

CITY OF VISALIA

A rooftop patio with a fire pit, tables, and chairs overlooking a city at sunset. The patio features a dark metal fire pit with a fire, a dark metal table with four chairs, and a dark metal sofa. The background shows a cityscape with buildings and mountains under a sunset sky. A large blue diagonal banner is in the bottom right corner.

**ADOPTED
BUDGET**

**Fiscal Years
2022-23 & 2023-24**

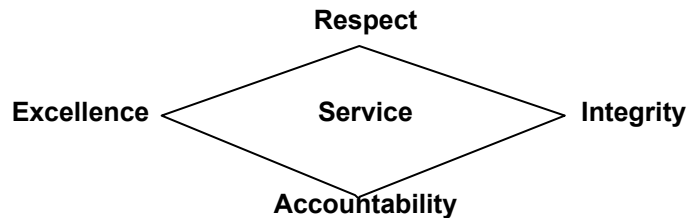
City of Visalia

State of California
Two-Year Budget & Objectives
2022/23 & 2023/24



MISSION STATEMENT: We, the City of Visalia, together with our diverse community, commit to enhancing the present and future quality of life through: providing an attractive, safe and environmentally sound community; ensuring active citizen participation in community affairs; exercising stewardship through technical excellence, innovation, fiscal responsibility, and human sensitivity; creating positive climate for responsible growth and business vitality; and providing recreational, educational, and cultural opportunities.

In fulfilling our mission, we are dedicated to the following core values:



VISALIA, a community people are proud to call Home.
(Source: 1997-98 Budget)

Steve Nelsen, Mayor – District 5
Brian Poochigian, Vice Mayor – District 3
Brett Taylor, Vice Mayor – District 2
Greg Collins, Council Member – District 4
Liz Wynn, Council Member – District 1

Leslie Caviglia, City Manager
Renee Nagel, Finance & Technology Services Director



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Visalia
California**

For the Biennium Beginning

July 1, 2020

Christopher P. Morill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Distinguished Budget Presentation Award to the City of Visalia for its biennial budget for the biennium beginning July 1, 2020. In order to receive this prestigious national award a government must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The Distinguished Budget Presentation Award is valid for a period of two years. We believe that our current budget document continues to conform with program requirements, and will submit it to GFOA to determine its eligibility for another award.

City Council
Fiscal Year 2021/22



Mayor Steve Nelson



Vice Mayor – Brian Poochigian



Councilmember – Brett Taylor



Councilmember – Greg Collins



Councilmember – Liz Wynn

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May 2, 2022

Honorable Mayor and Members of the Visalia City Council:

It is a pleasure to present the City of Visalia 2022-2024 Biennial Budget for Council consideration. This document is comprised of a 2-year operating plan, a 6-year capital improvement program, and appropriations for debt service and other uses. Most importantly, it reflects the direction you provided to establish the service priorities and goals of the Visalia community while maintaining fiscal prudence and oversight. This budget demonstrates to the public your commitment to services and investment in our City's infrastructure.

The past 2 years have been challenging due to the various public health regulations and economic pressures that were placed upon individuals and businesses due to the COVID 19 pandemic. Unlike a recession, the pandemic disproportionately affected businesses, Cities, and Counties. Cities like Visalia were impacted negatively in many ways due to the required shut down of the Convention Center, Recreation Programs, Fire Inspections, and limitations on day to day interaction with the community and other City departments. Despite these challenges, the City of Visalia has seen higher than normal growth in several of our revenue categories leaving Visalia in a good financial condition for this upcoming two-year budget.

CITY COUNCILS BUDGET GOALS AND PRIORITIES

The guiding principles that inspired the recommendations contained in this budget were established by City Council on October 18, 2021. At this meeting Council set five budget goals and priorities which were used as a framework for budgeting operations and capital projects.

1. Maintain quality of life for Citizens;
2. Maintain financial stability by continuing to be conservative with revenues and expenditures;
3. Continue to improve infrastructure and replace capital;
4. Enhance City services by efficiently adding staff, programs, and technology.
5. Facilitate and promote economic development.

This budget is also responsive to community priorities, including addressing the continued service requirements indicated as essential by our public.

BUDGET HIGHLIGHTS

The 2022-2024 Biennial Budget is comprised of all City funds, including the General Fund, Special Revenue Funds, Capital Funds, Enterprise Funds, and Internal Service Funds. The proposed budget appropriation for FY 2022/23 is \$261.3 million and \$270.9 million in FY 2023/24 as shown in Table 1- Proposed Appropriation.

**Table 1
Proposed Appropriations**

<u>Fund Type</u>	<u>2022/23 Appropriations</u>	<u>2023/24 Appropriations</u>
General Fund (ex: Police, Fire, Parks, General Government)	\$ 84,868,600	\$ 87,135,200
Capital Projects Funds (ex: Gas Tax , Impact Fees)	13,821,400	11,111,700
Special Revenue Funds (ex: Streets, MS T & MS R Sales Tax)	47,357,600	45,076,200
Debt Service Funds (ex: 2015 COP)	1,282,800	1,282,700
Business-Type Funds (ex: Wastewater, Solid Waste, Airport)	91,275,290	101,892,800
Internal Service Funds (ex: MIS, Fleet, Risk)	22,647,700	24,396,700
Total	\$ 261,253,390	\$ 270,895,300

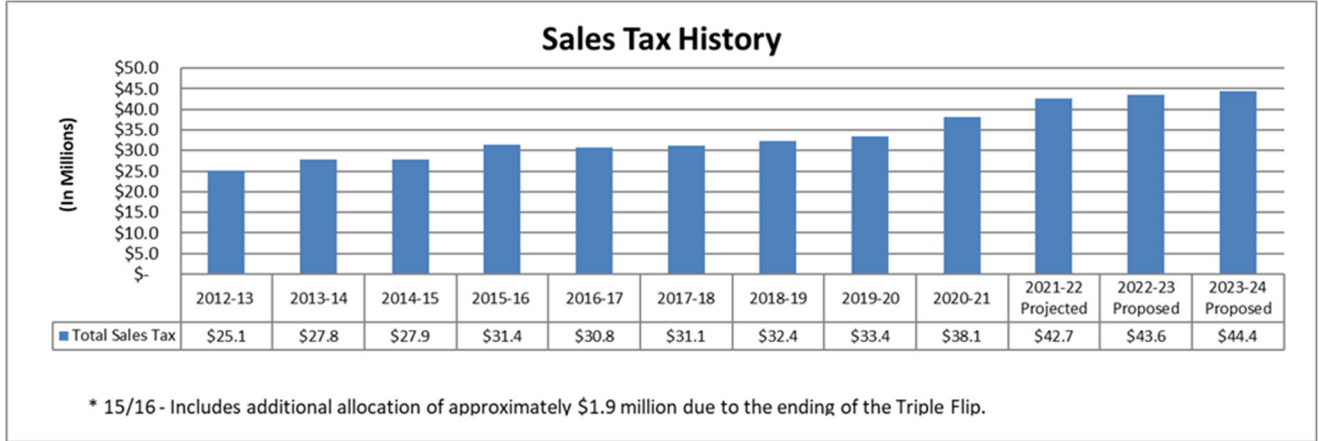
The City's primary and largest fund is the General Fund, which supports general municipal services such as police, fire, parks, recreation services, and general government. The General Fund is not restricted and resources can be used to provide a broad array of public services. This fund is comprised of multiple revenue sources including, but not limited to, taxes (such as property, sales, and hotel taxes, etc.), user fees, fines, facility rentals, and development related fees.

The General Fund proposed budget has an increase in FY 2022/23 of \$4.5 million (13%) and an increase of \$2.6 million (6%) for FY 2023/24. The General Fund proposed budget is balanced and is projected to have a surplus of \$6.9 million in FY 2022/23 and \$6.2 million in FY 2023/24. The surplus, if realized, will be deposited first into the General Fund Emergency Reserve fund to continue Council's goal of maintaining the Emergency Reserve balance at 25% of operating expenditures and any remainder will be deposited into the Civic Center Reserve Fund.

The City's budget includes all allocated positions and assumes no vacancies, as is the usual practice. In the past, vacancy savings have been used to fund emergency projects, or projects that fell below the funding line due to ranking during the budget review process. Currently, the General Fund has 30 vacancies in various departments, however, the majority of these positions will be filled due to their critical nature as Public Safety positions.

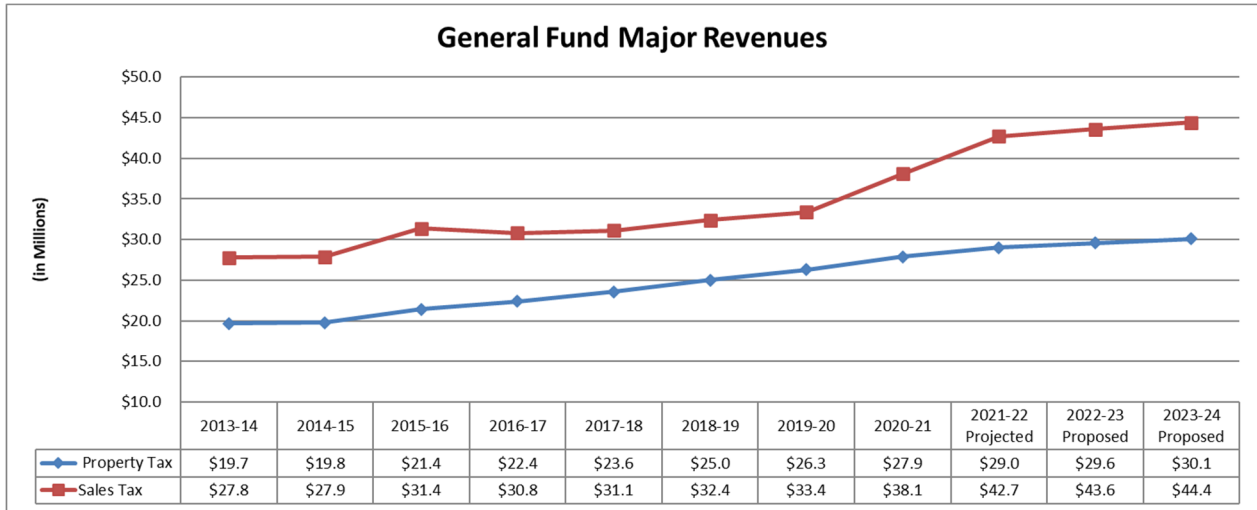
The City also remains cautiously optimistic that growth will continue in all General Fund revenues as economic activity in the City continues to increase and new businesses open. Staff is projecting a Sales Tax increase of 2% in 2022/23 to \$43.6 million, and 2% in FY 2023/24 to \$44.4 million as shown in Chart 1 - Sales Tax History. This projection is conservative considering the previous and current fiscal years have experienced higher than normal growth. Last fiscal year, Sales Tax grew by 12% and is projected to be the same this fiscal year. This higher-than-normal growth has also inflated the Sales Tax base used to prepare projections for these next two years.

Chart 1 - Sales Tax History



The City’s Property Tax revenue is projected to increase by 2% each year due to an improvement in residential and commercial real estate sales and assessed values. Property values will not be affected in FY 2022/23 or FY 2023/24 should a recession occur since increases or decreases in property values typically lag a year or two behind changes in the economy. Sales Tax and Property Tax are the City’s two main General Fund revenues. The annual total Sales Tax and Property Tax generated is projected to reach \$74 million in 2023-24, or 80% of the General Fund revenues as shown in Chart 2 – General Fund Major Revenues.

Chart 2 – General Fund Major Revenues



CHALLENGES

While the local economy continues to be strong, the City cannot afford to let down its guard and dismiss its adherence to the fiscally sound policies and decisions that have brought us to this point. The majority of the City’s funds are doing well. Revenues are up in all categories, and departments are controlling their expenditures to the best of their abilities, however costs for

goods and services have risen significantly in the last year. Overall, the City is in good financial shape. However, like all Government Agencies throughout California, the City is faced with increases in pension costs, health care, minimum wage, annual operating costs, aging infrastructure, and a potential economic downturn.

Over the last several years, CalPERS has implemented changes to funding policies aimed at more directly addressing unfunded pensions that were largely the result of investment losses during the Great Recession. To address the unfunded pension obligations, CalPERS changed the annual payment calculation, lowering the discount rate from 7.5% to 7%, and requiring an annual unfunded liability payment. Visalia's PERS payment is projected to increase by \$2.6 million from FY 2021/22 to 2023/24 and is accounted for in this proposed budget.

Visalia, like many businesses across the nation, is struggling to retain current employees and fill vacant positions. Employees are the City's most important resource as they serve Visalia residents by providing high quality programs and services. In order to retain employees, the City must compensate them appropriately and competitively for the work they perform, attempting to keep pace with the labor market. The City entered into a three-year agreement with all bargaining groups which started July 1, 2021 and ends June 30, 2024 and increases employee wages 4% annually. Many corporations are now allowing employees to work a modified schedule or providing options to work from home. The battle to fill positions and retain employees has employers looking at hiring bonuses, referral bonuses, wage increases, and other workplace flexibility. Implementing any of these options would result in additional cost to the City.

Like everyone else, Visalia is dealing with inflation which is projected to increase operating costs by 6% in FY 2022/23 and 3% in FY 2023/24. In addition to inflation, operating costs will increase as more technology is implemented throughout the departments. Technology is used for communication, operations, data collection, and administration of processes. Technology allows departments to become more efficient and responsive in many ways but comes with an on-going cost. Many City projects funded by the American Rescue Plan Act (ARPA) will be adding technology to enhance services which will also be implemented over the next couple of years. These service agreements and data storage costs will not take effect in this budget but will increase operational costs by approximately \$0.5 million annually beginning in FY 24/25.

While revenue forecasts are showing growth in all categories, we must recognize that other foreign and domestic factors (i.e. inflation, housing prices, supply chain disruptions, etc.) could negatively impact the growth and expansion of our local economy. Any of these factors could also cause another economic downturn. We are optimistic, but we must also be fiscally responsible by having sufficient reserves, balanced budgets, and prudent spending policies.

CONCLUSION/ACKNOWLEDGEMENTS

This budget message will provide an overview of the City's financial program for the next two years and the major priorities and issues that helped shape the budget. Please note that the City's budget document is an essential expression of our municipality's core mission, City Council policy priorities, and ultimately, the community's vision.

We would like to thank both the City Council and City staff for the strong partnership that has brought us to this point and will carry us into the future. This budget document is the result of continuous review and dialogue with Department Directors and their staff over the past six

months. This budget could not have been produced without their creative ideas, open discourse, professional discipline, and desire to serve the community.

We would also like to specifically thank the City staff that prepared this document. The preparation of this budget document could not have been possible without the intense efforts and long hours dedicated by the Finance Department. The Finance Director would particularly like to acknowledge Financial Analyst Ameer Swearingen and Assistant Finance Director Melody Murch.

Finally, we want to thank the City Council for their support of the City departments. We look forward to working with you over the next two fiscal years, as we make this proposed budget a reality.

Sincerely,

A handwritten signature in blue ink that reads "Leslie B. Caviglia". The signature is written in a cursive style.

Leslie Caviglia
City Manager

A handwritten signature in blue ink that reads "Renee Nagel". The signature is written in a cursive style.

Renee Nagel
Finance & Technology Director

BUDGET ANALYSIS

The proposed budget for FY 2022/23 and 2023/24 is comprised of all City funds, including the General Fund, Special Revenue Funds, Capital Funds, Enterprise Funds, and Internal Service Funds. The proposed budget appropriation for FY 2022/23 is \$261.3 million and \$270.9 million in FY 2023/24.

The proposed budget includes a total of 679 full-time employees and 174 part-time employees. This count includes the addition of 18 new full-time positions across the organization. The proposed positions are critical for the implementation of the City Council's priorities and goals to enhance services and maintain the quality of life for our Citizens. In total, 8 full-time positions are proposed within the General Fund, and 10 full-time positions in the Internal Service, Special Revenue, and Enterprise funds. The recommended new positions will increase operating costs by a total \$1.0 million annually, and also will add an estimated one-time cost of \$0.3 million to equip the new employees. The proposed positions are listed in Table 1 FY 2022/23 & 2023/24 Recommended Positions.

Table 1 FY 2022/23 & 2023/24 Recommended Positions

Department	Division	Qty	Position	Fiscal Year Funded
General Fund				
Administrative Services	1023	1	Communication Coordinator	FY 22/23
Administration	3312	1	Project Manager	FY 22/23
Administration	3312	1	IT Specialist	FY 22/23
Community Development	1865	1	Code Enforcement Technician	FY 23/24
Finance & Technology Services	1535	1	Admin Analyst	FY 22/23
Police	2101	1	Police Captain	FY 22/23
Police	2101	1	Communications Operator	FY 22/23
Public Works	3126	1	Traffic Signal Technician (Overfill)	FY 22/23
	Total	8		
Internal Service Fund, Special Revenue & Enterprise Funds				
Finance & Technology Services	5141	1	IT Technician	FY 22/23
Police	1411	1	Communications Operator	FY 22/23
Police	1411	1	Media & Community Relations Coordinator	FY 22/23
Police	1411	1	Police Officer	FY 22/23
Police	1411	1	Police Officer	FY 23/24
Community Development	4014	1	Building Safety Technician	FY 22/23
Public Works	4443	1	Solid Waste Operator	FY 23/24
Public Works	4444	1	Solid Waste Operator	FY 23/24
Public Works	4445	1	Solid Waste Operator	FY 23/24
Public Works	4333	1	FOG Waste Inspector	FY 23/24
	Total	10		

GENERAL FUND

The General Fund is the largest individual fund in the City and is comprised of 8 operating departments. The proposed operating budget for the General Fund is \$77.6 million in FY 2022/23 and \$80.2 in FY 2023/24. The General Fund is expected to have a surplus in both budget years which is projected to be \$6.9 million in FY 2022/23 and \$6.2 million in FY 2023/24, as shown in Table 2, General Fund Budget Summary.

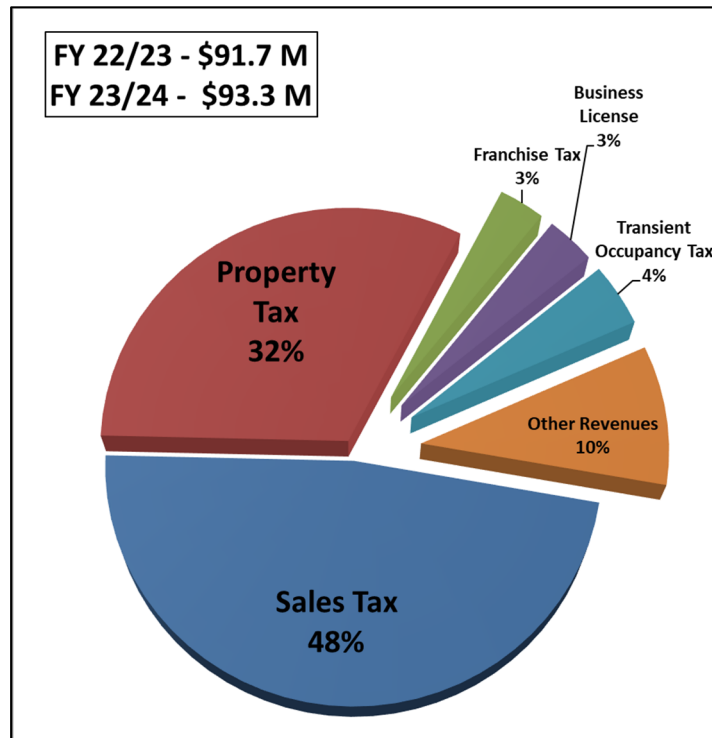
Table 2 - General Fund Budget Summary

	2021/22 Projection	2022/23 Proposed	2023/24 Proposed
Operating Revenues	89,866,700	91,698,800	93,335,000
Salary & Benefits	59,157,400	62,596,600	65,050,300
Operating Expenses	13,758,900	14,701,700	14,831,300
Services Provided/Allocations	15,848,400	15,982,900	16,089,800
Minus Reimbursements	(15,613,700)	(15,669,900)	(15,726,700)
Total Operating Expenditures	73,151,000	77,611,300	80,244,700
Capital	922,500	1,443,900	1,292,200
Fund Transfers/Debt	5,090,500	5,754,800	5,588,300
Total Expenditures	79,164,000	84,810,000	87,125,200
Surplus/(Deficit)	10,702,700	6,888,800	6,209,800

General Fund Revenues

The General Fund's primary resources are general tax revenues such as sales tax, transient occupancy tax, and property taxes. These taxes represent \$59.3 million, or 80%, of the General Fund total revenues and are the most likely to fluctuate based upon economic changes. These tax revenues pay for services that have a general benefit to the community, such as public safety, recreation services, parks, and development services. The largest tax revenue for the City is Sales Tax, as shown in Chart 1 – General Fund Revenues.

Chart 1 –General Fund Revenues

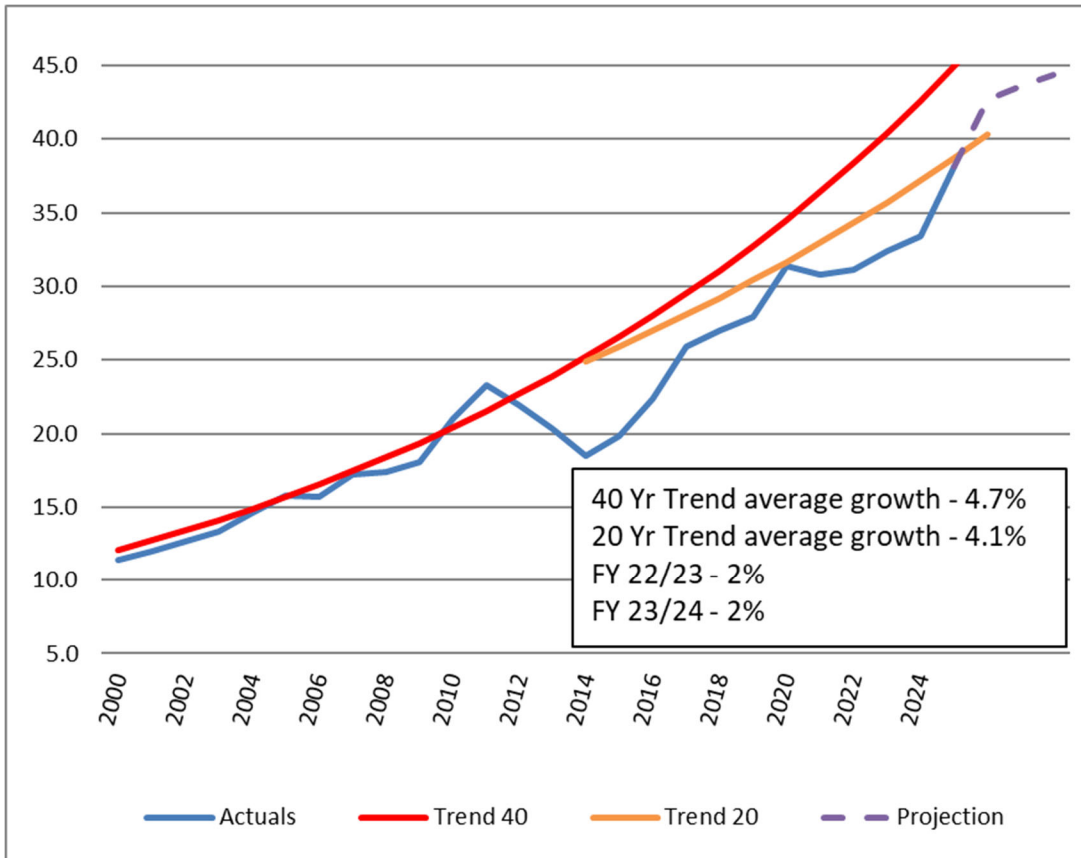


Sales Tax is a consumption tax imposed by the State on the sale of goods. Sales tax is levied at the point of sale, based upon the sale price of a taxable item, collected by the retailer, and passed on to the State. It is not a tax imposed on a resident's home or property, nor is it applied to food purchased as groceries or prescription medication. Visitors purchasing taxable goods in our City also pay this tax. The California Department of Tax and Fee Administration then allocates 1%* of taxable sales occurring in Visalia to the City. Sales tax is the City's largest General Fund revenue source, generating 48% of total revenues. **(.05% of Sales Tax received from the state within Tulare County is retained as revenue by Tulare County, leaving .95% of local sales tax to be received by cities located within Tulare County.)*

In the years leading up to the COVID-19 pandemic, the sales tax annual growth percentage was decreasing due to a decline in "brick and mortar" store sales and increasing on-line sales. Over the last five pre-pandemic years (FY 14/15 – 19/20), Visalia's average Sales Tax growth decreased to 3.4% from the 40-year average of 4.7%. To recoup the lost sales tax, California established regulations that became effective April 1, 2019, which require out-of-state retailers to collect and remit use tax (sales tax) on sales that exceed \$100,000 in total or that have 200 or more transactions in the state where the product was delivered. After implementation of this tax rule and the COVID pandemic, sales tax annual growth for last fiscal year increased to 12% and is projected to be the same this fiscal year. These numbers are inflated due to the Stay-Home-Order and the Federal Government stimulus money. It is widely acknowledged that during the Stay-Home-Order, Visalians used vacation, entertainment, and stimulus money for home improvements and taxable purchases.

Staff is projecting the sales tax growth to continue over the next two years but at a much smaller pace. This growth will build upon the increased base line inflated from the higher growth experienced in this fiscal year and the last. Staff is projecting sales tax to grow at a rate of 2% annually, which is \$43.6 million in FY 2022/23 and \$44.4 million in FY 2023/24, as shown in Chart 2, Sales Tax Growth.

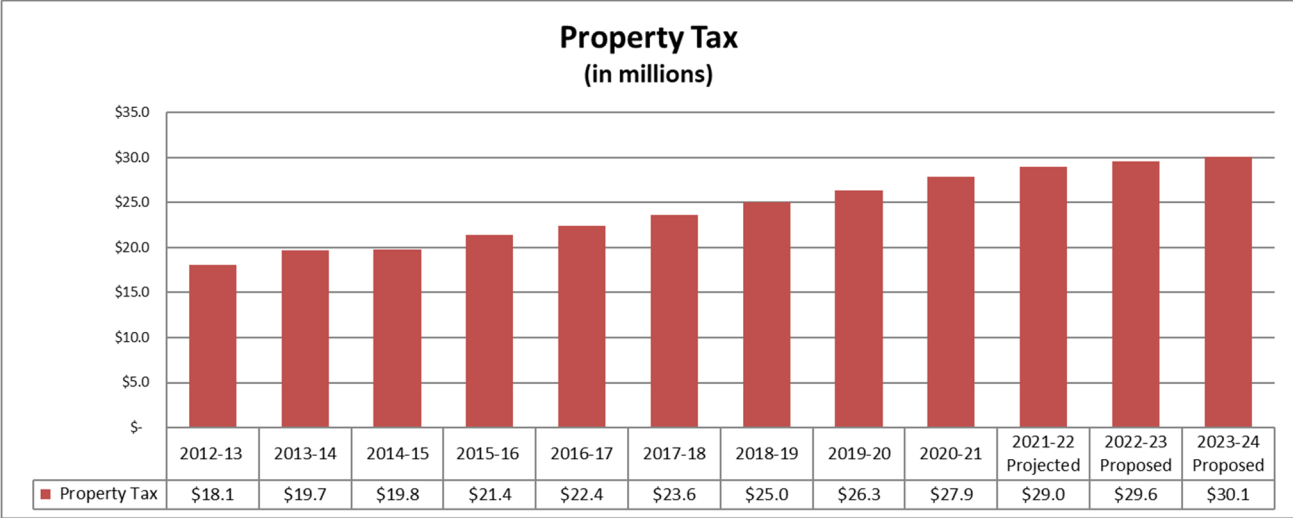
Chart 2 – Sales Tax Growth



Property Tax is the General Fund’s second largest revenue source. This tax is imposed on real property (land and permanently attached improvements, such as buildings) and tangible personal property (such as airplanes) located within the City. A total tax of 1% is levied on the assessed value of the property as determined by the Tulare County Assessor. The City of Visalia receives 11.57% of the 1% levy on the assessed value of this property. Pursuant to Proposition 13, increases to assessed values are limited to the lesser of the Consumer Price Index (CPI) or 2%.

The City’s Property tax revenues have also increased the last couple of years due to growth in assessed valuation from new construction, resale of existing properties, and property improvement projects. Because of the way taxable property is assessed, there is a natural delay in the response of property tax revenues to changes in economic conditions. Property taxes were reduced significantly in FY 2009/10 due to the Great Recession and have increased each year since, as shown in Chart 3, Property Tax History. To be conservative, staff is projecting a 2% increase each year.

Chart 3 – Property Tax History



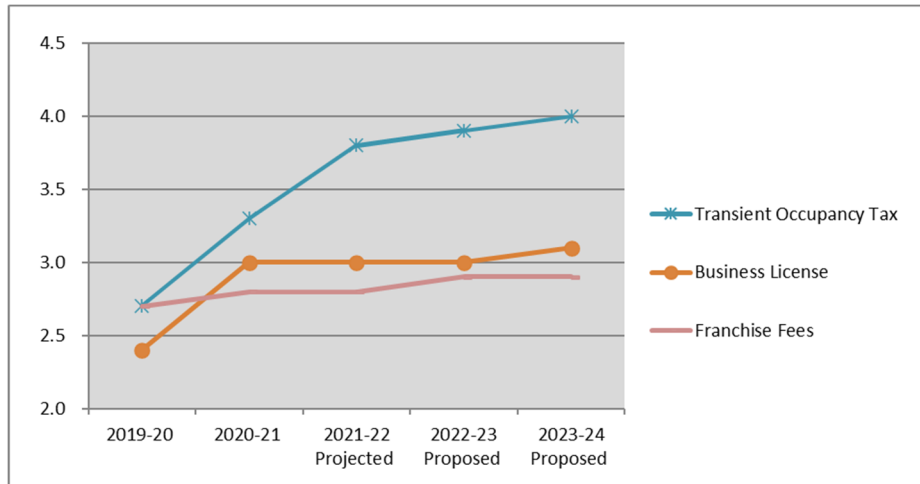
Together Sales Tax and Property Tax represent 80% of General Fund Revenues. The remaining major General Fund revenues are shown below in Chart 4, Non-Major GF Revenues.

Franchise Fees are imposed on various companies using “public rights-of-way” to conduct their revenue generating business operations. These fees are charged on utility payments for electricity, gas, cable, and water. These utility revenues have had little growth since FY 2016/17 and are projected to increase 2% a year. The annual growth prior to FY 2016/17 was 2%; however, this has changed due to advances in technology. For example, AT&T has experienced a shift in the distribution of its business. More customers are moving from land lines to cell phones and recently AT&T has taken over Direct TV. They now have customers bundling their cell phones with Direct TV, instead of AT&T U-Verse which utilized landlines. This reduces the franchise fees generated from their business.

Business License Taxes shall be paid by all entities engaging in business within the City. Business Tax is one of the top revenue generators for the City. Staff is projecting a 1% increase for this revenue in both budget years. Like all other economically sensitive revenues, these will be heavily monitored to keep a close watch on our local economy.

Transient Occupancy Tax (TOT) also known as a “Bed Tax” is a 10% tax applied to the room rate in a hotel, inn, motel, or other lodging facility within the City’s jurisdiction. This revenue is expected to increase 2% each year over the next two years.

Chart 4 – Non-Major – GF Revenues (in millions)



General Fund Expenditures

This fiscal year (2021/22) is expected to end with a surplus of \$10.7 million due to greater than anticipated growth in revenues and vacancy savings. The General Fund Expenditures consist of six categories as shown in Table 3– FY 2022/23 & 2023/24 General Fund Appropriation.

Table 3 – FY 2022/23 & 2023/24 General Fund Appropriation

	Projection 2021/22	Proposed 2022/23	22/23 Growth	Proposed 2023/24	23/24 Growth
Salary & Benefits	59,157,400	62,596,600	5%	65,050,300	4%
Operating Expenses	13,758,900	14,701,700	6%	14,831,300	1%
Services Provided/Allocations	15,848,400	15,982,900	1%	16,089,800	1%
Minus Reimbursements	(15,613,700)	(15,669,900)	0%	(15,726,700)	0%
Total Operating Expenditures	73,151,000	77,611,300	13%	80,244,700	6%
Capital	922,500	1,443,900	36%	1,292,200	-12%
Fund Transfers/Debt	5,090,500	5,754,800	12%	5,588,300	-3%
Total Appropriation	79,164,000	84,810,000		87,125,200	

Salary & Benefits – The largest expense in the General Fund is salary and benefits which accounts for 74% of the General Funds total expenses. The total budget for salary and benefits for FY 2022/23 is projected to be \$62.6 million and \$65.1 million is projected for FY 2023/24.

The FY 2022/23 operating budget is projected to increase from FY 2021/22 by \$4.5 million (13%). This large increase is mainly due to the following items:

- \$2.5 M Wage increase + New Employee Positions + Prior Year Vacancies
- \$0.8 M PERS increase 14% (Employer Contribution + UFL 20-year amortization)
- \$0.1 M 4% Health Insurance increase (8% total - Employees share – 4%)
- \$1.1 M Operating Increases

The FY 2023/24 operating budget is projected to increase from FY 2022/23 by \$2.7 million (6%). The large increase projected consists of the following:

- \$1.3 M Wage increase + New Employee Positions
- \$1.0 M PERS increase 14% (Employer Contribution + UFL 20-year amortization)
- \$0.2 M 4% Health Insurance increase (8% total - Employees share – 4%)
- \$0.2 M Operating Increases

Operating Expenses – Operating Expenses for the General Fund are projected to increase by 6% (\$0.3 million) in FY 2022/23 and 1% (\$0.1 million) in FY 2023/24. Over the last year, inflation has increased by 7.9% and fuel prices have risen throughout the State by \$1-2 dollars a gallon. In addition to the cost increases, we are experiencing supply shortages which increase costs due to demand exceeding supply. These increases are being projected into the next fiscal year and could increase operating costs more than staff anticipated.

In addition to inflation, operating costs are increasing as more technology is implemented throughout all City departments. Technology is used for communication, operations, data collection, and the administration of processes. Technology allows departments to become more efficient and responsive in many ways but comes with an on-going cost. These costs are projected to increase \$0.3 million over the next two years.

Services Provided/Allocations – These expenses are for services performed by other departments. These include Human Resources, Payroll, Finance, Fleet, and Information Technology. Their sole purpose is to service all City departments. Their cost is charged through a Service Provided or Allocation to the department receiving service. The Service Provided category is projected to increase 1% annually due to an increase from the Internal Service Fleet Fund for the cost of fuel and parts. Allocations for FY 2022/23 and 2023/24 are equal to FY 2021/22. Allocations are calculated using prior year actuals and are currently being calculated to submit for Department of Housing and Urban Development (HUD) and Caltrans approval.

Reimbursements – This is money received from various departments and funds for services performed (the revenue side of charges to departments through services provided or allocations).

Capital – The General Fund is proposing an appropriation of \$1.4 million in FY2022/23 and \$1.3 million in FY 2023/24 for 36 capital projects. This is an increase in capital compared to prior years due to additional revenue from taxes. Capital has been reduced in the past to balance the budget, creating deferred maintenance issues for many General Fund assets. Prior years have averaged \$0.8 million for Capital projects.

Capital projects that arise during the two-year budget may be funded from the budget surplus and vacancy savings.

Fund Transfers/Debt – The General Fund transfers money to other Funds to contribute towards approved programs or services outside the General Fund, and to pay debt service. The proposed total of inter-fund transfers and debt payments is \$5.8 million in FY 2022/23 and \$5.6 million in FY 2023/24. The majority of these transfers are to cover shortfalls in the operations and debt for the Convention Center and Animal Control Services. These total \$4.4 million for each budget year.

The total annual debt for the General Fund totals \$2.4 million as shown in Table 4 – General Fund Debt.

Table 4 – General Fund Debt

	Projected 2021/22	Projected 2022/23	Projected 2023/24
Animal Control Facility	567,400	567,300	567,300
VECC Facility	590,000	589,400	589,700
Convention Center Refurbish (2015)	421,000	420,800	421,000
Convention Center/City Hall East	796,800	797,300	792,980
Total General Fund Debt	\$2,375,200	\$2,374,800	\$2,370,980

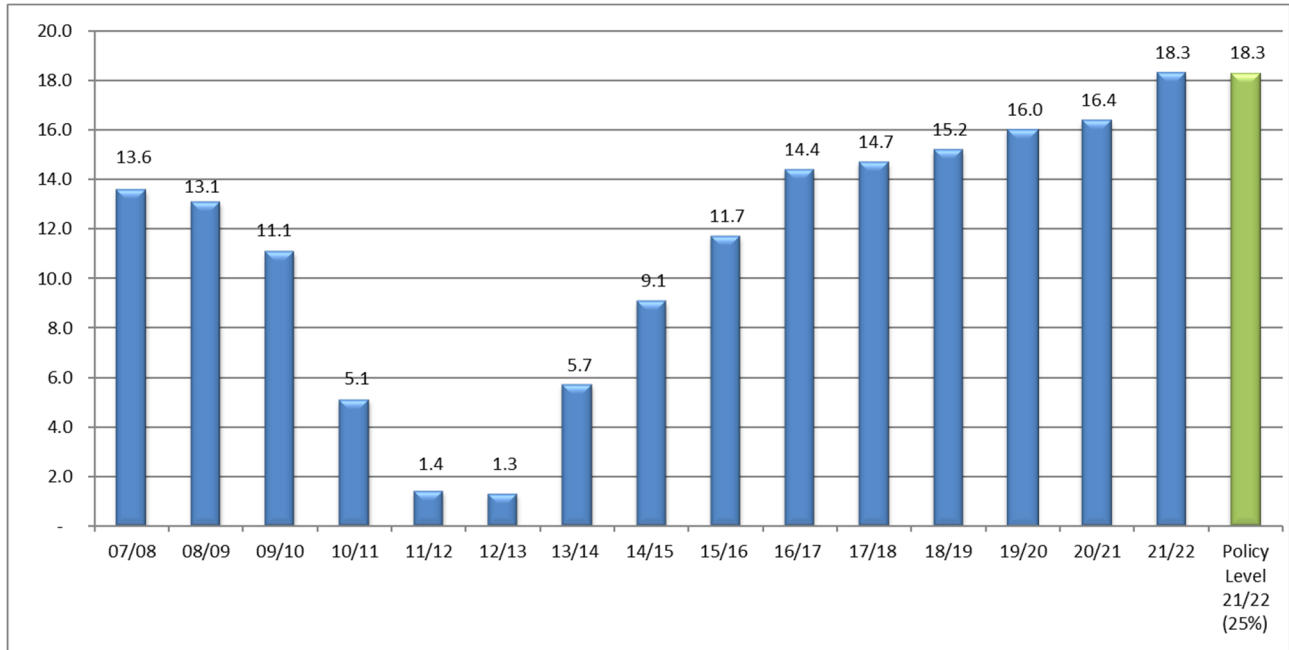
*Note: The VECC bond is paid for from Measure T (9.6%), Police Impact Fees (26.3%), Convention Center (26.7%), and General Fund (37.4%). The payment is approx. \$1.6m a year for 15 years.

General Fund Emergency Reserve

To fund operations during a natural disaster, economic recession, or an unexpected event, the City Council has established a financial policy of maintaining an emergency reserve of 25% of the General Fund’s annual operating expenditures.

The committed balance was appropriately used to provide relief to offset the downturn in revenue during the Great Recession. During the tough years, the General Fund used \$12.3 million over five years to avoid excessive layoffs. Council has been able to rebuild the reserves by adding \$13.1 million in 4 years, reaching the policy’s 25% funding level in FY 2016/17 as shown in Chart 5 – Emergency Reserves. The 25% level has been maintained Since FY 2016/17 and will require a transfer from General Fund surplus funds of \$1.1 million in FY 2022/23 and \$0.7 million in FY 2023/24 to remain fully funding over the next two years.

Chart 5 – Emergency Reserve (in millions)



History has shown that public agencies with sufficient reserves, balanced budgets, and prudent spending policies, recover faster than other communities during a recession. Thankfully, Visalia has been part of this group.

Future Financial Outlook

The General Fund forecast is shown in [Table 5: Preliminary Forecast for FY 2020/21 – 2024/25](#).

Table 5 - Preliminary Forecast for FY 2020/21 – 2024/25

	Actuals	Projected				
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26
Revenues						
<i>(All Amounts in Millions)</i>						
Sales Tax	38.1	42.7	43.6	44.4	45.7	47.1
Property Tax	15.0	15.5	15.8	16.1	16.6	17.1
Property Tax - VLF Swap	12.9	13.5	13.8	14.0	14.4	14.9
Transient Occupancy Tax	3.3	3.8	3.9	4.0	4.1	4.2
Franchise Tax	2.8	2.8	2.9	2.9	3.0	3.0
Business License Fees	3.0	3.0	3.0	3.1	3.2	3.3
All Other Revenues	9.1	8.6	8.7	8.8	9.0	9.2
Total	84.2	89.9	91.7	93.3	96.0	98.7
Expenditures						
Full-time Employee Wages (includes new positons)	28.7	31.5	34.0	35.3	37.0	38.8
Group Health Insurance	6.0	5.8	5.9	6.1	6.4	6.6
Misc & Public Safety PERS	4.1	4.2	4.5	4.7	5.1	5.5
PERS Unfunded Liability	6.7	7.6	8.1	9.0	9.9	10.3
Other Expenditures	35.5	39.7	40.8	40.9	42.1	43.4
Total	81.0	88.8	93.3	96.0	100.5	104.6
Less: Reimbursements	(15.2)	(15.6)	(15.7)	(15.7)	(16.2)	(16.7)
Total Operating	65.8	73.2	77.6	80.3	84.3	87.9
Transfer Out/Debt	4.4	5.1	5.8	5.6	5.8	5.9
Capital Program	1.4	0.9	1.4	1.3	1.3	1.3
Prior Period Adjustments						
Projected Surplus/(Deficit)	12.6	10.7	6.9	6.2	4.6	3.6

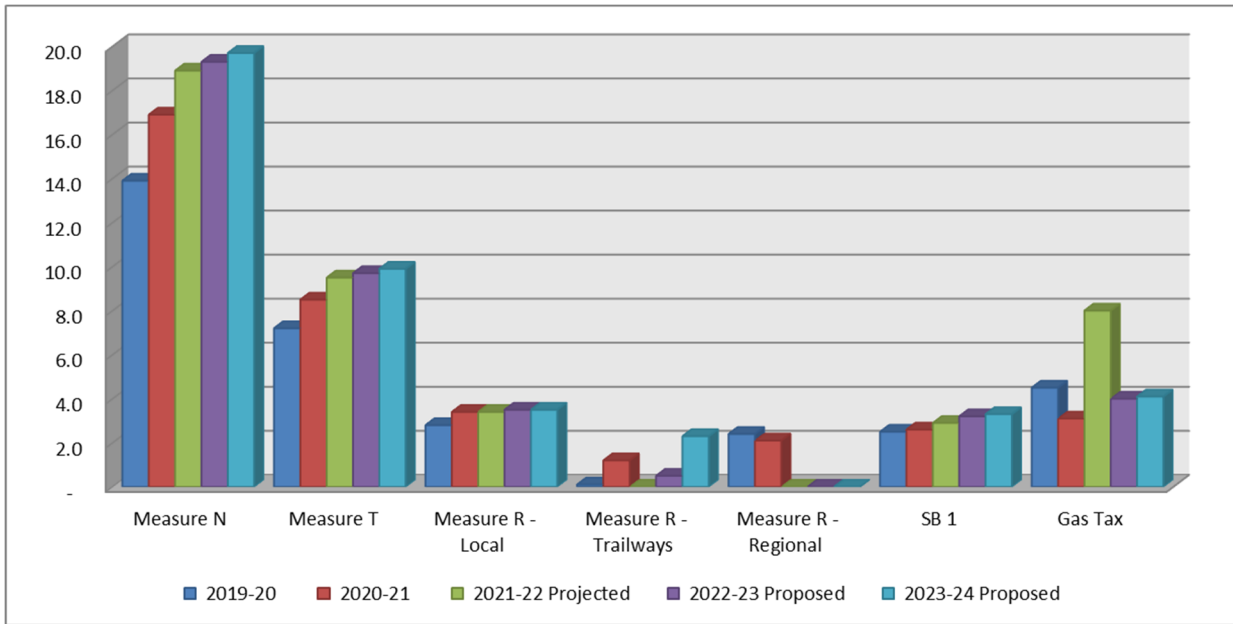
The forecast shows the City having larger than normal surpluses which decrease in each successive year. This forecast is optimistic and historic inflation is on the horizon which could affect every aspect of the City budget. While the assumptions of this forecast are conservative, it does not include the effects of a recession, which some economic forecasters are saying is overdue.

Special Revenue Funds

Special Revenue Funds account for revenues restricted by ordinance, contract, or state statute. The Special Revenue Funds consist of ten funds with a total proposed budget for FY 2022/23 of \$45.6 million and for FY 2023/24 of \$43.3 million. The decrease in FY 2023/24 is due to a smaller amount of capital projects being budgeted in that year.

The major funds in this category are Measure T, Measure N, Measure R, SB1-RMRA (Road Maintenance and Rehabilitation Act), and Gas Tax. These revenues are shown in [Chart 6, Major Special Revenues](#). The district taxes (Measure T, N, and R) have experienced an increase in sales tax as mentioned with the general sales tax in the General Fund. The revenue for these Funds is projected to have an annual 2% growth.

Chart 6 – Major Special Revenues (in millions)



Measure N is a ½ cent sales tax override that is collected only within the City of Visalia to be used for essential services. The measure uses a detailed 10-year plan which includes the hiring of personnel, construction of capital projects, and equipment purchases. This Measure was passed by the voters in November 2016 to assist the General Fund with funding additional positions in Police, Fire, Recreation, and Parks. It also funds capital projects such as street maintenance and recreational facility maintenance.

Measure R is a County-wide, ½ cent sales tax for roads. It is allocated to localities in three different pieces: 35% in local monies to be used as determined by each city; 50% for regional projects as determined by the local ballot measure; and 15% for trails and bikeways according to the ballot measure.

The local money is allocated annually in a fairly constant manner, but the regional monies are made available when projects are slated to occur for the City. This revenue is estimated based upon the ballot measure’s schedule and is on a reimbursement basis. Below are a couple of the projects Measure R will be funding during this budget:

- Visalia Parkway Widening - Mooney to Dans (\$1.5 million): Widen Visalia Parkway from east of Woodland Street to west of Dans Street to create a four-lane arterial roadway connection between Demaree Street and Mooney Boulevard. This project will construct the roadway frontage improvements typically associated with the developer's responsibility adjacent to a development project. The project will include construction of 6' of pavement, curb & gutter, sidewalk, streetlights, landscaping, excavation and other items related to a roadway widening project.
- Oak Avenue Extension (\$1.4 million): Extend Oak Avenue from Tipton Street to Burke Street. This project includes installing streetlights, pavement, curb, gutter, and sidewalk on both sides of the existing railroad tracks on Oak Avenue. This will improve east downtown circulation from Administration and the Transit Center to the VECC and provides pedestrian access from west to east downtown and the VECC. The Burke and

Oak intersection was completed in 2021. These additional funds will extend Oak Avenue from Tipton and Burke.

Measure T is a ¼ cent sales tax override that is collected only within the City of Visalia for public safety. The measure uses a detailed 20-year plan which includes the hiring of personnel, construction of capital projects, and equipment purchases.

Gas Tax has become a major revenue source as the State has converted Prop 42 sales tax revenues into gas tax revenue. In addition, the Gas Tax fund receives \$1.4 million of Street Highway Exchange funds annually, on a reimbursement basis. These funds are to be used for street improvements and maintenance. The budget for FY 2022/23 includes 22 projects that total \$2.7 million, and the FY 2023/24 has 21 projects that total \$2.6 million.

SB1 Road Maintenance and Rehabilitation Act (RMRA) is an additional gas tax charged at the pump to address street maintenance in California. The additional tax was approved in 2017 and adds approximately \$3 million annually to the City's street maintenance program. Both Gas Tax and SB1 funds are projected to increase by 2% in each budget year. This revenue could increase more than projected as the price of gas has seen a large increase. While this increase is volatile and difficult to predict, it may continue, which could add to the revenues of this fund.

Capital Project Funds

Capital Project Funds consist of Impact Fee Funds and Transportation Grant Funds. The Impact Fee funds receive fees paid by developers for new parks, streets, storm, and sewer infrastructure needed to accommodate future growth.

These funds have seen strong growth as development has increased over the last seven years, despite the pandemic. The funds are projected to have a 2% increase over both years. The recommended budget for all impact fee projects is \$13.8 million in FY 2022/23 and \$11.1 million in FY 2023/24. The following list highlights some capital projects recommended in this budget for these funds:

- **3-5 Acre Neighborhood Park**: Develop a specific plan to acquire land, design, and build a neighborhood park of 3-5 acres in the northwest quadrant of the City to be located in accordance with the General Plan's element on Park and Recreation Facilities and development trends. Park improvements will include walking paths, playground equipment, picnic area(s), and open turf. Funding provides for design to begin in 2022-23 with construction to follow in 2023-24. Once constructed, the annual maintenance costs for this park are estimated to be \$74k per year.
- **Developer Reimbursement (\$2.2 million)**: Reimburse developers for additional costs incurred when constructing required arterial and collector streets with their development. This project is completely funded with Transportation Impact Fees.
- **Riggin Widening - Kelsey to Shirk (\$2.4 million – 241 fund)**: Widen Riggin Avenue between Kelsey Street and Shirk Road from an undivided two-lane road to a four-lane divided road with median. Install drainage swale, streetlights, and interconnect conduit. Project will move forward once an EDA grant is received and bonding from the Tulare County Association of Governments (TCAG) is successful. Widening of Riggin Avenue will improve mobility of traffic for the industrial park and the surrounding businesses while reducing congestion. The multi funded project total of \$10.975m is from \$2.2m

Measure R Regional prior year funding (133), \$4.77m Transportation Impact (\$2.4m in prior year) (241), and a \$4m EDA Grant, contingent upon award (281).

- **Santa Fe Environmental Cleanup (\$1.9 million):** Project includes removing the elevated railroad embankment along the future Santa Fe Street Corridor from Houston to Riffin. The corridor will be excavated down to a preliminary grading limit so that there will be minimal earthwork for the construction of Santa Fe Street. The elevated railroad embankment runs parallel to the trail that was recently constructed along the eastern portion of the future street and rises over the trail 4-5' in some locations. This presents a safety concern with limited visibility for trail users. This project will simplify the future street project. Project total of \$2.6m includes prior year funding of \$750K.

Enterprise Funds

Enterprise funds, on a combined basis make up approximately 36% of the City total budget. The Enterprise Funds consist of 10 distinct operations funded from user fees and charges. Enterprise operations function like private sector businesses. They generally require a significant investment in equipment and infrastructure to deliver services for a fee. The Enterprise Funds proposed budget in FY 2022/23 is \$91.3 million and in FY 2023/24 is \$101.9 million. The three largest Enterprise Funds are Solid Waste, Wastewater, and Transit making up 86% of the total Enterprise Revenues collected as shown in the Chart 7 FY 2022/23 Enterprise Revenue and Chart 8 FY 2022/23 Enterprise Expenditures.

Chart 7 – FY 2022/23 Enterprise Revenues

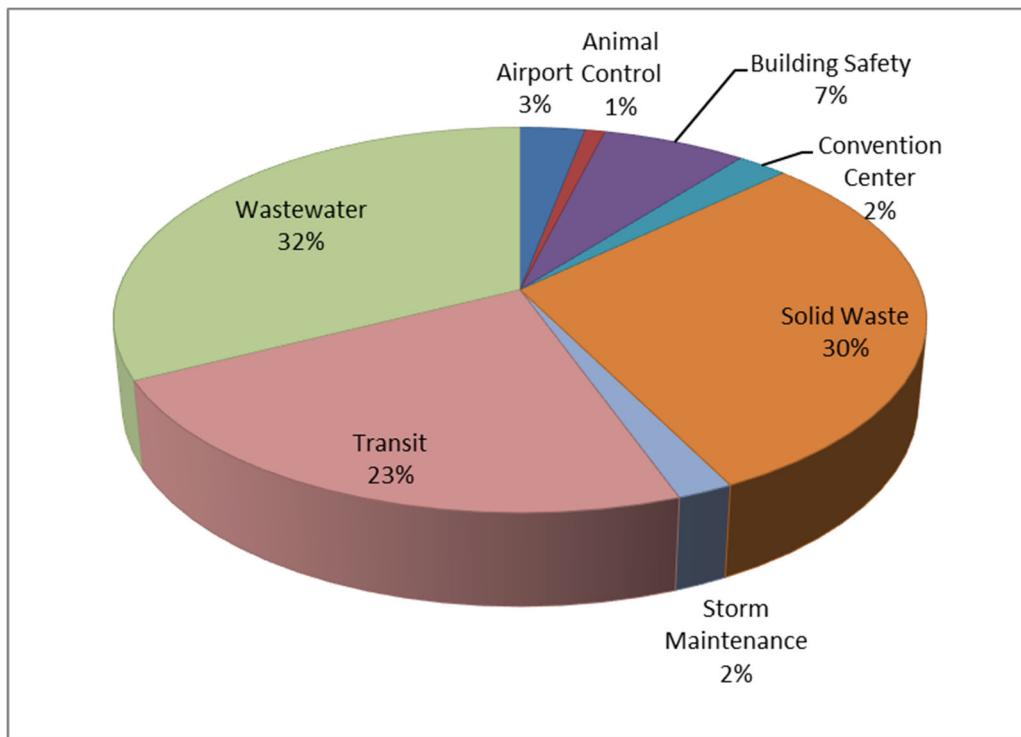
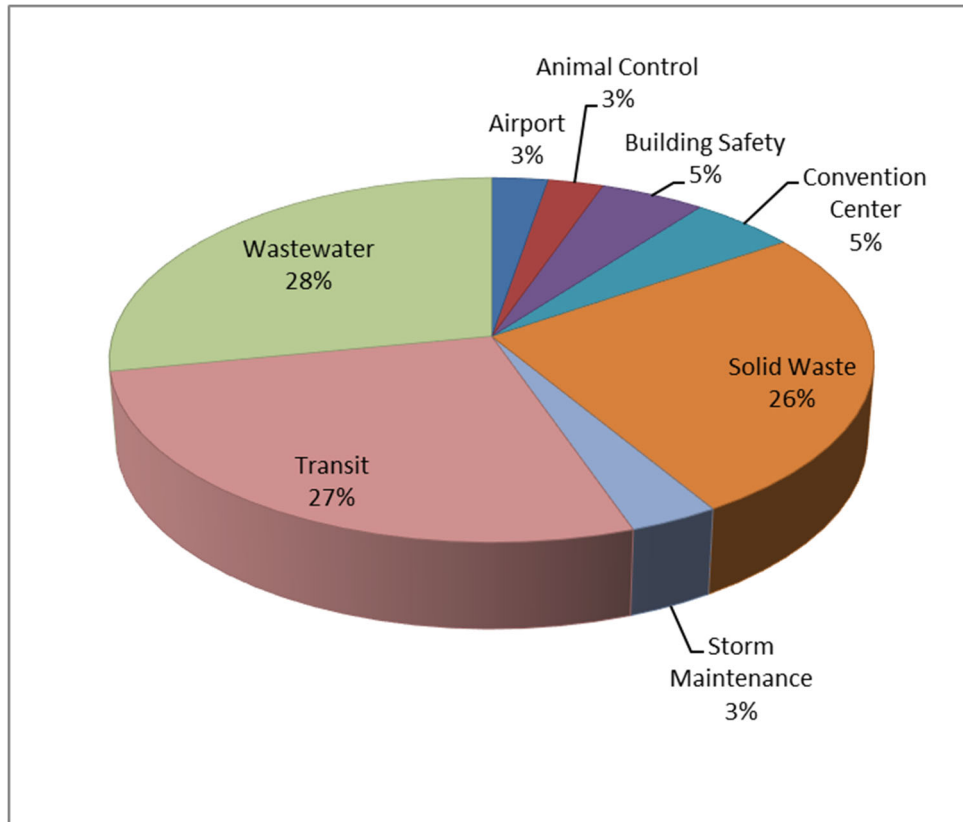


Chart 8 – FY 2022/23 Enterprise Expenditures



Airport receives majority of its revenues from airport user fees, such as hangar rentals and fuel sales. Compared to last fiscal year, fuels sales are projected to slightly increase this fiscal year and continue to increase over the next two years. These revenues will be used to fund the Airport’s operating expenses of \$1.9 million annually in both FY 2022/23 and 2023/24.

The primary source of funding for Airport capital projects is Federal Aviation Administration Airport Improvement Program (FAA-AIP) grants. Based upon the Airport master plan, the City submits projects to the FAA for funding. The recommended capital projects for FY 2022/23 total \$0.2 million and \$0.8 million in 2023/24.

Animal Control Services is a full-service City-run Animal Care Facility. The City of Visalia Animal Care Facility is a relatively new facility constructed by the City and opened in May 2015. The \$6.6 million facility was financed with a 15-year loan which has an annual debt payment of \$0.57 million. The balance of this loan will be \$3.05 million in July of 2022, and the full amount will be repaid by the General Fund in FY 2027/28.

Animal Control Services charges fees for dog licensing, a spay and neuter program, kennel fees, and many other services. Visalia’s Animal Care Facility has a very successful animal rescue and adoption which has capacity to offer sheltering services to neighboring cities such as City of Dinuba, Farmersville, and Exeter to increase revenues. Due to revenues not covering expenditures, Animal Control receives a contribution from the General Fund. The total General Fund transfer is \$1.2 million annually for operations, capital set-aside, and debt payments for both budget years.

Building Safety revenues are projected to increase in FY 2022/23 by 2% (\$95,000) to \$5.0 million and increase by another 2% in FY 2023/24 to \$5.1 million. Building permits issued over

the last seven years have experienced steady growth which is projected to continue. Building permits are currently at the highest level since the recession in 2010.

