduit in Demaree Street between Ferguson Avenue and Riffin Avenue connecting to existing ITS conduit in Demaree Street south of Ferguson Avenue. Fiber optic cable and supporting communication equipment will be installed in Demaree Street between Millcreek Drive and Riffin Avenue and connect to the ITS network installed by previous City/ITS projects. Potential CMAQ grant for construction, local match required. <b>Construction dependent upon grant funding.</b> Multi funded project total of \$980k from \$380k Measure R Local (131), \$120k Measure R Regional (133), \$480k State Transportation (281-CMAQ). Sierra Village Basin Study: Study-Feasibility of Sierra Village Basin, Lift Station, and tributary network to evaluate existing system function and capacity and identify means of improvement. Includes feasibility of basin relocation for the Southside Scenic Corridor and development of concept-level plans to assess existing deficiency/flooding concerns at the Sierra Village Basin. Multi funded project total of \$150k from \$113k Storm Sewer (221), and \$37k Storm Sewer Deficiency (222).	Engineering	CF0664	\$	A1	190,000	1,500,000				
22	Sierra Village Basin Study: Study-Feasibility of Sierra Village Basin, Lift Station, and tributary network to evaluate existing system function and capacity and identify means of improvement. Includes feasibility of basin relocation for the Southside Scenic Corridor and development of concept-level plans to assess existing deficiency/flooding concerns at the Sierra Village Basin. Multi funded project total of \$150k from \$113k Storm Sewer (221), and \$37k Storm Sewer Deficiency (222).	Engineering	CF0665	\$	A11	180,000	800,000				
23		Engineering	CF0666	--	N/A	150,000					



Multi-Funded - 301 (3010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
24	<p>Corporation Yard Facility Assessment &amp; Master Plan: Assess needs and conditions of various City Departments whose operations and administrative staff utilize the Corp Yard. Includes review of space needs for offices, operations, vehicle, equipment, and future infrastructure for charging/fueling zero emission vehicles. The City has identified various projects to accommodate growth and improved efficiency. The Master Plan will establish the future configuration for the Corp Yard property and the best path for implementation of interrelated projects. Multi-funded project total of \$150k from \$65k General Fund (001), \$3k WRF (431), \$76k Solid Waste (441), \$3k Bldg Safety (401) and \$3k Storm Sewer (481).</p> <p>Replace (3) Portable Pump Trailers: These pump trailers are utilized citywide during severe storm events to prevent sewer overflows and localized flooding. The current pumps no longer meet CA Air Resources Board (CARB) compliance standards and need to be replaced. Multi-funded total of \$147k funded from \$111k WRF (431) and \$36k Storm Sewer (481).</p> <p><b>Budget Year / Unit / Age</b> 2024-25 / TP-61 / 17 2024-25 / TP-62 / 17 2024-25 / TP-64 / 17</p>	Public Works	CP0667	--	B2	150,000					
25	<p>NW Quadrant At-Grade Railroad Crossing: Study to determine location for new at-grade crossing (possibly Linwood St, Chinoweth St, or Preston/Roeben St) &amp; abandonment of existing crossing to accommodate development in NW quadrant. Includes installation of new pavement, curb, gutter, sidewalk, traffic signal, railroad warning devices, signage and striping, and upgrade of railroad tracks at recommended location. Also includes public outreach, abandonment of existing RR crossing and moderate updates to two adjacent intersections north &amp; south of new crossing. FY24/25 Preliminary Engineering &amp; Environmental, PS&amp;E, Right of Way and Permitting. FY27/28 Construction. Multi funded project total of \$5.2m from \$2.5m Measure R Local (131) including \$200k prior year funding and \$2.7m Transportation Impact Fees (241) including \$486k prior year funding.</p>	Wastewater	VH0291	--	N/A	147,200					
26	<p>Shirk Street Widening Over Mill Creek: Construct a 330-foot extension of the existing Shirk Street culvert crossing at Mill Creek located between Hillsdale Avenue and School Avenue. This work includes the culvert extension, extension of existing storm drain line, and the street improvements for widening Shirk within the vicinity of the culvert. Multi funded project total of \$4.9M from \$171K Measure N (141) prior year funding, \$4.6M from Transportation Impact (241) prior year funding, and \$122K from Storm Sewer (221).</p>	Engineering	CP0524	\$	N/A	128,000	147,200	146,700	3,999,200	95,000	
27		Engineering	CP0305	\$	A4	122,000					





Multi-Funded - 301 (3010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
28	Storm Sewer Service Charge Update: Following update to the Storm and Sewer Master Plans and Nexus Study, perform Prop 218 service charge adoption process to update the storm sewer service charges. Includes public outreach and ballooning process. CP9067 Storm Master Plan Update will be conducting the nexus study and developing the recommended storm impact fee and storm sewer service charge, but the CIP does not include the Prop 218 service charge adoption process. Multi funded project total of \$289k from \$226k Storm Sewer Deficiency (222) including \$166k prior year funding, and \$63k Storm Sewer Maintenance (483) including \$3k prior year funding.	Engineering	CP9067	--	N/A	120,000					
29	Visalia Parkway Improvements-North Half: Extend this arterial transportation corridor between Stonebrook Street and Court Street. Construct the northerly half to provide one lane of travel in each direction within current right of way. Improves mobility and connectivity of the southern shopping district and neighborhoods in the south east community of the City. Future CIP, Visalia Parkway & Santa Fe Intersection, will connect Visalia Parkway from Court to Santa Fe, and establish future alignment east towards Ben Maddox. Multi funded project total of \$4.1m from \$2.6m Transportation Impact (241) including prior year funding of \$631k and \$1.459m State Transportation (281-LTF).	Engineering	CP0519	\$	D12	87,200	3,354,800				
30	Purchase new vehicle for new Underground Service Alert (USA) Technician. Project total of \$40k from \$20k General Fund (001) and \$20k Wastewater (431).	Public Works	VH0292	\$\$	N/A	40,000					
31	East Side Regional Park (ESRP) On-Site Streets & Update Site Layout: Design of interior streets & infrastructure at the East Side Regional Park, including McKinley Ave. (4,400 LF) and Villoy Ave. (3,000 LF) to include utilities (water, electric, gas, sanitary/sewer) streets, a box culvert, lighting, and parking analysis within the park. Update Site Master Plan Layout to apply preliminary engineering design to locate the facilities for the entire site. Excludes design of playfields, buildings, and other public recreation facilities. FY25/26-26/27 topo survey, design, estimating, permitting. Approx. \$2.4M. FY27/28-28/29 Construction. Multi funded project total of \$18m from \$13.6m Parks and Rec (211), and \$4.5m Transportation Impact (241-TIF). <b>Annual Maintenance costs of these improvements are estimated to be \$49k.</b>	Engineering	CP0668	\$\$\$	B13		2,484,600			15,592,300	111,400
32	Cameron Creek Regional Park/Basin: Acquire site for a 5.25 acre storm/recharge basin with 4-acre park, to include .5 mile asphalt trail along southerly extension of McAuliff adjacent to Cameron Creek to serve existing and future development within the one-mile development block of Lovers Lane to Road 148 and Caldwell to Walnut. May also receive TID exchange water from Cameron Creek. Geotechnical testing will be required to determine eligibility for ground water recharge funding. Multi-funded: Project total \$3.1m from \$1.3m current and \$537k prior Parks & Rec (211), \$432k current and \$179k prior Storm Sewer (221), and \$442k current and \$179k prior GW Recharge (224). <b>Annual maintenance costs for this park are estimated to be \$116k per year.</b>	Engineering	CP0517	\$\$\$	N/A		2,180,000				



Multi-Funded - 30.1 (3010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
33	Road 148 from Walnut Ave to Visalia Parkway (1.6 miles): 4-lane, north-south arterial along Road 148 alignment. Includes rough topo survey, geometric alignments, permitting requirements, right of way needs, estimates, and project phasing. FY 25/26-27/28. Includes Walnut to RR at K-Road Alignment (Rector Station) - CEQA Design, RW, and Permitting. FY 28/29, construction of K Road to Caldwell. FY 29/30 and future fiscal years includes design, RW and construction from Caldwell to Visalia Parkway, K Road to Caldwell & Caldwell to Visalia Parkway are Tier 2 & 3 of the Gen Plan and will be deferred to future years. Multi-funded project total of \$10.9m from \$5.5m Measure R Local (131) and \$5.5m Transportation Impact (241).	Engineering	CP0526	\$\$	D3		1,177,100	522,500	315,800	8,102,100	798,200
34	Design and Construct Tower St (Rd 148) from Cypress Ave to Walnut Ave (4200 feet): Analyze options for a 4-lane, north-south arterial along Rd 148 alignment, coordinating with future SR 198 interchange, SCE towers, Greenway Trail, Creeks, and other structures. FY25/26 includes rough topo survey, geometric alignments, permitting requirements, Caltrans coordination, right of way needs, estimates. FY 28/29 Construction. Due to continuing development in east Visalia, around State Route 198, another north/south arterial is needed. Multi funded project total of \$9.8m from \$4.9m Measure R Local (131) and \$4.9m Transportation Impact (241).	Engineering	CP0528	--	D7		737,600	84,500	305,300	8,713,100	
35	Master Plan Update: The Community Services Department was created in May of 2020. With it being a new department that encompasses Recreation, Parks, Urban Forestry, Buildings, and Trails, a Department Master Plan is needed. Multi funded total of \$225k from \$175k General Fund and \$50k Recreation Facilities.	Parks and Recreation	CP0669	--	N/A		225,000				
36	ZEV Fleet Assessment & Transition Plan: The California Air Resources Control Board (CARB) requires transition of vehicle fleets state-wide to meet zero-emission vehicle (ZEV) regulations. The City must evaluate its fleet of vehicles and equipment to determine the best method to transition to a zero-emission fleet. The project will identify the best alternative fuel, appropriate vehicle types and applications, necessary infrastructure, and potential funding options to implement changes. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buildings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481).	Public Works	CP0670	--	N/A		200,000				
37	Public Safety Traffic Signal Pre-emption System: Install three(3) Emergency Vehicle Pre-emption Systems at existing traffic signals at various locations throughout the City every year. This system allows emergency response vehicles to control traffic signals along their route. Newer traffic signals have EVPs included; however, there are approximately 45 existing traffic signals within the City without an EVP system. Multi-funded: \$100k every other year from \$75k Fire Impact Fees (106) and \$25k General Fund (001).	Engineering	CP9551	--	N/A		100,000		100,000		100,000



Multi-Funded - 301 (3010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
38	East Side Regional Park (ESRP) Basin F (Construction): Construct a 33 acre groundwater recharge basin at the ESRP including water structures, piping and drywells. Also includes a pedestrian trail around the top of the new basin, a riparian habitat, two pedestrian bridges, and a small temporary parking lot. Design in separate project. Construction is contingent upon receiving a state/federal grant with 20% local match. Multi funded project total of \$9.2m from Gas Tax (111), \$160k Measure R Trails (132), \$1.43m Parks and Rec (211), \$1.15m Ground Water Recharge (224), \$62k Waterways (261), and a \$6.3m grant (001). Maintenance cost estimated to be \$44k per year. <b>Project Contingent upon grant.</b>	Engineering	New	\$\$\$	B13			9,223,600			
39	Corp. Yard New Site Development: Improve property acquired from SCE at NW corner of the Corporation Yard. Includes grading, NPDES permit requirements, paving, striping, utilities and lighting. Requires demolition of existing Streets Building and relocation of utilities, removing the building and foundation, soil import, grading, and compaction. Also includes installation of improvements to existing storm drainage system to provide grease & sediment treatment. Provides compliance with CA's requirement to control site storm drainage and improves mobility of vehicular and pedestrian traffic. Multi-funded total of \$4.8m from \$1.67M CY Impact Fee (103) and \$3.13m Solid Waste (441).	Public Works	New	\$	B2			4,801,300			
40	Southside Open Space and Basin: Acquire land for development of linear, landscaped basin with functional passive space open on the south side of SR-198, east of Shirk St. to receive City storm water flows from Mill Creek through either Persian-Watson Ditch or through a pipeline north under SR-198. Phase 1 to be implemented with the Sierra Village development expansion requiring relocate of existing basin. Project includes acquisition of the anticipated additional ROW needed for the Shirk 198 Interchange. Construction not included. Multi funded project total of \$2.8m from \$944k Parks & Rec (211), \$1.42m Storm Sewer (221), and \$421k Transportation Impact (241).	Engineering	New	\$	C7			1,393,100	386,100	448,500	554,300
41	Replace Vac-Con combination vacuum and sewer letter used to clean sanitary sewer and storm mains with similar. Replacement 1 year early is requested due to non-compliance with CA Air Resources Board (CARB) regulations. Multi-funded in the amount of \$924k funded from \$693k WRF (431) and \$231k Storm Sewer (481).	Wastewater	New	--	N/A			924,300			



Multi-Funded - 301 (3010) - *Continued*  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
42	Northside Open Space and Basin - West of Shirk: Northside Highway 198 Open Space Setback Area (west of Shirk) - Acquire approximately 30.1 acres of land from three parcels for the northwest scenic setback area and riparian setback from Mill Creek to develop as passive recreational open space and drainage basin to serve existing and planned development north of Highway 198 between Clancy and Shirk. Acquisition of land for the northwest portion (between Clancy and Shirk) planned in 26/27, starting at Clancy and heading east, acquiring one parcel per year. Multi-funded project total of \$3m from \$868k Parks & Rec (211), \$1.3m Storm Sewer (221), and \$900k Waterways (261).	Engineering	New	\$\$	A3			890,000	770,000	1,410,000	
43	Traffic Control Signal Installation: Construct one traffic signal per year as identified by the data collected with the Annual Traffic Data Collection contract. The data will be analyzed to determine which intersections meet the traffic signal criteria as defined by the California Manual on Uniform Traffic Control Devices. Future funds will address one intersection per year. Based on MUTCD warrant analysis and City of Visalia ranking systems. Multi-funded annual project from \$275k LTF (281) and \$525k Measure R Local (131) each year.	Engineering	New	\$	N/A			800,000	800,000	800,000	800,000
44	East Side Regional Park (ESRP) Basin E (Design & Construct): Design a 12-acre groundwater recharge basin at ESRP including storm water infrastructure, structures, and trails in accordance with the park's masterplan in FY25/26 for proposed construction 27/28, contingent upon receiving a state/federal grant with 20% local match. Mill Creek Realignment in separate CIP. Multi funded project total of \$5.3m from \$225k Measure R Trails (132), \$626K Parks and Rec (211), \$1.07m Ground Water Recharge (224), and \$3.35m grant (001). <b>Project contingent upon grant.</b>	Engineering	New	--	B13			480,500	4,724,600	72,800	
45	New 12-Yard Dump Truck: Current vehicle is a 2000 Sterling 10 yard dump truck "ghost/vheide" which is used to pull a large equipment transport trailer, as well as haul large debris from the sanitary lift stations, ponding basins & creeks to the landfill. This vehicle is no longer CARB compliant, and as a ghost vehicle, cannot be replaced. The CA Air Resource Board (CARB) regulations require progress toward compliant equipment with a deadline of 2045. Multi-funded in the amount of \$335k funded from \$252k WRF (431) and \$84k Storm Sewer (481).	Wastewater	New	\$\$	N/A			335,700			
46	Greenway Trail - Cameron Creek to Packwood Creek Trail: Construct a 10-12' wide trail from Cameron Creek to Packwood Creek trail, landscaped with native trees and shrubs following the City of Visalia Urban Forestry standards. Includes solar lighting, benches, trash receptacles, trail signage, and access connections. Project is 4th segment of 5 planned segments of the Greenway Trail, located south of State Route 198. <b>Contingent upon receiving grant funds.</b> Multi funded project total of \$2.3m from \$376k Measure R Trailways (132) and \$1.96m grant (001). Project contingent upon grant.	Engineering	New	\$\$	D2			212,300	2,122,600		



Multi-Funded - 301 (3010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
47	Highland St. Storm Drain: Install a storm drain line along Highland St alignment from Ferguson Ave to connect to an existing 48" storm main in front of Highland Gardens development and connect the line into Fairview Park/Basin. In addition, expand the storage capacity of the Park/Basin, and incorporate water quality into the expanded basin design. This project includes design, construction, and additional excavation to provide additional storage capacity. Multi funded project total of \$1.25m from \$502k Storm Sewer Construction (221), and \$753k Storm Sewer Deficiency (222).	Engineering	CF9796	\$	B8			200,600	1,053,000		
48	Mill Creek Embankment Reconstruction: Rebuild the Mill Creek embankments and stabilize with erosion control in Mill Creek between Willis Street and West Street. The embankment along Mill Creek between Willis Street and West Street has been eroding due to the flow of water as the creek bends between Willis Street and West Street. The creek embankment needs to be rebuilt and stabilized with erosion control measures to prevent increasing embankment deterioration and impact to the nearby existing facilities. The Mill Creek is a designated waterway. Project total of \$1.74m from \$871k Waterways Maintenance (251) and \$871k Storm Sewer Maintenance (481). Replace 1-ton 4x4 Pickup with similar. Multi-funded in the amount of \$100k funded from: \$75k WRF (431) and \$25k Storm Sewer (481).	Engineering	CP0570	--	B9			190,000	1,552,300		
49	<b>Budget Year / Unit / Year / Age</b> 2026-27 / 318219 / 2013 / 13 Replace 1-ton 4x4 Pickup with similar. Multi-funded in the amount of \$100k funded from: \$75k WRF (431) and \$25k Storm Sewer (481).	Wastewater	New	--	N/A			100,100			
50	<b>Budget Year / Unit / Year / Age</b> 2026-27 / 318221 / 2015 / 11 Replace 1-ton 4x4 Pickup with similar. Proposed for early replacement due to non-compliance with CA Air Resources Board CARB). Vehicle will reach miles for replacement, but will be 2 years short on life. Multi-funded in the amount of \$100k funded from \$85k WRF (431) and \$28k Storm Sewer (481).	Wastewater	New	--	N/A			100,100			
51	<b>Budget Year / Unit / Year / Age / Miles</b> 2025-26 / 318223 / 2016 / 10 / 123,404 Maintenance Management Software: Purchase and installation of maintenance management software with GIS integration to track service requests, staff costs, as set inventory, and asset maintenance costs. Project total of \$85k funded from \$47k General Fund and \$38k Landscape and Lighting Fund. <b>Annual licensing and maintenance cost to be determined.</b>	Wastewater	New	--	N/A			100,100			
52		Parks and Recreation	New	--	N/A			84,500			



Multi-Funded - 301 (3010) - *Continued*  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
53	State Route (SR) 99 Steel Casing: Jack and bore a 72" steel casing underneath SR-99 near avenue 280. This steel casing will be in place for future installation of utility lines. The steel casing will allow for future installation of utility lines such as sanitary sewer and purple pipe (reclaimed water). The future utility lines will assist with maintaining utility capacity and needs as the city approaches full urban growth and planning area build out. Multi-funded project total of \$8.9m from \$5.4m Wastewater Trunkline (231) and \$3.6m Wastewater (431) including \$668k prior year funding.	Engineering	CP0577	--	C1				4,129,000	4,129,000	
	Storm Drain and Sewer Master Plan Update: Update Storm and Sanitary Sewer Master Plans. Facility Master Plans should be updated every 5 years to incorporate any changes in infrastructure, land use, and environmental conditions. Includes a new nexus study to justify the storm and sanitary sewer impact and utility/fees and CEQA review. Current update to the facility master plans was implemented in 22/23, updating the storm and sewer master plans since 1994. Multi funded project total of \$940k from \$564k Storm Sewer Construction (221), and \$376k Wastewater Trunkline (231).	Engineering	New	--	N/A				940,000		
54	Santa Fe Street - Houston to Riggan - Construction: Construct 4-lane, north-south, arterial along old Santa Fe Railroad. Includes, grading, new structural section, curb and gutter, a storm drain system, median, street lighting, striping, landscaping and irrigation, and block wall installation. Construction also includes single box culvert (100' long) over Modoc Ditch, upgrading signal at the Riggan intersection, signalized pedestrian crosswalk at the Modoc Ditch Trail crossing, and interconnect conduit for entire length of the project. <b>Project contingent upon grant funding from state/federal grant.</b> Multi funded project total of \$11m from \$5.5m Transportation Impact (241) and \$5.5m State Transportation (281).	Engineering	New	\$	B22					11,033,700	
55	Cameron Creek Park/Basin: Locate and acquire site for 10-11 acre neighborhood park and storm/recharge basin north of Caldwell Avenue adjacent to Cameron Creek to receive TID exchange water through Cameron Creek, through development of a later project. Geotechnical testing will be required to determine soil infiltration characteristics for ground water recharge purposes and eligibility for ground water recharge funding. Multi-funded project total of \$5.1m from \$2.3m Recreation (211), \$1.4m Storm Sewer (221), \$1.4m GW Recharge (224), and \$21K Measure R Trailways (132). <b>Maintenance cost estimated to be \$86k per year.</b>	Engineering	New	\$\$\$	N/A					1,011,100	4,104,500
57	Replace Vac-Con combination vacuum and sewer jetter used to clean sanitary sewer and storm mains with similar. Replacement 1 year early is requested due to non-compliance with CA Air Resources Board (CARE) regulations. Multi-funded in the amount of \$977k funded from \$733k WRF (431) and \$244k Storm Sewer (481). <b>Budget Year / Unit / Year</b> 2028-29 / 318922 / 2014	Wastewater	New	--	N/A					976,700	



Multi-Funded - 301 (3010) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
58	Greenway Trail - Cameron Creek to Caldwell Ave (Construction): Construct 10'-12' wide trail from Cameron Creek to Caldwell Avenue along the Road 148 alignment landscaped with native trees and shrubs following the City of Visalia Urban Forestry's standards, and including solar lighting, benches, trash receptacles, and trail signage. Project is 5th and final segment of the Greenway Trail, located south of State Route 198, connecting the terminus of Phase 4 to Caldwell Avenue per the City's Active Transportation Plan. <b>Contingent upon receiving grant funds.</b> Multi funded project total of \$5.1m from \$1.14m Measure R Trailways (132) and \$4m grant(001). Replaces 1-ton 4x4 Pickup with similar. Multi-funded in the amount of \$109k funded from \$82k WRF (431) and \$27k Storm Sewer (481).	Engineering	New	\$\$	D3					446,600	4,655,300
59	<b>Budget Year / Unit / Year / Age</b> 2028-29 / 318224 / 2017 / 12 Replaces Vac-Con combination vacuum and sewer jetter used to clean sanitary sewer and storm mains with similar. Replacement 1 year early/1s requested due to non-compliance with CA Air Resources Board (CARE) regulations. Multi-funded in the amount of \$1m funded from \$752k WRF (431) and \$251k Storm Sewer (481).	Wastewater	New	--	N/A					109,200	
60	<b>Budget Year / Unit / Year</b> 2029-30 / 318924 / 2016 Replaces 1-ton 4x4 Pickup with similar. Multi-funded in the amount of \$114k funded from \$85k WRF (431) and \$28k Storm Sewer (481).	Wastewater	New	--	N/A						1,002,800
61	<b>Budget Year / Unit / Year / Age</b> 2029-30 / 318220 / 2015 / 14	Wastewater	New	--	N/A	14,539,100	22,888,700	34,526,600	39,801,400	52,940,100	113,700
											12,240,200

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)      \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$\$ Project will result in savings as described in project description



**Community Development Block Grant - 311 (6110)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** Projects in this fund are funded with Community Development Block Grant (CDBG). Projects must meet the requirements of Title 24 of the Code of Federal Regulations (CFR) to qualify for this funding.

*Cash Balance Summary*

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	0	0	0	0	0	0
<b>Grant Revenues</b>	500,000	671,000				
<b>Capital Improvements</b>	(500,000)	(671,000)				
<b>Total Resources Available for Future Projects</b>	0	0	0	0	0	0

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	ADA Improvements to Downtown Tree Wells: This ADA (American with Disabilities Act) compliance project will design and construct various tree well improvements in the downtown area per the request of the Disability Advocacy Committee (DAC) in 2020, prior to its disbandment into the Citizens Advisory Committee. The current condition of the tree wells creates barriers to accessibility in the downtown area and this project is a high priority for Visalia's disabled citizens. This project will begin design in 2024/25, and staff will seek additional construction funding from future CDBG grant awards.	Finance	CP0618	--	N/A	450,000	671,000				
2	Lincoln Oval Fence and Lighting: This project will complete the installation of wrought iron fence around the Lincoln Oval Park and provide LED lighting to increase the safety of citizens using this recreation area.	Finance	new	--	N/A	50,000					
						500,000	671,000	0	0	0	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description





**Home Investment Partnerships (HOME) - 321 (6310)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** Projects in this fund are funded with Home Investment Partnerships Program (HOME) grant funds. Projects must meet the requirements of the HOME Final Rule as detailed in Title 24 of the Code of Federal Regulations (CFR), Parts 91 and 92 to qualify for this funding.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	0	0	0	0	0	0
<b>Grant Revenues</b>	576,000	289,000				
<b>Capital Improvements</b>	(576,000)	(289,000)				
<b>Total Resources Available for Future Projects</b>	0	0	0	0	0	0

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Rancho Colegio Multi-Family Housing: Rancho Colegio is a Home Investment Partnerships (HOME) Community Housing Development Organization (CHDO) project that will develop 80-units of multifamily affordable housing. This is a Self-Help Enterprises (SHE) project. SHE is currently the only certified CHDO for the City of Visalia. Project total of \$1.29m includes \$425k of prior year funding and an additional \$289k to be allocated from future HOME grant funds. Future funding is contingent upon the receipt of HOME grant allocations.	Finance	CP0624	--	N/A	576,000	289,000				
						576,000	289,000				

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)      \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$\$ Project will result in savings as described in project description



**Building Safety - 401 (4010)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** This fund is derived from Building Safety permit fees. Cash for capital projects is provided from the operating budget on an "as needed" basis.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	15,516,200	15,882,200	16,968,000	18,078,900	19,212,100	20,293,300
<b>Operating Revenues</b>	5,192,500	5,277,400	5,382,900	5,490,600	5,600,400	5,712,400
<b>Operating Expenditures</b>	(4,065,900)	(4,188,200)	(4,272,000)	(4,357,400)	(4,444,500)	(4,533,400)
<b>Capital Improvements</b>	(760,600)	(3,400)	0	0	(74,700)	0
<b>Total Resources Available for Future Projects</b>	<b>15,882,200</b>	<b>16,968,000</b>	<b>18,078,900</b>	<b>19,212,100</b>	<b>20,293,300</b>	<b>21,472,300</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Accela (Permis) Software Migration to the Cloud; Transition the Accela permit software from a "self-hosted" platform to the Accela cloud based platform working directly with the software vendor (Accela), a consulting software firm capable of providing programming services for cloud integration, and City staff time throughout.	Information Services and Engineering	CP0719	--	N/A	660,000					
2	Purchase vehicle for new Residential/Commercial Building Inspection Supervisor position. Replace 4-Door Sedan with similar	Planning	VH0302	\$\$	N/A	50,000					
3	<b>Budget Year / Unit / Year / Age / Miles</b> 2024-25 / 172229 / 2006 / 17 / 120,788	Engineering	VH0303	--	N/A	29,400					
4	Fleet Shop Improvements & Expansion: Improvements to Edison building at 432 N Ben Meadox Way for Fleet use to include lighting, electrical and air supply for shop equipment & work bays, and shop building heaters, fire sprinklers and required ADA improvements. Fleet's Light Vehicle Shop and Tire Shop will relocate to Edison building after improvements are complete. This project will coincide with EQ0135 (C-Trains) and CP8377 (Hoists). Multi-Funded total of \$630k from \$467k General Fund (001), \$11k Buildings (401), \$11k Airport (411), \$42k Wastewater (431), \$89k Solid Waste (441), \$4k Transit (452) and \$6k Storm Sewer Maintenance (481). Replace (3) Underground and (1) Above ground Vehicle Hoists: Current hoists are over 25 years old, obsolete and undervalued for newer heavier equipment. Parts are no longer available and must be manufactured. Multi-Funded total of \$250k from \$185k General Fund (001), \$4k Buildings (401), \$4k Airport (411), \$17k Wastewater (431), \$35k Solid Waste (441), \$2k Transit (452) and \$3k Storm Sewer Maintenance (481).	Fleet	CP0048 (3010)	\$\$	B2	10,600					
5		Fleet	CP8377 (3010)		B2	4,200					



**Building Safety - 401 (4010) - Continued**  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
6	Upgrade Fuel Management: Upgrade fueling system and equipment, linking three fueling operations to a central location (Corp yard, Police/Fire 51, WWTP) providing complete fuel accounting, instant reconciliation across multiple sites, real-time fuel data access for monitoring and reporting, and upgrade to keyless tracking with vehicle sensors. Current software is outdated and parts are becoming hard to locate. The condition of City fueling infrastructure will be evaluated prior to moving forward with this project. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buildings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481).	Fleet	CP0591 (3010)	--	B2	3,400					
7	Corporation Yard Facility Assessment & Master Plan: Assess needs and conditions of various City Departments whose operations and administrative staff utilize the Corp Yard. Includes review of space needs for offices, operations, vehicle, equipment, and future infrastructure for charging/fueling zero emission vehicles. The City has identified various projects to accommodate growth and improved efficiency. The Master Plan will establish the future configuration for the Corp Yard property and the best path for implementation of interrelated projects. Multi-funded project total of \$150k from \$65k General Fund (001), \$3k WRF (431), \$76k Solid Waste (441), \$3k Bldg Safety (401) and \$3k Storm Sewer (481).	Public Works	CP0667 (3010)	--	N/A	3,000					
8	ZEV Fleet Assessment & Transition Plan: The California Air Resources Control Board (CARB) requires transition of vehicle fleets state-wide to meet zero-emission vehicle (ZEV) regulations. The City must evaluate its fleet of vehicles and equipment to determine the best method to transition to a zero-emission fleet. The project will identify the best alternative fuel, appropriate vehicle types and applications, necessary infrastructure, and potential funding options to implement changes. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buildings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481).	Public Works	CP0670 (3010)	--	N/A		3,400				
9	Replace Ford F-250 Super Duty Extended Cab Pickup with similar	Engineering	New	--	N/A	760,600	3,400	0	0	74,700	0
	<b>Budget Year / Unit / Year / Age</b> 2028-29 / 172230 / 2017 / 6										

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)      \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.  
 \$ Annual Maintenance cost is \$5,000 or less      \$\$\$\$ Project will result in savings as described in project description  
 \$\$ Annual Maintenance costs is \$5,000 to \$25,000



Animal Services - 406 (4060)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** Revenues in this fund are from the operation of the Animal Services division and the Visalia Animal Control Center (VACC). The operations of this fund do not generate sufficient revenue to pay for operations and are subsidized by transfers from the General Fund.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Cash Balance	0	0	0	0	0	0
General Fund Transfer for Capital	221,100	25,000	0	0	0	0
Capital Improvements	(221,100)	(25,000)	0	0	0	0
<b>Total Resources Available for Future Projects</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Additional Information:** This fund does not have sufficient revenue from operations to fund capital projects. Animal Services operations are currently subsidized by the General Fund, and any capital projects approved will require additional General Fund transfers.

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Walnut Ave Communications Connectivity: Installation of conduit and fiber optic cable as an extension of the Intelligent Transportation System (ITS) to provide a City owned fiber optic connection to the Water Reclamation Facility (WRF). Provides connection between existing fiber optic communication infrastructure at the intersection of Akers St and Walnut Ave and the intersection of Walnut Ave and Plaza Dr. and bridges the communication gap in Walnut Avenue from Akers Street to Plaza Drive. Multi-funded project total of \$1.4m from \$530k WWTP (431) including \$180k prior year funding, \$175k Animal Services (406), \$175k Airport (411), and \$600k Measure R Local (131).	Engineering	CP0527 (3010)	\$	C5	175,000					
2	Replace one (1) of the existing animal control vehicles. The existing unit will be surplus. Vehicle has reached excessive mileage and is at the end of its useful life. Budget of \$102k includes prior year funding of \$71k.	Animal Services	VH0254	--	N/A	31,100					
3	Budget Year / Unit/ Year / Age / Miles 2022-23 / 151004 / 2011 / 10 / 172.307 Update VACC Parking Lot Lighting: Replace light fixtures in the parking lot at Visalia Animal Care Center (VACC). The VACC lighting has had several light bulbs replaced recently, calling attention to the lack of replacement bulbs for the existing fixtures, which are no longer being manufactured. Once the small stock of bulbs the City has on-hand is exhausted, these fixtures must be updated to LED for continued operation. To ensure employee safety in this remote area, 14 parking lot lightpole fixtures will be retrofitted to accept LED bulbs to continue safe lighting of this parking lot.	Animal Services	CP0720	--	C2	15,000					



Animal Services - 406 (4060) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
4	Crematorium Software Update: The crematorium requires purchase and installation of a new PLC (Programmable Logic Controller) to address error messages and slow healing affecting the efficiency of the unit. The crematorium software has not been updated since the facility was constructed in 2015. This maintenance is needed to continue normal operations.	Animal Services	CP0721	\$ 25,000	N/A	221,100	25,000	0	0	0	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$\$ Project will result in savings as described in project description

\$\$ Annual Maintenance costs is \$5,000 to \$25,000



**Airport - 411 (4040)**  
**2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** This fund receives money from the Federal Aviation Administration Airport Improvement Program (FAA-AIP) and various grants. This money can only be used for capital projects approved by the granting agency. This fund also receives revenues from airport user fees, such as hangar rentals and fuel sales. They are to be used for operations, improvements, and vehicle and equipment acquisitions. These revenues are also used for the Airport's 5% match on FAA and grant funded projects.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	1,236,300	1,104,600	955,400	1,039,200	1,065,200	1,098,500
<b>Operating Revenues</b>	2,657,100	2,709,900	2,764,100	2,819,400	2,875,800	2,933,300
<b>Grant Revenues</b>						
<b>Federal Aviation Administration (FAA)-Airport Improvement Program (AIP)</b>	409,500	3,706,200		112,000	916,000	
<b>Caltrans Department of Aeronautics (DOA)</b>	20,400	185,300		5,000	45,000	
<b>Operating Expenditures</b>	(2,495,500)	(2,554,200)	(2,605,300)	(2,657,400)	(2,710,500)	(2,764,700)
<b>Capital Improvements</b>	(723,200)	(4,196,400)	(75,000)	(253,000)	(1,093,000)	(75,000)
<b>Total Resources Available for Future Projects</b>	1,104,600	955,400	1,039,200	1,065,200	1,098,500	1,192,100

**Additional Information:** Several proposed Airport capital projects in this 6-year plan are 90% funded with grants from the Federal Aviation Administration Airport Improvement Program (FAA-AIP). The 10% match required by FAA grant funding is to be paid with a combination of Caltrans Airport Improvement Program Matching Grant (AIP) revenues and airport user fees, such as hangar rentals and fuel sales. The projects proposed are based upon estimates of FAA grant funding for planning purposes and will only proceed if FAA funding is approved for each specific project.

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Taxlane/way A & B and Hangar H3 Row 10 (Design): Design phase of reconstruction project. These movement areas have minimal remaining expected lifespan (exact functional lifespan to be verified at the conclusion of ongoing CP0572 PMMP project) Pavement condition is a critical measure of airport performance and reconstruction before failure occurs from both a cost effectiveness and safety standpoint is essential. Project design funding total of \$455k expected breakdown: \$410k FAA Grant, \$20,400 State Grant, \$25k Airport Fund (411).	Airport	CP0573 (3010)	--	C1	455,000					
2	Walnut Ave Communications Connectivity: Installation of conduit and fiber optic cable as an extension of the Intelligent Transportation System (ITS) to provide a City owned fiber optic connection to the Water Reclamation Facility (WRF). Provides connection between existing fiber optic communication infrastructure at the intersection of Akers St and Walnut Ave and the intersection of Walnut Ave and Plaza Dr; and bridges the communication gap in Walnut Avenue from Akers Street to Plaza Drive. Multi-funded project total of \$1.4m from \$530k WWTP (431) including \$180K prior year funding, \$175k Animal Services (406), \$175k Airport (411), and \$600k Measure R Local (131).	Airport	CP0527 (3010)	\$	C5	175,000					



Airport - 411 (4040) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
3	Annual Maintenance City Owned/City Occupied Airport Property. As buildings and infrastructure age, needs for various maintenance issues arise and are critical. For example: Replacement of air conditioners, repair of storm damage, vandalism, etc. Funding from 100% Airport Fund (411)	Airport	CP0436	--	C1	50,000	50,000	50,000	50,000	50,000	50,000
4	Annual Maintenance of City leased Airport property. Includes office space, hangars, and agriculture infrastructure. As these properties age, needs for various maintenance issues arise. Funding from 100% Airport Fund (411)	Airport	CP0435	--	C1	25,000	25,000	25,000	25,000	25,000	25,000
5	Fleet Shop Improvements & Expansion: Improvements to Edison building at 432 N Ben Maddox Way for Fleet use to include lighting, electrical and air supply for shop equipment & work bays, and shop building heaters, fire sprinklers and required ADA improvements. Fleet's Light Vehicle Shop and Tire Shop will relocate to Edison building after improvements are complete. This project will coincide with EQ0135 (C-Trains) and CP8377 (Hoists). Multi-Funded total of \$630k from \$467k General Fund (001), \$11k Buildings (401), \$11k Airport (411), \$42k Wastewater (431), \$89k Solid Waste (441), \$4k Transit (452) and \$6k Storm Sewer Maintenance (481).	Fleet	CP0048 (3010)	\$\$	B2	10,600					
6	Replace (3) Underground and (1) Above ground Vehicle Hoists: Current hoists are over 25 years old, obsolete and undersized for newer heavier equipment. Parts are no longer available and must be manufactured. Multi-Funded total of \$250k from \$185k General Fund (001), \$4k Buildings (401), \$4k Airport (411), \$17k Wastewater (431), \$35k Solid Waste (441), \$2k Transit (452) and \$3k Storm Sewer Maintenance (481).	Fleet	CP8377 (3010)		B2	4,200					
7	Upgrade Fuel Management: Upgrade fueling system and equipment, linking three fueling operations to a central location (Corp yard, Police/Fire 51, WWTP) providing complete fuel accounting, instant reconciliation across multiple sites, real-time fuel data access for monitoring and reporting, and upgrade to keyless tracking with vehicle sensors. Current software is outdated and parts are becoming hard to locate. The condition of City fueling infrastructure will be evaluated prior to moving forward with this project. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buildings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481).	Fleet	CP0591 (3010)	--	B2	3,400					



Airport - 411 (4040) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
8	ZEV Fleet Assessment & Transition Plan: The California Air Resources Control Board (CARB) requires transition of vehicle fleets state-wide to meet zero-emission vehicle (ZEV) regulations. The City must evaluate its fleet of vehicles and equipment to determine the best method to transition to a zero-emission fleet. The project will identify the best alternative fuel, appropriate vehicle types and applications, necessary infrastructure, and potential funding options to implement changes. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buildings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481).	Public Works	CP0670 (3010)	--	N/A		3,400				
9	Taxilane/way A & B and Hangar H3 Row 10 (Construct): Use the FAA approved and funded design to reconstruct Taxilane/way A & B and Hangar H3 Row 10. This will ensure the further safe movement of aircraft and vehicles around the airport. Project Funding total of \$4.12m expected breakdown: \$3.7 million FAA Grant, \$185k State Grant, and \$227k Airport Fund (411)	Airport	CP0722	--	C1		4,118,000				
10	Hangar H1, Taxilane rows 3.4.7 and Hangar H2 Row 9 (Design): Design phase of Taxilane reconstruction project. These movement areas have minimal remaining expected lifespan (exact functional lifespan to be verified at the conclusion of ongoing CP0573 PWMP project) Pavement condition is a critical measure of airport performance and reconstruction before failure occurs from both a cost effectiveness and safety standpoint is essential. Project funding total of \$178k from \$112k FAA grant, \$5k State grant, \$60k Airport Fund (411)	Airport	New	--	C1				178,000		
11	Taxiway/Hangerlane Reconstruction: Construction Phase for Hangar H1 Taxilane rows 3.4.7 and Hangar H2 Row 9. Use the FAA approved and funded design to reconstruct the movement areas in question. Maintains safe movement throughout the airfield for aircraft and vehicles. Project total of \$1m from \$916k FAA Grant, \$45k State Grant, \$56k Airport Fund (411)	Airport	New	--	C1	723,200	4,196,400	75,000	253,000	1,018,000	75,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)      \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less      \$\$\$\$ Project will result in savings as described in project description

\$\$ Annual Maintenance costs is \$5,000 to \$25,000





**Convention Center - 413 (4130)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Descriptor:** This fund's revenues come from facility fees for business, entertainment and cultural events held at the Convention Center and from a contribution from the General Fund. Funds are to be used for Convention Center Projects only.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Reserved Cash Balance</b>	315,100	400,600	(2,438,100)	(2,218,700)	(1,845,700)	(1,474,700)
<b>General Fund Transfer for Capital</b>	400,000	400,000	400,000	400,000	400,000	400,000
<b>Capital Improvements</b>	(314,500)	(3,238,700)	(180,600)	(27,000)	(29,000)	(2,781,000)
<b>Total Resources Available for Future Projects</b>	400,600	(2,438,100)	(2,218,700)	(1,845,700)	(1,474,700)	(3,855,700)

**Additional Information:** This fund operates in a deficit position annually, requiring a General Fund subsidy for both operating and capital expenses. All capital funding shown here requires a transfer in from the General Fund. The reserved cash balance shown is from prior year General Fund transfers approved by council to create capital reserves in this fund.