For several years, Building Safety has managed to add staff and make improvements to increase efficiency and enhance customer service. This includes upgrading the permit software system allowing better tracking and enhanced services such as paying permits on-line and providing e-plan submittal and review for any permit. In addition, staff has reduced permit review turn-around times, reduced rollover inspections, and increased customer satisfaction.

Overall, construction activity drives revenue collection in several categories, and is also an indicator of future activity for several other categories, such as property taxes, impact fees, and storm and sanitary sewer system fees.

Convention Center revenues come from rental fees and annual General Fund contributions. The Convention Center completed a renovation in 2017 to enhance and modernize the facility. Like many businesses, the Convention Center was forced to close its doors on March 19, 2020, when the COVID 19 Stay-At-Home order became effective. Events that were booked during that period were either cancelled or postponed indefinitely. COVID 19 restrictions kept the Convention Center closed until June 15, 2021. As a result, the fourth quarter revenues for FY 2019/20 and the entire FY 2020/21 suffered major losses. This fiscal year's revenues have begun to increase and staff is being rehired as events are booked. Events are typically booked a year in advance to allow for advertisement and time to plan details and logistics. Because of this lag, facilities of this type will be slow to recover, and staff expects the after-effects of COVID will continue to be seen in the form of reduced revenues throughout the next two years. Staff is projecting a General Fund transfer of \$2.6 million in FY 2022/23 and \$2.7 million in FY 2023/24 for operations, capital set-aside, and debt payments.

The Convention Center has two debt issuances that total \$7 million. The total annual payment on this combined debt is \$1.1 million. The older debt remaining from the 1985 expansion of the facility will be fully repaid in 2025, and the 2017 renovation debt will be paid off in 2029. The Convention Center will continue to require refurbishing to remain competitive in the marketplace.

Transit remains financially sound as the result of the significant federal and state funding it receives. Without these funds, Transit would be unable to operate or replace its capital assets. The need to keep fares affordable, requires operating grants to pay approximately 80% of Transit's operational costs.

Visalia Transit also received additional Federal funding over the last two years to ensure continued operation of this essential service during COVID. Transit received \$13 million in CARES Act funding plus \$1.8 million in ARPA funds. This money was used to fund a year and a half of operating expenditures, allowing Transit to wave all bus fares during that time, perform special cleaning of buses, and implement operating procedures to maintain the necessary social distancing requirements to protect both Transit employees and their passengers.

Visalia Transit not only provides service within the Visalia community and around Tulare County, but also offers service to Sequoia National Park (SNP) and Fresno. The City operates the Sequoia Shuttle inside the park under a cooperative agreement with the National Park Service. In 2019, the City transported over 940,164 passengers within the park. Due to the COVID pandemic, the 2020 season was cancelled and the 2021 season was reduced and limited service offered in the park. The City also operates the Sequoia Gateway shuttle,

providing transportation from Visalia to the Sequoia Park to over 6,175 passengers annually. Due to the COVID pandemic, this service has been suspended since 2020 but will operate during the peak 2022 SNP season. The proposed two-year budget includes the planned reopening of this service which is expected to resume at pre pandemic levels.

The Transit V-LINE service transports passengers from Visalia to Fresno with stops at the Transit Center, Visalia Airport, Fresno Airport, Fresno State, and the Fresno Courthouse Park. Pre pandemic, ridership was at its high of 29,200 passengers for FY 2018/19. The largest V-LINE ridership is commuting Fresno State students and this service was greatly impacted during the COVID pandemic by the closure of in-person instruction at this California University. Staff expects the V-Line ridership to increase over the next two years to pre-COVID ridership numbers.

The City is required under the Transportation Development Act to generate local fare box revenue sufficient to pay 20% of Transit's operating expenses. This is referred to as the 20% fare box ratio, and Visalia Transit was meeting this requirement prior to the pandemic. With the suspension of fares during COVID, the City will not meet the farebox ratio requirement this year. As ridership rebounds slowly, and more workers telecommute, the City does not expect to meet the fare revenue to operating expense goal of 20% for FY 2022/23 & 2023/24. There is currently a farebox ratio waiver approved by the Tulare County Association of Governments (TCAG) that is set to end on June 30th, 2022. This ridership challenge is being experienced industry-wide, and Visalia Transit will continue to adapt and adjust along with other transit agencies to seek solutions while continuing to provide this vital service to our citizens.

Solid Waste revenues are derived from refuse collection fees from residential and commercial customers. The Solid Waste revenues collected are to pay for operating expenses and capital projects. The recommended operating and capital budget for Solid Waste is \$19.9 million in FY 2022/23 and \$23.5 million in FY 2023/24. The majority of the \$3.6 million dollar increase in the second year is from capital projects which include the replacement of eight refuse trucks in FY 2023/24. The revenue budget assumes a 2% growth each year.

Storm Maintenance receives monies generated from storm sewer user fees. The fees for this fund are collected with the monthly utility bill and it receives a portion of the monthly flat storm sewer rate.

The current storm fees being collected are not sufficient to meet storm sewer maintenance needs. To supplement the revenues of this fund, Council authorized a portion of the Kaweah Lake Enlargement fee to be transferred annually to the Storm Sewer Maintenance fund beginning in April of 2013 (Resolution 2013-25). This has allowed approximately \$300k per year to be shifted from the Kaweah Lake fund to the Storm Sewer Maintenance Fund which has helped but is not enough to provide for the entire funding shortfall. Storm Maintenance fees will be reviewed and updated to the necessary level once the current Storm Sewer Master Plan update is completed. This master plan is anticipated to be completed within this two-year budget.

The recommended operating and capital budget for Storm Maintenance is \$2.6 million in FY 2022/23 and \$2.8 million in FY 2023/24.

Wastewater is the City's largest enterprise fund. Wastewater's revenues are derived from Sanitary Sewer user fees and rates. Funds are to be used only for operations, maintenance, and improvements, including vehicle and equipment acquisitions related to collection and

disposal of wastewater. Revenues are projected to increase by 2% for community growth and business changes.

In response to the City's need to comply with the National Pollution Discharge Elimination System (NPDES) permit, the Wastewater Plant completed a project in 2018 that brought the facility's wastewater discharge to tertiary standards, which is clean enough for all uses except drinking water.

Visalia's wastewater system is one of the most successful in the industry. In a unique and successful arrangement, our high-quality treated water is exchanged with the Tulare Irrigation District for fresh water coming into the area upstream from Visalia. The exchange water is routed into ponding basins east of Visalia, recharging the City's aquifer, working to reverse the long-term ground water overdraft trend. Some water from the plant is recycled back to Plaza Park and Valley Oaks Golf to irrigate landscaped and turf areas. The project received a Clean Water State Revolving Fund (CWSRF) loan of \$96 million that will be paid back over 30 years at 2.1% interest. The loan repayment started in FY 2018/19. In addition, this project received \$18 million in grants.

In anticipation of the project and additional maintenance cost, the Wastewater rates were increased over a three-year period, with the last rate increase in 2012. Staff does not anticipate another rate increase in the near future.

The recommended operating and capital budget for Wastewater is \$26 million in FY 2022/23 and FY 2023/24.

Internal Service Funds

Internal Service Funds provide services exclusively to other City operations. These services are building maintenance, information services, vehicle maintenance and replacement, and insurance (health, property, workers comp.). All funding for the internal service funds is derived from charges to City departments. The Internal Service Funds proposed budget in FY 2022/23 is \$22.7 million and in FY 2023/24 is \$24.4 million. The increase in FY 2023/24 is due to capital projects for the replacement of vehicles and technology in several Internal Service funds.

CONCLUSION

This budget is a product of the City Council's sound leadership, prudent fiscal stewardship, and consistent policy direction. While Council has made fiscally prudent decisions to guard the City's revenues, budget challenges remain, as noted in this report. The City will continue to seek ways to improve efficiencies, enhance services, and acquire additional funding for operations, capital, and maintenance. Moreover, this budget represents the City's continued commitment to provide a high level of municipal services to its constituents and fair compensation with reasonable benefits for employees without compromising financial policies, or the responsibility to conserve the resources of the City and the community.

Community Profile

THE EARLY YEARS OF VISALIA

When California achieved statehood in 1850, Tulare County did not exist. The land that is now our County was part of the huge county of Mariposa. In 1852 some adventuresome pioneers settled in this area, then called "Four Creeks". It was a swampy area within a massive oak forest, with waterways flowing from the Sierra Nevada. Desirous of local autonomy, the group petitioned the state legislature for county status and July 10, 1852, Tulare County became its own official county.

In the heart of "Four Creeks Country" the site of John Wood's cabin became the first county seat, known as Woodsville. In the same year, just west of Woodsville, another settlement was beginning on the banks of a little creek. The early pioneers, fearful of attacks by Native Americans, built a log fort for protection but soon discovered that it was not necessary. One of the first inhabitants of the fort was Nathaniel Vise, who was responsible for surveying the new settlement in November 1852. In a letter that year he wrote, "The town contains from 60-80 inhabitants, 30 of whom are children who already attend school. The town is located upon one of the subdivisions of the Kaweah and is destined to be the county seat of Tulare". In 1853, Visalia wrested the county seat designation from Woodsville, and that designation has remained with Visalia.

Named for Nathaniel Vise's ancestral home - Visalia, Kentucky - Visalia began to add residents at a rapid rate. In the mid 1850's the "Kern River Excitement", to the south, brought many transient miners through the town on their way to the promised gold fields. However, the gold failed to materialize, and many returned to Visalia to live their lives. In 1858 the town received another boost. John Butterfield's Overland Stage chose Visalia as a timetable stop on the St. Louis to San Francisco route. Waterman Ormsby, a newspaper correspondent for the New York Herald, was a passenger on the inaugural trip. The reception given to him by Visalians so impressed him that he wrote, "The rousing cheers they gave us as we drove off...ought to be remembered in the history of the town, so I here immortalize them".

In 1860 the telegraph arrived in Visalia, indicating the serious unrest in the East, unrest that would ultimately develop into the Civil War. The nation was divided on state's rights issues, as was Visalia. The federal government, concerned about secession, banned Visalia's pro-south Equal Rights Expositor newspaper and established a military garrison. Visalia's Camp Babbitt was established in 1862 to stop overt southern support as well as maintain law and order in the community. During the Civil War years, Visalia became incorporated, giving the town new rights. A Board of Trustees was elected with Nathan Baker appointed as President.

The town's second incorporation occurred in 1874, moving the 1,000 citizens into city status. A Common Council was formed with Summerfield Sheppard being appointed President and ex-officio Mayor. The mid-1870's brought a building boom to Visalia and the future of Visalia appeared bright. The end of the 19th century saw the railroad bypass Visalia slightly to the west and headlines of the day featured the adventures of local train robbers Chris Evans and John Sontag.

As Visalia entered the 1900's the City had grown to slightly more than 3,000 people. Automobiles began to arrive and soon outnumbered horses and wagons. The population of Visalia grew slowly but steadily throughout the early half of the 20th Century. It wasn't until the 1960's that Visalia, the Valley's best kept secret, was really discovered. By 1970 Visalia's population had grown to 27,268 according to the U. S. Census, nearly doubling from 15,791 in 1960.



VISALIA TODAY

The City of Visalia is located in Tulare County, which is located in the San Joaquin Valley, approximately 185 miles north of Los Angeles and 220 miles south of San Francisco. The City was founded in 1852 and incorporated in 1874. It became a charter city on February 26, 1923 with the charter being amended in 1974. The City operates under the Council-Manager form of government and provides a wide range of municipal services, including police and fire protection as well as public works, community development and other community services. The City currently has a land area of 38 square miles and a population of 139,254 as of January 2021.

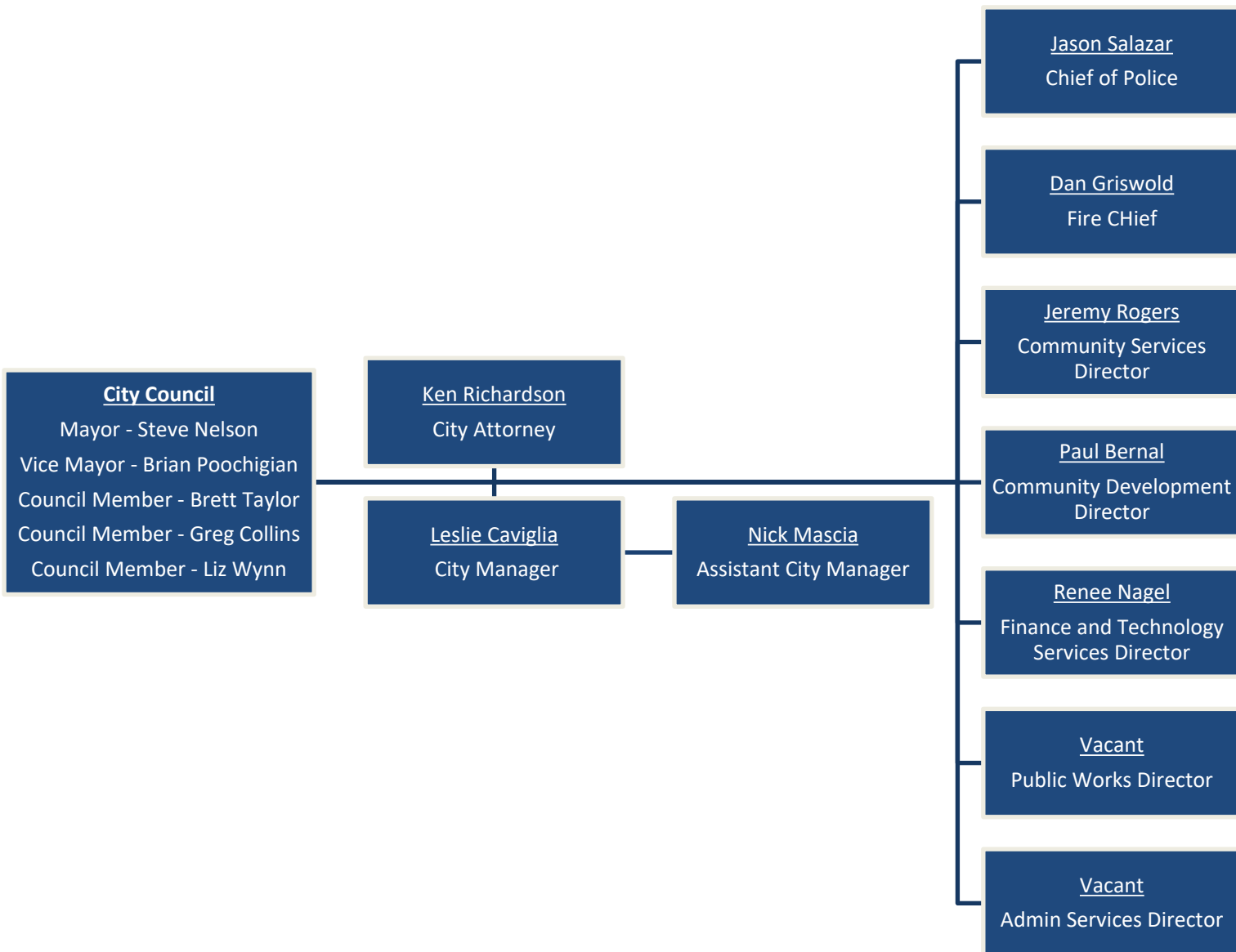
The City Council is composed of five members who are elected to represent the City and their respective Districts alternating four-year terms staggered every two years. The City Council selects one of its members to serve as Mayor for a two-year term. A City Manager is appointed by the City Council to direct all City functions.

Historically, Visalia's economy has been based upon agriculture and related industries. In recent years, however, the City has broadened its economic base to include many diversified industrial enterprises including manufacturers of school yearbooks, business forms, metal products, electronic components, food and fiber processing plants, distribution centers, and call centers for claims

processing. It is the County seat and principal trading center for the County, which consistently ranks as one of the two most productive counties in the United States in terms of agricultural output. This economic growth has been accompanied by a significant increase in population and has established Visalia as a regional trading center serving not only Tulare County, but also southern Fresno County, Kings County, and northern Kern County. The City receives approximately 45% of the retail sales in Tulare County, while having about 29% of the population.

The climate of the area is warm and dry in the summer, mild in the winter with low humidity. January average high and low temperatures range from 55 degrees to 39 degrees. July average high and low temperatures range from 94 degrees to 67 degrees. Average yearly rainfall is 10.93 inches.

CITY OF VISALIA ORGANIZATIONAL CHART



General Contacts

Elected and Appointed Officials

City Council 559-713-4512

Administrative Offices

General Information 559-713-4300

City Manager's Office 559-713-4314

City Clerk's Office 559-713-4512

Community Development Department 559-713-4444

Community Services Department 559-713-4365

Finance and Technology Services 559-713-4378

Fire Administration 559-713-4266

Administrative Services Department 559-713-4300

Police Administration (non- emergency) 559-713-8116

Public Works Department 559-713-4428

City of Visalia Internet Home Page <https://www.visalia.city/>

CITY OF VISALIA COMMITTEES AND COMMISSIONS

Building Advisory Committee

Staff Rep

Cristobal Carrillo 713-4443

Meeting

2nd Wednesday of each month
5:30 p.m. Admin Office

Citizen's Advisory Committee

Staff Rep

Jason Serpa 713-4312 & Luma Fahoum 713-4103

Meeting

1st Wednesday of each month,
5:30 p.m. Admin Office

Historic Preservation Advisory Committee

Staff Rep

Cristobal Carrillo 713-4443

Meeting

2nd & 4th Wednesdays of each month, 5:30
p.m. City Hall East

Park and Recreation Commission

Staff Rep

Jeremy Rogers 713-4042

Meeting

3rd Tuesday of each month
5:30 p.m. Council Chambers

Planning Commission

Staff Rep

Paul Bernal 713-4359

Meeting

2nd & 4th Mondays of each month
7:00 p.m. Council Chambers

Budget Process

BUDGET PREPARATION

The City of Visalia has three major areas that encompass the budget process:

1. Operating Budget
2. Capital Improvement Program (CIP)
3. Narratives (Accomplishments/Goals/Performance Measurements)

The official budget process began October 2021 with a memorandum from the Finance Director that outlined the strategy for completing the three major areas of the budget and adopting the budget by June 30th.

Budget Process Responsibilities. Table I, Budget Process Responsibilities, identifies the budget process responsibilities for Finance and the Departments.

Table 1
Budget Process

Budget Activity	Due Date
Citizen Input - survey/forum	9/24-10/5/21
Council Strategic Goals Workshop (work sessions)	10/18/2021
Assumptions page/ Personnel	10/1/21
Presentation to Department Head Group	10/5/21
Information Meeting	10/6/21
Departments meet with City Manager & Finance to discuss goals, operating changes	10/18-22/21
Finance's Responsibility - Due to Deaprtments	
Revenues	11/1/21
Salaries and Benefits for FT employees	11/1/21
Operating and Maintenance Costs	11/1/21
Services Provided & Allocated Costs	11/1/21
Inter-fund Transfers	12/22/21
Department's Responsibility - Due to Finance	
Department Mission Statement & Descriptions	10/22/21
Department Performance Measures	10/22/21
Department Accomplishments & Objectives	10/22/21
Submit Capital Projects	12/6/21
New Employee Requests for FTE and Hourly**	12/6/21
Revenues (including Grants)	12/6/21
Hourly employees (Salaries/Benefits) for current only	12/6/21
Over-time Projections	12/6/21
Operations & Maintenance Costs	12/6/21
Minor Capital Outlay Requests*	12/6/21
Departmental line item budget Review by Finance	12/13-22/21
Capital Presented to Council	2/7-3/21
Department Summary to City Manager	3/17/22
Mid Year Presentation to City Council	3/21/22
Budget Workshops	4/4 & 4/18/22
Final Draft Submitted to City Council	5/27/22
1st Presentation to City Council	6/6/22
2nd Presentation to City Council	6/20/22

* Note: Please submit Capital Outlay sheets to justify requests.

** Note: Please do not include in budget numbers. These will be added by Finance as they are approved.

Budget Kick-off. To provide further guidance and to answer any questions, Finance held a *Budget Kick-off Meeting on **October 6, 2021**, using Microsoft teams.*

The agenda for this meeting was as follows:

- I. Operating Budget
 - Overview of process
 - Overview of instructions
 - Support available
- II. Narratives
- III. Capital Improvements Program (CIP) Budget
 - Overview of process

OPERATING BUDGET INSTRUCTIONS

The largest sections of the budget document are the departmental operating budget pages. The following is a description of the Operating Budget process:

Budget Calendar

Oct 6	Budget Kick-Off Meeting, Council Chambers.
Oct 18	Council Work session – Strategic goals
Nov 1	Finance e-mails budget numbers
Oct 22	Departmental budget items due: <ul style="list-style-type: none"> • Department Descriptions • Narratives • Mission Statement • Performance Measures
Dec 6	Departmental budget items due: <ul style="list-style-type: none"> • New employee requests (FTE & Hourly) • Departmental revenues • Salaries & benefits for existing hourly employees • Over-time cost • Operations and maintenance costs • Minor capital outlay requests
Dec 13	Departmental review with Finance
March 21	Departmental review with the City Manager
April 4&18	Budget Workshops – Department Presentations – Public Meetings
June 6	First Public Hearing
June 16	Second Public Hearing and adoption

Capital Improvement Program (CIP) Budget Instructions

All General Fund CIP projects were ranked using the following criteria:

- Implementation of a Council priority
- Support of City of Visalia General Plan
- Resolution of a health and safety concern
- Results in a savings of money or avoids additional costs
- Promotion of efficient operations

The scale to be applied to ranking General Fund CIP projects is:

<u>Level 1 Ranking</u>	<u>Definition</u>
1	Items of highest importance
2	Useful, but of lower priority
3	Would provide improvements, but can wait

The following sub-rankings can be applied to level 1 rankings:

<u>Sub-ranking</u>	<u>Definition</u>
A	Health and safety or urgent need
B	Highly desirable and useful

<u>Level 2 Ranking</u>	<u>Definition</u>
+ / -	Moves higher level rankings higher or lower

Upon completion of initial rankings by Finance, CIP review committee members will meet to discuss and agree on any proposed changes to the assigned rankings. Projects beyond fiscal years 22/23 and 23/24 are typically not ranked as Council will only be approving appropriations for these years.

The CIP committee will be comprised of each Department Head.

NARRATIVE INSTRUCTIONS

Accomplishments and Objectives

When presenting information about accomplishments and objectives, it is particularly important to highlight information which supports the City Council's goals. Further, for the objectives to be meaningful, they need to be something that can follow the SMART rubric for evaluation: Specific, Measurable, Appropriate, Reasonable and Time-bound. Consider dividing objectives into service level objectives and annual, finite project goals. Please limit your accomplishments and objectives to the top five.

Performance Measures

Performance measures should be indicators which reveal the effectiveness, efficiency or workload. For consistency in measurement from year to year, the same measures should be used and updated for the most

recent time periods. For example, the upcoming two-year budget performance measures should cover a 5-year period, actuals for fiscal year 2019/20 and 2020/21, projections for 2021/22, and estimates for both 2022/23 and 2023/24.

BUDGET REVIEW

The Finance department compiled all the budget information and assisted each department in completing the goals, objectives and performance measurements. The Finance Director met with each Department Head to review budget requests. Revisions were made as necessary and a meeting was held with the City Manager to review final details of the budget.

BUDGET ADOPTION

Two public hearings are required prior to the adoption of the budget. The first public hearing was held June 6th and the second on June 16th. The City Council approved a resolution to adopt the 2022-23 & 2023-24 budget on June 16th. Once approved, the budget becomes the basis for operations and capital expenditures throughout each fiscal year.

BUDGET AMENDMENTS

In accordance with Charter requirements, after adoption, the City Council may amend or supplement the budget by motion. Amendments to appropriations can occur throughout the year or during Mid-Year or Mid-Cycle Budget Reviews.

GUIDE TO THE BUDGET

The operating budget and the capital budget are organized by funds. A fund is a fiscal entity that accounts for all assets, liabilities and the resulting equity to carry on specific activities as required by regulations. To determine the total budget for a fund, both the operational and capital budgets for that fund must be combined. The Budget Summary and Fund Summary-Sources provide an overview of the City's funds.

Following the Budget Summary section are the City's departments with financial summaries of the budget requests for divisions of the General Fund and for all other funds. Following the operating budget for the City's departments is the capital budget, (Capital Improvement Program) which details planned capital expenditures for the next 6 years.

Annual budgets are adopted by City Council for all City operations by June 30th each year. This budget is legally required for the General Fund, Special Revenue Funds and the Debt Service Funds. Business Type funds are not legally required to have a budget, but the City adopts a budget as a matter of fiscal management.

Financial Summaries

The Budget Summary provides a schedule of the City's entire budget request by fund category.

The Fund Summary - Sources and Uses schedule combines the budgeted transactions (operating and capital) for the year with the beginning resources available (cash) to derive the ending resources available for each of the City's funds. The budget includes increases or decreases to each fund's available resources for: revenues, operating expenditures (net of reimbursements from other funds), debt service (external and internal), and capital projects. Operating transfers and loan payments between funds will correspondingly either increase or decrease resources to the funds.






The Fund Summaries for Revenues and Operating and Debt Service Expenditures provide a listing of the revenues and expenditures for all funds. The General Fund Summaries are detailed schedules of revenue and operating expenditures.

Capital Improvement Program Section

The Capital Improvement Program section details all planned capital projects including planned expenditures for vehicles and equipment. Operating capital equipment and items that cost less than \$10,000 are located in the various Operating Budgets and not in the Capital Improvement Program.

BUDGETARY GOALS

The City of Visalia is dedicated to continually improving the quality of life for all the citizens while maintaining a strong financial position. The following icons will represent the City Council’s goals throughout this document.

Icon	Goal
	Maintain Quality of Life for Citizens
	Continue to Improve Infrastructure and Replace Capital
	Maintain Financial Stability by continuing to be conservative with revenues and expenditures
	Enhance City services by efficiently Adding Staff, Programs, and Technology
	Facilitate and Promote Economic Development

FINANCIAL SUMMARIES

BUDGET SUMMARY COMPARISON – 22/23 – 23/24

FINANCIAL SUMMARIES

BUDGET SUMMARY COMPARISON 2022-23 / 2023-24

	GENERAL FUND	CAPITAL PROJECT FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	BUSINESS TYPE FUNDS	INTERNAL SERVICE FUNDS	TOTAL BUDGET
2022-23							
SOURCES:							
Revenues	\$ 91,708,800	\$ 12,072,000	\$ 58,806,650	\$ -	\$ 82,490,120	\$ 20,529,700	\$265,607,270
Transfers In	-	-	627,800	1,282,800	4,710,000	-	6,620,600
Available Resources -							
Planned Use/(Return)	(6,840,200)	1,749,400	(12,076,850)	-	4,075,170	2,118,000	(10,974,480)
2022-23 SOURCES	84,868,600	13,821,400	47,357,600	1,282,800	91,275,290	22,647,700	261,253,390
USES:							
Operations	93,287,800	118,400	24,953,700	-	63,710,290	30,439,400	212,509,590
Reimbursements	(15,669,900)	-	(264,000)	-	(3,097,600)	(12,912,900)	(31,944,400)
Net Operations	77,617,900	118,400	24,689,700	-	60,612,690	17,526,500	180,565,190
Debt Service	-	-	138,300	1,282,800	6,023,000	-	7,444,100
Capital Projects	1,495,900	13,288,500	21,988,800	-	13,413,700	2,941,700	53,128,600
Transfers Out	5,754,800	414,500	451,300	-	-	-	6,620,600
Add Back Depreciation	-	-	89,500	-	11,225,900	2,179,500	13,494,900
2022-23 USES	84,868,600	13,821,400	47,357,600	1,282,800	91,275,290	22,647,700	261,253,390
NET SOURCES AND USES	-	-	-	-	-	-	-
2023-24							
SOURCES:							
Revenues	93,345,000	13,856,200	57,826,700	-	85,654,700	20,960,700	271,643,300
Transfers In	-	-	434,000	1,282,700	4,737,700	-	6,454,400
Available Resources -							
Planned Use/(Return)	(6,209,800)	(2,744,500)	(13,184,500)	-	11,500,400	3,436,000	(7,202,400)
2023-24 SOURCES	87,135,200	11,111,700	45,076,200	1,282,700	101,892,800	24,396,700	270,895,300
USES:							
Operations	95,981,400	118,400	26,635,100	-	65,359,000	31,247,000	219,340,900
Reimbursements	(15,726,700)	-	(264,000)	-	(3,184,900)	(13,107,300)	(32,282,900)
Net Operations	80,254,700	118,400	26,371,100	-	62,174,100	18,139,700	187,058,000
Debt Service	-	-	144,400	1,282,700	6,019,600	-	7,446,700
Capital Projects	1,292,200	10,578,600	18,019,800	-	22,449,000	4,077,500	56,417,100
Transfers Out	5,588,300	414,700	451,400	-	-	-	6,454,400
Add Back Depreciation	-	-	89,500	-	11,250,100	2,179,500	13,519,100
2023-24 USES	87,135,200	11,111,700	45,076,200	1,282,700	101,892,800	24,396,700	270,895,300
NET SOURCES AND USES	-	-	-	-	-	-	-

PAST BUDGET SUMMARY COMPARISON – 20/21 – 21/22

FINANCIAL SUMMARIES

BUDGET SUMMARY COMPARISON 2020-21 / 2021-22

	GENERAL FUND	CAPITAL PROJECT FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	BUSINESS TYPE FUNDS	INTERNAL SERVICE FUNDS	TOTAL BUDGET
2020-21							
SOURCES:							
Revenues	\$ 71,545,900	\$ 10,109,800	\$ 39,812,800	\$ -	\$ 72,920,100	\$ 17,541,000	\$211,929,600
Available Resources -							
Planned Use/(Return)*	1,481,500	(317,500)	1,756,500	-	8,030,300	1,757,300	12,708,100
2020-21 SOURCES	73,027,400	9,792,300	41,569,300	-	80,950,400	19,298,300	224,637,700
USES:							
Operations	81,941,000	140,700	21,214,800	-	68,256,200	29,459,500	201,012,200
Reimbursements	(14,629,600)	-	(315,300)	-	(2,912,900)	(11,919,900)	(29,777,700)
Net Operations	67,311,400	140,700	20,899,500	-	65,343,300	17,539,600	171,234,500
Debt Service	32,600	-	126,800	1,283,800	6,023,200	-	7,466,400
Capital Projects	241,500	9,236,700	20,341,600	-	14,358,300	1,758,700	45,936,800
Transfers In	-	-	(250,000)	(1,283,800)	(4,774,400)	-	(6,308,200)
Transfers Out	5,441,900	414,900	451,400	-	-	-	6,308,200
Add Back Depreciation	-	-	-	-	-	-	-
2020-21 USES	73,027,400	9,792,300	41,569,300	-	80,950,400	19,298,300	224,637,700
NET SOURCES AND USES	-	-	-	-	-	-	-
2021-22							
SOURCES:							
Revenues	72,369,900	12,423,800	41,458,100	-	73,858,100	18,085,900	218,195,800
Available Resources -							
Planned Use/(Return)*	1,555,500	914,600	4,169,300	-	5,925,820	3,287,400	15,852,620
2021-22 SOURCES	73,925,400	13,338,400	45,627,400	-	79,783,920	21,373,300	234,048,420
USES:							
Operations	83,275,900	141,700	21,565,800	-	69,168,720	30,295,500	204,447,620
Reimbursements	(14,636,500)	-	(315,300)	-	(2,944,100)	(11,919,900)	(29,815,800)
Net Operations	68,639,400	141,700	21,250,500	-	66,224,620	18,375,600	174,631,820
Debt Service	32,600	-	132,500	1,283,900	6,023,100	-	7,472,100
Capital Projects	-	12,781,800	24,042,900	-	12,122,100	2,997,700	51,944,500
Transfers In	-	-	(250,000)	(1,283,900)	(4,585,900)	-	(6,119,800)
Transfers Out	5,253,400	414,900	451,500	-	-	-	6,119,800
Add Back Depreciation	-	-	-	-	-	-	-
2021-22 USES	73,925,400	13,338,400	45,627,400	-	79,783,920	21,373,300	234,048,420
NET SOURCES AND USES	-	-	-	-	-	-	-

*Note: Planned Use/(Return) Category is the difference of revenues over expenditures. Shortfalls are covered by available cash or transfers. Surplus becomes available cash for future years.

General Fund - revenue shortfall will be covered with emergency reserves.

Capital Project Funds - FY 20/21 surplus revenue will be used in FY 21/22 along with available cash

Special Revenue and Internal Service Funds - revenue shortfall to be covered by cash available

Business Type Funds - revenue shortfall to be covered by cash available and transfers in for Convention Center and Animal Services

BASIS OF ACCOUNTING

Governmental funds are used to account for the government's general government activities. Governmental funds are the General Fund, Special Revenue funds, and Debt Service funds. These funds use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting revenues are recognized, or accrued, when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The government considers all revenues available if they are collected within 90 days after year-end. Those General Fund revenues which are typically accrued are property taxes, franchise taxes, sales taxes, and interest revenue. Revenues such as licenses, permits, fines, forfeitures, and penalties are not accrued. Expenditures are recorded when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due.

In contrast, proprietary fund types, such as Business Type funds and Internal Service funds, are accounted for on a full accrual basis. Under this method, revenues are recorded when earned and expenses are recorded at the time the liabilities are incurred. The government applies all applicable Financial Accounting Statements Board (FASB) pronouncements in accounting and reporting for its proprietary operations.

The Fund Summary – Sources and Uses, includes a column that reflects a "Fund/Cash Balance". The basis of these numbers is fund or cash balance less any outstanding encumbrances or designated projects.

Comparison with the Annual Comprehensive Financial Report

The structure of the budget is very similar to that of the City's Annual Comprehensive Financial Report (ACFR). The basis of accounting is the same for the Budget and the ACFR. The Budget is prepared biennially, with budget adjustments done during the mid-cycle between the two budget years.

One difference in the two documents is the classification of funds. In the ACFR, the Los Rios Assessment District, Village West Improvement District, Orchard Walk Underground Utilities District, and the Property and Business Improvement District (PBID) are classified as Agency funds. In the Budget, Los Rios, Village West, and Orchard Walk Underground are categorized as Debt Service funds and the PBID is categorized as a Special Revenue fund.

Another difference is in the ACFR, funds are grouped together for presentation purposes, whereas in the Budget they are presented individually. A listing of funds that are grouped together for

presentation purposes in the ACFR follows for informational purposes. Funds not listed below are presented individually in the ACFR document.

Fund Groupings for Presentation Purposes in the City of Visalia ACFR

Fund	Description
General Fund (Group 110)	
001	General Fund
014	Emergency Fund
998	Investment Earnings
999	Treasury Trust
Housing & Community Grants (Group 120)	
258	PLHA
311	CDBG
318	Cal Home Grant
321	HOME
324	Housing Revolving Fund
331	Neighborhood Stabilization
338	Vehicle Abatement
Successor Agency (Group 141)	
361	RDA - Successor Agency
397	SA East Visalia RDA TARB
Agency Funds (Group 210)	
375	PBID 5
377	VTMD Visalia Tourism & Marketing
382	Village West Assessment District
383	Orchard Walk Underground Utility
384	Atwood Assessment District
385	Laura Assessment District
Water Reclamation Facility (Group 440)	
222	Storm Sewer Deficiency
231	Wastewater Trunkline
232	Sewer Connection
431	WWTP
433	Expansion Bonding
439	Utility Service Center
Transit (Group 460)	
451	Transit
452	Transit-Capital Grants
Vehicle Replacement (Group 520)	
502	Vehicle Replacement
503	Police Measure T
504	Fire Measure T
505	Measure N-Vehicle Replacement
Risk Management (Group)	
551	Risk Prop Insurance
553	Risk Work Compensation
554	Risk Other Post Employment Benefits

Fund	Description
Waterways (Group 610)	
251	Waterways Maintenance
261	Waterways Capital
Special Service Districts (Group 640)	
271	Special Service District North East
272	Special Service District Open Space
273	Special Service District Landscape & Lighting
Grant & Loan Funds (Group 660)	
394	CHFA Help Loan
631	Commercial Criminal Apprehension
633	Law Enforcement Tulare County
634	Federal COPS grant
Narcotics and Asset Forfeiture (Group 670)	
621	Narcotics Forefeiture
622	Asset Forfeiture
623	State Target Asset Forfeiture
624	Federal Target Asset Forfeiture
Measure N (Group 675)	
141	Measure N
142	Measure N-Maintenance & Emergency
143	Measure N-2% Youth
144	Measure N - Economic Uncertainty
Measure T Police (Group 680)	
121	Police Measure T
123	Police Measure T Economic Uncertainty
Measure T Fire (Group 690)	
122	Fire Measure T
124	Fire Measure T Economic Uncertainty
Measure R Regional (Group 710)	
132	Measure R Trailways
133	Measure R Regional
Highway Users (Group 760)	
111	Gas Tax
113	SB1 RMRA
Public Safety Impact Fee (Group 790)	
105	Police Impact Fee
106	Fire Impact Fee
Government Facilities Imp Fee (Group 800)	
102	Civic Center Imp Fee
103	Corp Yard Impact Fee
104	Library Impact Fee

**FUND SUMMARY
SOURCES AND USES**

Fund Summary - Fiscal Year 2022-23		Sources				Uses						Revenues Over/ (Under) Expenditures	Beg. Avail. Fund/Cash Balance 07/01/22	Ending Avail. Fund/Cash Balance 06/30/23
Funds		Revenues	Transfers In	Operations	Reimbursements	Debt Service	Capital	Transfers Out	Depreciation	Total Uses				
General Fund														
001	General Fund	91,698,800	-	93,281,200	(15,669,900)	-	1,443,900	5,754,800	-	84,810,000	6,888,800	48,800	-	-
012	Police Unclaimed Funds	10,000	-	6,600	-	-	52,000	-	-	58,600	(48,600)	48,800	-	-
	Total General Fund	91,708,800	-	93,287,800	(15,669,900)	-	1,495,900	5,754,800	-	84,868,600	6,840,200	48,600	-	-
	Special Revenue													
111	Gas Tax	3,998,300	-	632,700	-	-	2,679,800	-	-	3,312,500	685,800	(780,100)	(94,300)	(94,300)
113	SBT RMRA	3,214,200	-	1,300	-	-	4,100,000	-	-	4,101,300	(887,100)	923,800	36,700	36,700
121	PD PS ST (Meas T)	5,871,300	-	4,348,800	-	-	-	151,300	-	4,500,100	1,371,200	5,782,900	7,154,100	7,154,100
122	Fire PS ST (Meas T)	3,969,600	-	3,024,100	(4,000)	-	-	-	-	3,020,100	949,900	6,164,700	7,114,200	7,114,200
131	Measure R Local	3,498,600	-	34,700	-	-	3,919,800	-	-	3,954,500	(455,900)	908,500	452,600	452,600
132	Measure R Trailways	491,500	-	-	-	-	491,500	-	-	491,500	-	-	-	-
138	CASp Certif & Trng Fund	87,700	-	22,300	-	-	-	-	-	22,300	65,400	434,800	500,200	500,200
141	Measure N-Police, Rds, Fire, Rec	19,492,800	-	8,189,000	-	-	3,693,900	-	-	11,882,900	7,609,900	15,100,300	22,710,200	22,710,200
142	Measure N-Maint & Emergency	1,567,700	-	1,542,700	-	-	-	-	-	1,542,700	15,000	629,500	644,500	644,500
143	Measure N-2% Youth	389,700	-	385,700	-	-	-	-	-	385,700	4,000	355,100	359,100	359,100
151	Golf Course	150,900	-	60,400	-	-	-	60,400	-	60,400	90,500	176,400	266,900	266,900
157	Baseball	20,000	627,800	158,300	-	-	200,000	-	89,500	447,800	200,000	176,400	200,000	200,000
223	Kaweah Lake	337,200	-	19,000	-	-	-	300,000	-	319,000	18,200	722,900	741,100	741,100
224	Ground Water Recharge	1,222,500	-	298,100	-	-	284,300	-	-	582,400	640,100	50,000	690,100	690,100
251	Waterways Maint	314,700	-	131,300	-	-	-	-	-	131,300	183,400	107,000	290,400	290,400
258	Perm Local Housing (PLHA) Fun	630,800	-	189,300	-	-	441,500	-	-	630,800	-	-	-	-
271	Spec Serv Dist NE	156,400	-	181,900	-	-	-	-	-	181,900	(25,500)	(419,500)	(445,000)	(445,000)
272	Spec Serv Dist Open Sp	13,400	-	36,400	-	-	-	-	-	36,400	(23,000)	(405,600)	(428,600)	(428,600)
273	Spec Serv Dist L&L	5,300,100	-	3,174,400	-	-	252,000	-	-	3,426,400	1,873,700	12,563,200	14,436,900	14,436,900
311	CDBG	3,184,200	-	670,000	-	-	2,514,200	-	-	3,184,200	-	-	-	-
318	Cal Home Grant	1,350	-	2,800	-	-	-	-	-	2,800	(1,450)	8,900	7,450	7,450
321	HOME	2,507,600	-	195,800	-	-	2,311,800	-	-	2,507,600	-	-	-	-
324	RDA/HED Revolving	-	-	231,200	(260,000)	-	-	-	-	(28,800)	28,800	-	28,800	28,800
331	Neigh Stabilization	37,300	-	8,400	-	-	-	8,400	-	8,400	28,900	96,100	125,000	125,000
338	Vehicle Abatement	30,000	-	82,800	-	-	-	-	-	82,800	(52,800)	290,100	237,300	237,300
361	RDA - Successor Agency	889,500	-	485,700	-	138,300	-	-	-	624,000	265,500	48,900	314,400	314,400
362	RDA - Successor Agency Housing	317,900	-	34,000	-	-	1,100,000	-	-	1,134,000	(616,100)	1,291,800	475,700	475,700
375	PBID 5	629,600	-	483,600	-	-	-	-	-	483,600	146,000	380,000	526,000	526,000
611	DT Parking Trust	110,800	-	8,000	-	-	-	8,000	-	8,000	102,800	3,682,500	3,785,300	3,785,300
621	Narcotics Forfeiture	10,000	-	10,000	-	-	-	-	-	10,000	-	258,400	258,400	258,400
622	Asset Forfeiture	10,000	-	10,000	-	-	-	-	-	10,000	-	152,300	152,300	152,300
623	ST Target Asset Forfeiture	6,000	-	6,000	-	-	-	6,000	-	6,000	-	24,500	24,500	24,500
624	Fed Target Asset Forfeiture	5,000	-	5,000	-	-	-	5,000	-	5,000	-	11,300	11,300	11,300
631	Comd Criminal Appreh	350,000	-	290,000	-	-	-	-	-	290,000	60,000	137,100	197,100	197,100
	Total Special Revenue	58,806,650	627,800	24,953,700	(264,000)	138,300	21,988,800	451,300	89,500	47,357,600	12,076,850	48,695,800	60,772,650	60,772,650
	Capital Project													
101	Softball Development	-	-	100	-	-	-	-	-	100	(100)	1,000	900	900
102	Civic Center Imp Fee	665,900	-	12,300	-	-	-	-	-	12,300	653,600	7,561,000	8,214,600	8,214,600
103	Corp Yard Impact Fee	109,700	-	2,300	-	-	-	-	-	2,300	107,400	965,300	1,072,700	1,072,700
104	Library Impact Fee	40,000	-	2,700	-	-	-	-	-	2,700	37,300	(22,400)	14,900	14,900
105	Police Impact Fee	360,800	-	900	-	-	-	414,500	-	415,400	(64,600)	382,700	328,100	328,100
106	Fire Impact Fee	541,100	-	4,300	-	-	-	-	-	4,300	536,800	639,600	1,176,400	1,176,400

Fund Summary - Fiscal Year 2022-23		Sources				Uses						Revenues Over/ (Under) Expenditures	Beg. Avail. Fund/Cash Balance 07/01/22	Ending Avail. Fund/Cash Balance 06/30/23
Funds		Revenues	Transfers In	Operations	Reimbursements	Debt Service	Capital	Transfers Out	Depreciation	Total Uses				
Capital Project														
Rear Facilities	211	1,980,000	-	21,400	-	-	3,720,000	-	-	3,741,400	(1,761,400)	5,900,400	4,139,000	
Storm Sewer Constr	221	1,229,700	-	28,900	-	-	1,387,000	-	-	1,415,900	(186,200)	2,612,400	2,426,200	
Transportation Impact	241	6,363,100	-	35,300	-	-	6,979,200	-	-	7,014,500	(651,400)	6,916,800	6,265,400	
Waterways Capital	261	494,600	-	8,500	-	-	927,300	-	-	935,800	(441,200)	2,111,700	1,670,500	
Transportation	281	275,000	-	200	-	-	275,000	-	-	275,200	(200)	2,145,000	2,144,800	
N/E Capital Improv	291	12,100	-	1,500	-	-	-	-	-	1,500	10,600	22,800	33,400	
Total Capital Project		12,072,000	-	118,400	-	-	13,288,500	414,500	-	13,821,400	(1,749,400)	29,236,300	27,486,900	
Debt Service														
2014 COP	388	-	127,600	-	-	127,600	-	-	-	127,600	-	-	-	
2015 COP	399	-	1,155,200	-	-	1,155,200	-	-	-	1,155,200	-	-	-	
Total Debt Service		-	1,282,800	-	-	1,282,800	-	-	-	1,282,800	-	-	-	
Proprietary														
Storm Sewer Deficiency	222	419,200	-	27,700	-	-	20,000	-	-	47,700	371,500	(452,700)	(81,200)	
Wastewater Trunkline	231	1,435,100	-	41,400	-	-	844,200	-	-	885,600	549,500	4,916,400	5,465,900	
Sewer Connection	232	928,900	-	1,000	-	-	-	-	-	1,000	927,900	1,655,600	2,583,500	
Building Safety*	401	4,986,900	-	3,614,600	(29,800)	-	-	-	16,600	3,601,400	1,385,500	11,222,100	12,607,600	
Animal Control**	406	696,100	1,792,400	1,850,300	-	567,300	70,900	-	172,000	2,660,500	(172,000)	278,000	(172,000)	
Airport*	411	2,254,000	-	1,613,600	-	-	170,000	-	324,400	2,108,000	146,000	278,000	424,000	
Conv Center**	413	1,712,200	2,617,600	2,953,400	(50,000)	1,090,500	-	-	736,500	4,730,400	(400,600)	-	(400,600)	
WWTP*	431	24,330,900	-	14,775,190	(81,200)	4,365,200	5,582,100	-	5,485,300	30,126,590	(5,795,690)	66,113,200	60,317,510	
Utility Service Center	439	174,600	-	2,409,500	(2,234,900)	-	-	-	-	174,600	-	1,800	1,800	
Solid Waste*	441	22,425,720	-	17,728,600	(75,200)	-	1,220,000	-	933,700	19,807,100	2,618,620	18,317,800	20,936,420	
Transit*	451	16,716,800	-	17,077,200	(622,200)	-	-	-	2,590,800	19,045,800	(2,329,000)	36,647,500	34,318,500	
Transit-Capital Grant zero div*	452	4,949,600	-	1,100	-	-	5,331,300	-	152,900	5,485,300	(535,700)	1,632,000	1,096,300	
Storm Sew Maint*	481	1,460,100	300,000	1,616,700	(4,300)	-	175,200	-	813,700	2,601,300	(841,200)	358,400	(482,800)	
Total Proprietary		82,490,120	4,710,000	63,710,290	(3,097,600)	6,023,000	13,413,700	-	11,225,900	91,275,290	(4,075,170)	140,690,100	136,614,930	
Internal Service														
Fleet Maintenance	501	4,200	-	6,361,900	(6,389,200)	-	70,000	-	16,800	59,500	(55,300)	-	(55,300)	
Vehicle Replace	502	-	-	56,700	(943,900)	-	2,148,700	-	943,900	2,205,400	(2,205,400)	3,543,000	1,337,600	
PD Meas T	503	4,400	-	4,400	(119,000)	-	-	-	119,000	4,400	(4,400)	549,900	545,500	
Fire Meas T	504	-	-	1,400	(65,100)	-	-	-	64,700	1,000	(1,000)	857,700	856,700	
Measure N-Vehicle Replacement	505	-	-	1,100	(233,300)	-	723,000	-	801,800	1,100	(1,100)	791,800	790,700	
Information Services	511	54,400	-	2,937,500	(3,783,200)	-	-	-	233,300	679,100	(624,700)	3,406,100	2,781,400	
Risk Prop Ins	551	2,872,800	-	4,225,700	(1,378,000)	-	-	-	-	2,847,700	25,100	556,300	581,400	
Risk Personnel Ins	552	15,048,300	-	14,280,000	-	-	-	-	-	14,280,000	768,300	4,275,900	5,044,200	
Risk Work Comp	553	2,550,000	-	2,570,700	(1,200)	-	-	-	-	2,569,500	(19,500)	1,059,000	1,039,500	
Total Internal Service		20,529,700	-	30,439,400	(12,912,900)	-	2,941,700	-	2,179,500	22,647,700	(2,118,000)	15,039,700	12,921,700	
Grand Total - 2022-23		265,607,270	6,620,600	212,509,590	(31,944,400)	7,444,100	53,128,600	6,620,600	13,494,900	261,253,390	10,974,480	233,710,500	237,796,180	

Note: Several funds have large cash balances set aside for specific expenses. For example: Risk Worker's Comp fund (553) has cash set aside for current claims and is required to hold a minimum amount for catastrophic events.

* Note: Enterprise Funds ending cash includes depreciation as an expense, which is a non cash transaction as shown in the ACFR.

** Note: These funds receive a General Fund transfer which does not include depreciation. Depreciation is a non cash transaction.

Fund Summary - Fiscal Year 2023-24		Sources					Uses					Revenues Over/ Expenditures	Beg. Avail. Fund/Cash Balance 07/01/23	Ending Avail. Fund/Cash Balance 06/30/24	
Funds		Revenues	Transfers In	Operations	Reimbursements	Debt Service	Capital	Transfers Out	Depreciation	Total Uses					
General Fund															
General Fund	001	93,335,000	-	95,971,400	(15,726,700)	-	1,292,200	5,588,300	-	87,125,200			6,209,800	-	-
Police Unclaimed Funds	012	10,000	-	10,000	-	-	-	-	-	10,000			-	-	-
		93,345,000	-	95,981,400	(15,726,700)	-	1,292,200	5,588,300	-	87,135,200			6,209,800	-	-
Special Revenue															
Gas Tax	111	4,078,100	-	632,700	-	-	2,615,000	-	-	3,247,700			830,400	(94,300)	736,100
SB1 RMRA	113	3,277,700	-	1,300	-	-	3,300,000	-	-	3,301,300			(23,600)	36,700	13,100
PD PS ST (Meas T)	121	5,987,500	-	4,508,700	-	-	-	151,400	-	4,660,100			1,327,400	7,154,100	8,481,500
Fire PS ST (Meas T)	122	4,047,100	-	3,096,600	(4,000)	-	-	-	-	3,092,600			954,500	7,114,200	8,068,700
Measure R Local	131	3,568,000	-	34,700	-	-	3,892,000	-	-	3,926,700			(358,700)	452,600	93,900
Measure R Trailways	132	2,315,000	-	-	-	-	2,315,000	-	-	2,315,000			-	-	-
CASp Certif & Trng Fund	138	87,700	-	22,300	-	-	-	-	-	22,300			65,400	500,200	565,600
Measure N-Police,Rds,Fire,Rec	141	19,878,500	-	8,588,400	-	-	4,061,800	-	-	12,650,200			7,228,300	22,710,200	29,938,500
Measure N-Maint & Emergency	142	1,588,600	-	1,542,700	-	-	-	-	-	1,542,700			45,900	644,500	690,400
Measure N-2% Youth	143	397,400	-	393,400	-	-	-	-	-	393,400			4,000	359,100	363,100
Golf Course	151	150,900	-	60,400	-	-	-	-	-	60,400			90,500	266,900	357,400
Baseball	157	20,000	434,000	164,500	-	-	-	-	89,500	254,000			200,000	200,000	400,000
Kaweah Lake	223	337,200	-	19,000	-	-	-	300,000	-	319,000			18,200	741,100	759,300
Ground Water Recharge	224	1,246,700	-	298,100	-	-	-	-	-	298,100			948,600	690,100	1,638,700
Waterways Maint	251	321,000	-	131,300	-	-	107,000	-	-	238,300			82,700	290,400	373,100
Perm Local Housing (PLHA) Fun	258	630,800	-	630,800	-	-	-	-	-	630,800			-	-	-
Spec Serv Dist NE	271	156,400	-	184,700	-	-	-	184,700	-	184,700			(28,300)	(445,000)	(473,300)
Spec Serv Dist Open Sp	272	13,400	-	36,800	-	-	-	-	-	36,800			(23,400)	(428,600)	(452,000)
Spec Serv Dist L&L	273	5,453,400	-	3,242,200	-	-	766,000	-	-	4,008,200			1,445,200	14,436,900	15,882,100
CDBG	311	1,380,500	-	617,500	-	-	763,000	-	-	1,380,500			-	-	-
Cal Home Grant	318	-	-	-	-	-	-	-	-	-			-	7,450	7,450
HOME	321	748,900	-	748,900	-	-	-	-	-	748,900			-	-	-
RDA/HED Revolving	324	-	-	237,800	(260,000)	-	-	-	-	(22,200)			22,200	28,800	51,000
Neigh Stabilization	331	37,800	-	8,400	-	-	-	-	-	8,400			29,400	125,000	154,400
Vehicle Abatement	338	30,000	-	85,300	-	-	-	-	-	85,300			(55,300)	237,300	182,000
RDA - Successor Agency	361	889,500	-	491,100	-	144,400	-	-	-	635,500			254,000	314,400	568,400
RDA - Successor Agency Housing	362	14,700	-	9,000	-	-	200,000	-	-	209,000			(194,300)	475,700	281,400
PBID 5	375	661,100	-	507,800	-	-	-	-	-	507,800			153,300	526,000	679,300
DT Parking Trust	611	125,800	-	8,000	-	-	-	-	-	8,000			117,800	3,785,300	3,903,100
Narcotics Forfeiture	621	10,000	-	10,000	-	-	-	-	-	10,000			-	258,400	258,400
Asset Forfeiture	622	10,000	-	10,000	-	-	-	-	-	10,000			-	152,300	152,300
ST Target Asset Forfeiture	623	8,000	-	8,000	-	-	-	-	-	8,000			-	24,500	24,500
Fed Target Asset Forfeiture	624	5,000	-	5,000	-	-	-	-	-	5,000			-	11,300	11,300
Comcl Criminal Appreh	631	350,000	-	299,700	-	-	-	-	-	299,700			50,300	197,100	247,400
		57,826,700	434,000	26,635,100	(264,000)	144,400	18,019,800	451,400	89,500	45,076,200			13,184,500	60,772,650	73,957,150
Capital Project															
Softball Development	101	-	-	100	-	-	-	-	-	100			(100)	900	800
Civic Center Imp Fee	102	665,900	-	12,300	-	-	-	-	-	12,300			653,600	8,214,600	8,868,200
Corp Yard Impact Fee	103	112,400	-	2,300	-	-	-	-	-	2,300			110,100	1,072,700	1,182,800
Library Impact Fee	104	40,000	-	2,700	-	-	-	-	-	2,700			37,300	14,900	52,200
Police Impact Fee	105	360,800	-	900	-	-	75,000	414,700	-	415,600			(54,800)	328,100	273,300
Fire Impact Fee	106	551,900	-	4,300	-	-	-	-	-	79,300			472,600	1,176,400	1,649,000

Funds	Sources			Uses						Revenues Over/ (Under) Expenditures	Beg. Avail. Fund/Cash Balance 07/01/23	Ending Avail. Fund/Cash Balance 06/30/24	
	Revenues	Transfers In		Operations	Reimbursements	Debt Service	Capital	Transfers Out	Depreciation				Total Uses
Capital Project													
Rear Facilities	2,019,200	-	-	21,400	-	-	2,572,700	-	-	2,594,100	(574,900)	4,139,000	3,564,100
Storm Sewer Constr	1,252,800	-	-	28,900	-	-	270,600	-	-	299,500	953,300	2,428,200	3,379,500
Transportation Impact	6,462,200	-	-	35,300	-	-	5,239,300	-	-	5,274,600	1,187,600	6,265,400	7,453,000
Waterways Capital	503,900	-	-	8,500	-	-	546,000	-	-	554,500	(50,600)	1,670,500	1,619,900
Transportation	1,875,000	-	-	200	-	-	1,875,000	-	-	1,875,200	(200)	2,144,800	2,144,600
N/E Capital Improv	12,100	-	-	1,500	-	-	1,500	-	-	1,500	10,600	33,400	44,000
Total Capital Project	13,856,200	-	-	118,400	-	-	10,578,600	-	-	11,111,700	2,744,500	27,486,900	30,231,400
Debt Service													
2014 COP	-	126,900	-	-	-	126,900	-	-	-	126,900	-	-	-
2015 COP	-	1,155,800	-	-	-	1,155,800	-	-	-	1,155,800	-	-	-
Total Debt Service	-	1,282,700	-	-	-	1,282,700	-	-	-	1,282,700	-	-	-
Proprietary													
Storm Sewer Deficiency	427,500	-	-	27,700	-	-	111,000	-	-	138,700	288,800	(81,200)	207,600
Wastewater Trunkline	1,452,100	-	-	41,400	-	-	3,635,800	-	-	3,677,200	(2,225,100)	5,465,900	3,240,800
Sewer Connection	956,500	-	-	1,000	-	-	-	-	-	1,000	955,500	2,563,500	3,539,000
Building Safety*	5,098,800	-	-	3,709,700	(29,800)	-	-	-	16,600	3,696,500	1,402,300	12,607,600	14,009,900
Animal Control**	703,700	1,745,300	-	1,881,700	-	567,300	-	-	172,000	2,621,000	(172,000)	(172,000)	(344,000)
Airport*	2,855,900	-	-	1,656,600	-	-	775,000	-	324,400	2,756,000	99,900	424,000	523,900
Conv Center**	1,729,600	2,692,400	-	3,005,700	(50,000)	1,087,100	-	-	736,500	4,779,300	(357,300)	400,600	(757,900)
WWTP*	24,802,100	-	-	15,122,000	(82,900)	4,365,200	5,156,700	-	5,485,900	30,046,900	(5,244,800)	60,317,510	55,072,710
Utility Service Center	178,100	-	-	2,486,100	(2,308,000)	-	-	-	-	178,100	-	1,800	1,800
Solid Waste*	22,873,700	-	-	18,329,200	(75,200)	-	4,197,000	-	933,700	23,384,700	(511,000)	20,936,420	20,425,420
Transit*	16,990,300	-	-	17,438,000	(634,600)	-	-	-	2,614,400	19,417,800	(2,427,500)	34,318,500	31,891,000
Transit-Capital Grant zero div*	6,097,200	-	-	1,100	-	-	8,288,500	-	152,900	8,442,500	(2,345,300)	1,096,300	(1,249,000)
Storm Sew Maint*	1,489,200	300,000	-	1,658,800	(4,400)	-	285,000	-	813,700	2,753,100	(963,900)	(482,800)	(1,446,700)
Total Proprietary	85,654,700	4,737,700	-	65,359,000	(3,184,900)	6,019,600	22,449,000	-	11,250,100	101,892,800	(11,500,400)	136,614,930	125,114,530
Internal Service													
Fleet Maintenance	4,200	-	-	6,542,800	(6,567,100)	-	422,000	-	16,800	414,500	(410,300)	(55,300)	(465,600)
Vehicle Replace	-	-	-	56,700	(943,900)	-	1,780,400	-	943,900	1,837,100	(1,837,100)	1,337,600	(499,500)
PD Meas T	-	-	-	4,400	(119,000)	-	-	-	119,000	4,400	(4,400)	545,500	541,100
Fire Meas T	-	-	-	1,400	(65,100)	-	985,100	-	64,700	986,100	(986,100)	856,700	(129,400)
Measure N-Vehicle Replacement	-	-	-	1,100	(233,300)	-	-	-	233,300	1,100	(1,100)	790,700	789,600
Information Services	54,400	-	-	3,016,400	(3,783,200)	-	890,000	-	801,800	925,000	(870,600)	2,781,400	1,910,800
Risk Prop Ins	2,872,800	-	-	4,249,300	(1,394,500)	-	-	-	-	2,854,800	18,000	581,400	599,400
Risk Personnel Ins	15,479,300	-	-	14,804,200	-	-	-	-	-	14,804,200	675,100	5,044,200	5,719,300
Risk Work Comp	2,550,000	-	-	2,570,700	(1,200)	-	-	-	-	2,569,500	(19,500)	1,039,500	1,020,000
Total Internal Service	20,960,700	-	-	31,247,000	(13,107,300)	-	4,077,500	-	2,179,500	24,396,700	(3,436,000)	12,921,700	9,485,700
Grand Total - 2023-24	271,643,300	6,454,400	-	219,340,900	(32,282,900)	7,446,700	56,417,100	6,454,400	13,519,100	270,895,300	7,202,400	237,796,180	238,788,780

Note: Several funds have large cash balances set aside for specific expenses. For example: Risk Worker's Comp fund (653) has cash set aside for current claims and is required to hold a minimum amount for catastrophic events.

* Note: Enterprise Funds ending cash includes depreciation as an expense, which is a non cash transaction as shown in the ACFR.

** Note: These funds receive a General Fund transfer which does not include depreciation. Depreciation is a non cash transaction.

FUND DESCRIPTIONS

FUND STRUCTURE

The accounts of the government are organized and operated on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds maintained, is consistent with legal and managerial requirements. The City has the following fund types:

- General Fund
- Capital Project Funds
- Special Revenue Funds
- Debt Service Funds
- Business-Type (Proprietary) Funds
- Internal Service Funds

GENERAL FUND

General Fund – Funds numbered 001-014

The General Fund is used for all the general revenues of the City not specifically levied or collected for other City funds and the related expenditures. The general fund accounts for all financial resources of a governmental unit which are not accounted for in another fund. The primary revenue sources are Sales Tax, Property Tax and Vehicle License Fees. Funds numbered 002-014 are typically used to reserve General Fund resources for a specific purpose.

SPECIAL REVENUE FUNDS

These funds account for the proceeds from specific revenue sources that are legally restricted to expenditures for specific purposes.

Gas Tax – Fund 111

Established to account for the construction and improvement of streets and roads. Financing is provided by grant funds received from state sales taxes on gasoline. This fund includes monies derived from Sections 2103, 2105, 2106, 2107 and 2107.5 of the Streets and Highways Code. These revenues come from special taxes (excise taxes) on the sale of transportation fuels which are levied in addition to the state sales tax. Allocations are generally distributed based upon population and registered vehicles. This fund also receives money from the State Highway Fund that is distributed to each region based on population and road miles. Funds are to be used only for construction, improvements and maintenance of streets and roads.

SB1 – Fund 113

Established to improve local streets and roads, expand the states growing network of pedestrian and cycle routes and increase transit service.

Measure T - Police ¼% Sales Tax – Fund 121

In March of 2004, the citizens of Visalia authorized a ¼ sales tax for public safety. The sales tax is shared 60% for police and 40% for fire and is tracked in 2 separate funds. This fund is Police's portion of the Public Safety Sales Tax revenue and is governed by a plan. Annually, the City Manager certifies the plan to the City Council stating the uses of the monies follow the plan guidelines as presented to the voters. The principal use of these monies is for police operations. An economic uncertainty reserve is funded annually, the balance of which is to be 25% of annual revenues.

Measure T - Fire ¼% Sales Tax – Fund 122

In March of 2004, the citizens of Visalia authorized a ¼ sales tax for public safety. The sales tax is shared 60% for police and 40% for fire and is tracked in 2 separate funds. This fund is Fire's portion of the Public Safety Sales Tax revenue and is governed by a plan. Annually, the City Manager certifies the plan to the City Council stating the uses of the monies follow the plan guidelines as presented to the voters. The principal use of these monies is for fire operations. An economic uncertainty reserve is funded annually, the balance of which is to be 25% of annual revenues.

Measure R - ½% Sales Tax – Transportation Programs – Local - Fund 131

In November 2006, the voters of Tulare County authorized a ½ cent sales tax for transportation. This sales tax is shared within the County and an Oversight Committee was formed to ensure that the revenues and expenditures are spent as per the Measure. This portion, 35% of the total, is for local transportation projects.

Measure R - ½% Sales Tax – Transportation Programs – Transit / Bike / Pedestrian - Fund 132

In November 2006, the voters of Tulare County authorized a ½ cent sales tax for transportation. This sales tax is shared within the County and an Oversight Committee was formed to ensure that the revenues and expenditures are spent as per the Measure. This portion, approximately 15% of the total, is for transit, bike and pedestrian transportation projects.

Measure R - ½% Sales Tax – Transportation Programs – Regional - Fund 133

In November 2006, the voters of Tulare County authorized a ½ cent sales tax for transportation. This sales tax is shared within the County and an Oversight Committee was formed to ensure that the revenues and expenditures are spent as per the Measure. This City receives monies for regional projects based upon a voter approved project list. This fund has no new appropriations included in this budget.

CASP Program – Fund 138

Established to account for the additional \$1 assessed to all business licenses as required by the State of California SB 1186. SB 1186 adds new rules and protections for business owners related to access compliance requirements set forth under the ADA, the California Building Code, and SB 1608.

Measure N – Essential Services Sales Tax – Fund 141, 142, 143, 144

In November of 2016, the citizens of Visalia authorized a ½ sales tax for essential city services such as police and fire, and maintenance of parks and roads. The measure uses a detailed, 10-year plan which includes hiring of personnel, construction of capital projects, and equipment purchases. Fund

144, which functions as the economic uncertainty reserve for Measure N has no new appropriations included in this budget.

Golf Course – Fund 151

Established to account for major repairs to buildings and equipment (i.e. heating/cooling equipment) located at the Golf Course. Revenue is collected through the lease of the Golf Course property to Course Co.

Baseball – Fund 157

Established to account for the operations of a professional baseball team that operates in the City.

Kaweah Lake and Local Storm Water Maintenance – Fund 223

Kaweah Lake Project and Local Storm Water Maintenance revenues are derived from a portion of the monthly storm sewer user's fees. This fund receives \$.57 of the \$2.59 monthly storm sewer fee and funds are to be only used for the enlargement & maintenance of Kaweah Lake and has been expanded to include the maintenance of local storm water channels by a successful ballot election that concluded on March 18, 2013.

Groundwater Recharge – Fund 224

Established to account for a small monthly operating charge levied against users of the system. Revenue is derived from a portion of the monthly City utility bill. The fees for this fund are based on the size of the water service line that range from \$.53 to \$60.29 a month. In 2002, City Council adopted the additional fee as part of an agreement with Tulare Irrigation District and Kaweah Delta Water Conservation District for the acquisition of water and other activities to improve groundwater levels and increase supply of water to the City.

Waterways Maintenance – Fund 251

Established to account for the maintenance of the setback areas along designated waterways.

Permanent Local Housing Allocation (PLHA) – Fund 258

Created by housing legislation passed in 2017 to address the shortage of affordable housing in California. This program receives 70% of the revenue generated by a new \$75 recording fee on real estate documents. All PLHA activities are required to be used for housing low-income citizens of Visalia and planned activities must be limited to those eligible under program guidelines.

Special Service District: Northeast – Fund 271

Established to account for the maintenance of landscape in the Northeast portion of the City. Revenue is collected from fees charged in that district.

Special Service District: Open Space – Fund 272

Established to account for the maintenance of landscape districts throughout the City. Revenue is collected from fees charged throughout the City. The fees are collected and expended by district.

Special Service District: Lighting & Landscape Maintenance Assessment Districts – Fund 273

Established to account for the maintenance of landscape districts throughout the City. Revenue is collected from fees charged throughout the City. The fees are collected and expended by district.

Community Development Block Grant (CDBG) – Fund 311

Established to account for the annual grant proceeds from HUD to improve housing and community projects in qualifying areas of the City. Revenues provided are an entitlement through the Department of Housing and Urban Development (HUD). The CDBG program is authorized under Title 1 of the National Affordable Housing Act. The primary objective of the CDBG program is the development of a viable urban community through the provision of decent housing, a suitable living environment and economic opportunity, principally for low- and moderate-income persons.

Cal Home Program – Fund 318

Grant from the California Department of Housing and Community Development to administer a mortgage assistance program.

HOME Program – Fund 321

Established to account for Housing and Urban Development HOME grants. These funds are used to improve housing in Visalia for those meeting the grant's requirements.

CDBG/Housing Revolving – Fund 324

This fund accounts for the administrative activities of the CDBG and housing related funds. All costs are allocations to the various project funds.

Neighborhood Stabilization – Fund 331

Established as separate fund to account for Federal money received to purchase foreclosed properties rehabilitate them and sell them to low to moderate income families.

Vehicle Abatement – Fund 338

Established as a separate fund to account for abandoned vehicle abatement.

Redevelopment Successor Agency – Fund 361

The Successor Agency is responsible for the wind down of the affairs of the dissolved Redevelopment Agency of the City of Visalia (RDA). It is responsible for fulfilling the obligations of the former RDA and is also responsible for revenue collection, maintaining bond reserves, and disposing of excess property. The Successor Agency is overseen by an oversight board which is comprised primarily of representatives of other affected taxing agencies and the City.

Successor Agency Housing – Fund 362

The Successor Agency Housing funds are used to retain the housing assets and functions previously performed by the dissolved Redevelopment Agency (RDA) Low- and Moderate-Income Housing Funds. The former RDA was required to deposit 20% of any tax increment funds received, into a Low- and Moderate-Income Housing fund.

Property Based Improvement District (PBID) – Fund 375

Established to account for assessments levied on downtown property owners and used to improve the downtown district. The current effective dates for the district are January 1, 2020 through December 31, 2029.

Parking District – Fund 611

Established to account for acquisition and development of downtown parking facilities. Revenues are derived from in-lieu fees charged to occupants of new development and expanded uses within the central business district that do not provide the required number of off-street parking spaces. The in-lieu fee is assessed in the amount of \$4,787 per required space at the time of building permit issuance. In addition to the in-lieu fees, this fund receives funding from grants, contributions, and Section 108 Loans.

Narcotics Forfeiture – Funds 621, 622, 623 and 624

Established to account for revenues received from narcotics seizures of cash and property as authorized by the Health and Safety Code. Monies deposited in this fund are invested until a court determines whether the money must be returned to the previous owner or the funds are forfeited to the City which may use the seized funds for the recovery of narcotics law enforcement costs associated with the seized funds.

Community Service Grants – Funds 631 and 634

Established to account for federal funds received for the purpose of providing Community Policing, bicycle, and foot patrol in business districts in the City of Visalia. The 634 fund has no new appropriations included in this budget.

CAPITAL PROJECT FUNDS

Capital Project Funds are utilized to account for revenues whose primary purpose is the acquisition or construction of major capital facilities.

Softball Facility Development – Fund 101

Established to account for the financing and improvement and/or development of community softball facilities. Revenues are provided by fees charged to existing softball facility users specifically for future development or improvement.

Public Facility Impact Fee – Funds 102, 103 and 104

Established to defray the cost of public facilities needed (Civic Center, Corporation Yard and Library) as a result of new development projects. Funding is provided by fees charged to new developments.

Public Safety Impact Fee – Funds 105 (Police) and 106 (Fire)

Established to defray the costs of police public safety facilities needed as a result of new development projects. Funding is provided by impact fees charged to new developments. Funds are to only be used for new facilities and equipment, and not for operation and maintenance.

Park & Recreational Facilities – Fund 211

Established to account for the acquisition and development of parks and open space. Developers pay impact fees paid in lieu of providing parks and open space. Funds are to be used only for open space acquisition and providing park and other recreational facilities.

Storm Sewer Construction – Fund 221

Established to account for the acquisition and installation of storm drain systems. Financing is provided by a specific storm sewer impact fee charged at the time of new developments. Funds are to be used only for construction of new storm sewer lines to implement the Storm Sewer Master Plan.

Transportation Impact – Fund 241

Established to account for the expenditures for streets, roads, and bike paths. Revenues are provided by impact fees from new developments. Funds can only be used for new street improvements related to growth.

Waterways – Fund 261

Established to account for acquisition and landscaping of development buffers along designated waterways. Revenues are derived from a combination of monthly storm sewer fees and developer impact fees. This fund receives \$.51 of the \$2.59 monthly fee that is charged through the utility bill. Funds are restricted for acquisition of development setbacks along waterways designated in the Visalia General Plan and restoration of riparian vegetation.

Transportation – Fund 281

Established to account for the expenditures for streets, roads, transit, and bike facilities. Revenues are derived from a 1/4 cent of statewide sales tax collected and returned to each County in compliance with the Local Transportation Development Act. The first priority of funds is public transit (buses); remaining monies, as well as various discretionary revenues, may be used for road and street purposes, including bike/pedestrian facilities. This fund also receives monies from the Tulare County Association of Government (TCAG), State Transportation Improvement Program (STIP), and Congestion Mitigation and Air Quality (CMAQ) grants. These monies are to be used only for approved transportation projects.

Northeast Area Capital Improvement – Fund 291

Funded by fees collected on Northeast properties at time of building permit issuance. Monies can only be used for improvements specified in the Northeast Area Master Plan.

DEBT SERVICE FUNDS

The Debt Service funds are used to account for financial resources to be used for the payment of principal and interest on long-term debt.

East Visalia Redevelopment Tax Allocation Bond – Fund 397

Established to account for the payment of the East Visalia Redevelopment Tax Allocation Bonds. There are no new appropriations for this fund included in the budget.

Visalia Public Financing Authority Bond (VPFA) – Fund 398

Established to account for the payment of the VPFA 2014 Refunding Certificates of Participation.

2015 Certificates of Participation (COP) – Fund 399

Established to account for the payment of the 2015 COP which is split between Convention Center debt (26.7%), General Fund debt (37.4%), Measure T debt (9.6%), and Police Impact Fees debt (26.3%).

DEBT SERVICE FUNDS – WITHOUT CITY COMMITMENT

Although the City assisted in the issuance of the following debts, it is not obligated in any way to repay these debts which are not reflected in the City financial statements. There are no new appropriations included in this budget for the following debt service funds.

Village West – Fund 382

Established to account for property assessments levied to pay for street improvements in a specific subdivision. The City issued a \$72,020 bond for the unpaid assessments levied upon the special assessment district. The City then purchased the bonds for the City's cash portfolio. The bonds yield 6% and mature in 2022 and were for the construction of the improvements.

Orchard Walk Underground – Fund 383

Established to account for property assessments levied to pay for underground utilities in a specific area. The City issued a \$675,000 bond for the unpaid assessments levied upon the special assessment district. The City then purchased the bonds for the City's cash portfolio. The bonds yield 6.75% and mature in 2025 and were for underground improvements.

BUSINESS TYPE (PROPRIETARY) FUNDS

These funds account for City operations financed and operated in a manner similar to a private business enterprise. The intent of the City is that the costs and expenses, including depreciation, of providing goods or services be primarily financed or recovered through user charges. All operational activities, providing goods or services including but not limited to administration, operations, maintenance, financing and related debt services, billing and collections are accounted for in the respective funds. Operating and capital expenditures are only to be spent on the specific activities of the individual funds.

Storm Sewer Deficiency – Fund 222

Established to account for operating charges to users to improve the storm sewer system. Revenue is derived from a portion of the monthly storm sewer user's fees. This fund receives \$.67 of the \$2.59 monthly storm sewer fee. Funds are to be used for construction of storm sewer facilities to correct existing deficiencies as identified in the Storm Sewer Master Plan.

Wastewater Trunkline – Fund 231

Established to account for major trunk line extensions, part of the wastewater collection system. Revenues are derived from Sanitary Sewer and Trunk Line Connection Fees. Funds are to be used only for new sanitary sewer trunk line construction, and not for operation and maintenance.

Sewer Connection – Fund 232

Established to account for residential and commercial development impact fees. Revenues are derived from Treatment Plant connection fees. They are to be used only for Treatment Plant expansions. Funds are not to be used for operation and maintenance.

Building Safety – Fund 401

Established to account for the Building Safety operations of the City. Revenues are provided by fees charged for a Building Permit.

Animal Control – Fund 406

Established to account for the operations of the Animal Control Facility that operates in the City.

Airport – Fund 411

Established to account for the operations of the Visalia Municipal Airport. The Federal Aviation Administration Airport Improvement Program (FAA-AIP) provides 90% grant funding for approved capital projects. This fund also receives revenues from airport user fees, such as aviation fuel sales, hangar rentals and leases of land and buildings. These revenues are also used for the Airport's 10% match on FAA grant funded projects.

Convention Center – Fund 413

Established to account for operations of the Convention Center. Revenues are provided by fees charged for the Convention Center services and by operating transfers from the General fund.

Wastewater Operations – Fund 431

Established to account for the treatment and disposal of wastewater. Revenue is provided by user charges, impact fees and limited grant funding. The Waste Water treatment plant is located west of the Airport and across Highway 99.

Utility Billing – Fund 439

Established to account for the City's utility billing operations.

Solid Waste – Fund 441

Established to account for the operations of collecting and disposing of solid waste. Revenue is provided by user charges and limited grant funding.

Transit – Fund 451

Established to account for the operations of the City's transit activities. Revenue is provided by state transportation funds, federal grants and passenger fares.

Transit Capital – Fund 452

Established to account for the operations of the City's transit capital activities. Revenue is provided by state transportation funds, federal grants and passenger fares.

Storm Sewer Maintenance – Fund 481

Established to account for the operations of the City's storm and sewer drain activity. Revenue is provided by charges to users.

INTERNAL SERVICE FUNDS

Internal Service Funds are used to finance and account for activities and services performed by a designated department within the City to another department in the City on a cost reimbursement basis.

Fleet Services – Fund 501

Established to account for the maintenance and fueling of assigned vehicles and related equipment in use by the various City Departments and for specification writing on vehicle acquisitions or replacements.

Vehicle Replacement – Fund 502

Established to account for the acquisition of City vehicles. Replacement vehicles are purchased through this fund. New vehicles added to this fleet (not replacing an existing one) are considered Contributed Capital to the Vehicle Replacement fund.

Vehicle Replacement – Measure T Police – Fund 503

Established to account for the acquisition of Police Measure T vehicles. Replacement vehicles are purchased through this fund. New vehicles added to this fleet (not replacing an existing one) are considered Contributed Capital to the Vehicle Replacement Measure T Police fund.

Vehicle Replacement – Measure T Fire – Fund 504

Established to account for the acquisition of Fire Measure T vehicles. Replacement vehicles are purchased through this fund. New vehicles added to this fleet (not replacing an existing one) are considered Contributed Capital to the Vehicle Replacement Measure T Fire fund.

Vehicle Replacement – Measure N – Fund 505

Established to account for the acquisition of Measure N vehicles. Replacement vehicles are purchased through this fund. New vehicles added to this fleet (not replacing an existing one) are considered Contributed Capital to the Vehicle Replacement Measure N fund.

Information Services – Fund 511

Established to account for the acquisition, maintenance and upgrade of the City's computer operations. Computer users are charged a fee for the systematic replacement of computer and communication equipment and technology, including Geographic Information Systems and Telephone Services.

Risk Management – Fund 551

Established to account for the self insured and purchased insurance for the City's various types of insurance including liability, unemployment, property, and employee bonds.

Health Benefits – Fund 552

Established to account for the self insured and purchased insurance for the City's health plan.

Workers Compensation – Fund 553

Established to account for the self insured and purchased insurance for the City's worker's compensation plan.

Post-Employment Benefits – Fund 554

Established to account for health care benefits for retirees and future retirees. Revenues come from charges to retirees and City contributions. This fund has no new appropriations included in this budget.

Compensated Absences – Fund 571

Established to account for the long-term portion of the compensated absences liability in the governmental fund. This fund has no new appropriations included in this budget.

FUND SUMMARIES

GENERAL FUND SUMMARY

GENERAL FUND SUMMARY	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
RESOURCES						
REVENUES						
NON DEPARTMENTAL	66,680,883	75,105,801	62,391,900	79,597,900	81,246,600	82,766,700
ADMINISTRATION	770,442	805,705	673,700	815,200	815,200	815,200
ADMINISTRATIVE SERVICES	2,946	2,917	2,900	2,900	2,900	2,900
FINANCE & TECHNOLOGY	3,423,102	3,355,602	3,117,600	3,355,000	3,475,000	3,505,200
COMMUNITY DEVELOPMENT	1,233,149	826,388	720,500	947,900	755,200	737,200
PUBLIC WORKS	275,399	187,522	161,800	192,000	192,000	192,000
FIRE	1,064,197	1,112,458	793,948	1,242,600	939,900	947,300
POLICE	2,292,331	2,523,860	2,669,500	2,475,000	2,504,500	2,552,300
COMMUNITY SERVICES	1,036,428	284,902	1,843,700	1,238,200	1,767,500	1,816,200
TOTAL REVENUES	76,778,877	84,205,155	72,375,548	89,866,700	91,698,800	93,335,000
REIMBURSEMENTS						
NON DEPARTMENTAL	563,648	566,435	563,400	566,400	566,400	566,400
ADMINISTRATION	4,267,939	4,455,881	4,085,600	4,774,100	4,807,100	4,822,100
ADMINISTRATIVE SERVICES	880,511	1,523,087	1,030,700	1,137,200	1,137,200	1,170,200
FINANCE & TECHNOLOGY	2,780,387	2,539,975	2,526,000	2,999,200	2,999,200	2,999,200
COMMUNITY DEVELOPMENT	803,853	683,635	729,200	514,700	514,700	514,700
PUBLIC WORKS	3,400,203	3,011,974	3,226,200	2,981,100	3,004,300	3,013,100
FIRE	1,158	2,531	3,500	2,500	2,500	2,500
POLICE	4,720	-	6,000	-	-	-
COMMUNITY SERVICES	2,556,579	2,437,995	2,465,900	2,638,500	2,638,500	2,638,500
TOTAL REIMBURSEMENTS	15,258,998	15,221,513	14,636,500	15,613,700	15,669,900	15,726,700
TOTAL RESOURCES	92,037,875	99,426,668	87,012,048	105,480,400	107,368,700	109,061,700
EXPENDITURES						
SALARIES AND BENEFITS						
ADMINISTRATION	4,089,130	4,142,558	4,423,100	4,525,900	4,978,700	5,184,700
ADMINISTRATIVE SERVICES	895,852	1,182,384	1,009,700	999,600	1,352,400	1,410,700
FINANCE & TECHNOLOGY	2,333,065	2,204,136	2,257,200	2,358,100	2,546,300	2,656,100
COMMUNITY DEVELOPMENT	2,026,295	2,252,180	2,120,800	2,441,900	2,621,600	2,820,600
PUBLIC WORKS	1,932,106	2,117,600	2,290,400	2,255,400	2,485,700	2,581,600
FIRE	11,284,215	12,259,106	12,084,900	13,351,800	13,180,500	13,591,800
POLICE	25,127,098	26,368,637	27,465,700	28,069,800	29,790,300	30,952,300
COMMUNITY SERVICES	4,461,220	3,918,767	5,296,000	5,154,900	5,641,100	5,852,500
TOTAL SALARIES AND BENEFITS	52,148,981	54,445,368	56,947,800	59,157,400	62,596,600	65,050,300

GENERAL FUND SUMMARY	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
OPERATING EXPENDITURES						
NON DEPARTMENTAL	770,650	1,386,617	798,200	772,000	787,000	800,000
ADMINISTRATION	2,043,969	2,079,361	2,151,287	2,366,200	2,675,300	2,561,000
ADMINISTRATIVE SERVICES	191,851	425,038	333,100	240,900	279,800	320,800
FINANCE & TECHNOLOGY	1,126,197	672,965	1,232,500	833,400	861,100	870,000
COMMUNITY DEVELOPMENT	285,060	352,583	377,500	485,600	357,400	367,700
PUBLIC WORKS	1,964,265	1,765,454	1,681,859	1,824,600	1,904,400	1,925,500
FIRE	1,100,947	1,157,685	958,148	956,800	1,011,800	1,045,200
POLICE	1,850,514	1,851,119	2,016,254	2,198,300	2,389,200	2,357,100
COMMUNITY SERVICES	3,547,551	3,057,944	4,477,813	4,081,100	4,435,700	4,584,000
TOTAL OPERATING EXPENDITURES	12,881,004	12,748,766	14,026,661	13,758,900	14,701,700	14,831,300
SERVICES PROVIDED						
ADMINISTRATION	206,664	302,970	113,300	153,000	149,700	150,100
ADMINISTRATIVE SERVICES	66,853	79,926	70,700	68,700	69,000	72,000
FINANCE & TECHNOLOGY	26,297	20,627	12,100	21,100	21,100	21,100
COMMUNITY DEVELOPMENT	102,162	198,053	78,600	115,600	118,900	119,300
PUBLIC WORKS	529,148	433,607	423,300	454,000	461,500	466,000
FIRE	556,609	468,061	370,100	513,500	532,000	536,900
POLICE	2,511,795	2,124,090	1,262,700	2,185,600	2,200,000	2,213,000
COMMUNITY SERVICES	570,045	578,709	453,200	656,400	661,000	664,600
TOTAL SERVICES PROVIDED	4,569,573	4,206,043	2,784,000	4,167,900	4,213,200	4,243,000
ALLOCATIONS						
NON DEPARTMENTAL	71,856	81,408	81,400	102,900	102,900	102,900
ADMINISTRATION	1,025,226	1,078,995	1,070,000	1,185,000	1,184,900	1,184,900
ADMINISTRATIVE SERVICES	95,275	120,433	123,700	147,600	147,600	147,600
FINANCE & TECHNOLOGY	626,862	524,433	529,100	609,200	609,200	609,200
COMMUNITY DEVELOPMENT	722,269	680,533	681,000	730,600	730,600	730,600
PUBLIC WORKS	632,094	616,468	595,400	785,200	785,200	785,200
FIRE	1,147,368	1,185,249	1,186,500	1,315,800	1,316,500	1,316,500
POLICE	4,092,924	3,842,809	3,941,700	4,549,400	4,638,500	4,715,600
COMMUNITY SERVICES	1,210,300	1,454,116	1,411,300	2,254,800	2,254,300	2,254,300
TOTAL ALLOCATIONS	9,624,174	9,584,444	9,620,100	11,680,500	11,769,700	11,846,800
TOTAL EXPENDITURES	79,223,732	80,984,621	83,378,561	88,764,700	93,281,200	95,971,400
CAPITAL IMPROVEMENTS	697,579	1,362,451	922,500	922,500	1,443,900	1,292,200
INTERFUND TRANSFERS	5,219,022	4,382,733	5,253,400	5,090,500	5,754,800	5,588,300
SURPLUS(SHORTFALL)	6,897,542	12,696,863	(697,413)	10,702,700	6,888,800	6,209,800

GENERAL FUND REVENUES

GENERAL FUND REVENUES	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
NON DEPARTMENTAL						
SALES & USE TAXES	33,448,353	38,133,578	30,330,800	42,709,600	43,563,800	44,435,100
TOTAL SALES TAXES	33,448,353	38,133,578	30,330,800	42,709,600	43,563,800	44,435,100
PROP-CURRENT SECURED	11,532,201	12,322,142	11,389,000	12,691,800	12,945,600	13,204,500
PROP-CURRENT UNSECURED	697,759	750,520	682,900	773,000	788,500	804,300
PROP-PRIOR SEC & UNSEC	261,760	311,822	246,900	321,200	327,600	334,200
PYMT IN LIEU OF TAXES	23,256	24,095	22,700	24,600	25,100	25,600
PROP-CURR SEC-SUPPLEMTL	214,144	238,853	203,500	246,000	250,900	255,900
REAL PROP TRANSFER TAX	536,043	639,885	555,500	678,300	691,900	705,700
PROP-AIRCRAFT	119,846	116,541	121,700	117,700	120,100	122,500
PROPERTY TAX TRUST FUND	621,415	524,036	489,900	525,000	535,500	546,200
PROP TAX "VLF SWAP"	12,178,770	12,862,842	12,178,800	13,500,000	13,770,000	14,045,400
HOMEOWNERS PROP TAX REL	96,513	94,031	101,400	95,900	97,800	99,800
TOTAL PROPERTY TAXES	26,281,707	27,884,767	25,992,300	28,973,500	29,553,000	30,144,100
FRANCHISE TAX	2,669,467	2,795,357	2,652,300	2,823,300	2,879,800	2,937,400
TRANSIENT LODGING	2,727,386	3,323,538	2,288,900	3,822,100	3,898,500	3,976,500
TOTAL OTHER TAXES	5,396,853	6,118,895	4,941,200	6,645,400	6,778,300	6,913,900
MOTOR VEH LIC IN LIEU T	109,385	101,690	65,000	103,700	105,800	107,900
FEDERAL GRANTS	-	240,907	-	-	-	-
STATE GRANTS	88,557	72,578	-	-	80,000	-
OTHER GRANTS	101,122	-	-	-	-	-
COVID-19	-	1,353,962	-	-	-	-
TOTAL SUBVENTIONS AND GRANTS	299,064	1,769,137	65,000	103,700	185,800	107,900
ADMINISTRATIVE FINES	200	-	200	-	-	-
PENALTY/OCCUPANCY	41	11,732	-	-	-	-
TOTAL FEES AND FINES	241	11,732	200	-	-	-
INVESTMENT EARNINGS	4	-	-	-	-	-
INTEREST EARNINGS	370,295	379,973	280,000	380,000	380,000	380,000
INTERFUND LOAN INTEREST	134,209	113,421	100,000	113,400	113,400	113,400
INTEREST EARNINGS	945	-	1,000	-	-	-
TOTAL USES OF MONEY AND PROPERTY	505,453	493,394	381,000	493,400	493,400	493,400
ST MAINT FEE IN LIEU SU	653,200	653,200	648,200	653,200	653,200	653,200
REBATE REVENUE	344	850	200	1,000	1,000	1,000
MISC REVENUE	57,835	29,639	30,000	15,000	15,000	15,000
HANDLNG FEE-PYRL GARNSH	708	770	700	800	800	800
PYRL VOLUNTARY DED FEES	2,272	2,318	2,300	2,300	2,300	2,300
REIMBURSEMENT-OFFICE SUB	4,855	2,305	-	-	-	-
REIMB CITY EXPENSES	-	5,217	-	-	-	-
MISC REVENUE	30,000	-	-	-	-	-
TOTAL MISCELLANEOUS	749,214	694,299	681,400	672,300	672,300	672,300
SERVICES PROVIDED REIMBURSE	244,760	247,539	244,500	247,500	247,500	247,500
CHARGES-BUILDINGS OCCUP	318,888	318,896	318,900	318,900	318,900	318,900
TOTAL ALLOC/SERV PROV	563,648	566,435	563,400	566,400	566,400	566,400
TOTAL NON DEPARTMENTAL	67,244,533	75,672,237	62,955,300	80,164,300	81,813,000	83,333,100

	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
GENERAL FUND REVENUES						
ADMINISTRATION						
COS PARKING PERMIT #1	210	-	100	-	-	-
TOTAL LICENSE AND PERMITS	210	-	100	-	-	-
VEHICLE CODE FINES	152,899	77,315	132,000	85,000	85,000	85,000
TOTAL FEES AND FINES	152,899	77,315	132,000	85,000	85,000	85,000
INTEREST EARNINGS	11	-	-	-	-	-
TOTAL USES OF MONEY AND PROPERTY	11	-	-	-	-	-
ENCROACHMENT PERMITS	25,683	27,462	26,000	27,500	27,500	27,500
LOT LINE ADJUSTMENT FEE	9,688	12,028	14,900	12,000	12,000	12,000
ENG LATERAL INSPECTION	4,564	-	10,000	-	-	-
SUBDIV CHKING & INSPCT	452,176	352,404	330,000	350,000	350,000	350,000
PAR MAP CHKG&INSPC FEE	-	-	35,000	-	-	-
SIDWLK/APPRCH INSPC FEE	123,159	154,728	125,000	155,000	155,000	155,000
PARKING LOT INSPEC FEE	-	179,003	-	185,000	185,000	185,000
INSPECTOR OVERTIME FEE	1,355	-	-	-	-	-
TOTAL CHARGES FOR CURRENT SERVICES	616,625	725,625	540,900	729,500	729,500	729,500
PUBLIC RECORD REQUEST	-	15	-	-	-	-
REBATE REVENUE	698	369	700	700	700	700
REIMB CITY EXPENSES	-	2,380	-	-	-	-
TOTAL MISCELLANEOUS	698	2,764	700	700	700	700
SERVICES PROVIDED REIMBURSE	387,267	473,554	355,400	618,100	638,100	643,100
CHARGES-OPERATING ACCOUNT	148,900	110,566	171,900	125,000	135,000	140,000
CHARGES-CAPTL PROJECTS	2,031,444	2,071,477	1,835,900	2,053,900	2,053,900	2,053,900
CHARGES-OTHER-VARIABLE	1,700,328	1,800,284	1,722,400	1,977,100	1,980,100	1,985,100
TOTAL ALLOC/SERV PROV	4,267,939	4,455,881	4,085,600	4,774,100	4,807,100	4,822,100
TOTAL ADMINISTRATION	5,038,382	5,261,585	4,759,300	5,589,300	5,622,300	5,637,300
ADMINISTRATIVE SERVICES						
REBATE REVENUE	281	287	200	300	300	300
PYRL VOLUNTARY DED FEES	2,664	2,631	2,700	2,600	2,600	2,600
TOTAL MISCELLANEOUS	2,945	2,918	2,900	2,900	2,900	2,900
CHARGES-OPERATING ACCOUNT	90,798	593,580	100,000	130,000	130,000	130,000
CHARGES-CAPTL PROJECTS	1,229	720	1,900	-	-	-
CHARGES-OTHER-VARIABLE	788,484	928,787	928,800	1,007,200	1,007,200	1,040,200
TOTAL ALLOC/SERV PROV	880,511	1,523,087	1,030,700	1,137,200	1,137,200	1,170,200
TOTAL ADMINISTRATIVE SERVICES	883,456	1,526,005	1,033,600	1,140,100	1,140,100	1,173,100
FINANCE & TECHNOLOGY						
BUS LIC TAX-GENERAL	2,441,773	2,963,640	2,424,000	2,993,300	3,023,200	3,053,400
ADMIN FEES-BUS TAX	60,317	91,893	50,000	92,800	92,800	92,800
BL-APPLICATION FEE	36,045	33,100	33,000	33,400	33,400	33,400
TOTAL OTHER TAXES	2,538,135	3,088,633	2,507,000	3,119,500	3,149,400	3,179,600
A/R-B/L PENALTY	49,920	123,134	56,900	75,000	75,000	75,000
ADMINISTRATIVE FINES	2,800	(150)	7,000	-	-	-
TOTAL FEES AND FINES	52,720	122,984	63,900	75,000	75,000	75,000
INVESTMENT EARNINGS	213,020	145,716	100,000	100,000	100,000	100,000
RENTS & CONCESSIONS	20,429	22,699	41,000	2,300	2,300	2,300
INTEREST EARNINGS	69,811	46,250	41,500	20,000	20,000	20,000
INVESTMENT GAIN/LOSS	729	(26,900)	-	-	-	-
FAIR MARKET VALUE GAIN/LOSS	111,747	(81,316)	-	-	-	-
EARNINGS CREDIT - CBB	18,890	18,506	16,500	18,500	18,500	18,500
FACILITIES RENTAL	3,600	3,600	3,600	3,600	3,600	3,600
RENTS & CONCESSIONS	304	-	-	-	-	-
TOTAL USES OF MONEY AND PROPERTY	438,530	128,555	202,600	144,400	144,400	144,400

	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
GENERAL FUND REVENUES						
FINANCE & TECHNOLOGY						
SPEC ASSESS SERVICE FEE	385	491	600	500	500	500
TOTAL CHARGES FOR CURRENT SERVICES	385	491	600	500	500	500
VTMD SERVICE FEE	5,228	6,210	5,800	6,200	6,200	6,200
PASSPORT SERVICE FEES	75,250	-	103,000	-	75,000	75,000
PASSPORT PHOTO FEE	15,000	-	20,000	-	15,000	15,000
REBATE REVENUE	3,827	5,206	8,400	5,400	5,500	5,500
MISC REVENUE	1,171	1,728	2,800	1,500	1,500	1,500
BAD CHECK FEE	1,120	490	1,500	1,000	1,000	1,000
BL-DUPLICATE CERTIFICAT	-	-	300	-	-	-
CASH (OVER)/SHORT	-	-	-	-	-	-
PYRL VOLUNTARY DED FEES	1,498	1,306	1,700	1,500	1,500	1,500
MISC REVENUE	290,238	-	200,000	-	-	-
TOTAL MISCELLANEOUS	393,332	14,940	343,500	15,600	105,700	105,700
SERVICES PROVIDED REIMBURSE	89,078	87,829	73,600	88,000	88,000	88,000
CHARGES-CAPTL PROJECTS	-	252	-	-	-	-
CHARGES-OTHER-VARIABLE	2,689,548	2,450,437	2,450,400	2,909,700	2,909,700	2,909,700
CHARGES-INVEST SERV FEE	1,761	1,458	2,000	1,500	1,500	1,500
TOTAL ALLOC/SERV PROV	2,780,387	2,539,976	2,526,000	2,999,200	2,999,200	2,999,200
TOTAL FINANCE & TECHNOLOGY	6,203,489	5,895,579	5,643,600	6,354,200	6,474,200	6,504,400
COMMUNITY DEVELOPMENT						
APPEAL FEE - CODE ENFOR	185	100	200	100	100	100
ADMINISTRATIVE FINES	4,076	127,906	40,000	22,600	22,600	22,600
POST-OCCUP DEFCD ADM FEE	528	1,086	1,100	1,100	1,100	1,100
ADMIN FEE-CODE ENFORCEM	7,215	41,995	20,000	27,000	27,000	27,000
COMPLIANCE INSPECTION F	25,129	26,931	46,000	22,800	22,800	22,800
DEMOLITION & ABATEMENT	269,296	(37,259)	60,000	56,500	35,000	35,000
TOTAL FEES AND FINES	306,429	160,759	167,300	130,100	108,600	108,600
INTEREST EARNINGS	(1,245)	(11,995)	-	-	-	-
TOTAL USES OF MONEY AND PROPERTY	(1,245)	(11,995)	-	-	-	-
MINOR CONDITIONAL USE P	26,247	24,640	25,000	25,000	25,000	25,000
TEMP USE PERMIT	9,252	8,317	12,300	9,000	9,000	9,000
VAR APPLICATION FEE	13,100	10,633	11,500	12,000	12,000	12,000
CHANGE OF ZONE	13,942	4,102	17,500	14,500	14,500	14,500
COND USE PERMIT APP	56,601	35,349	45,000	40,000	40,000	40,000
HOME OC	28,867	16,666	27,900	20,000	20,000	20,000
ENV ASSESSMENT EVAL FEE	12,970	13,998	9,300	56,000	40,000	40,000
ANNEXATIONS	-	26,496	-	80,200	18,000	-
LOT LINE ADJUSTMENT FEE	8,099	10,897	10,800	18,500	18,500	18,500
GEN PLAN AMEND	15,806	2,525	10,000	13,000	5,000	5,000
ADMINISTRATIVE ADJUST F	3,648	3,276	2,300	5,300	5,300	5,300
CUP AMENDMENT	2,768	2,850	-	2,900	2,900	2,900
TIME EXTENSIONS	3,220	2,596	3,000	500	500	500
SPECIFIC PLAN	-	-	-	27,000	-	-
TEXT AMENDMENTS	3,984	-	4,000	-	-	-
SUBDIV CHKING & INSPCT	196,583	58,596	125,000	75,000	80,000	80,000
PAR MAP CHKG&INSPC FEE	13,518	-	15,000	15,000	15,000	15,000
TENATIVE SUBDV FILG FEE	30,956	31,876	39,200	72,700	72,700	72,700
PARKING LOT INSPC FEE	303,596	119,335	50,000	80,000	80,000	80,000
FINAL SUBDVSN FILG FEES	20,832	19,936	10,900	20,000	20,000	20,000
FINAL PARCELMAP FLG FEE	14,453	14,920	18,000	15,000	15,000	15,000
GENERAL PLAN MAINTENANCE FEE	20,996	20,635	-	12,800	12,800	12,800
TENATIVE PARCEL MAP FLG	20,709	46,329	20,100	30,000	30,000	30,000
AGRICULTURAL PRESERVE	5,767	-	-	3,700	-	-
RIGHT OF WAY ABANDONMEN	-	2,329	-	5,700	3,000	3,000
SPECIAL EVENTS	2,203	406	600	2,000	2,000	2,000
SPEC SERV DISTRICT FEES	5,950	4,879	4,800	7,000	2,500	2,500
REIMB ENG PLAN CHECK	75,199	77,058	58,000	80,000	79,000	79,000
PLANNING PLAN CK FEE	13,146	16,118	14,900	15,000	15,000	15,000
PL CK REVIEW BY CONSULTANT	-	68,160	-	50,000	-	-
TOTAL CHARGES FOR CURRENT SERVICES	922,412	642,922	535,100	807,800	637,700	619,700

	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
GENERAL FUND REVENUES						
COMMUNITY DEVELOPMENT						
APPEAL	2,574	2,812	1,400	2,600	1,600	1,600
SALES OF MAPS & PUBLICA	14	-	-	-	-	-
REBATE REVENUE	785	668	800	800	800	800
MISC REVENUE	2,180	30,467	15,900	6,600	6,500	6,500
REIMB CITY EXPENSES	-	754	-	-	-	-
TOTAL MISCELLANEOUS	5,553	34,701	18,100	10,000	8,900	8,900
SERVICES PROVIDED REIMBURSE	72,061	45,090	50,800	45,000	45,000	45,000
CHARGES-CAPTL PROJECTS	27,224	29,413	28,400	29,800	29,800	29,800
CHARGES-OTHER-VARIABLE	704,568	609,132	650,000	439,900	439,900	439,900
TOTAL ALLOC/SERV PROV	803,853	683,635	729,200	514,700	514,700	514,700
TOTAL COMMUNITY DEVELOPMENT	2,037,002	1,510,022	1,449,700	1,462,600	1,269,900	1,251,900
PUBLIC WORKS						
OTHER FINES	-	16,384	-	-	-	-
ADMINISTRATIVE FINES	59,050	14,375	30,000	30,000	30,000	30,000
TOTAL FEES AND FINES	59,050	30,759	30,000	30,000	30,000	30,000
ENCROACH PRMT-MAINT FEE	7,842	13,418	10,000	12,000	12,000	12,000
TOTAL CHARGES FOR CURRENT SERVICES	7,842	13,418	10,000	12,000	12,000	12,000
HIGHWAY MAINT CHARGES	3,000	3,000	3,000	3,000	3,000	3,000
REBATE REVENUE	1,289	772	1,300	1,000	1,000	1,000
MISC REVENUE	175	49	100	-	-	-
SIDEWALK REPAIRS REV	-	-	-	20,000	20,000	20,000
DONATIONS/CONTRIBUTIONS	-	-	5,000	-	-	-
REIMB CITY EXPENSES	20,299	6,575	30,000	-	-	-
SUBROGATION RECOVERY	139,595	91,040	42,400	86,000	86,000	86,000
MISC REVENUE	39,150	39,852	40,000	40,000	40,000	40,000
TOTAL MISCELLANEOUS	203,508	141,288	121,800	150,000	150,000	150,000
SERVICES PROVIDED REIMBURSE	1,021,906	962,072	1,096,000	1,024,200	1,046,600	1,055,400
CHARGES-CAPTL PROJECTS	1,490,775	1,228,943	1,309,200	1,228,600	1,229,400	1,229,400
CHARGES-OTHER-VARIABLE	887,520	820,958	821,000	728,300	728,300	728,300
TOTAL ALLOC/SERV PROV	3,400,201	3,011,973	3,226,200	2,981,100	3,004,300	3,013,100
TOTAL PUBLIC WORKS	3,670,601	3,197,438	3,388,000	3,173,100	3,196,300	3,205,100
FIRE						
PROP 172 PS-SALES TAX	306,197	341,175	265,800	365,000	372,300	379,700
TOTAL SALES TAXES	306,197	341,175	265,800	365,000	372,300	379,700
OTHER GRANTS	-	5,500	14,648	-	-	-
TOTAL SUBVENTIONS AND GRANTS	-	5,500	14,648	-	-	-
BICYCLE LICENSES	9	-	-	-	-	-
ALARM PERMITS	7,470	9,960	11,000	10,000	10,000	10,000
TOTAL LICENSE AND PERMITS	7,479	9,960	11,000	10,000	10,000	10,000
OTHER FINES	-	39,564	-	-	-	-
APPEAL FEE - CODE ENFOR	500	800	-	500	500	500
ADMINISTRATIVE FINES	94,145	179,170	85,000	100,000	100,000	100,000
UNIFORM FIRE CODE FEE	123,747	38,663	110,000	80,000	110,000	110,000
TOTAL FEES AND FINES	218,392	258,197	195,000	180,500	210,500	210,500

	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24
GENERAL FUND REVENUES	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
FIRE						
INTEREST EARNINGS	4,546	424	-	-	-	-
TOTAL USES OF MONEY AND PROPERTY	4,546	424	-	-	-	-
FIRE SFTY INSPECTION	400	621	-	500	500	500
FIRE STRIKE TEAM FEES	52,874	201,025	60,000	400,000	60,000	60,000
FALSE ALARM FEES	1,070	3,663	400	1,000	1,000	1,000
HAZ MAT RESPONSE	22,580	38,572	8,000	30,000	30,000	30,000
WEED AND LOT CLEARING	178,153	137,404	125,000	140,000	140,000	140,000
ADMIN FEE - WEED & LOT	36,885	41,246	44,400	42,000	42,000	42,000
FIRE REPORTS	89	365	100	100	100	100
FIRE TRAINING FACILITE	4,258	-	10,000	2,000	2,000	2,000
TOTAL CHARGES FOR CURRENT SERVICES	296,309	422,896	247,900	615,600	275,600	275,600
REBATE REVENUE	3,431	1,870	3,200	2,500	2,500	2,500
MISC REVENUE	76,942	47,693	56,200	49,000	49,000	49,000
DONATIONS/CONTRIBUTIONS	2,925	1,050	-	-	-	-
REIMB CITY EXPENSES	92	-	-	-	-	-
TEMP DISABILITY	143,257	23,692	-	20,000	20,000	20,000
SUBROGATION RECOVERY	127	-	200	-	-	-
TOTAL MISCELLANEOUS	226,774	74,305	59,600	71,500	71,500	71,500
SERVICES PROVIDED REIMBURSE	1,158	2,531	3,500	2,500	2,500	2,500
TOTAL ALLOC/SERV PROV	1,158	2,531	3,500	2,500	2,500	2,500
TOTAL FIRE	1,060,855	1,114,988	797,448	1,245,100	942,400	949,800
POLICE						
PROP 172 PS-SALES TAX	459,296	511,763	398,800	527,100	537,600	548,400
TOTAL SALES TAXES	459,296	511,763	398,800	527,100	537,600	548,400
ABANDONED VEHICLE TRUST	54,677	52,188	38,700	53,000	53,000	53,000
FEDERAL GRANTS	53,524	51,493	-	38,700	-	-
STATE GRANTS	174,277	167,976	270,000	165,000	190,000	190,000
COUNTY GRANTS	38,372	15,115	50,000	50,000	50,000	50,000
SPEC POL SERV-268 POST	114,002	74,295	65,000	75,000	75,000	75,000
REIMB-MANDATED COSTS SU	-	70,990	50,000	50,000	50,000	50,000
COVID-19	49,600	-	-	-	-	-
TOTAL SUBVENTIONS AND GRANTS	484,452	432,057	473,700	431,700	418,000	418,000
ALARM PERMITS	59,100	42,690	65,000	50,000	50,000	50,000
TOTAL LICENSE AND PERMITS	59,100	42,690	65,000	50,000	50,000	50,000
VEHICLE CODE FINES	152,899	77,315	138,600	138,000	138,000	138,000
PARKING FINES	220,329	79,578	271,200	85,000	85,000	85,000
OTHER FINES	1,498	898	1,100	1,000	1,000	1,000
TRAFFIC SCHOOL	103	40	200	100	100	100
RED LIGHT VIOLATIONS	13,110	7,911	19,000	10,000	10,000	10,000
LITTER FINES	288	103	200	200	200	200
PROOF OF CORRECTION	22,405	26,958	28,500	27,000	27,000	27,000
DUI TESTING FEES-TUL CO	11,699	11,586	12,500	11,700	11,700	11,700
ADMINISTRATIVE FINES	7,400	29,200	4,600	10,000	10,000	10,000
COST RECOVERY-DUI	31,606	34,678	50,000	25,000	25,000	25,000
VEHICLE RELEASE FEE	74,168	74,600	68,000	75,000	75,000	75,000
TOTAL FEES AND FINES	535,505	342,867	593,900	383,000	383,000	383,000

	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
GENERAL FUND REVENUES						
POLICE						
INTEREST EARNINGS	-	90	-	-	-	-
TOTAL USES OF MONEY AND PROPERTY	-	90	-	-	-	-
SCHOOL REIMB-YOUTH PROG	397,204	705,874	855,400	832,300	890,000	927,000
CRIME PREVENTION	1,363	997	1,300	1,200	1,200	1,200
FALSE ALARM FEES	-	-	600	-	-	-
SPEC POLICE SERV-OTHER	26,491	21,006	32,000	22,000	22,000	22,000
PD-FINGERPRINTS TAXABLE	1,232	14	2,000	500	500	500
ROTATIONAL TOW FEES	112,350	101,750	110,000	108,500	108,500	108,500
TOTAL CHARGES FOR CURRENT SERVICES	538,640	829,641	1,001,300	964,500	1,022,200	1,059,200
REBATE REVENUE	7,473	4,557	7,500	5,200	5,200	5,200
MISC REVENUE	48,021	24,675	38,000	50,000	25,000	25,000
CASH (OVER)/SHORT	(6)	15	-	-	-	-
REIMBURSEMENT-OFFICE SUB	-	-	4,800	-	-	-
DONATIONS/CONTRIBUTIONS	-	300	-	-	-	-
TEMP DISABILITY	156,532	331,755	86,500	63,500	63,500	63,500
TOTAL MISCELLANEOUS	212,020	361,302	136,800	118,700	93,700	93,700
SERVICES PROVIDED REIMBURSE	4,320	-	6,000	-	-	-
CHARGES-CAPTL PROJECTS	400	-	-	-	-	-
TOTAL ALLOC/SERV PROV	4,720	-	6,000	-	-	-
TOTAL POLICE	2,293,733	2,520,410	2,675,500	2,475,000	2,504,500	2,552,300
COMMUNITY SERVICES						
REIMB-MANDATED COSTS SU	784	-	-	-	-	-
TOTAL SUBVENTIONS AND GRANTS	784	-	-	-	-	-
RIVERWAY SPORTS PARK	-	(3,744)	-	-	-	-
RENTS & CONCESSIONS	378	1,500	600	-	800	800
SPONSORSHIP	8,600	6,820	3,500	(10,300)	8,600	8,600
ATHLETIC FIELD RENTALS	-	43,776	-	100,000	120,000	130,000
PARK RENTALS	30,404	1,102	130,500	90,000	92,000	95,000
FACILITIES RENTAL	84,084	79,421	112,000	93,000	97,000	100,000
PLAZA CONCESSIONS	2,467	225	4,000	2,000	2,000	2,000
TOTAL USES OF MONEY AND PROPERTY	125,933	129,100	250,600	274,700	320,400	336,400
ADULT SPORTS	75,269	18,060	175,000	85,000	170,000	175,000
YOUTH SPORTS	116,073	-	195,000	52,000	160,000	165,000
TEEN PROGRAMS	3,269	-	7,500	-	-	-
SPECIAL EVENTS	65,553	(14,065)	93,500	5,500	80,800	84,500
AQUATICS	17,349	16,600	165,000	145,000	150,000	152,000
COMMUNITY PROGRAMS	578,468	34,200	901,200	597,700	807,000	823,000
SENIOR MEALS	40,162	84,494	40,000	73,000	74,000	75,000
TOTAL CHARGES FOR CURRENT SERVICES	896,143	139,289	1,577,200	958,200	1,441,800	1,474,500
REBATE REVENUE	5,859	3,717	4,800	5,100	5,100	5,100
MISC REVENUE	3,076	707	-	200	200	200
CASH (OVER)/SHORT	(16)	-	-	-	-	-
SALES FOR ADS/BROCHURES	-	-	10,100	-	-	-
FUNDRAISING	1,024	-	1,000	-	-	-
SUBROGATION RECOVERY	-	12,088	-	-	-	-
TOTAL MISCELLANEOUS	9,943	16,512	15,900	5,300	5,300	5,300
SERVICES PROVIDED REIMBURSE	1,048,745	1,071,210	1,048,000	1,118,900	1,118,900	1,118,900
CHARGES-CAPTL PROJECTS	9,166	8,775	5,300	8,500	8,500	8,500
CHARGES-OTHER-VARIABLE	372,684	271,689	271,700	278,400	278,400	278,400
CHARGES-PARKS OCCUP	111,468	126,396	126,400	172,500	172,500	172,500
CHARGES-BUILDINGS OCCUP	1,014,516	959,925	1,014,500	1,060,200	1,060,200	1,060,200
TOTAL ALLOC/SERV PROV	2,556,579	2,437,995	2,465,900	2,638,500	2,638,500	2,638,500
TOTAL COMMUNITY SERVICES	3,589,382	2,722,896	4,309,600	3,876,700	4,406,000	4,454,700
TOTAL REVENUES	\$92,021,433	\$99,421,160	\$87,012,048	\$ 105,480,400	\$ 107,368,700	\$ 109,061,700

MEASURE T FUNDS SUMMARY

	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24
PD MEAS T - 121	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
POLICE						
RESOURCES						
REVENUES						
SALES & USE TAXES	4,181,933	5,062,419	3,482,600	5,669,900	5,811,600	5,927,800
STATE GRANTS	7,715	11,647	6,000	6,000	6,000	6,000
COVID-19	67,000	6,849	-	-	-	-
INVESTMENT EARNINGS	35,586	37,053	20,000	20,000	20,000	20,000
INVESTMENT GAIN/LOSS	122	(6,840)	1,000	-	-	-
FAIR MARKET VALUE GAIN/LOSS	18,668	(20,678)	5,000	-	-	-
REBATE REVENUE	148	13	100	100	100	100
TEMP DISABILITY	100,298	120,611	33,600	33,600	33,600	33,600
SUBROGATION RECOVERY	-	7,357	-	-	-	-
TOTAL REVENUES	4,411,470	5,218,431	3,548,300	5,729,600	5,871,300	5,987,500
TOTAL RESOURCES	4,411,470	5,218,431	3,548,300	5,729,600	5,871,300	5,987,500
EXPENDITURES						
SALARIES AND BENEFITS	3,200,894	3,136,752	3,550,400	3,370,000	3,737,100	3,893,000
OPERATING EXPENDITURES	91,468	79,641	111,700	84,600	90,000	94,000
SERVICES PROVIDED	190,894	232,676	157,400	256,800	256,800	256,800
ALLOCATIONS	192,404	253,560	219,600	264,900	264,900	264,900
TOTAL EXPENDITURES	3,675,660	3,702,629	4,039,100	3,976,300	4,348,800	4,508,700
SURPLUS(SHORTFALL)	735,810	1,515,802	(490,800)	1,753,300	1,522,500	1,478,800