#	Project Description (100 word limit)	Department or Division	Project# (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Replace Portable Stage. Purchase seventy 4'x8' stage risers for the assembly of a 56'x40' stage. Previous and existing recurring events request use of a 56'x40' stage. The existing portable stage is 33 years old, worn and in need of replacement. The benefits of a new stage would be safety, ease of setup and breakdown, adaptability to various event sizes, and the ability to enhance audience experience.	Convention Center	CP0723	--	B38	262,800					
2	Replacement of four (4) ovens. Four of the existing eight 25+ year old convection ovens are inoperable. There are three caterers that utilize the kitchen for catered events which can range from 50-1000 participants, and this equipment is a necessity for efficient food production. Replacement with modern, energy efficient ovens will improve food quality and cooking efficiency, reduce energy consumption, and assist compliance with evolving safety standards. The replacement will positively impact the overall satisfaction for caterers and event attendees. Staff is seeking to purchase two sets of "Julcan Double Full Size Natural Gas Convection Ovens."	Convention Center	CP0724	--	B38	31,900					
3	Department of Toxic Substance Control Remediation: Additional funding for oversight and review of assessment and remediation for the convention center site previously being a drycleaning facility.	Convention Center	CP0594	--	B38	19,800					
4	Replace Telescopic Seating. Purchase 1,000 telescopic seats to replace existing telescopic seating which is over 15 years old and has started to have setup and retraction issues which can sometimes take up to 8 hours to complete as events are scheduled. The current seats are hard plastic, look is dated, and a potential safety issue. New telescopic seating has ergonomic designs, comfortable seating options, and safety features, which will enhance the experience and well-being of attendees and meeting accessibility standards for those with disabilities to access seating areas more easily. <b>Project contingent upon available General Fund resources.</b>	Convention Center	CP0725	--	B38		2,800,000				



Convention Center - 413 (4130) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
5	Table Replacement: The existing banquet tables are over 30 years old. Staff recommends a purchase of 303 60" round tables; 303 72" round tables; 250 30"x86" rectangular tables; and 100 30"x72" rectangular tables. Current banquet tables are mostly wood and over 50 lbs. making event setup more labor intensive and costly. Purchase of new light-weight tables will save on labor required for setups and reduce the risk of injury. This will also improve efficiency enabling staff to perform multiple event setups/tear downs in a shorter time period. <b>Project contingent upon available General Fund resources.</b>	Convention Center	CP0726	--	B38		352,400				
6	Replacement of Electronic Marquees: Replace the existing electronic marquees at the convention center due to distorted images and pixilation. New LED electronic marquees will ensure events, conventions, conferences, etc are publicized and inform the public of the happenings at the convention center. The existing marquees are aging, making the uploading of advertising graphics for events difficult. New marquees will reduce maintenance and operations costs resulting in a budget savings, they could also be used to advertise other Departments/Divisions Events to the public. <b>Project contingent upon available General Fund resources.</b>	Convention Center	CP0727	--	B38		86,300				
7	Replace Dance Floor: Purchase ten, 4'x4' sections to assemble a 40'x40' dance floor. The dance floor is magnetic locking for more efficient assembly and has a 5-year warranty. The existing dance floor is 33 years old, each 3'x3' section is over 50lbs., and it can take two staff up to 2 hours to complete assembly of a 40'x40' dance floor.	Convention Center	New	--	B38			90,600			
8	Air Conditioning Replacement-Kings Canyon Room: Replace the Kings Canyon Air Conditioning (AC) system with a stand alone system on the first floor of the convention center, improving efficiency and reducing energy costs. Currently the Kings Canyon air conditioning runs on the existing chiller system for the entire convention center. The chiller system does not operate well which causes customer satisfaction issues for events booked in the room. The neighboring Grand and Executive Board Rooms have stand alone AC and this would put Kings Canyon in alignment with those two rooms.	Convention Center	New	--	B38			65,000			
9	Kitchen Warming Boxes: Replace existing 15+ year old warming boxes in phases over four years. Purchase five (5) warming boxes annually from FY 26/27 to 29/30 for a total of twenty (20) warming boxes. The warming boxes are essential for large catered events that require the warming of food and the serving of participants.	Convention Center	New	--	B38			25,000	27,000	29,000	31,000



Convention Center - 413 (4130) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
10	Replace Chiller System: Replace (2) Chillers currently in use at the Convention Center at the end of their useful lives, along with replacement of rollup access doors for each chiller and possible replacement of gas supply lines. The existing chiller system has a projected life expectancy of another 6 to 10 years. According to the York service technician who recently serviced the system, the existing system is more efficient than what is currently out in the market. At it current lifespan the system should have 60,000 usable hours, it is currently just over 20,000 usable hours.	Convention Center	New	--	B38	314,500	3,238,700	180,600	27,000	29,000	2,750,000
											2,781,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)      \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

Project will result in savings as described in project description



**Wastewater - 431 (4330)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** This fund is derived from Sanitary Sewer user fees and rates. Funds are to be used only for operations, maintenance, and improvements, including vehicle and equipment acquisitions related to collection and disposal of wastewater.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	65,069,600	61,759,700	58,374,900	49,014,500	40,965,700	37,582,100
<b>Depreciation Set Aside for Capital</b>	5,585,500	5,585,500	5,585,500	5,585,500	5,585,500	5,585,500
<b>Debt Service Payment</b>	(4,365,200)	(4,365,200)	(4,365,200)	(4,365,200)	(4,365,200)	(4,365,200)
<b>Capital Improvements</b>	(4,530,200)	(4,605,100)	(10,580,700)	(9,269,100)	(4,603,900)	(2,975,300)
<b>Total Resources Available for Future Projects</b>	<b>61,759,700</b>	<b>58,374,900</b>	<b>49,014,500</b>	<b>40,965,700</b>	<b>37,582,100</b>	<b>35,827,100</b>

**Additional Information:** The Wastewater Fund completed an upgrade of the Wastewater Reclamation Facility (WRF) in 2018. This project brought the WRF into compliance with discharge permit requirements from the Regional Water Quality Control Board.

\* The balance of this fund is available for future Regional Water Quality Control Board requirements and for the timely repair and replacement of Wastewater Assets and WRF Plant major components. The Wastewater Fund is responsible for the maintenance and replacement of over \$225 million in capital assets, concentrated mainly at the WRF where machinery components can cost several million dollars to repair or replace. If not needed for these purposes, the available cash in this fund may be used for the early retirement of the Clean Water State Revolving (CWSR) Fund debt which funded the WRF upgrade, at the discretion of the City Council. The CWSR fund debt will have a principle balance of \$81,635,890 at the end of Fiscal Year 2023/24.

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Mission Linen Soil Remediation: Fund City's obligated portion of remediation in the general area along Mineral King between Tipton and Santa Fe Streets, and Santa Fe Street and Tipton Street north of Mineral King. Provides reimbursement of activities associated with soil remediation implementation. Apex Companies, LLC, and Environmental Risk Solutions, Inc. are contracted by Mission Linen in compliance with the Imminent and Substantial Endangerment Order as the first step in the contamination cleanup. Additional funds are required for installation and operation of the Soil Vapor Extraction (SVE) Interim Remedial Measure (IRM). Includes prior year funds of \$850K from WWTP (431).	Engineering	CP0477	- - -	B5	835,800	520,400	455,500	692,600		
2	Walnut Ave Communications Connectivity: Installation of conduit and fiber optic cable as an extension of the Intelligent Transportation System (ITS) to provide a City owned fiber optic connection to the Water Reclamation Facility (WRF). Provides connection between existing fiber optic communication infrastructure at the intersection of Akers St and Walnut Ave and the intersection of Walnut Ave and Plaza Dr. and bridges the communication gap in Walnut Avenue from Akers Street to Plaza Drive. Multi-funded project total of \$1.4m from \$530K WWTP (431) including \$180K prior year funding, \$175k Animal Services (406), \$175k Airport (411), and \$600K Measure R Local (131).	Engineering	CP0527 (3010)	\$	C5	350,000					



Wastewater - 431 (4330) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
3	Wastewater Rate Study. The Sewer Rates & Fees were last increased in FY12/13. The proposed Sewer Rate Study will evaluate the costs of ongoing operations, maintenance and needed capital improvements, relative to current rates and fees to ensure that revenues cover the cost of services and provide adequate funding for necessary capital improvements. The last Water Reclamation Facility (WRF) Master Plan was completed in 2008. The City's updated 2024 WRF Masterplan will identify new projects needed to maintain operations and provide accommodations for future planned growth within the City's sphere of influence and the surrounding area.	Public Works	CP0728	--	N/A	150,000					
4	Fleet Shop Improvements & Expansion: Improvements to Edison building at 432 N Ben Maddox Way for Fleet use to include lighting, electrical and air supply for shop equipment & work bays, and shop building heaters, fire sprinklers and required ADA improvements. Fleet's Light Vehicle Shop and Tire Shop will relocate to Edison building after improvements are complete. This project will coincide with EC0135 (C-Trains) and CP8377 (Hoists). Multi-Funded total of \$630k from \$467k General Fund (001), \$11k Buildings (401), \$11k Airport (411), \$42k Wastewater (431), \$89k Solid Waste (441), \$4k Transit (452) and \$6k Storm Sewer Maintenance (481).	Fleet	CP0048 (3010)	\$\$	B2	42,300					
5	Upgrade Fuel Management: Upgrade fueling system and equipment, linking three fueling operations to a central location (Corp yard, Police/Fire 51, WWTP) providing complete fuel accounting, instant reconciliation across multiple sites, real-time fuel data access for monitoring and reporting, and upgrade to keyless tracking with vehicle sensors. Current software is outdated and parts are becoming hard to locate. The condition of City fueling infrastructure will be evaluated prior to moving forward with this project. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buildings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481).	Fleet	CP0591 (3010)	--	B2	13,400					
6	Replace (3) Underground and (1) Above ground Vehicle Hoists. Current hoists are over 25 years old, obsolete and undersized for newer heavier equipment. Parts are no longer available and must be manufactured. Multi-Funded total of \$250k from \$185k General Fund (001), \$4k Buildings (401), \$4k Airport (411), \$17k Wastewater (431), \$35k Solid Waste (441), \$2k Transit (452) and \$3k Storm Sewer Maintenance (481).	Fleet	CP8377 (3010)	--	B2	16,800					



Wastewater - 431 (4330) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
7	Corporation Yard Facility Assessment & Master Plan: Assess needs and conditions of various City Departments whose operations and administrative staff utilize the Corp Yard. Includes review of space needs for offices, charging/fueling zero emission vehicles. The City has identified various projects to accommodate growth and improved efficiency. The Master Plan will establish the future configuration for the Corp Yard property and the best path for implementation of interrelated projects. Multi-funded project total of \$150k from \$65k General Fund (001), \$3k WRF (431), \$76k Solid Waste (441), \$3k Bldg Safety (401) and \$3k Storm Sewer (481).	Public Works	CP0667 (3010)	--	B2	3,000					
8	ZEV Fleet Assessment & Transition Plan: The California Air Resources Control Board (CARB) requires transition of vehicle fleets state-wide to meet zero-emission vehicle (ZEV) regulations. The City must evaluate its fleet of vehicles and equipment to determine the best method to transition to a zero-emission fleet. The project will identify the best alternative fuel, appropriate vehicle types and applications, necessary infrastructure, and potential funding options to implement changes. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buildings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481).	Fleet	CP0670 (3010)	--	N/A		13,400				
9	Public Works Admin Building: Design and construct a new administration office in one of the 2 current Sonic buildings owned by Wastewater. Pro-rated share of space to be leased to other Public Works funds. Construction will include everything except the outer building shell. Exterior items include: fencing, landscape, and irrigation. Construction of this new administration building will accommodate public works admin in one location and will allow for future staff growth. The current Public Works Administration building is (+/-) 2,200sf. The new administration building (one sonic building) is 2,944sf. <b>Estimated operating costs are \$25,000 annually.</b>	Public Works	New	\$\$\$	B2				784,400		
<b>Projects for Construction and Maintenance of Sewer Lines throughout the City:</b>											
10	Annual Replace and Relocate Sanitary Sewer Mains: Replace mains shown to be deteriorating throughout the City and relocate sanitary sewer mains as necessary to accommodate development of property formerly used as streets or alleys. Prevents sewer failure which can cause overflows and service disruptions. Includes acquiring consultant services to help develop a formalized Sewer Repair Maintenance Plan.	Wastewater	CP9456	--	N/A	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000



Wastewater - 431 (4330) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
11	Annual Sanitary Pump Replacement: Project will replace or repair the sanitary sewer lift station pumps when they fail or have reached their 10-12 year life expectancy. The cost of a new pump ranges from \$10k to \$50k, depending on the size. Pump sizes range from 3hp to 25hp based on the size of the lift station. These pumps can also be rehabilitated and returned to stock if it proves to be more cost-effective.	Wastewater	CP0324	--	N/A	200,000	200,000	200,000	200,000	200,000	200,000
12	Sanitary Lift Station Connectivity & Signal Interconnect: Install City owned fiber optic connection to existing sanitary lift stations at the airport and golf course along the south side of Hwy 198 and extend the signal interconnect to Crowley Ave at Plaza Dr. using existing communication conduit and installing new conduit from the Airport to two sanitary lift stations allowing remote real time monitoring of sanitary volume flows. Construction contingent upon grant funding from state/federal grant funds. Multi funded project total of \$1.6m from \$100k Measure R Local (131), \$430K WWTP (431), \$1.16m State Transportation (281-CMAQ).	Engineering	CP0664 (3010)	\$	A1	190,000	240,000				
13	Virmargo Right of Way & Utility Installation: Acquisition of Virmargo Right of Way between Goshen and Houston, design and construction of sewer lift station at Goshen and Virmargo (to be coordinated with park/pond) and installation of storm and sewer main in Virmargo alignment. Connects to Irma Sewer (CP9457) by designing and constructing sewer lift station and main to serve Irma and undeveloped area between Goshen and Houston allowing future tie-in of development north of Goshen to future park/pond funded by separate CIP request. Multi-funded project total of \$2.6m from \$791k Storm Sewer Construction (221), \$873k Wastewater Trunkline (231), \$873 WWTP (431), and \$117k Transportation Impact Fee (241).	Engineering	CP0657 (3010)	\$	B4	117,600	755,400				
14	Annual Sanitary Lift Station Repair: The majority of the sanitary lift stations have been rehabilitated over the last several years, with a few remaining that require minor repairs such as entry hatch replacements or concrete surface coating. After the completion of the final lift station rehab, this project will continue to be utilized for a variety of miscellaneous repairs, as needed.	Wastewater	CP0729	--	N/A	100,000	100,000	100,000	100,000	100,000	100,000



Wastewater - 431 (4330) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
15	Annual Sewer Lateral Connections, Replacements, Installations: Staff administration to provide customer requested hookups to the sanitary sewer, including lateral replacements. Contract costs are reimbursed by the property owner, typically through 10 year payment agreements collected through Property Tax payments. This project allows connections and repairs to private sewer laterals for property owners unable to afford the high cost of sewer lateral improvements.	Engineering	CP9228	--	N/A	50,000	50,000	50,000	50,000	50,000	50,000
16	Annual Sanitary Sewer Maintenance Access Point Repairs: Repair and raise access points throughout the city's sanitary sewer system. Funding will allow replacement of one brick and mortar sewer access point per year, as well as the purchase of frames, risers, and lids to repair damaged access points.	Wastewater	CP0580	--	N/A	25,000	25,000	25,000	25,000	25,000	25,000
17	Annexed Island Sanitary Sewer Install: Install sanitary sewers in county islands annexed into the City to provide sewer service to new areas. The residents who choose to connect to the sewers pay connection fees that are used to reimburse the construction cost. Remaining area for this project is Areas 6 (Irma & Houston). Project total of \$965k from WWTP (431) including \$778k prior year funding.	Engineering	CP9457	\$	B6			187,000			
18	State Route (SR) 99 Steel Casing: Jack and bore a 72" steel casing underneath SR-99 near avenue 280. This steel casing will be in place for future installation of utility lines. The steel casing will allow for future installation of utility lines such as sanitary sewer and purple pipe (reclaimed water). The future utility lines will assist with maintaining utility capacity and needs as the city approaches full urban growth and planning area build out. Multi-funded project total of \$8.9m from \$5.4m Wastewater Trunkline (231) and \$3.6m Wastewater (431) including \$668k prior year funding.	Engineering	CP0577 (3010)	--	C1				1,250,800	1,651,600	
19	Projects for Routine Maintenance and Parts to keep the Wastewater Reclamation Facility (WRF) operating efficiently: Annual Digester Gas Cleaning: Replacement & removal of media in the H2S and siloxane vessels. The four siloxane vessels are cleaned annually and two H2S vessels bi-annually. Requires purchase of Sulfatreat Media. The media must be replaced to protect the cogeneration unit and cleaning will ensure the digester gas meets purity level specified by the Cummins engine manufacturer to protect and prolong the life of the co-gen engine, ensuring the digester gas H2S limits set in the CA Air Resources Board (CARB) permit are met.	Wastewater	CP0440	--	C3	265,000	265,000	265,000	265,000	265,000	265,000





Wastewater - 431 (4330) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
20	Annual Activated Sludge Overhaul: Replace or rebuild mixers, pumps, air piping, membranes and related air transfer equipment. This overhaul will protect the plant investment and ensure that the activated sludge process removes the organic nitrogen prior to the membrane tanks so permit limits are met. Annual funding covers the cost of one rebuild. In addition, the manufacturer requires, at minimum, (4) tanks to be inspected annually, and rebuilt every 3-5 years. Annual Influent Pump Rebuild: Complete rebuild of two (2) influent pumps and motors for upkeep of plant investment. Two to three influent pumps run 24 hours 7 days a week pumping the wastewater that enters the plant to the treatment processes to clean the water. Currently there are six influent pumps, and one to two pump units are rebuilt annually. The cost to replace the influent pumps is double the cost and is followed by long delivery times. Staff recommends the influent pumps be rebuilt.	Wastewater	CP0439	--	C3	200,000	200,000	200,000	200,000	200,000	200,000
21	Annual UV Disinfection Process Maintenance: Replacement of ultra-violet (UV) disinfection bulbs, quartz sleeves, wipers and electrical parts. Typically around 550 of the 864 bulbs are replaced throughout the year. This overhaul will maintain the operating condition of the UV equipment to ensure that the required permit UV Dose is maintained 24 hours, 7 days a week. To ensure that the disinfection of the final effluent meets the required permit limits and that the UV Process is in compliance with the UV Operation Plan approved by the Division of Drinking Water.	Wastewater	CP8369	--	C3	130,900	130,900	130,900	130,900	130,900	130,900
22	MBR Breaker Spare: Purchase of a plant spare to keep downtime to a minimum and protect plant investment ensuring that the MBR Process runs to remove the organics and solids prior to the UV treatment process to meet permit limits. MBR must be kept in good running condition to meet State Water Board permit requirements and prevent violations.	Wastewater	CP0441	---	C3	120,000	120,000	120,000	120,000	120,000	120,000
23	Extend Depth of Fresh Water Well #1: Deepen Well #1 to 400ft, insert a 10-inch line inside the pre-existing 12-inch line, and install a pump to ensure sufficient fresh water is provided to the plant. Currently, only Well #3 can sustain the entire plant. Well #2 production is insufficient at a depth of 192ft deep with standing water at 164ft. Well #1 collapsed in 2008 and was abandoned. If Well #3 were to fail, well water could not sustain the plants needs. After Well #1 is deepened, Well #3 will become backup.	Wastewater	EQ0248	--	N/A	100,000					
24		Wastewater	CP0730	---	C3	130,000					



Wastewater -431 (4330) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
25	Headworks Bio-Filter Media Replacement; Change out Media, Wetting System replacement, and Liner repairs in Bio-filter Basins used to scrub air from the Headworks. Current media will have been in use for 8 years. Media is breaking down and sealing off air flow. The liner may need to be repaired/replaced within the Basins and the Wetting System will also need to be replaced. The odor control of the media is waning and it is getting saturated with H2S from headworks. Annual Primary Clarifier Overhaul; Replace wear shoes, wear strips, chains, sprockets, and flights in each of the 5 primary tanks. One tank is replaced each year. This equipment must be kept in top running condition in order to remove solids and scum from the treatment system and for upkeep in plant investment.	Wastewater	CP0731	--	C3	60,000					
26	Annual Rebuild Sludge Solids Grinders: The WWTP has 7 sludge grinders in operation with a life expectancy of approx. 3 years. Budget allows for two sludge solids grinders to be rebuilt annually. The grinders reduce the larger objects in the sludge to smaller objects to reduce plugging of pumps, lines and digesters. The sludge grinders also make the biosolids more digestible to ensure that the digesters are in top working condition, allowing the organic solids to decompose in order to produce digester gas. This process ensures the biosolids meet Federal and State requirements. Staff intends to replace grinders, as needed.	Wastewater	CP9362	--	C3	25,000	25,000	25,000	25,000	25,000	25,000
27	Interstage Pump/Motor Rebuild: Complete rebuild of one Interstage pump and motor annually until all (3) are rebuilt. There are 3 interstage pumps at the Interstage Pump Structure. One pump runs 24 hours, 7 days a week and a second pump will run when high influent flows occur. The pumps were placed in service in 2016. Each pump has a life expectancy of approx. 35 years and can be rebuilt every 8-9 years before replacement is necessary (approx. 3 times). The pumps are critical to ensure flows proceed through the plant.	Wastewater	CP0322	--	C3	22,000	22,000	22,000	22,000	22,000	22,000
28	RAS Pump/Motor Rebuild: Complete rebuild of one Return Activated Sludge (RAS) pump and motor annually until all (3) are rebuilt. There are 3 RAS pumps at the RAS Structure. One pump runs 24 hours, 7 days a week and a second pump runs 12-15 hours, 7 days a week. The pumps were placed in service in 2016. Each pump has a life expectancy of approx. 35 years and can be rebuilt every 8-9 years before replacement is necessary (approx. 3 times). The RAS pumps are a critical component for the proper operation of the membrane bio-reactor (MBR) system.	Wastewater	CP0584	--	N/A	20,000	20,000				
29		Wastewater	CP0583	---	N/A	20,000	20,000				



Wastewater - 431 (4330) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
30	Replace Digester #6 Recirculation Pump: Replace the Recirculation Pump on Digester #6, pump which is over 20 years old. Sludge recirculation pumps run 24 hours per day, 7 days per week. The pumps recirculate the sludge through the heat exchanger to maintain the sludge at 98 degrees F. Replacement will ensure proper digestion of the digester contents and meet regulatory requirements.	Wastewater	CP0732	--	N/A	14,000					
31	Membrane Replacement: Replace the membrane curtains per manufacturer's recommendation every 8-10 years. One (1) train will be replaced as a trial run in FY25/26 to provide a better understanding of how long each replacement will take. The remaining 9 trains will be replaced during FY26/27 and FY27/28. This will keep the plant running at optimum efficiency. The wear from the wastewater treatment process slowly damages the membrane filters. The lifetime is uncertain as different processes put different stress and wear on the membranes. For safety from violation or emergency replacement all 10 trains will be replaced.	Wastewater	CP0582	--	C3		750,000	3,500,000	3,500,000		
32	Cummins Engine Rebuild: Since engine and generator have not yet been operational due to air board regulations, an immediate overhaul is required to bring the engine online and guarantee proper function and output. The biennial budget schedule is for a top end overhaul, followed by an intermediate overhaul per manufacturer recommendations based on predicted hours of use. Cummins engine must be kept in top running condition to meet San Joaquin Valley Air Pollution Control District permit requirements and reduce the amount of electrical load the treatment facility purchases.	Wastewater	CP0323	--	C3		80,000		160,000		
33	Aerzen Blower Shelf Spare: There are five aeration blowers, each with an expected life cycle of 40,000 hour run time (about 5 years if running constantly). Two blowers usually run continuously, with additional units coming online to meet periods of high demand. Blowers are rotated periodically. Obtaining a replacement blower is a lengthy process, so a shelf spare will allow the blower to be replaced and back in service in a timely manner.	Wastewater	EQ0249	--	N/A		40,000				
34	Replace Digester #5 & #7 Recirculation Pumps: New Vaughn Chopper sludge recirculation pumps for Digester #5, #7 to replace pumps over 20 years old. Sludge recirculation pumps run 24 hours per day, 7 days per week. The pumps recirculate the sludge through the heat exchanger to maintain the sludge at 98 degrees F. Replacement will ensure proper digestion of the digester contents and meet regulatory requirements.	Wastewater	CP0733	--	C3		28,000				



Wastewater - 431 (4330) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
35	<p><b>Headworks Influent Gates:</b> Following the feasibility study, the headworks influent gates will need to be replaced and/or the structure repaired. The two headworks influent gates are detached from the concrete, leaving large amounts of water flowing past the gates even when they are closed. Based on estimates and best industry practices, it is believed that a very large pump-around will be needed to re-route the raw sewage flowing through the gates in order to make the necessary repairs. The rental of equipment and hiring of additional staff continuously during the project make up the bulk of the costs budgeted.</p> <p><b>Purchase Neuros Blower Shelf Spare:</b> There are a total of four scour blowers for the membrane bio-reactor (MBR) system. One blower runs continuously, with additional blowers coming online as needed to meet demand. The blower cores have an expected lifecycle of 40,000 hours (approximately 5 years if running continuously). Obtaining a replacement blower core is a lengthy process, so a shelf spare will allow the blower to be quickly repaired and placed back in service if broken or damaged.</p>	Wastewater	CP0442	--	C3			3,000,000			
36	<p><b>Projects for Vehicle and Equipment replacements or additions:</b> Replace and upgrade 1-ton 4x4 Pickup with a 1-3/4 ton Utility Bed. Equip new truck with a crane, welder, compressor and tools to enable more cost efficient field maintenance of storm &amp; sanitary lift station pumps which are currently pulled and reset by an outside contractor at a cost up to \$5,000/each. Each of the fifty (50) lift station pumps should be pulled annually for inspection, but due to the cost, are currently only being pulled on an as needed basis. Multi-funded in the amount of \$251k funded from \$188k WRF (431) and \$63k Storm Sewer (481)</p>	Wastewater	EQ0250	--	N/A			130,000			
37	<p><b>Budget Year / Unit / Year / Age / Miles</b> 2024-25 / 318218 / 2013 / 11 / 105.078</p> <p>Replace (3) Portable Pump Trailers: These pump trailers are utilized citywide during severe storm events to prevent sewer overflows and localized flooding. The current pumps no longer meet CA Air Resources Board (CARB) compliance standards and need to be replaced. Multi-funded total of \$147k funded from \$111k WRF (431) and \$36k Storm Sewer (481).</p>	Wastewater	VH0290 (3010)	\$\$	N/A	188,000					
38	<p><b>Budget Year / Unit / Age</b> 2024-25 / TP-61 / 17 2024-25 / TP-62 / 17 2024-25 / TP-65 / 17</p>	Wastewater	VH0291 (3010)	--	N/A	110,400					



**Wastewater - 431 (4330) - Continued**  
**2024/25 - 2029/30 Capital Improvement Program**

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
39	Purchase new vehicle for new Underground Service Alert (USA) Technician. Project total of \$40k from \$20k General Fund (001) and \$20k Wastewater (431).	Wastewater	VH0292 (3010)		N/A	20,000					
40	Purchase Golf Cart for new Water Reclamation Facility Custodian position. New 12-Yard Dump Truck: Current vehicle is a 2000 Sterling 10 yard dump truck "ghost vehicle" which is used to pull a large equipment transport trailer, as well as haul large debris from the sanitary lift stations, ponding basins & creeks to the landfill. This vehicle is no longer CARB compliant, and as a ghost vehicle, cannot be replaced. The CA Air Resource Board (CARB) regulations require progress toward compliant equipment with a deadline of 2045. Multi-funded in the amount of \$335k funded from \$252k WRF (431) and \$84k Storm Sewer (481).	Wastewater	VH0304		N/A	11,000					
41	Replace 1-ton 4x4 Pickup with similar. Proposed for early replacement due to non-compliance with CA Air Resources Board (CARB). Vehicle will reach miles for replacement, but will be 2 years short on life. Multi-funded in the amount of \$100k funded from \$85k WRF (431) and \$28k Storm Sewer (481).	Wastewater	New (3010)	\$\$	N/A			251,800			
42	Budget Year / Unit / Year / Age / Miles 2025-26 / 318223 / 2016 / 10 / 123,404 Replace Vac-Con combination vacuum and sewer jetter used to clean sanitary sewer and storm mains with similar. Replacement 1 year early is requested due to non-compliance with CA Air Resources Board (CARB) regulations. Multi-funded in the amount of \$924k funded from \$693k WRF (431) and \$231k Storm Sewer (481).	Wastewater	New (3010)	--	N/A			75,100			
43	Budget Year / Unit / Year 2026-27 / 318921 / 2013 Replace 1-ton 4x4 Pickup with similar. Multi-funded in the amount of \$100k funded from \$75k WRF (431) and \$25k Storm Sewer (481).	Wastewater	New (3010)	--	N/A			693,200			
44	Budget Year / Unit / Year / Age 2026-27 / 318219 / 2013 / 13 Replace 1-ton 4x4 Pickup with similar. Multi-funded in the amount of \$100k funded from \$75k WRF (431) and \$25k Storm Sewer (481).	Wastewater	New (3010)	--	N/A			75,100			
45	Budget Year / Unit / Year / Age 2026-27 / 318221 / 2015 / 11 Replace John Deere 624 K Loader: This unit will be 15 years old and Air Board requires replacement.	Wastewater	New (3010)	--	N/A			75,100			
46	Budget Year / Unit / Year / Age 2027-28 / 238920 / 2012 / 15	Wastewater	New	--	N/A				419,700		



Wastewater - 431 (4330) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
47	Replace Kenworth Dump Truck. This unit will be 15 years old and Air Board requires replacement. <b>Budget Year / Unit / Year / Age</b> 2027-28 / 238921 / 2012 / 15	Wastewater	New	--	N/A		323,700				
48	Replace Vac-Con combination vacuum and sewer jetter used to clean sanitary sewer and storm mains with similar. Replacement 1 year early is requested due to non-compliance with CA Air Resources Board (CARE) regulations. Multi-funded in the amount of \$977k funded from \$733k WRF (431) and \$244k Storm Sewer (481). <b>Budget Year / Unit / Year</b> 2028-29 / 318922 / 2014	Wastewater	New (3010)	--	N/A					732,500	
49	Replace 1-ton 4x4 Pickup with similar. Multi-funded in the amount of \$109k funded from \$82k WRF (431) and \$27k Storm Sewer (481). <b>Budget Year / Unit / Year / Age</b> 2028-29 / 318224 / 2017 / 12	Wastewater	New (3010)	--	N/A					81,900	
50	Replace Vac-Con combination vacuum and sewer jetter used to clean sanitary sewer and storm mains with similar. Replacement 1 year early is requested due to non-compliance with CA Air Resources Board (CARE) regulations. Multi-funded in the amount of \$1m funded from \$752k WRF (431) and \$251k Storm Sewer (481). <b>Budget Year / Unit / Year</b> 2029-30 / 318924 / 2016	Wastewater	New (3010)	--	N/A						752,100
51	Replace 1-ton 4x4 Pickup with similar. Multi-funded in the amount of \$114k funded from \$85k WRF (431) and \$28k Storm Sewer (481). <b>Budget Year / Unit / Year / Age</b> 2029-30 / 318220 / 2015 / 14	Wastewater	New (3010)	--	N/A	4,530,200	4,605,100	10,580,700	9,269,100	4,603,900	85,300
											2,975,300

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description



Solid Waste - 441 (4410)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** This fund is derived from refuse collection fees. Cash for capital replacements has been set aside for improvements and vehicle and equipment acquisitions related to collection and disposal of solid waste. Depreciation will continue to be used for capital replacements.

Cash Balance Summary						
	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Cash Balance	25,400,100	20,743,200	18,964,600	15,919,900	14,414,100	14,760,600
Depreciation Set Aside for Capital	1,589,200	1,589,200	1,621,000	1,653,400	1,686,500	1,720,200
Capital Improvements	(6,246,100)	(3,367,800)	(4,665,700)	(3,159,200)	(1,340,000)	(1,691,800)
Total Resources Available for Future Projects	20,743,200	18,964,600	15,919,900	14,414,100	14,760,600	14,589,000

**Additional Information:** All new growth vehicles and equipment included in capital appropriations are dependant upon actual need in response to growth in Solid Waste customer accounts. These items are included in this document for planning purposes and no expenditures will be made until the need is present. All newly purchased Solid Waste Trucks will use Compressed Natural Gas (CNG).

\*Reserve for Capital Replacement: The Solid Waste Fund is responsible for the maintenance and replacement of over \$28 million in capital assets, most of which are vehicles with limited useful lives. This fund must maintain capital reserves to ensure the timely replacement of the Solid Waste Fleet. A large number of trucks (29) manufactured in 2020 will become due for replacement in 2030/31, or soon thereafter, depending upon their mileage at that time. Replacement of these trucks will require the use of this reserve.