	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24
FIRE MEAS T - 122	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
FIRE						
RESOURCES						
REVENUES						
SALES & USE TAXES	2,787,956	3,374,946	2,321,800	3,779,900	3,874,400	3,951,900
COVID-19	-	20	-	-	-	-
INVESTMENT EARNINGS	78,558	66,121	65,000	65,000	65,000	65,000
INVESTMENT GAIN/LOSS	269	(12,206)	2,000	-	-	-
FAIR MARKET VALUE GAIN/LOSS	41,211	(36,899)	15,000	-	-	-
FIRE STRIKE TEAM FEES	15,877	34,645	25,000	25,000	25,000	25,000
HAZ MAT RESPONSE	504	3,145	-	-	-	-
REBATE REVENUE	117	57	200	200	200	200
TEMP DISABILITY	73,532	4,313	73,600	55,000	5,000	5,000
TOTAL REVENUES	2,998,024	3,434,142	2,502,600	3,925,100	3,969,600	4,047,100
REIMBURSEMENTS						
SERVICES PROVIDED REIMBURSE	3,203	4,362	-	4,000	4,000	4,000
TOTAL REIMBURSEMENTS	3,203	4,362	-	4,000	4,000	4,000
TOTATOTAL FIRE	3,001,227	3,438,504	2,502,600	3,929,100	3,973,600	4,051,100
EXPENDITURES						
SALARIES AND BENEFITS						
SALARIES AND BENEFITS	2,232,375	2,341,671	2,583,300	2,525,000	2,571,900	2,646,500
OPERATING EXPENDITURES	179,642	186,709	181,200	199,500	217,400	215,300
SERVICES PROVIDED	130,307	89,358	91,200	91,000	94,000	94,000
ALLOCATIONS	145,049	137,867	140,300	140,800	140,800	140,800
TOTAL EXPENDITURES	2,687,373	2,755,605	2,996,000	2,956,300	3,024,100	3,096,600
SURPLUS(SHORTFALL)	313,854	682,899	(493,400)	972,800	949,500	954,500

MEASURE N FUNDS SUMMARY

MEASURE N - 141	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
RESOURCES						
REVENUES						
SALES & USE TAXES	13,871,794	16,880,055	11,704,700	18,905,700	19,283,800	19,669,500
INVESTMENT EARNINGS	313,598	299,680	100,000	200,000	200,000	200,000
INVESTMENT GAIN/LOSS	1,072	(55,323)	9,000	9,000	9,000	9,000
FAIR MARKET VALUE GAIN/LOSS	164,510	(167,235)	-	-	-	-
REBATE REVENUE	260	53	-	-	-	-
FIRE STRIKE TEAM FEES	-	57,702	-	-	-	-
HAZ MAT RESPONSE	-	668	-	-	-	-
REBATE REVENUE	26	48	-	-	-	-
STATE GRANTS	3,549	6,159	-	-	-	-
COVID-19	-	22,696	-	-	-	-
REBATE REVENUE	22	14	-	-	-	-
TEMP DISABILITY	15,280	50,475	-	-	-	-
REBATE REVENUE	21	32	-	-	-	-
CHARGES-CAPTL PROJECTS	607	315	-	-	-	-
TOTAL REVENUES	14,370,739	17,095,339	11,813,700	19,114,700	19,492,800	19,878,500
TOTAL RESOURCES	14,370,739	17,095,339	11,813,700	19,114,700	19,492,800	19,878,500
EXPENDITURES						
SALARIES AND BENEFITS						
Measure N-Fire	447,383	769,324	794,700	954,600	1,398,800	1,454,700
Measure N-Police	2,961,065	3,562,585	3,696,500	3,743,400	4,825,000	5,167,000
Measure N-Parks/Buildings	233,119	251,097	244,000	275,000	277,800	289,700
Measure N-Recreation	85,718	1,872	92,800	93,700	103,600	107,900
TOTAL SALARIES AND BENEFITS	3,727,285	4,584,878	4,828,000	5,066,700	6,605,200	7,019,300
OPERATING EXPENDITURES						
Measure N-Zero	140,900	138,758	195,900	133,000	212,600	253,700
Measure N-Fire	13,699	22,896	36,100	40,700	43,500	44,000
Measure N-Police	230,879	227,509	267,100	246,300	313,800	250,300
Measure N-Parks/Buildings	88,004	130,359	234,752	219,700	224,200	228,200
Measure N-Recreation	648	102	2,700	2,100	2,800	2,800
TOTAL OPERATING EXPENDITURES	474,130	519,624	736,552	641,800	796,900	779,000
SERVICES PROVIDED						
Measure N-Zero	4,704	4,495	2,800	4,500	4,500	4,500
Measure N-Fire	33,250	50,647	20,000	49,300	55,000	56,000
Measure N-Police	114,031	211,328	87,000	149,000	150,000	151,000
Measure N-Parks/Buildings	29,829	17,881	13,800	18,900	19,300	19,300
TOTAL SERVICES PROVIDED	181,814	284,351	123,600	221,700	228,800	230,800
ALLOCATIONS						
Measure N-Zero	39,564	51,328	51,700	62,100	62,100	62,100
Measure N-Fire	123,468	135,879	168,600	145,100	145,100	146,300
Measure N-Police	222,573	276,764	297,900	299,400	299,400	299,400
Measure N-Parks/Buildings	23,607	29,525	31,900	42,300	42,300	42,300
Measure N-Recreation	3,192	5,930	6,200	9,200	9,200	9,200
TOTAL ALLOCATIONS	412,404	499,426	556,300	558,100	558,100	559,300
TOTAL EXPENDITURES	4,795,633	5,888,279	6,244,452	6,488,300	8,189,000	8,588,400
CAPITAL IMPROVEMENTS	4,055,797	4,139,113	22,462,902	22,462,900	3,693,900	4,060,000
SURPLUS(SHORTFALL)	5,519,309	7,067,947	(16,893,654)	(9,836,500)	7,609,900	7,230,100

MEASURE N-MAINT & EMERGENCY - 142	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
RESOURCES						
REVENUES						
INVESTMENT EARNINGS	55,458	50,656	5,000	15,000	15,000	15,000
INVESTMENT GAIN/LOSS	190	(9,351)	-	-	-	-
FAIR MARKET VALUE GAIN/LOSS	29,093	(28,268)	-	-	-	-
REBATE REVENUE	14	7	-	-	-	-
TOTAL REVENUES	84,755	13,044	5,000	15,000	15,000	15,000
TOTAL RESOURCES	84,755	13,044	5,000	15,000	15,000	15,000
EXPENDITURES						
OPERATING EXPENDITURES	2,940	-	-	-	1,521,700	1,521,700
SERVICES PROVIDED	832	760	-	800	800	800
ALLOCATIONS	7,788	23,166	23,300	20,200	20,200	20,200
TOTAL EXPENDITURES	11,560	23,926	23,300	21,000	1,542,700	1,542,700
CAPITAL IMPROVEMENTS	235,375	647,802	2,334,446	2,335,300	-	-
SURPLUS(SHORTFALL)	(162,180)	(658,684)	(2,352,746)	(2,341,300)	(1,527,700)	(1,527,700)

	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24
MEASURE N-2% YOUTH - 143	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
RESOURCES						
REVENUES						
INVESTMENT EARNINGS	9,440	9,153	4,900	4,000	4,000	4,000
INVESTMENT GAIN/LOSS	32	(1,690)	-	-	-	-
FAIR MARKET VALUE GAIN/LOSS	4,952	(5,108)	-	-	-	-
COVID-19	-	701	-	-	-	-
REBATE REVENUE	763	7	-	-	-	-
TOTAL REVENUES	15,187	3,063	4,900	4,000	4,000	4,000
TOTAL RESOURCES	\$ 15,187	\$ 3,063	\$ 4,900	\$ 4,000	\$ 4,000	\$ 4,000
EXPENDITURES						
SALARIES AND BENEFITS	37,274	11,595	88,700	88,700	88,700	88,700
OPERATING EXPENDITURES	97,282	61,366	162,600	147,600	288,100	295,800
SERVICES PROVIDED	142	137	-	100	100	100
ALLOCATIONS	11,156	10,338	7,300	8,800	8,800	8,800
TOTAL EXPENDITURES	145,854	83,436	258,600	245,200	385,700	393,400
TOTAL EXPENDITURES	145,854	83,436	258,600	245,200	385,700	393,400
SURPLUS(SHORTFALL)	(130,667)	(80,373)	(253,700)	(241,200)	(381,700)	(389,400)

BUSINESS TYPE FUNDS SUMMARY

	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24
BUILDING SAFETY - 401	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
RESOURCES						
REVENUES						
COVID-19	-	25,863	-	-	-	-
CONSTRUCTION PERMITS	4,436,029	4,830,626	3,700,000	4,676,400	4,769,900	4,865,300
STRONG MOTION FEE (5%)	3,059	3,366	3,000	3,400	3,400	3,400
CBSC FEE-CALIFORNIA BUI	1,433	1,475	1,200	1,500	1,500	1,500
INVESTMENT EARNINGS	176,036	157,055	135,000	150,000	150,000	165,300
INVESTMENT GAIN/LOSS	602	(28,993)	-	-	-	-
FAIR MARKET VALUE GAIN/LOSS	92,346	(87,644)	-	-	-	-
BLDG SFTY-SERV FEE-SCHL	47,578	68,034	56,300	56,300	58,000	59,200
ALT METHOD/MATERIAL REVIEW	-	486	-	-	-	-
TEMP CERT OF OCCUP	3,453	3,453	3,500	3,500	3,500	3,500
SALES OF MAPS & PUBLICA	91	57	-	-	-	-
REBATE REVENUE	660	177	1,000	200	200	200
MISC REVENUE	926	396	-	400	400	400
CASH (OVER)/SHORT	-	-	-	-	-	-
TOTAL REVENUES	4,762,213	4,974,351	3,900,000	4,891,700	4,986,900	5,098,800
REIMBURSEMENTS						
SERVICES PROVIDED REIMBURSE	27,370	26,430	28,000	28,000	28,000	28,000
CHARGES-CAPTL PROJECTS	1,832	1,709	3,100	1,800	1,800	1,800
TOTAL REIMBURSEMENTS	29,202	28,139	31,100	29,800	29,800	29,800
TOTAL RESOURCES	4,791,415	5,002,490	3,931,100	4,921,500	5,016,700	5,128,600
EXPENDITURES						
SALARIES AND BENEFITS	2,039,746	2,300,568	2,098,100	2,310,000	2,323,400	2,423,000
OPERATING EXPENDITURES	283,135	265,991	254,600	744,000	601,300	595,800
SERVICES PROVIDED	143,742	112,481	109,000	120,100	125,300	126,300
ALLOCATIONS	662,616	645,442	619,400	581,200	581,200	581,200
TOTAL EXPENDITURES	3,129,239	3,324,482	3,081,100	3,755,300	3,631,200	3,726,300
CAPITAL IMPROVEMENTS	101,185	135,668	168,132	168,100	-	-
SURPLUS(SHORTFALL)	1,560,991	1,542,340	681,868	998,100	1,385,500	1,402,300

	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24
ANIMAL CONTROL - 406	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
RESOURCES						
REVENUES						
OTHER GRANTS	-	38,000	-	-	-	-
COVID-19	-	15,346	-	-	-	-
VISALIA LICENSE FEES	166,670	156,195	165,000	156,200	162,000	163,000
OTHER FINES	-	32,112	-	16,100	16,100	16,100
ADMINISTRATIVE FINES	73,710	89,100	57,000	90,000	90,000	90,000
PENALTY/LATE CHARGE	9,510	10,140	6,700	9,800	9,800	9,800
PERMIT FEES-ANIMAL CONT	2,864	1,918	1,000	2,500	3,000	2,500
KENNEL FEES-ANIMAL CONT	31,371	15,022	49,000	30,000	49,000	49,000
FACILITY FEE-SHELTER	74,567	52,078	127,000	55,000	55,000	55,000
VICIOUS HEARING FEE	(1,400)	(3,049)	500	500	500	500
IMPOUND FEES	17,050	10,663	21,000	13,900	14,200	14,500
OWNER SURRENDER FEES	7,908	4,859	10,000	6,400	6,500	6,600
CIVIL PENALTY FEES-RESTRICTE	13,115	7,355	17,000	10,200	10,400	10,600
DINUBA ANIMAL SERVIES	10,356	66,604	75,000	66,600	67,900	69,300
EXETER ANIMAL SERVICES	77,585	77,948	80,000	78,000	79,600	81,200
FARMERSVILLE ANIMAL SERVICE	78,407	78,455	76,000	78,500	80,100	81,700
TULARE ANIMAL SERVICES	-	29,200	-	29,000	29,000	29,000
INVESTMENT EARNINGS	13,130	7,342	-	4,200	5,800	7,700
INVESTMENT GAIN/LOSS	45	(1,355)	-	-	-	-
FAIR MARKET VALUE GAIN/LOSS	6,888	(4,097)	-	-	-	-
SERVICES PROVIDED	18,068	11,257	19,000	14,700	14,700	14,700
REBATE REVENUE	214	168	200	200	200	200
MISC REVENUE	610	455	300	500	500	500
DONATIONS/CONTRIBUTIONS	1,345	2,313	1,200	1,800	1,800	1,800
TOTAL REVENUES	20,237	14,193	20,700	17,200	17,200	17,200
TOTAL RESOURCES	602,013	698,029	705,900	664,100	696,100	703,700
EXPENDITURES						
SALARIES AND BENEFITS	944,387	1,060,335	973,400	1,013,300	1,108,100	1,146,200
OPERATING EXPENDITURES	409,941	409,339	407,700	435,700	429,100	422,400
SERVICES PROVIDED	115,146	116,378	110,700	129,200	131,200	131,200
ALLOCATIONS	378,736	328,768	351,900	353,900	353,900	353,900
TOTAL EXPENDITURES	1,848,210	1,914,820	1,843,700	1,932,100	2,022,300	2,053,700
CAPITAL IMPROVEMENTS	-	8,210	44,790	44,790	70,900	-
SURPLUS(SHORTFALL)	(1,246,197)	(1,225,001)	(1,182,590)	(1,312,790)	(1,397,100)	(1,350,000)

	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24
AIRPORT - 411	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
RESOURCES						
REVENUES						
OTHER GRANTS	-	2,415	-	-	-	-
COVID-19	-	6,705	-	-	-	-
FEDERAL GRANTS	1,271,991	1,991,320	-	-	108,000	652,500
STATE GRANTS	10,000	16,252	-	-	5,400	32,600
T HANGAR RENTALS	337,790	371,331	376,400	376,400	467,900	475,600
AIRCRAFT TIE DOWNS	12,900	13,261	15,600	13,500	13,800	14,100
HERTZ/CONCESSIONS	16,475	25,159	14,000	25,500	25,500	25,500
LANDING FEES	12,027	12,141	11,900	12,100	12,100	12,300
TERMINAL RENTAL	10,196	2,690	11,500	2,700	6,400	6,500
F B O REVENES	246,470	270,758	238,800	270,800	276,200	276,200
CARGO	137,398	141,350	141,600	141,600	144,400	147,300
FUEL FLOWAGE	30,297	41,839	35,400	42,000	42,800	43,700
AUTO GAS SALES	4,896	4,709	5,800	5,000	5,100	5,200
AVIATION FUEL SALES	647,495	758,318	725,700	760,000	775,200	790,700
AVIATION INTO PLANE SAL	108,824	73,968	125,900	80,000	81,600	83,200
OIL SALES	1,120	704	1,700	900	900	900
PRIST SALES	1,203	1,422	1,600	1,300	1,400	1,500
INTEREST EARNINGS	3	1	-	-	-	-
RENTS & CONCESSIONS	61,628	104,540	92,400	92,400	92,400	92,400
LEASE LAND-CITY INTERNL	132,259	136,200	139,300	139,300	139,300	139,300
CHARTS AND MAPS	127	113	300	100	100	100
SOUVINERS	432	1,849	500	1,100	1,200	1,200
MISC SALES - AVIATION	5,396	3,341	7,200	4,400	4,600	4,600
MISC SALES-NON AVIATION	9,227	11,158	9,600	10,200	10,700	10,700
REBATE REVENUE	524	11,914	600	600	600	600
MISC REVENUE	13,941	716	-	-	-	-
UTILITY (ELECTRIC) FEE	33,287	29,200	37,600	37,600	38,400	39,200
SUBROGATION RECOVERY	733	3,400	-	-	-	-
CONTRIBUTION REVENUE	-	-	-	-	-	-
TOTAL REVENUES	3,106,639	4,036,774	1,993,400	2,017,500	2,254,000	2,855,900
TOTAL RESOURCES	3,106,639	4,036,774	1,993,400	2,017,500	2,254,000	2,855,900
EXPENDITURES						
SALARIES AND BENEFITS	451,751	467,518	498,600	512,900	604,900	631,100
OPERATING EXPENDITURES	729,427	754,305	818,300	768,400	745,800	762,500
SERVICES PROVIDED	134,366	84,019	80,600	84,100	84,100	84,100
ALLOCATIONS	473,915	433,071	397,600	503,000	503,200	503,300
TOTAL EXPENDITURES	1,789,459	1,738,913	1,795,100	1,868,400	1,938,000	1,981,000
CAPITAL IMPROVEMENTS	2,697,304	2,868,297	459,379	459,400	170,000	775,000
SURPLUS(SHORTFALL)	(1,380,124)	(570,436)	(261,079)	(310,300)	146,000	99,900

	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24
CONV CENTER - 413	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
RESOURCES						
REVENUES						
COVID-19	-	15,023	-	-	-	-
CATERING PERMITS	600	-	600	600	600	600
SERVICE FEES-TICKETS	16,187	-	20,000	20,000	20,000	20,000
CNG SALES	(106)	-	-	-	-	-
RENTS & CONCESSIONS	47,742	53,375	40,600	53,400	55,700	56,200
CONFERENCE ROOM RENT	990,615	110,686	980,000	700,000	950,000	965,000
VCC FACILITY RENTAL	4,367	-	-	-	-	-
% NOVELTY SALES	1,608	-	-	-	-	-
% FOOD SALES	170,862	9,077	140,000	100,000	158,100	161,300
% BAR SALES	79,516	-	110,000	60,000	112,200	114,400
% CONCESSIONS	9,539	-	9,000	4,500	9,200	9,400
FOOD AND BEVERAGE SERVI	3,207	1,908	6,500	1,200	1,200	1,200
EVENT-GROSS TICKET SALE	30,385	-	150,000	-	-	-
EVENT-GROSS TICKET VALD	121,037	(99)	150,000	-	-	-
EVENT- IN HOUSE	36,396	-	7,500	7,500	7,700	7,900
SPONSORSHIP	11,500	-	10,000	-	-	-
FACILITIES-REFRESHMENTS	17,747	9,383	30,000	15,000	20,400	20,800
FACILITIES-TECH TIME	32,916	3,620	30,000	30,000	30,600	31,200
EQUIPMENT RENTAL	425,028	60,679	465,200	300,000	425,000	433,500
SECURITY GUARD	51,926	1,261	65,000	50,000	66,300	67,600
SOFT DRINK SALES	1,543	-	1,000	1,000	1,000	1,000
INVESTMENT EARNINGS (IN	319	25	1,000	-	-	-
INTEREST EARNINGS	41	2	-	-	-	-
INVESTMENT GAIN/LOSS	1	(5)	-	-	-	-
FAIR MARKET VALUE GAINS/LOSS	167	(14)	-	-	-	-
SERVICES PROVIDED-SHOWS	12,204	-	12,500	12,500	12,800	13,100
TICKETS PRINTING FEE	1,300	-	5,000	5,000	5,000	5,000
REBATE REVENUE	1,592	444	1,800	1,600	1,600	1,600
MISC REVENUE	371	-	-	-	-	-
CASH (OVER)/SHORT	(140)	-	-	-	-	-
EVENT CANCELATION FEE	438	-	1,700	3,500	-	-
DISCOUNTED SERVICES	(217,259)	(7,836)	(350,000)	(100,000)	(200,000)	(204,000)
MISC REVENUE	65,138	55,450	45,400	45,400	34,800	23,800
TOTAL REVENUES	1,916,787	312,979	1,932,800	1,311,200	1,712,200	1,729,600
REIMBURSEMENTS						
SERVICES PROVIDED REIMBURSE	79,117	315,634	50,000	50,000	50,000	50,000
CHARGES-CAPTL PROJECTS	-	712	-	-	-	-
TOTAL REIMBURSEMENTS	79,117	316,346	50,000	50,000	50,000	50,000
TOTAL RESOURCES	1,995,904	629,325	1,982,800	1,361,200	1,762,200	1,779,600
EXPENDITURES						
SALARIES AND BENEFITS	1,886,874	745,067	2,143,200	1,290,900	1,712,900	1,773,300
OPERATING EXPENDITURES	1,163,112	649,984	1,299,000	896,800	959,100	951,300
SERVICES PROVIDED	16,407	6,530	6,600	10,100	10,100	9,500
ALLOCATIONS	950,089	1,009,353	1,000,400	1,004,800	1,007,800	1,008,100
TOTAL EXPENDITURES	4,016,482	2,410,934	4,449,200	3,202,600	3,689,900	3,742,200
CAPITAL IMPROVEMENTS	57,144	22,721	122,832	122,800	-	-
SURPLUS(SHORTFALL)	(2,077,722)	(1,804,330)	(2,589,232)	(1,964,200)	(1,927,700)	(1,962,600)

	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24
WWTP - 431	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
RESOURCES						
REVENUES						
COVID-19	-	23,694	-	-	-	-
SEPTAGE RECVG PERMIT	3,876	4,872	3,500	4,000	4,100	4,200
SEWER LATERAL INSTALLAT	34,197	42,345	27,000	38,300	39,100	39,900
SEPTAGE RECEIVING FEES	494,196	585,546	480,000	586,000	597,700	609,700
IND WSTE DISCHG PERMITS	2,339	2,377	3,000	2,400	2,400	2,400
UTILITY-PENALTY EARNING	449,765	475,630	400,000	476,000	485,500	495,200
USER CHGS-RESIDENTIAL S	11,369,229	10,510,672	11,616,400	10,720,900	10,935,300	11,154,000
USER CHGS-COMMERCIAL SE	2,073,112	1,970,936	2,419,700	2,022,000	2,062,400	2,103,600
USER CHGS-INDUSTRIAL	3,346,429	3,741,290	2,693,600	3,543,900	3,614,800	3,687,100
USER CHGS-SCHOOLS	326,700	386,143	413,600	387,000	394,700	402,600
USER CHGS-RESTAURANTS	665,372	695,085	709,100	665,372	678,700	692,300
USER CHGS-HOTEL/MOTEL	126,598	137,729	133,300	140,500	143,300	146,200
USER CHGS-LAUNDRY	130,862	136,503	135,400	139,200	142,000	144,800
USER CHGS-CAR WASH	47,812	60,649	48,600	61,900	63,100	64,400
USER CHGS-REST HOMES	127,228	135,299	139,500	138,000	140,800	143,600
USER CHGS-GROCERY W/GRND	181,239	199,563	219,300	203,600	207,700	211,900
USER CHGS-RESD VARIABLE	2,584,644	2,705,932	2,805,900	2,760,100	2,815,300	2,871,600
USER CHGS-MOBL HOME PK	286,142	317,187	313,200	323,500	330,000	336,600
INTEREST EARNINGS	-	30	-	-	-	-
INVESTMENT EARNINGS (IN	1,244,396	1,053,266	1,000,000	1,100,000	1,155,000	1,155,000
INTEREST EARNINGS	6,456	14,965	20,000	20,000	20,400	20,800
INVESTMENT GAIN/LOSS	4,256	(194,440)	-	(95,100)	(142,700)	(142,700)
FAIR MARKET VALUE GAINS/LOSS	652,794	(587,771)	-	-	-	-
RENTS & CONCESSIONS	40,800	32,650	55,000	40,000	40,800	41,600
REBATE REVENUE	4,458	3,403	3,600	3,200	243,400	253,100
MISC REVENUE	1,200	2,323	100	100	100	100
REIMB CITY EXPENSES	-	29,535	-	-	-	-
SUBROGATION RECOVERY	300,000	-	-	-	-	-
CONTRIBUTION REVENUE	999,714	1,403,790	-	-	-	-
MISC REVENUE	417,058	313,312	100,000	350,000	357,000	364,100
TOTAL REVENUES	25,920,872	24,202,515	23,739,800	23,630,872	24,330,900	24,802,100
REIMBURSEMENTS						
SERVICES PROVIDED REIMBURSE	68,115	71,083	57,000	71,100	72,500	74,000
CHARGES-CAPTL PROJECTS	9,032	6,661	3,500	8,500	8,700	8,900
TOTAL REIMBURSEMENTS	77,147	77,744	60,500	79,600	81,200	82,900
TOTAL RESOURCES	25,998,019	24,280,259	23,800,300	23,710,472	24,412,100	24,885,000
EXPENDITURES						
SALARIES AND BENEFITS	2,956,875	3,328,662	3,118,900	3,062,250	3,482,390	3,728,900
OPERATING EXPENDITURES	8,823,559	8,546,207	8,053,276	8,927,000	9,014,500	9,086,900
SERVICES PROVIDED	1,519,550	1,460,151	1,383,700	1,477,600	1,493,700	1,510,000
ALLOCATIONS	6,084,029	6,092,672	3,129,700	6,257,900	6,269,900	6,282,100
TOTAL EXPENDITURES	19,384,013	19,427,692	15,685,576	19,724,750	20,260,490	20,607,900
CAPITAL IMPROVEMENTS	1,082,099	1,450,878	9,923,066	9,923,066	5,582,100	5,156,700
SURPLUS(SHORTFALL)	5,531,907	3,401,689	(1,808,342)	(5,937,344)	(1,430,490)	(879,600)

UTILITY SERVICE CENTER - 439	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
RESOURCES						
REVENUES						
COVID-19	-	14,062	-	-	-	-
CREDIT CARD CONVENIENCE	140,732	161,145	135,000	161,100	164,300	167,600
INVESTMENT EARNINGS (IN	522	88	-	-	-	-
INVESTMENT GAIN/LOSS	2	(16)	-	-	-	-
FAIR MARKET VALUE GAINS/LOSS	274	(49)	-	-	-	-
REBATE REVENUE	424	86	200	200	200	200
BAD CHECK FEE	10,335	9,370	7,000	9,900	10,100	10,300
CASH (OVER)/SHORT	(54)	-	-	-	-	-
TOTAL REVENUES	152,235	184,686	142,200	171,200	174,600	178,100
REIMBURSEMENTS						
SERVICES PROVIDED REIMBURSE	1,891,629	1,880,469	2,095,800	2,118,200	2,234,900	2,308,000
CHARGES-CAPTL PROJECTS	-	774	-	-	-	-
TOTAL REIMBURSEMENTS	1,891,629	1,881,243	2,095,800	2,118,200	2,234,900	2,308,000
TOTAL RESOURCES	2,043,864	2,065,929	2,238,000	2,289,400	2,409,500	2,486,100
EXPENDITURES						
SALARIES AND BENEFITS	946,568	1,004,487	1,091,800	1,115,800	1,209,500	1,262,000
OPERATING EXPENDITURES	644,914	620,302	707,200	681,300	700,300	714,600
SERVICES PROVIDED	112,935	114,906	114,500	115,400	115,400	117,700
ALLOCATIONS	339,447	326,234	324,500	376,900	384,300	391,800
TOTAL EXPENDITURES	2,043,864	2,065,929	2,238,000	2,289,400	2,409,500	2,486,100
SURPLUS(SHORTFALL)	-	-	-	-	-	-

	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24
SOLID WASTE - 441	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
RESOURCES						
REVENUES						
FRANCHISE TAX	44,254	61,392	22,500	52,800	53,900	55,000
FEDERAL GRANTS	648,001	1,979,070	-	-	-	-
STATE GRANTS	44,965	68,257	-	56,600	57,700	57,700
COVID-19	-	32,319	-	-	-	-
C&D PERMIT FEES	103,700	157,261	110,000	130,500	133,100	133,100
UTILITY-PENALTY EARNING	394,693	417,389	375,000	375,000	382,500	384,500
CNG SALES	424,134	179,180	-	-	-	-
USER CHGS-COMMERCIAL SE	186,370	220,663	200,000	225,100	229,600	234,100
INTEREST EARNINGS	4,772	350	-	-	-	-
INVESTMENT EARNINGS (IN	637,723	513,860	360,000	509,000	519,200	523,500
INTEREST EARNINGS	15,414	5,692	1,100	1,100	1,100	1,100
INVESTMENT GAIN/LOSS	2,181	(94,862)	-	-	-	-
FAIR MARKET VALUE GAINS/LO:	334,542	(286,757)	-	-	-	-
S/W SINGLE FAMILY IN	11,772,958	12,039,303	11,566,300	12,280,100	12,525,700	12,776,200
S/W MULTI FAMILY IN	625,524	734,698	551,300	775,000	790,500	806,300
S/W COMMERCIAL IN	4,507,866	5,891,985	5,277,700	6,088,100	6,209,900	6,334,100
S/W COMM REC IN	1,036,159	1,118,476	1,020,200	1,140,800	1,163,600	1,186,900
S/W SPEC HAUL 2/3 YRD	117,139	142,978	122,000	145,800	148,700	151,700
S/W TEMP 30 YARD	621,445	-	650,000	-	-	-
HIGHWAY MAINT CHARGES	15,799	15,799	15,800	15,800	16,100	16,100
SERVICES PROVIDED	297	782	-	-	-	-
REBATE REVENUE	809	1,758	500	500	500	500
MISC REVENUE	212	-	100	100	100	100
REIMB CITY EXPENSES	-	-	-	152,630	192,020	211,300
TEMP DISABILITY	8,186	-	-	-	-	-
SCRAP METAL RECYCLING	2,165	6,202	1,500	1,500	1,500	1,500
TOTAL REVENUES	21,549,308	23,205,795	20,274,000	21,950,430	22,425,720	22,873,700
REIMBURSEMENTS						
CHARGES-CAPTL PROJECTS	59,986	63,126	96,700	73,800	75,200	75,200
TOTAL REIMBURSEMENTS	59,986	63,126	96,700	73,800	75,200	75,200
TOTAL RESOURCES	21,609,294	23,268,921	20,370,700	22,024,230	22,500,920	22,948,900
EXPENDITURES						
SALARIES AND BENEFITS	5,443,098	5,995,560	5,629,000	6,131,000	6,474,200	7,022,200
OPERATING EXPENDITURES	4,973,780	5,302,983	5,230,220	5,271,600	5,415,500	5,452,700
SERVICES PROVIDED	5,280,287	4,709,705	5,329,200	4,844,500	4,862,000	4,877,400
ALLOCATIONS	1,823,315	1,804,260	1,811,900	1,910,600	1,910,600	1,910,600
TOTAL EXPENDITURES	17,520,480	17,812,508	18,000,320	18,157,700	18,662,300	19,262,900
CAPITAL IMPROVEMENTS	1,951,206	7,996,921	13,218,638	13,218,600	1,220,000	4,197,000
SURPLUS(SHORTFALL)	2,137,608	(2,540,508)	(10,848,258)	(9,352,070)	2,618,620	(511,000)

	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24
TRANSIT - 451	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
RESOURCES						
REVENUES						
SALES & USE TAXES	783,200	-	783,200	783,200	783,200	783,200
COVID-19	-	4,892	-	-	-	-
FEDERAL GRANTS	-	-	515,581	-	-	-
STATE GRANTS	1,413,190	190,592	332,000	632,000	847,600	847,600
LOCAL GRANTS	-	20,000	-	-	-	-
LOCAL TRANS FD SB325-CA	216,246	250,419	-	-	-	-
FED TRANSIT ASST-CAP	2,504,257	1,741,741	-	-	-	-
LOCAL TRANS FD SB325-OP	4,484,247	5,417,810	3,622,160	4,137,760	4,673,300	4,673,300
ST TRANS ASST SB620-OPE	1,399,481	880,357	1,176,100	1,176,100	1,152,000	1,175,000
FED TRANSIT ASST-OPERAT	7,945,185	8,635,838	4,088,100	4,088,100	4,166,100	4,245,700
LOCAL TRANS FD SB325-PL	-	1,200	110,000	110,000	112,200	114,400
FAREBOX SALES	462,990	176,223	670,000	463,000	472,300	481,800
TICKET SALES	905,440	427,507	828,000	443,000	643,900	744,800
SEKI-SHUTTLE SEQ/KINGS	917,836	343,430	1,450,000	1,450,000	1,479,000	1,508,600
SEKI 5311 REVENUE	52,161	92,923	65,000	65,000	66,300	67,600
CNG SALES	1,274,969	939,339	225,000	940,000	950,000	950,000
CARBON CREDITS	391,963	600,222	550,000	550,000	561,000	572,200
INTEREST EARNINGS	10,991	762	-	-	-	-
SALE OF ADVERTZG SPACE	129,879	107,289	165,100	118,600	121,000	123,400
FACILITIES RENTAL	249,697	241,681	270,000	245,700	250,600	255,600
TROLLEY LEASE FEES	2,812	-	3,000	3,000	3,100	3,200
INVESTMENT EARNINGS (IN	368,187	477,279	100,000	422,700	431,200	439,800
INVESTMENT GAIN/LOSS	1,259	(88,109)	-	-	-	-
FAIR MARKET VALUE GAINS/LOSS	193,146	(266,344)	-	-	-	-
REBATE REVENUE	1,131	512	1,000	1,000	1,000	1,000
MISC REVENUE	-	531	-	-	-	-
CASH (OVER)/SHORT	34	4	-	-	-	-
REIMB CITY EXPENSES	5,574	277	6,700	2,900	3,000	3,100
SUBROGATION RECOVERY	2,165	-	-	-	-	-
TOTAL REVENUES	23,716,040	20,196,375	14,960,941	15,632,060	16,716,800	16,990,300
REIMBURSEMENTS						
SERVICES PROVIDED REIMBURSE	692,298	693,541	600,000	600,000	612,000	624,200
CHARGES-CAPTL PROJECTS	34,957	10,067	10,000	10,000	10,200	10,400
TOTAL REIMBURSEMENTS	727,255	703,608	610,000	610,000	622,200	634,600
TOTAL RESOURCES	24,443,295	20,899,983	15,570,941	16,242,060	17,339,000	17,624,900
EXPENDITURES						
SALARIES AND BENEFITS	885,118	1,003,435	1,063,200	995,500	1,128,700	1,178,500
OPERATING EXPENDITURES	12,497,121	12,496,005	15,019,683	14,727,200	15,020,300	15,319,900
SERVICES PROVIDED	446,713	328,331	537,300	389,500	390,500	391,500
ALLOCATIONS	3,666,429	2,981,652	3,224,700	3,095,400	3,128,500	3,162,500
TOTAL EXPENDITURES	17,495,381	16,809,423	19,844,883	19,207,600	19,668,000	20,052,400
SURPLUS(SHORTFALL)	6,947,914	4,090,560	(4,273,942)	(2,965,540)	(2,329,000)	(2,427,500)

TRANSIT-CAPITAL - 452	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
RESOURCES						
REVENUES						
SB1-TRANSIT	-	-	218,500	218,500	-	-
LOCAL TRANS FD SB325-CA	670,593	-	1,500,000	1,500,000	1,800,000	1,800,000
FED TRANSIT ASST-CAP	-	-	597,300	597,300	-	-
LOCAL TRANS FD SB325-OP	582,916	1,262,605	-	-	-	-
CIP FUNDING OTHER GRANTS	-	-	-	-	2,826,600	3,958,000
SEKI-SHUTTLE SEQ/KINGS	-	-	270,000	270,000	323,000	339,200
INVESTMENT EARNINGS (IN	94,707	70,510	-	50,000	-	-
INVESTMENT GAIN/LOSS	324	(13,017)	-	-	-	-
FAIR MARKET VALUE GAINS/LOSS	49,682	(39,348)	-	-	-	-
REBATE REVENUE	126	17	-	-	-	-
CONTRIBUTION REVENUE	-	27,579	-	-	-	-
TOTAL REVENUES	1,398,348	1,308,346	2,585,800	2,635,800	4,949,600	6,097,200
TOTAL RESOURCES	1,398,348	1,308,346	2,585,800	2,635,800	4,949,600	6,097,200
EXPENDITURES						
OPERATING EXPENDITURES	-	1,377	-	-	-	-
SERVICES PROVIDED	1,421	1,058	-	1,100	1,100	1,100
ALLOCATIONS	77,270	152,838	-	152,900	152,900	152,900
TOTAL EXPENDITURES	78,691	155,273	-	154,000	154,000	154,000
CAPITAL IMPROVEMENTS	1,661,583	512,364	11,809,793	11,809,800	5,331,300	8,288,500
SURPLUS(SHORTFALL)	(341,926)	640,709	(9,223,993)	(9,328,000)	(535,700)	(2,345,300)

	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24
STORM SEW MAINT- 481	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
RESOURCES						
REVENUES						
COVID-19	-	5,374	-	-	-	-
STORM SYSTEM OPERATIONS	1,280,364	1,314,518	1,381,800	1,347,400	1,381,100	1,408,700
INVESTMENT EARNINGS (IN	24,323	14,506	25,000	12,000	12,200	12,400
INVESTMENT GAIN/LOSS	83	(2,678)	-	-	-	-
FAIR MARKET VALUE GAINS/LOSS	12,759	(8,095)	-	-	-	-
REBATE REVENUE	704	449	500	500	500	500
REIMB CITY EXPENSES	-	1,073	-	-	-	-
SUBROGATION RECOVERY	-	1,767	-	-	-	-
CONTRIBUTION REVENUE	1,406,587	3,224,892	-	-	-	-
MISC REVENUE	103,268	55,747	105,000	65,000	66,300	67,600
TOTAL REVENUES	2,828,088	4,607,553	1,512,300	1,424,900	1,460,100	1,489,200
REIMBURSEMENTS						
CHARGES-CAPTL PROJECTS	4,273	4,049	-	4,200	4,300	4,400
TOTAL REIMBURSEMENTS	4,273	4,049	-	4,200	4,300	4,400
TOTAL RESOURCES	2,832,361	4,611,602	1,512,300	1,429,100	1,464,400	1,493,600
EXPENDITURES						
SALARIES AND BENEFITS	521,891	641,778	533,800	602,000	639,700	665,100
OPERATING EXPENDITURES	577,970	541,085	520,369	574,800	586,300	597,800
SERVICES PROVIDED	184,296	204,608	174,400	214,000	216,000	221,200
ALLOCATIONS	895,542	950,708	784,000	988,400	988,400	988,400
TOTAL EXPENDITURES	2,179,699	2,338,179	2,012,569	2,379,200	2,430,400	2,472,500
CAPITAL IMPROVEMENTS	157,500	695,890	1,020,436	1,020,436	175,200	285,000
SURPLUS(SHORTFALL)	495,162	1,577,533	(1,520,705)	(1,970,536)	(1,141,200)	(1,263,900)

INTERFUND TRANSFERS

Transferring Fund	Receiving Fund	Proposed 2022-23	Proposed 2023-24	
General Fund - Interfund Transfers:				
	<i>Debt Service Fund</i>			
	VPFA 2014 Certificates of Participation	127,600	126,900	2
	VPFA 2015 Certificates of Participation	589,400	589,700	3
	<i>Business Type Funds</i>			
	<i>Animal Control</i>			
	Operations	1,154,200	1,178,000	4
	Capital Projects	70,900	-	4
	Debt Service	567,300	567,300	4
	<i>Visalia Baseball</i>			
	Operations	227,800	234,000	5
	Capital Projects	200,000		5
	Capital Projects -Set Aside	200,000	200,000	5
	<i>Convention Center</i>			
	Operations	1,227,100	1,305,300	6
	Capital Projects	-	-	6
	Capital Projects -Set Aside	300,000	300,000	6
	Debt Service (2014 & 2015 COP)	1,090,500	1,087,100	6
	General Fund Inter-Fund Transfer	5,754,800	5,588,300	
	emergency reserve transfer			
	VECC			
Special Revenue Fund:				
Measure T - Police	VPFA 2015 Certificates of Participation	151,300	151,400	7
Police Impact Fee	VPFA 2015 Certificates of Participation	414,500	414,700	8
Capital Project Fund:				
Kaweah Lake	Storm Sewer Maintenance	300,000	300,000	9
	Total	\$ 6,620,600	\$ 6,454,400	

- 2 To fund General Fund portion of 2014 Certificate of Participation (CHE)
- 3 To fund General Fund portion of 2015 Certificate of Participation (VECC)
- 4 To fund operating and debt service for Animal Control.
- 5 To fund operating for Visalia Baseball.
- 6 To fund operating and capital expenses and debt service payments for Convention Center.
- 7 To fund Measure T portion of 2015 Certificate of Participation.
- 8 To fund Police Impact Fee portion of 2015 Certificate of Participation.
- 9 Transfer of fees to fund Storm Maintenance operations per voter approval in March 2013.

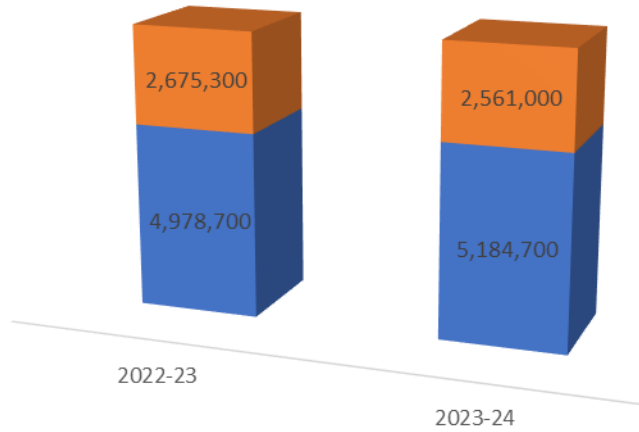
ADMINISTRATION DEPARTMENT

MISSION: To protect, maintain, and improve the quality of life for Visalia residents and visitors by adopting legislation and providing policy direction for the City organization, facilitating economic development, and promoting the best interests of the community locally and with other governmental agencies. The Department provides leadership, support and coordination with the various City departments, provides policy recommendations to the City Council, represents City interests in local and regional issues, and assures the governmental processes are readily accessible to the citizens of Visalia. The Administration Department also ensures that the resources of the City and community are effectively used for the betterment of all Visalia residents.



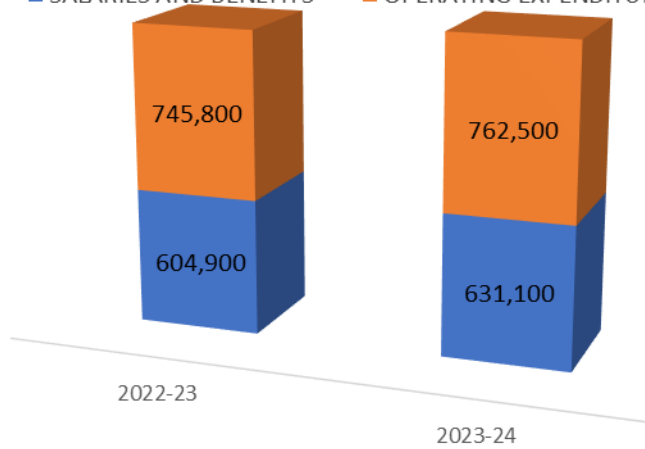
Administration General Fund Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES



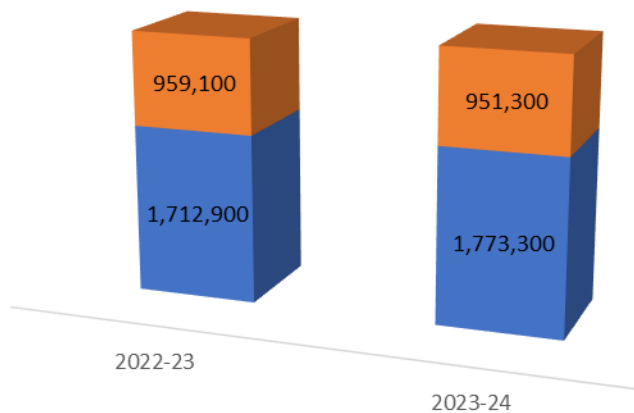
Airport Summary

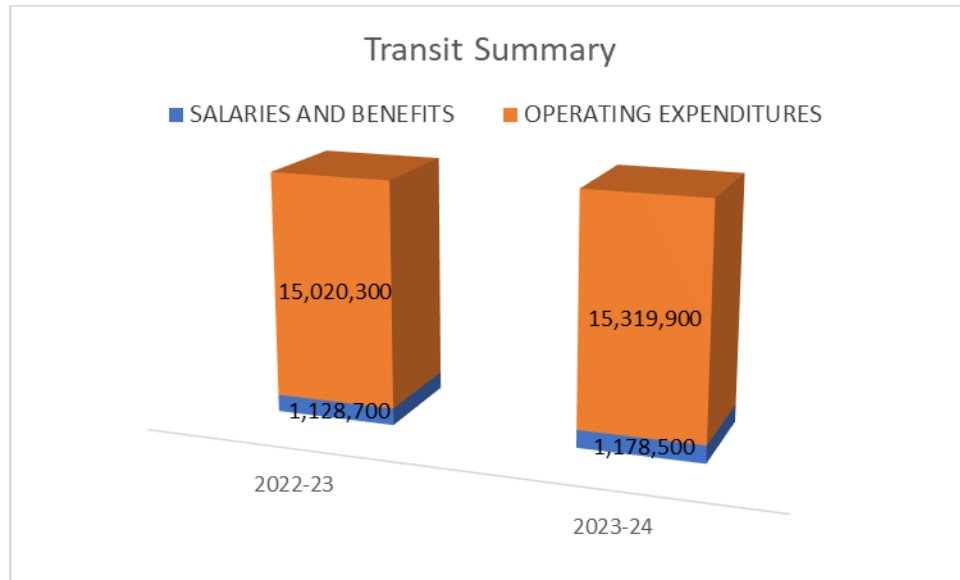
■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES

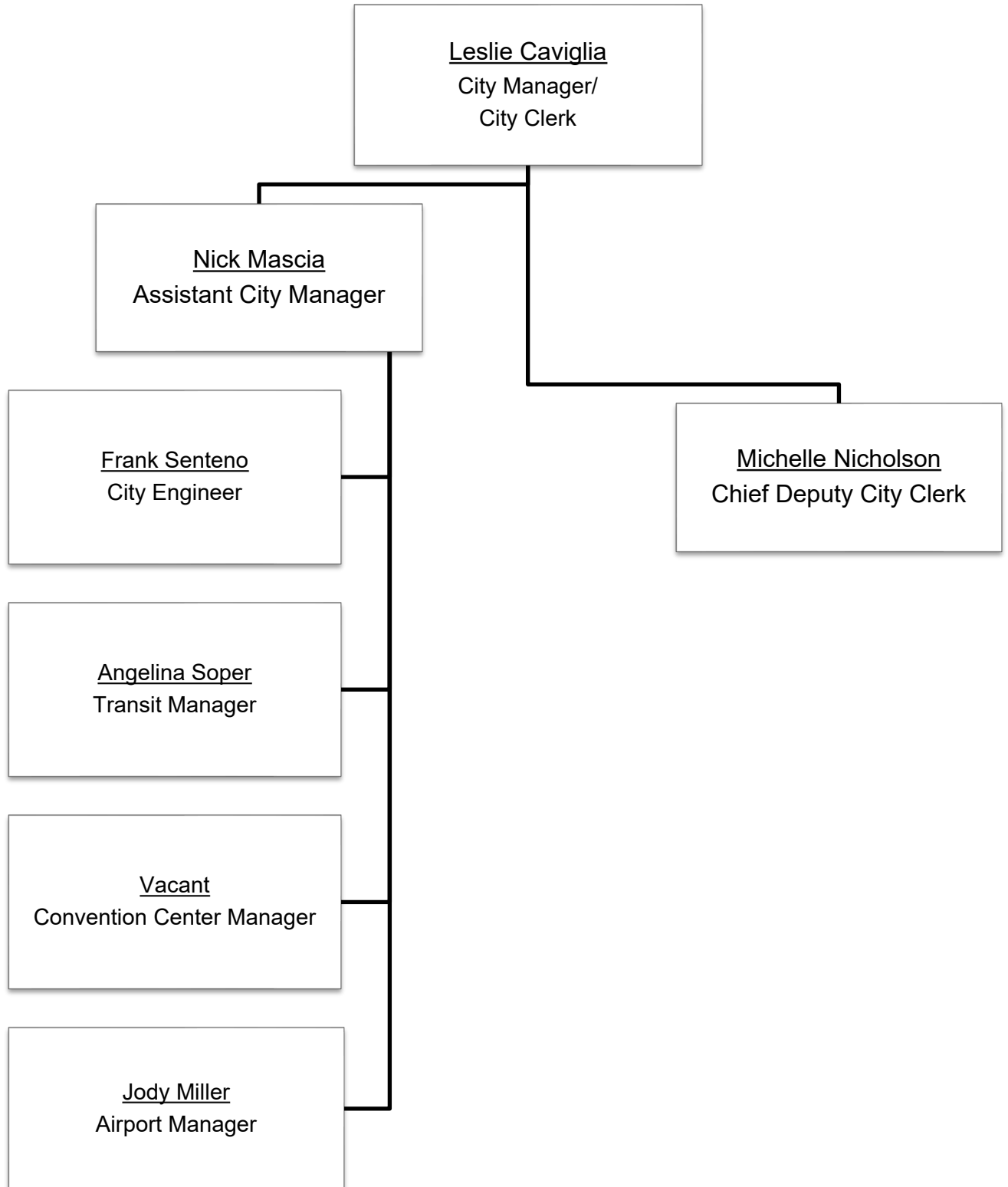


Convention Center Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES







Allocated FTE's = 43

**ADMINISTRATION
ALL FUNDS**

	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24
OPERATING EXPENDITURES	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
GENERAL FUND						
CITY COUNCIL - 001 - 1011	479,009	572,728	493,200	468,000	487,000	493,300
ASSIST. CITY MANAGER - 001 - 1015	300,019	306,214	297,500	320,200	333,500	343,800
CITY MANAGER - 001 - 1021	770,796	790,688	782,987	825,500	1,222,800	1,259,300
CITY CLERK - 001 - 1022	197,216	210,952	246,200	217,800	417,300	267,200
LEGAL - 001 - 1025	1,249,719	1,298,609	1,241,200	1,520,300	1,570,400	1,620,500
CONV CTR - VISITOR'S BUREAU - 001 - 1051	344,166	332,699	337,200	335,900	-	-
COMMUNITY ARTS - 001 - 1061	19,849	56,487	41,700	41,700	-	-
ENGINEER MANAGEMENT - 001 - 3308	454,724	449,549	422,900	474,300	494,400	509,500
ENGINEERING DESIGN - 001 - 3312	2,481,081	2,493,465	2,691,000	2,762,700	3,262,500	3,346,100
TRAFFIC ENGINEERING - 001 - 3313	484,654	528,460	636,000	616,700	537,100	555,800
ENGINEERING INSPECTORS - 001 - 3317	583,757	564,031	567,800	647,000	663,600	685,200
Total Operating Expenditures	7,364,990	7,603,882	7,757,687	8,230,100	8,988,600	9,080,700
Reimbursements	(4,267,939)	(4,455,881)	(4,085,600)	(4,774,100)	(4,807,100)	(4,822,100)
Net General Fund	3,097,051	3,148,001	3,672,087	3,456,000	4,181,500	4,258,600
PROPRIETARY						
AIRPORT ZERO DIV - 411 - 4040	290,838	1,366,678	461,379	491,100	171,900	777,000
AIRPORT OPERATIONS - 411 - 4041	1,750,694	1,703,236	1,793,100	1,836,700	1,936,100	1,979,000
CONV CENTER ZERO DIV - 413 - 4130	335,812	345,986	377,732	378,100	216,700	173,400
CONV CNTR ADMINISTRATION - 413 - 4131	407,072	294,399	470,000	323,000	487,500	503,700
CONV CNTR SALES & MARKET - 413 - 4132	145,268	126,063	235,000	241,000	259,200	269,000
CONV CNTR BOX OFFICE - 413 - 4133	232,503	7,921	283,900	-	-	-
CONV CNTR OPERATIONS - 413 - 4135	2,911,602	1,647,995	3,205,400	2,383,300	2,726,500	2,796,100
TRANSIT ZERO DIV - 451 - 4510	69,639	104,083	3,000	17,600	17,700	17,800
TRANSIT-CAPITAL GRANT ZERO DIV - 452 - 4520	161,683	463,971	11,809,793	11,963,800	5,485,300	8,442,500
TRANSIT OPERATIONS - 451 - 4551	14,702,927	15,095,927	16,425,383	16,106,600	16,518,900	16,855,900
TR SEQUOIA INTERNAL SHUTTLE - 451 - 4553	1,748,037	623,429	2,061,600	1,901,300	1,438,000	1,460,400
TRANSIT CALL CENTER - 451 - 4554	227,488	259,701	209,300	264,100	264,900	265,700
TRANSIT -V LINE - 451 - 4555	740,938	726,284	1,145,600	918,000	936,000	952,800
TR SEQUOIA GATEWAY SHUTTLE - 451 - 4556	-	-	-	-	492,500	499,800
Total Operating Expenditures	23,724,501	22,765,673	38,481,187	36,824,600	30,951,200	34,993,100
Reimbursements	(806,372)	(1,019,954)	(660,000)	(660,000)	(672,200)	(684,600)
Net Proprietary	22,918,129	21,745,719	37,821,187	36,164,600	30,279,000	34,308,500
TOTAL ADMINISTRATION	26,015,180	24,893,720	41,493,274	39,620,600	34,460,500	38,567,100

CITY COUNCIL—1011

Division Description: The City of Visalia is comprised of five City Council Districts. Visalia voters elect a 5-member Council to serve as the City's legislative and governing body. As the elected legislative body of the City of Visalia, the City Council has overall responsibility for the scope, direction, and financing of City services. The City Council, as the legislative body, establishes policy that is administered and implemented through full time staff under the Council-Manager form of government. The Council is also responsible for establishing land use policies through the General Plan and zoning regulations.

The members represent the City and their respective Districts and serve four-year terms. A general municipal election is held every two years in November, alternating between two and three positions each cycle. The Council members select from among themselves a Mayor and Vice Mayor who generally serve for two years. The Mayor presides at meetings of the City Council, signs documents and executes agreements on behalf of the City Council, and acts as the official representative of the City.

Regular meetings of the City Council are held at 7:00 p.m. on the first and third Monday of each month in the Council Chambers at City Hall. Work sessions are generally held at 4:00 p.m. on the same days. Work sessions are held to provide information to the City Council on issues more complex or time-consuming than those typically scheduled for regular Council meetings. All meetings of the City Council, except Closed Sessions, as needed and allowed by State law, are open to the public.

The City Council appoints a City Manager as the chief executive officer of the City government and a City Attorney who serves as legal advisor to the Council and City officials. The Council enacts ordinances and resolutions and approves the budget and City expenditures. In addition to its legislative duties, the Council also appoints citizens to serve on Committees and Commissions that operate in an advisory capacity to the Council.





The Mayor and members of Council are responsive to citizen concerns and enact legislation that reflects the needs, wishes, and priorities of all the residents of Visalia. They strive to promote the economic, cultural, and governmental well-being of the community. They represent the City at community ceremonies, meetings, and other functions as well as participating in regional, state, and national organizations.

<i>Performance Measurements - Administration</i>						
<i>Strategy</i>	<i>Measure</i>	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
City Council						
Visalia City Councilmembers are elected by District and is a five member body. The Council is the legislative, policy-making branch of City government. Through its power the Council approves and adopts resolutions, ordinances, levies taxes, awards contracts, appoints the City Manager and City Attorney, committees and commissions, and Council directs the course of city government.	Council Meetings	29	31	35	31	31
	City Council Ordinances Passed	18	12	15	15	15
	City Council Resolutions Passed	62	79	70	70	70





ASSISTANT CITY MANAGER—1015

Division Description: The Assistant City Manager provides complex administrative support to the City Manager and City Council and oversees Administration divisions, departments, functions, and services as assigned. These assigned duties include oversight of the Visalia Airport, Engineering for Capital Projects, the Visalia Convention Center, and Visalia Transit.

2020-2022 Accomplishments

1. Administrative support provided to the City Manager and City Council as needed.
- 
 2. Administrative oversight of the City Engineering divisions and major projects including improvements completed at the Akers/198 intersection, the Santa Fe roundabout, the Traffic Management Center, and over \$40 million of projects including various trails, traffic signals, streets, and ADA improvements.
- 
 3. Administrative oversight of the Visalia Airport which has completed a recruitment for a new Airport Manager and construction of new hangar space which will provide additional revenue for the Airport Enterprise fund.
- 
 4. Administrative oversight of the Visalia Convention Center which has been particularly hard hit by the pandemic and required logistical assistance with social distancing and ongoing staffing challenges as it reopened to the public.
- 
 5. Administrative oversight of Visalia Transit which has continued to operate daily, as an essential service, throughout the pandemic and has identified the location for a new transit hub to improve the efficiency of fixed routes.




2022-2024 Objectives

1. Continued administrative support to the City Manager and City Council as needed.
- 
 2. Continued administrative oversight of the City Engineering divisions and major capital projects in the city 2-year Capital Plan including various trail, park, basin, traffic, roadway, and new construction projects.
- 
 3. Continued administrative oversight of the Visalia Convention Center as it works to staff events and attract new customers in the aftermath of the pandemic.
4. Assist the Engineering divisions with updates to the City's Traffic Impact Fee, Storm Drain and Sanitary Sewer Impact Fees Nexus Studies.
- 
 5. Continued administrative oversight of the Visalia Airport as it completes an updated Airport layout Plan and pursues the funding, design, and construction of planned improvements to the Airport property.
- 
 6. Continued administrative oversight of Visalia Transit as they operate daily and move forward with the purchase of property for the new Southwest transfer station and the planned expansion of the CNG fueling station.



CITY MANAGER—1021

Division Description: The City Manager, as chief executive officer of the City, is responsible for various functions assigned by the City’s charter and the City Council. These include overseeing the implementation and administration of Council policy, supervising the activities of all departments, enforcing City ordinances, preparing the operating and capital improvement budgets, and other such duties and responsibilities as may be assigned by the City Council.

2020-2022 Accomplishments

1. Presented and adopted a budget for FY 2020-22.
2. Continued operation of essential services throughout the pandemic, addressing the changing needs of the community and implementing emergency measures and programs to assist Visalia businesses and residents.
- 
 3. Developed a plan and appropriated \$28 million received from the American Rescue Plan Act (ARPA) to be used for Public Safety personnel and equipment, social distancing infrastructure, and park improvements to promote healthy lifestyles and encourage outdoor recreation.
- 
 4. Administrative oversight of Economic Development which completed the sale of property in the downtown area (former Lumberyard), facilitating the construction of an 80-unit low-income housing development adjacent to the Transit Center and completed the transfer of this division to the Community Development department.
- 
 5. Completed reorganization of City Departments, absorbing a portion of the former General Services Department into Administration, and creating a new Administrative Services department that includes the communication division that addresses public information and social media needs of the City organization.