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	<b>Solid Waste Capital Projects for Improvement of the Corporation Yard:</b> Fleet Shop Improvements & Expansion: Improvements to Edison building at 432 N Ben Maddox Way for Fleet use to include lighting, electrical and air supply for shop equipment & work bays, and shop building heaters, fire sprinklers and required ADA improvements. Fleet's Light Vehicle Shop and Tire Shop will relocate to Edison building after improvements are complete. This project will coincide with EQ0135 (C-Trains) and CP8377 (Hoists). Multi-Funded total of \$630k from \$467k General Fund (001), \$11k Buildings (401), \$11k Airport (411), \$42k Wastewater (431), \$89k Solid Waste (441), \$4k Transit (452) and \$6k Storm Sewer Maintenance (481).	Fleet	CP0048 (3010)	\$\$	B2	88,700					
2	<b>Corporation Yard Facility Assessment &amp; Master Plan:</b> Assess needs and conditions of various City Departments whose operations and administrative staff utilize the Corp Yard. Includes review of space needs for offices, operations, vehicle, equipment, and future infrastructure for charging/fueling zero emission vehicles. The City has identified various projects to accommodate growth and improved efficiency. The Master Plan will establish the path for implementation of interrelated projects. Multi-funded project total of \$150k from \$65k General Fund (001), \$3k WRF (431), \$76k Solid Waste (441), \$3k Bldg Safety (401) and \$3k Storm Sewer (481).	Public Works	CP0667 (3010)	--	B2	76,500					



Solid Waste - 441 (4410) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
3	Replace (3) Underground and (1) Above ground Vehicle Hoists. Current hoists are over 25 years old, obsolete and undersized for newer heavier equipment. Parts are no longer available and must be manufactured. Multi-Funded total of \$250k from \$185k General Fund (001), \$4k Buildings (401), \$4k Airport (411), \$17k Wastewater (431), \$35k Solid Waste (441), \$2k Transit (452) and \$3k Storm Sewer Maintenance (481).	Fleet	CP8377 (3010)		B2	35,200					
4	Upgrade Fuel Management: Upgrade fueling system and equipment, linking three fueling operations to a central location (Corp yard, Police/Fire 51, WWTP) providing complete fuel accounting, instant reconciliation across multiple sites, real-time fuel data access for monitoring and reporting, and upgrade to keyless tracking with vehicle sensors. Current software is outdated and parts are becoming hard to locate. The condition of City fueling infrastructure will be evaluated prior to moving forward with this project. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buildings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481).	Fleet	CP0591 (3010)	--	B2	28,200					
5	ZEV Fleet Assessment & Transition Plan: The California Air Resources Control Board (CARB) requires transition of vehicle fleets state-wide to meet zero-emission vehicle (ZEV) regulations. The City must evaluate its fleet of vehicles and equipment to determine the best method to transition to a zero-emission fleet. The project will identify the best alternative fuel, appropriate vehicle types and applications, necessary infrastructure, and potential funding options to implement changes. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buildings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481).	Fleet	CP0670 (3010)	--	N/A		28,200				
6	Corp Yard New Site Development: Improve property acquired from SCE at NW corner of the Corporation Yard. Includes grading, NPDES permit requirements, paving, striping, utilities and lighting. Requires demolition of existing Streets Building and relocation of utilities, removing the building and foundation, soil import, grading, and compaction. Also includes installation of improvements to existing storm drainage system to provide grease & sediment treatment. Provides compliance with CAs requirement to control site storm drainage and improves mobility of vehicular and pedestrian traffic. Multi-funded total of \$4.8m from \$1.67M CY Impact Fee (103) and \$3.13m Solid Waste (441).	Public Works	New (3010)	\$	B2			3,129,600			





Solid Waste - 441 (4410) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
7	Solid Waste Yard Bin Storage Paving: Pave an existing area used to store large roll off trash bins. Location is west of the Transit building. This project reduces sediment draining into the storm sewers system and provides a clean storage area for trash bins.	Solid Waste	New	--	B2	38,000	496,000				
<b>Other Solid Waste Capital Projects:</b>											
8	Annual Dump On Us: Annual funding to hold six "Dump on Us" events each year. Events allow residents to haul their trash to the City Corporation Yard where the City will sort, recycle, and/or dispose of it for them at no cost to residents. These events are highly successful and provide an opportunity for residents to dispose of their unwanted items instead of dumping illegally or storing trash on their property. The largest cost factor is personnel with about 50 employees, each working about 8 hours per event at overtime rates. An average of about 700 vehicles are serviced at each event.	Solid Waste	CP9459	--	N/A	250,000	250,000	260,000	260,000	270,000	270,000
9	Solid Waste Rate Study: The last rate study was conducted in 2012 and is the basis for the current solid waste rate structure. This project will provide funding for a consultant to evaluate the rates to ensure compliance with current regulations and fair distribution of cost across all user types. With the 3 can conversion completed and routine software currently undergoing an update, staff recommends scheduling this study, after review of data to be received from the new software.	Solid Waste	CP0734	--	N/A	100,000					
10	Annual Right of Way Cleanup: Annual funding for scheduled and unscheduled trash collection, alley cleanups performed by contractors, and the cleanup of illegal dumping citywide. Costs are primarily for contractor and tipping fees. City equipment and personnel may be used on occasion.	Solid Waste	CP8159	--	N/A	75,000	75,000	75,000	75,000	75,000	75,000
11	<b>Vehicle Replacements and Equipment Purchases:</b> Residential Side Load Truck Replacement based upon CNG tank expiration  Budget Year / Unit / Year / Miles 2024-25 / 253592 / 2015 / 124,874 2024-25 / 253593 / 2015 / 117,076 2024-25 / 253594 / 2015 / 52,732* 2024-25 / 253595 / 2015 / 99,157 2024-25 / 253596 / 2015 / 101,314	Solid Waste	VH0305	--	N/A	2,725,000					



Solid Waste - 441 (4410) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
12	Annual Commercial Bin Purchases: Bins are purchased to replace those that are damaged beyond repair, provide on-hand bins for new accounts, and allow for citywide growth. These bins have an expected service life of about 15 years. There are 6,000 bins estimated to be in service, currently. Staff will replace these 6,000 bins over the next 15 years. Additional bins will be purchased at a rate of 2% to replenish on-hand bins and allow for growth. This average is approx. 520 carts purchased annually.	Solid Waste	EQ0013	--	N/A	520,000	525,000	525,000	530,000	540,000	550,000
13	Residential Side Load Truck (Growth): Purchase one side loader solid waste truck as needed for growth. Residential growth needs are based on additional 960 daily pickups (3,840 per week). This growth target is achieved approximately every three years as the City continues to construct more single family homes. New growth vehicles are typically accompanied by the addition of Solid Waste staff and will only be purchased when new positions are approved.	Solid Waste	VH0306	\$\$	N/A	500,000			545,000		
14	Residential Container Purchases: There are currently 125,000 residential carts in service. Due to the unknown current life cycle of these carts, staff will replace them as needed, estimated at 2% per year. Additional carts will also be purchased due to growth at a rate of 1% per year. This average is approx. 3,750 carts purchased annually.	Solid Waste	EQ0012	--	N/A	300,000	305,000	310,000	315,000	320,000	325,000
15	Commercial Roll Off Truck (Growth): Purchase one roll off solid waste truck as needed for growth. Roll off growth needs are based on 40 additional accounts. This growth target is achieved approximately every three years as the City continues to grow its roll off business. New growth vehicles are typically accompanied by the addition of Solid Waste staff and will only be purchased when new positions are approved.	Solid Waste	VH0307	\$\$	N/A	272,500			297,000		
16	New Solid Waste Loader: Purchase John Deere 524 (or similar class) loader for Public Works Yard Solid Waste needs which include Dump On Us, movement and relocation of debris, and general cleanups. Currently, solid waste borrows an old (2000), unused loader belonging to the Streets Department that is not CA Air Resources Board (CARB) compliant and would be decommissioned. This purchase would allow disposal of this old equipment, improving the City's CARB compliance and provide Solid Waste with a dedicated loader for the duties listed above.	Solid Waste	VH0308	\$\$	N/A	200,000					



Solid Waste - 441 (4410) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
17	Annual Roll Off Box Purchases: Roll Off Boxes are purchased to replace those that are damaged beyond repair, provide on-hand bins for new accounts, and allow for citywide growth. These boxes have an expected service life of about 25 years. There are 270 boxes estimated to be in service, currently. The replacement schedule averages out to the purchase of approx 10-12 boxes each year. Replace (5) Commercial Front Load Truck Budget Year / Unit / Year / Miles 2024-25 / 255518 / 2015 / 130,386 2024-25 / 255520 / 2015 / 118,879 2025-26 / 255517 / 2015 / 121,868 2025-26 / 255519 / 2015 / 131,921 2025-26 / 255521 / 2015 / 105,838	Solid Waste	EQ0165	--	N/A	125,000	128,000	130,000	130,000	135,000	135,000
18	Commercial Front Load Truck (Growth): Purchase one front loader solid waste truck as needed for growth. Commercial growth needs are based on an additional 105 daily pickups (525 per week). This growth target is achieved approximately every two years as the City continues to grow commercially. New growth vehicles are typically accompanied by the addition of Solid Waste staff and will only be purchased when new positions are approved.	Solid Waste	VH0309	--	N/A	950,000	1,460,700				
19	Replace Ford F550 Super Duty Bin Truck Budget Year / Unit / Year / Miles 2026-27 / 255907 / 2008 / 116,960	Solid Waste	VH0310	\$\$	N/A		486,900		511,200		536,800
20	Replace Ford F550 Super Duty Bin Truck Budget Year / Unit / Year / Miles 2025-26 / 255906 / 2008 / 92,304	Solid Waste	VH0311	--	N/A		109,000				
21		Solid Waste	New	--	N/A			111,700			



Solid Waste - 441 (4410) - *Continued*  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
22	Replace F-350 Residential Delivery Truck Budget Year / Unit / Year / Miles 2025-26 / 253906 / 2009 / 107.515	Solid Waste	New	--	N/A	6,246,100	3,367,800	86,400	4,665,700	1,340,000	1,891,800

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description



Transit Capital - 452 (4520)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** This capital fund is separate from the Transit Operating fund and includes monies from State Transportation Funds, Federal grants, and other capital grants received by the City of Visalia for transit capital projects. All revenues in this fund are to be used for transit related capital expenditures, such as buses and bus shelters. State and Federal grant funds are to be used for major projects such as the operations and maintenance facility.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Cash Balance	776,700	268,500	120,300	112,200	117,200	122,200
Interest Earnings	32,100	28,700	5,000	5,000	5,000	5,000
(LTP) Local Transportation Funds (one-quarter percent state sales tax) Grants and Other Revenues		40,200		27,600	29,000	30,500
FIA - Federal Transit Administration Grant (5339)		350,000				
SB125 Transit Program (State of California)	4,169,300					
National Park Service Contract Funding	3,400,800					
Other Grant Funding to be Determined	11,033,000	11,405,700				
Services Provided and Allocations	0	0	0	0	0	0
Capital Improvements	(14,974,100)	(15,751,900)	(403,300)	(27,600)	(29,000)	(30,500)
<b>Total Resources Available for Future Projects</b>	<b>268,500</b>	<b>120,300</b>	<b>112,200</b>	<b>117,200</b>	<b>122,200</b>	<b>127,200</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Micro Transit Pilot Program SB125: Transit will implement a micro transit project in which micro transit will be implemented system wide. Transit will purchase 10 electric ADA accessible vans, 5 electric sedans, and the charging infrastructure for all 15 vehicles (\$4,100,000). Additionally staff has included labor and materials for the route and bus stop changes (\$500,000), and on-dem and software (\$750,000). Operations for the first year (\$4,278,262). Total \$9,628,262. Ongoing operating cost to be determined. <b>Continued operation contingent upon grant funding.</b>	Transit	VH0312 (vehicles) CP0735 (charging stations)	\$\$\$	N/A		4,169,300				
<b>Projects for Maintenance of Transit Facilities and Equipment:</b>											
2	Operations Roof & Solar Replacement: Replace Transit Operations Facility Roof including removal and upgraded replacement of existing Solar Panels. The roof on the operations building is leaking in multiple locations and needs to be redone. Use of a TPO (Thermoplastic Polyolefin) product is recommended for this application and has a 20 year manufacturer's no cost warranty. Project will provide additional solar output, reducing utility costs.	Transit	CP0736	\$\$\$\$	B3	185,000					
3	Radio/Antenna Upgrade: Update all radio communications on buses from analog to digital to improve operational efficiency. Fleet is currently 90% analog and 10% digital. Includes update of transmitter and antenna array for digital transmissions. Project total of \$100k. Includes \$30k prior year funding.	Transit	EQ0162	--	N/A	70,000					



Transit Capital - 452 (4520)  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Projects for Maintenance of Transit Facilities and Equipment: <i>(Continued)</i>											
4	Operations Roll up door motors (12). The roll up door motors at our operations facility are old and are past their service life. Parts are no longer available for these units. Looking to replace 6 of the oldest units in FY 24/25 and the balance in FY 26-27. Fleet Shop Improvements & Expansion: Improvements to Edison building at 432 N Ben Maddox Way for Fleet use to include lighting, electrical and air supply for shop equipment & work bays, and shop building heaters, fire sprinklers and required ADA improvements. Fleet's Light Vehicle Shop and Tire Shop will relocate to Edison building after improvements are complete. This project will coincide with EQ0135 (C-Trains) and CP8377 (Hoists). Multi-Funded total of \$630k from \$467k General Fund (001), \$11k Buildings (401), \$11k Airport (411), \$42k Wastewater (431), \$88k Solid Waste (441), \$4k Transit (452) and \$6k Storm Sewer Maintenance (481). Replace (3) Underground and (1) Above ground Vehicle Hoists. Current hoists are over 25 years old, obsolete and undersized for newer heavier equipment. Parts are no longer available and must be manufactured. Multi-Funded total of \$250k from \$185k General Fund (001), \$4k Buildings (401), \$4k Airport (411), \$17k Wastewater (431), \$35k Solid Waste (441), \$2k Transit (452) and \$3k Storm Sewer Maintenance (481).	Transit	CP0737	--	B3	27,000		27,000			
5	Upgrade Fuel Management: Upgrade fueling system and equipment, linking three fueling operations to a central location (Corp yard, Police/Fire 51, WWTP) providing complete fuel accounting, instant reconciliation across multiple sites, real-time fuel data access for monitoring and reporting, and upgrade to keyless tracking with vehicle sensors. Current software is outdated and parts are becoming hard to locate. The condition of City fueling infrastructure will be evaluated prior to moving forward with this project. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buildings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481). Transit breezeway revamp: The breezeway covering between transit and the clocktower is deteriorating and needs to be replaced. The existing structure is from the original construction of the building in 2004 and is severely weather beaten. The structure will be rebuilt along the same lines as the route islands to enclose and not give the pigeons a place to live. This will keep the same aesthetic as the rest of the facility.	Fleet	CP0048 (3010)	\$\$	B2	4,200					
6	Transit breezeway revamp: The breezeway covering between transit and the clocktower is deteriorating and needs to be replaced. The existing structure is from the original construction of the building in 2004 and is severely weather beaten. The structure will be rebuilt along the same lines as the route islands to enclose and not give the pigeons a place to live. This will keep the same aesthetic as the rest of the facility.	Fleet	CP8377 (3010)		B2	1,700					
7	Transit breezeway revamp: The breezeway covering between transit and the clocktower is deteriorating and needs to be replaced. The existing structure is from the original construction of the building in 2004 and is severely weather beaten. The structure will be rebuilt along the same lines as the route islands to enclose and not give the pigeons a place to live. This will keep the same aesthetic as the rest of the facility.	Fleet	CP0591 (3010)	--	B2	1,300					
8	Transit breezeway revamp: The breezeway covering between transit and the clocktower is deteriorating and needs to be replaced. The existing structure is from the original construction of the building in 2004 and is severely weather beaten. The structure will be rebuilt along the same lines as the route islands to enclose and not give the pigeons a place to live. This will keep the same aesthetic as the rest of the facility.	Transit	CP0738	--	B1		100,000				



Transit Capital - 452 (4520)  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Projects for Maintenance of Transit Facilities and Equipment: <i>(Continued)</i>											
9	Recoat for Transit Center and Administration roofs. The roofs on the Transit Center and Administration buildings need to be recoated with elastomeric rubber coating to maintain the roof surface before cracks and leaks begin.	Transit	CP0739	---	B1		30,600				
10	Transit Exterior Pressure wash. Pressure wash and gutter clean of the exterior of the Transit building for proper maintenance and to extend the life of the exterior.	Transit	CP0740	--	B1		25,000	26,300	27,600	29,000	30,500
11	Awning over Bus Charger and Electrical Gear. Purchase and installation of awning over electric bus battery charging stations and equipment to keep the charging stations protected from severe weather conditions and abuse.	Transit	CP0741	---	B3		20,000				
12	ZEV Fleet Assessment & Transition Plan: The California Air Resources Control Board (CARB) requires transition of vehicle fleets state-wide to meet zero-emission vehicle (ZEV) regulations. The City must evaluate its fleet of vehicles and equipment to determine the best method to transition to a zero-emission fleet. The project will identify the best alternative fuel, appropriate vehicle types and applications, necessary infrastructure, and potential funding options to implement changes. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buildings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481).	Public Works	CP0670 (3010)	---	N/A		1,300				
13	Bus Wash Rebuild: The bus wash was refurbished in 2019, and framing was lifted to allow for taller buses to travel through. The equipment has now aged to the point that critical parts are no longer available and it is necessary to either replace the wash or rebuild it to current 2024 specs, including updated software, and a new POS RFID system.	Transit	New	--	B3			350,000			
Projects for Replacement of Transit Vehicles and Equipment:											
14	Fixed Route Bus Replacement: Replace six (6) CNG Fixed Route buses in 24/25 and six (6) CNG Fixed Route buses in 25/26 with battery electric buses in compliance with Short Range Transit Plan (SRTP) and the Zero Emissions Bus Rollout Plan. Funding from future grant opportunities in conjunction with SB125 funding and LTF. <b>Purchase will not move forward until grant funding is available.</b>	Transit	VH0313 (2024/25) VH0314 (2025/26)	--	N/A	8,358,100	8,606,600				
15	SEKI Bus Replacement (3): Replace three (3) diesel Sequoia Internal Shuttle buses with diesel hybrids. 100% funded from the annual National Park Service (NPS) contract revenue and future grant opportunities. Units to be replaced to be determined. <b>Project will not proceed without grant funding.</b>	Transit	VH0315	---	N/A	3,106,500					



Transit Capital - 452 (4520)  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Projects for Replacement of Transit Vehicles and Equipment: <i>(Continued)</i>											
	Dial-A-Ride Bus Replacement: Replace six (6) CNG Dial-A-Ride (DAR) buses in 24/25 and six (6) CNG DAR buses in 25/26 to be in compliance with Short Range Transit Plan (SRTP). Funding from future grant opportunities, 5339, and LTF for matching funds.	Transit	VH0316 (2024/25) VH0317 (2025/26)	--	N/A	1,595,800	1,674,200				
16	Charging Stations for Fixed Route Buses: Purchase and install six (6) charging stations for electric buses to be purchased in 24/25 and another six (6) for Fixed Route buses to be purchased in 25/26 in compliance with Short Range Transit Plan (SRTP) and the Zero Emissions Bus Rollout Plan. Funding from future grant opportunities in conjunction with SB125 funding and LTF. <b>Purchase will not move forward until grant funding is available.</b>	Transit	CP0742 (2024/25) CP0743 (2025/26)	--	B3	1,079,100	1,124,900				
17	SEKI Trailer Replacement (13): Replace 10, 2006 FEMA style trailers, 2, 2005-2006 Camping style trailers, and purchase one new trailer used for Sequoia Shuttle Driver housing. Trailer type to be determined at time of purchase. The SEKI camping trailers provide housing for bus drivers during the SEKI season due to a housing shortage in the Sequoia National Park and are in use 5 months out of the year. Trailers are repaired annually and replaced at the end of their useful lives. 100% funded from the annual National Park Service (NPS) contract revenue. Project total of \$618k includes \$324k prior year funding.	Transit	VH0266	--	N/A	294,300					
18	Bus Charger Installation: Install 1 Charger with 2 dispensers for the new battery electric bus purchase. In addition, purchase and install 2 dispensers; 1 to be installed with this charger and 1 with the ABB charger purchased with the last 2 New Flyer buses, to include re-install of Proterra charger #8.	Transit	CP0744	--	B3	251,100					
19						14,974,100	15,751,900	403,300	27,600	29,000	30,500

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

- No Annual Maintenance Costs (or no increase over existing cost)
- \$ Annual Maintenance cost is \$5,000 or less
- \$\$ Annual Maintenance costs is \$5,000 to \$25,000
- \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.
- \$\$\$\$ Project will result in savings as described in project description





**Storm Sewer Maintenance - 481 (4880)  
2024/25 - 2029/30 Capital Improvement Program**

**Fund Description:** This fund includes monies generated from storm sewer user fees. The fees for this fund are collected with the monthly utility bill and each parcel is charged \$.24 per 1,000 square foot. Also, in April of 2013, Visalia rate payers voted to support the use of the Kaweah Lake Enlargement fee to improve storm water channel maintenance and reduce the chance of flooding, changing it to the Kaweah Lake Enlargement and Local Storm Water Maintenance Fee. A portion of this fee is transferred to this fund annually for this use. Funds are to be used only for operation, maintenance, and improvements, including equipment and vehicle acquisitions related to collection and disposal of storm runoff.

**Cash Balance Summary**

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	692,100	124,400	(97,200)	(1,458,700)	(3,447,900)	(4,163,800)
<b>Storm Sewer User Fees</b>	1,424,000	1,451,000	1,494,500	1,539,300	1,585,500	1,633,100
<b>Kaweah Lake Enlargements and Local Storm Water Maintenance Fee (Transfer In)</b>	300,000	300,000	300,000	300,000	300,000	300,000
<b>Operating Set Aside for Capital (Depreciation)</b>	830,800	830,800	847,200	864,100	881,400	899,000
<b>Operating Expenditures</b>	(2,564,000)	(2,616,200)	(2,668,500)	(2,721,900)	(2,776,300)	(2,831,800)
<b>Capital Improvements</b>	(558,300)	(187,000)	(1,334,700)	(1,970,700)	(706,500)	(1,000,200)
<b>Total Resources Available for Future Projects</b>	<b>124,400</b>	<b>(97,200)</b>	<b>(1,458,700)</b>	<b>(3,447,900)</b>	<b>(4,163,800)</b>	<b>(5,163,700)</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	<b>Projects for Storm Sewer Maintenance:</b> Annual Storm Drainage Replacement: Citywide ongoing annual program to evaluate, repair, and/or replace storm drainage system components including drain inlets, manholes, pipes, and culverts. This would include an annual video inspection program as part of the evaluation process. Storm drainage infrastructure deteriorates over time and should be regularly inspected and repaired to maintain proper function. The replacement of storm sewer mains will eliminate flooding caused by nuisance water and address storm mains found to be undersized. Storm Sewer Service Charge Update: Following update to the Storm and Sewer Master Plans and Nexus Study, perform Prop 218 service charge adoption process to update the storm sewer service charges. Includes public outreach and balloting process. CP9067 Storm Master Plan Update will be conducting the nexus study and developing the recommended storm impact fee and storm sewer service charge, but the CIP does not include the Prop 218 service charge adoption process. Multi funded project total of \$289k from \$226k Storm Sewer Deficiency (222) including \$166k prior year funding, and \$63k Storm Sewer Maintenance (481) including \$3k prior year funding.	Wastewater	CP0589	--	N/A	280,000	80,000	80,000	80,000	80,000	80,000
2	Annual Storm Lift Station Rehabilitation: This project will refurbish one or two lift stations per year with standardized pumps, bases and rails, repair concrete structures, and apply protective coatings. The majority of the City's 36 storm sewer lift stations are in need of rehabilitation. After these lift stations are rehabilitated, the life expectancy is approx. 20 years. Repairs may be necessary on an emergency basis.	Engineering	CP9067 (3010)	--	N/A	60,000					
3		Wastewater	CP0337	--	N/A	50,000	50,000	150,000	150,000	150,000	150,000



**Storm Sewer Maintenance - 481 (4880) -Continued  
2024/25 - 2029/30 Capital Improvement Program**

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects for Storm Sewer Maintenance: (Continued)</b>											
4	Annual Storm Sewer Maintenance Access Point Repairs: Repair and raise access points throughout the city's storm sewer system. Funding will allow replacement of one brick and mortar storm access point per year, as well as the purchase of frames, risers, and lids to repair damaged storm sewer access points.	Wastewater	CP0588	--	N/A	25,000	25,000	25,000	25,000	25,000	25,000
5	Annual Culvert Gate Installations: Purchase and install culvert gates under various bridge crossings throughout the city. Staff plans to install approx. 1 - 3 gates per year based on size. Installing these gates will deter vagrants from inhabiting the areas under the various bridge crossings throughout the city. The gates will prevent larger items from being abandoned under the crossings that could cause flooding during major storms or flood releases.	Wastewater	CP0340	\$	N/A	20,000	20,000	40,000	40,000	40,000	40,000
6	Annual Storm Catch Basin Repairs: Repair catch basins that are found to be deficient throughout the cities storm system up to current City standards. Repair or upgrades can help alleviate flooding in deficient areas of the storm sewer system.	Wastewater	CP8245	--	N/A	10,000	10,000	10,000	10,000	10,000	10,000
7	Corporation Yard Facility Assessment & Master Plan: Assess needs and conditions of various City Departments whose operations and administrative staff utilize the Corp Yard. Includes review of space needs for offices, operations, vehicle, equipment, and future infrastructure for charging/fueling zero emission vehicles. The City has identified various projects to accommodate growth and improved efficiency. The Master Plan will establish the future configuration for the Corp Yard property and the best path for implementation of interrelated projects. Multi-funded project total of \$150k from \$48k General Fund (001), \$3k WRF (431), \$76k Solid Waste (441), \$16k Fleet Main (501), \$3k Bldg Safety (401) and \$3k Storm Sewer (481).	Public Works	CP0667 (3010)	--	N/A	3,000					
8	Retrofit Detention Basins: Design and construct retrofits to existing City detention basins to improve water quality. Includes identifying ideal basins to retrofit to maximize cost effectiveness, design of basin retrofits, and retrofitting the basins. Potential candidates include Combs Park Pond and Stonebrook Park Pond. The City's system of detention pond/parks currently provides only flood control and no water quality control. Retrofitting existing detention basins to improve water quality will help the City comply with its MS4 (stormwater) permit and maintain receiving water quality.	Engineering	New	--	N/A			286,100	759,600		286,100



Storm Sewer Maintenance - 481 (4880) -Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects for Storm Sewer Maintenance: (Continued)</b>											
9	Mill Creek Embankment Reconstruction: Rebuild the Mill Creek embankments and stabilize with erosion control in Mill Creek between Willis Street and West Street. The embankment along Mill Creek between Willis Street and West Street has been eroding due to the flow of water as the creek bends between Willis Street and West Street. The creek embankment needs to be rebuilt and stabilized with erosion control measures to prevent increasing embankment deterioration and impact to the nearby existing facilities. The Mill Creek is a designated waterway. Project total of \$1.74m from \$871k Waterways Maintenance (251) and \$871k Storm Sewer Maintenance (481).	Engineering	CP0570 (3010)	--	B9	776,100	95,000				
<b>Projects for Vehicle and Equipment replacements or additions:</b>											
10	Fleet Shop Improvements & Expansion: Improvements to Edison building at 432 N Ben Maddox Way for Fleet use to include lighting, electrical and air supply for shop equipment & work bays, and shop building heaters, fire sprinklers and required ADA improvements. Fleets Light Vehicle Shop and Tire Shop will relocate to Edison building after improvements are complete. This project will coincide with EQ0135 (C-Trains) and CP8377 (Hoists). Multi-Funded total of \$630k from \$467k General Fund (001), \$11k Buildings (401), \$11k Airport (411), \$42k Wastewater (431), \$89k Solid Waste (441), \$4k Transit (452) and \$6k Storm Sewer Maintenance (481). Replace and upgrade 1-ton 4x4 Pickup with a 1-3/4 ton Utility Bed: Equip new truck with a crane, welder, compressor and tools to enable more cost efficient field maintenance of storm & sanitary lift station pumps which are currently pulled and reset by an outside contractor at a cost up to \$5,000/each. Each of the fifty (50) lift station pumps should be pulled annually for inspection, but due to the cost, are currently only being pulled on an as needed basis. Multi-funded in the amount of \$251k funded from \$188k WRF (431) and \$63k Storm Sewer (481)	Fleet	CP0048 (3010)	\$\$	B2	6,300					
11	Budget Year / Unit / Year / Age / Miles 2024-25 / 318218 / 2013 / 11 / 105.078	Wastewater	VH0290 (3010)	\$\$	N/A	62,700					



Storm Sewer Maintenance - 481 (4880) -Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects for Vehicle and Equipment replacements or additions: (Continued)</b>											
12	<p>Replace (3) Portable Pump Trailers: These pump trailers are utilized citywide during severe storm events to prevent sewer overflows and localized flooding. The current pumps no longer meet CA Air Resources Board (CARB) compliance standards and need to be replaced. Multi-funded total of \$147k funded from \$111k WRF (431) and \$36k Storm Sewer (481).</p> <p><b>Budget Year / Unit / Age</b> 2024-25 / TP-61 / 17 2024-25 / TP-62 / 17 2024-25 / TP-64 / 17</p>	Wastewater	VH0291 (3010)	--	N/A	36,800					
13	<p>Replace (3) Underground and (1) Above ground Vehicle Hoists: Current hoists are over 25 years old, obsolete and undersized for newer heavier equipment. Parts are no longer available and must be manufactured. Multi-Funded total of \$250k from \$185k General Fund (001), \$4k Buildings (401), \$4k Airport (411), \$17k Wastewater (431), \$35k Solid Waste (441), \$2k Transit (452) and \$3k Storm Sewer Maintenance (481).</p>	Fleet	CP8377 (3010)		B2	2,500					
14	<p>Upgrade Fuel Management: Upgrade fueling system and equipment, linking three fueling operations to a central location (Corp yard, Police/Fire 51, WWTP), providing complete fuel accounting, instant reconciliation across multiple sites, real-time fuel data access for monitoring and reporting, and upgrade to keyless tracking with vehicle sensors. Current software is outdated and parts are becoming hard to locate. The condition of City fueling infrastructure will be evaluated prior to moving forward with this project. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buildings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481).</p> <p><b>ZEV Fleet Assessment &amp; Transition Plan:</b> The California Air Resources Control Board (CARB) requires transition of vehicle fleets state-wide to meet zero-emission vehicle (ZEV) regulations. The City must evaluate its fleet of vehicles and equipment to determine the best method to transition to a zero-emission fleet. The project will identify the best alternative fuel, appropriate vehicle types and applications, necessary infrastructure, and potential funding options to implement changes. Multi-Funded total of \$200k from \$148k General Fund (001), \$3k Buildings (401), \$3k Airport (411), \$13k Wastewater (431), \$28k Solid Waste (441), \$1k Transit (452) and \$2k Storm Sewer Maintenance (481).</p>	Fleet	CP0591 (3010)	--	B2	2,000	2,000				
15	<p>Replace (3) Portable Pump Trailers: These pump trailers are utilized citywide during severe storm events to prevent sewer overflows and localized flooding. The current pumps no longer meet CA Air Resources Board (CARB) compliance standards and need to be replaced. Multi-funded total of \$147k funded from \$111k WRF (431) and \$36k Storm Sewer (481).</p>	Fleet	CP0670 (3010)	--	N/A		2,000				



Storm Sewer Maintenance - 481 (4880) -Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
16	<p><b>Projects for Vehicle and Equipment replacements or additions: (Continued)</b></p> <p>Replace Vac-Con combination vacuum and sewer jetter used to clean sanitary sewer and storm mains with similar. Replacement 1 year early is requested due to non-compliance with CA Air Resources Board (CARB) regulations. Multi-funded in the amount of \$924k funded from \$693k WRF (431) and \$231k Storm Sewer (481).</p> <p>Budget Year / Unit / Year 2026-27 / 318921 / 2013</p> <p>Annual Storm Pump Replacement: Replacement of older storm lift station pumps that exceeded their 10-12 year life expectancy with more efficient pumps. The City has 36 Storm Lift Stations across the City. The number that can be completed each year will depend on the size of each pump, which can vary between lift stations, and also in cost per each. The cost per pump ranges from \$30k to \$70k depending on the size.</p>	Wastewater	New (3010)	--	N/A			231,100			
17	<p>Replace 1-ton 4x4 Dump Flatbed: Vehicle is used to pull equipment to job sites and haul away large debris retrieved from ditches and ponding basins that requires dumping at the landfill. The California Air Resources Control Board (CARB)'s Advanced Clean Fleet regulation requires the transition of heavy-duty fleets state-wide to zero-emission vehicles (ZEVs) by 2045. The regulation requires specified incremental progress toward this transition to maintain compliance.</p> <p>Budget Year / Unit / Year / Age 2025-26 / 318920 / 2012 / 13</p>	Wastewater	CP-0339	--	N/A			130,000	130,000	130,000	130,000
18	<p>New 12-Yard Dump Truck: Current vehicle is a 2000 Sterling 10 yard dump truck "ghost vehicle" which is used to pull a large equipment transport trailer, as well as haul large debris from the sanitary lift stations, ponding basins &amp; creeks to the landfill. This vehicle is no longer CARB compliant and as a ghost vehicle, cannot be replaced. The CA-Air Resources Board (CARB) regulations require progress toward compliant equipment with a deadline of 2045. Multi-funded in the amount of \$335k funded from \$252k WRF (431) and \$84k Storm Sewer (481).</p> <p>Budget Year / Unit / Year / Age 2024-25 / 318709 / 2009 / 15</p>	Wastewater	New	--	N/A			103,600			
19	<p>Replace John Deere Gator: Utility Vehicle is used to spray pesticide inside creeks &amp; ditches that are not accessible by vehicle.</p> <p>Budget Year / Unit / Year / Age 2024-25 / 318709 / 2009 / 15</p>	Wastewater	New (3010)	\$\$	N/A			83,900			
20	<p>Budget Year / Unit / Year / Age 2024-25 / 318709 / 2009 / 15</p>	Wastewater	New	--	N/A			25,000			



Storm Sewer Maintenance - 481 (4880) -Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	
<b>Projects for Vehicle and Equipment replacements or additions: (Continued)</b>												
21	Replace 1-ton 4x4 Pickup with similar. Proposed for early replacement due to non-compliance with CA Air Resources Board CARB). Vehicle will reach miles for replacement, but will be 2 years short on life. Multi-funded in the amount of \$100k funded from \$85k WRF (431) and \$28k Storm Sewer (481). <b>Budget Year / Unit / Year / Age / Miles</b> 2025-26 / 318223 / 2016 / 10 / 123.404 Replace 1-ton 4x4 Pickup with similar. Multi-funded in the amount of \$100k funded from \$75k WRF (431) and \$25k Storm Sewer (481). <b>Budget Year / Unit / Year / Age</b> 2026-27 / 318219 / 2013 / 13	Wastewater	New (3010)	--	N/A			25,000				
22		Wastewater	New (3010)	--	N/A			25,000				
23	Replace 1-ton 4x4 Pickup with similar. Multi-funded in the amount of \$100k funded from \$75k WRF (431) and \$25k Storm Sewer (481). <b>Budget Year / Unit / Year / Age</b> 2026-27 / 318221 / 2015 / 11	Wastewater	New (3010)	--	N/A			25,000				
24	Replace Vac-Con combination vacuum and sewer jetter used to clean sanitary sewer and storm mains with similar. Replacement 1 year early is requested due to non-compliance with CA Air Resources Board (CARB) regulations. Multi-funded in the amount of \$977k funded from \$733k WRF (431) and \$244k Storm Sewer (481). <b>Budget Year / Unit / Year</b> 2028-29 / 318922 / 2014	Wastewater	New (3010)	--	N/A					244,200		
25	Replace 1-ton 4x4 Pickup with similar. Multi-funded in the amount of \$109k funded from \$82k WRF (431) and \$27k Storm Sewer (481). <b>Budget Year / Unit / Year / Age</b> 2028-29 / 318224 / 2017 / 12	Wastewater	New (3010)	--	N/A						27,300	



Storm Sewer Maintenance - 481 (4880) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Projects for Vehicle and Equipment replacements or additions: (Continued)</b>											
	Replace Vac-Con combination vacuum and sewer jetter used to clean sanitary sewer and storm mains with similar. Replacement 1 year early is requested due to non-compliance with CA Air Resources Board (CARB) regulations. Multi-funded in the amount of \$1m funded from \$752k WRF (431) and \$251k Storm Sewer (481).										
	<b>Budget Year / Unit / Year</b>										
26	2029-30 / 318924 / 2016 Replace 1-ton 4x4 Pickup with similar. Multi-funded in the amount of \$114k funded from \$85k WRF (431) and \$28k Storm Sewer (481).	Wastewater	New (3010)	--	N/A						250,700
	<b>Budget Year / Unit / Year / Age</b>										
27	2029-30 / 318220 / 2015 / 14 Wastewater	Wastewater	New (3010)	--	N/A	558,300	187,000	1,334,700	1,970,700	706,500	28,400 1,000,200

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.  
 -- No Annual Maintenance Costs (or no increase over existing cost)  
 \$ Annual Maintenance cost is \$5,000 or less  
 \$\$ Annual Maintenance costs is \$5,000 to \$25,000  
 \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.  
 \$\$\$\$ Project will result in savings as described in project description



Fleet Maintenance - 501 (5010)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** This fund is made available from City Departments, on a cost reimbursement basis, for internal services provided for the operation and maintenance of City owned vehicles.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Cash Balance	0	0	0	0	0	0
Contribution from Operating for Capital	17,900	13,100				
Capital Improvements	(17,900)	(13,100)				
Total Resources Available for Future Projects	0	0	0	0	0	0

Additional Information:

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	AC Recovery Machines (2): The Fleet shop will utilize this piece of equipment to service and maintain all new vehicles using the new refrigerant (1234 YF), in which the industry is moving towards. Being able to service and maintain these systems will keep our shop competitive and continue to be a full service and repair facility, as well as staying up to date with the ever changing technology in the automotive trade. Replace (4) Portable Fleet Welders: The current fleet welding machines are older, outdated models. The newer welding machines will be modernized and compact in size with more versatile capabilities. These welders are used in the day to day fleet operations. Equipment condition will be evaluated prior to replacement, and may be delayed, if appropriate.	Fleet	EQ0251	--	N/A	17,900					
2		Fleet	EQ0252	--	N/A	17,900	13,100				

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description





Vehicle Replacement - 502 (5020)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** The vehicle Replacement Fund is an Internal Service Fund used to set aside depreciation for the replacement of General Fund vehicles and equipment at the end of the useful life. All vehicle and equipment replacement must comply with the rules and procedures in the City Vehicle Policy.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Cash Balance	5,256,100	5,466,900	4,646,600	2,026,100	1,067,700	921,300
Allocated Services Provided	943,900	943,900	962,800	982,100	1,001,700	1,021,700
Operating Expenditures	(26,600)	(26,600)	(27,100)	(27,600)	(28,200)	(28,800)
Capital Improvements	(706,500)	(1,737,600)	(3,556,200)	(1,912,900)	(1,119,900)	(1,094,800)
<b>Total Resources Available for Future Projects</b>	<b>5,466,900</b>	<b>4,646,600</b>	<b>2,026,100</b>	<b>1,067,700</b>	<b>921,300</b>	<b>819,400</b>

**Additional Information:** This fund does not receive amounts adjusted for increased replacement costs of vehicles and equipment. As a result, it requires periodic cash infusions.

All vehicles proposed to be replaced will be evaluated by the Fleet Maintenance division and approved by the City Manager prior to the purchase of a new vehicle. If a vehicle should be replaced, the replacement will be evaluated for an alternative fuel vehicle in accordance with City Vehicle Policy. Fleet will make recommendations for reassignment of the replaced vehicle to a lower demand assignment.