2022-2024 Objectives

- 
 1. Submit a balanced two-year budget for 2022-24.
2. Work with the City Council on developing budget strategies to remain flexible as actual revenues and expenditures are realized.
3. Continue the strategic structuring of the organization to meet the needs of a growing community, acknowledging the need to be sensitive to evolving needs resulting from the ongoing economic effects of the pandemic.
4. Develop strategies to facilitate economic recovery as the community endeavors to recover from the pandemic with a continued strong focus on job creation and economic development activities in all sectors of the local economy (industrial, retail, office, institutional and downtown).
5. Focus effort and resources on the planned organizational migration toward the Civic Center in east Visalia, including logistical planning to vacate the original City Hall property on Acequia Avenue.
- 
 6. Increase the maintenance of effort on City-owned facilities and ongoing infrastructure improvements.



7. Continue with the planning and development of eastside water retention basins and regional park facilities.

8. Successfully expand Sphere of Influence to reflect areas of anticipated growth.



9. Promote and support cooperative relationships with Tulare County and local non-profit service providers to coordinate resources addressing homelessness and leverage available funding to provide safe exits for Visalia residents.

10. Continue to work with Cal Trans on long range improvements that will improve the transportation along the Highway 198 corridor.



11. Enhance the quality of life for residents through continued improvement of trails and parks system, opportunities for the arts, and refined recreational programs.

12. Maintain and build upon strong partnerships with allied organizations, including, but not limited to College of the Sequoias, Kaweah Delta Medical Center, Visalia Unified School District, and local non-profit organizations.

13. Conduct recruitments to fill the Public Works Director and Administration Services Director positions, seeking high-quality candidates for these critical positions.

CITY CLERK—1022

Division Description: The primary responsibility of the City Clerk is to serve as Clerk to the City Council and to prepare City Council agendas and minutes for all City Council meetings. Additionally, the City Clerk processes Council agreements and maintains the official legislative record of the Council in its resolutions and ordinances and Municipal Code. The Clerk coordinates the flow of business and documents to and from the City Council and senior City management, as well as providing information and researching records for public and staff. The Clerk conducts elections, serves as the local filing officer for the Fair Political Practices Commission, processes campaign filings and statements of economic interest forms, coordinates appointments to the City's Committees and Commissions, and provides support services to the Mayor, and City Council.

2020-2022 Accomplishments

1. Prepared to administer the 2020 by-District City Council Election for Districts 1 and 2 including coordination with the Tulare County Elections Division.
2. Secured and continued implementation of updated agenda management software program.
3. Continued to administer provisions of the Brown Act, Maddy Act, Public Records Act, and Political Reform Act including the bi-annual review of the City's Conflict of Interest Code for Council approval in October 2020.
4. Administered requirements of AB 1234, Ethics Training and AB 1661, Harassment Prevention Training for Council and Planning Commissioners.
5. Fulfilled duties as local filing officer for FPPC: Includes Election Campaign Statements, Economic of Interests Statements (FPPC Form 700), ethics training, and harassment prevention training.

2022-2024 Objectives






1. Administer the 2022 by-District City Council Election for Districts 1, 3, 4, and 5 including coordination with the Tulare County Elections Division.
2. Continue implementation of updated agenda management software program, assess and complete full migration of data from previous software program.
3. Revise the City's Records Management Manual/Policy and implement and train staff.
4. Continue to administer provisions of the Brown Act, Maddy Act, Public Records Act, AB 1234, AB 1661, Political Reform Act, including the bi-annual review of the City's Conflict of Interest Code for Council approval in 2020.
5. Secure and implement an MOU with the Tulare County Recorder's Office for electronic recording of documents.

<i>Performance Measurements - Administration</i>		Actual	Actual	Projected	Forecast	Forecast
<i>Strategy</i>	<i>Measure</i>	2019-20	2020-21	2021-22	2022-23	2023-24
City Clerk						
The City Clerk's Office is a public-service department that maintains a complete and accurate record of Council proceedings; preserves official City records; coordinates campaign filings and conflict of interest Form 700 statements for designated employees and certain appointed and elected officials; works with Tulare County on consolidated elections; provides administrative support to the City Council; provides prompt & courteous responses for requests for assistance to citizens, City Council, and staff; maintains the City's Municipal Code and administers the City's Committees and Commissions.	City Council Agendas	29	31	35	31	31
	City Council Audio Recordings	29	31	35	31	31
	FPPC Form 700 Filings	100	87	100	95	95
	Campaign Filings	50	80	50	140	50
	Municipal Code Supplements	4	4	4	4	4








ENGINEERING DESIGN AND CONSTRUCTION - 3312

Division Description: The Engineering Design and Construction Division manages the engineering portion of the City’s Capital Improvement Program (CIP). This includes funding, budgeting, scheduling, planning, design, and construction of City infrastructure projects. Typical projects include street construction and rehabilitation, parking lots, bridges, culverts, traffic signals, interchanges and intersections, trails, storm water systems, sewer systems, parking structures and buildings. The Division frequently coordinates and manages joint projects with outside agencies such as Cal Trans, Tulare County and Visalia Unified School District and provides technical engineering support and project management to other City Departments.

2020-2022 Accomplishments

-  1. Completed construction of the Akers dual left turn lanes at SR 198 in October 2020.
-  2. Completed construction of the Santa Fe and Tulare Avenues Roundabout in June of 2021.
-  3. Successfully obtained a total of \$17.4M of grant funding towards CIP projects (CMAQ, SB1 -LPP, Natural Resources, and Federal Highway).
-  4. Began design of the City’s new Public Safety Office Building and City Council Chambers.
- 5. Maintained an average change order percentage of less than 2% on street improvement projects.
-  6. Constructed approximately \$42 million of capital improvement projects consisting of but not limited to trails, traffic signals, transportation, street, signal interconnect, and ADA accessibility infrastructure improvements.

2022-2024 Objectives

-  1. Complete construction of the Lower Kaweah River and Mill Creek Flood Control Improvements by June 2023.
-  2. Complete construction of the East Side Regional Park’s Basin G Groundwater Recharge Basin by June 2023.
-  3. Complete the replacement of the old 4kV Downtown Streetlight System
-  4. Complete the widening of Riggin Avenue between Akers and Demaree.
-  5. Complete the construction of the Fire Department’s new Fire Station No. 56.
-  6. Complete updates to the City’s Traffic Impact Fee, Storm Drain and Sanitary Sewer Impact Fees Nexus Studies.
-  7. Begin Implementation of the City’s Stormwater Management Plan.
- 8. Construct and deliver projects under budget and maintain change order costs at an average of 5% below contract.



9. Continue to pursue grant funding for future CIP projects.

<i>Performance Measurements - Engineering Design Services 3312</i>						
		Actual 2020	Actual 2021	Projected 2022	Forecast 2023	Forecast 2024
Projects targeted for construction completion		Construction Completion %				
1	Visalia Traffic Communication Center	100%				
2	Modoc Trail Landscape & Irrigation: Demaree to Giddings	100%				
3	Modoc Ditch Trail (Giddings Ave. to Demaree)	100%				
4	Packwood Creek Urban Expansion: Belmont to Noble	100%				
5	Riverway Sports Park Phase 5	100%				
6	Akers Dual Left Turns at SR 198	100%				
7	Traffic Signal Battery Back/ Preemption Project	100%				
8	Downtown Northwest Signal Interconnect project	100%				
9	Pedestrian Bridge at Mill Creek and Shirk Avenue	100%				
10	Pavement Rehabilitation: Ben Maddox -Walnut to Ave K.	100%				
11	One-Way Traffic Study: Main and Center Streets	100%				
12	Central Visalia Traffic Safety Action Plan	100%				
13	Traffic Signal Battery Back		100%			
14	Ben Maddox Pavement Rehab		100%			
15	Modoc Ditch Trail (St. John's River Trail to Court Street)		100%			
16	County Center and Riggins Avenue Traffic Signal		100%			
17	Giddings and Riggins Avenue Traffic Signal		100%			
18	Kelsey and Riggins Avenue Traffic Signal		100%			
19	Replacement of Traffic Signal Controllers Citywide		100%			
20	Measure N Street Rehabilitation: Ferguson & Hurley Avenues		100%			
21	Crack Seal (NE Quadrant)		100%			
22	Oak Avenue Extension		100%			
23	Vehicle Miles Traveled Thresholds and Guidelines		100%			
24	Installation of Traffic Signals CCTV		100%			
25	Traffic Management Center		100%			
26	Santa Fe and Tulare Roundabout		100%			
27	St. John's River Trail (West of Dinuba) - Landscaping		100%			
28	Akers Widening at HWY 198		100%			
29	Visalia Parkway Widening at Mooney Blvd		50%	100%		
30	Linwood St Pedestrian Pathway		50%	100%		
31	Enhanced School Crosswalk - Ferguson at Denton		50%	100%		
32	Riggins Widening from Kelsey to Shirk		50%	100%		
33	Traffic Signal Interconnect along Ben Maddox from Goshen Ave. to Tulare Ave. and along Tulare from Ben Maddox to Lovers Lane		50%	100%		
34	Rawhide Parking Lot		50%	100%		
35	Fire Station 56 Relocation		50%	75%	100%	
36	St. John's River Trail (East of Dinuba) - Landscaping			100%		
37	Caldwell Medians (Ave 280) Akers to Shady			100%		
38	Caldwell Avenue Fiber Optic Cable Installation			100%		
39	County Center Fiber Optic Cable Installation to VPD#2			100%		
40	Shirk Street Sewer Trunkline Extension			100%		
41	Walnut Avenue: Central to Court Street Improvements			100%		
42	Paradise Sinkhole Pavement Repairs			100%		
43	Murray Avenue: Giddings to Encina Street Improvements			100%		
44	Various Citywide Parking Lot Rehabilitation			100%		
45	ITS - Conduit Installation in County Center			100%		
46	Packwood Creek Trail: Santa Fe to Crumal			100%		

		Actual 2020	Actual 2021	Projected 2022	Forecast 2023	Forecast 2024
Projects targeted for construction completion		Construction Completion %				
47	Wastewater and Storm Drain Master Plans			100%		
48	Shirk Street Capacity Enhancement: SR/198 to Riggin Ave			100%		
49	Lower Kaweah River & Mill Creek Flood Control (DWR Grant)			100%		
50	Shirk and Walnut Traffic Signal			100%		
51	Houston and Santa Fe Roundabout Landscaping			100%		
52	Eastside Regional Park: Groundwater Recharge Basin G			100%		
53	Downtown Streetlights Replacement Project			100%		
54	Downtown Pavement Rehabilitation			100%		
55	Riggin Avenue: Akers to Demaree Street Widening			100%		
56	Greenway Trail: Mineral King to Mill Creek			100%		
57	Mill Creek Bridge at Greenway Trail			100%		
58	Stonebrook Culvert Crossing			100%		
59	ADA Transition Plan			100%		
60	SB1 Street Rehab - Tulare from Roeben to Demaree			100%		
61	Measure N Road Rehab			100%		
62	Traffic Signal Optimization Project			100%		
63	Traffic Signal Modification at Chinowth & Whitendale			100%		
64	Eastside Regional Park: Groundwater Recharge Basin D			50%	100%	
65	Shirk Street Widening - Mill Creek Culvert Construction			50%	100%	
66	Install Traffic Signal at Burke Street and St. Johns Parkway			50%	100%	
67	Santa Fe Environmental Cleanup: Houston to Riggin Avenues			50%	100%	
68	Plaza Park Sport Lights			50%	100%	
69	Auto Plaza Basin Expansion			50%	100%	
70	McAuliff Sidewalk Gap Improvements			50%	100%	
71	Packwood Creek at Willow Springs			50%	100%	
72	Riverway SportsPark - North Concept Plan			50%	100%	
73	Tower Road: Alignment & Preliminary Engineering			50%	100%	
74	Tower Rd: Interchange Project Initiation Development (PID)			50%	100%	
75	Santa Fe Class IV Protected Bike Lane: Tulare Avenue to Houston Avenue			50%	100%	
76	Traffic Signal Interconnect along Ben Maddox, Demaree & Houston			50%	100%	
77	Ave 288 Reconstruction - Rd 68 to Water Reclamation Facility			50%	100%	
78	Riggin Widening from Mooney to Conner			50%	100%	
79	Street Rehab Goshen Ave - East of Shirk to West of Akers				100%	
80	Street Rehab - Center & Acequia				100%	
81	Traffic Signal: Battery Back up and Preemption Devices				100%	
82	Intersection Improvements - Signilization				100%	
83	Annexed Island Sanitary Sewer Installation				100%	
84	Mill Creek Trail Beautification at Burke Street				100%	
85	Install Traffic Monitoring Cameras				100%	
86	Caldwell Widening: Santa Fe to Lovers Lane			25%	50%	100%
87	Plaza Park purple pipe conversion			25%	50%	100%
88	Goshen Ave. Trail Reconstruction			25%	50%	100%
89	Mill Creek Trail - Lovers Lane to Cain			25%	50%	100%
90	Public Safety Office Building & City Council Chambers			25%	50%	100%
91	Jennings Basin Storm Drain Improvements				50%	100%
92	Oak Ave Extension - Tipton to Burke (Civic Center)				25%	50%
93	Eastside Regional Park: Groundwater Recharge Basin F and park amenities to Basin F and G.			50%		100%
94	Ave 276 Sewer Trunkline - Santa Fe to Lovers Lane				50%	50%
95	Watson and Noble Off-Ramp Improvements					100%
96	Shirk St at Walnut Ave Roadway Imprvts					100%
97	Corp Yard New Site Development					100%
98	Ben Maddox Parking & Adobe Bldg					100%
99	New Admin Bldg Construction					100%

		Actual 2020	Actual 2021	Projected 2022	Forecast 2023	Forecast 2024
Projects targeted for construction completion		Construction Completion %				
100	Solid Waste Yard Bin Storage Paving					100%
101	New Solid Waste Building					100%
102	Goshen Avenue Storm Drain					100%
103	Northside Scenic Corridor					100%
104	Cameron Ave Median Extension & Lane Modification					100%
105	Caldwell Widening: Santa Fe to Lovers Lane					50%
106	Traffic Signal Mod. At Giddings & Mineral King					50%
107	Riggin Avenue Widening: Shirk to Akers					50%
108	Greenway Trail - Mill Creek to St. Johns				25%	50%

ENGINEERING TRAFFIC - 3313

Division Description: The Traffic Safety Engineering Division is responsible for maintaining good circulation on the City streets through installation and coordinating maintenance of traffic plans, signs, pavement markings, intersection traffic control, and signal operation and maintenance. This division compiles traffic count data and speed analysis throughout the City which helps to maintain critical information for improved public safety as well as for use in transportation funding improvement requests.

2020-2022 Accomplishments



1. Evaluated traffic data collected from over 125 intersections to determine modifications or warrants of traffic control devices each year.
2. Reviewed and commented on over 200 site plan applications and 30 special event applications each year.
3. Updated, maintained and monitored speed limits identified on the City speed zone list.



4. Provided design and construction oversight on the construction of four new traffic signals, and the modification of three existing traffic signals.



5. Modified six existing signalized intersections to have emergency vehicle preemption equipment installed and modified twenty existing signal intersections to have a battery backup system installed.



6. Provided design and construction oversight for the installation of 16,000 linear feet of fiber optic cable as part of the intelligent transportation system connecting 13 additional signalized intersections to the traffic management network. An additional 1,700 linear feet of fiber optic cable was installed for the Information System Division of the City of Visalia connecting four existing City facilities to the City's digital network system.

7. Completed the construction of the Traffic Management Center.

8. Implemented Vehicle Miles Traveled VMT as the new metric under CEQA for evaluating transportation impacts.

2022-2024 Objectives



1. Provide design oversight for new traffic signal intersections and modifications, as well as update, maintain and monitor speed limits identified on the City speed zone list.

2. Evaluate traffic data collected from 150 intersections to determine modifications or warrants of traffic control devices.



3. Deploy fiber optic cable and related communication equipment for the expansion of the intelligent transportation system as outlined in the Intelligent Transportation (ITS) Strategic Plan.

4. Evaluate and modify existing signalized corridors utilizing interconnect and signal coordination to provide for a more efficient flow of traffic within high traffic volume corridors.







- Pursue and secure grant funding from various sources to install traffic signals, traffic signal interconnection, and other ITS devices.

<i>Performance Measurements - Traffic Safety Engineering Division 3313</i>						
<i>Strategy</i>	<i>Measure</i>	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
<i>Restripe City arterial and collector roadways</i>	% of total street restriped	35%	13%	35%	35%	35%
<i>Installation of Traffic Signals</i>	# of traffic signals	1	4	3	2	1
<i>Modifications of Traffic Signals</i>	# of traffic signal modifications at existing intersections	19	10	10	8	8
<i>Signal Interconnect</i>	Fiber optic Interconnect	3.0	1.5	1.8	3.0	3.0
<i>Applications & Reviews</i>	Number of Encroachment Permits	310	322	350	380	405
	Number of Special Event/Assembly Permits	66	13	85	85	85
	Number of Site Plan Review applications	219	228	245	245	245
	Number of Transportation Permits	135	176	176	145	180



ENGINEERING INSPECTORS - 3317

Division Description: The Engineering Inspectors Division is responsible for performing permitted inspections within the public right of way. Permitted inspections are derived from private development or City driven Capital Improvement Projects. Inspectors are ensuring that any activity within the right of way is conforming to the approved plans or City standards.

2020-2022 Accomplishments

-  1. Completed construction of the Santa Fe and Tulare Roundabout.
-  2. Completed construction of the Akers dual left turn lanes at SR 198 Interchange.
-  3. Completed the construction of the St. Johns River trail at Dinuba and Riverway Drive.
-  4. Completed numerous Pavement Resurfacing and Rehabilitation projects throughout the City (Cape Seals, Reclamite, Grind and Overlay, and Pavement Replacement).
-  5. Completed the signalization of three street intersections that included County Center & Riggin, Giddings & Riggin, and Kelsey & Riggin.
-  6. Completed the inspection of numerous new public works infrastructure improvements constructed by residential subdivision, commercial, and industrial private development projects.

2022-2024 Objectives

-  1. Provide necessary oversight to ensure the long-term quality of the city’s infrastructure. To ensure all built infrastructure is in conformance to plans and specifications, applicable codes, and industry practice.
-  2. Maintain responsiveness to inspection calls for service requested by the private development community, private work performed through the issuance of encroachment permits, and projects constructed through the City’s Capital Improvement Program.

<i>Performance Measurements - Engineering Inspectors 3317</i>						
<i>Strategy</i>	<i>Measure</i>	Actual 2020	Actual 2021	Projected 2022	Forecast 2023	Forecast 2024
Public Works Inspections	Inspections Hours					
	Capital Improvement Projects	1,630	955	2,200	2,200	2,350
	Private Development	3,146	3,734	4,600	4,650	4,500
	Encroachment Permits	436	636	400	350	350
	Inspections:					
	Subdivision/Parcel Maps	22	19	21	21	19
Capital Improvement Projects	11	20	24	28	28	

AIRPORT — 411

Division Description: The Airport Division is responsible for all aspects of planning, management, and oversight of the day-to-day operation of the Visalia Municipal Airport. The Airport's function is to provide adequate facilities to accommodate the travel and recreational needs of the citizens of the Central Valley.

2020-2022 Accomplishments



1. Completed construction on City owned corporate box hangars and nested T-Hangars, all of which are fully occupied and will result in approximately \$147,000 in additional annual revenue to the Airport Enterprise Fund



2. Awarded \$307,461 in AIP grant funding for an updated Airfield Layout Plan project which is vital for future airport development.



3. Began work on 15-month updated Airfield Layout Plan project.



4. Utilized \$69,000 in CARES Act funding to purchase new John Deere tractor for the airfield which allowed us to replace our outdated and unreliable tractor ahead of schedule, and without having to rely fully on airfield funds.

2022-2024 Objectives



1. To complete the updated Airfield Layout Plan project, which maintains airport eligibility for \$13,453,200 in FAA funding over the next 10 years.



2. Execute new ground lease agreements for aviation development on airport land.



3. Acquire new airfield sweeper allowing the airport to keep all movement areas properly maintained for our tenants.



4. Promote development of remaining non-aviation airport property to maximize revenue.



5. Continue to execute AIP grant funded projects outlined in the Airport Layout Plan as approved by the Federal aviation Administration.

6. Assist current and future airport operators in expanding Flight Training Services to the Central Valley.

7. Continue to work with current Cargo operators to increase the size of their operations and allow them to utilize larger aircraft.


8. Operate a safe and thriving airport in accordance with all FAA regulations. Encourage the growth of general aviation and provide all support possible to the Airport Community.


<i>Performance Measurements - Airport</i>						
<i>Strategy</i>	<i>Measure</i>	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Airport						
To provide a premium fuel service to aircraft users which merits a premium fee	Gallons of fuel sold					
	- Jet Fuel	147,883	100,478	126,520	153,089	139,804
	- Aviation Gasoline	77,697	141,498	161,517	182,514	172,015
To assure that leased facilities are fully utilized (assumes 100% leased hangars.)	Number of individuals on paid hangar waiting list	2	3	4	3	3
To encourage growth of cargo facilities at the Visalia Airport	Total annual pounds of Cargo					
	- Inbound	1,805,947	2,102,662	1,994,968	2,048,815	2,315,160
	- Outbound	1,261,468	1,084,750	1,094,100	1,146,772	1,081,540


VISALIA CONVENTION CENTER—413


Division Description: The Convention Center serves as an economic stimulus and a community gathering place for business, entertainment, and cultural events. The focus of the Center is to attract conventions, conferences and business meetings that will bring people to Visalia. In addition, the Center provides banquet, meeting, and entertainment options for the entire community. The Center staff strives to provide quality service, in a safe, well-maintained facility.

2020-2022 Accomplishments

- 

1. On March 19, 2020 Governor Newsom issued an executive order for the preservation of public health and safety throughout the entire state of California, ordering all Californians to heed the State public health directives from the Department of Public Health. All businesses that were not of essential critical infrastructure were ordered to close. The Visalia Convention Center events and staffing were significantly reduced due to the executive order and continued to be as new information and orders were issued. Prior to the executive order the VCC employed 20 full time employees. Staffing was significantly reduced to 5 full-time employees to continue operation at the current status due to the pandemic and state orders. As of June 15, 2021, all events and orders that affected operation were lifted, allowing events to continue and staff to slowly return to meet the needs. As of 10/21/21 we are currently at 8 full-time employees. We still are significantly understaffed and are in the process of hiring additional full-time employees and hourly team members to meet the needs of our clients.
- 

2. To prepare for the reopening and serve our guests with their health and safety in mind, the Visalia Convention Center achieved and was awarded the Global Biorisk Advisory Council® (GBAC) STAR™ accreditation, the gold standard for prepared facilities. This announcement made the Visalia Convention Center the first convention center in the Central Valley of California to be industry-accredited in outbreak and infectious diseases preparation and response.
- 

3. A comparison of pre-shut-down to post-shut-down revenues shows an immediate need for venue space and staffing to accommodate event demands. From June 2019 to September 2019 revenues (facility rental, equipment and services, catering charge) totaled \$511,390, with \$40,000 dedicated to University of Phoenix events which have not returned in 2021. June 2021 to September 2021 revenues equaled \$399,918. 2019 revenues were prior to the governor’s order to shut down due to the pandemic and at full staffing. When the order was lifted and we reopened on June 15, 2021, we immediately saw an increase of bookings and are operating at 40% of staffing.
- 

4. Reorganization of the operations department to manage the operations and service of our clients efficiently and effectively to the highest standard possible, while being fiscally responsible. The changes include the following:

 - Elimination of (6) Crew Coordinator positions

- Reclassification of the Crew Leader position to Facility Services Technician
 - Addition of one (1) Operations Supervisor
 - Elimination of the Operations Superintendent
 - Maintenance Service Worker from regular full time to hourly
5. Capital improvement and Request for Proposal projects completed and in the process of completion include, calendar booking software, video surveillance, ice machine installation in the kitchen and concessions stand, building alarm upgrade, digital signage, and additional audio-visual equipment.



2022-2024 Objectives



1. Increase demand for usage of VCC that in turn draw attendees to stay overnight in Visalia hotels, dine in Visalia's restaurants and visit our retail shops, increasing the economic impact to our region.



2. Through strong community outreach, actively participate in and contribute to overall strategic planning for growth and sustainability of meeting and convention industry in Visalia.



3. Continue to create and implement Standard Operating Procedures for each department of the VCC to increase the efficiency of the operations and services provided.

4. Partnerships to increase VCC awareness to leading associations, societies and organizations by connections, tradeshows, advertising and marketing and membership opportunities.



5. Promote the VCC at industry events, tradeshows, and local events generating leads and building contacts to increase opportunities to book business.

6. Increase customer one-to-one opportunities with sales calls, client events, site inspections, familiarization tours, promotions, social media, and interactive engagements to keep VCC and destination at front of mind with meeting planners.

7. Continue holding entertainment and cultural events at the VCC. This will create additional opportunities for increased quality of life to the citizens of Visalia and surrounding areas and add an additional revenue stream that is currently not being utilized to its full capacity.

8. Continue to reevaluate the current marketing plan of the VCC and create a Search Engine Optimization strategy. This will include, but not be limited to, branding each market segment, establishing new campaigns, conducting more local sales blitzes, creating a relationship with a media company and partnerships with local organizations to enhance the reach of the convention center and collaborate on events and opportunities that are available to create additional impressions. Continue to market through social media and newsletters/eblasts, increasing the number of posts and newsletters sent as directed by the new Director of Sales.

9. Continue to assess the VCC performance indicators and make adjustments deemed necessary to increase revenue opportunities and reduce overall expense. This will include, but is not limited to, timeliness and turnaround of event information to clients, conversion rate of events from inquiries to

confirmation, reduction of labor, and evaluation of the operations department staffing.

10. Be more proactive in obtaining and utilizing post client survey information.

Strategy	Measure	Actual 2019-2020	Actual 2020-2021	Actual 2021-2022	Budget 2022-2023	Budget 2023-2024	
Maximize the usage of the Convention Center to enhance economic growth and community vitality.	Occupancy						
	Facility Occupancy Avg.	50%	10%	30%	50%	50%	
Reduce the Convention Center's reliance on the General Fund.	General Fund contribution as a percentage of total operating expenses.	Operating Expenses	\$5,534,732	\$5,159,038	\$4,336,800	\$4,458,200	\$4,449,200
		Gen. Fund Contribution	\$626,537	\$789,142	\$1,112,200	\$1,679,100	\$1,477,200
		Percentage	11%	15%	27%	38%	33%
Bring more visitors to Downtown Visalia and increase facility revenues by increasing the number of events	- Conventions/Conferences	50	2	40	50	50	
	- Meetings	1,300	241	750	1,300	1,300	
	- Banquets	100	1	75	100	100	
	- Consumer Shows	10	0	7	10	10	
	- Entertainment	25	0	18	25	25	
	Total Events	1,485	244	890	1,485	1,485	

*Number of events per category, does not include total number of event days.

Note: 2021-2022 will increase with University of Phoenix return, currently scheduled for January 2022

TRANSIT—451

Division Description: The Transit Division provides transportation services in and around the greater Visalia area, including Goshen, Exeter, Farmersville, and Tulare, as well as seasonal shuttle service to and within the Sequoia National Park. The Division provides service seven days a week in the form of 13 fixed transit routes, Para transit service for ADA (Americans with Disabilities Act) certified individuals, a youth “LOOP” shuttle under the direction of the Recreation Department, and the VLINE shuttle with service to Fresno. The Division operates a multi-modal transportation center that serves as a hub for the City and County transit systems, Greyhound, Amtrak, and taxi service. A City bus operations and maintenance facility provides for the City of Visalia transit services daily operations. The Transit Division utilizes many contracts for vehicle & equipment purchases, facility & bus maintenance, as well as bus operations.

2020-2022 Accomplishments



1. Continued to operate the V-LINE service, between Visalia and Fresno. This route which began service in November 2015 provides express service six times daily from the Visalia Transit Center and Visalia Airport to the Fresno Airport, Fresno State, and Downtown Fresno. Ridership on this route peaked in Fiscal Year 2018-19 and dipped 22% in FY 2019-2020 partially due to COVID-19. During COVID-19, FY 2020-2021, most places were shut down including the most popular stop at Fresno State. Ridership for FY 2020-2021 across all Visalia Transit service dropped by more than 60%. As Fresno State reopened to in-person class in early FY2021-2022, there has been a return of ridership for August and September 2021 to near pre COVID-19 numbers. New V-LINE buses came equipped with reading lights and USB charging ports for a more comfortable and productive ride for our passengers.



2. The Greenline (countywide transit information call center operated by Visalia) surpassed 389,108 calls taken since it began in 2010. The Greenline provides bus information regarding schedules, bus locations and special needs. They also provide transit information for groups and at events.

3. Completed a site selection process and needs assessment for the location of a Transit Hub in the Southwest quadrant of the City as recommended in the SRTP. This site will make travel on VT routes more efficient saving time for riders and sparing the air by reducing emissions.



4. Purchased four (4) additional 35ft Battery Electric Buses and chargers from Proterra, Inc.



5. Successful start of a paving project at the Transit Center to repair existing bus lanes and sidewalks.

2022-2024 Objectives



1. Complete bus radio and antennae upgrade including a new repeater in an effort to switch all buses over from analog radio to digital.



2. Complete appraisal and transfer of land for Transfer Station in Southwest quadrant of the City.



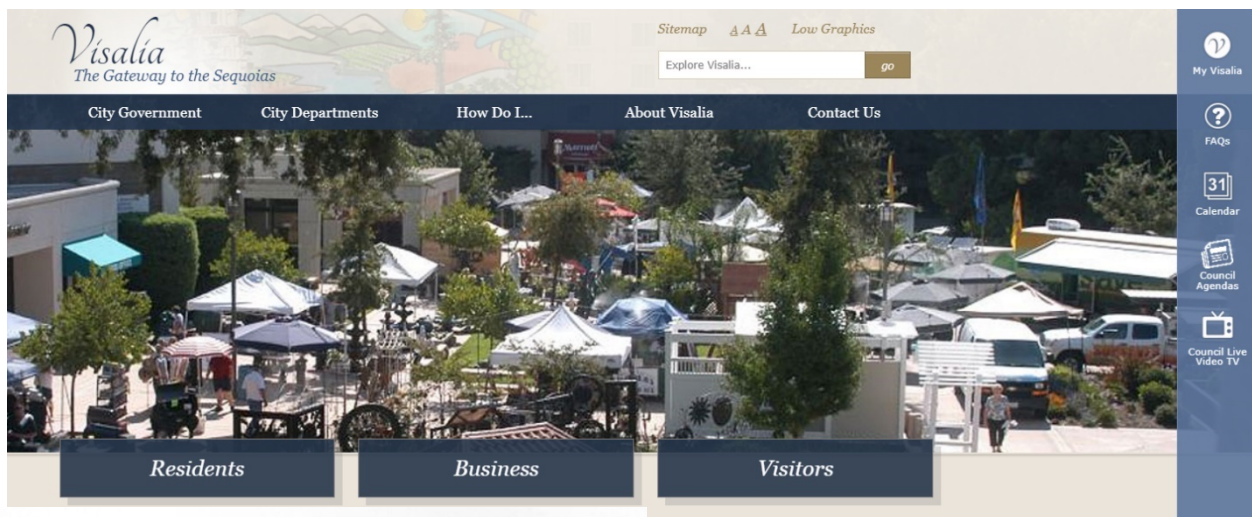
3. Facilitate expansion of the Transit CNG fueling station.

4. Collaborate on regional connectivity project for the efforts of serving the Cross Valley Rail and High-Speed Rail projects.

Performance Measurements - Transit						
Safety of Visalia Transit customers and other drivers on the road is of primary concern. Accident statistics are provided to measure VT's safety record.						
<i>Strategy</i>	<i>Measure</i>	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Provide and raise awareness of a safe transit system	Miles between preventable accidents	198,252	419,225	232,907	283,461	283,461
	Number of preventable incidences	12	5	12	10	10
Ridership shows the number of boardings within a time period and may reflect multiple boardings by the same passengers on the same day or within the same time period.						
<i>Strategy</i>	<i>Measure</i>	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Decreased ridership on Fixed Route. Increased ridership on Dial-A-Ride and V-LINE	Fixed Route Passengers	959,178	563,065	591,218	620,779	651,818
	Fixed Route Rides per hour	8.0	5.10	5.36	5.62	5.90
	Dial-A-Ride Passengers	31,370	15,732	25,643	41,798	68,131
	Dial-A-Ride Rides per hour	3.0	2.30	3.75	6.11	9.96
	V-LINE Passengers	22,822	7,929	12,528	19,794	31,274
	V-LINE Rides per hour	3.5	1.30	2.05	3.25	5.13
	All Combined Passengers	1,013,370	586,726	629,389	682,371	751,224
All Combined Rides per hour	15	9	11	15	21	
Farebox ratio is the portion the cost of operating Visalia Transit buses which is paid by the fares charged to the customers. Transportation Development Act (TDA) funding requires Visalia Transit to meet a minimum of 20% in farebox receipts. Failure to meet this requirement will result in penalties which reduce Transit grant funding. The farebox requirement is exempt for a few years due to COVID-19. Staff can and used other revenue sources for the calculations in FY 2021.						
<i>Strategy</i>	<i>Measure</i>	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Maximizing the use of Federal, state, and local grants to support the transit program	Farebox ratio	20.5%	20.2%	20.0%	20.0%	20.0%
Efficiency is reflected in the control of operating costs annually and the review of cost increases over time compared to the Consumer Price Index (CPI*) for service provided. *Western Region CPI according to the Department of Labor and Statistics.						
<i>Strategy</i>	<i>Measure</i>	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Offer reliable and efficient transit services to meet the needs of the community	Fixed Route Cost per mile	\$ 6.10	\$ 6.32	\$ 6.38	\$ 6.45	\$ 6.51
	Fixed Route Cost per passenger	\$ 10.78	\$ 18.50	\$ 18.68	\$ 18.87	\$ 19.06
	Fixed Route Cost per hour	\$ 87.50	\$ 97.54	\$ 98.52	\$ 99.50	\$ 100.50
	Fixed Route On-time performance	56%	71%	67%	85%	85%
	Dial-A-Ride Cost per mile	\$ 5.91	\$ 6.54	\$ 6.61	\$ 6.67	\$ 6.74
	Dial-A-Ride Cost per passenger	\$ 28.76	\$ 41.77	\$ 42.18	\$ 42.61	\$ 43.03
	Dial-A-Ride On-time performance	87%	93%	89%	90%	90%
	V-LINE Cost per mile	\$ 2.37	\$ 2.44	\$ 2.46	\$ 2.49	\$ 2.51
	V-LINE Cost per passenger	\$ 25.30	\$ 70.77	\$ 71.48	\$ 72.19	\$ 72.91
	V-LINE Cost per hour	\$ 87.50	\$ 97.54	\$ 98.52	\$ 99.50	\$ 100.50
	V-LINE On-time performance	44%	51%	47%	85%	85%
	Systemwide Cost per hour increase	\$ 87.50	\$ 97.54	\$ 97.54	\$ 97.54	\$ 97.54
Systemwide Consumer Price Index	0.016%	0.016%	0.017%	0.019%	0.019%	

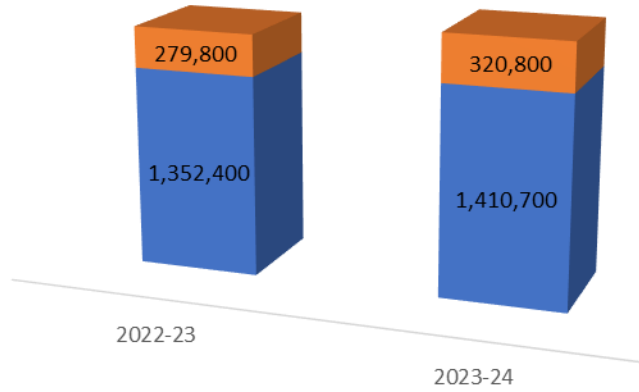
ADMINISTRATIVE SERVICES DEPARTMENT

MISSION: To protect, maintain, and improve the quality of life for Visalia residents and visitors by adopting legislation and providing policy direction for the City organization, facilitating economic development, and promoting the best interests of the community locally and with other governmental agencies. The Department provides leadership, support and coordination with the various City departments, provides policy recommendations to the City Council, represents City interests in local and regional issues, and assures the governmental processes are readily accessible to the citizens of Visalia. The Administration Department also ensures that the resources of the City and community are effectively used for the betterment of all of Visalia residents.



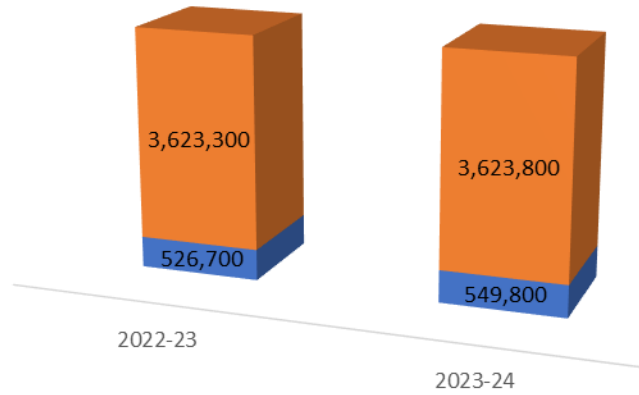
Administrative Services General Fund Summary

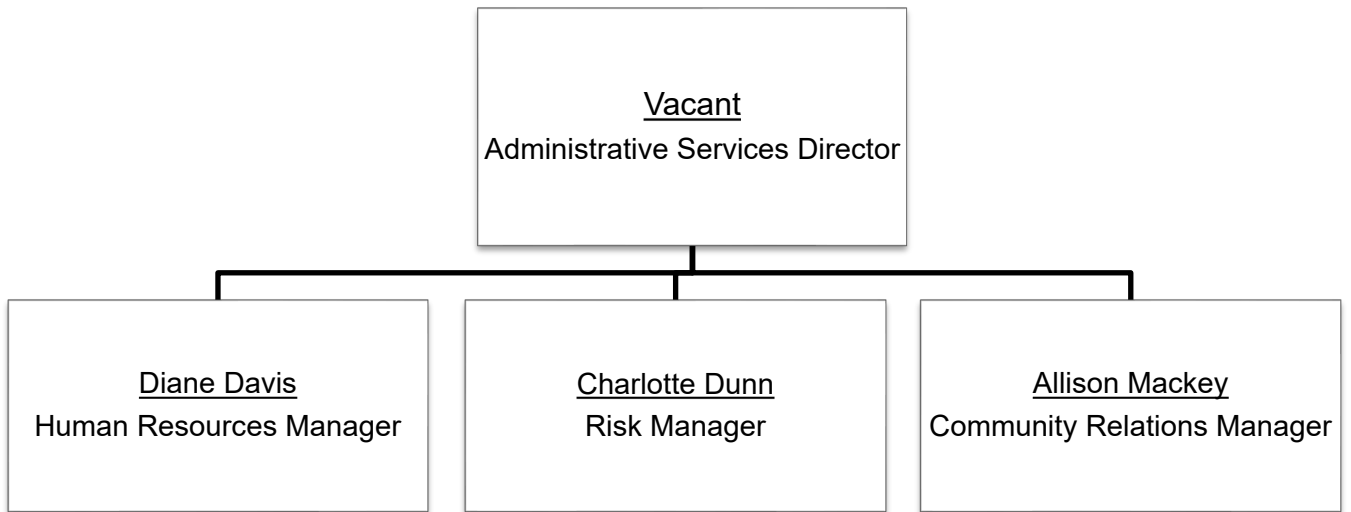
■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES



Risk Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES





Allocated FTE's = 26

ADMINISTRATIVE SERVICES

ALL FUNDS

OPERATING EXPENDITURES	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
GENERAL FUND						
COMMUNITY RELATIONS - 001 - 1023	176,504	274,421	187,100	189,000	404,700	416,000
HUMAN RESOURCES - 001 - 1125	906,470	944,150	959,200	1,016,500	1,058,400	1,097,900
UNEMPLOYMENT INSURANCE - 001 - 1127	94,396	302,627	128,700	130,000	130,000	130,000
LABOR RELATIONS - 001 - 1128	31,417	51,222	40,900	16,500	16,500	59,500
GENERAL SERVICES DIRECTOR - 001 - 1701	41,044	235,362	221,300	104,800	239,200	247,700
Total Operating Expenditures	1,249,831	1,807,782	1,537,200	1,456,800	1,848,800	1,951,100
Reimbursements	(880,511)	(1,523,087)	(1,030,700)	(1,137,200)	(1,137,200)	(1,170,200)
Net General Fund	369,320	284,695	506,500	319,600	711,600	780,900
INTERNAL SERVICE						
RISK PROP INS ZERO DIV - 551 - 5510	-	-	35,000	35,000	-	-
RISK MANAGEMENT ADMIN - 551 - 5512	321,906	336,590	311,200	325,300	428,000	444,500
SAFETY PROGRAM - 551 - 5513	264,101	181,445	171,800	189,200	195,000	202,100
RISK - LIABILITY PROTECTION - 551 - 5521	3,228,892	1,624,490	1,831,200	3,216,400	3,216,400	3,216,400
RISK - PROPERTY & BONDS - 551 - 5522	374,718	446,872	374,600	386,300	386,300	386,300
RISK PERSONNEL INS ZERO DIV - 552 - 5530	13,198,992	13,614,599	14,376,100	13,746,000	14,280,000	14,804,200
RISK WORK COMP ZERO DIV - 553 - 5540	2,249,810	3,208,270	2,191,700	2,470,700	2,570,700	2,570,700
Total Operating Expenditures	19,638,419	19,412,266	19,291,600	20,368,900	21,076,400	21,624,200
Reimbursements	(2,056,919)	(1,225,540)	(474,400)	(1,277,400)	(1,379,200)	(1,395,700)
Net Internal Service	17,581,500	18,186,726	18,817,200	19,091,500	19,697,200	20,228,500
TOTAL ADMINISTRATIVE SERVICES	17,950,820	18,471,421	19,323,700	19,411,100	20,408,800	21,009,400

COMMUNITY RELATIONS – 1023

Division Description: The Communications Manager is focused on continually improving the communication between residents and the City through planning, developing, coordinating and executing communications strategies for City programs, initiatives, news and more. To meet these goals, the Division utilizes practices including, but not limited to, working relationships with local media, partnering organizations and public entities, the continued improvement and development of the City website, public social media platforms, City publications, print and broadcast advertisements, public presentations, public awareness programs and more, all with the aim to provide residents with timely, accurate information. By working with other City Departments, the Division supports the messaging and outreach of these Departments, while assisting with events, programs, and advertising. This Division also provides support services to the City Council and the City’s executive management team.

2020-2022 Accomplishments



1. Drafted and distributed 329 original, written news items on City business, programs, and events to inform citizens and connect with local media.



2. Created and posted 2,807 original social media posts (these include an accompanying News item, specialty graphic and URL) for the City’s Facebook, Twitter, Instagram, and LinkedIn pages.



3. Developed and lead the outreach and execution of the 2021 Public Opinion Survey, ultimately netting the highest number of respondents in the history of the survey, with 3,201 surveys completed.



4. Key member of multiple City-wide communication campaigns, including but not limited to, the Tulare and Santa Fe Roundabout Project, the 2020 and 2021 illegal fireworks messaging, and the Akers & 198 Improvement Project.

5. Assisted in the coordination of public messaging on the City response to the COVID-19 pandemic. Took on communications, media and marketing duties for Divisions that needed assistance during times of limited staffing levels, maintained COVID-19 updates on City website and social media channels while communicating with County, State and Federal outlets on updates and communications that needed to be distributed to residents.

2022-2024 Objectives



1. Increase the City Departments use, as appropriate, of the Civica CRM modules that are the backbone of the City website. Ultimately prepare each section of the website to be integrated into a future City website and assist the IS Division with the planning and development of the next City website.



2. Identify tools that would bring cost saving measures, such as, but not limited to, digital scheduling tools for social media, pooling resources across Departments to build a City-owned photo library, creating processes and checklists that will help provide information in a way that can more effectively move press releases, news items, public meetings and presentations into documents, events and plans.

3. Work with Human Resources in rebranding City recruitment efforts to recruit and retain talent. Identify sources for career opportunity posts, advertising,

and outreach.

4. Expand the reach of the City’s social media channels by increasing partnerships with City Departments and Divisions that maintain accounts on Facebook, Twitter, Instagram, and LinkedIn to boost the reach and exposure of posts. Create an official Facebook Business Suite account and Ad Center account to fully align with the social media channel’s new processes.
5. Continue to develop the City’s internal Communications Committee to best utilize and bring growth to City communications and build a greater and more unified voice.

Performance Measurements - Administration						
Strategy	Measure	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Communications Manager The Communications Manager is responsible for the development of a comprehensive communications, marketing and community relations program for the City, while forecasting and responding to trends in media, marketing and outreach. Duties include: Serving as the City public information officer; writing and disseminating press releases, City news items and information sheets; managing the City’s website through post development and management of users and modules; managing and developing the City social media channels; promoting City programs and events; assisting with City presentations and speaking engagements, developing informational material for department publications and promotions; assisting departments with outreach, marketing and events; supporting the City Clerk and providing assistance to the Mayor and City Council and the City’s executive management team.	Inside City Hall Newsletter Subscribers	2,311	2,488	2,500	2,600	2,700
	Inside City Hall Editions Sent	45	49	48	50	50
	City Website Users	429,034	409,825	415,000	418,000	421,000
	City Website Page Views	1,894,978	1,656,195	1,725,000	1,728,000	1,730,000
	Website News Posts	77	252	230	245	255
	Website Calendar Posts	174	135	150	155	160
	Press Releases	33	29	30	32	35
	Media Coverage (News Stories)	256	322	300	300	300
	AlertTC Messages Sent	0	0	1	1	1
	Facebook Followers	13,512	15,871	16,950	17,025	17,125
	Facebook Posts	588	527	532	535	540
	Twitter Followers	4,900	5,098	5,175	5,250	5,350
	Twitter Posts	551	679	650	680	690
	Instagram Followers	7,225	9,604	10,000	10,500	11,000
Instagram Posts	84	277	265	275	285	
LinkedIn Followers	No Account	1,494	1,500	1,550	1,600	
LinkedIn Posts	No Account	101	125	130	140	
Performance Measurements Outcome: The goal of achieving these metrics is to strengthen the City’s communication channels with the public by providing information, updates and feedback on a variety of issues; creating methods and forums for the City to communicate messages to the public and a variety of stakeholders; and promoting citizen involvement in shaping City government.						

HUMAN RESOURCES (including Labor Relations)-1125/1128

Division Description: The Human Resources Division provides a comprehensive range of centralized human resource services to City Departments. Staff members provide support, advice, and guidance to department staff in implementing regulatory, procedural, and other personnel aspects of citywide human resources issues. Specific areas of responsibility of the division include employee/employer relations, classification and compensation, training and development, recruitment and selection, labor relations, and payroll processing.

2020-2022 Accomplishments

1. Conducted 106 recruitments; received 5,216 applications; processed 21 background checks, 156 LiveScan prints, 191 pre-employment medical exams, 111 medical exams for current employees, and 1,342 personnel transaction (CV-9) forms. (Includes data From July 1, 2020 through October 22, 2021)
2. Developed COVID-19 related processes, procedures, and resources for employees and supervisors in compliance with CDC guidelines and legislation.
3. Implemented an online training program to ensure compliance with mandatory employee trainings.
4. Installed the NEOGOV Onboarding program and completed initial setup.
5. Initiated the RFP process for recruitment marketing and website enhancement.
6. Successfully negotiated successor MOUs (3-year term) with Bargaining Groups A, B, E, G, and M, and came to agreement with unrepresented employees on terms and conditions of employment.

2022-2024 Objectives

1. Update and modernize the Human Resources online presence to provide a more comprehensive and enhanced recruitment experience.
2. Fully implement a revised employee onboarding process including implementation of a more comprehensive new hire orientation.
3. Create employee development opportunities to increase knowledge and enhance skills.
4. Review, develop and revise City policy guidelines and administrative policies.
5. Implement an automated system for personnel files and related documents.

<i>Strategy</i>	<i>Measure for Full-Time Employees</i>	Actual 2019/20	Actual 2020/2021	Projected 2021/22	Forecast 2022/23	Forecast 2023/24
Human Resources To attract and retain qualified employees for the City of Visalia	New Hires	66	62	66	72	76
	Separations	66	65	57	66	69
	<u>New Positions Added</u>					
	<i>Regular</i>	10	10	12	12	12
	<i>Contract</i>	0	2	0	1	1
	Average # Employees	608	591	603	616	629
	Annual Turnover %	10.8%	11%	9.4%	10.7%	10.9%

CITY SAFETY - 5513

Division Description: The City Safety Division is staffed by a Management Analyst with the working title of City Safety Officer. The Safety Officer is responsible to plan, lead, administer, analyze, develop, and maintain a full scope, cost effective, occupational health and safety program. Program components include state and federal regulatory compliance, consultation services, training programs, accident investigation, root cause analysis, accident and injury prevention programs, and indoor air quality concerns relating to asbestos, mold, and other potential contaminants. The goal of the City's safety efforts is to provide education and guidance to prevent injuries, illnesses, and exposures while achieving regulatory compliance. This division seeks to prevent losses and ensure the safety and health of the workforce by inspecting City workplaces, analyzing work practices to reduce the frequency and severity of occupational injuries and illnesses, and mitigation of potentially hazardous conditions relating to City operations.

2020-2022 Accomplishments

1. Conducted monthly investigation and analysis of occupational illness, injury, vehicle accidents, property damage, and near miss events.
2. Conducted ongoing analysis of Safety Program status and regulatory requirements.
3. Developed and implemented Cal/OSHA, NFPA, and ANSI required programs and training.
4. Performed facility inspections in/at City facilities.
5. Analyzed and mitigated potential hazardous indoor air quality issues.
6. Responded to incidents of employee exposure to infectious diseases.

2022-2024 Objectives

1. Complete monthly investigation and analysis of all occupational illness, injury, accidents, property damage, and near miss events.
2. Analyze and improve compliance in safety program status and implement Cal/OSHA, NFPA, and ANSI required programs.
3. Conduct evacuation planning and facility inspections in/at City facilities.
4. Develop Public Works Safety and Procedure manual.
5. Expand mission specific employee safety training where needed.
6. Expand employee compliance with infectious disease prevention requirements.
7. Expand use of technology to streamline safety program essentials such as training, inspection, and documentation.

**RISK MANAGEMENT – Administration 5512, Liability 5521, Property 5522,
5523 Workers Comp, Health Insurance 5524**

Division Description: Risk Management is responsible for workers compensation, health benefits, property insurance, retiree health, and liability programs. The Division also handles various employee benefits such as CalPERS pensions, long-term disability, life insurance and Section 125 benefits. Risk Management also serves as a resource to the Employee Health Benefits Committee.

2020-2022 Accomplishments

1. Managed 145 liability and 148 workers compensation claims filed against the City of Visalia.
2. Coordinated 120 Family Medical Leave (FMLA) request for employee/family medical leaves consistent with state and federal guidelines.
3. Evaluate and support COVID guidelines, safety practices, and employee/employer guidance.
4. Coordinated with Employee Health Benefit Committee (EHBC) to implement health plan changes and rate allocations.
5. Processed 152 claims for subrogation recovering \$100,948 in reimbursements for damage to City property.
6. Provided quotes for 70 events and issued 55 certificates of insurance for private community events under an insured special event program.
7. Reviewed 205 contracts to ensure compliance with city requirements.
8. Reviewed 185 contracts to ensure compliance with city requirements.
9. Continued to administer the Retirement Health Savings Account Plan expanding employee groups from 3 to 5.

2022-2024 Objectives

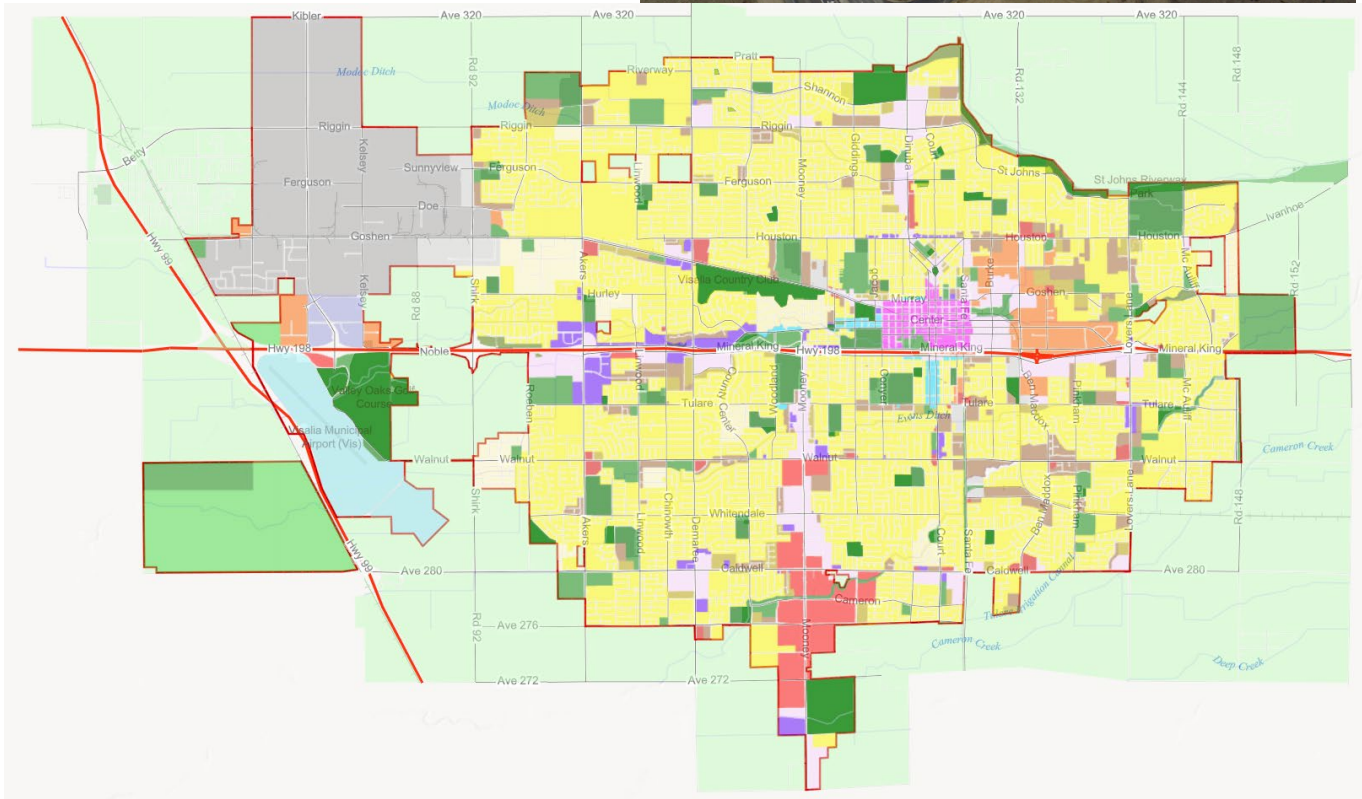
1. Manage comprehensive workers compensation claims and employee leaves.
2. Evaluate Risk Management programs for affordability and appropriate protection.
3. Identify additional insurance opportunities to limit the City's exposure to loss.
4. Continue to support the Health & Wellness Clinic and related wellness offerings.
5. Promote options for employees to prepare for retiree health with high deductible health plan, health savings accounts and employee funded retirement health savings plans.

Performance Measurements - Risk Management

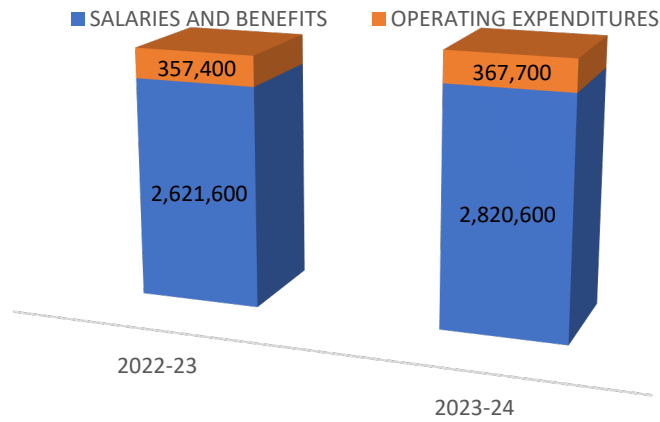
<i>Strategy</i>	<i>Measure</i>	Actual 2019-2020	Actual 2020-2021	Projected 2021-2022	Forecast 2022-2023	Forecast 2023-2024
Risk Management						
To encourage a safe work place which avoids injuries and costs	Workers Compensation claims	72	69	76	76	76
	* Program cost (<i>Thousands</i>)	\$2,249	\$3,208	\$2,196	\$2,196	\$2,196
	* Claims cost (<i>Thousands</i>)	\$1,938	\$2,869	\$1,815	\$1,815	\$1,815
To provide a quality employee health care benefit at a reasonable cost	Monthly composite employee health care cost	\$1,663	\$1,826	\$1,704	\$1,840	\$1,840
	Percentage change	4.20%	5.50%	-7.0%	8%	8%
To provide liability support in order mitigate loss and timely resolve	Claims received	87	68	80	80	80
	Claims settled	42	35	52	52	52
	Program costs (Thousands)	\$3,228	\$1,624	\$1,991	\$2,081	\$2,081

COMMUNITY DEVELOPMENT DEPARTMENT

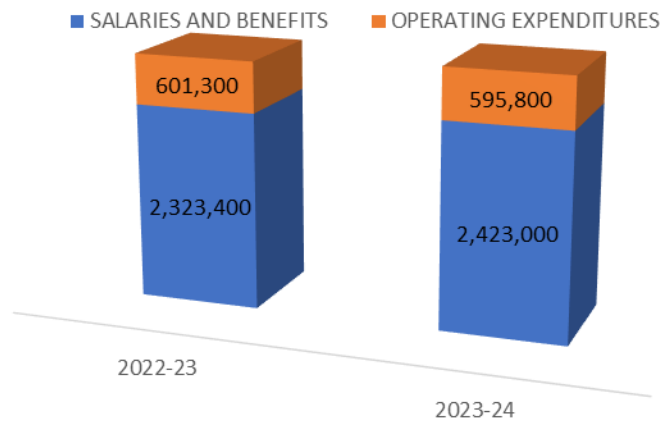
MISSION: The department is committed to working together with our diverse community to enhance the present and future quality of life by: ensuring an attractive, safe and environmentally-conscious community; constructing public infrastructure; promoting citizen participation in community affairs; exercising stewardship through technical excellence, innovation and fiscal responsibility; creating a positive climate for residents, business and community partners.