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Vehicles and Equipment for Administration:</b>											
	Replace NRCDC Hybrid Sedan with similar										
	<b>Budget Year / Unit/ Year / Age / Miles</b> 2024-25 / 102002 / 2017 / 5 / 78,210 (destroyed by arson) (518,400 Accumulated depreciation in 502)										
1	Replace Safety Hybrid Sedan with similar	Public Works	VH0318	--	N/A	34,700					
	<b>Budget Year / Unit/ Year / Age</b> 2029-30 / 211116 / 2009 / 14	Public Works	New	--	N/A						44,200
<b>Vehicles and Equipment for Neighborhood Preservation and Engineering Services:</b>											
	Replace Code Enforcement 4-Door Sedan with similar										
	<b>Budget Year / Unit/ Year / Age</b> 2026-27 / 172225 / 2006 / 17	Neighborhood Preservation	New	--	N/A			64,800			
3	Replace Traffic Maintenance Bucket Truck with similar										
	<b>Budget Year / Unit/ Year / Age</b> 2027-28 / 416915 / 2009 / 14	Engineering	New	--	N/A				191,900		
4	Replace Engineering Services Heavy Duty Pickup with similar										
	<b>Budget Year / Unit/ Year / Age</b> 2029-30 / 413902 / 2014 / 9	Engineering	New	--	N/A						78,400



Vehicle Replacement - 502 (5020)  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Vehicles and Equipment for the Fire Department:</b>											
	Equipment for Replaced Truck 51 (222436-VH0269): Truck was ordered in 2022 and delivery is expected during FY 2024-25. Additional funding is required to equip the engine for service upon delivery so the new truck can be placed in service as efficiently as possible. Total amount of \$180k for equipment includes \$71k prior year funding.	Fire	VH0269	--	N/A	108,900					
6	Replace VFD Battalion Command Large SUV with similar										
	<b>Budget Year / Unit / Year / Age</b> 2026-27 / 222126 / 2009 / 14										
7	2026-27 / 222127 / 2009 / 14	Fire	New	--	N/A	200,400					
	Replace Fire Chief Command Large SUV with similar										
	<b>Budget Year / Unit / Year / Age</b> 2026-27 / 222129 / 2009 / 14										
8	2026-27 / 222129 / 2009 / 14	Fire	New	--	N/A	100,200					
	Equipment for Replaced Truck #222434 (VH0269): Truck was ordered in 2023 and delivery is expected during FY 2026-27. Additional funding is required to equip the engine for service upon delivery so the new truck can be placed in service as efficiently as possible. Total amount of \$125k for equipment includes \$34k prior year funding.										
9	Replace Fire Battalion 3/4 ton Pickup with similar	Fire	VH0270	--	N/A	91,500					
	<b>Budget Year / Unit / Year / Age</b> 2028-29 / 222132 / 2012 / 11									102,100	
10	2028-29 / 222132 / 2012 / 11	Fire	New	--	N/A						
<b>Vehicles and Equipment for Parks and Recreation:</b>											
	Replace Parks 2003 Backhoe Badger. Equipment has reached an excessive age and is at the end of its useful life.										
	<b>Budget Year / Unit / Year / Age / Miles</b> 2024-25 / 312748 / 2003 / 20 / N/A										
11	2024-25 / 312748 / 2003 / 20 / N/A	Parks and Recreation	VH0319	--	N/A	40,000					
	Replace Building Maintenance Heavy Duty Pickup with similar										
	<b>Budget Year / Unit / Year / Age / Miles</b> 2025-26 / 313260 / 2004 / 19 / 114,042										
12	2025-26 / 313260 / 2004 / 19 / 114,042	Buildings Maintenance	VH0320	--	N/A	74,000					
	Replace Parks 1999 Vermeer Stump Grinder. Equipment has reached an excessive age and is at the end of its useful life.										
	<b>Budget Year / Unit / Year / Age / Miles</b> 2025-26 / 312766 / 2000 / 23 / N/A										
13	2025-26 / 312766 / 2000 / 23 / N/A	Parks and Recreation	EQ0253	--	N/A	22,000					



Vehicle Replacement - 502 (5020)  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit) Vehicles and Equipment for Parks and Recreation: (Continued)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
14	Replace Parks 1999 Vermeer Trencher. Equipment has reached an excessive age and is at the end of its useful life. <b>Budget Year / Unit/ Year / Age / Miles</b> 2025-26 / 312764 / 1999 / 24 / N/A	Parks and Recreation	EO0254	--	N/A		15,000				
15	Replace Parks Maintenance Heavy Duty Pickup with similar <b>Budget Year / Unit/ Year / Age</b> 2027-28 / 312942 / 1994 / 29	Parks and Recreation	New	--	N/A				81,600		
16	Replace Building Maintenance 4-Door Sedan with similar <b>Budget Year / Unit/ Year / Age</b> 2027-28 / 172227 / 2006 / 17	Parks and Recreation	New	--	N/A				34,000		
17	Replace Buildings Chevy S-10 with 1/2 ton pickup with service bed <b>Budget Year / Unit/ Year / Age</b> 2024-25 / 313259 / 1997 / 26	Buildings Maintenance	New	--	N/A						84,200
18	Replace (4) Police Investigations 4-Door Sedan with similar <b>Budget Year / Unit/ Year / Age / Miles</b> 2024-25 / 215236 / 2011 / 12 / 109,679 2025-26 / 215943 / 2015 / 8 / 134,915 2027-28 / 215932 / 2013 / 10 2027-28 / 215945 / 2015 / 8 2028-29 / 215931 / 2013 / 10 2028-29 / 215939 / 2015 / 8 2029-30 / 215940 / 2016 / 7	Police	VH0321 (2024/25) VH0322 (2025/26)	--	N/A	70,400	73,900		162,000	169,000	88,000
19	Replace (5) Police Patrol vehicles with similar <b>Budget Year / Unit / Year / Age / Miles</b> 2025-26 / 212542 / 2012 / 11 / 98,722 2025-26 / 212557 / 2013 / 10 / 98,111 2025-26 / 212575 / 2014 / 9 / 95,864 2025-26 / 212581 / 2014 / 9 / 102,112 2025-26 / 212582 / 2015 / 8 / 89,815	Police	VH0323	--	N/A		462,000				



Vehicle Replacement - 502 (5020)  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit) Vehicles and Equipment for the Police Department: (Continued)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	Replace (5) Police Department K-9 Sedan with similar <b>Budget Year / Unit / Year / Age / Miles</b> 2025-26 / 212586 / 2015 / 8 / 59,200 2025-26 / 212597 / 2017 / 6 / 98,205 2026-27 / 212590 / 2015 / 8 2027-28 / 212595 / 2017 / 6 2027-28 / 212640 / 2019 / 4	Police	VH0324	--	N/A		197,800	103,800	218,000		
20	Replace (3) Police Detectives Unmarked Hybrid Sedan with similar fully equipped vehicles <b>Budget Year / Unit / Year / Age / Miles</b> 2025-26 / 101104 / 2012 / 11 / 99,995 2025-26 / 215238 / 2012 / 11 / 101,952 2029-30 / 211117 / 2012 / 11	Police	VH0325	--	N/A		140,800				84,500
21	Replace (3) Police Traffic Motorcycles with similar <b>Budget Year / Unit / Year / Age / Miles</b> 2025-26 / 213342 / 2015 / 8 / 48,581 2025-26 / 213343 / 2015 / 8 / 44,790 2025-26 / 213344 / 2015 / 8 / 45,466	Police	VH0326	--	N/A		110,300				
22	Replace (1) Police Investigations Pickup with similar <b>Budget Year / Unit / Year / Age / Miles</b> 2025-26 / 215937 / 2008 / 9 / 104,414	Police	VH0327	--	N/A		79,700				
23	Replace (2) Police Community Service Officer (CSO) Pickup with similar <b>Budget Year / Unit / Year / Age / Miles</b> 2025-26 / 215239 / 2012 / 11 / 107,620 2027-28 / 215237 / 2011 / 12	Police	VH0328	--	N/A		79,100		87,000		
24	Replace Police Chief and Police Activities League (PAL) fully equipped unmarked SUV with similar <b>Budget Year / Unit / Year / Age / Miles</b> 2025-26 / 215240 / 2014 / 9 / 107,046 (Chiefs) 2026-27 / 215222 / 2007 / 16 (PAL)	Police	VH0329	--	N/A		79,700	83,700			
25	Replace Mobile EOC - 2001 Ford Winnebago <b>Budget Year / Unit / Year / Age</b> 2026-27 / 211911 / 2001 / 23	Police	New	\$\$\$	N/A			1,784,000			
26											



Vehicle Replacement - 502 (5020)  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project# (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Vehicles and Equipment for the Police Department: (Continued)</b>											
	Replace (2) Police Patrol vehicles with similar										
	<b>Budget Year / Unit / Year / Age</b> 2026-27 / 212556 / 2013 / 10 2026-27 / 212589 / 2015 / 8	Police	New	--	N/A			194,000			
27	Replace (1) Police Traffic 1-Ton Pickup with similar										
	<b>Budget Year / Unit / Year / Age</b> 2026-27 / 215913 / 2003 / 20	Police	New	--	N/A			142,600			
28	Replace Police Investigations small SUV/Van with fully equipped similar										
	<b>Budget Year / Unit / Year / Age</b> 2026-27 / 215933 / 2013 / 10 2028-29 / 215241 / 2015 / 8 2028-29 / 215242 / 2017 / 6 2029-30 / 215935 / 2014 / 9	Police	New	--	N/A						
29	Replace (7) Police Patrol vehicles with similar										
	<b>Budget Year / Unit / Year / Age</b> 2027-28 / 212538 / 2012 / 11 2027-28 / 212568 / 2014 / 9 2027-28 / 212583 / 2015 / 8 2027-28 / 212594 / 2017 / 6 2027-28 / 212596 / 2017 / 6 2027-28 / 212601 / 2017 / 6 2027-28 / 212602 / 2017 / 6	Police	New	--	N/A			73,900		162,600	85,000
30	Replace (2) Police Patrol vehicles with similar										
	<b>Budget Year / Unit / Year / Age</b> 2028-29 / 212549 / 2013 / 10 2028-29 / 212599 / 2017 / 6 2028-29 / 212600 / 2017 / 6	Police	New	--	N/A				713,300		
31	Bearcat Armored Vehicle - The current vehicle was purchased in 2008 utilizing a combination of State Homeland Security Grants & Asset Forfeiture funds. The vehicle is approaching 20 years old exceeding its estimated life but showing signs of wear.										
	<b>Budget Year / Unit / Year / Age</b> 2027-28 / 215929 / 2010 / 13	Police	New	--	N/A					321,000	304,100



Vehicle Replacement - 502 (5020)  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	<b>Vehicles and Equipment for the Police Department: (Continue)</b>										
	Replace (3) Police Traffic Motorcycles with similar										
	<b>Budget Year / Unit / Year / Age</b> 2029-30 / 213338 / 2015 / 8 2029-30 / 213340 / 2015 / 8 2029-30 / 213345 / 2017 / 6	Police	New	--	N/A						126,000
33	Replace Police Patrol vehicle with similar										
	<b>Budget Year / Unit / Year / Age</b> 2029-30 / 212613 / 2019 / 4	Police	New	--	N/A						112,400
34	Replace (1) Police Traffic 4-Door Sedan with similar										
	<b>Budget Year / Unit / Year / Age</b> 2029-30 / 213335 / 2015 / 8	Police	New	--	N/A						88,000
35	<b>Vehicles and Equipment for Street Maintenance:</b>										
	Replace (2) Streets Division F-350 1-ton dump bed trucks with similar (includes drop sides, tool boxes below, 10 gallon tac pot with built in compressor and 50' hose dispensing reel).										
	<b>Budget Year / Unit / Year / Age / Current Miles</b> 2024-25 / 314955 / 2003 / 20 years / 85,568 2024-25 / 314956 / 2004 / 19 years / 78,642	Streets and Traffic	VH0212	--	N/A	189,000					
36	Replace Stencil Truck; Replace 2008 Ford F550 Super Duty Stencil Truck to comply with California Air Resources Board										
	<b>Budget Year / Unit / Year / Age / Miles</b> 2024-25 / 416914 / 16 / 67,510	Streets and Traffic	VH0330	--	N/A	163,500					
37	Replace 2-ton Service Truck; Replace Kenworth T270 2-ton service truck with 1-3/4 ton pickup w/utility/body. This truck is oversized for the needs of the division and is also out of compliance with the California Air Resources Board (CARB) regulations.										
	<b>Budget Year / Unit / Year / Age / Miles</b> 2024-25 / 314934 / 2009 / 15 / 37,364	Streets and Traffic	VH0331	--	N/A	100,000					
38	Replace (2) 10-Wheel 14-ton Dump Trucks with 10-wheel 12.5-ton Dump Trucks to comply with California Air Resources Board (CARB) regulations										
	<b>Budget Year / Unit / Year / Age / Miles</b> 2025-26 / 314931 / 2008 / 17 / 60,595 2025-26 / 314932 / 2008 / 17 / 53,293	Streets and Traffic	VH0332	--	N/A		403,300				



Vehicle Replacement - 502 (5020)  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	<b>Vehicles and Equipment for Street Maintenance: (Continued)</b>										
	Replace Dump Truck: Replace Street Division Sterling 10 yard Dump Truck to comply with California Air Resources Board (CARB) regulations.	Streets and Traffic	New	--	N/A			305,200			
40	<b>Budget Year / Unit / Age</b> 2024-25 / 314929 / 2008 / 16 Replace Water Truck: Replace Street Division 2,500 gallon Water Truck with similar to comply with California Air Resources Board (CARB) regulations	Streets and Traffic	New	--	N/A			234,400			
41	<b>Budget Year / Unit / Age</b> 2025-26 / 314933 / 2008 / 17 Replace Sign Truck: Replace 2009 Ford F550 Super Duty Sign Truck to comply with California Air Resources Board	Streets and Traffic	New	--	N/A			100,000			
42	<b>Budget Year / Unit / Age</b> 2026-27 / 416916 / 2009 / 17 Replace Backhoe: Replace 2012 John Deere 310SK Backhoe. This unit is 11 years old and the Air Board requires replacement.	Streets and Traffic	New	--	N/A				250,700		
43	<b>Budget Year / Unit / Age</b> 2027-28 / 314802 / 2012 / 15 Replace Skip Loader: Replace 2012 John Deere 210SK Skip Loader. This unit is 11 years old and the Air Board requires replacement.	Streets and Traffic	New	--	N/A					174,400	
44	<b>Budget Year / Unit / Age</b> 2027-28 / 314804 / 2012 / 15 Replace Loader: Replace 2013 John Deere Loader. This unit is 10 years old and the Air Board requires replacement.	Streets and Traffic	New	--	N/A						
45	<b>Budget Year / Unit / Age / Hours</b> 2028-29 / 314848 / 2013 / 15	Streets and Traffic	New	--	N/A	706,500	1,737,600	3,556,200	1,912,900	1,119,900	1,094,800

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description



Measure T Police Vehicle Replacement - 503 (5030)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** This fund is supported by Measure T and used to set aside depreciation for the replacement of the Measure T - Police operational fleet as each vehicle reaches its full useful life. All vehicle and equipment replacement must comply with the rules and procedures in the City Vehicle Policy.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Cash Balance	577,700	692,100	621,700	738,300	755,300	662,500
Allocated Services Provided	117,400	117,400	119,700	122,100	124,500	127,000
Operating Expenditures	(3,000)	(3,000)	(3,100)	(3,200)	(3,300)	(3,400)
Capital Improvements	0	(184,800)	0	(101,900)	(214,000)	(112,400)
<b>Total Resources Available for Future Projects</b>	<b>692,100</b>	<b>621,700</b>	<b>738,300</b>	<b>755,300</b>	<b>662,500</b>	<b>673,700</b>

**Additional Information:** This fund does not receive amounts adjusted for increased replacement costs of vehicles and equipment. As a result, it requires periodic cash infusions.

All vehicles proposed to be replaced will be evaluated by the Fleet Maintenance division and approved by the City Manager prior to the purchase of a new vehicle. If a vehicle should be replaced, the replacement will be evaluated for an alternative fuel vehicle in accordance with City Vehicle Policy. Fleet will make recommendations for reassignment of the replaced vehicle to a lower demand assignment.

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	Replace (2) Police Patrol vehicles with similar										
	<b>Budget Year / Unit / Year / Age / Miles</b>										
	2025-26 / 212559 / 2014 / 9 / 95,759	Police	VH0333	--	N/A		184,800				
1	2025-26 / 212578 / 2014 / 9 / 98,908										
	Replace (1) Police Patrol vehicles with similar										
	<b>Budget Year / Unit / Year / Age / Miles</b>										
	2027-28 / 212560 / 2014 / 9 / 79,943										
	2028-29 / 212592 / 2017 / 6 / 65,745										
	2028-29 / 212593 / 2017 / 6 / 64,866										
2	2029-30 / 212585 / 2015 / 8 / 66,693	Police	New	--	N/A				101,900	214,000	112,400
						0	184,800	0	101,900	214,000	112,400

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description





Measure T Fire Vehicle Replacement - 504 (5040)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** This fund is supported by Measure T on a cost reimbursement basis and used for the replacement of the Measure T - Fire operational fleet as each vehicle reaches its full useful life. All vehicle and equipment replacement must comply with the rules and procedures in the City Vehicle Policy.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
Beginning Cash Balance	1,400,600	1,432,200	1,463,800	1,403,900	1,435,500	1,467,100
Allocated Services Provided	32,500	32,500	32,500	32,500	32,500	32,500
Operating Expenditures	(900)	(900)	(900)	(900)	(900)	(900)
Capital Improvements	0	0	(91,500)	0	0	0
<b>Total Resources Available for Future Projects</b>	<b>1,432,200</b>	<b>1,463,800</b>	<b>1,403,900</b>	<b>1,435,500</b>	<b>1,467,100</b>	<b>1,498,700</b>
Deferred Projects Waiting on Funding (Shaded section below)	1,432,200	1,463,800	1,403,900	1,435,500	1,467,100	1,498,700
Funding Deficit Including Unfunded Projects						

**Additional Information:** This fund does not receive amounts adjusted for increased replacement costs of vehicles and equipment. As a result, it requires periodic cash infusions.  
All vehicles proposed to be replaced will be evaluated by the Fleet Maintenance division and approved by the City Manager prior to the purchase of a new vehicle. If a vehicle should be replaced, the replacement will be evaluated for an alternative fuel vehicle in accordance with City Vehicle Policy. Fleet will make recommendations for reassignment of the replaced vehicle to a lower demand assignment.

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Equipment for Replaced Truck #222435: Truck was ordered in 2023 and delivery is expected during FY 2026-27. Additional funding is required to equip the engine for service upon delivery so the new truck can be placed in service as efficiently as possible. Total amount of \$125k for equipment includes \$34k prior year funding.	Fire	VH0276	--	N/A	0	0	91,500	0	0	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".  
The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.  
-- No Annual Maintenance Costs (or no increase over existing cost)  
\$ Annual Maintenance cost is \$5,000 or less  
\$\$ Annual Maintenance costs is \$5,000 to \$25,000  
\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.  
\$\$\$\$ Project will result in savings as described in project description



Measure N Vehicle Replacement - 505 (5050)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** This fund is supported by Measure N and used to set aside depreciation for the replacement of the Measure N - funded fleet as each vehicle reaches its full useful life. All vehicle and equipment replacement must comply with the rules and procedures in the City Vehicle Policy.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	1,320,800	1,587,600	1,854,400	2,121,200	2,388,000	2,333,800
<b>Allocated Services Provided</b>	267,700	267,700	267,700	267,700	267,700	267,700
<b>Operating Expenses</b>	(900)	(900)	(900)	(900)	(900)	(900)
<b>Capital Improvements</b>	0	0	0	0	(321,000)	(781,600)
<b>Total Resources Available for Future Projects</b>	<b>1,587,600</b>	<b>1,854,400</b>	<b>2,121,200</b>	<b>2,388,000</b>	<b>2,333,800</b>	<b>1,819,000</b>

**Additional Information:** This fund does not receive amounts adjusted for increased replacement costs of vehicles and equipment. As a result, it requires periodic cash infusions.

All vehicles proposed to be replaced will be evaluated by the Fleet Maintenance division and approved by the City Manager prior to the purchase of a new vehicle. If a vehicle should be replaced, the replacement will be evaluated for an alternative fuel vehicle in accordance with City Vehicle Policy. Fleet will make recommendations for reassignment of the replaced vehicle to a lower demand assignment.

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
	Replace (3) Police Patrol vehicles with similar										
	<b>Budget Year / Unit / Year / Age / Miles</b>										
	2028-29 / 212604 / 2018 / 5 / 62,729										
	2028-29 / 212605 / 2018 / 5 / 85,646										
1	2028-29 / 212607 / 2018 / 5 / 62,507	Police	New	--	N/A					321,000	
	Replace (6) Police Patrol vehicles with similar										
	<b>Budget Year / Unit / Year / Age / Miles</b>										
	2029-30 / 212606 / 2018 / 5 / 37,770										
	2029-30 / 212608 / 2019 / 6 / 61,903										
	2029-30 / 212609 / 2019 / 6 / 52,000										
	2029-30 / 212611 / 2019 / 6 / 62,246										
	2029-30 / 212612 / 2019 / 6 / 44,316										
2	2029-30 / 212614 / 2019 / 6 / 40,162	Police	New	--	N/A						674,400
	Replace Police Heavy Duty Pickup with similar										
	<b>Budget Year / Unit / Year / Age / Miles</b>										
3	2029-30 / 215244 / 2018 / 5 / 72,972	Police	New	--	N/A	0	0	0	0	321,000	107,200
											781,600

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance costs \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description



Information Services - 511 (5110)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** This fund is made available from City Departments, on a cost reimbursement basis, for internal services provided for the operation and replacement costs as associated with the Organization's computer and communications technology, including Geographic Information Systems and Telephone Services.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	4,018,400	2,897,100	1,172,200	(1,013,400)	(3,252,100)	(5,729,300)
<b>Revenues and Reimbursements from Departments</b>	2,969,200	2,969,200	2,969,200	2,969,200	2,969,200	2,969,200
<b>Depreciation Set Aside for Future Replacements</b>	669,700	669,700	669,700	669,700	669,700	669,700
<b>Operating Expenditures</b>	(4,488,200)	(4,823,800)	(4,968,500)	(5,117,600)	(5,271,100)	(5,429,200)
<b>Capital Improvements</b>	(262,000)	(540,000)	(856,000)	(760,000)	(845,000)	(965,000)
<b>Total Resources Available for Future Projects</b>	<b>2,897,100</b>	<b>1,172,200</b>	<b>(1,013,400)</b>	<b>(3,252,100)</b>	<b>(5,729,300)</b>	<b>(8,484,600)</b>

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Telephone Server Replacement: Routine replacement of telephone system servers only. Telephone servers have a 5-year replacement cycle. The last server replacement was in 2018 and is scheduled to be replaced in 2022. The last server replacement was in 2024/25 and 2029/30. Telephone equipment is replaced on a 10-year schedule and was last replaced in 2022.	Information Services	CP8247	--	N/A	150,000					150,000
2	SIEM (Security Information and Event Management) platform to efficiently collect and analyze log data from multiple sources and systems in one central place. This gives the ability to investigate suspicious activity, analyze and investigate current and past events, and implement more effective security processes.	Information Services	CP0745	--	N/A	50,000					
3	Annual Computer/Peripheral Replacement: Routine replacement of various computer and communication systems. This might be a PC, printer, switch, or other equipment. These are funded through already collected depreciation funds. Equipment has typically reached the end of its useful life, is fully depreciated, and ready to be replaced once evaluated for its usefulness and need.	Information Services	CP9997	--	N/A	45,000	45,000	45,000	45,000	45,000	45,000
4	Information Systems office area cubicle modifications and additions: Adjust one existing cubicle to have a half height wall to be more customer friendly and add two new cubicles next to the existing cubicles to accommodate new staff. Half height cubicle for third technician will be similar to cubicles for two other technicians. These changes will make the work space more practical and communication between staff easier.	Information Services	CP0746	--	B39	17,000					
5	Communication Network Replacement: Routine replacement of core communications network equipment. Equipment has typically reached the end of its useful life, is fully depreciated, and ready to be replaced once evaluated. The core network equipment has a 7-year replacement cycle. These funds will be used to replace off-cycle depreciated equipment that was not replaced during the 2023 replacement.	Information Services	CP8246	--	N/A		180,000				



Information Services - 511 (5110) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
6	Additional Server Storage: Additional storage space for City servers. This is a routine expansion of the existing data storage systems. The City servers utilize shared storage (virtual storage) for all data. With the proliferation of data, images, and videos of City business comes the demand for storage expansion. Additionally, longer data retention cycles (many mandated by law) require this expanded storage space.	Information Services	EQ0069	--	N/A		165,000				
7	Fiber optic network build out to various City facilities. Various Sites, anticipate the following (FY may vary): FY25/26 VECC (Burke St) to PD D2 (County Center/Cameron), FY 27/28 VECC (Burke St) by old Cal Trans yard and up to Police District 1 (NW Pearl), FY28/29 VECC (Burke/Goschen) to Manuel Hernandez and Fire 54 (Dinuba/Ferguson), FY29/30 VECC (Burke/Goschen) to Fire 52 (Mooney/Whitendale).	Information Services	CP0225	--	N/A		150,000	150,000	150,000	150,000	150,000
8	Replace Storage Systems: Routine replacement of existing storage systems. Growth of data storage needs and system obsolescence necessitate wholesale replacement of these units. Last replaced Fall 2022 and scheduled for replacement in 2026, on a 4 year replacement schedule.	Information Services	CP8381	--	N/A			400,000			
9	IT Strategic Plan: The IT Strategic Plan lays out the organization's priorities for IT projects and staffing requirements. <b>This plan has a history of prior plans (2002, 2014) and covers a limited (5-10 year) planning horizon,</b> due to changing organizational priorities and technology. Originally scheduled for a Summer 2024 refresh, this is being pushed out to allow completion of the ARPA projects.	Information Services	CP8164	--	N/A			200,000			
10	Routine Replacement of Laptops and Tablets: Routine replacement of laptops and tablets for Buildings, Public Works, and Fire inspections. Equipment has typically reached the end of its useful life, is fully depreciated, and ready to be replaced once evaluated for its usefulness and need. Devices are on a 4-year replacement cycle, last replaced in 2022.	Information Services	CP8378	--	N/A			61,000			
11	Public Safety Mobile Data Terminal (MDT) Replacement: Routine replacement of Public Safety MDTs (mobile computers). This replaces about 150 mobile computers utilized in vehicles for Police and Fire. Mobile computers (MDTs) for Public Safety are replaced on a 5-year cycle. Funds have been set aside to replace these devices which were last replaced in February 2022 and are anticipated to be replaced in 2027.	Information Services	CP8172	--	N/A				395,000		



Information Services - 511 (5110) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
12	Network Backup Replacement: Routine replacement of network backup equipment. Equipment has typically reached the end of its useful life, is fully depreciated, and ready to be replaced once evaluated. The core network backup equipment has a 5-year replacement cycle, last replaced in 2022.	Information Services	CP0451	--	N/A				170,000		
13	Computer Server Replacement: Routine replacement of citywide computer servers. Equipment has typically reached the end of its useful life, is fully depreciated, and ready to be replaced once evaluated for its usefulness and need. These servers have a 5-year replacement cycle. Last replaced Fall 2023.	Information Services	CP9998	--	N/A					350,000	
14	City Copier/Scanners Replacement: Routine replacement of City copiers/multi-function devices (MFFs). These devices have a 5-year replacement cycle. The copiers themselves have many moving parts, significant wear-and-tear due to usage, and increased maintenance calls or out-of-service issues. There are approximately 70 of these devices. These devices are covered under the 511 replacement fund and were last replaced in Spring 2018 and scheduled to be replaced in 2024.	Information Services	EQ0067	--	N/A					300,000	
15	Computer Replacement: Routine replacement of desktop PCs, laptops, and software. Equipment has typically reached the end of its useful life, is fully depreciated, and ready to be replaced once evaluated for its usefulness and need. PCs are on a 5-year replacement cycle, last replaced Spring 2018 and scheduled for a 2024 replacement.	Information Services	CP9799	--	N/A						545,000
16	Network Printer Replacement: Routine replacement of departmental network printers. Equipment has typically reached the end of its useful life, is fully depreciated, and ready to be replaced once evaluated for its usefulness and need. Printers are on a 5-year replacement cycle, last replaced Spring 2016 and scheduled to be replaced in 2024.	Information Services	CP8248	---	N/A	262,000	540,000	856,000	760,000	845,000	75,000
											965,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description



Narcotics Forfeiture - 621 (6210)  
2024/25 - 2029/30 Capital Improvement Program

**Fund Description:** This fund was established to account for money received from narcotics seizures of cash and property as authorized by the CA Health and Safety Code. Monies are held on deposit until a court determines whether the money must be returned to the previous owner or forfeited to the City which may use the seized fund for the recovery of law enforcement costs associated with the seized funds.

Cash Balance Summary

	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
<b>Beginning Cash Balance</b>	287,700	216,700	194,700	144,700	94,700	44,700
<b>Forfeitures Available to Pay Law Enforcement Costs</b>	10,000	10,000	10,000	10,000	10,000	10,000
<b>Friends of Visalia Donation for K-9's</b>	8,500	8,500				
<b>Operating Expenditures</b>	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
<b>Capital Improvements</b>	(79,500)	(30,500)	(50,000)	(50,000)	(50,000)	0
<b>Total Resources Available for Future Projects</b>	216,700	194,700	144,700	94,700	44,700	44,700

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
1	Replace 21 Ballistic Helmets for SWAT Team: SWAT (Special Weapons and Tactics) team is currently equipped with helmets purchased in 2016 which have a 5-year warranty and expected life. New helmets are equipped with new technology and now have a 10-year expected life. Ballistic helmets are an essential part of a SWAT team members safety equipment. The Visalia Police Department SWAT team's helmets are currently over a year past the recommended replacement date. K-9 Officer Replacements: Purchase, train and equip two K-9 officers to fill 2 of 3 vacancies, replacing Flc in 2024-25 and King in 2025-26. Both K-9's to be assigned to the Patrol Division. Donation from Friends of Visalia for a total of \$17,000 will purchase dogs at \$8,500 each with remaining cost paid from Forfeiture Fund. Police K-9's are utilized to assist in searching, tracking, and locating persons or evidence beyond the abilities of their human partners and can minimize risk to police officers enhancing officer safety. The K-9's would also be suited for public demonstrations and social events.	Police	EQ0255	--	N/A	38,000					
2	Purchase Kinetic Breaching Tool: Used to gain access by using the power of explosive breaching with the simplicity of mechanical breaching. One tactical team member operates the 28-pound hand-held tool. It uses a specialized .45 caliber blank to deliver 1000 ft./lbs. of force through ram head to defeat door locking mechanisms or door hinges. The rapid reload cartridge holds eight rounds allowing the operator to deliver multiple breaches during an operation.	Police	CF0747	--	N/A	30,500	30,500				
3		Police	EQ0256	--	N/A	11,000					



Narcotics Forfeiture - 621 (6210) - Continued  
2024/25 - 2029/30 Capital Improvement Program

#	Project Description (100 word limit)	Department or Division	Project # (or "new")	Budget Impact	Map Ref	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30
4	Night Vision Equipment for SWAT Team: Purchase equipment for all of SWAT (Special Weapons and Tactics) team. Purchase 7 sets of equipment annually until full unit is equipped. SWAT is currently not equipped with night vision and uses rifle mounted flashlights, which limit night visibility, and give away officer positions, impairing their safety.	Police	EQ0257	--	N/A	79,500	30,500	50,000	50,000	50,000	50,000
											0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

- No Annual Maintenance Costs (or no increase over existing cost)
- \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.
- \$ Annual Maintenance cost is \$5,000 or less
- \$\$ Annual Maintenance costs is \$5,000 to \$25,000



**Directory of Map Points**

Map Point	Project/Description	Fund	Fund Description
A1	Sanitary Lift Station Connectivity & Signal Interconnect	131	Measure R Local
		431	Wastewater
A2	Auto Plaza Basin Expansion	221	Storm Sewer Construction
A3	Northside Open Space and Basin	211	Recreation Facilities
		221	Storm Sewer Construction
		261	Waterways Capital
A4	Shirk Street Widening Over Mill Creek	221	Storm Sewer Construction
A5	Project Removed		
A6	Modoc Basin Trail Modoc Basin Improvements	132	Measure R Trailways
		221	Storm Sewer Construction
		224	Ground Water Recharge
A7	Plaza Drive Signal Interconnect	131	Measure R Local
		133	Measure R Regional
		281	State Transportation
A8	Riggin Avenue Signal Interconnect American to Kelsey	281	State Transportation
A9	Shirk and Ferguson Traffic Signal	131	Measure R Local
		281	State Transportation
A10	Linwood Street Extension (North of Riggin)	241	Transportation Impact Fee
A11	Demaree Fiber Optic install - MillCreek to Riggin	131	Measure R Local
		133	Measure R Regional
		281	State Transportation
A12	Akers Street Traffic Signal Interconnect	131	Measure R Local
		133	Measure R Regional
		281	State Transportation
	Sanitary Lift Station Connectivity & Signal Interconnect	281	State Transportation
B1	Recoat for Transit Center and Administration roofs	452	Transit Capital
	Transit Breezeway revamp	452	Transit Capital
	Transit Exterior Pressure wash	452	Transit Capital
B2	Corporation Yard Facility Assessment & Master Plan	001	General Fund
		431	Wastewater
		441	Solid Waste
	Corporation Yard New Site Development	103	Corp Yard Impact Fee
		441	Solid Waste
	Fleet Shop Improvements & Expansion	001	General Fund
		401	Building Safety
		411	Airport
		431	Wastewater
		441	Solid Waste
		452	Transit Capital
		481	Storm Sewer Maintenance
		Replace (3) Underground and (1) Above Ground Vehicle Hoists	001
	401		Building Safety
	411		Airport
	431		Wastewater
	441		Solid Waste
	452		Transit Capital
	Public Works Admin Building	431	Wastewater
		441	Solid Waste
Solid Waste Yard Bin Storage Paving	001	General Fund	
Upgrade Fuel Management System & Equipment	401	Building Safety	
	411	Airport	
	431	Wastewater	
	441	Solid Waste	
	452	Transit Capital	
	481	Storm Sewer Maintenance	
B3	Awning over Bus Charger and Electrical Gear	452	Transit Capital
	Bus Charger Installation	452	Transit Capital
	Bus Wash Rebuild	452	Transit Capital
	Charging Stations for Fixed Route Buses	452	Transit Capital
	Operations Roll up door motors	452	Transit Capital
	Operations Roof & Solar Replacement	452	Transit Capital





**Directory of Map Points (Continued)**

Map Point	Project/Description	Fund	Fund Description
B4	Virmargo Right of Way and Utility Installation	231	Wastewater Trunkline
		431	Wastewater
B5	Mission Linen Soil Remediation	431	Wastewater
B6	Annexed Island Sanitary Sewer Install	431	Wastewater
B7	Project Removed		
B8	Highland Street Storm Drain	221	Storm Sewer Construction
		222	Storm Sewer Deficiency
B9	Mill Creek Embankment Reconstruction	251	Waterways Maintenance
		481	Storm Sewer Maintenance
B10	Virmargo Right of Way & Utility Installation	221	Storm Sewer Construction
		241	Transportation Impact Fee
B11	Goshen-Virmargo Park/Pond	211	Recreation Facilities
		221	Storm Sewer Construction
B12	Greenway Trail - Mill Creek to St John's	132	Measure R Trailways
		281	State Transportation
	Road 148 (Tower Street)-Mineral King to St John's Parkway	211	Recreation Facilities
		241	Transportation Impact Fee
B13	East Side Regional Park Basin E (Design & Construction)	001	General Fund
		132	Measure R Trailways
		211	Recreation Facilities
		224	Ground Water Recharge
	East Side Regional Park Basin F (Design & Construction)	001	General Fund
		111	Gas Tax
		132	Measure R Trailways
		211	Recreation Facilities
	East Side Regional Park On-Site Streets & Update Site Layout	224	Ground Water Recharge
		261	Waterways Capital
B14	Riggin Avenue Signal Interconnect Akers to Giddings	211	Recreation Facilities
		241	Transportation Impact Fee
B15	Mooney & Ferguson Traffic Signal	131	Measure R Local
		133	Measure R Regional
		281	State Transportation
B16	Project Removed		
B17	Street Light Replacement	131	Measure R Local
B18	Goshen Widening (South) Ben Maddox to Burke	241	Transportation Impact Fee
	Goshen Widening (North) Ben Maddox to Burke	241	Transportation Impact Fee
B19	Ben Maddox Widening from Center to Goshen	241	Transportation Impact Fee
B20	Pedestrian Ramps & Intersection Improvements	111	Gas Tax
B21	Traffic Signal Modification - Giddings and Mineral King	111	Gas Tax
B22	Santa Fe Street - Houston to Riggin (Construction)	241	Transportation Impact Fee
		281	State Transportation
	Santa Fe Street - Houston to Riggin (Design)	241	Transportation Impact Fee
B23	Project Removed		
B24	Mill Creek Parkway - Lovers Lane to McAuliff	131	Measure R Local
		281	State Transportation
B25	Riverway Soccer Field Fencing	001	General Fund
B26	St John's Botanical Irrigation Repair Project	001	General Fund
B27	Riverwalk Park Irrigation Repair	001	General Fund
B29	Industrial Floor Fans for Manuel Hernandez Community Center	001	General Fund
	Manuel Hernandez Community Center Gym Divider and Speakers	001	General Fund
	Security Cameras at Manuel Hernandez Community Center	001	General Fund
	Summers Park Futsal/Soccer Court	001	General Fund
B30	Replace Ruiz Park Irrigation Well	001	General Fund
B31	Industrial Floor Fans for Wittman Community Center	001	General Fund
B32	Replace Rawhide 2nd Floor Walk-in Refrigerator/freezer	157	General Fund
B33	Industrial Floor Fans for Anthony Community Center	001	General Fund
	Provident Skate Park Mural	001	General Fund
	Purchase Replacement tables and chairs (Anthony Center)	001	General Fund
	Security Cameras at Anthony Community Center	001	General Fund



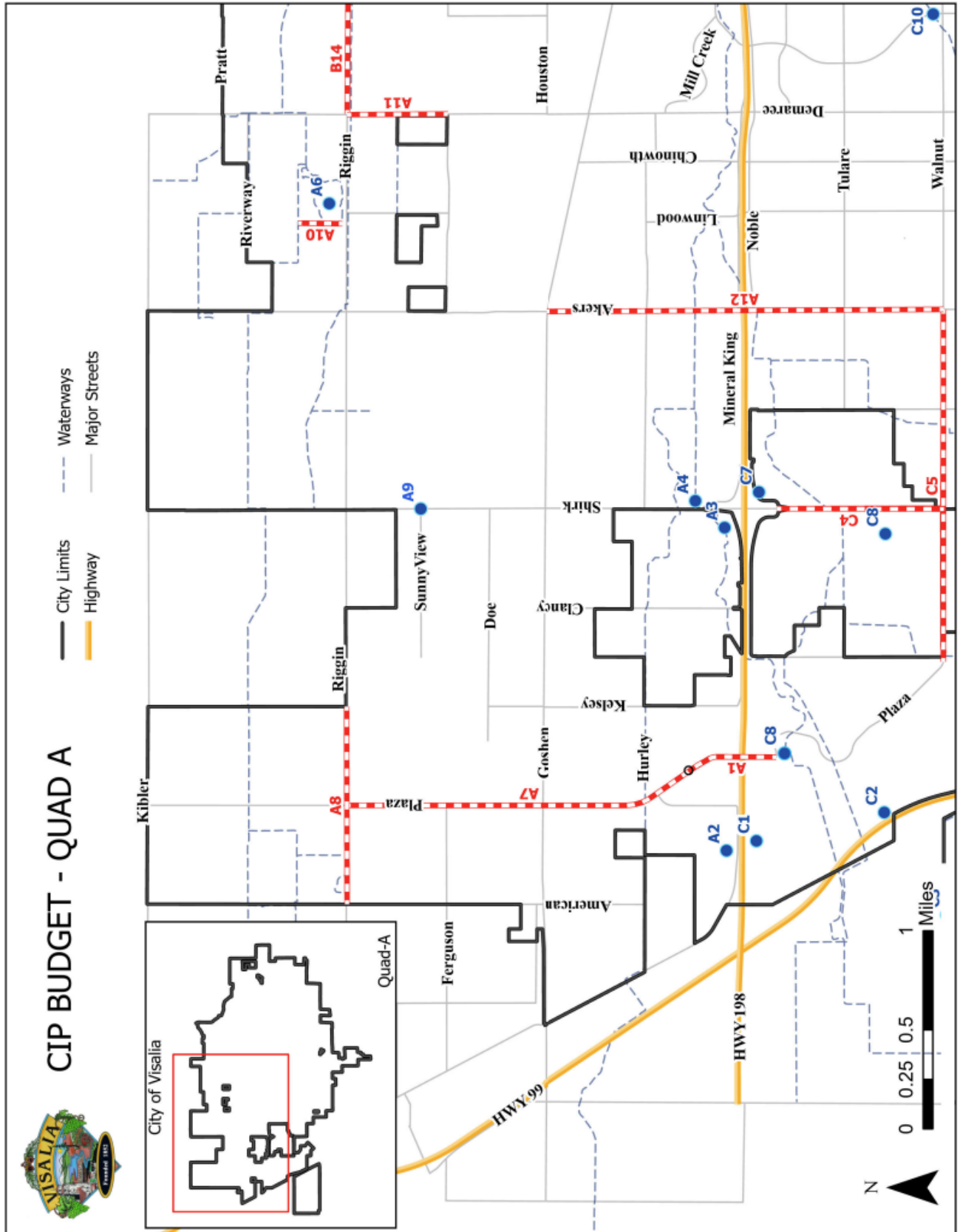
**Directory of Map Points (Continued)**

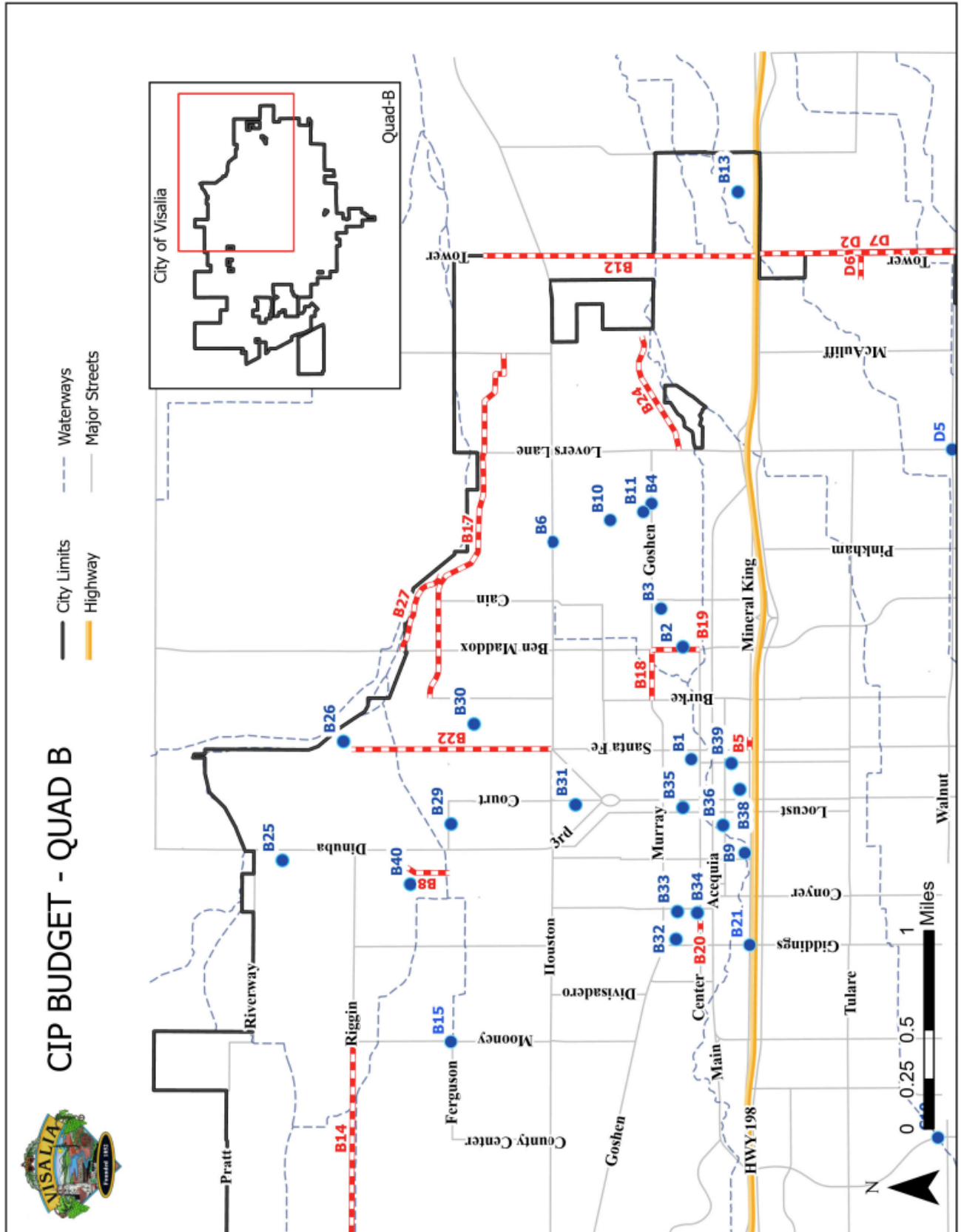
Map Point	Project/Description	Fund	Fund Description
B34	Replace Recreation Park Irrigation Well	001	General Fund
B35	Senior Center Courtyard Remodel	001	General Fund
	Senior Center Projectors, Screens, and Security	001	General Fund
B36	Replace Batteries in Parking Structure Lighting (222 W Acequia)	001	General Fund
B37	Project Removed		
B38	Air Conditioning Replacement-Kings Canyon Room	413	Convention Center
	Department of Toxic Substances Control Remediation	413	Convention Center
	Kitchen Warming Boxes	413	Convention Center
	Replace Chiller System	413	Convention Center
	Replace Dance Floor	413	Convention Center
	Replace Portable Stage	413	Convention Center
	Replace Telescopic Seating	413	Convention Center
	Replacement of Electronic Marquees	413	Convention Center
	Replacement of four (4) ovens	413	Convention Center
	Table Replacement	413	Convention Center
	B39	Information Systems office and cubicle modifications	511
B40	Lower well pump setting at Parkview Park	001	General Fund
C1	Annual Maintenance City leased Airport Property	411	Airport
	Annual Maintenance City Owned/City Occupied Airport Property	411	Airport
	Hangar H1 Taxilane rows 3,4,7 and Hangar H2 Ro 9 (Design)	411	Airport
	State Route (SR) 99 Steel Casing	231	Wastewater Trunkline
		431	Wastewater
	Taxilane/way A & B and Hangar H3 Row 10 (Construction)	411	Airport
	Taxilane/way A & B and Hangar H3 Row 10 (Design)	411	Airport
	Taxiway/Hangerlane Reconstruction	411	Airport
C2	Update Visalia Animal Care Center Parking Lot Lighting	406	Animal Services
C3	Annual Activated Sludge Overhaul	431	Wastewater
	Annual Digester Gas Cleaning	431	Wastewater
	Annual Influent Pump Rebuild	431	Wastewater
	Annual Primary Clarifier Overhaul	431	Wastewater
	Annual Rebuild Sludge Solids Grinders	431	Wastewater
	Annual UV Disinfection Process Maintenance	431	Wastewater
	Cummins Engine Rebuild	431	Wastewater
	Extend Depth of Fresh Water Well #1	431	Wastewater
	Headworks Bio-Filter Media Replacement	431	Wastewater
	Headworks Influent Gates	431	Wastewater
	Membrane Replacement	431	Wastewater
	Replace Digester #5 & #7 Recirculation Pumps	431	Wastewater
	C4	Shirk Street Widening - Walnut to Noble	131
132			Measure R Trailways
133			Measure R Regional
221			Storm Sewer Construction
231			Wastewater Trunkline
241			Transportation Impact Fee
Shirk St. Sanitary Sewer Trunkline		231	Wastewater Trunkline
C5	Walnut Avenue Communications Connectivity	131	Measure R Local
		406	Animal Services
		411	Airport
		431	Wastewater
C6	Project Removed		
C7	Southside Open Space and Basin	211	Recreation Facilities
		221	Storm Sewer Construction
		241	Transportation Impact Fee
C8	Plaza Park Lights/Electrical Upgrades	001	General Fund
	Plaza Park Improvements Project	001	General Fund
	Plaza Park Tennis Court Resurfacing	001	General Fund
	SW Shirk Regional Basin	221	Storm Sewer Construction
C9	Replace old submersible well pump at Sunset Park	001	General Fund
C10	County Center/Evans Storm Drain lift Station Overhaul	222	Storm Sewer Deficiency