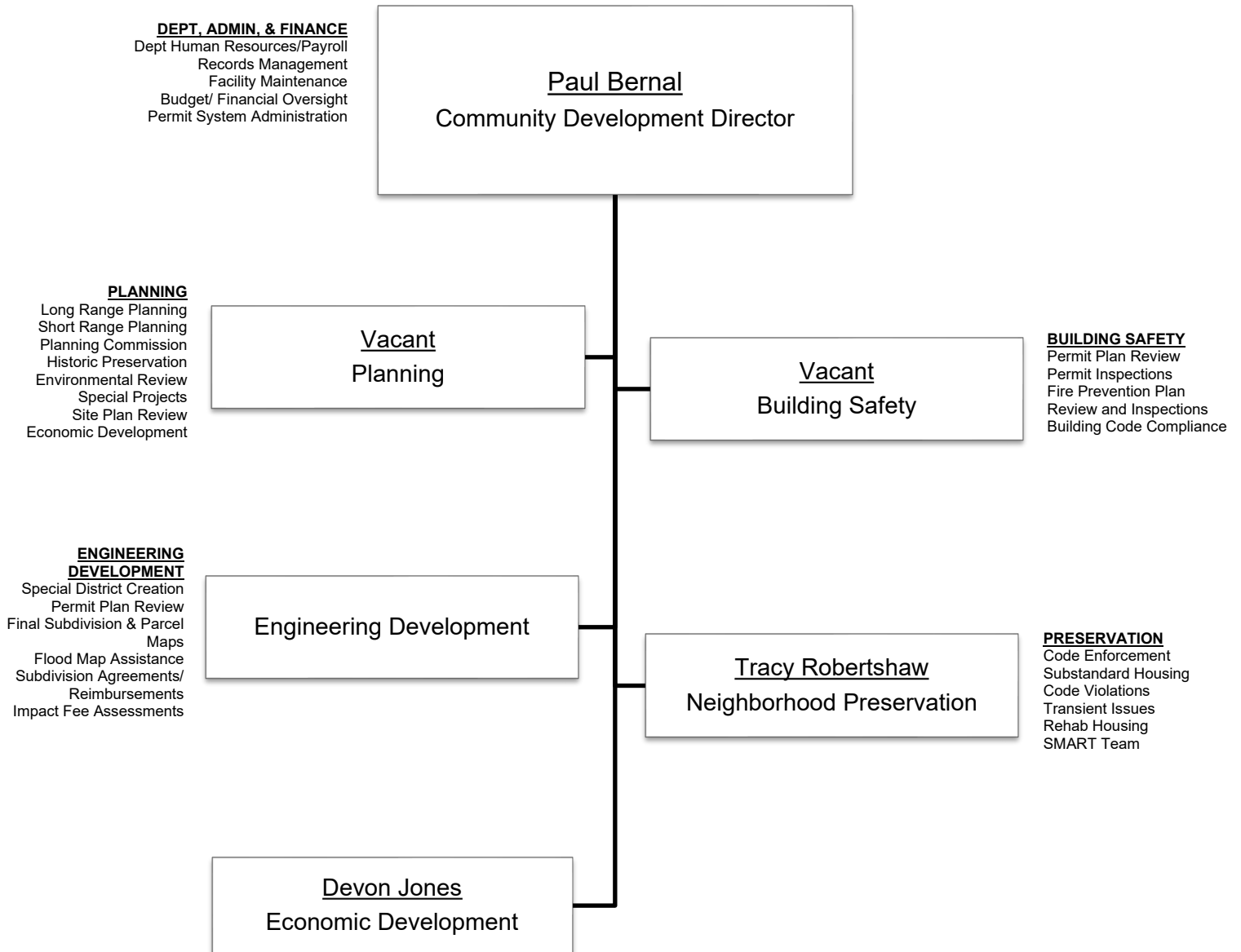


Community Development General Fund Summary



Building Safety Summary





Allocated FTE's = 39





**COMMUNITY DEVELOPMENT
ALL FUNDS**

OPERATING EXPENDITURES	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
GENERAL FUND						
ECONOMIC DEVELOPMENT - 001 - 1018	315,193	324,988	377,900	386,600	341,700	350,900
COM. DEV. DIRECTOR - 001 - 1805	469,934	507,502	415,000	463,900	516,000	529,800
PLANNING - 001 - 1821	1,025,676	1,187,111	1,116,500	1,086,500	1,069,600	1,090,200
NEIGHBORHOOD PRESERVATION - 001 - 1861	870,629	930,042	871,500	1,004,300	1,016,600	1,149,900
ENGINEERING DEV SERVICES - 001 - 1865	454,353	533,705	477,000	832,400	884,600	917,400
Total Operating Expenditures	3,135,785	3,483,348	3,257,900	3,773,700	3,828,500	4,038,200
Reimbursements	(803,853)	(683,635)	(729,200)	(514,700)	(514,700)	(514,700)
Net General Fund	2,331,932	2,799,713	2,528,700	3,259,000	3,313,800	3,523,500
SPECIAL REVENUE						
CASP CERTIF & TRNG FUND - 138 - 2380	7,421	6,030	(21,300)	8,300	22,300	22,300
VEHICLE ABATEMENT - 338 - 6811	79,014	75,656	73,100	81,200	82,800	85,300
Total Operating Expenditures	86,435	81,686	51,800	89,500	105,100	107,600
Reimbursements	-	-	-	-	-	-
Net Special Revenue	86,435	81,686	51,800	89,500	105,100	107,600
PROPRIETARY						
BUILDING SAFETY ZERO DIV - 401 - 4010	960	244,112	168,132	168,100	-	-
BUILDING SAFETY - 401 - 4014	3,128,279	3,163,604	3,081,100	3,755,300	3,631,200	3,726,300
Total Operating Expenditures	3,129,239	3,407,716	3,249,232	3,923,400	3,631,200	3,726,300
Reimbursements	(29,202)	(28,139)	(31,100)	(29,800)	(29,800)	(29,800)
Net Proprietary	3,100,037	3,379,577	3,218,132	3,893,600	3,601,400	3,696,500
TOTAL COMMUNITY DEVELOPMENT	5,518,404	6,260,976	5,798,632	7,242,100	7,020,300	7,327,600



MANAGEMENT -1805

Division Description: The Department is managed under the direction of the Community Development Director, who is responsible for development, planning, and neighborhood preservation for the City. The Department interacts with many community boards such as the Planning Commission, Chamber of Commerce, Downtown Visalians, Downtown Property Owners Association, Governmental Affairs Committee, Building Advisory Committee, Historic Preservation Committee, Disability Advocacy Committee, and Local Agency Formation Commission.

2020-2022 Accomplishments

1. Successfully hired two new Associate Engineers to the Engineering Development Division.
- 
 2. Continued efforts to preserve the quality of life for those who live and work in the City through code enforcement efforts, homeless task force, SMART team and affordable housing.
- 
 3. Established a bi-weekly meeting with Public Works staff to review project coordination between private development and related City Capital Improvement Projects.
- 
 4. Re-established the Building Advisory Committee to work with city staff on ways to be more efficient in our plan check review process.
- 
 5. Completed department reorganization to enhance efficiencies and streamline processes and provide improved customer service by retaining Building, Planning, Engineering Development Services and Neighborhood Preservation in the same department.

2022-2024 Objectives

1. Continue to review the department's organizational employee structure to find efficiencies in each division, backfill all staff vacancies and establish a supervisor position for the Engineering Development division.
- 
 2. Complete and fully integrate the current version of the Accela Permit System including use of Bluebeam to conduct plan check review.
- 
 3. Enhance Accela Citizens Access portal to allow customers to submit applications, pay for permits online and enable customers to obtain self-service permits for minor projects.
4. Completion of Council and City Manager's high priority projects by specific timelines, including opening up Tier II for future development and changes to the Zoning Ordinance to implement General Plan Policies.
5. Improve timely customer service to the public through City teamwork, cooperation, employee training and improved work methods and efficiencies.

PLANNING-1821

Division Description: The Planning Division provides strategic planning and development project review services to the City Council, Planning Commission, citizens of Visalia and the development community. The Division is responsible for maintaining the City's General Plan, Zoning Ordinance and Specific Plans. It also provides support staffing for the Planning Commission and Historic Preservation Advisory Committee, as well as environmental and planning support to other departments within the City. The Division also prepares studies and reports on topics such as demographics, land absorption trends, and development entitlement activity. Planning operations are managed by the City Planner who is also designated to serve as staff liaison to the Planning Commission.

2020-2022 Accomplishments



1. City Council approved moving the City of Visalia Urban Growth Boundary from Tier 1 to Tier 2.
2. Transitioned Site Plan Review to full electronic submittal including conducting all Site Plan Review meetings virtually.



3. Completed two Annual Housing and Community Development Housing Progress reports and two Changes of Zones for two Quasi-Public sites to facilitate two housing developments.
4. Applied and awarded a Local Early Action Planning Grant to implement several zoning and housing changes.



5. Completed a General Plan Amendment removing Agricultural Mitigation Program requirement for Urban Development in Tiers II and III.

2022-2024 Objectives



1. Complete a Zoning Ordinance update to bring the City of Visalia Municipal Code into compliance with current Density Bonus law.
2. Complete and implement a comprehensive update to the Accessory Dwelling Unit Ordinance to be consistent with State law.



3. Complete two Zoning Ordinance updates to establish objective performance standards for Low Barrier Navigation Centers and Emergency Shelters.



4. Complete and adopted standardized Accessory Dwelling Unit housing plans to be used by the public free of charge.



5. Update the Accela Permit system to allow for full Site Plan Review submittals within the permit system.

Performance Measurements - Planning Division 1821

Strategy	Measure	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Application Processing through Planning Commission	Number of Application Processed					
	Conditional Use Permit	31	33	32	33	33
	Subdivisions	5	3	8	8	8
	acres	60.12	66.26	107.09	110	110
	lots	198	249	59	60	61
	Parcel Maps	11	7	9	10	10
	lots	58	16	37	38	38
	Change of Zone	3	2	2	2	2
	Variance	3	8	4	4	4
	Annexations	0	2	3	8	8
General Plan Amendments:	3	2	2	2	2	
Text Amendment	3	3	4	4	4	
Historic Preservation Committee	Historic Preservation Cases	14	22	12	12	13
Additional Application Processing	Home Occupation Permits	409	557	470	485	495
	Temporary Use Permits	59	62	45	46	47
	Administrative Adjustments	21	22	32	33	34
	Site Plan Review Cases	297	348	301	313	301
	Environmental Documents	79	65	45	46	47
	Lot Line Adjustments	14	11	32	33	34
Building Permits						
Provide plan review for the Planning portion of Commercial and Residential building permits	Residential	1,167	1,201	940	970	990
	Commercial	363	343	380	386	360

NEIGHBORHOOD PRESERVATION – 1861

Division Description: The Neighborhood Preservation Division oversees the Code Enforcement functions which include substandard housing, general code violations, private property vehicle abatements, and transient issues. The Division focuses on notifying property owners of code violations, prescribing and monitoring actions, ensuring that conditions which pose a negative impact on neighborhoods are adequately addressed, and pro-actively seeking to improve the quality of life for those who live and work in the City. The Division serves as the lead for the City's Specific Measurable Achievable Relevant Time-Bound (SMART) Team responsible for coordinated department efforts to revitalize and preserve various neighborhoods. The Division works closely with the Police Department on gang/drug and code compliance issues and has proven to be highly successful and financially self-supporting. The Division also coordinates with the Police Department to capture officer time on problematic properties that have adversely affected City resources.

2020-2022 Accomplishments



1. Established a process to provide ongoing waterway inspections after extensive cleaning of the St. John's River.
2. Promoted one Hourly Code Enforcement Technician to full-time to monitor all of the City-maintained waterways.
3. Obtained certifications to the California Association of Code Enforcement Officers (CACEO) for all the current full-time employees.
4. Further automated the tax lien process which reduced errors and staff time.

2022-2024 Objectives



1. Launch a community volunteer code enforcement academy where local residents play an active role in the preservation of their respective neighborhoods while working closely with City staff.



2. Complete the Standard Operating Procedure to establish written code enforcement processes, to include an officer safety section per the Governor's approval of Senate Bill 296 in September 2021.



3. Revamp the City's Specific Measurable Achievable Relevant Time-Bound (SMART) Team to be more reflective of the current needs of the city.



4. Further automate the new software system to include all notices and streamline the enforcement process.

Performance Measurements - Neighborhood Preservation Division 1861

Strategy	Measure	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Code Violations						
Proactively increase cases to address visual and quality of life issues	Overall Reported Violations	948	932	960	989	1,018
	% of increase/decrease		-2%	3%	3%	3%
Utilize increased fines for illegal marijuana grows	Reported Substandard Houses	163	141	145	138	131
	% of increase/decrease		-13%	3%	-5%	-5%
Continue proactive enforcement of abandoned vehicles	Marijuana Grows	70	89	92	87	87
	% of increase/decrease		27%	3%	-5%	0%
	Reported Abandoned Private	170	142	146	150	155
	% of increase		-16%	3%	3%	3%
<i>2020-21 decline due to the pandemic</i>						
Total Number of Employees						
Full-Time		8	8	9	9	9
Hourly		2	2	2	2	2
Cost Recovery						
Obtain reimbursement from property owners for inspection time	Amount Billed	\$ 180,812	\$ 192,585	\$ 198,363	\$ 204,313	\$ 210,443

ENGINEERING DEVELOPMENT SERVICES-1865

Division Description: Engineering Development Services manages new development project review and establishes engineering conditions of approval, including chairing the Site Plan Review Committee; serves as the Engineering liaison for economic development activities; performs improvement plan check review for development including permit review; assesses development impact fees; administers reimbursement agreements; represents the City Engineer and City Surveyor in the area of subdividing land through the parcel and final map process; assists the City Surveyor in legal description review, land dedication, land acquisition and right of way abandonment requests; serves as the engineering advisor to the Planning Commission; forms landscape and lighting districts in conjunction with new development projects. The division also administers the floodplain management program, including the Community Rating System (CRS) in conjunction with the Building Official.

2020-2022 Accomplishments



1. Met industrial plan check targets for projects such as the UPS Regional Hub, DDG Industrial development with minimal staffing levels.
2. Established 3rd Party contracts to help expedite permit review for the Engineering Division.
3. Recertified and maintained our recent increase into class level '7' with the Community Rating System (CRS), which reduced the cost of flood insurance to the citizens of Visalia.
4. Continued to assist residents, insurance agents, and real estate agents with FEMA flood map questions through the flood information phone and email hotlines, keeping up to date with Federal legislation that may impact Visalia property owners.



5. Established procedures to accept final map and improvement plans electronically.

2022-2024 Objectives



1. Establish an Engineering Supervisor to assign work, monitor timelines and quality of work.
2. Further develop the subdivision map processing in the Accela Permit system allowing for efficient map processing and better project tracking.
3. Enhance the Accela Permit system for the Citizens Access portal to allow developers to submit engineering development applications for public convenience and staff efficiencies.
4. Continue to monitor building permits for ways to reduce permit review timelines.
5. Maintain a level 7 with the Community Rating System, as well as explore methods for obtaining additional credits to advance to higher levels in the future.

Performance Measurements - Engineering Development Services Division 1865

Strategy	Measure	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Parcel and Final Maps						
Process all Parcel and Final Maps submittals. Process Notice of Completions and establish bonding for maintaining new improvements .	Applications					
	Final Subdivision/Parcel Map Recordings	18	11	15	16	16
	Lots/Parcels	652	282	336	346	353
	Landscape & Lighting Districts Formations	8	7	4	4	4
	Recorded Notice of Completions					
	Subdivision/Parcel Maps	7	9	8	8	8
	Lots/Parcels	385	846	616	634	647
Building Permits						
Provide plan review for the Engineering Development portion of Commercial and Residential building permits	Residential	1,167	1,201	940	970	990
	Commercial	363	343	380	386	360
		1.25 FTE	1.25 FTE	2 FTE	2 FTE	2 FTE
Site Plan Review						
Provide review for Engineering Development portion of all Site Plan Review applications	Site Plan Review					
	New Submittals	208	236	195	200	192
	Resubmittals	89	112	106	113	109
Reimbursements						
Reimburse developers for improvements completed on behalf of the City based on	Reimbursements Parcel Map, Subdivisions, Building Permits	3	4	4	4	4
Flood Map Assistance						
Provide flood map assistance to property owners, insurance agents, and real estate agents reagrding the revised FEMA flood maps issued 6/16/2009	Number of Calls from Public	95	56	48	49	50

ECONOMIC DEVELOPMENT DIVISION -1018

Division Description: The Economic Development Division focuses on business attraction, retention and expansion. Its primary functions include recruitment of industrial and other commercial firms as well as retention and expansion of existing companies and assisting with the development and use of various city owned property assets. These efforts are achieved through playing an active role in community and region-wide strategic efforts to develop the economy, proactively marketing the City, partnering with developers and brokers, and working closely with other city departments and private industry through the development review process serving as a business liaison for prospective and expanding businesses. It should be noted that the Division’s efforts do not result in immediate benefits since recruitment and expansion efforts often take a year or longer before a specific project may materialize, but the benefits are significant with sales and property tax revenues generated for the City as well as numerous jobs for the local community.

The Division has several partners which play key roles in the delivery of business activity in Visalia, including: Visalia Economic Development Corporation (VEDC), Tulare County Economic Development Corporation (TCEDC), College of the Sequoias, Tulare County Workforce Investment Board, Downtown Visalians, Visalia Chamber, South Valley Industrial Collaborative, Tulare Kings Hispanic Chamber, Small Business Development Center and numerous brokerage firms and developers.

2020-2022 Accomplishments



1. New locations include Amazon (approx. 1200 jobs), Ace Hardware DC (400 jobs), Sunrun DC, Redwood Logistics, and Titan Brands.



2. Strategic partner SVIC completed their industrial training center feasibility study and staff continues to work with them and critical workforce development and education partners on advancing quantity and quality of available workforce.



3. Renewed service agreement with Valley Community SBDC who will have physical office in downtown Visalia. Assisted with rollout of Tulare County COVID relief funds (administered by WIB) to Visalia small businesses.

4. Working on completing several property transactions.

2020-2022 Objectives



1. Aid community stakeholders in securing EDA ARPA grant funding to further economic and workforce development in Visalia.

2. Work with Airport Division and General Services Department to position airport property for manufacturing and industrial business development and job creation.



3. Enhance local eco-system for entrepreneurship support and development.



4. In partnership with Visalia EDC, meet with several Visalia industrial employers for individual needs assessments and business support opportunities.

Strategy	Measure	Actual 19-20	Actual 20-21	Projected 21-22	Forecast 22-23	Forecast 23-24
Focus on primary job growth to maximize import of new wealth into local economy	Industrial sector job growth	New measure	Unknown, COVID disruptions have counteracted some new growth and many new locations are pending construction	1,200	1000	500
Market to prospective employers and real estate brokers/site selectors	# of impressions made*	40,000	365,900	225,000	300,000	250,000
Maintain ongoing participation with various business groups	# of meetings attended	52	100	50	50	50

*marketing efforts include print, video, social media, news articles, direct contacts, among others and target site selectors, real estate brokers, industrial employers, retail establishments, and general business contacts

BUILDING SAFETY-4014

Division Description: The Building Safety Division provides plan checking, permitting, and inspection services for new construction, additions, and remodels within the City of Visalia, along with fire prevention plan review, and inspection. The Division is responsible for compliance with all applicable state and local building codes and regulations to protect life and property. These include building, electrical, mechanical, plumbing, accessibility requirements, and energy efficiency codes and standards. The Building Safety operations are managed by the Building Official.

2020-2022 Accomplishments



1. Processed and reviewed plans that facilitated commercial and industrial development and inspection including but not limited to: Visalia Logistics Distribution Center, Ace Hardware Distribution Center, Hilton Garden Inn, UPS Regional Hub, Visalia Logistics Center Phase 2 and The Lofts.



2. Continued to administer a public awareness campaign related to building safety, permit requirements, and flood hazard safety through the “Good wall - Bad wall” public display, built and funded with public and private sector donations.



3. Coordinated more effective plan check of activities utilizing building staff, along with our outsourced 3rd party vendor to reduce plan check turnaround times to better serve the public.



4. Maintained full services during the pandemic by implementing electronic plan submittal, drop-off and electronic permitting and in-person inspection services.

5. Achieved full inspection staffing levels by hiring and backfilling retiree positions.

2022-2024 Objectives



1. Enhance Accela Permit system for the Citizens Access portal to allow customers to submit applications, pay for permits online and enable customers to obtain self-service permits for minor permits.



2. Complete and fully integrate the current version of the Accela Permit system including increased reporting and use of Bluebeam to conduct plan check review.



3. Perform a comprehensive review of the Development Fee Schedule.



4. Continue to seek out training opportunities for staff to provide a higher level of service to the public on the newly adopted 2022 California Title 24 regulations including but not limited to energy efficiency, accessibility and floodplain management.

5. Continue with efforts to backfill the Building Official and Plan Check vacancies.

Performance Measurements - Building Safety Division 4014

Strategy	Measure	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Plan Review Provide plan review for all completed plans applications for construction within target timeline	New Single Family within three weeks (15 days)	673 90%	688 88%	450 95%	500 100%	510 100%
	Residential Additions & Alteration Plan Reviews within three weeks (15 days)	1,789 90%	2,213 88%	2,580 95%	2,650 100%	2,700 100%
	New Multi Family Dwellings within four weeks (20 days)	71 90%	14 88%	200 95%	200 100%	80 100%
	New Commerical within four weeks (20 days)	59 90%	76 88%	60 95%	60 100%	50 100%
	Commercial Additions & Alteration Plan Reviews within four weeks (20 days)	304 90%	267 88%	320 95%	325 100%	310 100%
			7 FTE	7 FTE	7 FTE	7 FTE
Site Plan Review Provide review for all applications for development within target timeline	New Submittals	208	236	195	200	192
	Resubmittals	89	112	106	113	109
	Total Reviewed	297	348	301	313	301
Permit Issuance Provide building permits for construction of a building project	Permits Processed					
	All Building Permits	5,034	5,662	6,600	6,800	6,940
	Over the Counter Permits	1,962	2,025	2,552	2,630	2,682
	Single Family Dwellings	552	749	550	570	580
	Valuation	\$140,026,407	\$196,651,461	\$146,993,997	151,403,820	154,431,895
	Average SFD Valuation	\$253,671	\$262,552	\$267,068	\$265,662	\$266,120
	Multi Family Dwellings	49	106	200	200	80
	Valuation	\$8,831,390	\$11,582,761	\$12,544,972	\$ 12,544,972	\$ 10,036,000
	Average MFD Valuation	\$180,232	\$109,271	\$62,662	\$62,662	\$125,450
	Commercial	45	43	60	60	55
Valuation	\$100,933,699	\$142,450,463	\$176,529,000	88,294,290	83,879,575	
Average Commercial Valuation	\$2,242,971	\$3,312,801	\$2,942,150	\$1,481,448	\$1,535,693	
Total Valuation	\$339,534,839	\$472,575,798	\$300,889,540	\$ 309,916,230	\$ 316,114,560	
Inspections Performed Perform requested building inspections by the end of the next work day while maintaining or improving operating efficiency	Inspection Requested Stops	13,968	15,848	17,820	18,355	18,722
	Inspections Performed	31,321	38,183	44,020	45,340	46,250
	Average number of inspection stops per day per inspector	9	8	11	9	9
		8 FTE	9 FTE	8 FTE	9 FTE	9 FTE
	Inspections carried over	21	25	77	20	20

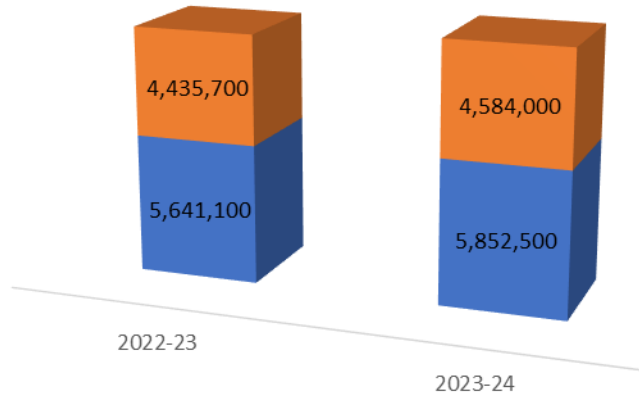
COMMUNITY SERVICES DEPARTMENT

MISSION: The mission of the Community Services Department is to build a great community through people, parks, and programs. Our purpose is to strengthen community image and sense of place; provide recreational experiences; protect environmental resources; increase cultural unity; promote health and wellness; foster human development; strengthen safety and security; and support economic development.



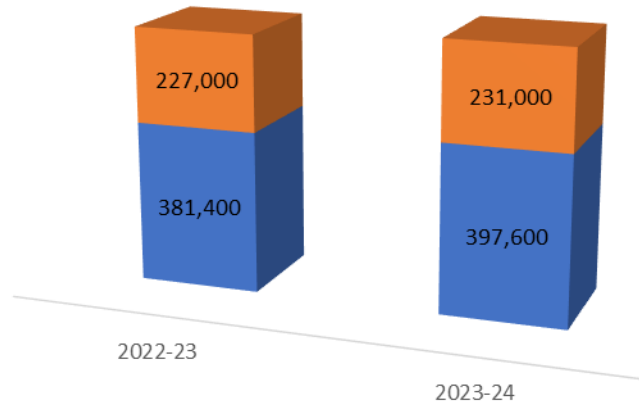
Community Services General Fund Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES



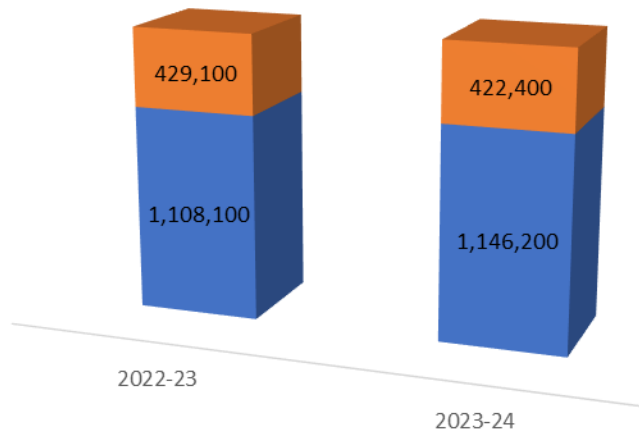
Measure N Summary

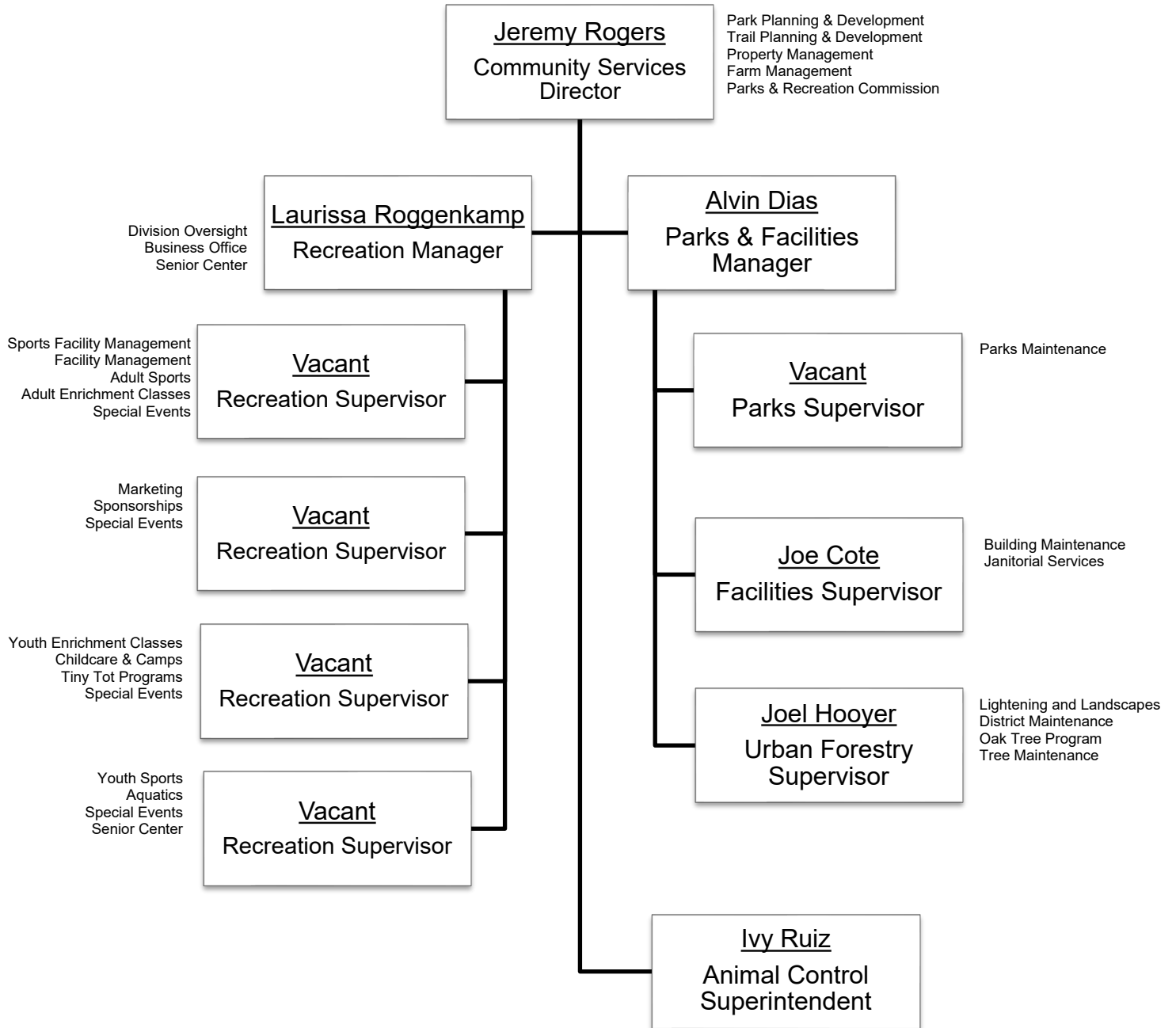
■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES



Animal Control Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES





Allocated FTE's = 50

COMMUNITY SERVICES



ALL FUNDS

OPERATING EXPENDITURES	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
GENERAL FUND						
COMMUNITY SERVICES DIRECTOR - 001 - 1601	169,971	273,803	238,000	262,700	275,100	281,500
COMMUNITY SERVICES ADMIN - 001 - 1605	362,219	400,869	361,900	375,800	402,400	417,100
PARKS & URBAN FORESTRY - 001 - 1621	458,800	454,956	524,200	538,100	502,100	520,600
PARK MAINTENANCE - 001 - 1622	3,526,207	3,736,597	4,218,313	5,107,500	5,235,500	5,398,400
BUILDING MAINTENANCE - 001 - 1623	1,103,637	1,239,143	1,250,200	1,263,300	1,445,900	1,501,100
BIKE PATH - 001 - 1629	251,552	380,905	182,700	419,800	493,700	507,100
CITY PARKING LOT MAINT - 001 - 3105	427,804	432,898	491,000	495,200	514,000	519,300
PARKS AND DEV ADMIN - 001 - 3131	92,355	177,794	187,500	183,000	205,400	213,500
PARKS AND REC ADMIN - 001 - 3501	229,871	24,434	-	-	-	-
FACILITY MANAGEMENT - 001 - 3502	430,463	284,767	433,400	384,600	397,200	400,000
MHCC PROGRAMS - 001 - 3504	122,292	82,534	148,800	159,600	183,600	184,900
AFTERSCHOOL ENHANCEMENT - 001 - 3505	281,266	67,963	408,600	322,700	426,300	428,300
AQUATICS - 001 - 3506	126,081	58,693	213,400	140,200	236,400	236,600
YOUTH ENRICHMENT - 001 - 3507	131,248	35,576	45,900	57,700	66,600	68,700
YOUTH SPORTS PROGRAM - 001 - 3508	119,429	20,615	198,100	110,500	165,000	173,000
ADULT SPORTS PROGRAM - 001 - 3509	149,497	48,650	257,200	132,200	189,900	188,500
COMM WIDE CULTURAL EV - 001 - 3511	103,305	18,298	142,500	39,300	99,000	100,000
RECREATION MANAGEMENT - 001 - 3514	1,396,455	1,022,171	1,788,500	1,697,600	1,678,200	1,733,300
WHITMAN CTR. - 001 - 3515	79,899	37,326	101,200	51,500	-	-
ADULT PROGRAMS - 001 - 3517	19,604	3,619	49,800	32,800	52,200	56,400
SENIOR CENTER - 001 - 3524	206,458	193,601	259,000	251,100	276,900	278,100
DAY CAMPS - 001 - 3525	704	14,327	138,100	122,000	146,700	149,000
OAK TREE PRESERVATION ZERO DIV - 010 - 3790	-	13,301	-	-	-	-
Total Operating Expenditures	9,789,117	9,022,840	11,638,313	12,147,200	12,992,100	13,355,400
Reimbursements	(2,556,579)	(2,437,995)	(2,465,900)	(2,638,500)	(2,638,500)	(2,638,500)
Net General Fund	7,232,538	6,584,845	9,172,413	9,508,700	10,353,600	10,716,900
SPECIAL REVENUE						
MEASURE N-PARKS/BUILDINGS - 141 - 1412	374,558	428,863	524,452	555,900	563,600	579,500
MEASURE N-RECREATION - 141 - 1414	89,557	7,904	101,700	105,000	115,600	119,900
MEASURE N-2% YOUTH REC - 143 - 1432	79,967	30,623	182,100	169,000	187,000	187,000
BASEBALL- ZERO DIVISION - 157 - 1570	602,535	-	200,000	200,000	200,000	-
BASEBALL - 157 - 1571	220,769	253,536	143,100	241,900	247,800	254,000
WATERWAYS MAINT ZERO DIV - 251 - 2530	480,073	407,485	512,847	426,800	131,300	238,300
SPEC SERV DIST NE ZERO DIV - 271 - 2710	2,247	-	-	-	-	-
SPECIAL SERVICE DIST NE - 271 - 2711	162,505	174,395	201,700	179,100	181,900	184,700
SPEC SERV DIST OPEN SPACE - 272 - 2721	34,670	29,926	42,400	35,600	36,400	36,800
SPEC SERV DIST L&L ZERO DIV - 273 - 2730	105,990	16,216	991,653	1,008,000	252,000	766,000
SPEC SERVICE DISTRICT L&L - 273 - 2731	2,818,849	2,938,540	3,070,700	3,108,500	3,174,400	3,242,200
Total Operating Expenditures	4,971,720	4,287,488	5,970,652	6,029,800	5,090,000	5,608,400
Reimbursements	(607)	(315)	-	-	-	-
Net Special Revenue	4,971,113	4,287,173	5,970,652	6,029,800	5,090,000	5,608,400
PROPRIETARY						
ANIMAL SERVICES ZERO DIV - 406 - 4060	147,259	207,418	161,790	161,790	172,200	85,100
ANIMAL SERVICES - 406 - 4061	1,700,952	1,715,611	1,726,700	1,815,100	1,921,000	1,968,600
Total Operating Expenditures	1,848,211	1,923,029	1,888,490	1,976,890	2,093,200	2,053,700
Reimbursements	-	-	-	-	-	-
Net Proprietary	1,848,211	1,923,029	1,888,490	1,976,890	2,093,200	2,053,700
TOTAL COMMUNITY SERVICES	14,051,862	12,795,047	17,031,555	17,515,390	17,536,800	18,379,000




COMMUNITY SERVICES DIRECTOR – 1601

Division Description: Create a dynamic organization committed to providing exceptional programs and services to the citizens of Visalia by utilizing an ongoing process of creativity and innovation.

2020-2022 Accomplishments

1. Established Community Services as a City of Visalia Department.
2. Effectively managed the maintenance and operation budget of the Community Services Department to maximize the use of resources and stay within the general funding provided for the two-year fiscal period 2020-2022.
-  3. Worked with a team to apply for a State of California Prop 68 grant to build and operate a \$7.8 million inclusive park that will be built adjacent to Imagine U.
4. Adjusted work force to meet the demands of programs during the Covid shut down as well as after reopening to the public.
-  5. Received \$100,000 donation from the Treaster Family and worked with Visalia Community Enhancement Foundation to obtain grant.

2022-2024 Objectives

-  1. Introduce Recreation back to our citizens as we maintain a safe community in a post-Covid 19 era.
-  2. Complete a department wide Master Plan.
-  3. Increase community awareness of Community Services facilities, programs, and events through various marketing venues.
4. Continue to build relationships and develop community partners.
5. Work with other City Departments as well as various outside agencies to make our parks safer.

PARKS AND FACILITIES MANAGEMENT – 3131

Division Description: Create a dynamic organization committed to an ongoing process of innovation.

2020-2022 Accomplishments

1. Worked with staff to update park maintenance routes to localize parks maintained by employees, making routes more productive and reducing driving time.
2. Performed a cost analysis for contractual work versus in-house City staff for the Parks Maintenance and Trails Divisions.
3. Updated the Oak Tree Ordinance to reduce the number of appeals reviewed by Council, while still protecting the community's large heritage trees.
4. Updated the City's mowing contracts to designate parks into two separate classifications, Sports and Passive Parks. This resulted in improved turf by adding aeration to all sports fields and weekly mowing to both sports and passive parks. Completed numerous RFB's resulting in contracts.
5. Used Measure N Funding for staffing and various maintenance projects in trails, facilities, trees, and parks.

2022-2024 Objectives



1. Work to modernize equipment and amenities in facilities, parks, and trails.
2. Continue to monitor and utilize Measure N Funding for parks, trails, trees, and facility maintenance.



3. Update the Landscape Standards and Specifications for the Community Services Department.



4. Work to construct a new dog park with the Prop 68 per capita grant funds on Riverway Drive, just north of Riverway Sports Park.



5. Complete already approved CIP projects to closeout projects from previous budgeted CIP budgets. Create new CIP projects to repair, replace, expand, or enhance areas in Parks, Trails, Urban Forestry, and Facilities.

PARKS DIVISION - 1622

Division Description: Provide safe, clean, attractive parks and facilities in adequate numbers distributed throughout the community.

2020-2022 Accomplishments



1. Installed new drain systems at Perry Family Park and Ruiz Park to address standing water safety issues on sidewalks and arbors.



2. Installed four new arbor structures at Plaza Park. The old wooden arbors at 4, 5, 6, and 8 were replaced with new steel frame and shade fabric.



3. Installed new engineered wood fiber fall surfacing to all City maintained park playgrounds with City staff to ensure compliance with ADA requirements and fall attenuation.



4. Performed various improvement projects at the Plaza Park Softball Fields by installing chain-link fencing to secure the restrooms and concession stand between fields 2 and 3, new concrete under the spectator bleachers, and new roofing over the spectator area of fields 2 and 3.



5. Installed two new play structures at Ruiz Park and replaced the pour-in-place rubber surfacing at the Recreation Park playground area.

2022-2024 Objectives



1. Continue to work on improving parks throughout the city to keep them safe, green, and clean for residents.



2. Start a replacement program for park amenities (benches, tables, trash receptacles, playgrounds), based on current needs and projected life span of amenities.



3. Look for ways to make maintenance practices more efficient, with equipment, staffing, and procedures.



4. Develop and implement a field renovation schedule for the ten soccer fields at Riverway Sports Park.



5. In all park restrooms, work to add an automated magnetic locking system to control restroom doors for access during park hours (6:00am to 10:00pm), install new heavy-duty doors and frames to reduce vandalism repairs.

URBAN FORESTRY – 1621, ASSESSMENT DISTRICT MAINTENANCE DIVISIONS – 2711, 2721, 2731, TRAILS 1629, and RIPARIAN SETBACKS 2530

Division Description: To enhance and maintain the City’s urban forestry program; to acquire, develop, and enhance the City’s landscape in the Lighting and Landscape Districts, Northeast District, Roadsides and Medians, Public Buildings, Parking Lots, Ponding Basins, creek and trail-ways system; and to preserve and protect open space areas throughout the City.

2020-2022 Accomplishments



1. Added an hourly Trail Maintenance Worker to empty trash cans and assist in managing the maintenance of the rapidly increasing amount of trails, riparian setbacks, city facilities, and other work due to transients. (Yearly savings of approximately \$50,000.)



2. Installed five, twenty-foot gates at the main entrances of the St. John’s trail to allow fire truck accessibility. Installed “P” gates, on the St. John’s, Modoc, and Santa Fe trails for easier accessibility for service vehicles and started replacing the highly vandalized trail benches with concrete seating.



3. Successfully coordinated the trimming of 7,137 city-maintained trees and removal of 587 city-maintained trees.



4. Inspected/Evaluated Valley oak trees on the St. John’s Island allowing for the removal of the homeless from the Island and trail for the safety of the homeless and the health of the Valley oak trees.



5. Revised and continued to oversee the Oak Tree Ordinance to improve the City’s ability to protect Valley Oak trees.

2022-2024 Objectives



1. Maintain the health of right of ways, Landscape and Lighting Maintenance Assessment Districts, trails, and pocket parks through the efficient use of a new maintenance management software program.
2. Review landscape improvement plans for Engineering for Landscape and Lighting Maintenance Assessment districts, Trails, Parks, Riparian, Median, and commercial projects for site plan.
3. Respond to requests for evaluation and provide consultation on matters pertaining to Valley oaks in right of ways, private property, and new subdivisions. While finding ways to better manage the City’s Valley Oak trees and ordinance.
4. Manage the 23 current and any future maintenance contracts for the current 400 acres and the addition of a projected 19 acres of landscape in our Landscape and Lighting Maintenance Assessment Districts, Northeast District, Riparian setbacks, Trails, Open Spaces/Parkland, Ponding Basins, Backflows, Roadsides and Medians, and bike paths. Investigate ways to revise the current contracts standards, bidding process, and enforcement policies to improve the maintenance of these areas.

5. Aggressively manage and audit the City's irrigation systems to help conserve water. Work with and implement new efficient measures to adhere to the new mandated drought restrictions.

BUILDING MAINTENANCE - 1623

Division Description: Manage and maintain City owned facilities, including 7 days a week custodial service. Also ensures safety and security in all city buildings.

2020-2022 Accomplishments



1. Provided preventive maintenance and repairs as needed to 144 HVAC units and 54 evaporative cooling units. Replaced 11 aging inefficient HVAC units with new energy efficient models.
2. Provided electrical, plumbing, carpentry, painting, and locksmith services to 54 City buildings. Completed major roofing projects at Airport, Fairview Community Center, and Anthony Community Center.
3. Continued to use a work order software program to increase efficiency and tracking of service requests and costs. Completed over 1,111 requests for service submitted by City departments into the work order software.
4. Provided daily custodial services for 151,000* sq. ft. of City buildings. Also implemented Covid-19 disinfecting procedures and disinfected facilities as requests were received.
5. Filled two, much needed, full-time positions, one Lead Custodian position, and one Building Maintenance Worker position. Which have increased the Building Maintenance Division's productivity and efficiency.

2020-2022 Objectives



1. Provide preventive maintenance and repairs to 144 HVAC units and 54 evaporative cooling units. Replace units as needed.
2. Provide electrical, plumbing, carpentry, painting, roofing, and locksmith services to 51 City buildings. Work on re-roofing projects as needed at City facilities.
3. Complete over 1,300 requests for service submitted by City departments. Maintain facility maintenance and operation at a high level. Continue to address deferred maintenance issues and projects and provide daily custodial services for 151,000* sq. ft of City buildings.
4. Increase contract management capabilities to improve ability to maintain growing City facilities. Put in place a city-wide contract for the maintenance and repair of all fire sprinkler and suppression systems.
5. Work with energy partners to increase energy efficiency at all city facilities including lighting, HVAC, and possible energy generating opportunities.

Performance Measurements - Community Services Parks, Urban Forestry, Building Maintenance

<i>Measure</i>	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Park acres maintained	292.25	292.25	295.25	347.25
Riparian open space acres acquired	0	0	4	4
Park acres developed	0	0.25	3	55
Park acres acquired	0	0	0	0
Acres per 1,000 pop.	2.2	2.2	2.2	2.6
Miles of multi- purpose path constructed	0	0	0.5	2
Valley oaks inspected	170	180	200	200
Acres of L&L District landscape maintained	159	165	170	175
Street & park trees trimmed or removed	7,724	8,300	9,000	9,000
Street trees added or replaced	500	1,000	1,000	1,000
Maintained Open Spaces	162	164	215	215
Buildings Div. ; Service requests completed	1,100	1,100	1,300	1,400
S.F. of bldgs w/ custodial service	151,000	151,000	206,669	211,669
S.F. of bldgs per custodian	11,823	11,823	12,000	12,000
Floor care S.F.	189,835	198,178	200,000	200,000
Building HVAC Service & Cooler Units	198	201	204	207

RECREATION DIVISION – 3502-3524

Division Description: The Recreation Division offers high quality recreation programs to all age groups and interests. Rather than duplicating services with other Community Based Organizations and private businesses, the Recreation Division strives to find its niche in the community. Focusing on family programs, non-competitive youth sports programs, health and wellness programming, senior nutrition and access to programs and activities for all ages and income levels.

2020-2022 Accomplishments



1. Continued to provide a meal service program at the Senior Center despite all other Recreation programs shutting down. During the shutdown, the number of meals that we served doubled.



2. Due to Covid, we laid off 9 full-time Recreation employees. As things started to open back up, we strategically brought some staff back to meet the demands of program needs for our citizens.



3. Worked with VUSD to reintroduce our After School Activities program for the 21-22 school year.



4. Increased our social media following by 19% by providing Live Feed physical activities and created weekly craft activities. We successfully offered a Gingerbread House Competition during the holidays.
5. Since 2018, the Recreation Division has utilized a Recreation Management System for program registration, facility rentals and account tracking. For 2021 Summer programs, 100% of enrollments were completed online by the customer. For 2021 summer park rentals, 46% of the transactions were completed online by the customer.



6. Athletic fields were reopened in March 2021 for organized sports leagues after a full year of being closed. Many leagues were days away from starting in March 2020 when COVID closures began. These leagues went 12 – 15 months before being able to play games.

2022-2024 Objectives



1. Increase program registration and participation for existing programs by providing quality programs and events.



2. Maintain steady use of social media marketing to increase awareness of programs, activities, and events.



3. Create new, sustainable, cost recovering programs that attract new users to our services.



4. Provide opportunities through a combination of fee-based and free programs, events, and partnerships for community members to socialize and increase general wellbeing including physical and mental health.



5. Develop and sustain programs focusing on nutrition education, wellness and physical activity for all ages and abilities.

Performance Measurements - Parks and Recreation







Recreation Divisions - 3502-3525

Measure	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Participants					
Enrichment Class participation, adult & youth	3,225	-	3,000	9,000	9,500
Youth Sports Participation	1,763	-	1,000	2,500	2,700
Adult Sports Teams	232	-	200	500	520
Swim Lessons	689	234	400	1,000	1,200
After School Activity Program Attendance	29,222	-	29,000	34,000	35,000
Manuel Hernandez Community Center Drop In	6,166	-	3,000	18,000	18,500
Number of Park Rentals	575	8	600	850	875
Revenues					
Athletic Facility Rental Revenue	\$ 72,489	\$ 39,311	\$ 100,000	\$ 110,000	\$ 115,000
Park Rental Revenue	\$ 28,990	\$ 1,043	\$ 35,000	\$ 81,000	\$ 83,000
Facility Rental Revenue	\$ 21,626	\$ -	\$ 9,000	\$ 40,000	\$ 41,000
Senior Meals Served	\$ 9,485	\$ 17,870	\$ 18,000	\$ 18,250	\$ 18,500
Total Recreation Revenues	\$ 108,934	\$ 19,308	\$ 191,200	\$1,500,000	\$ 2,100,000



ANIMAL SERVICES — 406

Division Description: The Animal Services Division is responsible for all aspects of planning, management, and oversight of the City’s Animal Services Department. The Animal Services Division is charged with meeting the state’s mandate of providing public safety as well as services for sick, injured, and vicious animals, within the City limits of Visalia, Exeter, and Farmersville. Animal Services is divided into 3 basic functions: Shelter Care & Management, Animal Field Services, and Animal Licensing. Animal Services works with local non-profit and rescue organizations throughout the West coast and out of state in order to increase the save rate of incoming animals and reduce shelter euthanasia.

2020-2022 Accomplishments

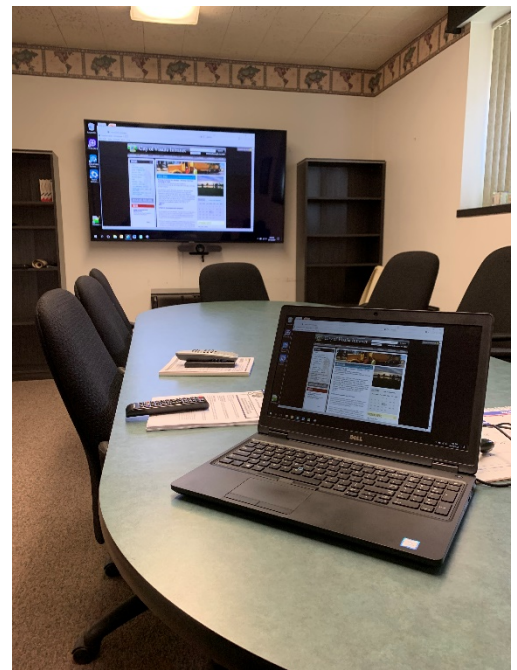
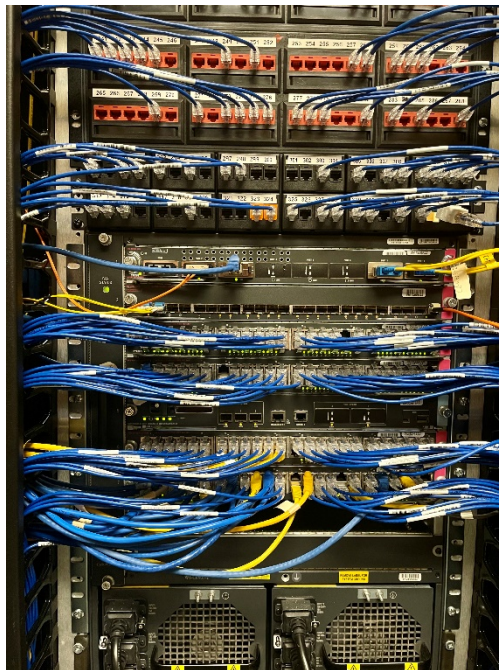
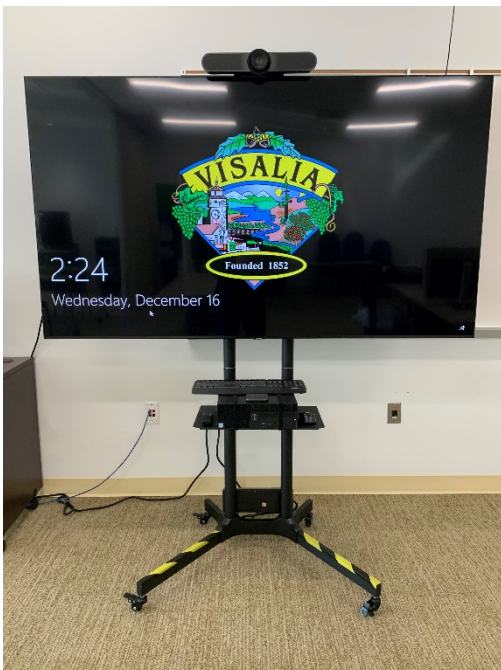
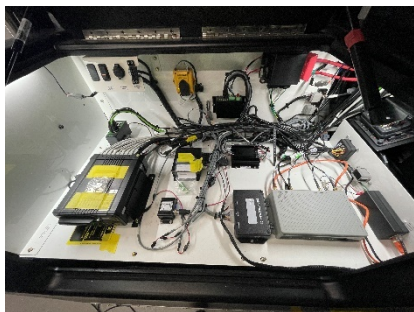
-  1. First time recipients of a grant in the amount of \$38,000.
-  2. Developed and executed an animal foster program.
-  3. Extended and operated a Trap Neuter Release Program for feral/community cats for contracted cities.
-  4. Maintained save rates for dogs 78% and reaching 100% save rate in June 2020 and April 2021.
-  5. Reunited approximately 106 lost pets in the field with their families by our Animal Control Officers.
-  6. Reunited approximately 400 animals with their families to date not including those in the field.
- 7. License sales increased by approximately 50%.

2022-24 Objectives

-  1. Seek additional spay/neuter opportunities.
- 2. Resume low-cost vaccination clinics for the communities throughout the year.
- 3. Evaluate the feasibility of a spay/neuter facility within the current building.
- 4. Continue to build the Animal Services volunteer and foster program.
- 5. Provide more training, seminars, and conferences for staff development and to stay abreast of animal shelter operations.
- 6. Continue to operate the Trap Neuter Release Program for feral/community cats.
-  7. Obtain additional funding through grants to subsidize costs.
- 8. Seek low-cost marketing for community outreach and education to increase licensing revenue.

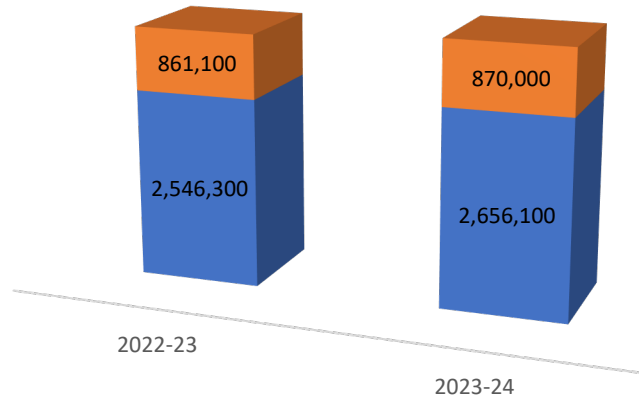
FINANCE & TECHNOLOGY DEPARTMENT

MISSION: To provide a high level of accountability for public funds, meeting or exceeding the customer expectations with timely and accurately delivery of information with a bias towards continuous improvement.