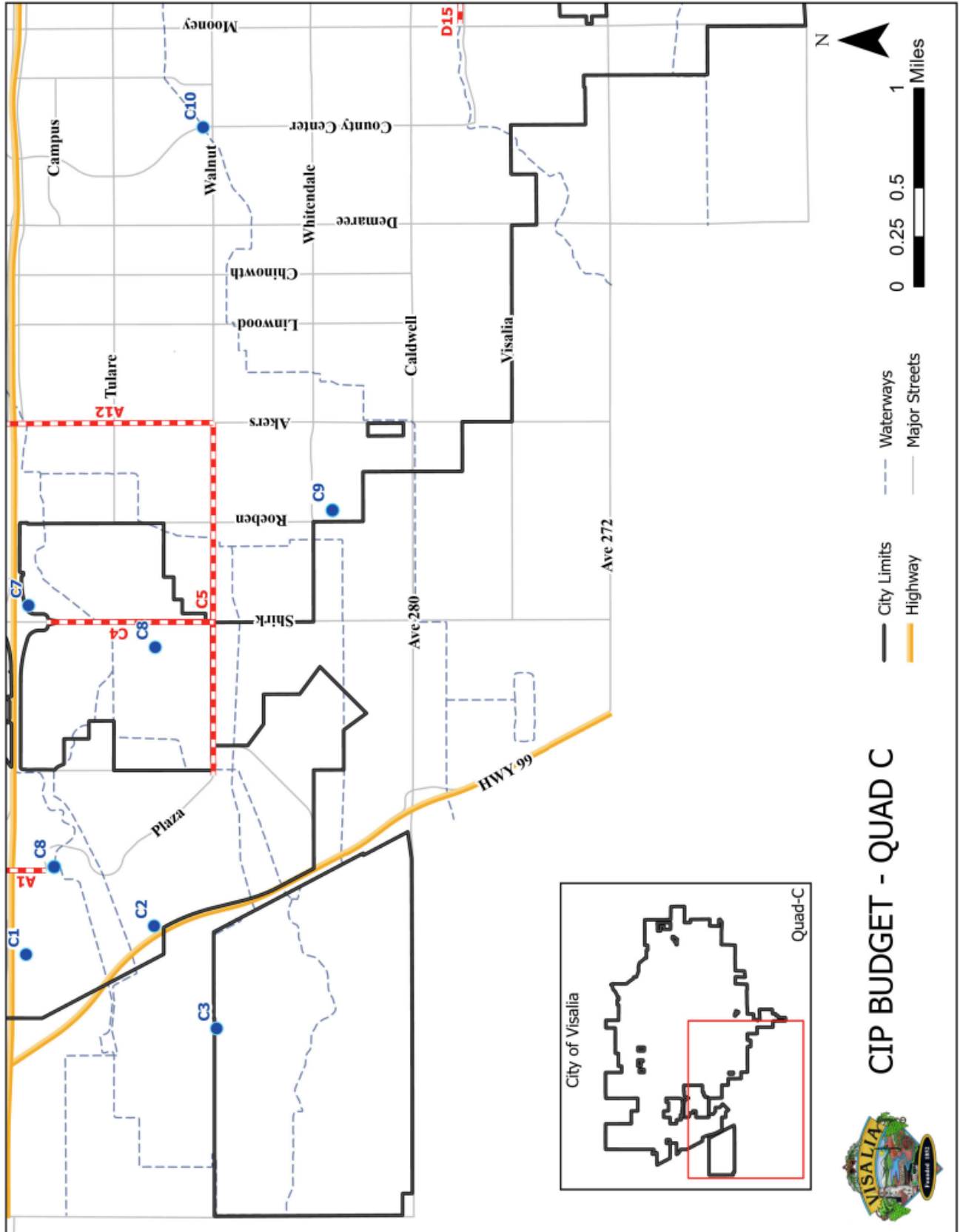


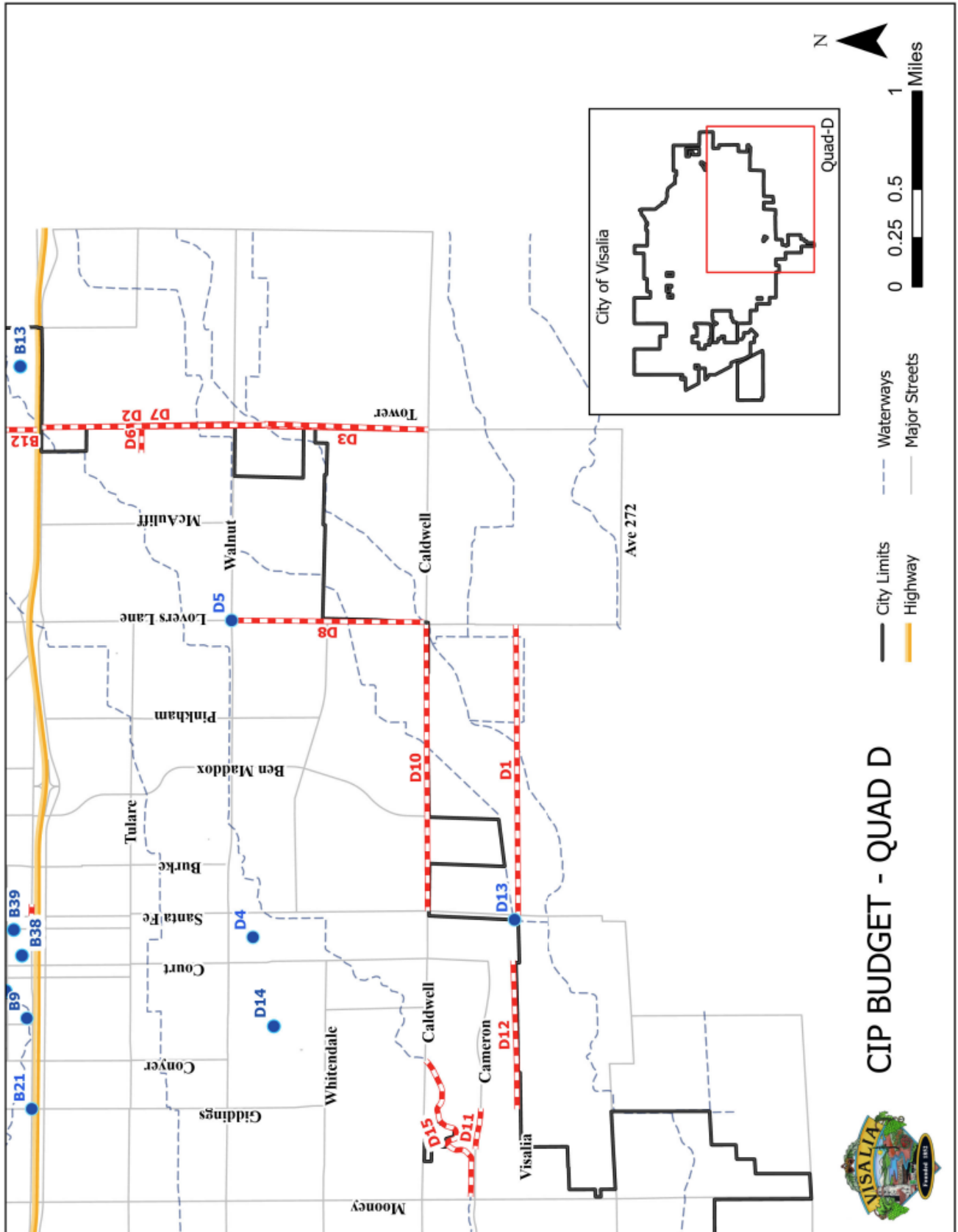
**Directory of Map Points (Continued)**

Map Point	Project/Description	Fund	Fund Description
D1	Visalia Parkway Sanitary Sewer Trunkline	231	Wastewater Trunkline
D2	Greenway Trail - Cameron Creek to Packwood Creek Trail (Construction)	001	General Fund
		132	Measure R Trailways
D3	Greenway Trail - Cameron Creek to Caldwell Ave (Construction)	001	General Fund
		132	Measure R Trailways
	Road 148 from Walnut Ave to Visalia Parkway	131	Measure R Local
		241	Transportation Impact Fee
D4	Laura Avenue Widening at Garden Street	131	Measure R Local
D5	Traffic Signal Modifications at Lovers Lane and Walnut Avenue	131	Measure R Local
		241	Transportation Impact Fee
D6	Tulare Ave Extension to Tower Road	241	Transportation Impact Fee
D7	Design and Construct Tower Street from Cypress to Walnut	131	Measure R Local
		241	Transportation Impact Fee
D8	Lovers Lane Center Median from Caldwell to Walnut	131	Measure R Local
D9	Project Removed		
D10	Caldwell Signal Interconnect Fiber Optic Santa Fe to Lovers Lane	131	Measure R Local
		133	Measure R Regional
		281	State Transportation
D11	Cameron Avenue Median Extension	131	Measure R Local
D12	Visalia Parkway Improvements - North Half	241	Transportation Impact Fee
		281	State Transportation
D13	Visalia Parkway & Santa Fe Intersection	241	Transportation Impact Fee
D14	Purchase Replacement tables and chairs (Whitendale Center)	001	General Fund
	Security Cameras at Whitendale Community Center	001	General Fund
	Replace Whitendale Community Center Fencing	001	General Fund
D15	Packwood Trail East of Mooney Blvd	001	General Fund











# Appendix

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VISALIA

2024/25 & 2025/26  
Two Year Budget

## Personnel Summary



### PERSONNEL ALLOCATION SUMMARY BY FUND

<b>General Fund</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
Administration	5	5	5	5
Administrative Services	11	11	11	11
Engineering & Building	33	31	31	31
Finance	36	36	37	37
Fire	68	68	68	68
Parks & Recreation	39	39	43	44
Planning & Community Preservation	15	20	20	20
Police	187	187	188	188
Public Works	17	18	19	19
<b>TOTAL</b>	<b>411</b>	<b>415</b>	<b>422</b>	<b>423</b>
<b>Enterprise Fund</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
Animal Control	11	11	11	11
Convention Center	13	12	12	12
Transit	8	8	8	8
Airport	5	5	5	5
Building Safety & Code Inspection	18	17	19	19
Solid Waste	62	64	64	64
Storm Sewer Maintenance	10	10	10	10
Utility Services	2	2	2	2
Wastewater Treatment Plant	27	28	29	29
<b>TOTAL</b>	<b>156</b>	<b>157</b>	<b>160</b>	<b>160</b>
<b>Internal Service Fund</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
Risk Management	3	3	3	3
Information Services	14	15	15	15
Fleet Maintenance	12	12	13	13
<b>TOTAL</b>	<b>29</b>	<b>30</b>	<b>31</b>	<b>31</b>
<b>Special Revenue Funds</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
Successor Agency	1	1	1	1
RDA	1	1	1	1
Code Enforcement	1	1	1	1
<b>TOTAL</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>Measure T</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
Fire	13	13	13	13
Police	23	23	23	23
<b>TOTAL</b>	<b>36</b>	<b>36</b>	<b>36</b>	<b>36</b>
<b>COPS Grants Funds</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
COPS	2	2	2	2
<b>TOTAL</b>	<b>2</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>Measure N</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
Finance (IT)	1	1		1
Fire	8	8	8	8
Police	34	36	38	40
Parks	3	3	3	3
Recreation	1	1	1	1
<b>TOTAL</b>	<b>47</b>	<b>49</b>	<b>50</b>	<b>53</b>
<b>TOTAL POSITIONS</b>	<b>684</b>	<b>692</b>	<b>704</b>	<b>708</b>



### PERSONNEL ALLOCATION SUMMARY BY DEPARTMENT

<b><u>DEPARTMENTS</u></b>	<b><u>2022-23</u></b>	<b><u>2023-24</u></b>	<b><u>2024-25</u></b>	<b><u>2025-26</u></b>
Administration	31.00	30.00	30.00	30.00
Administrative Services	14.00	14.00	14.00	14.00
Engineering & Building	51.00	48.00	50.00	50.00
Finance & Technology Services	54.00	55.00	56.00	56.00
Fire	89.00	89.00	89.00	89.00
Parks & Recreation	54.00	54.00	58.00	59.00
Planning & Community Preservation	17.00	22.00	22.00	22.00
Police	246.00	248.00	251.00	253.00
Public Works	128.00	132.00	135.00	135.00
<b>TOTAL</b>	<b>684.00</b>	<b>692.00</b>	<b>705.00</b>	<b>708.00</b>

### ADMINISTRATION

<b><u>ADMINISTRATION</u></b>	<b><u>DIVISION</u></b>	<b><u>2022-23</u></b>	<b><u>2023-24</u></b>	<b><u>2024-25</u></b>	<b><u>2025-26</u></b>
Administrative Assistant/Sr-Conf	1021	2.00	2.00	2.00	2.00
Assistant City Manager	1015	1.00	1.00	1.00	1.00
Chief Deputy City Clerk	1022	1.00	1.00	1.00	1.00
City Manager	1021	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

### AIRPORT

Airport Maint Worker	4041	1.00	1.00	1.00	1.00
Airport Manager	4041	0.00	1.00	1.00	1.00
Airport Oper Worker	4041	1.00	1.00	1.00	1.00
Airport Superintendent	4041	1.00	0.00	0.00	0.00
Sr Airport Operations Worker	4041	1.00	1.00	1.00	1.00
Sr Office Assistant	4041/3312	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

### CONVENTION CENTER

Accounting Technician	4131	1.00	1.00	1.00	1.00
Administrative Assistant/Sr	4132	1.00	0.00	0.00	0.00
Convention Center Mgr	4131	1.00	1.00	1.00	1.00
Convention Cntr Oper Super	4135	1.00	1.00	1.00	1.00
Events Coordinator	4135	2.00	2.00	2.00	2.00
Facility Services Technician	4135	0.00	4.00	4.00	4.00
Lead Convention Cntr Crew Leader	4135	4.00	0.00	0.00	0.00
Sales Representative	4132	1.00	1.00	1.00	1.00
Sales Supervisor	4132	1.00	1.00	1.00	1.00
Sr Maintenance Electrician	4135	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>13.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>



**TRANSIT**

Accounting Assistant/Sr	4551	1.00	1.00	1.00	1.00
Administrative Assistant/Sr	4551	1.00	1.00	1.00	1.00
Building Maintenance Technician/Sr	4551	1.00	1.00	1.00	1.00
Community Outreach Coordinator	4551	1.00	1.00	1.00	1.00
Management Analyst	4551	1.00	1.00	1.00	1.00
Office Assistant /Sr	4551	2.00	2.00	2.00	2.00
Transit Manager	4551	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

<b>TOTAL</b>		<b>31.00</b>	<b>30.00</b>	<b>30.00</b>	<b>30.00</b>
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**ADMINISTRATIVE SERVICES**

**ADMINISTRATION**

	<u>DIVISION</u>	<u>2022-23</u>	<u>2023-24</u>	<u>2024-25</u>	<u>2025-26</u>
Administrative Services Director	1701	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**COMMUNICATIONS**

Communications & Marketing Spec	1023	0.00	1.00	1.00	1.00
Communications Manager-Conf	1023	1.00	1.00	1.00	1.00
Community Coordinator	1023	1.00	0.00	0.00	0.00
Community Outreach Coordinator	1023	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**HUMAN RESOURCES**

Administrative Asst./Sr.	1125	1.00	1.00	1.00	1.00
Human Resource Mgr.-Conf	1125	1.00	1.00	1.00	1.00
Human Resources Analyst-Conf	1125	2.00	2.00	2.00	2.00
Management Analyst-Conf	1125/5512	1.00	1.00	1.00	1.00
Office Assistant/Sr	1125	1.00	1.00	1.00	1.00
Senior Payroll Specialist	1125	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

**RISK MANAGEMENT**

Administrative Svs. Tech.	5512	1.00	1.00	1.00	1.00
Benefit & Insurance Mgr.-Conf	5512	1.00	1.00	1.00	1.00
Management Analyst	5513	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

<b>TOTAL</b>		<b>14.00</b>	<b>14.00</b>	<b>14.00</b>	<b>14.00</b>
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**ENGINEERING AND BUILDING**

<b>ADMINISTRATION</b>	<b>DIVISION</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
Administrative Analyst/Sr	3305	1.00	0.00	0.00	0.00
Administrative Asst/Sr	3308	1.00	0.00	0.00	0.00
Engineering & Building Director	3307	0.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>2.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**BUILDING SAFETY & CODE INSPECTION**

Building Inspector	4014	3.00	3.00	3.00	3.00
Building Official	4014	1.00	0.00	0.00	0.00
Combined Bldg Inspector	4014	4.00	4.00	4.00	4.00
Deputy Building Official	4014	0.00	0.00	1.00	1.00
Office Asst/Sr	4014	1.00	1.00	1.00	1.00
Permit Technician	4014	3.00	3.00	3.00	3.00
Plan Checker	4014	2.00	2.00	2.00	2.00
Plans Examiner/Sr	4014	3.00	3.00	3.00	3.00
Res/Com Bldg Inspection Supervisor	4014	0.00	0.00	1.00	1.00
Sr Comb Bldg Inspector	4014	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>18.00</b>	<b>17.00</b>	<b>19.00</b>	<b>19.00</b>

**DEVELOPMENT ENGINEERING**

Assistan/Associate Engineer	1865	1.00	4.00	4.00	4.00
Civil Engineer (50/50)	1865/4014	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>2.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

**ENGINEERING SERVICES**

Assistant/Associate Engineer	3312	6.00	5.00	5.00	5.00
Assistant/Associate Engineer	4014	3.00	0.00	0.00	0.00
CAD Technician/Sr	3312	2.00	2.00	2.00	2.00
City Engineer	3308	1.00	1.00	1.00	1.00
Civil Engineer	3312	3.00	3.00	3.00	3.00
Engineering Technician	3313	1.00	1.00	1.00	1.00
Engineering Technician/Sr	3312	2.00	2.00	2.00	2.00
Professional Land Surveyor	3312	1.00	1.00	1.00	1.00
Public Works Inspector/Sr	3311	4.00	0.00	0.00	0.00
Public Works Inspector/Sr	3317	0.00	4.00	4.00	4.00
Sr Civil Engineer	3312	3.00	3.00	3.00	3.00
Sr. Civil Engineer - Traffic	3313	1.00	1.00	1.00	1.00
Traffic Engineering Spec.	3313	1.00	1.00	1.00	1.00
Traffic Information Systems Specialist	3312	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>29.00</b>	<b>25.00</b>	<b>25.00</b>	<b>25.00</b>

\* = contract position

<b>TOTAL</b>		<b>51.00</b>	<b>48.00</b>	<b>50.00</b>	<b>50.00</b>
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**FINANCE AND TECHNOLOGY SERVICES**

<b>FINANCE</b>		<b><u>2022-23</u></b>	<b><u>2023-24</u></b>	<b><u>2024-25</u></b>	<b><u>2025-26</u></b>
Accounting Assistant/Sr	1532	4.00	4.00	5.00	5.00
Accounting Assistant/Sr	1537	1.00	1.00	1.00	1.00
Accounting Technician	4391	1.00	1.00	1.00	1.00
Administrative Analyst/Sr	1535	2.00	2.00	2.00	2.00
Administrative Analyst/Sr	4391	1.00	1.00	1.00	1.00
Administrative Technician	1535	1.00	1.00	1.00	1.00
Assistant Finance Director	1503	1.00	1.00	1.00	1.00
Finance & Technology Services Director	1503	1.00	1.00	1.00	1.00
Finance Manager	1503	1.00	1.00	1.00	1.00
Financial Analyst	1531	5.00	5.00	5.00	5.00
Financial Analyst	1605	1.00	1.00	1.00	1.00
Financial Analyst	2101	1.00	1.00	1.00	1.00
Financial Analyst	3308	1.00	1.00	1.00	1.00
Financial Analyst	4391	1.00	1.00	1.00	1.00
Financial Analyst	4551	1.00	1.00	1.00	1.00
Housing Specialist	6484	1.00	1.00	1.00	1.00
Management Analyst	1535	1.00	1.00	1.00	1.00
Office Assistant/Sr	1536	1.00	1.00	1.00	1.00
Office Assistant/Sr	1537	1.00	1.00	1.00	1.00
Office Assistant/Sr	4391	10.00	10.00	10.00	10.00
Revenue & Code Compliance Spec	1537	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>38.00</b>	<b>38.00</b>	<b>39.00</b>	<b>39.00</b>

**GIS/INFORMATION SERVICES**

Computer Technician	5141	3.00	3.00	3.00	3.00
G.I.S. Analyst	5142	2.00	2.00	2.00	2.00
G.I.S. Supervisor	5142	0.00	0.00	0.00	0.00
Information Security Analyst	2101	0.00	1.00	1.00	1.00
Information Services Supervisor	5141	2.00	2.00	2.00	2.00
Information Systems Analyst	1411	1.00	1.00	1.00	1.00
Information Systems Analyst	2101	1.00	1.00	1.00	1.00
Information Systems Analyst	4551	0.00	1.00	1.00	1.00
Information Systems Analyst	5141	4.00	3.00	3.00	3.00
Information Systems Analyst (50/50)	4391/4418	1.00	1.00	1.00	1.00
Information Systems Analyst (50/50)	5141/4014	1.00	1.00	1.00	1.00
Information Systems Specialist	4551	1.00	0.00	0.00	0.00
Information Technology Manager	5141	0.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>16.00</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>

<b>TOTAL</b>		<b>54.00</b>	<b>55.00</b>	<b>56.00</b>	<b>56.00</b>
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FIRE

<u>ADMINISTRATION</u>	<u>DIVISION</u>	<u>2022-23</u>	<u>2023-24</u>	<u>2024-25</u>	<u>2025-26</u>
Administrative Analyst/Sr	2221	1.00	1.00	1.00	1.00
Administrative Assistant/Sr	2221	1.00	1.00	1.00	1.00
Battalion Chief	2222	3.00	3.00	3.00	3.00
Deputy/Battalion Chief	1413	1.00	1.00	1.00	1.00
EMS Coordinator	1413	1.00	1.00	1.00	1.00
Fire Chief	2221	1.00	1.00	1.00	1.00
Office Assistant/Sr.	2223	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>
<u>OPERATIONS</u>					
Fire Captain	2222	17.00	17.00	17.00	17.00
Fire Captain	2231	2.00	2.00	2.00	2.00
Fire Captain	1413	0.00	1.00	1.00	1.00
Fire Captain - Paramedic	1413	1.00	0.00	0.00	0.00
Fire Captain - Paramedic	2222	1.00	1.00	1.00	1.00
Fire Captain - Paramedic	2231	1.00	1.00	1.00	1.00
Fire Engineer	2222	4.00	4.00	4.00	4.00
Fire Engineer/Paramedic	2222	14.00	14.00	14.00	14.00
Fire Engineer/Paramedic	2231	3.00	3.00	3.00	3.00
Fire Marshal	2223	1.00	1.00	1.00	1.00
Fire Prevention Inspector/Sr	2223	3.00	3.00	3.00	3.00
Firefighter/Paramedic	2222	20.00	20.00	20.00	20.00
Firefighter/Paramedic	2231	7.00	7.00	7.00	7.00
Paramedic	1413	6.00	6.00	6.00	6.00
<b>TOTAL</b>		<b>80.00</b>	<b>80.00</b>	<b>80.00</b>	<b>80.00</b>
<b>TOTAL</b>		<b>89.00</b>	<b>89.00</b>	<b>89.00</b>	<b>89.00</b>

PARKS AND RECREATION

<u>ADMINISTRATION</u>	<u>DIVISION</u>	<u>2022-23</u>	<u>2023-24</u>	<u>2024-25</u>	<u>2025-26</u>
Accounting Assistant/Sr	1605	1.00	1.00	1.00	1.00
Administrative Assistant/Sr	1605	1.00	0.00	0.00	0.00
Parks & Recreation Director	1601	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

ANIMAL CONTROL

Accounting Assistant/Sr	4061	0.00	1.00	1.00	1.00
Animal Care Worker/Sr	4061	4.00	4.00	4.00	4.00



Animal Control Officer/Sr	4061	4.00	4.00	4.00	4.00
Animal Services Analyst	4061	0.00	1.00	1.00	1.00
Animal Services Superintendent	4061	1.00	0.00	0.00	0.00
Office Assistant/Sr	4061	2.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>

### **BUILDING MAINTENANCE**

Bldg Maint Service Worker	1623	0.00	0.00	1.00	2.00
Bldg Maint Tech/Sr	1623	3.00	3.00	3.00	3.00
Facilities Maintenance Superintendent	1623	1.00	1.00	1.00	1.00
Lead Custodial Service Worker	1623	2.00	2.00	2.00	2.00
Sr Maintenance Electrician	1623	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>7.00</b>	<b>7.00</b>	<b>8.00</b>	<b>9.00</b>

### **PARK MAINTENANCE**

Landscape and Irrigation Technician	1621	1.00	1.00	1.00	1.00
Landscape Inspector	1412	1.00	1.00	1.00	1.00
Landscape Inspector	1621	1.00	2.00	2.00	2.00
Lead Custodial Service Worker	1622	2.00	2.00	2.00	2.00
Lead Park Maint Worker	1622	0.00	0.00	2.00	2.00
Park Maint Technician/Sr	1412	1.00	1.00	1.00	1.00
Park Maint Technician/Sr	1622	3.00	3.00	3.00	3.00
Park Maint Worker/Sr	1412	1.00	1.00	1.00	1.00
Park Maint Worker/Sr	1621	0.00	0.00	1.00	1.00
Park Maint Worker/Sr	1622	7.00	7.00	7.00	7.00
Park Maint Worker/Sr	1629	1.00	1.00	1.00	1.00
Park Maintenance Supv	1622	1.00	1.00	1.00	1.00
Park Ranger	1622	1.00	1.00	1.00	1.00
Parks & Facilities Mgr	3131	1.00	1.00	1.00	1.00
Parks & Urban Forestry Supv	1621	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>22.00</b>	<b>23.00</b>	<b>26.00</b>	<b>26.00</b>

### **RECREATION**

Administrative Assistant/Sr	3514	2.00	2.00	2.00	2.00
Management Analyst	3514	1.00	1.00	1.00	1.00
Recreation Coordinator	1414	1.00	1.00	1.00	1.00
Recreation Coordinator	3514	4.00	4.00	4.00	4.00
Recreation Supervisor	3514	3.00	3.00	3.00	3.00
<b>TOTAL</b>		<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>

<b>TOTAL</b>		<b>54.00</b>	<b>54.00</b>	<b>58.00</b>	<b>59.00</b>
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**PLANNING AND COMMUNITY PRESERVATION**

<b>ADMINISTRATION</b>	<b>DIVISION</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
Administrative Analyst/Sr	1805/4014	1.00	1.00	1.00	1.00
Economic Development Manager	1018	1.00	1.00	1.00	1.00
Planning & Community Preservation Dir	1805	1.00	1.00	1.00	1.00
		<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>

<b>CODE ENFORCEMENT</b>					
Administrative Technician	1861	1.00	1.00	1.00	1.00
Code Enforcement Officer	1861	3.00	4.00	4.00	4.00
Code Enforcement Officer	6122	1.00	1.00	1.00	1.00
Code Enforcement Officer	1861/4881	1.00	1.00	1.00	1.00
Code Enforcement Technician (50/50)	6811/1861	1.00	1.00	1.00	1.00
Neighborhood Preservation Mgr	1861	1.00	1.00	1.00	1.00
TOTAL		<u>8.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>

<b>PLANNING</b>					
Administrative Assistant/Sr	1821	1.00	1.00	1.00	1.00
Assistant/Associate Planner	1821	2.00	2.00	2.00	2.00
City Planner	1821	1.00	0.00	0.00	0.00
Principal Planner	1821	1.00	1.00	1.00	1.00
Senior Planner	1821	1.00	1.00	1.00	1.00
TOTAL		<u>6.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>

<b>SWEEP</b>					
Lead Maintenance Service Worker	4446	0.00	1.00	1.00	1.00
Maintenance Service Worker	4446	0.00	4.00	4.00	4.00
TOTAL		<u>0.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>

<b>TOTAL</b>		<b>17.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>
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**POLICE**

<b>ADMINISTRATION</b>	<b>DIVISION</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>
ACO/Communication Operator	1411	1.00	1.00	1.00	1.00
ACO/Communication Operator	2101	23.00	25.00	25.00	25.00
Admin Assistant/Sr	2101	1.00	1.00	1.00	1.00
Admin. Technician	2101	1.00	1.00	1.00	1.00
Communications Supervisor	2101	1.00	1.00	1.00	1.00
Community Outreach Coordinator	2101	1.00	1.00	1.00	1.00
Crime Analysis Technician	2101	2.00	2.00	2.00	2.00
Digital Evidence Technician	1411	1.00	1.00	2.00	2.00
Duty Officer	2101	1.00	1.00	1.00	1.00



ID Technician/Sr ID Tech	1411	1.00	1.00	1.00	1.00
ID Technician/Sr ID Tech	2104	3.00	3.00	3.00	3.00
Investigations Technician	2101	0.00	0.00	1.00	1.00
Investigations Technician	2104	2.00	2.00	2.00	2.00
Lead Police Records Spec	2101	3.00	3.00	3.00	3.00
Media & Community Relations Coord	1411	1.00	1.00	1.00	1.00
Office Assistant/Sr	2101	1.00	1.00	1.00	1.00
Police Captain	2101	1.00	1.00	1.00	1.00
Police Captain	2104	1.00	1.00	1.00	1.00
Police Chief	2101	1.00	1.00	1.00	1.00
Police Lieutenant	2101	1.00	1.00	1.00	1.00
Police Lieutenant	2104	1.00	1.00	1.00	1.00
Police Officer	2101	1.00	1.00	1.00	1.00
Police Officer	2104	28.00	28.00	28.00	28.00
Police Officer	6324	1.00	1.00	1.00	1.00
Police Records Specialist	1411	2.00	2.00	2.00	2.00
Police Records Specialist	2101	9.00	9.00	9.00	9.00
Police Records Supervisor	2101	1.00	1.00	1.00	1.00
Police Sergeant	2101	2.00	2.00	2.00	2.00
Police Sergeant	2104	3.00	3.00	3.00	3.00
Police Specialist	2101	1.00	1.00	1.00	1.00
Police Technician	2104	2.00	2.00	2.00	2.00
Sr Police Records Specialist	1411	1.00	1.00	1.00	1.00
Sr Police Records Specialist	2101	4.00	4.00	4.00	4.00
Sr Police Technician	2104	1.00	1.00	1.00	1.00
Sr. Comm Operator	2101	5.00	3.00	3.00	3.00
Supervising Identification Technician	2104	1.00	1.00	1.00	1.00
Support Services Manager	2101	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>111.00</b>	<b>111.00</b>	<b>113.00</b>	<b>113.00</b>

### **OPERATIONS**

Community Service Officer	1411	2.00	4.00	4.00	5.00
Community Service Officer	2102	3.00	3.00	3.00	3.00
Parking Enforcement Officer	2103	2.00	2.00	2.00	2.00
Police Agent	2102	4.00	4.00	4.00	4.00
Police Captain	2102	1.00	1.00	1.00	1.00
Police Lieutenant	2102	5.00	5.00	5.00	5.00
Police Officer	2103	8.00	8.00	8.00	8.00
Police Officer	2131	23.00	23.00	23.00	23.00
Police Officer	6324/2102	1.00	1.00	1.00	1.00
Police Officer/Recruit	1411	25.00	25.00	26.00	27.00
Police Officer/Recruit	2102	47.00	47.00	47.00	47.00
Police Sergeant	2102	13.00	13.00	13.00	13.00
Police Sergeant	2103	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>135.00</b>	<b>137.00</b>	<b>138.00</b>	<b>140.00</b>

<b>TOTAL</b>		<b>246.00</b>	<b>248.00</b>	<b>251.00</b>	<b>253.00</b>
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**PUBLIC WORKS**

**ADMINISTRATION**

	<b><u>DIVISION</u></b>	<b><u>2022-23</u></b>	<b><u>2023-24</u></b>	<b><u>2024-25</u></b>	<b><u>2025-26</u></b>
Administrative Analyst/Sr	3108	0.00	1.00	1.00	1.00
Administrative Assistant/Sr	3106	1.00	1.00	1.00	1.00
Conservation Technician	1041	1.00	1.00	1.00	1.00
Public Works Director	3106	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>3.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

**NATURAL RESOURCES**

Office Assistant/Sr	1045	1.00	1.00	1.00	1.00
Water Resource Analyst	1045	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**SOLID WASTE**

Lead Solid Waste Operator	4442	1.00	1.00	1.00	1.00
Lead Solid Waste Operator	4443	2.00	2.00	2.00	2.00
Lead Solid Waste Operator	4445	2.00	2.00	2.00	2.00
Public Works Manager	4418	1.00	1.00	1.00	1.00
Solid Waste Operator	4443	28.00	29.00	29.00	29.00
Solid Waste Operator	4444	5.00	5.00	5.00	5.00
Solid Waste Operator	4445	18.00	19.00	19.00	19.00
Solid Waste Supervisor	4443	2.00	2.00	2.00	2.00
Solid Waste Supervisor	4445	1.00	1.00	1.00	1.00
SW Maint & Delivery Wrkr	4442	2.00	2.00	2.00	2.00
<b>TOTAL</b>		<b>62.00</b>	<b>64.00</b>	<b>64.00</b>	<b>64.00</b>

**TRAFFIC SAFETY**

Senior Traffic Signal Technician	3126	1.00	1.00	1.00	1.00
Traffic Safety Worker	3126	1.00	1.00	1.00	1.00
Traffic Signal Technician	3126	1.00	1.00	1.00	1.00
Underground Service Alert Technician	3126/4334	0.00	0.00	1.00	1.00
<b>TOTAL</b>		<b>3.00</b>	<b>3.00</b>	<b>4.00</b>	<b>4.00</b>

**FLEET SERVICES**

Equipment Mechanic	5012	0.00	0.00	1.00	1.00
Equipment Mechanic Trainee	5012	1.00	0.00	0.00	0.00
Equipment Mechanic Trainee	5013	0.00	1.00	1.00	1.00
Fleet Maint Supervisor	5012	1.00	1.00	1.00	1.00
Lead Equip. Mechanic	5012	2.00	2.00	2.00	2.00



Mechanic Welder	5012	1.00	0.00	0.00	0.00
Sr Equipment Mechanic	5012	7.00	8.00	8.00	8.00
<b>TOTAL</b>		<b>12.00</b>	<b>12.00</b>	<b>13.00</b>	<b>13.00</b>

### STREET MAINTENANCE

Heavy Equipment Operator	3124	3.00	3.00	3.00	3.00
Lead Street Maintenance Worker	3124	1.00	1.00	1.00	1.00
Public Works Manager	3109	1.00	1.00	1.00	1.00
Street Maintenance Worker	3124	3.00	3.00	3.00	3.00
Street Mtnc & Traffic Control Supervisor	3124	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>

### WASTEWATER TREATMENT PLANT

Bldg Maint Service Worker	4334	0.00	0.00	1.00	1.00
Lead Waste Water Maint Tech	4334	1.00	1.00	1.00	1.00
Lead Waste Water Trt Plant Operator	4332	1.00	1.00	1.00	1.00
Maint Mechanic	4336	1.00	1.00	1.00	1.00
Maintenance Mechanic	4334	6.00	6.00	6.00	6.00
Office Assistant/Sr (50/50)	3108/4331	1.00	1.00	1.00	1.00
Public Works Manager	4331	1.00	1.00	1.00	1.00
Sr WWTP Operator	4332	2.00	2.00	2.00	2.00
W.W.T.P. Maint Supervisor	4334	1.00	1.00	1.00	1.00
W.W.T.P. Operations Supervisor	4332	1.00	1.00	1.00	1.00
W.W.T.P. Superintendent	4331	1.00	1.00	1.00	1.00
WWTP Operator (I,II,III)	4332	6.00	6.00	6.00	6.00
<b>TOTAL</b>		<b>22.00</b>	<b>22.00</b>	<b>23.00</b>	<b>23.00</b>

### WASTEWATER COLLECTION

Heavy Equipment Operator	4881	1.00	1.00	1.00	1.00
Industrial WW Inspector/Sr	4333	2.00	3.00	3.00	3.00
Lead WW Maint Tech	4881	2.00	2.00	2.00	2.00
Maintenance Service Worker	4881	2.00	2.00	2.00	2.00
Pretreatment Program Coordinator	4333	1.00	1.00	1.00	1.00
Sr WW Maint Worker	4335	1.00	1.00	1.00	1.00
Sr WW Maint Worker	4881	1.00	1.00	1.00	1.00
Waste Water Maint. Wkr.	4881	2.00	2.00	2.00	2.00
Waste Water Maint. Wkr.	4881	2.00	2.00	2.00	2.00
WW Collections Supervisor	4335	1.00	1.00	1.00	1.00
<b>TOTAL</b>		<b>15.00</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>