Finance and Technology General Fund Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES

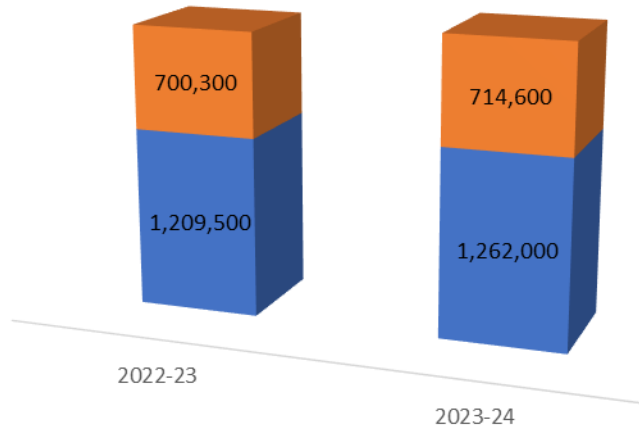


2022-23

2023-24

Utility Service Center Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES

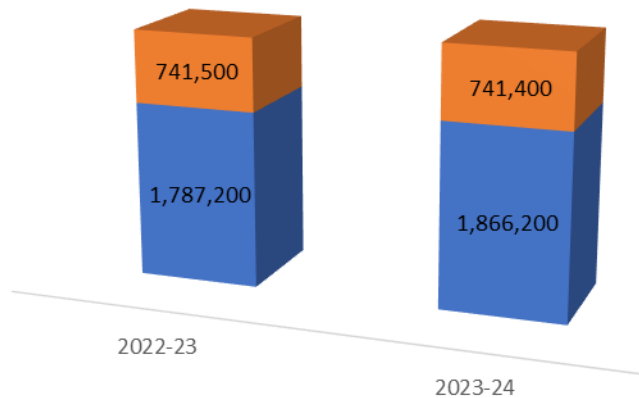


2022-23

2023-24

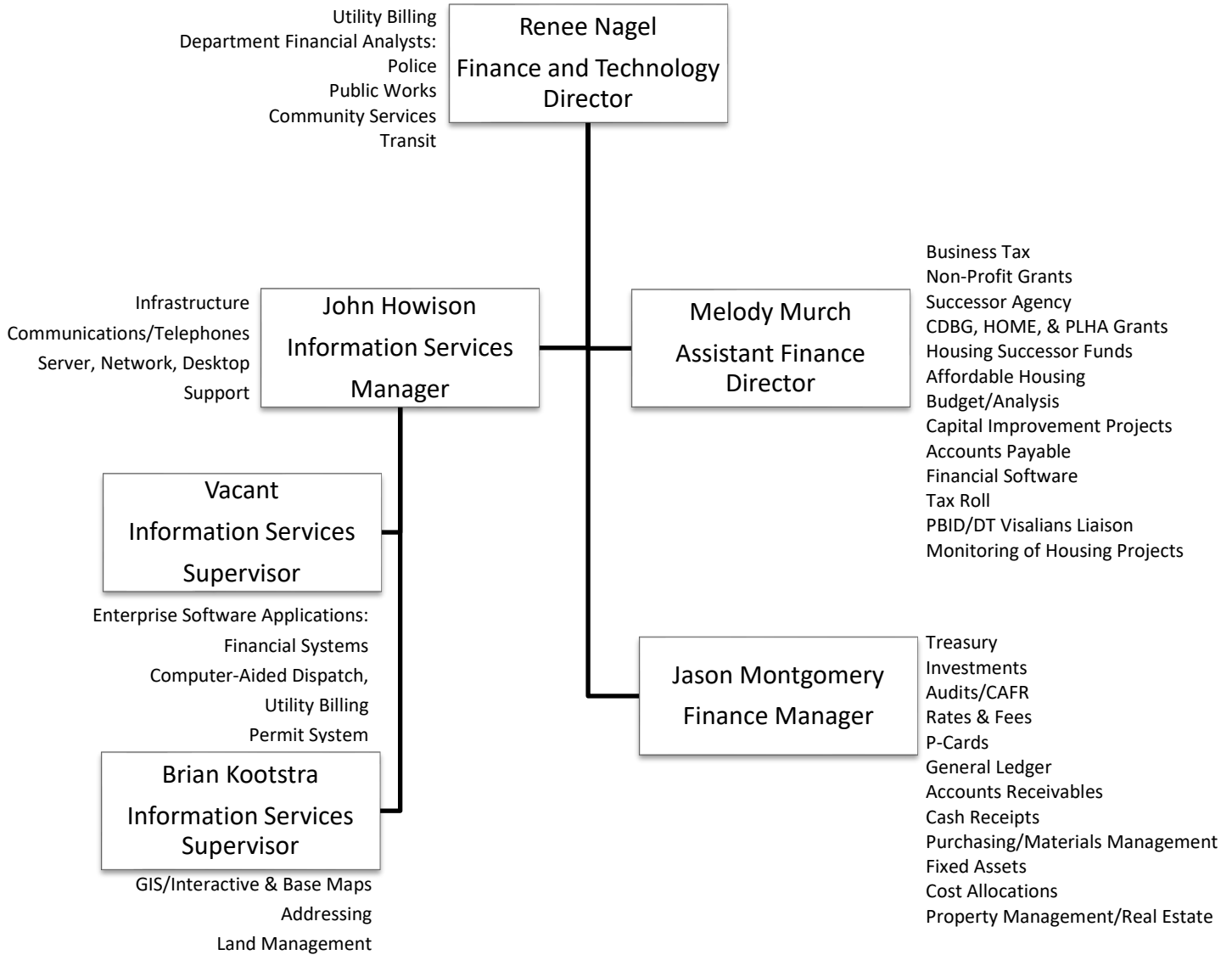
Information Services Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES



2022-23

2023-24



Allocated FTE's = 55

FINANCE & TECHNOLOGY

ALL FUNDS

OPERATING EXPENDITURES	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
GENERAL FUND						
FINANCE - 001 - 1503	837,362	769,865	753,000	834,600	839,000	867,300
BUDGET & ANALYSIS - 001 - 1531	1,478,191	1,194,177	1,330,800	1,340,300	1,362,100	1,401,300
ACCOUNTING - 001 - 1532	451,235	473,981	467,600	493,000	502,700	519,000
MATERIALS MANAGEMENT - 001 - 1535	419,881	382,814	409,100	438,400	526,500	545,300
PASSPORTS - 001 - 1536	118,503	30,673	119,000	36,000	127,700	130,800
BUSINESS TAX - 001 - 1537	409,104	380,085	410,300	441,100	441,200	454,100
PROPERTY MANAGEMENT - 001 - 1551	311,341	109,603	451,200	144,300	144,400	144,500
NON DEPARTMENTAL - 001 - 1555	20,483	14,594	23,600	28,600	28,600	28,600
NON PROFIT YOUTH PROGRAMS - 001 - 3523	66,320	66,370	66,300	65,500	65,500	65,500
Total Operating Expenditures	4,112,420	3,422,162	4,030,900	3,821,800	4,037,700	4,156,400
Reimbursements	(2,780,387)	(2,539,975)	(2,526,000)	(2,999,200)	(2,999,200)	(2,999,200)
Net General Fund	1,332,033	882,187	1,504,900	822,600	1,038,500	1,157,200
SPECIAL REVENUE						
MEASURE N ZERO DIV - 141 - 1410	4,240,974	4,333,696	22,713,302	22,662,500	3,895,500	4,266,400
MEASURE N-MAINTENANCE & EMERG - 142 - 1420	246,103	670,967	2,357,746	2,355,500	21,000	21,000
MEASURE N-2% YOUTH - 143 - 1430	658	717	600	800	800	800
FIRE MEAS T EC UNCRT ZERO DIV - 124 - 2240	212	163	-	-	-	-
PLHA ZERO DIVISION - 258 - 2580	1,702	2,812	504,655	1,142,000	-	-
PLHA ZERO DIVISION - 258 - 2581	-	467	-	466,000	980,500	980,500
CHFA HELP LOAN ZERO DIV - 394 - 3940	9	-	-	-	-	-
DT PARKING TRUST ZERO DIV - 611 - 6010	16,118	14,797	297,970	294,700	8,000	8,000
CDBG ZERO DIV - 311 - 6110	1,722,723	37,441	2,041,000	970,500	970,500	970,500
CDBG CODE ENFORCEMENT - 311 - 6122	157,424	146,693	150,000	182,400	177,700	182,400
CDBG PUBLIC SERVICE - 311 - 6125	-	1,762,197	147,500	148,500	148,500	148,500
CDBG ADMINISTRATION - 311 - 6131	195,437	258,955	264,046	196,900	186,900	196,900
CDBG EMERGENCY REPAIRS - 311 - 6137	-	-	50,000	25,000	25,000	25,000
CDBG SENIOR & HANDICAP - 311 - 6138	-	-	100,000	25,000	25,000	25,000
CAL HOME GRANT ZERO DIV - 318 - 6180	37	2	-	-	-	-
CALHOME GRANT - 318 - 6181	247,214	1,043	2,300	2,500	2,800	-
HOME ZERO DIV - 321 - 6310	45,129	287	2,665,482	2,665,700	200	200
HOME ADMIN - 321 - 6349	88,816	63,496	256,409	261,100	176,500	176,500
HOME HOMEBUYERS ASSIST - 321 - 6352	-	-	1,000	100,500	100,500	100,500
HOME CHDO - 321 - 6355	44,699	-	-	818,500	818,500	818,500
HOME TBRA - 321 - 6359	-	28,333	150,000	150,000	50,000	50,000
HED REVOLVING - 324 - 6484	222,586	259,768	257,500	226,700	231,246	237,816
NEIGH STABILIZATION ZERO DIV - 331 - 6710	263,783	10	-	-	-	-
NEIGHBORHOOD STABILIZATION - 331 - 6711	11,300	1,185	5,600	5,700	5,700	5,700
CDBG HABITAT - 331 - 6712	2,350	2,600	2,700	2,700	2,700	2,700
RDA - SUCCESSOR AGENCY - 361 - 6910	434,843	459,683	597,400	595,100	624,000	635,500
RDA - SUCCESSOR AGENCY HOUSING - 362 - 6920	46,238	141,470	586,520	674,400	58,600	58,600
Total Operating Expenditures	7,988,355	8,186,782	33,151,730	33,972,700	8,510,146	8,911,016
Reimbursements	(222,715)	(259,762)	(315,300)	(315,300)	(260,000)	(260,000)
Net Special Revenue	7,765,640	7,927,020	32,836,430	33,657,400	8,250,146	8,651,016
DEBT SERVICE						
SA EAST VISALIA RDA TARB - 397 - 3970	62,425	-	-	-	-	-
2014 COP - 398 - 3980	127,370	-	-	-	-	-
2015 COP - 399 - 3990	1,152,334	-	-	-	-	-
Total Operating Expenditures	1,342,129	-	-	-	-	-
Reimbursements	-	-	-	-	-	-
Net Debt Service	1,342,129	-	-	-	-	-
PROPRIETARY						
UTILITY SERVICE CENTER - 439 - 4391	2,043,863	2,065,928	2,238,000	2,289,400	2,409,500	2,486,100
Reimbursements	(1,891,629)	(1,881,243)	(2,095,800)	(2,118,200)	(2,234,900)	(2,308,000)
Net Proprietary	152,234	184,685	142,200	171,200	174,600	178,100

FINANCE & TECHNOLOGY




ALL FUNDS

	2019-20	2020-21	2021-22	2021-22	2022-23	2023-24
	ACTUALS	ACTUALS	BUDGET	PROJECTED	PROPOSED	PROPOSED
OPERATING EXPENDITURES						
INTERNAL SERVICE						
MEASURE N-VEHICLE REPLACEMENT - 505 - 5050	215,691	233,547	92,300	-	-	-
INFORMATION SERVICES ZERO DIV - 511 - 5110	149,320	43,513	2,228,396	2,219,700	724,100	891,100
INFORMATION SERVICES - 511 - 5141	2,652,010	2,612,813	3,217,744	2,791,500	3,313,300	3,388,200
GEOGRAPHICAL INFORMATION SERV - 511 - 5142	337,150	227,602	402,000	397,300	424,900	428,900
BUILDINGS MAINTENANCE INT SERV - 531 - 5310	226	174	-	-	-	-
COMPENSATED ABSENCE ZERO DIV - 571 - 5710	1,567	1,288	-	-	-	-
Total Operating Expenditures	3,355,964	3,118,937	5,940,440	5,408,500	4,462,300	4,708,200
Reimbursements	(3,645,573)	(3,904,507)	(4,362,800)	(3,770,600)	(3,783,200)	(3,783,200)
Net Internal Service	(289,609)	(785,570)	1,577,640	1,637,900	679,100	925,000
AGENCY						
PBID 4 ZERO DIV - 374 - 3630	312,277	-	608,800	-	-	-
VTMD VISALIA TOURISM & MARKETI - 377 - 3650	544,158	644,342	-	-	-	-
PBID 5 ZERO DIV - 375 - 3660	150,810	463,976	-	460,600	483,600	507,800
ATWOOD ASSESS DIST DIVIS ZERO - 384 - 3840	13,454	-	-	-	-	-
LAURA ASSESS DIST DIVIS ZERO - 385 - 3850	8,746	-	-	-	-	-
VILLAGE WEST ASS DIST ZERO DIV - 382 - 3920	5,720	-	-	-	-	-
ORCHARD WALK UG UTIL ZERO DIV - 383 - 3930	67,986	-	-	-	-	-
Total Operating Expenditures	1,103,151	1,108,318	608,800	460,600	483,600	507,800
Reimbursements	-	-	-	-	-	-
Net Agency	1,103,151	1,108,318	608,800	460,600	483,600	507,800
TOTAL FINANCE & TECHNOLOGY	11,405,578	9,316,640	36,669,970	36,749,700	10,625,946	11,419,116





FINANCE— Finance Management 1503, Budget & Analysis 1531, Accounting 1532

Division Description: Finance is responsible for the City’s fiscal operations including the planning, directing, monitoring, and improvement of the City’s financial resources. The Finance Director and Finance Management division are responsible for the planning and directing of the City’s financial resources. The Budget & Analysis division is responsible for preparation of the Budget, Capital Improvement Program, and Audit Report along with the treasury functions. The Accounting division is responsible for various functions including accounts receivable, accounts payable, general ledger, and other general accounting. The Non-Departmental division accounts for costs not directly associated with any single department such as property tax collection charges, non-profit support and general revenue and expenditures.

2020-2022 Accomplishments

-  1. Produced the audit report (CAFR) internally.
-  2. Received the GFOA award for both the audit report (CAFR) and budget document.
-  3. Produced 2-year Capital and Operating Budget.

2022-2024 Objectives

- 1. Complete the annual audit and single audit internally by December 31st.
-  2. Produce Mid-year and Mid-cycle financial and operational reports of the City.
- 
 3. Produce 2-year Capital and Operating Budget.
-  4. Produce a Quarterly Revenue Report.


Performance Measurements - Finance

Strategy	Measure	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Provide timely, financial information to decision makers	Timely -					
	- 2 year budget adoption	6/15/20	n/a	6/20/22	n/a	6/17/24
	- Mid-year financials	3/16/20	3/15/21	3/21/22	3/20/23	3/18/24
	- Audit presentation	1/21/20	1/19/21	1/18/22	1/16/23	1/15/24
	Average number of days between the end of the month and completion of bank reconciliation (Goal is 90 days)	90	90	90	90	90
	Quality -					
- Budget - GFOA award	Yes	n/a	Yes	n/a	Yes	
- CAFR - GFOA award	Yes	Yes	Yes	Yes	Yes	
Accounts Payable	Number of Checks	8,767	8,008	8,500	8,700	8,900
	Total Payments (<i>Millions</i>)	\$ 89	\$ 97	\$ 98	\$ 99	\$ 100
P-Cards	Total P-Card Holders	456	463	409	420	420
	Total Payments (<i>Thousands</i>)	\$2,289	\$1,924	\$1,950	\$2,000	\$2,200
Transient Occupancy Tax	Total Collected (<i>Thousands</i>)	\$ 2,706	\$ 3,280	\$ 3,300	\$ 3,400	\$ 3,500
To protect the City's cash investments while earning a competitive investment return	Meet or exceed Local Agency Investment Fund (LAIF)					
	- LAIF	1.99%	0.55%	0.25%	0.40%	0.75%
	- City Return	2.08%	1.14%	0.66%	0.90%	1.20%
	- Difference	0.09%	0.59%	0.41%	0.50%	0.45%



PURCHASING — Materials Management 1535, Property Management 1551

Division Description: The Materials Management division handles the City’s centralized procurement functions and is responsible for ensuring that the City’s Purchasing policies are followed. The Purchasing division manages the public bidding processes for goods and services including construction projects, fleet purchases and city-wide contracts; receives quotes, issues payments and change orders on purchase orders; and responds to public requests for information. The Property Management division manages leases for City-owned properties and assists with the escrow process and tracking of all property purchases and sales.

2020-2022 Accomplishments

1. Complied with State Department of Industrial Relations (DIR) mandates for all City of Visalia’s Public Works contracts.
2. Provided Purchasing Policy Training to Employees as needed.
3. Responded to many requests for public records in accordance with the Public Information Act.
-  4. Re-bid many expired and/or outdated contracts.
5. Updated Vendor Insurance Certificates.

2022-2024 Objectives

-  1. Provide City employees with training on Purchasing Policies annually or as needed.
2. Ensure Vendor Insurance Certificates are up to date; ensure that contracts with associated performance bonds are renewed and up to date.
3. Update Purchasing Policies and Procedures Manual; update languages in bid document templates as needed. Update City of Visalia Labor Compliance Manual, if needed.
4. Ensure Vendor Insurance Certificates are up to date; ensure that contracts with associated performance bonds are renewed and up to date.
-  5. Re-bid expiring or out-of-date contracts to avoid lapse in service.

<i>Performance Measurements - Purchasing - 1535</i>						
<i>Strategy</i>	<i>Measure</i>	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Purchasing	Number of PO's issued	306	290	300	300	300
	Total Issued (Millions)	\$ 33	\$ 27	\$ 35	\$ 35	\$ 35
	Number of RFB/RFP/Quote	53	44	50	50	50
	Number of contracts registered with DIR	24	27	25	25	25

BUSINESS TAX -1537

Division Description: The Business Tax (Licensing) Division is responsible for certificate issuance, collection, and compliance for all Business Tax revenue as mandated in Chapter 5 of the Visalia Municipal Code. The mission of the division is to serve the citizens and businesses of Visalia through fair, effective and efficient tax administration.

2020-2022 Accomplishments



1. Continued to provide information to assist the public regarding opening new businesses and obtaining new business tax certificates.
2. Coordinated with State of California Franchise Tax Board and the County of Tulare to increase revenue by updating information in the Business Tax Database.
3. Increased fieldwork time used to seek out newly established businesses and to follow up on prospects and businesses identified as out of compliance with the business tax code.
4. Maintained the Business Tax Database, with over 12,800 active accounts, including processing new applications, home occupation permits, change of ownership, change of address, and business closures.



5. Continued with the collection of fire inspection fees and re-inspection fees, Downtown Visalia surcharge, CASp surcharge and code enforcement citation fees issued to businesses.
6. Implemented the use of emails for the annual gross receipts data collections process to reduce the number of paper bills sent.

2022-2024 Objectives



1. Maintain high level of technical experience by attending industry training and keeping updated on legislative changes.
2. Further enhance processing efficiencies with the land use and permit tracking system for staff and public.
3. Continue to provide equitable and uniform administration of the program.



4. Improve collection efforts and look into ways to increase communication to customers in order to avoid a large amount of outstanding accounts receivable.



5. Implement on-line payment capability for Business Tax customers.
6. Improve the efficiency of printing and mailing processed to reduce per bill costs.
7. Increase the collection of email information to continue the decrease of paper bills.
8. Review Chapter 5 of the Visalia Municipal Code which regulate Business Tax and make recommendations for necessary updates and revisions.
9. Review and configure Business Tax Accela software module currently owned by the City to improve the efficiency of data collection, billing, and certificate issuance.

Performance Measurements - Business Tax Division 1537

<i>Strategy</i>	<i>Measure</i>	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Business Tax Preparation, monitoring, billing, payment receipting, issuance of Business Tax Certificates, and collection of delinquent accounts	Total Business Accounts	12,501	12,564	12,715	12,842	12,971
	% of increase/decrease		1%	1%	1%	1%
	Delinquent Accounts	881	922	1054	1,001	951
	% of increase/decrease		5%	14%	-5%	-5%
	New Accounts Created*	1,113	854	1264	1,277	1,289
	% of increase/decrease <i>*includes changes of ownership</i>		-23%	48%	1%	1%
	Total Employees	FTE 3	FTE 3	FTE 3	FTE 3	FTE 3
	Revenue Collected	\$2,590,927	\$3,211,640	\$3,051,100	\$3,112,100	\$3,174,300

AFFORDABLE HOUSING-258, 311, 318, 321, 324, 331, 362

Division Description: The Affordable Housing Division is responsible for administering projects and programs funded through PLHA, CDBG, HOME, Housing Successor Agency (former Redevelopment Low/Mod funds), State Housing Grants and Other Funds. Staff prepares policies and procedures, implements programs, oversees contracts and project managers, administers and monitors subrecipients, and monitors loan repayment and rental and single-family unit compliance. The City collaborates with several non-profit agencies throughout the community such as Community Services and Employment Training, Inc. (CSET); Self Help Enterprises (SHE) which is a Certified Community Housing Development Organization (CHDO); Tulare County Housing Authority and its non-profit arm, Kaweah Management Company (KCM); Habitat for Humanity of Tulare County (Habitat); Visalia Senior Housing, and Christian Church Homes. The City serves as the Successor Housing Agency handling the assets of the former Redevelopment Agency in receipt of residual receipt loans and other loans with non-profit agencies such as the Kaweah Property Management, Visalia Senior Housing/Christian Church Homes, and Habitat. The Division is also responsible for fair housing service coordination, homeless efforts and special projects.

2020-2022 Accomplishments



1. Increased Affordable Housing Opportunities through the Senior Mobile-home Rehab Program operated by Self-Help Enterprises and Minor Emergency Home Repair Program operated by Habitat for Humanity.



2. Land Disposition & Development: Five (5) lots sold to SHE for development of single-family homes to low-income households, with construction activity underway.



3. Increased Affordable Rental Development: SHE acquired & rehabilitated a six (6) unit multi-family development on Encina, with HOME and SAH funds; City Housing Successor funds loaned to KMC for rehabilitation of 6-units at 617-619 N Santa Fe; sold 830 E. Roosevelt to Housing Authority for development of 4-5 units affordable housing, loaned SAH funds to Housing Authority for renovations of 4 units affordable housing at 621 S Santa Fe.



4. Homeless Bridge Housing: CDBG and Neighborhood Stabilization Program (NSP1) funding invested in the acquisition of a public facility, for bridge housing for Visalia's homeless population and provided operating funds from CDBG and PLHA.



5. Homeless Rental Assistance Programs: HOME funds supported (7) homeless tenants through the Tenant Based Rental Assistance Program (TBRA). 6 additional applicants are currently working with Family Services, Program Administrator.



6. Homeless Services: CDBG and Housing Successor funds supported Case Management and Street Outreach and Project Homeless Connect to Visalia's homeless and at-risk of homelessness through non-profit providers: Family Services, Turning Point, Mental Health Systems and Continuum of Care.



7. CARES Act (CV) Funds: Expensed \$1,507,850 in CDBG CARES Act funds to provide emergency rental, mortgage, utilities, and food assistance to households directly impacted by the COVID-19 pandemic. Over 13,000 food boxes were distributed through the Central California Food Bank. 427 households benefitted for the CDBG-CV subsistence payment program with rental, mortgage, and/or utility

assistance.

8. Annual HUD Reporting: submitted the 2020-2024 Five-Year Consolidated Plan; completed the 2020 and 2021 Action Plans; completed the Consolidated Annual Performance and Evaluation Report (CAPER) in September of 2021.
9. Completed 5-Year Permanent Local Housing Allocation (PLHA) Plan and application and received first year of funding for homeless projects and programs.
10. Entered into development agreements for the conversion of 50-units at Sequoia Village from emergency housing to permanent supportive housing units and for the development of 80-units of affordable housing at The Lofts (Lumberyard).
11. Prepared and adopted Action Plan for the use of HOME ARP funds in the development of permanent affordable housing, and released an RFP with additional funding from SAH to seek an interested non-profit developer for the project.
12. Release an RFP for the development of a Homeless Shelter facility, awarded and negotiated the contract to CSET for a 100-bed Navigation Center to be developed in conjunction with SHE.

2022-2024 Objectives



1. Increase Affordable Housing Opportunities with PLHA, HOME & CDBG.



2. Implement Emergency Repair Program utilizing CDBG funding.



3. Design and implement ADA Infrastructure Improvements with the use of CDBG funds.



4. Continue to Proactively address the needs of the homeless population by providing available funding to non-profit housing providers and to the Continuum of Care.



5. Prepare the Annual Action Plan and Consolidated Annual Performance and Evaluation Report (CAPER) on an annual basis.



6. Execute contract with CSET for the development and operation of a 100-bed Low-Barrier Navigation Center and complete construction of the facility.



7. Sequoia Village: Complete conversion of this 50-unit motel into affordable permanent supportive housing.



8. The Lofts Project: Complete development of this 80-unit multi-family mixed use affordable housing complex.

Performance Measurements - Affordable Housing Division

Strategy	Measure	Actual 2019-2020	Actual 2020-2021	Projected 2021-2022	Forecast 2022-2023	Forecast 2023-2024
Affordable Housing						
Provide timely reports to US Department of Housing & Urban Development (HUD)	Action Plan - May 15	05/15/2020	05/15/2021	05/15/2022	05/15/2023	05/15/2024
	CAPER - September 30*	09/30/2020	09/30/2021	09/30/2022	09/30/2023	09/30/2024
Continue to service existing loans through AmeriNational & Habitat so payments received may be recycled in order to provide additional affordable housing opportunities.	Number of Single Family Loans	195	180	170	160	150
	Portfolio in Dollars	\$6.2 Mil	\$5.6 Mil	\$5.1 Mil	\$4.5 Mil	\$4.0 Mil
Continue servicing & monitoring forgivable and Residual Receipt Affordable Rental Housing Successor & HOME funded Project loan so payments received may be recycled toward additional senior and affordable housing rental projects.	Number of Rental Loans	16	18	19	20	20
	Portfolio in Dollars	\$15.3 Mil	\$15.9 Mil	\$17.4 Mil	\$20.1 Mil	\$20.1 Mil
Continue meeting the National Objectives by providing affordable housing and community development through HOME, HOME-CHDO, CDBG, NSP-CDBG (HFH) as available.	Number of Affordable Units HOME, HOME-CHDO & NSP-HFH (*includes rental units)	10**	14**	69**	149**	149**
	Community Development Funding %	1	1	1	1	1
	Public & Park Improvements, Code Enforcement					
	Affordable Housing Funding %	12%	12%	35%	49%	49%
	Total	100%	100%	100%	100%	100%



*CAPER date relates to prior FY (7/1-6/30) period expenditures

** Includes Rental units



UTILITY BUSINESS OPERATIONS—4391

Division Description: The Utility Billing division is responsible for the collection of utility billing revenue for the City.

2020-2022 Accomplishments

1. Internal billing methods synergy with bill print vendor to decrease cost of producing and mailing utility bills.
2. Continued to improve work order workflow to increase communication between billing staff and operations in the field.
3. Realized a comprehensive billing for temporary and roll off bins that used to be separate. This enabled roll off billing to increase with industrial park growth.
4. All accounts audited at the time of conversion for intact information and feasibility.
5. Collection Process transmuted to new software to keep continuity of delinquent payments.
-  6. Audit of accounts continues to ensure correct billing is going to customers, including properties that are connected to sewer and additional dwelling units.
-  7. Shifted all intra-month billed customers to full month billing.

2022-2024 Objectives

1. Create a new billing cycle for new customers to keep number of customers between cycles equal.
-  2. Upgrade to current version of billing software.
-  3. Connect with field operations and serialized inventory for live data of solid waste service.
4. Continue auditing of accounts to ensure correct billing is going to customers.











Performance Measurements - Utility Billing

Strategy	Measure	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Utility Billing	Number of Accounts (average)	41,892	42,438	42,862	43,291	43,724
	Revenue (<i>Millions</i>)	\$ 43.3	\$ 43.4	\$ 43.8	\$ 44.3	\$ 44.7
	Number of Delinquent Accounts to Tax Roll	834	842	850	859	868
	Revenue (<i>Thousands</i>)	\$ 538	\$ 530	\$ 535	541	546
Utility Billing	Number of Delinquent Accounts to Collections	880	647	800	808	816
	Revenue (<i>Thousands</i>)	\$ 365	\$ 311	\$ 375	\$ 379	\$ 383





INFORMATION SERVICES—5141

Division Description: The Information Services Division ensures the smooth integration and maintenance of technology infrastructure and services. The Division is responsible for the support and management of the City’s servers, networks, phone systems, desktops, email, internet access, and various applications citywide. This includes financial systems, permitting systems, utility billing, computer-aided dispatch, police and fire emergency systems, and hundreds of other applications.

2020-2022 Accomplishments

-  1. Completed City Council and Planning Commission agenda management system replacement.
-  2. Completed Fire records management and electronic patient care reporting system replacement.
-  3. Responded to challenges brought about by COVID-19 by providing support for a mobile and flexible workforce; deployed laptops, remote work systems, and video conferencing solutions.
-  4. Completed a major phone system upgrade that allowed for location based e911 calling for City facilities.
-  5. Completed upgrade to the aging Microsoft Office platform by deploying Microsoft Office 365.
-  6. Worked with T-Mobile to successfully secure 10 years of free service for Police and Fire personnel for 323 lines of service.
-  7. Completed the overhaul and upgrade of the Convention Center security camera system.
-  8. Completed the upgrade of the transit facilities security camera system.
-  9. Completed the PC replacement project, replacing outdated computers throughout all City facilities.
-  10. Completed the deployment of a mobile ticketing system for the police department’s motors division

2022-2024 Objectives

-  1. IT Security Assessment and implementation of new security controls.
-  2. On-line payments for the permit system.
-  3. In-car video upgrade and implementation for PD fleet.
-  4. Time keeping and time clock system replacement.



5. Upgrades to the dispatch system.



6. On-line payments for Animal Care licensing.



7. City website refresh and system replacement.



8. Major infrastructure upgrades to the City network and servers.



9. Replacement of the mobile data computers for Police and Fire.



10. Relocation of services to facilitate future City Hall re-location.

<i>Performance Measurements - Information Services Division 5141</i>						
<i>Strategy</i>	<i>Measure</i>	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Information Systems						
To provide and maintain reliable City computer services	IS service requests handled	3,535	3,745	3,900	4,000	4,100
	IS projects completed	12	20	20	22	24
To maintain and manage City telephone systems	Wireless phones and data	590	712	725	735	745
	Telephones and lines	1,200	1,225	1,250	1,275	1,300

GIS – 5142

Division Description: The Geographic Information Services (GIS) Division is responsible for mapping, maintaining of addresses, data collections, analysis, providing geographic support to City departments, conducting GIS software training, development of custom interactive mapping applications, and making printed maps specific to a public or department’s needs. GIS also works with Local, State and Federal agencies by sharing data for projects such as Census and Emergency Operations.

2020-2022 Accomplishments



1. Developed a Real Time GIS Dashboard of Unit locations and Active Calls for Visalia Fire Department in an effort to reduce response time.
2. Participated in the Emergency Operations Center (EOC) Activation for COVID-19 with the development of a GIS Portal and the preparation of documents to be utilized for the EOC.
3. Assisted the US Census Bureau during the 2020 Census to validate addresses of Field Interviews in order to help ensure an accurate count of the citizens of Visalia.
4. Participated in the preparation of documents and maps for the 2021 FEMA Community Rating System (CRS) Verification Visit.
5. Provided staff assistance with the redistricting of the City Council districts following the 2020 Census.

2022-2024 Objectives



1. Migration of City of Visalia’s Parcel Fabric in preparation for Esri’s retirement of the ArcMap Parcel Fabric.
2. Updating GIS integration of the CentralSquare Enterprise Asset Management system, previously Lucy, which is used for street maintenance and associated inventory system.
3. Migrate from a la carte licensing model to a City-Wide Enterprise agreement with Esri due to increasing needs by City departments to collect data out in the field and integrate Department Enterprise systems with GIS.



4. Continue to investigate new technology and integrations with the goal of increasing efficiency within City departments.



5. Continue to actively keep the GIS data, mapping software and functionality of GIS as current as possible, as well as monitor GIS data maintained outside of but utilized by GIS for quality control of the new Permitting system and Tulare County Assessors’ office APN pages.

Performance Measurements - Geographic Information Services Division 5142

<i>Strategy</i>	<i>Measure</i>	Actual 2017-18	Actual 2018-19	Projected 2019-20	Forecast 2020-21	Forecast 2021-22
Maintained Geographic Databases	Number of Employees	FTE 2	FTE 2	FTE 2	FTE 2	FTE 2
	Addresses	59,460	60,584	61,434	62,304	63,189
	Parcels	47,033	47,744	48,394	49,069	49,769
	Miles of Street	579	582	589	596	603
	Subdivisions & Parcel Maps	2,308	2,328	2,348	2,369	2,390
Added Geographic Information	Addresses		841	800	870	885
	Parcels		610	650	675	700
	Miles of Street		6	7	7	7
	Subdivisions & Parcel Maps		20	20	21	21

* Primary Address maintenance now performed in GIS as of 2015 and added Utility, Retired and other addressing designations.

** Miles are determined by centerlines in city limits and are not identified as Highway or Private segments.

FIRE & EMERGENCY MANAGEMENT DEPARTMENT

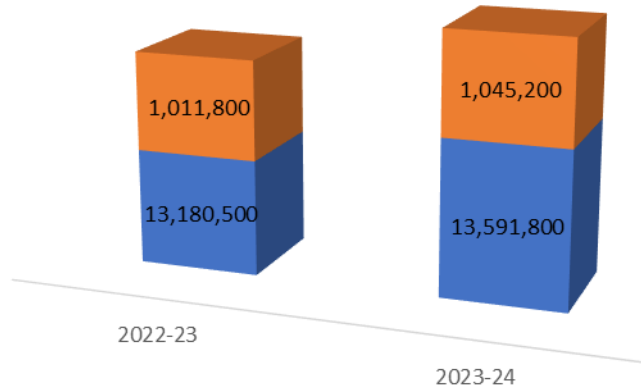
MISSION: Members of the Fire Department guarantee to the People of the City of Visalia that we will provide dependable service in a responsive manner, while showing care and compassion for those in need. We will protect lives, property and the environment through fire suppression, rescue, disaster preparedness, code enforcement, community education, medical care and hazardous material mitigation.

The members of this Department, working together, will provide a professional and caring environment that is fair, honest, and ethical and treat all individuals with respect and dignity. The Department will provide innovative and effective leadership in developing concepts that will be supportive of and responsive to the needs of City Government in a loyal and cooperative manner.



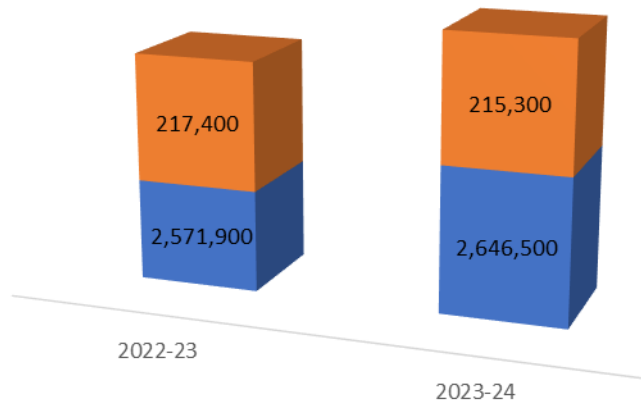
Fire General Fund Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES



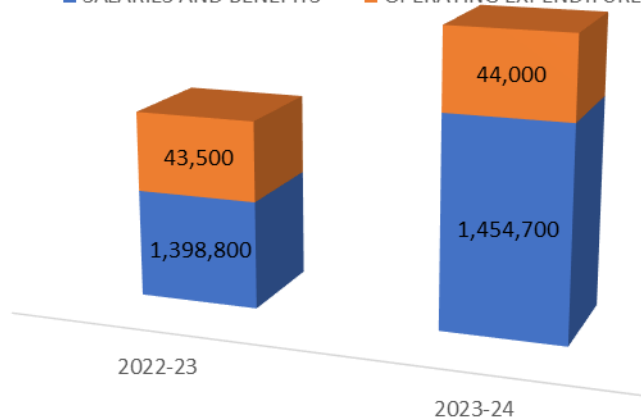
Measure T Summary

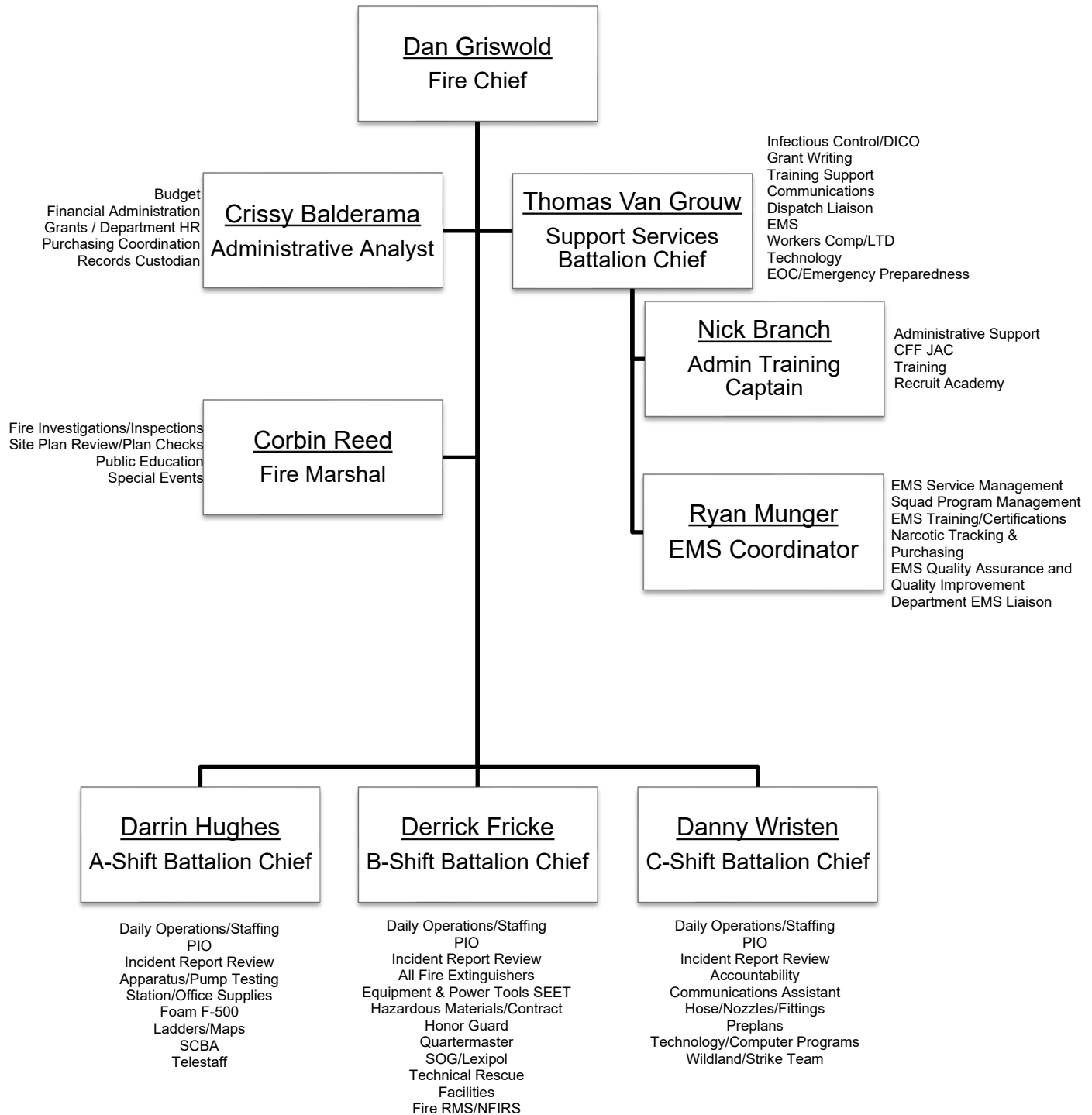
■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES



Measure N Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES





Allocated FTE's = 86

FIRE






ALL FUNDS

	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
OPERATING EXPENDITURES						
GENERAL FUND						
FIRE ADMINISTRATION - 001 - 2221	1,044,400	961,783	914,500	969,700	1,005,400	1,029,000
FIRE EMERG SERV/OPERATIONS - 001 - 2222	12,258,676	13,183,911	12,791,248	14,298,600	14,047,900	14,434,300
FIRE PREVENTION - 001 - 2223	696,825	808,478	777,100	747,900	856,100	885,200
FIRE TRAINING - 001 - 2224	73,222	76,370	94,400	90,800	97,000	103,000
FIRE HAZARDOUS MATERIALS - 001 - 2226	16,016	39,560	22,400	30,900	34,400	38,900
Total Operating Expenditures	14,089,139	15,070,102	14,599,648	16,137,900	16,040,800	16,490,400
Reimbursements	(1,158)	(2,531)	(3,500)	(2,500)	(2,500)	(2,500)
Net General Fund	14,087,981	15,067,571	14,596,148	16,135,400	16,038,300	16,487,900
SPECIAL REVENUE						
MEASURE N-FIRE - 141 - 1413	617,800	978,746	1,019,400	1,189,700	1,642,400	1,701,000
FIRE MEASURE T ZERO DIVISION - 122 - 2230	4,290	-	-	-	-	-
FIRE PUBLIC SAFETY ST (MEAS T) - 122 - 2231	2,683,082	2,755,605	2,996,000	2,956,300	3,024,100	3,096,600
Total Operating Expenditures	3,305,172	3,734,351	4,015,400	4,146,000	4,666,500	4,797,600
Reimbursements	(3,203)	(4,362)	-	(4,000)	(4,000)	(4,000)
Net Special Revenue	3,301,969	3,729,989	4,015,400	4,142,000	4,662,500	4,793,600
INTERNAL SERVICE						
FIRE MEAS T ZERO DIV - 504 - 5040	66,448	66,053	65,900	-	-	985,100
Reimbursements	(64,697)	(65,135)	(64,700)	-	-	-
Net Internal Service	1,751	918	1,200	-	-	985,100
TOTAL FIRE	17,391,701	18,798,478	18,612,748	20,277,400	20,700,800	22,266,600



FIRE ADMINISTRATION—2221




Division Description: The Administration/Support Services Division is staffed by the Fire Chief, Administrative Support Services Battalion Chief, EMS Coordinator, Senior Administrative Analyst and Senior Administrative Assistant. The division is responsible for the administrative functions necessary to support the Department’s mission and operation. Administrative activities include financial management and coordination to ensure effective and efficient use of the City’s resources, promotions and recruitments, productivity measurement and analysis, leadership, oversight, and planning/development of the department’s programs and policies.

2020-2022 Accomplishments

1.  Managed general fund budget to stay within the allocated amount for FY 2020/21 and thus far for FY 2021/22. Department was under the allocated overtime amount for FY 2020/21.
2.  Completed recruitment and hiring of Squad Paramedics and effectively integrated Squad 51 into the Department’s operation.
3.  Purchased and integrated the approved capital project for the Department’s new records management system, ImageTrend, which is the reporting software used for patient care reports, fire inspections, and data analysis.
4.  Researched and identified a new site and other cost-savings opportunities for the future Fire Station 56 to bring project cost more in line with project budget.
5.  Completed the administrative functions required to support the Department operation and provide service to the citizens. Examples include the application and award of the FEMA Assistance to Firefighter’s Grant for SCBA replacement, processing Strike Team reimbursement for approximately \$907,000, updating or creating approximately 25 department Standard Operating Procedures and Guidelines (SOPs/SOGs), processing 172 public records requests, and completed the recruitments and promotional process to fill 11 vacancies and promote five personnel.

2022-2024 Objectives





1.  Develop and manage the adopted general fund budget, capital improvement plan, and vehicle replacement plan to meet the Department’s needs in service to the community while demonstrating responsible stewardship of public funds.
2.  Contribute and support the completion of the new Fire Station 56 facility.

-  3. Identify a site for the future Fire Station 51, contribute to, and support the completion of the design phase by the established project timeline
-  4. Create a strategic plan for Department operations that analyzes current and future service needs and City growth.
-  5. Identify alternative funding sources and grants to support Department projects and capital needs.

EMERGENCY SERVICES/OPERATIONS—2222

Division Description: The Emergency Services/Operations Division is responsible for protecting life and property in emergency situations by providing effective fire, rescue, and Advanced Life Support (ALS) emergency medical services (EMS). Operations personnel are divided across three shifts, assigned 24-hours a day across six fire stations and seven emergency response vehicles. All fire units are staffed with a captain, an engineer, and a firefighter/paramedic and each shift is supervised by a shift battalion chief. The Operations Division responds to emergency calls for service including, but not limited to, various types of fires, medical aid, vehicle accidents, and hazardous material incidents. The Operations Division also provides a variety of non-emergency services to the community including response to non-emergent calls for service, fire inspections, and public education events. This Division also operates the Tulare/Kings County Regional Hazmat team responding to hazmat incidents for surrounding jurisdictions under an agreement and on a cost recovery basis. Personnel assigned to the Operations division are responsible for maintaining the knowledge, skills, and abilities for their various roles and the general inspection and maintenance of tools, equipment, and fire apparatus. Captains and Battalion Chiefs are all assigned work programs that support the operation’s program, equipment, and maintenance needs.

2020-2022 Accomplishments

-  1. Implemented procedures and controls to maintain the health of Department personnel and the workplace during the COVID-19 pandemic and maintained full operational capacity throughout the pandemic.
-  2. Responded to 32,071 calls for service in calendar years 2019 and 2020, of these, 19,933 were for emergency medical service.
- 3. Assisted State and local cooperators with 12 Strike Team Deployments to combat wildfires throughout California.
-  4. Added 10 personnel to the Hazardous Materials team, certifying them to Hazmat Technician and/or Specialist.
-  5. Purchased one (1) new Battalion Chief Vehicle, one (1) new EMS Coordinator Vehicle, one (1) new Paramedic Squad Vehicle and took ownership of one (1)

2007 Pierce Hazardous Materials Unit.

2022-2024 Objectives



1. Research and implement means to reduce emergency response times.



2. Research, design, and purchase approved vehicle replacements within approved budget.

3. Implement a Health/Wellness & Peer Support Program.

4. Update City of Visalia Emergency Operations Plan and complete one EOC drill.

5. Complete assigned engine company fire inspections.

Performance Measurements - Operations Division - 2222

Average Response Time Comparison

Report Period: From 2008 to 2020

<u>Year</u>	<u>Total Calls</u>	<u>Average Response Time</u>
2008	10,452	0:05:33
2009	10,395	0:05:49
2010	10,598	0:05:06
2011	11,245	0:04:55
2012	12,140	0:04:59
2013	12,482	0:05:22
2014	12,513	0:05:48
2015	14,065	0:05:52
2016	14,283	0:05:35
2017	15,301	0:05:29
2018	15,228	0:05:41
2019	16,179	0:06:02
2020	15,892	0:06:05

Service level changes: Squad 51 was put into operation in June of 2021. Squad 51 is staffed with two paramedics, operates 10 hours a day, six days a week. Squad 51 augments and enhances the current operation providing coverage during peak times of the day and helps maintain medical aid coverage during fire resource-heavy incidents. Hazmat 55 was acquired from the City of Hanford and was placed in service in January 2021 as part of Visalia Fire Department's lead agency role in the Tulare/Kings County Regional Hazmat Team. Response to Priority 3 medical aids ceased as a means of reducing the risk of unnecessary transmission between the fire department personnel and the community. These responses are evaluated by dispatch personnel, and in the event incident priority changes, fire units can immediately respond.

New Goal: To respond to all emergent calls (lights & sirens) for service in less than 5 minutes, 80% of the time.

Measure: Percentage of calls responded to in less than 5 minutes

Strategy: Response times	Actual 2019	Actual 2020	Projected 2021	Forecast 2022	Forecast 2023	Forecast 2024
Response times to priority emergency calls are a strong indicator of appropriate standards of coverage. Once a fire is developed, it can double in size each minute. Flashover now occurs in 3 to 5 minutes. Brain death will occur in 4 to 6 minutes when a victim is in cardiac arrest. Timely response to both fire and EMS calls have a direct relationship with saving lives and protecting property.	44%	**	51%	51%	51%	52%

Strategy: Evaluate each segment of the response time from the time fire crews are notified to the time they arrive on scene. Analyze facilities for contributing factors and identify solutions. Evaluate and adapt measures we can control, continue adding preemption devices to new traffic signals, and explore new technologies and mapping systems.

**VFD integrated new records management system since the last budget cycle.

FIRE PREVENTION—2223

Division Description: The Fire Prevention Division includes the Fire Marshal who oversees the day-to-day operations in the Prevention Division. Prevention Division staff includes a Senior Office Assistant, and three full-time Fire Inspectors. This division seeks to ensure the safety of life and property within the community by inspecting businesses for potentially hazardous conditions, conducting property maintenance inspections, providing fire and life safety public education by coordinating community relations and public education programs, conducting fire and arson investigations, and assisting with coordination of fire code compliance on State mandated inspections and new development.

2020-2022 Accomplishments



1. Implemented the new Fire Inspection Program (ImageTrend) for both the Prevention and the Operations Divisions.

2. Completed all State mandated, R-2 inspections.

3. Billed a total of 397 property maintenance declarations and 183 work orders.



4. Developed new public safety education program utilizing new inflatable house prop and conducted Fire Safety Event, Fire Trucks and Food Trucks, in October 2021.



5. Provided public education materials to all third-grade students through Visalia Unified School District campuses.

2022-2024 Objectives

1. Complete all State mandated fire inspections annually.

2. Continue education and enforcement efforts to reduce the use of illegal fireworks in the City of Visalia.



3. Complete education and training for current Fire Investigator Trainees and research ideas to bolster Fire Investigator Team.



4. Plan and coordinate two Fire Camp Workshops for six- to ten-year-old children per year.



5. Conduct presentations to all public and private schools during October, which is Fire Prevention Month.

<i>Performance Measurements - Prevention Division - 2223</i>										
<i>Strategy</i>	<i>Measure</i>	Actual 2016	Actual 2017	Actual 2018	Actual 2019	Actual 2020	Projected 2021	Forecast 2022	Forecast 2023	Forecast 2024
To continue improving policies & procedures and utilize technology to the best of our abilities always working towards increased efficiency.	Initial Business Inspection	4,673	3,659	3,115	3,086	unknown	3,000	3,000	3,000	3,000
	Property Maint Inspection	1,098	1,831	3,079	3,103	3,851	3,000	3,000	3,000	3,000
	Public Education Attendees	26,120	20,294	15,765	20,128	2,024	20,000	20,000	20,000	20,000
<p>Strategy: The Prevention Division started a new priority inspections program in 2014. Inspections are conducted starting with high hazard occupancies first, working down to the lower hazard occupancies. The high hazard inspections are completed each year by a Fire Inspector and the lower hazard occupancies are inspected by an engine company.</p>										

TRAINING—2224

Division Description: The Training Division is staffed by one Training Captain and one Support Services Battalion Chief. The Training Division manages the fire service training and program requirements for all fire suppression personnel. Fire service training is comprised of five major areas: fire suppression, hazardous materials, technical rescue, emergency medical technician and paramedicine. The Training Division strives to increase and enhance the response capabilities of the fire department, as mandated by local, state, and federal standards. The Support Services Battalion Chief also manages the business and marketing plan for the training facility, grants, recruit academies, and the communications program.

2020-2022 Accomplishments

1. Completed three (3) recruit academies for 13 recruits (two Engineers and 11 Firefighter/Paramedics). Coordinated with State of California to incorporate Driver/Operator course with joint Visalia Fire and Tulare County Fire academy and twice hosted a Rapid Intervention Crew (RIC) Operations Course with the College of the Sequoias Firefighter II academy.
2. Updated and developed electronic training records for probationary and acting task books. Moving to a digital platform enhances efficiency, allows better tracking, and training records documentation.
3. Established California DMV Firefighter Endorsement training program that allows Visalia Fire personnel to complete the DMV requirements for firefighter endorsements without having to complete the commercial driver's license process through the DMV.
4. Initiated Blue Card command training for all battalion chiefs and four captains to date.
5. Served as President of the South Valley Training Officers Association. Position and participation enhance department training through coordinating training efforts with other operational area department and building professional relationships.

2022-2024 Objectives

1. Complete all local, state, and federal mandated training requirements annually.
2. Develop and conduct a minimum of one Acting Captain, and one Acting Engineer academy.
3. Develop programs to enhance or address department needs including, (1) an after-action report (AAR) system, (2) a standardized fire command and control program, and (3) an improved mentoring and career development program.





4. Enhance training facility through replacement of aging props (ventilation prop) and incorporating new technologies. Identify and use alternative funding methods like CalJAC apprenticeship funding and grants to meet division needs.
5. Maintain activity with South Valley Training Officers Association, develop a list of State courses and instructors for local training opportunities, and sponsor personnel to attend appropriate outside training opportunities.

<i>Performance Measurements - Training Division - 2224</i>											
<i>Goal: Provide an average of 20 hours of fire service training per month to each fire suppression employee.</i>											
<i>Strategy</i>	<i>Measure</i>	Actual 2015	Actual 2016	Actual 2017	Actual 2018	Actual 2019	Actual 2020	Actual 2021	Projected 2022	Forecast 2023	Forecast 2024
Monthly Training Providing a minimum of 20 hours of training per member per month as recommended by ISO. Completing mandated training requirements to meet OSHA regulation and NFPA guidelines.	Average monthly training hours for each fire suppression employee	21.09	21.39	22.57	22.45	20.57	19.75	20.00	20.00	20.00	20.00
Strategy: The Training Division will continually evaluate federal, state and local training requirements for fire suppression employees. The Training Division will develop an annual training plan that will meet or exceed all training requirements. The Training Division will utilize the Target Solutions Program, qualified internal and external instructors, and a monthly training calendar to provide an average of 20 hours of material per month for each fire suppression employee.											



HAZARDOUS MATERIALS RESPONSE—2226

Division Description: The Hazardous Materials Division is comprised of 23 personnel trained to the level of Hazardous Materials Technician or Specialist. Visalia Fire Department's Hazmat teams responds to a variety of hazmat related incidents throughout Tulare and Kings counties. Additionally, Visalia Fire is the host agency for the Tulare-Kings County Regional Hazardous Materials Response Team and has an agreement with 12 other jurisdictions in Tulare and Kings counties to provide hazardous materials response on a cost recovery basis.

2020-2022 Accomplishments

1. Finalized the agreement to establish the Tulare-Kings County Regional Hazmat Team and serve as the host agency.
-  2. Acquired Hazmat Response Vehicle from the City of Hanford and made the necessary repairs and improvements to make it operational.
3. Trained 10 personnel to either the Hazardous Materials Technician and/or Specialist level. Hosted CalOES/California Specialized Training Institute Hazardous Materials Technician Series and utilized OES grant funding to save costs and maximize training opportunities.
4. Hosted a hazmat response to ammonia incidents class for Visalia Fire personnel and neighboring agencies.
-  5. Collected cost share fees from the participating agencies of the Tulare-Kings County Regional Hazmat Team and billed cost recovery fees for incidents.

2022-2024 Objectives

1. Maintain Hazmat Team roster to a size that is responsible and meets response needs.
2. Create and implement hazmat team monthly/quarterly training plan to ensure required skills are maintained. Invite and include neighboring agencies in support of the Regional Hazmat Team.
-  3. Identify alternative funding mechanisms to maintain current and functional equipment.
-  4. Identify grant funding and seek opportunities to host required and desired hazmat training.
5. Pre-plan the various businesses and processes in Visalia, and specifically the Industrial Park, to identify target hazards. Prioritize training for identified hazards.

POLICE DEPARTMENT

MISSION: The City of Visalia Police Department has been established to preserve the public peace, prevent crime, detect and arrest violators of the law, protect life and property, and to enforce the criminal laws of the State of California and the ordinances of the City of Visalia.