\* = contract position

<b>TOTAL</b>		<b>128.00</b>	<b>132.00</b>	<b>135.00</b>	<b>135.00</b>
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<b>TOTAL POSITIONS</b>		<b>684.00</b>	<b>692.00</b>	<b>705.00</b>	<b>708.00</b>
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VISALIA

2024/25 & 2025/26  
Two Year Budget

## Salary Schedule



CITY OF VISALIA  
JOB CLASSIFICATIONS AND SALARY RANGES  
FY 2023-2024  
Citywide Classification by Monthly Salary

BARGAIN UNIT	FLSA STATUS <sup>1</sup>	CLASS CODE	JOB TITLE	SALARY RANGE	MONTHLY MIN	MONTHLY MAX
M	NE	31495	MAINTENANCE SERVICE WORKER	140.8	3231.10	4062.01
M	NE	31960	WASTE WATER TREATMENT PLANT OPERATOR TRAINEE	140.8	3231.10	4062.01
M	NE	31445	LEAD CUSTODIAL SERVICE WORKER	152.8	3642.83	4579.63
M	NE	31510	OFFICE ASSISTANT	152.8	3642.83	4579.63
M	NE	31540	PARKING ENFORCEMENT OFFICER	152.8	3642.83	4579.63
M	NE	31595	POLICE RECORDS SPECIALIST	152.8	3642.83	4579.63
M	NE	31053	ANIMAL CARE WORKER	157.8	3829.51	4814.31
M	NE	31490	MAINTENANCE MECHANIC ASSISTANT	157.8	3829.51	4814.31
M	NE	31535	PARK MAINTENANCE WORKER	157.8	3829.51	4814.31
M	NE	31885	STREET MAINTENANCE WORKER	157.8	3829.51	4814.31
M	NE	31915	TRAFFIC SAFETY WORKER	157.8	3829.51	4814.31
M	NE	31935	WASTE WATER MAINTENANCE WORKER	157.8	3829.51	4814.31
M	NE	31055	ANIMAL CONTROL OFFICER	159.7	3902.93	4906.61
M	NE	31175	COMMUNITY SERVICES OFFICER	159.7	3902.93	4906.61
M	NE	31001	ACCOUNTING ASSISTANT	164.7	4102.94	5158.05
M	NE	31233	COMMUNITY OUTREACH COORDINATOR	164.7	4102.94	5158.05
M	NE	31615	POLICE TECHNICIAN	164.7	4102.94	5158.05
M	NE	31720	SENIOR ANIMAL CARE WORKER	164.7	4102.94	5158.05
M	NE	31742	SENIOR ANIMAL CONTROL OFFICER	164.7	4102.94	5158.05
M	NE	31795	SENIOR OFFICE ASSISTANT	164.7	4102.94	5158.05
M	NE	31820	SENIOR POLICE RECORDS SPECIALIST	164.7	4102.94	5158.05
M	NE	31060	ASSISTANT COMMUNICATIONS OPERATOR	167.7	4227.82	5315.05
M	NE	31025	ADMINISTRATIVE ASSISTANT	169.7	4313.19	5422.37
M	NE	31050	AIRPORT MAINTENANCE WORKER	169.7	4313.19	5422.37
M	NE	31046	AIRPORT OPERATIONS WORKER	169.7	4313.19	5422.37
M	NE	31302	EQUIPMENT MECHANIC TRAINEE	169.7	4313.19	5422.37
M	NE	31855	SOLID WASTE DELIVERY & MAINTENANCE WORKER	169.7	4313.19	5422.37
M	NE	31865	SOLID WASTE OPERATOR	169.7	4313.19	5422.37
CONF	NE	20025	ADMINISTRATIVE ASSISTANT (Confidential)	171.4	4387.10	5515.29
M	NE	31190	COMPUTER TECHNICIAN	172.7	4444.48	5587.42
M	NE	31950	WASTE WATER TREATMENT PLANT OPERATOR I	172.7	4444.48	5587.42
M	NE	31224	CRIME ANALYSIS TECHNICIAN	174.7	4534.22	5700.24
M	NE	31280	DUTY OFFICER	174.7	4534.22	5700.24
M	NE	31410	INVESTIGATION TECHNICIAN	174.7	4534.22	5700.24
M	NE	31730	SENIOR ACCOUNTING ASSISTANT	174.7	4534.22	5700.24
M	NE	31740	SENIOR ADMINISTRATIVE ASSISTANT	174.7	4534.22	5700.24
CONF	NE	20740	SENIOR ADMINISTRATIVE ASSISTANT (Confidential)	176.4	4611.92	5797.92
M	NE	31255	DIGITAL EVIDENCE TECHNICIAN	176.7	4625.77	5815.33
M	NE	31455	LEAD POLICE RECORDS SPECIALIST	176.7	4625.77	5815.33
M	NE	31825	SENIOR POLICE TECHNICIAN	176.7	4625.77	5815.33



BARGAIN UNIT	FLSA STATUS <sup>1</sup>	CLASS CODE	JOB TITLE	SALARY RANGE	MONTHLY MIN	MONTHLY MAX
M	NE	31115	BUILDING MAINTENANCE TECHNICIAN	177.7	4672.24	5873.75
M	NE	31405	INDUSTRIAL WASTE INSPECTOR	177.7	4672.24	5873.75
M	NE	31428	LANDSCAPE INSPECTOR	177.7	4672.24	5873.75
M	NE	31530	PARK MAINTENANCE TECHNICIAN	177.7	4672.24	5873.75
M	NE	31741	SENIOR AIRPORT OPERATIONS WORKER	177.7	4672.24	5873.75
M	NE	31744	SENIOR BUILDING MAINTENANCE WORKER	177.7	4672.24	5873.75
M	NE	31805	SENIOR PARK MAINTENANCE WORKER	177.7	4672.24	5873.75
M	NE	31835	SENIOR STREET MAINTENANCE WORKER	177.7	4672.24	5873.75
M	NE	31840	SENIOR TRAFFIC SAFETY WORKER	177.7	4672.24	5873.75
M	NE	31845	SENIOR WASTE WATER MAINTENANCE WORKER	177.7	4672.24	5873.75
M	NE	31860	SOLID WASTE EQUIPMENT SERVICE WORKER	177.7	4672.24	5873.75
M	NE	31953	WASTE WATER TREATMENT PLANT OPERATOR II	177.7	4672.24	5873.75
G	NE	51340	FIREFIGHTER TRAINEE	178.5	4709.74	5920.90
G	NE	51350	FIREFIGHTER PARAMEDIC TRAINEE	178.5	4709.74	5920.90
M	NE	31010	ACCOUNTING TECHNICIAN	179.7	4766.57	5992.35
M	NE	31040	ADMINISTRATIVE SERVICES TECHNICIAN	179.7	4766.57	5992.35
M	NE	31035	ADMINISTRATIVE TECHNICIAN	179.7	4766.57	5992.35
M	NE	31130	C.A.D. TECHNICIAN	179.7	4766.57	5992.35
M	NE	31160	COMMUNICATIONS OPERATOR	179.7	4766.57	5992.35
M	NE	31300	EQUIPMENT MECHANIC	179.7	4766.57	5992.35
M	NE	31305	EVENTS COORDINATOR	179.7	4766.57	5992.35
M	NE	31380	HEAVY EQUIPMENT OPERATOR	179.7	4766.57	5992.35
M	NE	31480	MAINTENANCE ELECTRICIAN	179.7	4766.57	5992.35
M	NE	31485	MAINTENANCE MECHANIC	179.7	4766.57	5992.35
G	NE	31522	PARAMEDIC	179.7	4766.57	5992.35
M	NE	31715	SALES REPRESENTATIVE	179.7	4766.57	5992.35
M	NE	31910	TRAFFIC ENGINEERING SPECIALIST	179.7	4766.57	5992.35
M	NE	31918	TRAFFIC SIGNAL TECHNICIAN	179.7	4766.57	5992.35
M	NE	31454	LEAD MAINTENANCE SERVICE WORKER	182.6	4906.76	6168.58
M	NE	31460	LEAD SOLID WASTE OPERATOR	182.6	4906.76	6168.58
M	NE	31470	LEAD STREET MAINTENANCE WORKER	182.6	4906.76	6168.58
M	NE	31955	WASTE WATER TREATMENT PLANT OPERATOR III	182.6	4906.76	6168.58
E	NE	30020	ADMINISTRATIVE ANALYST	184.3	4990.84	6274.29
M	NE	31135	CODE ENFORCEMENT TECHNICIAN	184.6	5005.83	6293.13
M	NE	31195	CONSERVATION TECHNICIAN	184.6	5005.83	6293.13
M	NE	31430	LANDSCAPE AND IRRIGATION TECHNICIAN	184.6	5005.83	6293.13
M	NE	31525	PARK RANGER	184.6	5005.83	6293.13
M	NE	31544	PERMIT TECHNICIAN	184.6	5005.83	6293.13
M	NE	31555	PLANNING TECHNICIAN	184.6	5005.83	6293.13
M	NE	31710	REVENUE & CODE COMPLIANCE SPECIALIST	184.6	5005.83	6293.13
M	NE	31745	SENIOR BUILDING MAINTENANCE TECHNICIAN	184.6	5005.83	6293.13
M	NE	31780	SENIOR INDUSTRIAL WASTE WATER INSPECTOR	184.6	5005.83	6293.13
M	NE	31790	SENIOR MAINTENANCE MECHANIC	184.6	5005.83	6293.13
M	NE	31800	SENIOR PARK MAINTENANCE TECHNICIAN	184.6	5005.83	6293.13
E	NE	30680	RECREATION COORDINATOR	186.3	5091.61	6400.97
E	NE	30165	COMMUNICATIONS AND MARKETING SPECIALIST	186.3	5091.61	6400.97
M	NE	31295	ENGINEERING TECHNICIAN	186.6	5106.90	6420.20
M	NE	31541	PAYROLL SPECIALIST	186.6	5106.90	6420.20
M	NE	31635	PUBLIC WORKS INSPECTOR	186.6	5106.90	6420.20
M	NE	31560	POLICE OFFICER RECRUIT	189.6	5262.35	6615.62
M	NE	31750	SENIOR COMMUNICATION OPERATOR	189.6	5262.35	6615.62



BARGAIN UNIT	FLSA STATUS <sup>1</sup>	CLASS CODE	JOB TITLE	SALARY RANGE	MONTHLY MIN	MONTHLY MAX
M	NE	31310	FACILITIES SERVICES TECHNICIAN	191.6	5368.61	6749.20
M	NE	31475	LEAD WASTE WATER MAINTENANCE TECHNICIAN	191.6	5368.61	6749.20
M	NE	31505	MECHANIC / WELDER	191.6	5368.61	6749.20
M	NE	31765	SENIOR EQUIPMENT MECHANIC	191.6	5368.61	6749.20
M	NE	31785	SENIOR MAINTENANCE ELECTRICIAN	191.6	5368.61	6749.20
M	NE	31842	SENIOR TRAFFIC SIGNAL TECHNICIAN	191.6	5368.61	6749.20
M	NE	31746	SENIOR C.A.D. TECHNICIAN	192.6	5422.53	6816.99
M	NE	31760	SENIOR ENGINEERING TECHNICIAN	192.6	5422.53	6816.99
M	NE	31453	LEAD EQUIPMENT MECHANIC	193.6	5477.00	6885.47
M	NE	31850	SENIOR WASTE WATER TREATMENT PLANT OPERATOR	194.6	5532.02	6954.64
E	NE	30080	ASSISTANT PLANNER	195.2	5565.30	6996.47
M	NE	31105	BUILDING INSPECTOR	195.6	5587.59	7024.50
M	NE	31133	CODE ENFORCEMENT OFFICER	195.6	5587.59	7024.50
M	NE	31340	FIRE PREVENTION INSPECTOR	195.6	5587.59	7024.50
M	NE	31545	PLAN CHECKER	195.6	5587.59	7024.50
CONF	E	20430	HUMAN RESOURCES ANALYST	197.2	5677.67	7137.74
E	NE	30575	POLICE SPECIALIST	197.2	5677.67	7137.74
E	NE	30735	SENIOR ADMINISTRATIVE ANALYST	197.2	5677.67	7137.74
E	NE	30665	PRETREATMENT PROGRAM COORDINATOR	197.2	5677.67	7137.74
E	E	30455	INFORMATION SYSTEMS SPECIALIST	197.5	5694.72	7159.17
M	NE	31815	SENIOR PAYROLL SPECIALIST	197.5	5694.72	7159.17
E	E	30900	TRAFFIC INFORMATION SYSTEMS SPECIALIST	197.5	5694.72	7159.17
M	NE	31477	LEAD WASTEWATER TREATMENT PLANT OPERATOR	199.6	5815.51	7311.03
M	NE	31830	SENIOR PUBLIC WORKS INSPECTOR	202.6	5992.53	7533.57
E	E	30170	COMMUNICATIONS SUPERVISOR	203.2	6028.57	7578.88
E	E	30210	CONV CENTER OPERATIONS SUPERVISOR	203.2	6028.57	7578.88
E	NE	30345	FLEET MAINTENANCE SUPERVISOR	203.2	6028.57	7578.88
E	NE	30525	PARK MAINTENANCE SUPERVISOR	203.2	6028.57	7578.88
E	NE	30925	PARKS & URBAN FORESTRY SUPERVISOR	203.2	6028.57	7578.88
E	E	30670	POLICE RECORDS SUPERVISOR	203.2	6028.57	7578.88
E	E	30700	RECREATION SUPERVISOR	203.2	6028.57	7578.88
E	E	30720	SALES SUPERVISOR	203.2	6028.57	7578.88
E	NE	30875	SOLID WASTE SUPERVISOR	203.2	6028.57	7578.88
E	NE	30882	STREET MAINTENANCE & TRAFFIC CONTROL SUPERVISOR	203.2	6028.57	7578.88
E	NE	30935	WASTEWATER COLLECTIONS SUPERVISOR	203.2	6028.57	7578.88
E	NE	30940	WASTEWATER TREATMENT PLANT MAINT SUPERVISOR	203.2	6028.57	7578.88
E	NE	30945	WASTEWATER TREATMENT PLANT OPERATIONS SUPERVISOR	203.2	6028.57	7578.88
E	NE	30430	IDENTIFICATION TECHNICIAN	204.2	6089.13	7655.01
E	NE	30560	PLANS EXAMINER	205.2	6150.30	7731.91
M	NE	31140	COMBINED BUILDING INSPECTOR	205.5	6168.77	7755.13
E	E	30295	FACILITIES MAINTENANCE SUPERINTENDENT	207.2	6274.48	7888.02
G	NE	51335	FIREFIGHTER	NR	6330.27	7942.99





# VISALIA

## 2024/25 & 2025/26 Two Year Budget

BARGAIN UNIT	FLSA STATUS <sup>1</sup>	CLASS CODE	JOB TITLE	SALARY RANGE	MONTHLY MIN	MONTHLY MAX
M	NE	31748	SENIOR COMBINED BUILDING INSPECTOR	211.5	6550.02	8234.43
M	NE	31775	SENIOR FIRE PREVENTION INSPECTOR	211.5	6550.02	8234.43
E	NE	30820	SENIOR IDENTIFICATION TECHNICIAN	212.1	6589.42	8283.96
E	E	30810	SENIOR PLANS EXAMINER	213.1	6655.61	8367.17
B	NE	41585	POLICE OFFICER	NR	6734.00	8419.21
E	E	30065	ASSISTANT ENGINEER	215.1	6790.00	8536.12
E	NE	30090	ASSOCIATE PLANNER	215.1	6790.00	8536.12
E	E	30627	PROJECT MANAGER I	215.1	6790.00	8536.12
G	NE	51345	FIREFIGHTER / PARAMEDIC	NR	6963.28	8737.28
G	NE	51330	FIRE ENGINEER	NR	6986.33	8768.04
E	NE	30890	SUPERVISING IDENTIFICATION TECHNICIAN	218.8	7045.80	8857.70
B	NE	41565	POLICE AGENT	NR	7263.64	9066.42
G	NE	51333	FIRE ENGINEER - PARAMEDIC	NR	7335.68	9206.46
E	E	30053	ANIMAL SERVICES ANALYST	224.1	7429.11	9339.58
CONF	E	20120	BUDGET ANALYST	224.1	7429.11	9339.58
CONF	E	20300	COMMUNICATIONS MANAGER	224.1	7429.11	9339.58
E	E	30310	FINANCIAL ANALYST	224.1	7429.11	9339.58
E	E	30375	GIS ANALYST	224.1	7429.11	9339.58
E	E	30400	HOUSING SPECIALIST	224.1	7429.11	9339.58
E	E	30450	INFORMATION SYSTEMS ANALYST	224.1	7429.11	9339.58
E	E	30500	MANAGEMENT ANALYST	224.1	7429.11	9339.58
E	E	30505	MEDIA AND COMMUNICATIONS MANAGER	224.1	7429.11	9339.58
E	E	30928	WATER RESOURCES ANALYST	224.1	7429.11	9339.58
CONF	E	20250	CHIEF DEPUTY CITY CLERK	226.1	7579.11	9528.16
CONF	E	20500	MANAGEMENT ANALYST - HR / RISK	226.1	7579.11	9528.16
E	E	30085	ASSOCIATE ENGINEER	227.1	7655.24	9623.87
E	E	30628	PROJECT MANAGER II	227.1	7655.24	9623.87
E	E	30815	SENIOR PLANNER	227.1	7655.24	9623.87
E	E	30150	CIVIL ENGINEER	232.0	8039.50	10106.93
E	E	30320	FIRE MARSHAL	232.0	8039.50	10106.93
E	E	30825	SENIOR PROJECT MANAGER	232.0	8039.50	10106.93
E	E	30405	INFORMATION SECURITY ANALYST	233.1	8128.37	10218.67
E	E	30600	POLICE SUPPORT SERVICES MANAGER	233.1	8128.37	10218.67
E	E	30955	WASTEWATER TREATMENT PLANT SUPERINTENDENT	233.1	8128.37	10218.67
G	NE	50315	FIRE CAPTAIN	NR	8170.63	10271.18
A	NE	40600	POLICE SERGEANT	NR	8566.40	10695.30
G	NE	50320	FIRE CAPTAIN -PARAMEDIC	NR	8579.16	10784.71
CONF	E	20410	FINANCE MANAGER	241.0	8796.21	11058.25



BARGAIN UNIT	FLSA STATUS <sup>1</sup>	CLASS CODE	JOB TITLE	SALARY RANGE	MONTHLY MIN	MONTHLY MAX
E	E	30035	AIRPORT MANAGER	242.0	8884.57	11169.33
E	E	30054	ANIMAL SERVICES MANAGER	242.0	8884.57	11169.33
E	E	30195	CONVENTION CENTER MANAGER	242.0	8884.57	11169.33
E	E	30275	ECONOMIC DEVELOPMENT MANAGER	242.0	8884.57	11169.33
E	E	30285	EMERGENCY MEDICAL SERVICES COORDINATOR	242.0	8884.57	11169.33
CONF	E	20435	HUMAN RESOURCES MANAGER	242.0	8884.57	11169.33
E	E	30785	INFORMATION SYSTEMS SUPERVISOR	242.0	8884.57	11169.33
E	E	30520	NEIGHBORHOOD PRESERVATION MANAGER	242.0	8884.57	11169.33
E	E	30530	PARKS & FACILITIES MANAGER	242.0	8884.57	11169.33
E	E	30620	PRINCIPAL PLANNER	242.0	8884.57	11169.33
E	E	30623	PROFESSIONAL LAND SURVEYOR	242.0	8884.57	11169.33
E	E	30645	PUBLIC WORKS MANAGER	242.0	8884.57	11169.33
CONF	E	20714	RISK MANAGER	242.0	8884.57	11169.33
E	E	30740	SENIOR CIVIL ENGINEER	242.0	8884.57	11169.33
E	E	30920	TRANSIT MANAGER	242.0	8884.57	11169.33
E	E	30930	WATER RESOURCES MANAGER	242.0	8884.57	11169.33
E	E	30147	CITY PLANNER	250.0	9624.16	12099.11
CONF	E	20090	ASSISTANT FINANCE DIRECTOR	254.0	10016.73	12592.63
CONF	E	20145	FIRE BATTALION CHIEF	256.0	10218.98	12846.89
A	E	40580	POLICE LIEUTENANT	NR	10334.13	12924.87
E	E	30410	INFORMATION SERVICES MANAGER	258.0	10425.31	13106.28
CONF	E	40500	POLICE CAPTAIN	NR	11333.05	14249.96
CONF	E	20062	ASSISTANT COMMUNITY DEVELOPMENT DIRECTOR	267.9	11509.66	14469.49
CONF	E	20255	CITY ENGINEER	267.9	11509.66	14469.49
DH	E	10260	ADMINISTRATIVE SERVICES DIRECTOR	275.9	12467.77	15673.98
DH	E	10290	ENGINEERING AND BUILDING DIRECTOR	275.9	12467.77	15673.98
DH	E	10400	PARKS & RECREATION DIRECTOR	275.9	12467.77	15673.98
DH	E	10425	PLANNING & COMMUNITY PRESERVATION DIRECTOR	275.9	12467.77	15673.98
DH	E	10320	FIRE CHIEF	NR	14264.99	16512.17
DH	E	10310	FINANCE AND TECHNOLOGY SERVICES DIRECTOR	NR	14407.38	16666.16
DH	E	10450	PUBLIC WORKS DIRECTOR	NR	14407.38	16666.16
DH	E	10575	CHIEF OF POLICE	NR	14888.54	17528.79
DH	E	10135	ASSISTANT CITY MANAGER	NR	15778.77	17869.29
n/a	E	02151	CITY MANAGER <sup>2</sup>	NR	19513.25	19513.25
n/a	E	01230	CITY COUNCIL <sup>3</sup>	NR	991.72	1031.52

**FOOTNOTES**

<sup>1</sup> FLSA Status: Non-exempt (NE) and Exempt (E)

<sup>2</sup> City Manager Salary set by contract approved by City Council

<sup>3</sup> City Council Salary established by Visalia Municipal Ordinance Code Section 2.04.080



**VISALIA**

**2024/25 & 2025/26  
Two Year Budget**

## **Community Profile**



**CITY OF VISALIA  
MISCELLANEOUS STATISTICS  
JUNE 30, 2023**

Form of government:		Building Permits:	
Council Members elected by district	5	Residential	4,273
		Commercial	345
Permanent positions:	676	Miscellaneous	<u>1,983</u>
		Total	6,601
Public Works:		Fire Protection:	
Area in square miles	38	Stations	6
Miles of streets	519	Safety personnel	80
Traffic signalized intersections	132	Administrative personnel	9
		Volunteer personnel (reserves)	0
Sewers:		Calls for service - Calander year	17,135
Miles of sewer lines	508		
Miles of storm sewer lines	279	Police Protection:	
Number of treatment plants	1	Sworn personnel	170
		Non-sworn personnel	79
Refuse:		Police reserves	0
Number of residential accounts	42,870	Citizen volunteers	27
Number of commercial accounts	<u>3,598</u>	Calls for service - Calander year	159,159
Total refuse accounts	46,468		
Business licenses:		Parks and Recreation:	
New licenses issued during the year	1,663	Developed City park acreage	293
Total business licenses	13,126	Parks	58
		Public libraries	1
		Recreation centers	5
		Swimming pools	0
		Golf courses (public and private)	1

SOURCE: VARIOUS CITY OF VISALIA DEPARTMENTS AS APPROPRIATE



### City Of Visalia Property Tax Levies and Collections

From 1993-2009, the Visalia City Council participated in an alternative method of secured property tax distribution known as the “Teeter Plan.” Under this program, offered by the County of Tulare, the City collected 100% of the secured property taxes levied each year. This eliminated the need to track delinquent property taxes on the secured roll and allowed for better revenue projections. The County of Tulare was entitled to keep all delinquent taxes, penalties, and interest when collected, in exchange for financing these delinquencies to all local agencies.

Beginning in fiscal year 2009-10, the “Teeter Plan” was discontinued by the County of Tulare and from that point on, the City has received only the secured property taxes that are paid rather than 100% of the secured property taxes that are levied each year. The County of Tulare continues to collect the delinquent taxes, penalties, and interest, but they do so on-behalf-of the City of Visalia, passing payments through to the City as they are received. This current property tax collection procedure makes projecting the amount of property tax revenues to be received in any given year more complicated. For informational purposes, a more detailed discussion of property taxes and their collection follows.

Secured vs. Unsecured Tax: In California, property subject to taxation based upon its assessed value (ad valorem tax) is classified as “secured” or “unsecured.” The “secured roll” is that part of the assessment roll containing real property of sufficient value, in the opinion of the county assessor, to secure payment of the taxes. A tax levied on unsecured property is not a lien against such unsecured property but may become a lien on certain other property owned by the taxpayer. Pursuant to State law, every tax which becomes a lien on secured property, has priority over all other liens, except liens of special taxes, regardless of the time of the creation of the other liens. Secured and unsecured properties are entered separately on the assessment roll maintained by the county assessor. As a result of the secured, or unsecured nature of the tax levied, the method of collecting delinquent taxes can be substantially different.

Payment of Secured Property Taxes: Property taxes on the secured roll are due in two installments, on Nov. 1 and Feb. 1 of each fiscal year. If unpaid, such taxes become delinquent after Dec. 10 and April 10, respectively, at which time a 10% penalty attaches to any delinquent payment. In addition, on or about June 30 of each fiscal year, property on the secured roll with outstanding delinquent property taxes is declared to be in default and a delinquency certificate is recorded against it. Thereafter, full payment of the taxes due requires payment of the delinquent taxes, the delinquency penalty, and a penalty of 1/1/2% per month calculated to the date of payment. If taxes remain unpaid for a period of five years or more, the property is deeded to the State. This allows the county tax collector to enforce the payment of delinquent taxes, by the sale of the property for the total amount of secured taxes, penalties and interest which are due.



Payment of Unsecured Property Taxes: Property taxes on the unsecured roll are due in a single payment on the March 1 lien date each year. If unpaid, unsecured taxes become delinquent on the following August 31, at which time a 10% penalty attaches to any delinquent payment. In addition, a penalty of 1-1/2% per month begins to accrue on the first day of the third month following the delinquency date. The County has several ways of collecting unsecured personal property taxes: (a) a civil action against the taxpayer; (b) filing a certificate in the office of the county clerk specifying certain facts in order to obtain a judgment lien on certain property of the taxpayer, (c) filing a certificate of delinquency for record in the county recorder's office, in order to obtain a lien on certain property of the taxpayer; and finally (d) seizure and sale of personal property, improvements or possessory interests belonging, or assessed, to the taxpayer.

Supplemental Property Taxes: Historically, taxing jurisdictions levy real and personal property taxes each fiscal year, which is typically July 1-June 30, as of the preceding March 1, making the taxes an obligation of the property owner as of that date. A bill enacted in 1983, SB 813 (Statutes of 1983, Chapter 498), provided for the supplemental assessment and taxation of property when a change of ownership or completion of new construction occurs. This legislation eliminated delays in the realization of increased property taxes from new assessments. As amended, SB 813 provided increased revenue to taxing jurisdictions to the extent that supplemental assessments of new construction or changes of ownership occur after the March 1 lien date.



**CITY OF VISALIA  
PROPERTY TAX LEVIES AND COLLECTIONS  
LAST TEN FISCAL YEARS  
(In Thousands)**

Fiscal Year Ended June 30	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of Levy	
		Amount	Percent of Levy
2014	\$ 17,167	\$ 17,167	100.00%
2015	18,755	18,755	100.00%
2016	19,764	19,764	100.00%
2017	20,337	20,337	100.00%
2018	21,211	21,211	100.00%
2019	22,495	22,495	100.00%
2020	23,649	23,649	100.00%
2021	25,137	25,137	100.00%
2022	26,544	25,185	94.88%
2023	28,636	28,768	100.46%

Source: Tulare County Auditor Controller's Office



**CITY OF VISALIA  
PRINCIPAL PROPERTY TAX PAYERS  
CURRENT YEAR AND NINE YEARS AGO  
(In Thousands)**

Taxpayer	2023			2014		
	Taxable Assessed Value	Percent Of Total City Taxable Assessed Value	Rank	Taxable Assessed Value	Percent Of Total City Taxable Assessed Value	Rank
California Dairies Inc.	\$ 172,832	1.18%	1	-	-	-
3315 Kelsey LLC	128,224	0.87%	2	-	-	-
Pac West Diversified LP	93,500	0.64%	3	-	-	-
United Parcel Service Inc	75,955	0.52%	4	-	-	-
J Beast LP	62,476	0.43%	5	-	-	-
BT-OH LLC	60,880	0.41%	6	-	-	-
Visalia Mall LP	59,926	0.41%	7	-	-	-
Perfection Pet Foods LLC	55,517	0.38%	8	-	-	-
7227 W Doe Ave LLC	53,905	0.37%	9	-	-	-
Amazon.com Services LLC	46,728	0.32%	10	-	-	-
California Dairies Inc.	-	-	-	\$ 201,520	2.49%	1
Imperial Bondware Corp.	-	-	-	68,078	0.84%	2
VF Outdoor	-	-	-	46,335	0.57%	3
Visalia Mall LP	-	-	-	41,914	0.52%	4
VWR International LLC	-	-	-	35,480	0.44%	5
Cottonwood Fresno Holdings LLC	-	-	-	35,000	0.43%	6
Calif Water Service Co	-	-	-	33,631	0.42%	7
J Beast LP	-	-	-	30,411	0.38%	8
Blam-Jade LP	-	-	-	30,203	0.37%	9
Bank of America NT&SA	-	-	-	27,626	0.34%	10
<b>Total Ten Largest Tax Payers</b>	<b>\$ 809,943</b>	<b>5.52%</b>		<b>\$ 550,198</b>	<b>6.81%</b>	
<b>All Other Tax Payers</b>	<b>\$ 13,874,323</b>	<b>94.48%</b>		<b>\$ 7,529,057</b>	<b>93.19%</b>	
<b>Total Assessed Valuation - All Tax Payers</b>	<b>\$ 14,684,266</b>	<b>100.00%</b>		<b>\$ 8,079,255</b>	<b>100.00%</b>	

The amounts shown above include assessed value data for both the City and the Successor Agency.

Source: Tulare County Auditor-Controller





CITY OF VISALIA  
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY  
LAST TEN FISCAL YEARS  
(In Thousands)

Fiscal Year Ended June 30	City			Taxable Assessed Value	Total Direct Tax Rate <sup>1</sup>
	Secured	Unsecured			
2014	\$ 7,669,621	\$ 409,634	\$	8,079,255	0.115%
2015	8,186,023	442,930		8,628,953	0.115%
2016	8,672,154	438,480		9,110,634	0.115%
2017	9,144,989	435,751		9,580,740	0.115%
2018	9,502,122	498,924		10,001,046	0.115%
2019	10,066,721	534,555		10,601,276	0.115%
2020	10,592,327	552,734		11,145,061	0.115%
2021	11,213,027	576,723		11,789,750	0.115%
2022	11,869,633	646,790		12,516,423	0.115%
2023	13,813,575	870,691		14,684,266	0.154%

NOTE:

In 1978 the voters of the State of California passed Proposition 13 which limited property taxes to a total maximum rate of 1% based upon the assessed value of the property being taxed. Each year, the assessed value of property may be increased by an "inflation factor" (limited to a maximum increase of 2%). With few exceptions, property is only re-assessed at the time that it is sold to a new owner. At that point, the new assessed value is reassessed at the purchase price of the property sold. The assessed valuation data shown above represents the only data currently available with respect to the actual market value of taxable property and is subject to the limitations described above.

<sup>1</sup> The City's total direct tax rate varies by tax rate area. The rate provided comes from tax rate area 006-008 and is representative of other tax rate areas within the City.

Source: Tulare County Auditor Controller's Office



**CITY OF VISALIA  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
MODIFIED ACCRUAL BASIS OF ACCOUNTING  
LAST FIVE FISCAL YEARS  
(In Thousands)**

	Fiscal Year				
	2019	2020	2021	2022	2023
<b>Revenues:</b>					
Sales Tax	\$ 58,561	\$ 60,350	\$ 70,926	\$ 82,151	\$ 84,617
Property Tax	25,048	26,282	27,885	29,726	31,769
Other Taxes	8,619	8,020	9,290	10,868	11,771
Subventions and Grants	13,505	14,829	17,865	14,689	20,859
Licenses and Permits	95	84	73	57	97
Fees and Fines	12,267	13,929	14,264	17,382	13,106
Use of Money and Property	4,470	4,841	1,479	(4,977)	4,056
Charges for Current Services	8,692	8,374	8,117	10,530	9,441
Miscellaneous	2,999	2,208	1,754	2,780	2,151
<b>Total Revenues</b>	<b>134,256</b>	<b>138,917</b>	<b>151,653</b>	<b>163,206</b>	<b>177,867</b>
<b>Expenditures</b>					
<b>Current:</b>					
General Government	3,049	3,944	4,610	3,600	4,546
Community Development	6,052	2,114	2,552	3,135	3,131
Community Services	3,988	10,501	9,736	11,825	12,645
Housing & Community Grants	-	753	2,269	947	2,637
<b>Public Safety:</b>					
Police	38,446	41,638	42,420	44,792	47,580
Fire	17,115	17,360	18,678	20,542	22,135
Public Works	8,966	5,400	5,305	5,881	6,723
Capital Outlay	27,031	29,900	19,298	21,389	39,293
<b>Debt Service:</b>					
Principal Retirement	1,136	895	882	1,041	1,729
Interest and Fiscal Charges	465	437	397	362	346
<b>Total Expenditures</b>	<b>106,248</b>	<b>112,942</b>	<b>106,147</b>	<b>113,514</b>	<b>140,765</b>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<b>28,008</b>	<b>25,975</b>	<b>45,506</b>	<b>49,692</b>	<b>37,102</b>
<b>Other Financing Sources (Uses):</b>					
Sales of Real Property	517	-	1,028	1,386	173
Proceeds from Sale of Capital	1	16	3	47	1
Issuance of Debt - Leases Acquired	-	-	-	-	73
Transfers In	9,509	8,482	13,700	15,959	11,748
Transfers Out	(13,125)	(12,813)	(17,697)	(24,795)	(23,097)
<b>Total Other Financing Sources (Uses)</b>	<b>(3,098)</b>	<b>(4,315)</b>	<b>(2,966)</b>	<b>(7,403)</b>	<b>(11,102)</b>
<b>Extraordinary Items</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Change in Fund Balances</b>	<b>\$ 24,910</b>	<b>\$ 21,660</b>	<b>\$ 42,540</b>	<b>\$ 42,289</b>	<b>\$ 26,000</b>
<b>Debt Service as a Percentage of Noncapital Expenditures<sup>1</sup></b>	<b>2.0%</b>	<b>1.5%</b>	<b>1.5%</b>	<b>1.4%</b>	<b>1.9%</b>

<sup>1</sup> The calculation of debt service as a percentage of noncapital expenditures excludes capital outlays. In 2020 the City separated the Housing & Community Grants from Community Development. In 2020 the City renamed the Parks & Recreation department to Community Services Department.



CITY OF VISALIA  
DEMOGRAPHIC AND ECONOMIC STATISTICS  
LAST TEN FISCAL YEARS

Calendar Year	Population* (1)	Assessed Value (in thousands) (2)	Per Capita Assessed Value	Personal Income (in thousands) (3)	Per Capita Personal Income (3)	Unemployment Rate (4)
2014	129,481	\$ 8,079,201	\$ 62,397	\$ 16,941,984	\$ 37,117	13.2%
2015	128,447	8,628,953	67,179	17,105,786	37,300	11.0%
2016	130,231	9,110,634	69,957	17,578,692	38,145	10.3%
2017	133,151	9,580,740	71,954	18,466,575	39,756	9.9%
2018	136,246	10,001,046	73,404	18,679,327	40,206	9.6%
2019	138,207	10,601,276	76,706	19,973,932	42,845	9.1%
2020	138,649	11,145,062	80,383	21,722,554	46,348	17.1%
2021	141,279	11,789,750	83,450	22,891,980	47,986	11.1%
2022	142,066	12,516,423	88,103	NA	NA	7.4%
2023	143,031	14,684,266	102,665	NA	NA	10.1%

- Sources:
- (1) State Department of Finance
  - (2) Tulare County Auditor-Controller
  - (3) US Department of Commerce Bureau of Economic Analysis
  - (4) US Department of Labor Bureau of Labor Statistics/State of California Employment Development Department

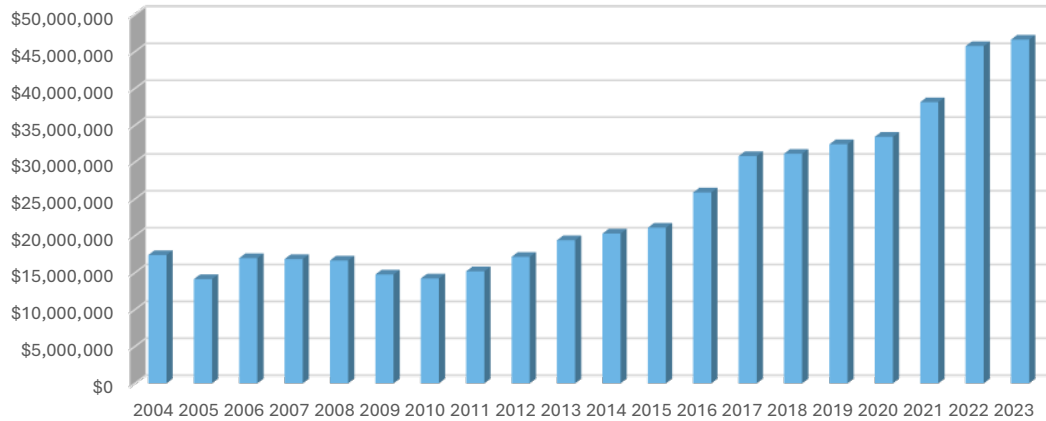
Note:  
Personal Income & Per Capita Personal Income Data from the Bureau of Economic Analysis is only available through 2021.

\* For 2022, the California Department of Finance restated the prior year figure from 142,091 to 142,066.



CITY OF VISALIA  
SALES TAX COLLECTIONS

Sales Tax



Fiscal Year	Sales Tax Collections (1)	Increase/ (Decrease)	Increase/ (Decrease)
2004	17,405,790		
2005	14,136,164	(3,269,626)	-23.1%
2006	16,982,141	2,845,977	16.8%
2007	16,855,914	(126,227)	-0.7%
2008	16,666,119	(189,795)	-1.1%
2009	14,770,380	(1,895,739)	-12.8%
2010	14,220,827	(549,553)	-3.9%
2011	15,190,095	969,268	6.4%
2012	17,151,558	1,961,463	11.4%
2013	19,415,284	2,263,726	11.7%
2014	20,314,545	899,261	4.4%
2015	21,111,143	796,598	3.8%
2016	25,897,731	4,786,588	18.5%
2017	30,835,833	4,938,102	16.0%
2018	31,140,177	304,344	1.0%
2019	32,434,989	1,294,812	4.0%
2020	33,448,353	1,013,364	3.0%
2021	38,133,578	4,685,225	12.3%
2022	45,752,711	7,619,133	16.7%
2023	46,625,526	872,815	1.9%
		Average	4.5%

Top 25 Sales Tax Contributors Calendar Year 2023	
Amazon	Lampe Chrysler Dodge Jeep Ram
Amazon Services	Lawrence Tractor Co.
ARCO AM/PM Mini Marts	Lowe's Home Centers
Best Buy Stores	MWI Veterinary Supply
Bluescope Buildings	Ross Stores
Butler Animal Health Supply	Save Mart Supermarkets
Chevron Service Stations	Target Stores
COSTCO Wholesale	Tri-Animal Health Services
Don Rose Oil Co.	Visalia Honda
Giant Chevrolet Cadillac	Visalia Toyota
HILTI	VWR International
Home Depot	
J.C. Lansdowne	

Note 1: Dose not include Public Safety Proposition 172 sales tax revenue, Measure T Public Safety sales tax revenue, or Measure N sales tax revenue.



VISALIA

2024/25 & 2025/26  
Two Year Budget

## Debt Summary



Under the authority of the City Council and City Manager, the City issues debt, administers debt proceeds, makes debt service payments, provides financial reporting, and manages continuing disclosure and other post-issuance obligations.

The City will issue debt to finance the construction, acquisition, and rehabilitation of capital improvements and facilities, equipment, and land. Debt issuance may also be done to refinance or perform a refunding or restructuring of debt if it results in a savings for the City or some other benefit such as changing the term or amendments to any prohibitive covenants.

### **Debt Policy**

The City of Visalia Debt Management Policy provides clear and comprehensive guidelines for the issuance and management of debt by the City to finance capital improvements, equipment acquisitions, and to meet other identified needs. The policy ensures fiscal responsibility but is not so restrictive that it interferes with the City's efforts to provide public services and facilities.

The City of Visalia Finance Director is responsible for the City's debt management which encompasses the following: debt issuance, administration of the debt proceeds, timely debt service payments, financial reporting, and continuing compliance with disclosure and other post-issuance obligations. Generally, the method of financing selected for debt issuance should be based on who will benefit and who should pay for the cost of the improvements. Changes in the economy and other unforeseen circumstances may require action which may deviate from this Debt Management Policy. In cases where exceptions to the Debt Management Policy may occur, City Council approval will be necessary for implementation.

### **Policy Goals**

- The City is committed to long-term financial planning, maintaining an appropriate emergency reserve level and employing prudent practices in governance, management and budget administration. The City intends to issue debt for purposes stated in this Policy and to implement decisions incorporated in its biennial budget.
- The City will protect taxpayers and ratepayers by utilizing conservative financing methods and techniques to obtain the highest credit ratings possible to help minimize issuance costs and debt service interest expense.
- The City will provide accurate and timely financial disclosure and reporting.
- The City will comply with applicable State and Federal laws as it pertains to the maximum term of debt and the procedures for levying and imposing any related taxes, assessments, rates and charges.

### **Long-Term Debt Proceeds Acceptable Uses**

- To finance the construction, acquisition, and rehabilitation of capital improvements and facilities, equipment, and land to be owned and operated by the City to provide services and/or benefit constituents over multiple years.
- To refinance, perform a refunding or restructuring of debt or similar obligations, subject to refunding objectives and parameters, that results in debt service savings



or other benefits such as changes to the term or amendments to any prohibitive covenants.

- To finance the costs associated with a debt-financed project including project planning, design, engineering, and other preconstruction costs; project associated furniture, fixtures, and equipment; and costs associated with the financing itself including capitalized interest, required debt service reserves, underwriter's discount and all other issuance costs.

### **Long-Term Debt Financing Conditions**

- The project to be financed must be approved by the City Council.
- The City has determined that the debt issuance complies with State and Federal Law.
- The issuance of the debt is projected to not affect the City's ability to meet future operating, capital, and reserve requirements.
- The maximum term of the debt issuance should not be longer than the expected useful life of the asset or improvement being financed.

### **Short-Term Debt Financing Conditions**

- Short-term debt may be issued to provide financing for short-lived capital projects. For example, the City may undertake lease-purchase financing for equipment.
- Short-term debt such as lines of credit may be used to provide interim financing in connection with the implementation of a capital program or to smooth out the City's cash flow requirements.

### **Types of Debt That May Be Issued**

- Lease Revenue Bonds (LRB's) and lease-backed Certificates of Participation (COP's) are debt obligations serviced by a lease payment from the City's general fund, an enterprise fund, or a special revenue fund. These long-term debt issues do not require voter approval as long as the lease meets certain conditions. These issues are typically secured by a lease-back agreement between the City and another public entity (e.g., Public Property Financing Corporation of California). A COP debt issue is the most common form of financing used by the City.
- Refunding Bonds are debt issues that refinance an existing bond issue. Refunding of outstanding bond issues shall be considered if a net present value savings will be achieved or if it is necessary to remove a burdensome or restrictive bond covenant. Refunding of outstanding bond issues can only occur if the outstanding bond issue is eligible for a prepayment.
- Revenue Bonds are debt obligations that the City's enterprise funds (e.g., Solid Waste, Wastewater) can use to finance projects. The bonds are repaid from the revenues generated by the enterprise fund that issued the debt.
- United States HUD Section 108 Loans are debt obligations that allow local governments to transform a small portion of their CDBG funds into federally



guaranteed loans large enough to pursue physical and economic revitalization projects.

- General Obligation (GO) Bonds are debt obligations for major improvements or projects that are of community-wide benefit and use and serve the public good such as municipal facilities, roads, and parks. GO Bonds are backed by the full faith and credit of the City and are funded by ad valorem taxes. GO Bonds require 2/3 voter approval for issuance.
- Fixed or variable rate privately placed loans may be used as a means of financing if cost effective for the City.
- The City may borrow internally from other funds with surplus cash to meet short term needs in lieu of issuing debt. The City funds from which the money is borrowed from will be repaid with interest, accruing monthly at an interest rate based upon the average City earnings rate or Local Agency Investment Fund (LAIF), whichever is greater, plus 1%.
- Other forms of debt that could be useful to the City may be approved by City Council without an amendment to this policy.

**Credit Ratings**

The City strives to receive and maintain the highest possible credit ratings issued by the major credit rating agencies which consist of Standard and Poor’s, Moody’s, and Fitch. Currently, the City’s Certificates of Participation Bonds are rated A+ by Standard and Poor’s and the City’s Successor Agency Tax Allocation Refunding Bonds are rated A- by Standard and Poor’s. This table shows the credit rating scales used by the credit rating agencies for investment grade issues with AAA being the highest rating.

<b>Credit Rating Scales by Agency</b>		
<b>Investment Grade</b>		
<b>S&amp;P</b>	<b>Moody's</b>	<b>Fitch</b>
AAA	Aaa	AAA
AA+	Aa1	AA+
AA	Aa2	AA
AA-	Aa3	AA-
A+	A1	A+
A	A2	A
A-	A3	A-
BBB+	Baa1	BBB+
BBB	Baa2	BBB
BBB-	Baa3	BBB-





**Legal Debt Limit**

The Government Code of the State of California provides for a legal debt limit of 15% of gross assessed valuation. Currently, the City of Visalia has no General Obligation Debt.

**City of Visalia  
LEGAL DEBT MARGIN INFORMATION  
(In Thousands)**

	Fiscal Year 2022-23
Assessed valuation	\$ 14,684,266
Conversion percentage	<u>25%</u>
Adjusted assessed valuation	3,671,067
Debt limit percentage	<u>15%</u>
Debt limit	550,660
Total net debt applicable to limit: General obligation bonds	<u>-</u>
Legal debt margin	<u>\$ 550,660</u>
Total debt applicable to the limit as a percentage of debt limit	0.0%

**NOTE:**

The Government Code of the State of California provides for a legal debt limit of 15% of gross assessed valuation. However, this provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1981-82 fiscal year, each parcel is now assessed at 100% of market value (as of the most recent change in ownership for that parcel). The computations shown above reflect a conversion of assessed valuation data for each fiscal year from the current full valuation perspective to the 25% level that was in effect at the time that the legal debt margin was enacted by the State of California for local governments located within the state.

Source: City Finance Department  
Tulare County Tax Assessor's Office



**DEBT SERVICE SUMMARY 2024-25**

	Beginning Principal 07/01/24	2024-25 Debt Service			Ending Principal 06/30/25
		Principal	Interest	Total	
<b><u>GOVERNMENTAL ACTIVITY DEBT</u></b>					
General Fund (001)					
2015 - Cert of Participation *	\$ 3,208,136	\$ 484,777	\$ 106,150	\$ 590,927	\$ 2,723,359
2014 VPFA - Cert of Participation Series (1) *	241,600	117,600	9,140	126,740	124,000
<i>Total General Fund</i>	3,449,736	602,377	115,290	717,667	2,847,359
Measure T- Police (121)					
2015 - Cert of Participation *	820,795	124,029	27,158	151,187	696,766
<i>Total Measure T - Police</i>	820,795	124,029	27,158	151,187	696,766
Police Impact Fees (106)					
2015 - Cert of Participation *	2,249,625	339,937	74,435	414,372	1,909,688
<i>Total Police Impact Fee</i>	2,249,625	339,937	74,435	414,372	1,909,688
Total Governmental Activity	\$ 6,520,156	\$ 1,066,343	\$ 216,883	\$ 1,283,226	\$ 5,453,813
<b><u>BUSINESS-TYPE ACTIVITY DEBT</u></b>					
Convention Center (413)					
2015 - Cert of Participation	\$ 2,291,444	\$ 346,257	\$ 75,819	\$ 422,076	\$ 1,945,187
2014 VPFA - Certificate of Participation (1)	1,268,400	617,400	47,985	665,385	651,000
<i>Total Convention Center</i>	3,559,844	963,657	123,804	1,087,461	2,596,187
Animal Shelter (406)					
2012 Animal Shelter Loan	2,102,823	499,048	68,280	567,328	1,603,775
<i>Total Animal Shelter</i>	2,102,823	499,048	68,280	567,328	1,603,775
Water Reclamation Facility (WRF) (431)					
Clean Water State Revolving	81,635,890	2,650,874	1,714,354	4,365,228	78,985,016
<i>Total WRF</i>	81,635,890	2,650,874	1,714,354	4,365,228	78,985,016
Total Business-Type Activity	\$ 87,298,557	\$ 4,113,579	\$ 1,906,438	\$ 6,020,017	\$ 83,184,978
<b><u>SUCCESSOR AGENCY ACTIVITY DEBT</u></b>					
Successor Agency					
2003 East Visalia District Tax Allocation Bond (397)*	\$ 680,000	\$ 220,000	\$ 29,750	\$ 249,750	\$ 460,000
2004 Mooney Area Loan (361)	733,687	150,719	30,397	181,116	582,968
<i>Total Successor Agency</i>	1,413,687	370,719	60,147	430,866	1,042,968
Total Successor Agency Activity	\$ 1,413,687	\$ 370,719	\$ 60,147	\$ 430,866	\$ 1,042,968
Total Government-Wide Debt Service	\$ 95,232,400	\$ 5,550,641	\$ 2,183,468	\$ 7,734,109	\$ 89,681,759

(1) The 2014 VPFA issue Series proceeds and corresponding debt's proportionate allocation was 84% to Business-Type activity (Convention Center) and 16% to Governmental activity (General Fund).

\* Debt service for bonded debt in the governmental funds (Certificates of Participation and Tax Allocation Bonds) is recorded as a net transfer from the governmental fund to the debt service fund listed above. The transfer amount may be offset by interest earnings on bond reserves or other income from allocations. For detailed information on Transfers, see the Transfer worksheet in the Financial Summaries Section. Notes, Loans and Capital leases for governmental funds will be presented as debt service expenditures in the governmental funds.



**DEBT SERVICE SUMMARY 2025-26**

	Beginning Principal 07/01/25	2025-26 Debt Service			Ending Principal 06/30/26
		Principal	Interest	Total	
<b><u>GOVERNMENTAL ACTIVITY DEBT</u></b>					
General Fund (001)					
2015 - Cert of Participation *	\$ 2,723,359	\$ 509,109	\$ 81,303	\$ 590,412	\$ 2,214,250
2014 VPFA - Cert of Participation Series (1) *	124,000	124,000	3,100	127,100	-
<i>Total General Fund</i>	2,847,359	633,109	84,403	717,512	2,214,250
Measure T- Police (121)					
2015 - Cert of Participation *	696,766	130,255	20,801	151,056	566,511
<i>Total Measure T - Police</i>	696,766	130,255	20,801	151,056	566,511
Police Impact Fees (106)					
2015 - Cert of Participation *	1,909,688	357,000	57,012	414,012	1,552,688
<i>Total Police Impact Fee</i>	1,909,688	357,000	57,012	414,012	1,552,688
Total Governmental Activity	\$ 5,453,813	\$ 1,120,364	\$ 162,216	\$ 1,282,580	\$ 4,333,449
<b><u>BUSINESS-TYPE ACTIVITY DEBT</u></b>					
Convention Center (413)					
2015 - Cert of Participation	\$ 1,945,187	\$ 363,636	\$ 58,072	\$ 421,708	\$ 1,581,551
2014 VPFA - Certificate of Participation (1)	651,000	651,000	16,275	667,275	-
<i>Total Convention Center</i>	2,596,187	1,014,636	74,347	1,088,983	1,581,551
Animal Shelter (406)					
2012 Animal Shelter Loan	1,603,775	516,413	50,915	567,328	1,087,362
<i>Total Animal Shelter</i>	1,603,775	516,413	50,915	567,328	1,087,362
Water Reclamation Facility (WRF) (431)					
Clean Water State Revolving	78,985,016	2,706,542	1,658,686	4,365,228	76,278,474
<i>Total WRF</i>	78,985,016	2,706,542	1,658,686	4,365,228	76,278,474
Total Business-Type Activity	\$ 83,184,978	\$ 4,237,591	\$ 1,783,948	\$ 6,021,539	\$ 78,947,387
<b><u>SUCCESSOR AGENCY ACTIVITY DEBT</u></b>					
Successor Agency					
2003 East Visalia District Tax Allocation Bond (397)*	\$ 460,000	\$ 225,000	\$ 20,125	\$ 245,125	\$ 235,000
2004 Mooney Area Loan (361)	582,968	157,451	23,665	181,116	425,517
<i>Total Successor Agency</i>	1,042,968	382,451	43,790	426,241	660,517
Total Successor Agency Activity	\$ 1,042,968	\$ 382,451	\$ 43,790	\$ 426,241	\$ 660,517
Total Government-Wide Debt Service	\$ 89,681,759	\$ 5,740,406	\$ 1,989,954	\$ 7,730,360	\$ 83,941,353

(1) The 2014 VPFA issue Series proceeds and corresponding debt's proportionate allocation was 84% to Business-Type activity (Convention Center) and 16% to Governmental activity (General Fund).

\* Debt service for bonded debt in the governmental funds (Certificates of Participation and Tax Allocation Bonds) is recorded as a net transfer from the governmental fund to the debt service fund listed above. The transfer amount may be offset by interest earnings on bond reserves or other income from allocations. For detailed information on Transfers, see the Transfer worksheet in the Financial Summaries Section. Notes, Loans and Capital leases for governmental funds will be presented as debt service expenditures in the governmental funds.



## VISALIA PUBLIC FINANCE AUTHORITY REFUNDING CERTIFICATES OF PARTICIPATION - 2014

In 1996 the City issued debt for the purpose of refinancing two outstanding bond issues in an effort to reduce annual payments by extending the debt out an additional ten years. The City issued tax exempt Certificates of Participation (COP's) in the amounts of \$16,245,000 for Series 1996A and \$14,400,000 for Series 1996B. The purpose of these COP's was to (a) prepay the 1985 Visalia Convention Center Expansion project, originally executed in the amount of \$28,400,000; (b) prepay the 1991 Convention Center Expansion project, originally executed in the amount of \$6,200,000; and (c) purchase City Hall East.

In 2005 the City refunded the 1996 Certificates of Participation. The City refinanced its outstanding debt on the Convention Center and paid down the debt's principal by \$5 million. This action reduced the average interest cost from 5.7 to 4.0 percent and reduced the remaining term of the debt by 6 years.

In 2014 the City refunded the 2005 Certificates of Participation. The City refinanced its outstanding debt on the Convention Center to take advantage of historically low interest rates which resulted in overall debt service savings.

*The 2014 COP are split between Convention Center debt and General Fund debt. The General Fund is responsible for 16% of the debt and the Convention Center is responsible for 84% of the debt.*

Original Principal Amount:	\$ 30,645,000
Amount refinanced May 2005:	\$ 21,590,000
Amount refinanced June 2014:	\$ 7,380,000
Amount paid off as of 7/1/24:	\$ 5,870,000
Principal Outstanding as of 7/1/24:	\$ 1,510,000
Principal Outstanding as of 7/1/26:	\$ 0
Issue Date:	June 2014
Maturity Date:	December 2025 (Fiscal Year 2025/26)
Interest Rate:	2 – 5% (varies by maturity date)
Tax Status:	Tax Exempt
Fund Type:	Debt Service
Ability to prepay:	Bonds maturing prior to Dec 1, 2024 are not subject to prepayment. Bonds maturing after Dec 1, 2025 may be paid off at any time after Dec 1, 2024 without premium.
Where does the money come from?	General Fund 16% / Convention Center 84%

### 2014 Refunding Certificates of Participation – Debt Service Schedule

Fiscal Year	Principal	Interest	Total	Balance
2023/2024				1,510,000
2024/2025	735,000	57,125	792,125	775,000
2025/2026	775,000	19,375	794,375	-



### SUCCESSOR AGENCY - EAST VISALIA – BOND 2003

Bonds were issued in 1990 for the East Visalia redevelopment area, which is roughly bound by the cross streets of Houston, Ben Maddox, Mineral King and Santa Fe. This bond issue repaid a portion of the East Area’s outstanding General Fund loan and funded various improvement projects. The redevelopment district’s purpose is to encourage better use of the area’s land resources. The debt is paid from future increased property tax resulting from increased assessed values, generated from the projects/improvements within the district.

In June 2003, the 1990 bonds were refunded to take advantage of the historically low interest rates and to obtain a fixed rate of interest. Interest ranges by maturity from 2.0% to 4.4%. The prior debt had a variable rate of interest with a cap of 15% and was susceptible to rate fluctuations. By refinancing to a fixed rate, the City also eliminated the need for the letter of credit and associated costs. Additional principal was issued to fund the reserve requirement and issuance costs. The debt was transferred to the Successor Agency on February 1, 2012, because of the dissolution of the Visalia Redevelopment Agency.

Original Principal Amount:	\$ 5,000,000
Amount Issued June 2003:	\$ 5,185,000
Amount paid off as of 7/1/24:	\$ 4,505,000
Principal Outstanding as of 7/1/24:	\$ 680,000
Principal Outstanding as of 7/1/26:	\$ 235,000
Original Issue Date:	September 1990
Refunding Date:	June 2003
Maturity Date:	July 2026 (Fiscal Year 2026/27)
Interest Rate:	Fixed 2.00 – 4.38% (varies by maturity date)
Tax Status:	Tax Exempt
Fund Type:	Special Revenue
Ability to prepay:	Bonds maturing prior to Jul 1, 2013 are not subject to prepayment. Bonds maturing after July 1, 2014 may be paid off at any time after July 1, 2013 without premium.
Where does the money come from?	Tax Increment Revenues

#### East Visalia Redevelopment – Debt Service Schedule

Fiscal Year	Principal	Interest		Fiscal Year	Balance
	July	July	January	Total	
2023/2024					680,000
2024/2025	220,000	14,875	14,875	249,750	460,000
2025/2026	225,000	10,063	10,062	245,125	235,000
2026/2027	235,000	10,281	-	245,281	-



**SUCCESSOR AGENCY - MOONEY – LOAN 2004**

Bonds were issued in 1993 for the Mooney Boulevard and Central Visalia redevelopment project areas to encourage better use of the area’s land resources. The bond proceeds repaid existing General Fund debt and funded projects in the two areas. The debt is paid from future increased property tax resulting from increased assessed values, generated from the projects/improvements within the district.

In November of 2004, the bonds were refinanced with Stockmen’s Bank at a variable not to exceed 6.0%. The Loan resets every five years and is currently 4.3%. The debt was transferred to the Successor Agency on February 1, 2012, as a result of the dissolution of the Visalia Redevelopment Agency.

Original Principal Amount:	\$ 3,374,975
Amount refinanced November 2004:	\$ 2,707,250
Amount paid off as of 7/1/24:	\$ 1,973,563
Principal Outstanding as of 7/1/24:	\$ 733,687
Principal Outstanding as of 7/1/26:	\$ 425,517
Original Issue Date:	November 1993
Maturity Date:	August 2028 (Fiscal Year 2027/28)
Interest Rate:	Reset every 5 years, currently 4.3% (Maximum 6.0%)
Fund Type:	Special Revenue
Where does the money come from?	Tax increment revenues

**Mooney– Debt Service Schedule**

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Balance</u>
2023/2024				733,687
2024/2025	150,719	30,397	181,116	582,968
2025/2026	157,451	23,665	181,116	425,517
2026/2027	164,391	16,725	181,116	261,126
2027/2028	171,636	9,480	181,116	89,490
2028/2029	89,490	1,927	91,417	-



### ANIMAL CONTROL FACILITY - 2012

On December 1, 2012, the City entered into a lease agreement with Municipal Finance Corporation for \$6,600,000 for the acquisition and construction of an animal control facility and shelter. The lease/leaseback involves two police substations and the animal control center site for the construction of the animal shelter. The fifteen-year lease financing arrangement begins March 2013 at an interest rate of 3.45%. Principal and interest payments are due each September and March.

Original Principal Amount:	\$ 6,600,000
Amount paid off as of 7/1/24:	\$ 4,497,177
Principal Outstanding as of 7/1/24:	\$ 2,102,823
Principal Outstanding as of 7/1/26:	\$ 1,087,362
Issue Date:	December 2012
Maturity Date:	March 2028 (Fiscal Year 2027/28)
Interest Rate:	Fixed 3.45%
Tax Status:	Tax Exempt
Fund Type:	Business-Type
Ability to prepay:	Cannot be redeemed until March 21, 2018

Where does the money come from?                      General Fund Transfer

#### 2012 Animal Control Facility – Debt Service Schedule

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Balance</u>
2023/2024				2,102,823
2024/2025	499,048	68,280	567,328	1,603,775
2025/2026	516,413	50,915	567,328	1,087,362
2026/2027	534,383	32,945	567,328	552,979
2027/2028	552,979	14,349	567,328	-



### 2015 CERTIFICATES OF PARTICIPATION

On September 10, 2015, the City issued \$17,910,000 of 2015 Certificates of Participation to (a) construct and equip the Visalia Emergency Communications Center (VECC), (b) to replace the City's Computer Aided Dispatch and Records Management System (CAD/RMS), (c) to make certain improvements to the Visalia Convention Center, (d) to purchase a municipal bond debt service reserve insurance policy for deposit into a debt service reserve fund established for the Certificates, and (e) to pay the costs related to the execution and delivery of the Certificates. The fifteen-year financing arrangement begins December 2015 at interest rates ranging from 2% to 5% depending on maturity date. Principal and interest payments are due each June and December.

*The 2015 COP are split between Convention Center debt, General Fund debt, Measure T debt, and Police Impact Fees debt. The General Fund is responsible for 37.4%, the Convention Center is responsible for 26.7%, the Measure T Fund is responsible for 9.6%, and Police Impact Fees are responsible for 26.3% of the debt.*

Original Principal Amount:	\$ 17,910,000
Amount paid off as of 7/1/24:	\$ 9,340,000
Principal Outstanding as of 7/1/24:	\$ 8,570,000
Principal Outstanding as of 7/1/26:	\$ 5,915,000
Issue Date:	September 2015
Maturity Date:	December 2029 (Fiscal Year 2029/30)
Interest Rate:	2 – 5% (varies by maturity date)
Tax Status:	Tax Exempt
Fund Type:	Debt Service
Ability to prepay:	Bonds maturing prior to Dec 1, 2024 are not subject to prepayment. Bonds maturing after Dec 1, 2025 may be paid off at any time after Dec 1, 2024 without premium.

Where does the money come from?	General Fund 37.4% / Convention Center 26.7% / Measure T 9.6% / Police Impact Fees 26.3%
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#### 2015 Certificates of Participation – Debt Service Schedule

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Balance</u>
2023/2024				8,570,000
2024/2025	1,295,000	283,563	1,578,563	7,275,000
2025/2026	1,360,000	217,188	1,577,188	5,915,000
2026/2027	1,415,000	161,963	1,576,963	4,500,000
2027/2028	1,455,000	118,913	1,573,913	3,045,000
2028/2029	1,500,000	73,650	1,573,650	1,545,000
2029/2030	1,545,000	25,106	1,570,106	-





### WRF Clean Water State Revolving

On March 27, 2014, the City of Visalia entered into agreement No. 13-818-550 with the State of California Water Resources Control Board for the maximum amount of \$117,490,000. The loan ended up being \$96,434,597. The objective of the Water Reclamation Facility Upgrade is to produce recycled water suitable for the identified reuses in conformance with California Administrative Code Title 22 with a plant capacity of 22 million gallons per day. The reuses specified in the agreement point to recycled water for irrigation of the Valley Oaks Gold Course, Highways 198 and 99 interchange, local airport, parks, and agricultural land within the city. It would also allow for water exchange with Tulare Irrigation District.

The support facilities include an administration building, a 1 MW solar photovoltaic facility (to mitigate the project’s power consumption), a new seepage receiving station, a primary sludge pipeline, primary sludge pumps, plant drain system flow meters, SCADA system, emergency backup generators, and an upgraded plant wide electrical.

The 30-year financing arrangement begins September 2018 at an interest rate of 2.1%. Principal and interest payments are due each September.

Original Principal Amount:	\$ 96,434,597
Amount paid off as of 7/1/24:	\$ 14,798,707
Principal Outstanding as of 7/1/24:	\$ 81,635,890
Principal Outstanding as of 7/1/26:	\$ 76,278,474
Issue Date:	March 27, 2014
Maturity Date:	9/13/47 (Fiscal Year 2047/48)
Interest Rate:	2.1%
Tax Status:	Tax Exempt
Fund Type:	Business Type Activity
Ability to prepay:	Ability to prepay at any time

Where does the money come from? WRF



WRF Clean Water State Revolving – Debt Service Schedule

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Balance</u>
2023/2024				81,635,890
2024/2025	2,650,874	1,714,354	4,365,228	78,985,016
2025/2026	2,706,542	1,658,686	4,365,228	76,278,474
2026/2027	2,763,380	1,601,848	4,365,228	73,515,094
2027/2028	2,821,411	1,543,817	4,365,228	70,693,683
2028/2029	2,880,660	1,484,567	4,365,228	67,813,023
2029/2030	2,941,154	1,424,073	4,365,228	64,871,869
2030/2031	3,002,919	1,362,309	4,365,228	61,868,950
2031/2032	3,065,980	1,299,248	4,365,228	58,802,970
2032/2033	3,130,365	1,234,863	4,365,228	55,672,605
2033/2034	3,196,103	1,169,125	4,365,228	52,476,502
2034/2035	3,263,221	1,102,007	4,365,228	49,213,280
2035/2036	3,331,749	1,033,479	4,365,228	45,881,531
2036/2037	3,401,716	963,512	4,365,228	42,479,816
2037/2038	3,473,152	892,076	4,365,228	39,006,664
2038/2039	3,546,088	819,140	4,365,228	35,460,576
2039/2040	3,620,556	744,672	4,365,228	31,840,021
2040/2041	3,696,587	668,640	4,365,228	28,143,433
2041/2042	3,774,216	591,012	4,365,228	24,369,217
2042/2043	3,853,474	511,754	4,365,228	20,515,743
2043/2044	3,934,397	430,831	4,365,228	16,581,346
2044/2045	4,017,020	348,208	4,365,228	12,564,326
2045/2046	4,101,377	263,851	4,365,228	8,462,950
2046/2047	4,187,506	177,722	4,365,228	4,275,444
2047/2048	4,275,443	89,784	4,365,228	-



VISALIA

2024/25 & 2025/26  
Two Year Budget

## Budget & Fiscal Policies



**FINANCIAL PLAN PURPOSE**

- A. **Two-Year Budget** - The City uses a two-year financial plan, emphasizing long-range planning and effective program management. The benefits identified from using a two-year plan are:
  - 1. Reinforces the importance of long-range planning in managing the City’s fiscal affairs,
  - 2. Concentrates on developing and budgeting for the accomplishment of significant objectives,
  - 3. Establishes realistic timeframes for achieving objectives,
  - 4. Creates a pro-active budget that provides for stable operations and assures the City’s long-term fiscal health,
  - 5. Promotes more orderly spending patterns, and
  - 6. Reduces the amount of time and resources allocated to preparing annual budgets.
- B. **Measurable Objectives** - The two-year financial plan establishes measurable program objectives and allows reasonable time to accomplish those objectives.
- C. **Operating Carryover** - Operating program appropriations not spent during a fiscal year may be carried over for specific purposes into the following fiscal year with the approval of the City Manager or designee.
- D. **Goal Status Reports** - The status of major program objectives will be formally reported to the Council on an ongoing, periodic basis or more often, if appropriate, via the budget.
- E. **Mid-Year Budget Reviews** - The Council will formally review the City’s fiscal condition, and amend appropriations if necessary, based on an analysis of the first six months of each fiscal year.
- F. **Balanced Budget** - The City will maintain a balanced budget over the two-year period of the financial plan.
  - 1. Operating revenues must fully cover operating expenditures, including debt service and operating transfers, unless Council has a planned use of available fund balance.
  - 2. General Fund ending fund balance and enterprise funds ending working capital should be maintained up to 30% of operating expenditures.
  - 3. Total expenditures can exceed operating revenues in a given year; however, in this situation, beginning fund balance can only be used to fund capital improvement plan projects, or other “one-time”, non-recurring expenditures.



### **FINANCIAL REPORTING AND BUDGET ADMINISTRATION**

A. **Annual Reporting** - The City will prepare annual financial statements as follows:

1. In accordance with Charter requirements, the City will contract for an annual audit by a qualified independent certified public accountant. The City will strive for an unqualified auditor's opinion.
2. The City will use generally accepted accounting principles in preparing its annual financial statements, and will strive to meet the requirements of the Government Finance Officers Association's (GFOA) Award for Excellence in Financial Reporting program.
3. The City will issue audited financial statements within 210 days after the fiscal year-end.

B. **Budget Administration** - As set forth in the City Charter, the Council may amend or supplement the budget at any time after its adoption by majority vote of the Council members. The City Manager has the authority to make administrative adjustments to the budget as long as those changes will not exceed a fund's appropriation for that year.

1. The City will use guidelines established by the GFOA's recommended practices on budgeting in preparing its biennial budget. The City will strive to meet the requirements of the GFOA's Distinguished Budget Presentation Award.

### **GENERAL REVENUE MANAGEMENT**

A. **Diversified and Stable Base** - The City will seek to maintain a diversified and stable revenue base to assist in its protection from short-term fluctuations in any one revenue source.

B. **Long-Range Focus** - To emphasize and facilitate long-range financial planning, the City will maintain a five-year financial plan, at least in the General Fund.

### **USER FEES (COST RECOVERY)**

A. **Ongoing Review** - Fees will be reviewed and updated annually, and biennially when appropriate, to ensure that they keep pace with changes in increased costs as well as changes in methods of service delivery.

B. **User Fee Cost Recovery Levels** - In setting user fees and cost recovery levels, fees will equal the cost unless some public purpose can be identified.

C. **Program Subsidy** - The City will biennially review user fees and charges and report to the Council the amount of program subsidy, if any, that is being provided by the General or Enterprise Funds.

### **DEBT MANAGEMENT**

A. Debt maturity should be no longer than the useful life of the underlying asset.

B. Debt should be only for capital assets and not operations.

C. May not exceed 15% of assessed value of the asset.



### **APPROPRIATIONS LIMITATION**

- A. The Council will annually adopt a resolution establishing the City's appropriation limit calculated in accordance with Article XIII-B of the Constitution of the State of California, Section 7900 of the State of California Government Code, and any other voter approved amendments or state legislation that affect the City's appropriation limit.
- B. The supporting documentation used in calculating the City's appropriation limit and projected appropriations subject to the limit will be available for public and Council review prior to Council consideration of a resolution to adopt an appropriation limit. The Council will generally consider this resolution in connection with final approval of the budget.
- C. The City will strive to develop revenue sources, both new and existing, which are considered non-tax proceeds in calculating its appropriations subject to limitation.

### **CAPITAL IMPROVEMENT PLAN (CIP)**

- A. **CIP Projects - In excess of \$10,000.** Construction projects and equipment purchases which cost \$10,000 or more will be included in the Capital Improvement Plan (CIP); minor capital outlays of less than \$10,000 will be included with the operating program budgets.
- B. **CIP Purpose** - The purpose of the CIP is to systematically plan, schedule, and finance capital projects and equipment purchases to ensure cost-effectiveness as well as conformance with established policies. This is a six-year plan. The CIP will reflect a balance between capital replacement projects that repair, replace or enhance existing facilities, equipment or infrastructure; and capital facility projects that significantly expand or add to the City's existing fixed assets.
- C. **Project Manager** - Every CIP project will have a project manager who will prepare the project proposal, ensure that required phases are completed on schedule, authorize all project expenditures, request grant or other reimbursements, ensure that all regulations and laws are observed, and periodically report project status.
- D. **CIP Review Committee** - Headed by the Administrative Services Director or designee, this Committee will review project proposals, determine project phasing, recommend project managers, review and evaluate the draft CIP budget document, and report CIP project progress on an ongoing basis to the City Manager.
- E. **CIP Appropriation.** Unlike operating appropriations that lapse at the end of the fiscal year, CIP appropriations continue until the project is completed or specifically de-funded.



VISALIA

2024/25 & 2025/26  
Two Year Budget

## Investment Policy



**CITY OF VISALIA**  
**Statement of Investment Policy**

**INTRODUCTION**

The City of Visalia (The City) strives to maintain the level of investment of all funds as near 100% as possible through daily and projected cash flow determinations. Investments are made so maturities match or precede the cash needs of the City. The City will ensure that principal invested is protected from loss while maintaining adequate cash availability and maximizing yield on invested funds.

The basic premise underlying the City's investment philosophy is to ensure that money is always available when needed. A minimum amount of 6% of the adopted operating budget is maintained in immediately available investments, such as the State Treasurer's Local Agency Investment Fund or other cash equivalents. This may include commercial paper, banker's acceptances, or new repurchase agreements.

The City's portfolio will be limited to an average life of three years or less. When the market warrants purchase of longer maturities to capture a higher rate of return, purchases will be limited to United States Treasury Notes and Bonds, Federal Agencies, Medium Term Notes, and Mortgage Backed Securities.

The City will attempt to ladder the portfolio with staggered maturities so that a portion of the portfolio will mature each year. In addition, the economy and various markets are monitored carefully to assess the probable course of interest rates. In a market with low or increasing interest rates, the City will attempt to invest in securities with shorter maturities. This makes funds available for other investments when the interest rates are higher. When interest rates appear to be near a relative high rate, the City will attempt to purchase investments with medium to long-term maturities to lock in the higher rate of return. When interest rates are falling, the City will invest in securities with longer maturities to hold the higher rate for a longer period of time.

The City will also take advantage of any new investment instrument that becomes eligible for municipal investment only after a detailed review of the investment, and its safety, liquidity and yield are completed.

**1.0 Policy**

It is the policy of the City to invest public funds in a manner which will provide the greatest security with the maximum investment return while meeting the daily cash flow demands of the entity and conforming to all state and local statutes governing the investment of public funds.

**2.0 Scope**

It is intended that this Investment Policy cover all funds and investment activities under the direct authority of the City organization.





### **3.0 Prudence**

As a charter city, the City operates its pooled cash investments under the prudent investor rule. Investments shall be made with the judgment and care, under the circumstances then prevailing which investors of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived. This affords the City a broad spectrum of investment opportunities as long as the investment is deemed prudent and is allowable under current legislation of the State of California, the charter of the City, and this investment policy. Investments will be made in a range of instruments to insure diversification of the City's portfolio and liquidity of assets in an emergency situation.

**3.1** The standard of prudence to be used by investment officials shall be the “prudent person” standard and shall be applied in the context of managing an overall portfolio. Investment officers acting in accordance with written procedures and the investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security’s credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments. Future State of California legislative actions affecting this investment policy (adding further restrictions to the type and length of investments) shall not apply to those investments held prior to the enactment of said legislation unless specifically identified in the legislative action.

### **4.0 Objective**

The primary objectives, in priority order, of the City of Visalia’s investment activities shall be:

**4.1 Safety:** Safety of principal is the foremost objective of the investment program. Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The objective will be to mitigate credit risk and interest rate risk.

Credit Risk, which is the risk of loss due to the failure of the security issuer or backer, will be minimized by:

Limiting investments to the types of securities listed in Section 8.0 of this Investment Policy

Pre-qualifying the financial institutions, broker/dealers, intermediaries, and advisers with which the City will do business in accordance with Section 7.0

Diversifying the investment portfolio so that the impact of potential losses from any one type of security or from any one individual issuer will be minimized.

Interest Rate Risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by:

Structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity

Investing funds primarily in shorter-term securities, money market mutual funds, or similar investment pools and limiting the average maturity of the portfolio in accordance with this policy as outlined in Section 13.0.

**4.2 Liquidity:** The City’s investment portfolio will remain sufficiently liquid to enable the City to meet



all operating requirements which might be reasonably anticipated.

**4.3 Return on Investments:** The City’s investment portfolio shall be designed with the objective of attaining a rate of return throughout budgetary and economic cycles, commensurate with the City’s investment risk constraints and the cash flow characteristics of the portfolio. Securities shall generally be held until maturity with the following exceptions:

- A security with declining credit may be sold early to minimize loss of principal.
- A security swap would improve the quality, yield, or target duration in the portfolio.
- Liquidity needs of the portfolio require that the security be sold.

**5.0 Delegation of Authority:**

Authority to manage the City’s investment program is derived from the City’s Charter. On November 21, 1983 Council delegated responsibility (Resolution 83-96) for the investment program is to the Finance Director (Treasurer), who shall establish written procedures for the operation of the investment program consistent with this investment policy. Procedures should include reference to: safekeeping, repurchase agreements, wire transfer agreements, banking service contracts and collateral/depository agreements. Such procedures shall include explicit delegation of authority to persons responsible for investment transactions. No person may engage in an investment transaction except as provided under the terms of this policy and the procedures established by the Treasurer. The Treasurer shall be responsible for all transactions undertaken and shall establish a system of controls to regulate the activities of subordinate officials. Annually, Council will review and adopt by resolution the updated Investment Policy, in which Council will delegate responsibility for the investment program to the Treasurer.

**6.0 Ethics and Conflicts of Interest**

Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Employees and investment officials shall disclose to the Treasurer any material interests in financial institutions that conduct business within this jurisdiction, and they shall further disclose any large personal financial/investment positions that could be related to the performance of the City, particularly with regard to the time of purchases and sales.

**7.0 Authorized Financial Dealers and Institutions:**

The Treasurer will maintain a list of financial institutions authorized to provide investment services. In addition, a list will also be maintained of approved security broker/dealers selected by credit worthiness who are authorized to provide investment services in the State of California. These may include “primary” dealers or regional dealers that qualify under Securities & Exchange Commission Rule 15C3- 1 (uniform net capital rule). No public deposit shall be made except in a qualified public depository as established by State laws.

All financial institutions and broker/dealers who desire to become qualified bidders for investment transactions must supply the Treasurer with the following:



- Audited Financial Statements
- Proof of National Association of Security Dealers certification
- Completed broker/dealer questionnaire
- Certification of having read this investment policy
- Compliance with City of Visalia insurance requirements for professional services agreements for general, professional and automotive liability.

An annual review of the financial condition and registrations of qualified bidders will be conducted by the Treasurer. In addition, a current audited financial statement is required to be on file for each financial institution and broker/dealer in which the City conducts investment transactions.

The City shall also be open to contracting investment management services for a portion of the portfolio. That portion shall be limited to longer term investments of two years or longer. Any investment management firm contracted shall meet criteria established by the Treasurer. All investments made under contract will be purchased in the City's name and in accordance with the guidelines established by the City's investment policy.

### **8.0 Authorized and Suitable Investments**

The City is empowered by statute to invest in the following types of securities. Any instrument not expressly permitted is prohibited. Specific limitations are provided on the maximum allowable percentage per investment category and further limitations by issuer within each investment category. With the exception of insured and/or collateralized bank deposits, overnight repurchase agreements,

U.S. Government securities, including its agencies and instrumentalities, and authorized pools, no more than 10% of the City's aggregate investment portfolio may be invested in securities of a single issuer regardless of sector. Any percentage limitation for a particular category of investment is only applicable at the time of purchase.

#### **A. Securities of the U.S. Government**

Securities of the U.S. Government include U.S. Treasury bills, notes and bonds.

U.S. Treasury Bills - are issued by the U.S. Treasury and are available in maturities out to one year.

They are non-interest bearing and sold on a discount basis. The face amount is paid at maturity.

Treasury Notes - are issued by the U.S. Treasury with maturities from two to ten years. They are issued in coupon form and many issues are also available in registered form. Interest is payable at six month intervals until maturity.

Treasury Bonds - are issued by the U.S. Treasury with maturities of ten years to thirty years. The City may purchase the interest and/or principal of a U.S. Treasury Bond. A principal only instrument is commonly called a "stripped" or "zero" coupon. Stripped coupons are sold at a discount basis. The face amount is paid at maturity.

#### **B. Securities of U.S. Government Agencies**

The capital of U.S. government agencies was initially financed by the United States Treasury. As the agencies have grown and operated profitably over the years, the Treasury's investment has been



replaced in a large measure by private capital. At the present time, obligations of only a few agencies are backed by the full faith and credit of the U.S. Government. The obligations of all the federal agencies described in the following sections are not guaranteed by the U.S. Government with the exception of Government National Mortgage Association, but are considered to be investments of the highest quality.

Federal National Mortgage Association - (Fannie Mae) Is a quasi- public corporation created by an act of Congress to assist the home mortgage market by purchasing mortgages insured by the Federal Housing Administration and the Farmers Home Administration, as well as those guaranteed by the Veterans Administration. FNMA issues Notes and Bonds. Notes are issued with maturities of less than one year with interest paid at maturity. Bonds are issued for 15 and 30 year maturities with interest paid semi-annually. Interest is computed on a 30/360 day basis. There is a strong secondary market in these securities. A secondary market means these instruments are actively traded; they are bought and sold daily.

Government National Mortgage Association - (Ginnie Mae) is a wholly owned corporate instrumentality of the United States within the Department of Housing and Urban Development. A certificate collateralized by FHA/VA residential mortgages represents a share in a pool of FHA or VA mortgages. Ginnie Mae's are registered securities. Principal and interest are paid monthly and sent directly from the issuer of the pool, usually a mortgage banker, to the City. Original maturities range from 12 to 30 years with a 7 to 12 year assumed average life. (Assumed average life is due to prepayments of mortgages).

Federal Home Loan Banks - provide credit to member lending institutions such as savings and loan associations, cooperative banks, insurance companies and savings banks. The agency offers bonds in the public market with maturities of one year to ten years. These bonds are usually offered on a quarterly basis depending on the current demands of the housing industry. Interest is paid semi-annually on a 30/360 day basis.

Federal Farm Credit Banks - are debt instruments issued to meet the financial needs of farmers and the national agricultural industry. Discount notes are issued monthly with 6 and 9 month maturities. Discount notes pay interest at maturity. Longer term debentures (2-5 years) are also issued. Debentures pay interest semi-annually on a 30/360 day basis. These issues enjoy an established secondary market.

Small Business Administration Loans - (SBA) The Small Business Administration is an independent agency of the United States government which furnishes financial and management assistance to small businesses. The SBA guarantees the principal portion of the loans it approves. The City purchases the guaranteed portion of these loans. Maturity can be for 1 year to 30 years. These loans can be either set at a fixed rate or variable rate which is usually tied to the prime rate. Principal and interest are paid monthly on a 30/360 day basis.

Federal Home Loan Mortgage Corporation - (Freddie Macs) A publicly held government-sponsored enterprise created on July 24, 1970 pursuant to the Federal Home Loan Mortgage Corporation Act, Title III of the Emergency Home Finance Act of 1970, as amended. Freddie Mac's statutory mission is to provide stability in the secondary market for home mortgages, to respond appropriately to the private capital market and to provide ongoing assistance to the secondary market for home



mortgages by increasing the liquidity of mortgage investments and improving the distribution of investment capital available for home mortgage financing. Maturity can be for 1 year to 30 years. These loans can be either set at a fixed rate or variable rate.

Other U.S. government securities available to the City for investment purposes include: Student Loan Marketing Association (SLMA or Sallie Mae), Aid for International Development (AID), and debentures of Tennessee Valley Authority (TVA). However, these instruments are not offered on a regular basis and do not offer the same liquidity as the before mentioned instruments.

### **C. Securities of the State of California or Its Sub-Divisions**

The State of California and its sub-divisions occasionally provide a good investment alternative, such as notes, bonds and other evidences of indebtedness. They are used to meet the financial needs of State, or other agencies of the State. These investments, during certain market conditions, can provide a higher yield even without the tax benefit that the private sector takes advantage of. The City will only purchase California securities with credit ratings of A or better by a nationally recognized rating agency; and with maturities of 5 years or less. Their interest is calculated on a 30/360 day basis like Agency bonds. Interest is paid semi-annually.

### **D. Time Deposits and Certificates of Deposit**

Time Deposits are placed with commercial banks, savings association, or state or federal credit unions. A time deposit is a receipt for funds deposited in a financial institution for a specified period of time at a specified rate of interest. Generally, the time is 3 months to 2 years. Denominations can be any agreed upon amount and interest is normally calculated using actual number of days on a 360-day year and paid monthly. Deposits are insured by the Federal Deposit Insurance Corporation (FDIC) currently up to \$250,000 per institution and Certificates of Deposit can be supported by either 110% U.S. Government agency notes or 150% mortgages currently held by the bank or savings and loan. An institution must meet the following criteria to be considered by the City:

- The institution must maintain a net worth to asset ratio of at least 3% and a positive earnings record.
- The institution must make available a current FDIC call report or FHLB report. A call report presents the solvency of the institution to the agency with oversight responsibility of that institution.

### **E. Negotiable Certificates of Deposit**

Negotiable Certificates of Deposit are a form of Certificate of Deposit which have been an important money market instrument since 1961 when commercial banks began issuing them and a secondary market developed to provide liquidity. Since these certificates of deposit can be traded in the secondary market, they are negotiable instruments, hence their name negotiable certificate of deposit. They are supported only by the strength of the institution from which they are purchased. Interest is paid semi-annually computed on a 30/360 day basis. Maturities range from 3 months to 2 years. Negotiable Certificates of Deposit are generally issued in blocks of \$1 million, \$5 million, \$10 million, etc.

The City will restrict its investments in Negotiable Certificates of Deposit to the 100 largest United



States banks according to asset size. The profitability of the financial institution as well as its financial stability is also taken into account prior to placing the investment.

### F. **Banker's Acceptance Notes**

A banker's acceptance (B.A.) is a unique credit instrument used to finance both domestic and international transactions. As a money market instrument, it is an attractive short-term investment. When a bank "accepts" such a time draft, it becomes, in effect, a predated certified check payable to the bearer at some future, specified date. Little risk is involved because the commercial bank assumes primary liability once the draft is accepted. Banker's acceptances are frequently in odd amounts. Maturities normally range from 30 up to 180 days. Banker's acceptances are sold at a discount. This means the face amount is received at maturity. The City will purchase Banker's acceptances from only the 100 largest United States banks according to asset size. The profitability of the financial institution as well as its financial stability is also taken into account prior to placing the investment.

### G. **Commercial Paper**

Commercial paper is the trade name applied to unsecured promissory notes issued by finance and industrial companies to raise funds on a short term basis. Commercial paper can be purchased on an interest bearing or discount basis. Interest bearing instruments pay interest semi-annually. Discounted instruments pay interest at maturity. The City will invest in commercial paper only if the paper attains the highest ranking or attains the highest letter and number rating as provided for by a nationally recognized statistical-rating organization (NRSRO). Maturities range from 30 to 180 days with interest computed on a 30/360 day basis.

### H. **Medium Term Notes**

In recent years, this financing mechanism has grown, providing capital to the private sector, and diminishing the Negotiable Certificate of Deposit market. The trend towards medium term notes is related to buyer and seller flexibility and convenience. The notes are issued on any given date and maturing on a negotiated date. They generally range from 2 to 5 years in maturity. This market provides an excellent alternative to Negotiable C.D.'s. The City will only purchase Medium Term Notes with credit ratings of A or better by a nationally recognized rating agency; and with maturities of 5 years or less. Their interest is calculated on a 30/360 day basis like Agency bonds. Interest is paid semi-annually.

### I. **Local Agency Investment Fund**

The Local Agency Investment Fund (LAIF) was established by the State to enable treasurers to place funds in a pool for investment. The LAIF has been particularly beneficial to those jurisdictions with small portfolios. Each agency is limited to an investment of \$75.0 million per account. The City uses this fund for short term liquidity, investment, and yield when rates are declining. Funds are available on demand and interest is paid quarterly.

### J. **Repurchase Agreement**



Closely associated with the functioning of the Federal funds market is the negotiation of repurchase agreements or repo's. Banks may buy temporarily idle funds from a customer by selling U.S. Government or other securities with the contractual agreement to repurchase the same security on a future date determined by negotiation. For the use of funds, the customer receives an interest payment from the bank; the interest rate reflects both the prevailing demand for Federal funds and the maturity of the repo. Repurchase Agreements are usually executed for \$100,000 or more. The City will require physical delivery of the securities backing the repo to its safekeeping agent. The institution from which the City purchases a repo must transfer on an ongoing basis sufficient securities to compensate for changing market conditions and to insure that the market value of securities is valued at 102 percent or greater of the funds borrowed against those securities. Generally, maturities range from 1 to 90 days with interest paid at maturity, and may not exceed one year. A Master Repurchase Agreement is required.

### **K. Reverse Repurchase Agreements**

Reverse Repurchase Agreements, on the other hand simply reverses the above process of purchasing repurchase agreements. The City, in effect, sells a particular security to a firm for a stated period of time, not to exceed 92 days. Interest is paid at maturity. The City pays the firm interest on the cash it receives while receiving the interest on original security. The City will in turn purchase a short term security at a higher rate of interest. Reverse repurchase agreements may also be used to alleviate a temporary cash shortage. The City of Visalia will never utilize the reverse repurchase agreement in order to meet its cash needs. Reinvestment of reverse repurchases will be in securities of shorter or equal maturities to a reverse repurchase agreement. Reverse repurchase agreements cannot exceed 20% of the investment portfolio.

### **L. Money Market Mutual Funds**

Money Market Mutual Funds are shares issued by diversified management companies who invest in the securities and obligations as authorized by subdivisions (a) to (j), inclusive, or subdivisions (m) or (n) of Government Code Section 53630 and comply with the investment restrictions of Article 2 (commencing with Section 53630 of the California Government Code). To be eligible for investment pursuant to this subdivision, these companies shall either: (1) attain the highest ranking or the highest letter and numerical rating provided by not less than two nationally recognized rating services, or (2) have an investment adviser registered with the Securities and Exchange Commission with not less than five year's experience investing in the securities and obligations as authorized by subdivisions (a) to (j), inclusive, or subdivisions (m) or (n) of Government Code section 53630, and with assets under management in excess of five hundred million dollars (\$500,000,000). The purchase price of shares purchased pursuant to this subdivision shall not include any commission that these companies may charge and shall not exceed 20 percent of the investment portfolio.

### **M. Investment Pools other than LAIF**

Managed Investment Pool's pursuant to California Government Code Section 53601 (p) for which shares of beneficial interest issued by a joint powers authority organized pursuant to California Government Code Section 6509.7 that invests in the securities and obligations authorized in subdivisions (a) to (q), inclusive. Each share shall represent an equal proportional interest in the underlying pool of securities owned by the joint powers authority. To be eligible under this section,



the joint powers authority issuing the shares shall have retained an investment adviser that meets all of the following criteria:

1. The advisor is registered or exempt from registration with the Securities and Exchange Commission.
2. The advisor has not less than five years of experience investing in the securities and obligations authorized in subdivisions (a) to (q), inclusive.
3. The advisor has assets under management in excess of five hundred million dollars (\$500,000,000).

**9.0 Other Investment Pools:**

A thorough investigation of investment pools, as authorized by statute, shall be conducted prior to the City’s investment. The City uses the Local Agency Investment Fund (LAIF) that was established by the State to enable treasurers to place funds in a pool for investments. Any pool shall provide the following:

- A description of eligible investment securities, and a written statement of investment policy and objectives (i.e. are reserves, retained earnings, etc. utilized by the pool and is the pool eligible for bond proceeds and/or will it accept such proceeds)
- A description of interest calculations and distribution methods, and how gains and losses are treated
- A description of how the securities are safeguarded (including the settlement processes), and how often securities are priced and the program audited
- A description of who may invest in the program
- A description of how deposits and withdrawals will be made, how often they are allowed and any minimum or maximum limitations
- A reporting schedule for receiving statements and portfolio activity
- A fee schedule and method of assessment

**10.0 Collateralization:**

Collateralization will be required on two types of investments: certificates of deposit and repurchase (and reverse) agreements. Deposits are insured by the Federal Deposit Insurance Corporation (FDIC) currently up to \$250,000 per institution and Certificates of Deposit can be supported by either 110% U.S. Government agency notes or 150% mortgages currently held by the bank or savings and loan.

**11.0 Safekeeping and Custody:**

Securities purchased with invested funds that are in a negotiable, bearer, registered, or nonregistered format, shall require delivery of all the securities to the City, including those purchased for the City by financial advisors, consultants, or managers using the City’s funds, by book entry, physical delivery, or by third party custodial agreement. The transfer of securities to the counterparty bank’s customer book entry account may be used for book-entry delivery.





To insure the safety and internal accounting controls necessary to establish a stable and accurate investment system, the City uses an investment confirmation document. This document is prepared by Treasury and approved by accounting personnel. Copies are also distributed to the City accounting department, Treasury investment file, and the institutions with which the order to transfer funds was placed (safekeeping). This transaction control document, or "Confirmation" form, contains information regarding the type of investment; amount invested; interest rate; purchase and maturity dates; and any delivery instructions. This confirmation is matched to the Broker's Confirmation and held in the Treasury's file until the security is sold or matures.

**12.0 Diversification:**

The City operates its investment pool with many State and self-imposed constraints. It does not buy stocks and it does not speculate. Currently Government Code Section 53600 (et seq) restricts the City portfolio to:

- o 30% in Negotiable Certificates of Deposit
- o 25% in Commercial Paper
- o 20% in Money Market Mutual Funds
- o 40% in Bankers Acceptance Notes
- o 30% in Medium Term Notes
- o 20% in Repurchase Agreements

These restrictions primarily apply to short-term investments and are interpreted to apply at the time of investment. If, as the portfolio mix changes over time, a particular segment exceeds these restrictions the prudent investor rule shall apply.

The City will be selective in purchasing long-term negotiable certificates of deposit and medium term notes, placing such an investment only with a large stable institution.

**13.0 Maximum Maturities**

To the extent possible, the City will attempt to match its investments with anticipated cash flow requirements. The City will operate a portfolio with an average life of three years or less. This is to insure liquidity and the ability to move with changing markets and interest rates.

No investments shall be made in investments with maturities greater than five (5) years without specific Council approval not less than ninety days prior to the investment. Exception: Mortgage Backed Securities, such as Federal National Mortgage Association (Fannie Mae) and Government National Mortgage Association (Ginnie Mae) which have maturities greater than five (5) years, and not to exceed 30 years may be purchased. While the final maturity on these investments is greater than five (5) years, the return of principal and interest is received on a monthly basis (as mortgages are being paid, refinanced, and pre-paid), therefore minimizing the investment risk. At no point, will investments with maturities greater than five (5) years exceed 20% of the portfolio value.

**14.0 Internal Control**

To assure compliance with policies and procedures, the Treasurer, along with finance staff, shall form an investment committee. The committee will meet to review the investment portfolio and



collectively establish investment goals and parameters for purchases. The committee will also collectively decide on investment purchases and sales of holdings.

### **15.0 Performance Standards**

The investment portfolio shall be designed with the objective of obtaining a rate of return throughout budgetary and economic cycles, commensurate with the investment risk constraints and the cash flow needs.

**15.1 Market Yield (Benchmark):** The City's investment strategy is passive. Passive investment portfolio management generally indicates that the Treasurer will purchase an instrument and hold it through maturity, and then reinvest the monies. Although the City's investment strategy is passive, this will not restrict the Treasurer from evaluating when swaps are appropriate or if the sale of an instrument is prudent prior to final maturity. Given this strategy, a series of appropriate benchmarks shall be established against which portfolio performance shall be compared on a regular basis. The benchmarks shall be reflective of the actual securities being purchased and risks undertaken and the benchmarks shall have a similar weighted average maturity as the portfolio.

### **16.0 Reporting**

Quarterly, the Treasurer will issue a report for Council's review of the City's current investment portfolio, detailing securities purchase and maturity date, face and market value, credit quality, and any reverse activities.

Periodically, the long-term investments will be reviewed in order to determine if it is advantageous to sell those securities and purchase others. The review will consider current market conditions and various spread relationships among security types. Additionally, a statement will be issued indicating the findings of the analysis. The monitoring of the conditions set forth in this policy statement is the responsibility of the Treasurer.

### **17.0 Investment Policy Adoption**

The City's investment policy shall be adopted by resolution. The policy shall be reviewed annually by the City Council and any modifications made thereto must be approved by them.



Exhibit A

City of Visalia - Summary of Eligible Investments

Type of Issue	Original Maturities	Interest Payments	U.S. Govt. Guaranteed?
U.S. Treasury Bills	91 day and 182 day Bills auctioned each Monday for settlement on Thursday.	Issued at a discount from par. Paid at maturity.	Yes
	52 week bills auctioned every fourth Thursday for settlement on the following Thursday.	Discount is based on the actual number of days on a 360 day basis. Paid at maturity.	
U.S. Treasury Notes	2 to 10 years.	Paid semi-annual based on the actual days in the month and half-year.	Yes
U.S. Treasury Bonds	10 to 30 years.	Paid semi-annual based on the actual days in the month and half-year.	Yes
Strips or Zeros	10 to 30 years.	Issued at a discount from par. Paid at maturity on a 30/360 day basis.	Yes
FNMA(Federal National Mortgage Association)	Discount notes are issued with maturities less than one year.	Issued at a discount from par. Paid at maturity on a 30/360 day basis.	No
	15 year and 30 year mortgage-backed securities with a 7 and 15 year assumed average life.	Principal and interest paid semi-annually on a 30/360 day basis.	No
GNMA(Gov't National Mortgage Association)	Various maturities from 12 to 30 years with an assumed average life of 7 to 12 years.	Principal and interest paid monthly on a 30/360 day basis.	Yes
FHLB(Fed Home Loan Bank)	Bonds of maturities from 1 to 10 years.	Paid semi-annually on 30/360 day basis.	No



<b>Type of Issue</b>	<b>Original Maturities</b>	<b>Interest Payments</b>	<b>U.S. Govt. Guaranteed?</b>
FFCB(Fed Farm Credit Bank)	6 and 9 month offered monthly.	Paid at maturity on a 30/360 day basis.	No
	Debentures are issued with 2 to 5 years maturities.	Paid semi-annually on a 30/360 day basis.	No
SBA(Small Bus. Administration)	Loans to Small Businesses. The principal portion of the loan is guaranteed by the SBA. 1 to 30 years.	Principal and interest paid monthly. On a 30/360 day basis. Can be a fixed or variable rate which is usually tied to prime rate.	No
FHLMC(Fed. Home Loan Mortgage Corporation)	30 year final with 12 year assumed average life.	Principal and interest paid monthly on a 30/360 day basis.	No
California Securities	Debentures are issued with 2 to 5 years maturities.	Paid semi-annually on a 30/360 day basis.	No
CD(Certificate of Deposit)	3 months to 5 years.	Paid monthly on a actual/360 day basis.	No
NCD(Negotiable Certificates of Deposit)	3 months to 2 years. Some issues have quarterly floating rates.	Paid semi-annually. Floaters pay quarterly.	No
BA Notes(Banker's Acceptance Notes)	30 to 180 days.	Issued at a discount from par. Paid at maturity.	No
Commercial Paper	Unsecured promissory note issued by finance and industrial companies to raise short term capital. Generally 30 to 180 days.	Can be interest bearing or a discounted note. If interest bearing, paid semi-annually. If discounted, paid at maturity.	No
MTN(Medium Term Notes)	2 to 5 years. Extended maturity commercial paper.	Paid semi-annually on a 30/360 day basis.	No
LAIF(Local Agency Investment Fund) State Pool	Funds are available on demand. Investments are restricted by Gov't. Code, same as the City's.	Paid quarterly.	No
<b>Type of Issue</b>	<b>Original Maturities</b>	<b>Interest Payments</b>	<b>U.S. Govt. Guaranteed?</b>



Repurchase Agreements	Negotiated. A short term investment transaction with a contractual agreement to repurchase the same securities at a future date. In essence, the City loans the Bank money for a specified time collateralized by marketable securities. Terms are from 1 to 90 days.	Paid at maturity.	No
Reverse Repurchase Agreements	Negotiated. This transaction is the mirror image of the repurchase agreement. Instead of the City loaning the Bank money, the Bank loans the City funds. The City then "repurchases" securities with matched maturities to the end of the contract. Terms are from 1 to 90 days.	Paid at maturity.	No
Money Market Mutual Funds	Funds are available on demand. Shares issued by a diversified management company.	Paid Monthly	No
Other Investment Pools	Funds are available on demand.	Paid quarterly	No



### GLOSSARY

**AGENCIES:** Federal agency securities

**ASKED:** The price at which securities are offered.

**ARBITRAGE:** Transactions by which securities are bought and sold in different markets at the same time for the sake of the profit arising from a yield difference in the two markets.

**BANKERS ACCEPTANCE (BA):** A draft of bill or exchange by a bank or trust company. The accepting institution guarantees payment of the bill, as well as the issuer.

**BID:** The price offered by a buyer of securities. (When you are selling securities, you ask for a bid.) See Offer.

**BROKER:** A broker brings buyers and sellers together for a commission.

**CERTIFICATE OF DEPOSIT (CD):** A time deposit with a specific maturity evidenced by a certificate. Large-denomination CD's are typically negotiable.

**COLLATERAL:** Securities, evidence of deposit or other property which a borrower pledges to secure repayment of a loan. Also refers to securities pledged by a bank to secure deposits of public monies.

**COMPREHENSIVE ANNUAL FINANCIAL REPORT (Annual Financial Report):** The official annual report for the City of Visalia. It includes five combined statements for each individual fund and account group prepared in conformity with GAAP. It also includes supporting schedules necessary to demonstrate compliance with finance-related legal and contractual provisions, and a detailed Statistical Section.

**COUPON:** (a) The annual rate of interest a bond's issuer promises to pay the

bondholder on the bond's face value. (b) A certificate attached to a bond evidencing interest due on a payment date.

**DEALER:** A dealer, as opposed to a broker, acts as a principal in all transactions, buying and selling for his/her own account.

**DEBENTURE:** A bond secured only by the general credit of the issuer.

**DELIVERY VERSUS PAYMENT (DVP):** There are two methods of delivery of securities: delivery versus payment and delivery versus receipt. Delivery versus payment is delivery of securities with an exchange of money for the securities. Delivery versus receipt is delivery of securities with an exchange of a signed receipt for the securities.

**DERIVATIVES:** (1) Financial instruments whose return profile is linked to, or derived from, the movement of one or more underlying index or security, and may include a leveraging factor, or (2) financial contracts based upon notional amounts whose value is derived from an underlying index or security (interest rates, foreign exchange rates, equities or commodities).

**DISCOUNT:** The difference between the cost price of a security and its maturity when quoted at lower than face value. A security selling below original offering price shortly after sale also is considered to be at a discount.

**DISCOUNT SECURITIES:** Non-interest bearing money market instruments that are issued at a discount and redeemed at maturity for full face value, e.g. U.S. Treasury Bills.

**DIVERSIFICATION:** Dividing investment funds among a variety of securities offering independent returns.



**FEDERAL CREDIT AGENCIES:** Agencies of the Federal government set up to supply credit to various classes of institutions and individuals, e.g., S&L's, small business firms, students, farmers, farm cooperatives, and exporters.

### **FEDERAL DEPOSIT INSURANCE**

**CORPORATION (FDIC):** A federal agency that insures bank deposits, currently up to \$250,000 per deposit.

**FEDERAL FUNDS RATE:** The rate of interest at which Fed funds are traded. This rate is currently pegged by the Federal Reserve through open-market operations.

### **FEDERAL HOME LOAN BANKS (FHLB):**

Government sponsored wholesale banks (currently 12 regional banks) which lend funds and provide correspondent banking services to member commercial banks, thrift institutions, credit unions and insurance companies. The mission of the FHLB's is to liquefy the housing related assets of its members who must purchase stock in their district Bank.

### **FEDERAL NATIONAL MORTGAGE**

**ASSOCIATION (FNMA):** FNMA, like GNMA was chartered under the Federal National Mortgage Association Act in 1938. FNMA is a federal corporation working under the auspices of the Department of Housing and Urban Development (HUD). It is the largest single provider of residential mortgage funds in the United States. Fannie Mae, as the corporation is called, is a private stockholder-owned corporation. The corporation's purchases include a variety of adjustable mortgages and second loans, in addition to fixed-rate mortgages. FNMA's securities are also highly liquid and are widely accepted. FNMA assumes and guarantees that all security holders will receive timely payment of principal interest.

### **FEDERAL OPEN MARKET COMMITTEE**

**(FOMC):** Consists of seven members of the Federal Reserve Board and five of the twelve

Federal Reserve Bank Presidents. The President of the New York Federal Reserve Bank is a permanent member, while the other Presidents serve on a rotating basis. The Committee periodically meets to set Federal Reserve guidelines regarding purchases and sales of Government Securities in the open market and a means of influencing the volume of bank credit and money.

**FEDERAL RESERVE SYSTEM:** the central bank of the United States created by Congress and consisting of a seven member Board of Governors in Washington, DC, 12 regional banks and about 5,700 commercial banks that are members of the system.

### **GENERALLY ACCEPTED ACCOUNTING PRINCIPALS (GAAP):**

The standard established by the National Council on Governmental Accounting which establishes the *minimum* requirements for a fair presentation of financial data in external financial reports. GAAP also assures a degree of comparability in financial reporting among different governments.

### **GOVERNMENT NATIONAL MORTGAGE ASSOCIATION (GNMA or Ginnie Mae):**

Securities influencing the volume of bank credit guaranteed by GNMA and issued by mortgage bankers, commercial banks, savings and loan associations, and other institutions. Security holder is protected by full faith and credit of the U.S. Government. Ginnie Mae securities are backed by the FHA, VA or FMHM mortgages. The term "passthroughs" is often used to describe Ginnie Mae's.

**LIQUIDITY:** A liquid asset is one that can be converted easily and rapidly into cash without a substantial loss of value. In the money market, a security is said to be liquid if the spread between bid and asked prices is narrow and reasonable size can be done at those quotes.



**LOCAL AGENCY INVESTMENT FUND:** The Local Agency Investment Fund (LAIF) was established by the State to enable treasurers to place funds in a pool for investments. The LAIF has been particularly beneficial to those jurisdictions with small portfolios. Each account is limited to an investment of \$75.0 million.

**MARKET VALUE:** The price at which a security is trading and could presumably be purchased or sold.

**MASTER REPURCHASE AGREEMENT:** A written contract covering all future transactions between the parties to repurchase—reverse repurchase agreements that establishes each party’s rights in the transactions. A master agreement will often specify, among other things, the right of the buyer-lender to liquidate the underlying securities in the event of default by the seller-borrower.

**MATURITY:** The date upon which the principal or stated value of an investment becomes due and payable.

**MONEY MARKET:** The market in which short- term debt instruments (bills, commercial paper, bankers’ acceptances, etc.) are issued and traded.

**OFFER:** The price asked by a seller of securities. (When you are buying securities, you ask for an offer.) See Asked and Bid.

**OPEN MARKET OPERATIONS:** Purchases and sales of government and certain other securities in the open market by the New York Federal Reserve Bank as directed by the FOMC in order to influence the volume of money and credit in the economy. Purchases inject reserves into the bank system and stimulate growth of money and credit; sales have the opposite effect. Open market

operations are the Federal Reserve’s most important and most flexible monetary policy tool.

**PORTFOLIO:** Collection of securities held by an investor.

**PRIMARY DEALER:** A group of government securities dealers who submit daily reports of market activity and positions and monthly financial statements to the Federal Reserve Bank of New York and are subject to its informal oversight. Primary dealers include Securities and Exchange Commission (SEC)-registered securities broker-dealers, banks, and a few unregulated firms.

**PRUDENT PERSON RULE:** An investment standard. In some states the law requires that a fiduciary, such as a trustee, may invest money only in a list of securities selected by the custody state--the so-called legal list. In other states the trustee may invest in a security if it is one which would be bought by a prudent person of discretion and intelligence who is seeking a reasonable income and preservation of capital.

**QUALIFIED PUBLIC DEPOSITORIES:** A financial institution which does not claim exemption from the payment of any sales or compensating use or ad valorem taxes under the laws of this state, which has segregated for the benefit of the commission eligible collateral having a value of not less than its maximum liability and which has been approved by the Public Deposit Protection Commission to hold public deposits.

**RATE OF RETURN:** The yield obtainable on a security based on its purchase price or its current market price. This may be the amortized yield to maturity on a bond the current income return.

**REPURCHASE AGREEMENT (REPO):** A holder





of securities sells these securities to an investor with an agreement to repurchase them at a fixed price on a fixed date. The security “buyer” in effect lends the “seller” money for the period of the agreement, and the terms of the agreement are structured to compensate him for this. Dealers use Repos extensively to finance their positions. Exception: When the Fed is said to be doing Repos, it is lending money, increasing bank reserves.

**SAFEKEEPING:** A service to customers rendered by banks for a fee whereby securities and valuables of all types and descriptions are held in the bank’s vaults for protection.

**SECONDARY MARKET:** A market made for the purchase and sale of outstanding issues following the initial distribution.

**SECURITIES & EXCHANGE COMMISSION:** Agency created by Congress to protect investors in securities transactions by administering securities legislation.

**SEC RULE 15C3-1:** See Uniform Net Capital Rule.

**STRUCTURED NOTES:** Notes issued by Government Sponsored Enterprises (FHLB, FNMA, SLMA, etc.) and corporations which have imbedded options (e.g. call features, step-up coupons, floating rate coupons, derivative-based returns) into their debt structure. Their market performance is impacted by the fluctuation of interest rates, the volatility of the imbedded options and shifts in the shape of the yield curve.

**TREASURY BILLS:** A non-interest bearing discount security issued by the U.S.

Treasury to finance the national debt. Most bills are issued to mature in three months, six months, and one year.

**TREASURY BONDS:** Long-term coupon-bearing U.S. Treasury securities issued as direct obligations of the U.S. Government and having initial maturities of more than 10 years.

**TREASURY NOTES:** Long-term coupon-bearing U.S. Treasury securities issued as direct obligations of the U.S. Government and having initial maturities from two to 10 years.

**UNIFORM NET CAPITAL RULE:** Securities and Exchange Commission requirement that member firms as well as nonmember broker-dealers in securities maintain a maximum ratio of indebtedness to liquid capital of 15 to 1; also called net capital rule and net capital ratio. Indebtedness covers all money owed to a firm, including margin loans and commitments to purchase securities, one reason new public issues are spread among members of underwriting syndicates. Liquid capital includes cash and assets easily converted into cash.

**YIELD:** The rate of annual income return on an investment, expressed as a percentage. (a) INCOME YIELD is obtained by dividing the current dollar income by the current market price for the security. (b) NET YIELD or YIELD TO MATURITY is the current income yield minus any premium above par or plus any discount from par in purchase price, with the adjustment spread over the period from the date of purchase to the date of maturity of the bond.



## Glossary of Document Terms



## GLOSSARY

**Activity** - A specific and distinguishable service performed by one or more organizational components of a government to accomplish a desirable government function (e.g., fire activities are within the public safety function)

**Accounting System** - The methods and records established to identify, assemble, analyze, classify, record and report a government's transactions and to maintain accountability for the related assets and liabilities.

**Agency Fund** - A fund normally used to account for assets held by a government as an agent for individuals, private organizations or other governments and/or other funds.

**Annual Budget** - A budget applicable to a single fiscal year.

**Annual Financial Report** - A financial report applicable to a single fiscal year.

**Appropriated Budget** - The expenditure authority created by the appropriation bills or ordinances, which are signed into law, and the related estimated revenues. The appropriated budget would include all reserves, transfers, allocations, supplemental appropriations and other legally authorized legislative and executive changes.

**Appropriation** - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation usually is limited in amount and time it may be expended.

**Authority** - A government or public agency created to perform a single function or a restricted group of related activities.

**Bond Covenant** - A legally enforceable promise made by an issuer of bonds to the bondholders, normally contained in the bond resolution or indenture.

**Budget** - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

**Capital Budget** - A plan of proposed capital outlays and the means of financing them.

**Capitalized Expenditures** - Expenditures resulting in the acquisition and/or construction of fixed assets.

**Capital Improvement Program (CIP)** - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure



in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

**Cost Accounting** - The method of accounting that provides for the assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.

**Certificates of Participation (COPS)** – COPS are long-term financing instruments issued to fund the acquisition of equipment or the acquisition, construction or rehabilitation of real property. They are usually structured as a lease arrangement, with payments made from the General Fund.

**Contributed Capital** – Contributed capital is created when transfers of equity or assets are received by a proprietary fund. This can be a transfer of cash, fixed assets or as a grant proceeds.

**Debt Financing** - Borrowing funds as needed and pledging future revenues to make (finance) current expenditures or capital projects.

**Debt Service Fund** - A fund to account for debt service payments, as well as any accumulation of resources in anticipation of future principle and interest requirements.

**Deficit** - The result of an excess of expenditures over resources.

**Deficit Bonds** - Approved by voters in March of 2004, proceeds from the bonds were used to cover the shortfall in the state’s budget for fiscal year 2003-04. Bond payments came via the “triple flip”, whereby the state reallocated .25% of cities sales tax proceeds with property tax.

**Designation of Fund Balance** - The designation indicates that a portion of fund equity is not available for appropriation based on Council’s plan for future uses.

**Employee Services** - Salaries plus fringe benefits earned by employees of the organization for work performed.

**Encumbrances** - Commitments to unperformed (executory) contracts for goods and services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.

**Enterprise Fund** - A fund established to account for operations financed and operated in a manner similar to private business enterprises. In this case the governing body intends that costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.



**Entitlement** - The amount of payment to which a state or local government is entitled pursuant to an allocation formula contained in applicable statutes.

**Equity** – The difference between assets and liabilities of a fund.

**Financial Resources** – Cash and other assets that, in the normal course of operations, will become cash.

**Fiscal Year** - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

**Fixed Assets** – Long-lived tangible assets such as buildings, equipment, improvements and vehicles.

**Fund** - A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

**Fund Balance** - The difference between fund assets and fund liabilities of governmental and similar trust funds.

**Fund Balance – Reserved** – Used to indicate that a portion of fund balance has been restricted for a specific purpose.

**Full-Time Equivalent (FTE)** - The amount of time, 2,080 hours per year, worked by a full-time employee.

**General Fund** - The fund used to account for all financial resources, except those required to be accounted for in another fund.

**Generally Accepted Accounting Principles (GAAP)** – Uniform minimum standards and guidelines for financial accounting and reporting.

**Grants** - Contributions or gifts of cash or other assets from another government entity to be used for a specific purpose.

**Internal Service Fund** - A fund used to account for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis.

**Letter of Credit** - A financial institutions written guarantee of a customer's drafts, up to a specified amount, for a certain period of time.

**Materials & Services** - Expenses which are charged directly as a part of the cost of a service.



**Measure T** – A measure approved by the citizens of Visalia in March 2004. The measure increases the sales tax rate by .25% beginning in July 2004. Proceeds from the increased tax rate are restricted for public safety services.

**Net Income (Loss)** - Proprietary fund excess (deficit) of operating revenues, non-operating revenues and operating transfers in over operating expenses, non-operating expenses and operating transfers out.

**Non-Operating Expenses** - Proprietary fund expenses not directly related to the fund's primary activities (e.g., interest expense).

**Non-Operating Revenues** - Proprietary fund revenues incidental to, or byproducts of, the fund's primary activities. (e.g., interest expense).

**Operating Budget** - Plans of current expenditures and the proposed means of financing them.

**Operating Expenses** - Proprietary fund expenses related directly to the fund's primary activities.

**Operating Income** - The excess of proprietary fund operating revenues over operating expenses.

**Operating Revenues** - Proprietary fund revenues directly related to the fund's primary activities. They consist primarily of user charges for goods and services.

**Program** - Group activities, operations or organizational units directed to attaining specific purposes or objectives.

**Program Purpose** - A general statement explaining the reason a particular program or division exists.

**Property Tax Swap** – The state’s swap of reduced Vehicle License Fees (VLF) with property tax. The swap permanently reduced the VLF fee, which cities receive, from 2% of the value of the vehicle to .65%. The reduction in the VLF is backfilled by the state with property taxes.

**Proprietary Fund** - The classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private section (i.e., enterprise and internal service funds). All assets, liabilities, equities, revenues, expenses and transfers relating to the government's business and quasi-business activities are accounted for through proprietary funds.

**Reimbursements** – Repayments of amounts remitted on behalf of another fund.



**Reserve** - (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure; and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

**Reserved Fund Balance** - Those portions of the difference between fund assets and fund liabilities of governmental and similar trust funds that cannot be appropriated for expenditure or that are legally segregated for a specific future use.

**Residual Equity Transfers** – Nonrecurring or non-routine transfers of equity between funds.

**Retained Earnings** - An equity account reflecting the accumulated earning of an enterprise or internal service fund.

**Revenue Bonds** - Cities, counties and special districts can pledge the restricted revenues of an enterprise system or other special fund to repay bonds or COPs. The most common uses of revenue financing are for water, power, transportation, sewer, and sanitation.

**Revenues** - 1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. 2) Increases in the net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Also, operating transfers-in are classified separately from revenues.

**Risk Management** - All the ways and means used to avoid accidental loss or to reduce its consequences if it does occur.

**Self-Insurance** - A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is sometimes accompanied by the setting aside of assets to fund any related losses. Because no insurance is involved, the term self-insurance is a misnomer.

**Service Level Measure** - A statement describing an activity conducted or performed by the program/division. A program will usually have many Service Level Measures. Service Level Measures provide quantifiable and qualitative information as to the level of service to be provided in relation to the level of funding indicated in the budget.

**Service Reimbursements** - Transactions that constitute reimbursements to a department/division for expenditures or expenses initially made from it but that properly apply to another department/division.

**Special Revenue Fund** - A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.



**Specific Program Objectives** - An "action" statement indicating the new or special activities proposed for a program.

**Subventions** - Revenues collected by the State (or other level of government) which are allocated to the City on a formula basis. The major subventions received by the City come from the State of California and include motor vehicle in-lieu, and gasoline taxes.

**Taxes** – Compulsory charges levied by a government to finance services performed for the common benefit.

**Tax Revenue Anticipation Notes (TRANS)** – TRANS are short-term debt instruments that provide public entities with a means to ease cash shortfalls caused by the cyclical nature of property tax receipts.

**Triple flip** – The state’s reallocation of .25% of the City’s 1% sales tax portion to fund the state’s deficit bonds approved by voters in the March 2004 elections. The City will receive an equal portion of property tax revenue based on sales tax receipts from the Education Revenue Augmentation Fund (ERAF) which funds schools. The schools are fully compensated for the lost ERAF from the state’s general fund.

**Trust Fund** - Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments and/or other funds.

**Variable Rate Debt** – An interest rate on a debt issue which changes at intervals according to an index or a formula or other standard of measurement as stated in the bond contract.





## Reserves



Part of the City of Visalia’s Budget and Fiscal Policies state that the General Fund ending fund balance should be maintained up to 30% of operating expenditures. In April 2024, Council amended the surplus policy for the General Fund. The policy is as follows:

- All surpluses be deposited into Emergency Reserve to maintain fund up to 30% of operating expenditures.
- Remaining surplus be deposited into the Civic Center/Public Safety Facility Reserve Fund.
- 1 time monies & land sales be deposited into the Civic Center/Public Safety Facility Reserve Fund for future buildings.

Below is a chart summarizing the General Fund Emergency Reserves.

**Emergency Reserves  
(in Millions)**