Honor. Integrity. Respect. Service

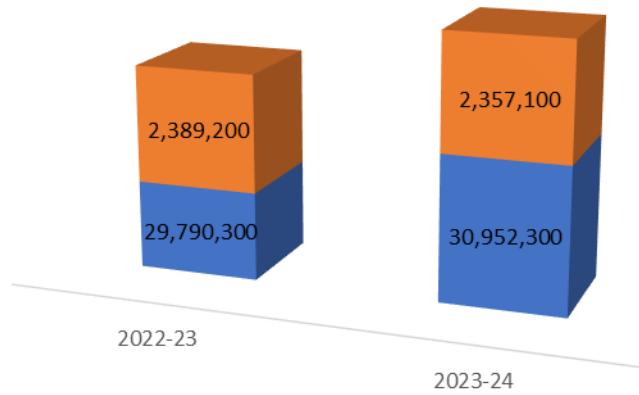


**VISALIA
POLICE
DEPARTMENT**



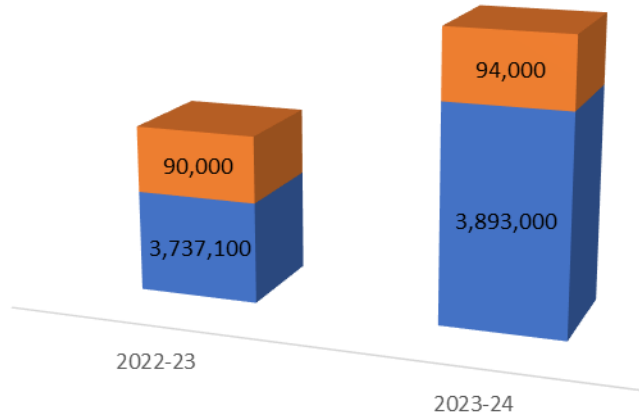
Police General Fund Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES



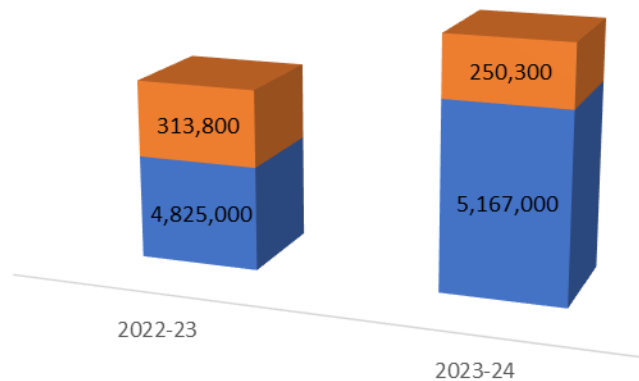
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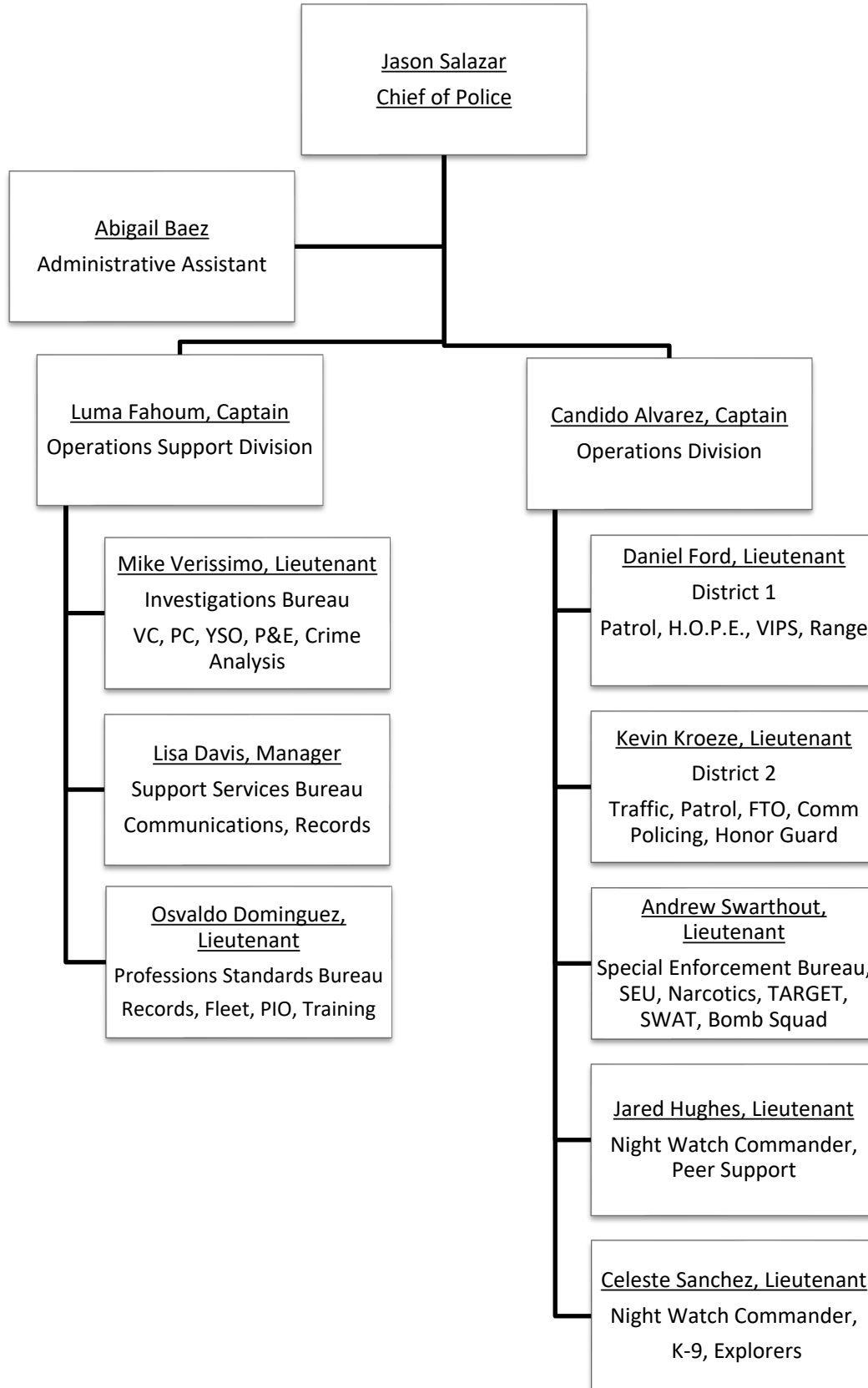
■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES



Measure N Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES





Allocated FTE's = 247

POLICE

ALL FUNDS

OPERATING EXPENDITURES	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
GENERAL FUND						
PD ADMINISTRATIVE SERVICES - 001 - 2101	11,524,429	10,801,439	10,281,892	11,926,100	13,065,300	13,403,800
PD PATROL - 001 - 2102	13,675,540	14,687,247	14,741,662	15,414,700	16,066,600	16,622,200
PD TRAFFIC BUREAU - 001 - 2103	2,067,364	2,087,382	2,259,400	1,981,300	2,116,400	2,182,800
PD INVESTIGATIONS - 001 - 2104	6,314,999	6,610,585	7,403,400	7,681,000	7,769,700	8,029,200
POLICE UNCLAIMED FUNDS - 012 - 3820	-	60,243	22,623	22,600	58,600	10,000
Total Operating Expenditures	33,582,332	34,246,896	34,708,977	37,025,700	39,076,600	40,248,000
Reimbursements	(4,720)	-	(6,000)	-	-	-
Net General Fund	33,577,612	34,246,896	34,702,977	37,025,700	39,076,600	40,248,000
SPECIAL REVENUE						
MEASURE N-POLICE - 141 - 1411	3,528,548	4,278,186	4,348,500	4,438,100	5,588,200	5,867,700
MEASURE N-2% YOUTH PD - 143 - 1431	65,228	52,098	75,900	75,400	75,400	75,400
PD PUBLIC SAFETY ST (MEAS T) - 121 - 2131	3,675,660	3,702,630	4,039,100	3,976,300	4,348,800	4,508,700
PD MEAS T ECON UNCERT ZERO DIV - 123 - 2140	311	239	-	-	-	-
COMCL CRIMINAL APPREH ZERO DIV - 631 - 6030	29,734	36,853	38,911	38,900	-	-
NARCOTICS FOREFITURE ZERO DIV - 621 - 6210	5,433	83,472	50,000	50,000	10,000	10,000
ASSET FORFITURE ZERO DIV - 622 - 6220	-	-	50,000	50,000	10,000	10,000
ST TARGET ASSET FORFIETURE - 623 - 6230	3,615	5,460	-	6,000	6,000	8,000
FED TARGET ASSET FORFIETURE - 624 - 6240	-	-	5,000	5,000	5,000	5,000
COPS GRANT INVESTIGATIONS - 631 - 6324	321,488	280,698	266,200	284,400	290,000	299,700
FED COPS GRANT ZERO DIV - 634 - 6340	457,825	8	-	-	-	-
FED COPS GRANT - 634 - 6341	168,957	-	-	-	-	-
Total Operating Expenditures	8,256,799	8,439,644	8,873,611	8,924,100	10,333,400	10,784,500
Reimbursements	-	-	-	-	-	-
Net Special Revenue	8,256,799	8,439,644	8,873,611	8,924,100	10,333,400	10,784,500
INTERNAL SERVICE						
PD MEAS T ZERO DIV - 503 - 5030	113,848	122,086	192,000	-	-	-
Reimbursements	(104,048)	(118,979)	(84,300)	-	-	-
Net Internal Service	9,800	3,107	107,700	-	-	-
TOTAL POLICE	41,844,211	42,689,647	43,684,288	45,949,800	49,410,000	51,032,500

OPERATIONS

Division Description: The Operations Division is responsible for Patrol and Special Enforcement Bureau Operations. Patrol Operations include all first responding personnel assigned to Patrol Districts 1 and 2 and primarily handle all calls for service needing a response, made into the Communications Center. Patrol Operations provide highly visible, 24-hour uniformed patrol focusing on the preservation of peace, crime prevention, protection of life and property and the development of Community-based partnerships.

The Traffic Bureau continues to be a major component of the Operations Division and is comprised of the Motors Unit, Parking Enforcement Unit, and the DUI Unit. The Bureau provides traffic enforcement, collision investigations, and manages safety education programs to promote safe vehicular and pedestrian traffic in Visalia, with the goal to reduce traffic injuries and property damage caused by traffic collisions.

The Homeless Outreach and Proactive Enforcement Team (HOPE) continues to take a larger role within the Operations Division through their collaborative efforts with many community partners as the homeless population continues its significant existence within the City of Visalia.

The Special Enforcement Bureau (SEB) consists of the Special Enforcement Unit (SEU) and the Narcotics Unit. The primary function of the Bureau is gang suppression and narcotics enforcement. The Special Enforcement Unit is tasked to identify gang members who are also involved in illicit drug/firearms activity while also supporting the Investigations Bureau in apprehension of wanted subjects and in providing investigative assistance in violent crimes involving gang members. The Narcotics Unit primarily takes a proactive approach in its efforts to reduce illegal drug activity through identifying locations/individuals involved in drug sales activity through the use of informants, probation/parole violations, arrest/search warrants, and collaboration with other agencies. SEB is tasked with staying abreast of changing legislation and trends impacting narcotics, weapons, and gang related investigations.

Other important units that fall within the Operations Division include the Special Weapons and Tactics Team, the Crisis Negotiations Team, the Unmanned Aerial Systems Unit, the Field Training Unit, the K9 Team, Volunteers in Police Services Unit, the Explosives and Ordinance Disposal Unit, and the Mobile Field Force.

2020-2022 Accomplishments



1. Reduced residential burglaries by 8% in FY20/21 and reduced by another 40% in FY21/22.



2. Reduced response times to Priority 1 calls for service by 31 seconds, to 6:09.



3. Reduced injury collisions citywide by 12%.



4. Reduced gang related assaults by 33% in the first FY and another 56% in the second FY. The Special Enforcement Unit has taken a more active primary and

supportive role in investigations involving gang violence.



- Continued collaborative efforts to reduce the number of chronically homeless population citywide. Increased Mental Health ride-along collaborations from twice per week to three times. HOPE Team members on the average handled 40-50% of citywide transient related calls for service.



- Enhanced Mental Health Collaboration with coordinated in-field crisis assessments and participated on the Tulare County Mental Health Board.



- Smart Phones were assigned to all sworn staff, increasing communications capabilities, providing efficiencies in evidence collection, and providing ability to share Protected Personal Information (PPI) from being transmitted via un-encrypted radio transmissions. Smart phones will provide access to search warrant writing/review processes, Racial and Identify Profiling Act (RIPA) reporting capabilities and E-cite (digital traffic citation) writing/issuing capabilities in the future.

2022-2024 Objectives



- Increasing Unmanned Aerial System (UAS) program capabilities through the procurement of updated UAS devices and increasing deployment capabilities to enhance officer & public safety, support searches, and enhance evidence-gathering capabilities.



- Extending Task Force capabilities and activity within City of Visalia, through existing and new Task Force opportunities, with an emphasis on gang and narcotics related activity to enhance interagency collaboration, investigations, and maximize resources.



- Continued Homeless Outreach and Proactive Enforcement (HOPE) Team program comprehensively addressing homelessness through enforcement and collaborative outreach efforts.



- A 5% reduction in injury and fatal traffic collisions accomplished by a continued commitment to traffic enforcement and education efforts including but not limited to: Continued involvement in the Office of Traffic Safety (OTS) grant conducting DUI Saturations, DUI Checkpoints, Bike/Pedestrian safety details, Seatbelt details, Traffic Enforcement details; Public awareness campaigns in conjunction with our Social Media Team.



- A 5% increase in traffic citations over the entire department. Also, with the added training like Street Racer and Standardized Field Sobriety Testing (FSTS)/Advanced Roadside Impaired Driving Enforcement (ARIDE) officers will

feel more confident in engaging in traffic related activities.

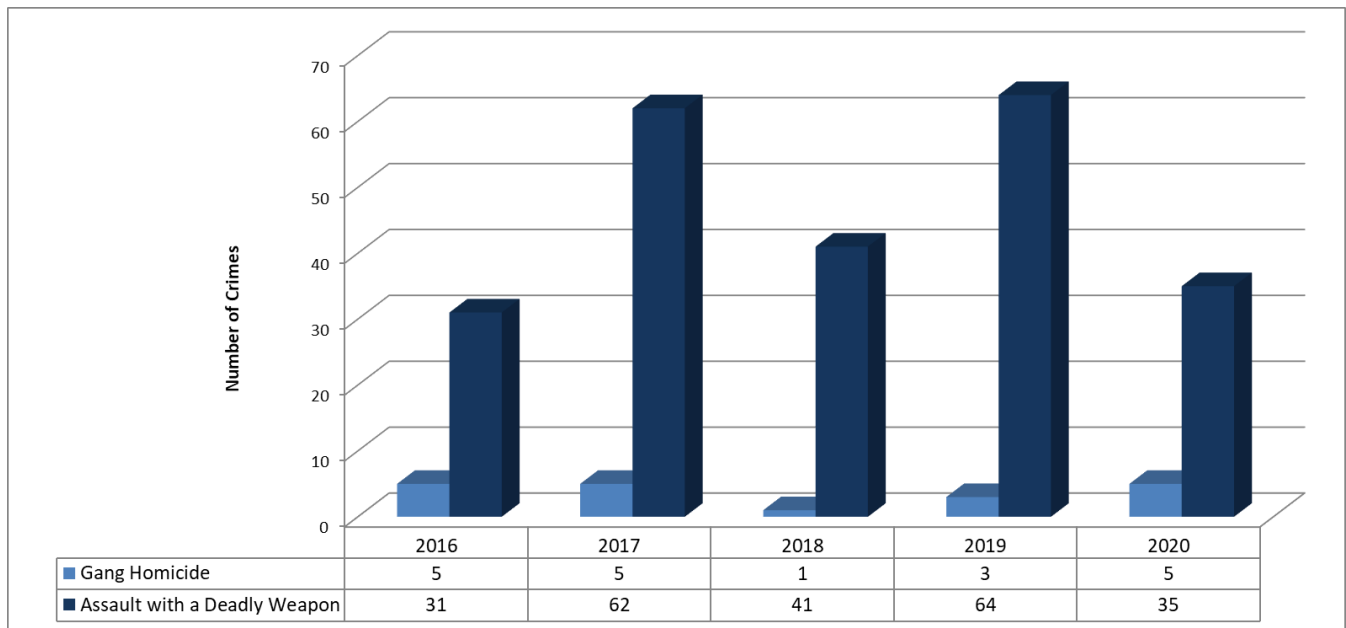


- To increase gang related gun seizures by 10% using efficient and innovative enforcement, targeting gang members. Reduce gang related assaults with a deadly weapon by 5% by identifying and documenting existing and emerging criminal street gangs and their members, suppressing criminal street gang activity, and collaborating with community partners.

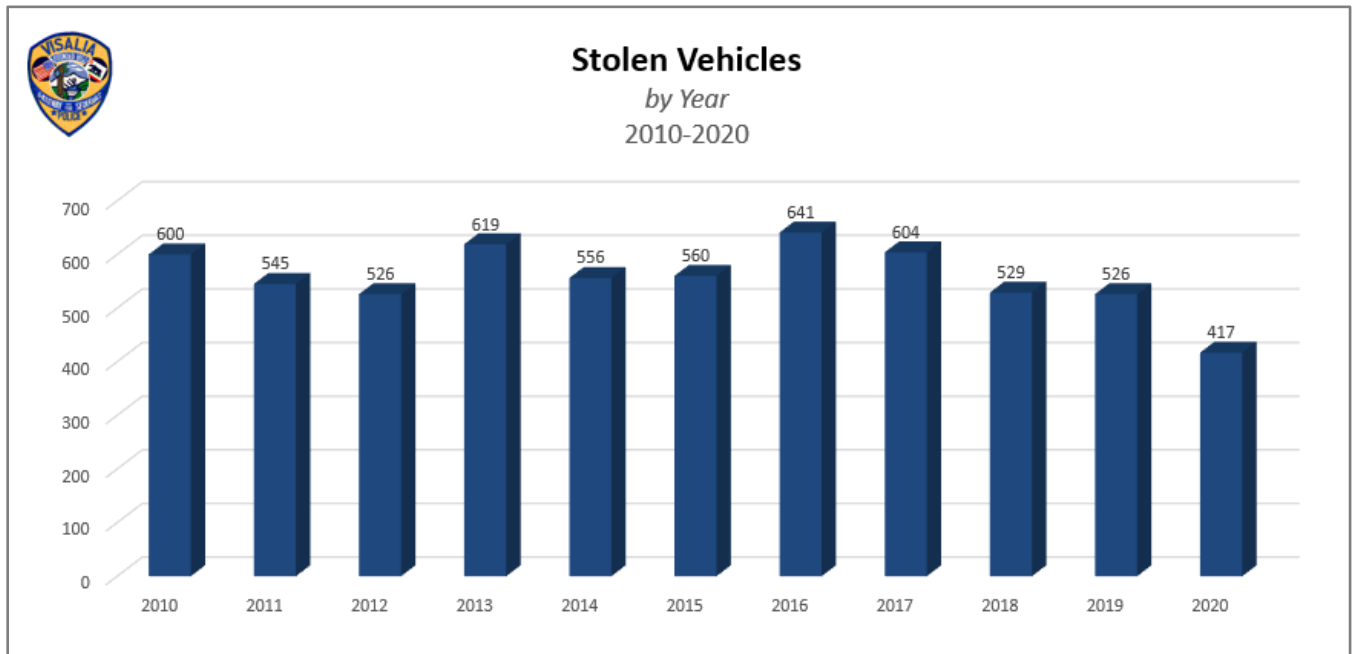
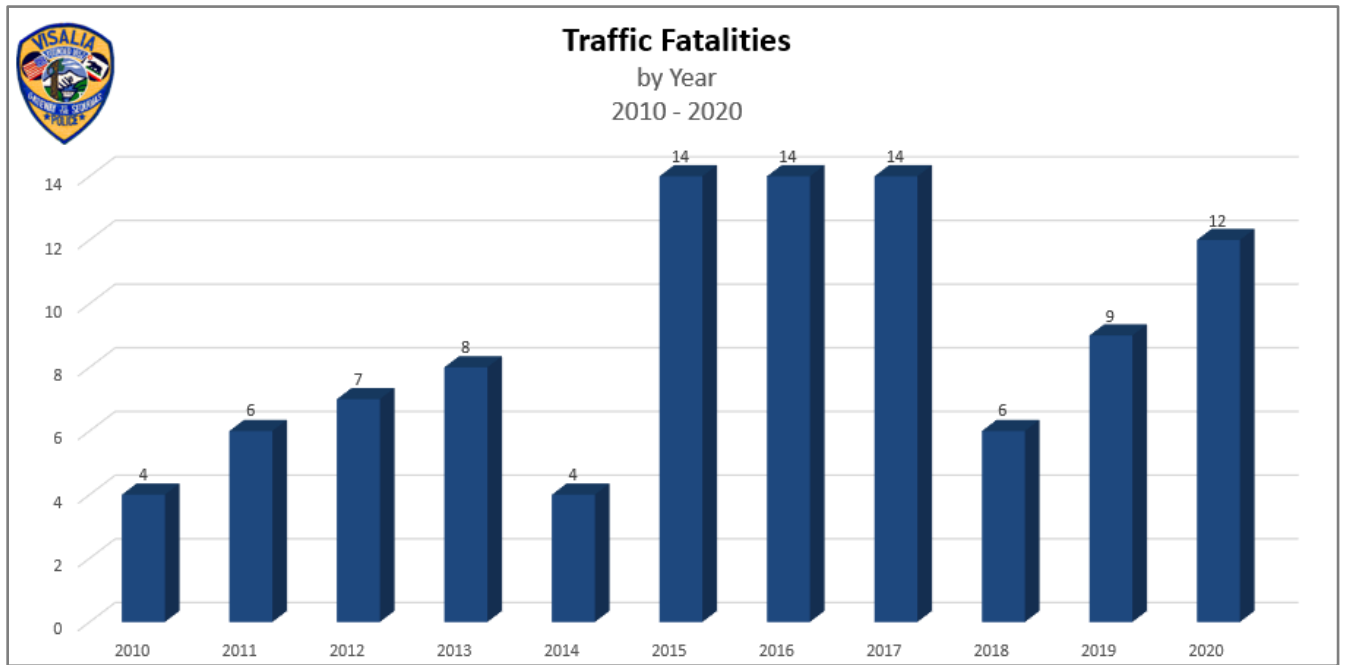
Performance Measurements - Police Operations

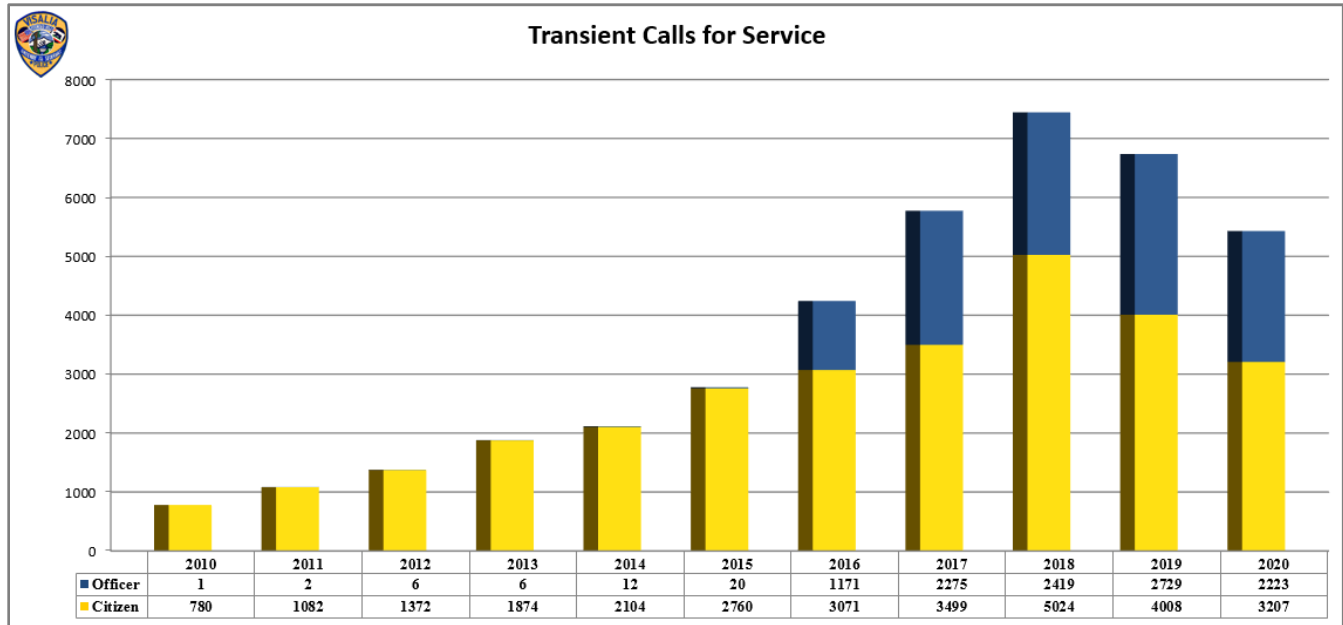
Strategy	Measure	Actual 2019	Actual 2020	Projected 2021	Forecast 2022	Forecast 2023
To increase gang related gun seizures by 10% using efficient and innovative enforcement, targeting gang members. Reduce gang related assaults with a deadly weapon by 5% by identifying and documenting existing and emerging criminal street gangs and their members, suppressing criminal street gang activity, and collaborating with community partners.	<i># of Firearm seizures by SEB</i>	54	70	66	73	73
	<i>Gang Related Assault with a Deadly Weapon</i>	64	35	33	32	30

Gang Violence Stats



The forecast for 2022 and 2023, 11% increase in gang related gun seizures, is based on the 2021 projected total.





OPERATIONS SUPPORT

Division Description: The Operations Support Division consists of the Support Services Bureau, the Investigations Bureau, and the Professional Standards Bureau.

The Support Services Bureau includes the Communications Unit, The Records Unit, and the Crime Analysis Unit. The Communications Unit is responsible for the receipt, disposition, and the documentation of calls for service from the public. The calls are both routine and emergency matters for the Police and Fire Departments. The Records Unit handles all front lobby visitors, all subpoena requests, all Public Records Act requests, and generates all criminal reports for submission to the District Attorney's Office.

The Investigations Bureau includes the Crime Analysis Unit, Property Crimes Unit, the Violent Crimes Unit, Youth Services, the Property & Evidence Unit, and the Crime Lab Unit. The Investigations Bureau conducts competent and thorough follow-up investigations of all adult and juvenile crimes committed in the City of Visalia. The Investigations Bureau works closely with the Crime Analysis Unit to interpret data to deter crime and apprehend criminals.

The Professional Standards Bureau oversees training, recruitment, media relations, social media, personnel, legal, community relations, internal affairs, and Fleet/Facilities maintenance.

2020-2022 Accomplishments



1. Acquired the InVeris Virtual Reality Simulator to be used as a means of providing meaningful de-escalation training, along with tactical communication, and use of force training for all sworn personnel. This equipment fulfills all components of the current mandates enumerated in Penal Code 13519.10.
2. Created policy and procedure to implement the mandated Racial and Identity Profiling (RIPA) data tracking that will begin in January 2022.
3. Hired 29 new employees and conducted 64 backgrounds.



4. Began the design phase of the Public Safety Office Building.



5. Implemented National Incident Based Reporting System (NIBRS) to meet Federal crime reporting standards and improve the quality of crime data collected.



6. Implemented Text to 911 program, the first agency in the Valley to do so, providing citizens of Visalia the ability to text into the dispatch center in the event of an emergency or sensitive situation.
7. In March 2020 the Property Crimes Unit began an investigation into hundreds of stolen packages missing from On-Trac. In May 2020 detectives arrested an employee of the company who was found to have over 300 stolen packages at his residence.
8. Since 2020 (17) officers and (1) dispatcher have attended Crisis Intervention Training (CIT). To date 89% of officers and 38% of dispatchers have attended this training.

2022-2024 Objectives



1. Procuring training and resources that will be used as a means of supplementing existing peer support services within the department to improve Officer & Staff Wellness. Industry standard services provide a combination of physical care, outreach and connection for users, education for processing and decision making, and emotional management.
2. Continued evaluation & enhancement of recruiting methods to address current and pending vacancies in sworn and professional staff. The Professional Standards Bureau is currently working on a recruitment video and recruitment website.

3. Prepare and implement process for mandated Racial and Identity Profiling (RIPA) data tracking slated to begin in January 2022 and reporting in April 2023.
4. Acquisition and deployment of digitally encrypted public safety radio equipment to meet Department of Justice California Law Enforcement Telecommunications System (DOJ-CLETS) enhanced encryption standards and requirements.
5. A targeted effort by the Patrol Division, the Property Crimes Unit, and the Tulare County Regional Auto Theft Taskforce (TRATT) to reduce the number of catalytic converter and auto thefts within the city limits through education, targeted enforcement, and investigations.
6. A 5% reduction in commercial burglaries in businesses districts.



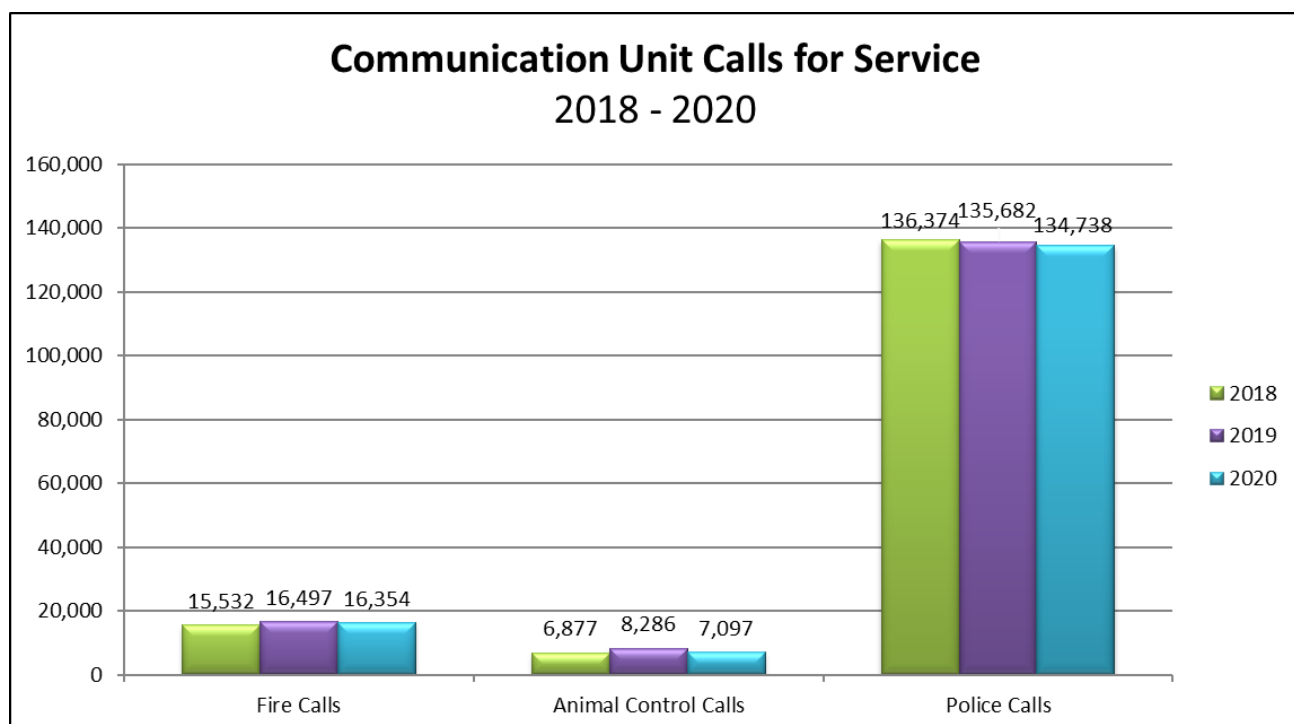
Performance Measurements - Police - Operations Support

	Actual 2018	Actual 2019	Actual 2020	Forecast 2021	Forecast 2022	Forecast 2023
City of Visalia Population	136,246	138,207	138,649	140,035	141,436	142,850
Number of Calls for Service	158,783	160,465	158,189	161,353	164,580	167,871
% Increase in Calls				2.0%	2.0%	2.0%

Population forecast based on 1% growth.

Number of calls for service is for Police, Animal Control and Fire.

Calls for service forecast of 2% is based on the average percentage growth between 2011 and 2020.



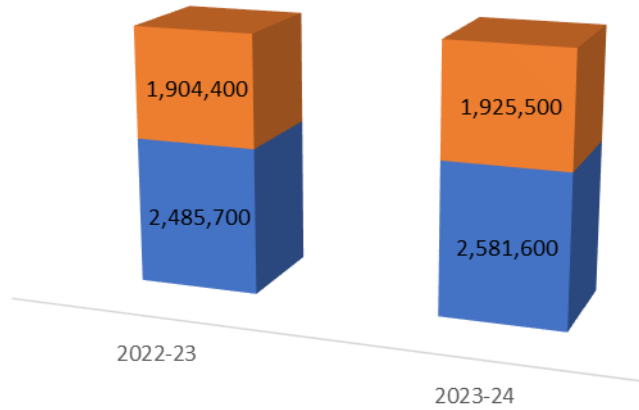
PUBLIC WORKS DEPARTMENT

MISSION: To provide courteous and quality service to the citizens of Visalia; to operate and maintain the facilities and infrastructure of the City of Visalia at a maximum level of service while keeping the costs of maintenance at a minimum.



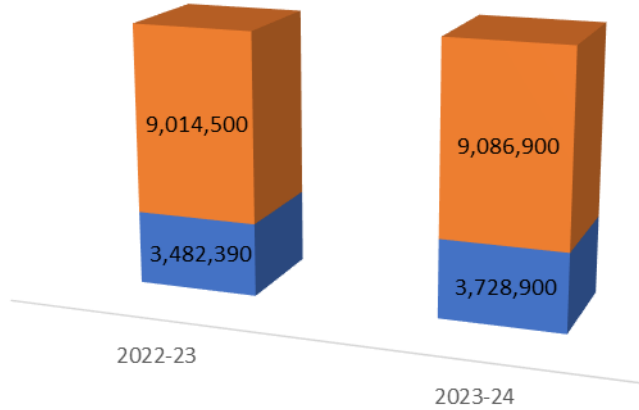
Public Works General Fund Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES



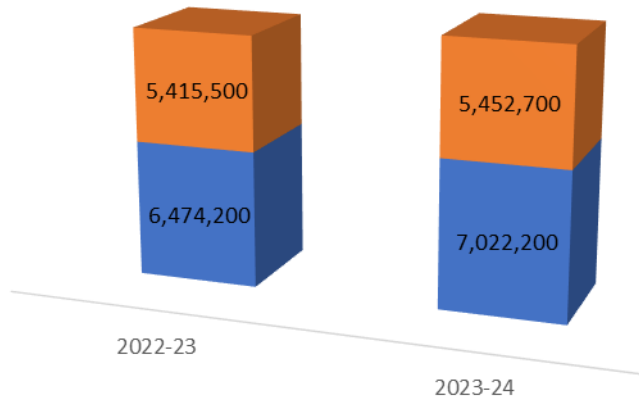
Wastewater Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES



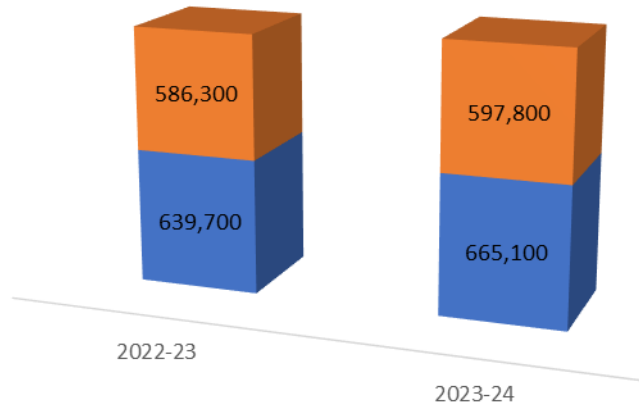
Solid Waste Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES



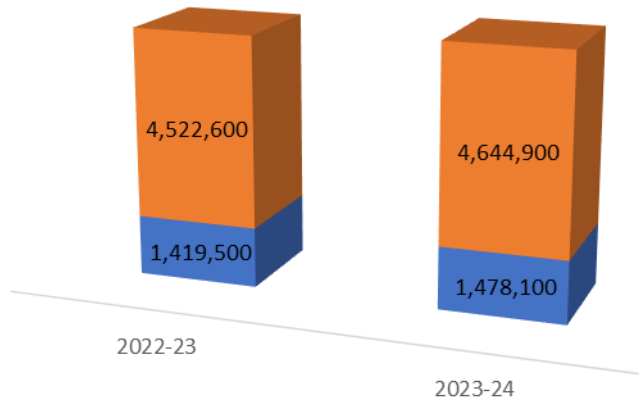
Storm Sewer Summary

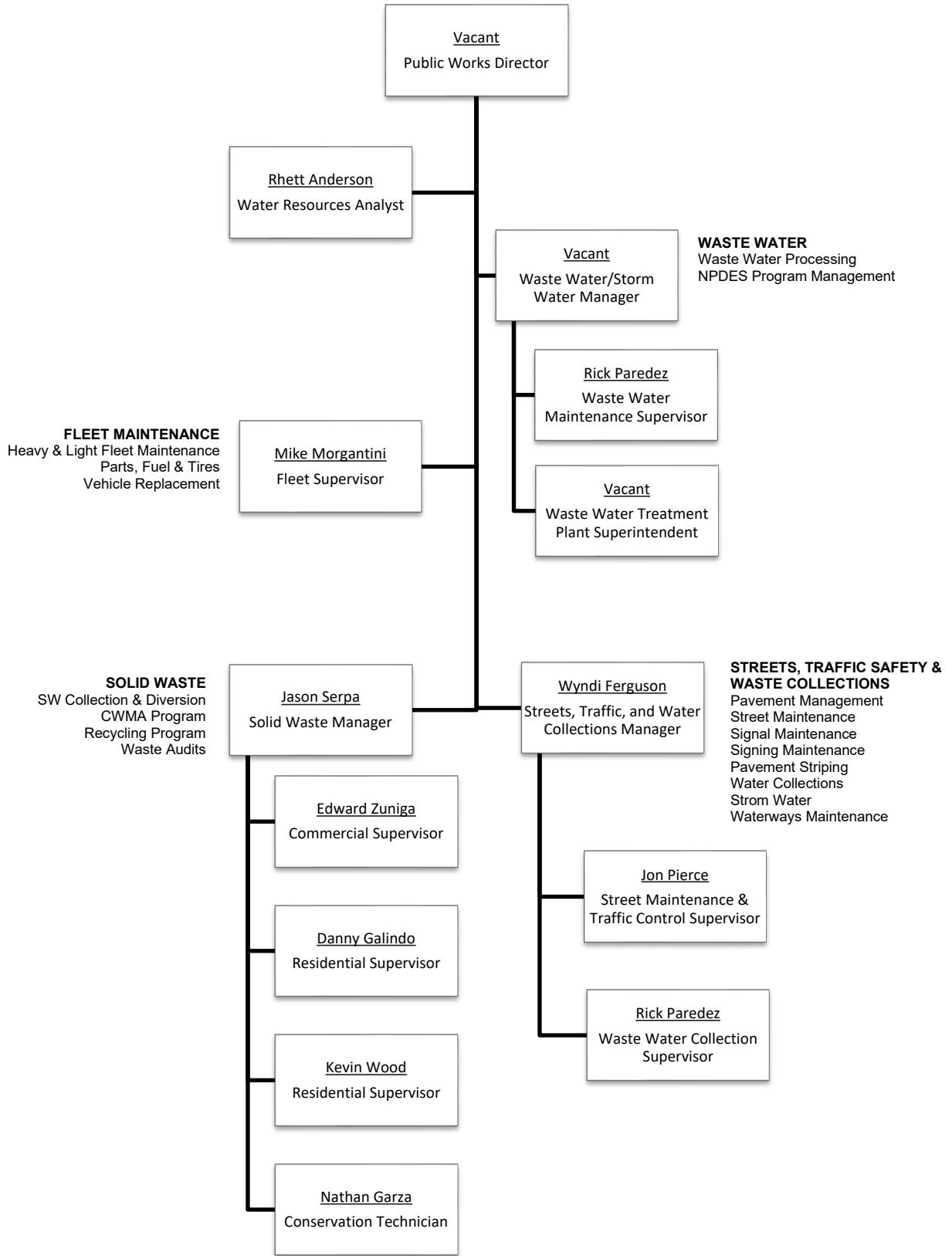
■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES



Fleet Maintenance Summary

■ SALARIES AND BENEFITS ■ OPERATING EXPENDITURES





Allocated FTE's = 127




**PUBLIC WORKS
ALL FUNDS**

OPERATING EXPENDITURES	2019-20 ACTUALS	2020-21 ACTUALS	2021-22 BUDGET	2021-22 PROJECTED	2022-23 PROPOSED	2023-24 PROPOSED
GENERAL FUND						
NRCDD - 001 - 1041	293,343	245,778	250,000	265,200	272,600	277,100
WATER CONSERVATION - 001 - 1045	149,701	260,164	322,100	323,900	353,600	362,200
PW MANAGEMENT - 001 - 3106	517,236	517,415	531,373	513,400	537,400	555,800
PW ADMINISTRATION - 001 - 3108	128,158	164,554	157,300	160,400	173,200	179,900
STREETS & TRAFFIC MANAGEMENT - 001 - 3109	96,775	126,795	179,800	147,200	162,700	168,900
STREET MAINTENANCE - 001 - 3124	2,035,214	1,861,005	1,864,600	2,108,900	2,162,700	2,202,400
TRAFFIC MAINTENANCE - 001 - 3126	1,798,019	1,711,903	1,566,486	1,743,100	1,885,900	1,923,200
GRAFFITI - 001 - 3128	39,168	45,514	119,300	57,100	88,700	88,800
Total Operating Expenditures	5,057,614	4,933,128	4,990,959	5,319,200	5,636,800	5,758,300
Reimbursements	(3,400,203)	(3,011,974)	(3,226,200)	(2,981,100)	(3,004,300)	(3,013,100)
Net General Fund	1,657,411	1,921,154	1,764,759	2,338,100	2,632,500	2,745,200
PROPRIETARY						
WWTP ZERO DIV - 431 - 4330	2,346,344	2,845,266	11,817,066	11,919,866	7,526,600	7,047,800
WWTP MANAGEMENT - 431 - 4331	599,504	649,705	787,100	858,100	1,052,500	1,079,600
WWTP OPERATIONS - 431 - 4332	10,649,601	10,265,200	7,576,300	10,555,950	10,693,000	10,830,300
WWTP QUALITY ASSURANCE - 431 - 4333	474,910	433,155	529,376	492,500	643,890	764,300
WWTP MECHANICAL MAINT - 431 - 4334	976,971	1,062,428	1,030,200	1,051,400	1,121,200	1,157,100
WWTP SANITARY SEWER - 431 - 4335	2,526,742	2,567,098	2,437,400	2,593,400	2,589,200	2,625,000
WWTP BIO SOLIDS - 431 - 4336	228,217	252,441	231,800	206,400	208,200	214,000
WWTP FARM - 431 - 4344	1,872,137	1,923,093	1,199,400	1,970,200	2,008,000	2,046,500
EXPANSION BONDING ZERO DIV - 433 - 4360	44	34	-	-	-	-
SOLID WASTE ZERO DIV - 441 - 4410	500,654	1,239,774	13,218,638	13,228,200	1,229,600	4,206,600
SW ADMINISTRATION - 441 - 4418	3,490,561	3,362,661	4,017,500	3,756,400	3,826,200	3,863,800
PW CONSTR/DEMO & WASTE RED - 441 - 4421	29,796	26,425	51,500	54,100	25,700	25,700
SOLID WASTE MAINTENANCE - 441 - 4442	-	727,309	769,220	545,800	600,000	611,500
SOLID WASTE RESIDENTIAL - 441 - 4443	8,486,865	8,506,042	7,828,000	8,734,000	8,955,600	9,224,400
SOLID WASTE COMM ROLL OFF - 441 - 4444	1,050,029	1,025,821	1,147,200	1,035,400	1,118,900	1,226,900
SOLID WASTE COMM FRONT LOAD - 441 - 4445	4,501,523	3,939,226	4,186,900	4,022,400	4,126,300	4,301,000
STORM SEW MAINT ZERO DIV - 481 - 4880	512,239	889,508	1,357,336	1,350,336	505,100	614,900
STORM SEWER MAINTENANCE - 481 - 4881	1,850,442	1,969,300	1,675,669	2,049,300	2,100,500	2,142,600
Total Operating Expenditures	40,096,579	41,684,486	59,860,605	64,423,752	48,330,490	51,982,000
Reimbursements	(141,407)	(144,918)	(157,200)	(157,600)	(160,700)	(162,500)
Net Proprietary	39,955,172	41,539,568	59,703,405	64,266,152	48,169,790	51,819,500
INTERNAL SERVICE						
FLEET MAINTENANCE ZERO DIV - 501 - 5010	7,783	3,217	384,000	384,000	70,000	422,000
FLEET MAINTENANCE - 501 - 5012	3,427,015	3,556,086	3,250,000	3,430,200	3,563,200	3,672,800
FLEET PARTS - 501 - 5013	1,928,311	1,344,888	1,937,600	1,728,800	1,762,400	1,815,700
FLEET FUEL - 501 - 5014	952,103	855,574	1,001,100	1,041,100	1,053,100	1,071,100
VEHICLE REPLACE ZERO DIV - 502 - 5020	1,013,829	1,253,660	4,318,934	-	2,148,700	1,780,400
VEHICLE REPLACE ZERO DIV - 502 - 5021	1,506	1,237	-	-	-	-
Total Operating Expenditures	7,330,547	7,014,662	10,891,634	6,584,100	8,597,400	8,762,000
Reimbursements	(7,226,106)	(6,583,314)	(6,933,700)	(6,212,600)	(6,389,200)	(6,567,100)
Net Internal Service	104,441	431,348	3,957,934	371,500	2,208,200	2,194,900
TOTAL PUBLIC WORKS	41,717,024	43,892,070	65,426,098	66,975,752	53,010,490	56,759,600


PUBLIC WORKS – ADMINISTRATION - 3106

Division Description: The Administration Division has two employees and is responsible for the general administrative activities of the Public Works Department and for addressing citizen calls for service. The division tracks labor and material costs, as well as processes payroll and personnel items for Public Works. This division is responsible for the overall management of the entire Public Works Department.

2020-2022 Accomplishments

1. Maintained the personnel records for approximately 160 employees in the Department.
-  2. Began the development of Solid Waste Administration building in Sonic Plaza.
-  3. Completed numerous \$42 Million in CIP and obtained \$17.4 Million of grant funding.
-  4. Performed numerous preventative maintenance efforts within the public right of way and within the Water Reclamation Plant.
5. Supervised and managed over 35 divisions within the Public Works Department.

2022-2024 Objectives

1. Complete the development of the Corporation Yard.
2. Continue the implementation of greater tracking of work activities, costs and materials use across all divisions.
-  3. Continue to implement new technologies throughout all divisions to allow for efficient management, greater long-term planning, and cost-effective daily management.
4. Complete all CIP on time and under budget.
5. Complete update of Citywide Storm Water Management Permit (MS4) and Master Plans for the Storm Water and Sewer.

NATURAL RESOURCE CONSERVATION - 1041

Division Description: The Solid Waste portion of the former Natural Resource Conservation Division provides guidance, education, and management of the City’s natural resources for the benefit of the City’s citizens to work toward sustainable practices. This Division provides conservation within the City and the community through residential and commercial recycling and solid waste diversion education. The Division also operates the Household Hazardous Waste Collection Center and is the lead with Dump on Us events.

2020-2022 Accomplishments

1. Led the roll out of all recycling mandates required by state law.
2. Started an education-based approach to City awareness about recycling.
3. Continued the pilot program to deploy the solid waste No-Parking project to address solid waste services at multi-family sites.
4. Implemented food waste organics composting at numerous restaurant and grocery store locations as per State law (AB-1826).



2022-2024 Objectives

1. Continue to monitor and enhance solid waste efficiency. This includes prescribing commercial services to provide routes impactful improvements.
2. Continue to address and find a solution for solid waste bins/enclosures for multi-family complex’s that comply with Cal Recycle regulations.
3. Continue to find operational efficiencies based on product and service recommendations.
4. Partner with CalTrans to deliver more Dump On Us events to Visalia residents.



<i>Performance Measurements - Natural Resource Conservation</i>						
<i>Strategy</i>	<i>Measure</i>	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Safely operate Household Hazardous Waste Collection Center.	Vehicle total	4,768	5,283	5,500	5,600	5,700
	Household total	5,224	5,914	6,000	6,100	6,200
	HHW safety incidents	0	0	0	0	0
Dump On Us	Tonnage	530	213*	600	780	780
Dump On Us Units	Vehicles and Trailers	2,376	2,662	3,800	4,940	4,940
Performance Measurements Outcome: The goal of achieving these metrics is to conserve the City's valuable natural resources, provide a healthy community environment, improve the quality of life of the City's citizens, and reduce the City's energy costs.						
*FY20/21 Actuals have a lower tonnage due to the cancellation of (3) DOU events during the COVID pandemic.						

WATER CONSERVATION -1045

Division Description: The Water Resources Division is a division of the city focused on conserving water resource within the City of Visalia. The division employs multiple forms of conservation, including enforcement of the City Water Conservation Ordinance, hosting water conservation education courses, and coordination with California Water Company and other city departments to ensure maximum utilization of city water resources. The Water Conservation Division is devoted to seeking new opportunities to educate city residents and promote water efficient practices.

2020-2022 Accomplishments

1. Participated in the Mid-Kaweah Groundwater Sustainability Agency including the filing of the first Groundwater Sustainability Plan with the Department of Water Resources.
2. Continued to provide community outreach and education regarding water conservation with enforcement action being implemented only when compliance through education did not occur.
3. Began the development of the first permanent basins at the eastside park and recharge facility.



2022-2024 Objectives

1. Prevent any further decline of the groundwater table measured on an annual basis beneath the City of Visalia.
2. Reduce overall outdoor watering by 5% compared to 20-21.
3. In collaboration with related city departments, select at least 1 city park to convert entirely to subsurface drip irrigation.



<i>Performance Measurements - Water Conservation</i>						
<i>Strategy</i>	<i>Measure</i>	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Conserve City's water by conducting community outreach, education, and ordinance enforcement.	Water resources presentations	42	39	18	36	36
	Notices issued	3,821	1,336	4,000	5,000	5,200
	Citations issued	443	98	700	850	865
Performance Measurements Outcome: The goal of achieving these metrics is to conserve and enhance one of City's most valuable resources, its groundwater supply and to comply with State and Federal regulations related to water.						

STREET MAINTENANCE - 3124

Division Description: The Street Maintenance division has eight employees and maintains the City's roadways in a smooth and safe condition to the satisfaction of the traveling public. They also respond to reports of hazardous conditions like potholes, obstacles in the roadway, and provide cleanup/assistance for vehicular accidents as called on by VPD. These activities are mainly funded by the Gas Tax fund, and with charges to Special Revenue and Enterprise Funds.

2020-2022 Accomplishments



1. Increased our Thin Skin Patch and Pot Hole Patching activity throughout the city in accordance with citizen requests and the Pavement Management Program.



2. Repaired collector and arterial roadways with Dig-Outs and Crack Seal.

3. Responded to all reported traffic hazards in roadways.



4. Assisted Engineering to successfully complete Reclamite, Cape Seal, and Crack Seal contracted projects per the Pavement Management Program.



5. Decreased our expenditures by improving in-house processes and revamping existing contracts.

2022-2024 Objectives

1. Continue to maximize the use of funding sources other than the General Fund.



2. Continue to utilize in-house staff to perform pavement maintenance activities as deemed necessary in conjunction with citizen requests and the Pavement Management Program.



3. Utilize and update the Pavement Management Program to designate streets within the City for maintenance, repair and replacement.

Performance Measurements - Street Maintenance









Goal: To cost effectively maintain and extend the useful life of the roadways in the City and to provide a smoother and safer traveling surface. In addition the Street Maintenance Division responds to emergencies affecting the City's roadways and assists other City divisions with infrastructure related to the City's roadways.

<i>Strategy</i>	<i>Measure</i>	Actual 2019-2020	Actual 2020-2021	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
DIG OUTS - extends the life of roadways by removing and replacing isolated deteriorated pavement on various city streets.	Tons of asphalt	50	175	500	500	500
CAPE SEAL - extends the life of roadways by placing aggregate chips over an asphalt binder as a sealant.	Number of linear feet of roadway	35,110	-	19,017	25,000	25,000
RECLAMITE – extends the life of the roadway pavement thru rejuvenation; by allowing rejuvenating oil to soak into the asphalt surface maintaining a supple sealed surface and keeping water from penetrating the asphalt	Miles of roadway	47	-	43	50	50
CRACK SEALING - extends the life of roadways by placing rubber emulsion in cracked pavement to reduce water penetration and limit degradation.	Number of linear feet of roadway	141,491	85,903	88,991	100,000	100,000
CONCRETE REPAIRS - eliminates trip hazards in sidewalks, remove deficiencies in gutters to remove standing water.	Number of locations	20	5	10	10	10
THIN SKIN PATCH - extends the life of roadways by recouping the structure of a badly deteriorated street.	Tons of asphalt	1,000	1,900	2,500	3,000	3,000
POT HOLE PATCHING - patches pavement with an asphalt mix to effectively and efficiently provide preventative maintenance on small deteriorated isolated areas.	Number of hours	1,835	1,150	1,200	1,200	1,200
SHOULDER REPAIR - provides needed roadway maintenance for safe travel.	Miles of roadway	15	10	10	10	10






TRAFFIC MAINTENANCE – 3126

Division Description: The Traffic Maintenance Division has three employees and its responsibilities include the maintenance of traffic signs, pavement markings, intersection traffic control and 130 signalized intersections. This division is supported in part by Gas Tax funding and cost recovery efforts.

2020-2022 Accomplishments

-  1. Maintained and serviced all City owned signalized intersections to provide efficient movement of traffic throughout the city.
-  2. Continued installing video detection units on updated and newly installed signalized intersections throughout the City.
-  5. Continued installing Uninterrupted Power System (UPS) battery backup at all traffic signals.
-  6. Began installation of 2070 traffic controllers for new and existing signal locations.
-  7. Provided maintenance and repair of existing traffic signs to provide safe guidance throughout the City. Began a replacement program to replace all regulatory, warning and guidance signs citywide to meet MUTCD retro-reflectivity standards.
-  8. Maintained the existing striping within the City to provide guidance for vehicle, bicycle, and pedestrian travel within the city.
-  9. Replaced faded, missing, or damaged street name signs to provide effective guidance throughout the city. Began a program to replace all street name blades citywide to meet MUTCD standards.
-  10. Provided maintenance for the City owned street lighting systems.

2022-2024 Objectives

-  1. Continue to install battery back-up systems to signal controlled intersections to be better prepared for emergency responses and continue to maintain and service all City owned signalized intersections to provide efficient movement of traffic throughout the city.
-  2. Continue to provide maintenance, repair, replacement of existing traffic signs to provide safe guidance throughout the City.
- 3. Continue installing the 2070 traffic controllers in existing traffic signal locations.
-  4. Continue to maintain the existing striping within the City to provide guidance for vehicle, bicycle, and pedestrian travel within the city.
-  5. Continue to replace faded, missing, or damaged street name signs to provide effective guidance throughout the city.
- 6. Begin program to repair/replace damaged or faded Type III permanent barricades citywide.
-  7. Continue to provide maintenance for the City owned street lighting systems.

Performance Measurements - Traffic Maintenance

Goal: To provide the public with a well maintained traffic control system.

<i>Strategy</i>	<i>Measure</i>	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Underground Service Alerts (USA) - provides contractors with utility information.	# of Underground Service Alerts completed	3,750	3,800	3,800	5,000	5,000
Striping & Marking - curb painting, stencil markings, and line striping are replaced and refreshed.	# of Gallons of Paint used.	675	750	800	1,000	1,500
Street & Regulator Signs - are manufactured and installed to replace faded, damaged or missing.	# of Street Signs installed.	1,050	1,320	1,400	1,400	1,400
Work Orders - provide specific task in the maintenance of traffic flow	# of Work Orders completed.	332	206	300	400	400

GRAFFITI - 3128

Division Description: Abate graffiti on public property including parks, landscape and lighting and city-owned buildings within 48 hours, 7 days a week. Division collaborates with public and private entities in removing graffiti on private properties, enhances public awareness of graffiti abatement, collaborates with law enforcement to bring more arrests, and collaborates with volunteers that assist in covering up minor graffiti within the community.

2020-2022 Accomplishments



1. Experienced a significant reduction in graffiti citywide compared to previous years.



2. Removed or covered 12,600 square feet of graffiti city-wide.



3. Responded to 971 removal requests.



4. Removed graffiti within 48 hours of receiving requests.

2022-2024 Objectives



1. Continue trend of reduced graffiti citywide.
2. Collaborate with Code Enforcement, local authorities, private homeowners, and other entities in removing graffiti on private property.
3. Increase public awareness in promoting graffiti awareness.

Performance Measurements - Public Works

Graffiti Removal - 3128

Measure	Actuals 2019-20	Actuals 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
Number of graffiti calls	395	339	420	430	430
Graffiti found by maintenance staff	526	349	550	560	560
Email and web reports	189	75	200	200	200
Hours spend removing graffiti	374	326	400	400	400
Sq.ft. removed or covered	24,040	11,272	28,000	30,000	30,000
Average removal response time.	1-2 days	1-2 days	1-2 days	1-2 days	1-2 days

WASTEWATER OVERVIEW

The Wastewater divisions are responsible for the collection, treatment, and disposal of wastewater generated from the more than 37,000 homes and businesses within the City of Visalia. As an enterprise fund, user fees provide 100% of the division's funding.

The wastewater collection system includes 13 lift stations and over 450 miles of sanitary sewer mains ranging in size from 4-inches to 54-inches in diameter. All lift stations are continuously monitored, via a telemetry system, to reduce the risk of sewer blockages and overflows. The wastewater flows to the Water Reclamation Facility (WRF) for treatment.

The WRF is designed to provide treatment and disinfection for up to 22.0 million gallons of wastewater per day (mgd). The treatment processes remove greater than 99% of total suspended solids (TSS) and biological oxygen demand (BOD); the regulatory requirement is 85%. Current flows average about 11.0 mgd, which is down from about 12.0 mgd since 2013. This decrease in flow is attributable to conservation efforts by Visalia residents.

WASTEWATER – ADMINISTRATION - 4331

Division Description: The administration division has three employees and is responsible for coordinating all aspects of the Wastewater Division, especially as it deals with regulatory and other outside agencies, consultants, the public, etc.

2020-2022 Accomplishments

1. Complied with all monthly and annual reporting deadlines for permits held by the Wastewater Division, including the facility's wastewater discharge permit, air district permits, and pretreatment program permits.

2022-2024 Objectives

1. Comply with all monthly and annual reporting deadlines for permits held by the Wastewater Division.
2. Maintain the facility in a clean and professional manner so it is presented appropriately to regulators and the general public.
3. Move forward with educational and outreach programs and materials.
4. Comply with new mandates such as Central Valley Salinity Alternatives for Long-Term Sustainability. As well as ever changing Regional Air Board regulations.

WASTEWATER – PLANT OPERATIONS - 4332

Division Description: The operations division has ten employees and is responsible for the overall performance of the WRF. These employees make daily process control adjustments to ensure compliance with permit requirements, and are chiefly responsible for controlling and adjusting the treatment processes of the facility.

2020-2022 Accomplishments

1. Maintained high level of operator certification. This allows greater flexibility in staffing and provides a clear indication of the competency of the operations staff.

Operator Certification levels

	2010	2012	2014	2016	2018	2020
Grade 1	11 %	0%	0%	0%	0%	0%
Grade 2	33 %	0%	0%	0%	10%	0%
Grade 3	56 %	88%	76%	77%	70%	80%
Grade 4	0%	12%	24%	11%	0%	10%
Grade 5	0%	0%	0%	11%	20%	10%

2. Streamlined new treatment processes to maintain compliance with permit limitations.
3. There were no time loss accidents during the two year cycle.
4. Updated operations database to include new equipment and processes.

2022-2024 Objectives



1. Continue to maintain effective operation of the WRF.
2. Maintain compliance with discharge limitations.
3. Continue streamlining wastewater treatment process and narrow processing parameters to lower energy demands for the plant as well as reducing wear on equipment.

WASTEWATER – QUALITY ASSURANCE - 4333

Division Description: The quality assurance division has two employees and is responsible for providing oversight to the WRF’s contract laboratory, calculating industrial billings, and monitoring, inspecting, and sampling the 10 large industrial dischargers and over 500 small commercial dischargers throughout the City. This federally mandated Pretreatment Program ensures a level of protection to the wastewater collection and treatment system.

2020-2022 Accomplishments

1. Administered the pretreatment program and complied with all regulatory guidelines.
2. Conducted annual facility inspections of all 10 significant industrial users.
3. Successfully completed Pretreatment Compliance Inspection (PCI), conducted by State Water Resources Control Board.
4. There were no time loss accidents during this two year cycle.

2022-2024 Objectives

1. Continued compliance with State and Federal regulations.
2. Review and update City’s Sewer Use Ordinance to ensure compliance with State and Federal guidelines.
3. Initiate Fat, Oil, and Grease program

WASTEWATER – MAINTENANCE - 4334

Division Description: The maintenance division has nine employees and is responsible for preventative and corrective maintenance for the equipment and structures at the WRF.

2020-2022 Accomplishments

1. Performed preventative maintenance on all equipment in accordance with manufacturer’s specifications.
2. Received training on proper maintenance of new equipment and processes.
3. Created and closed approximately 4,436 individual work orders related to facility equipment.
4. There were no time loss accidents during this two-year cycle.

2022-2024 Objectives

1. Continue with an effective preventative maintenance program.

WASTEWATER / STORMWATER – COLLECTIONS - 4335/4881

Division Description: The collections division has twelve employees and is responsible for maintaining the sewer collection system, which includes more than 450 miles of sanitary sewer mains, more than 250 miles of storm mains, and 45 lift stations. Duties include video inspection and cleaning of mains, coordinating new sewer hook-ups, and locating underground facilities. This division is also responsible for maintaining the waterways and ponding basins throughout the city.

2020-2022 Accomplishments

1. Maintained over 525 miles of sanitary sewer mains and over 250 miles of storm sewer mains throughout the City.
2. Maintained over 30 miles of waterways through the City.
3. Responded to routine and emergency calls for service.
4. Significantly reduced storm-related issues within the collection system and waterways.
5. No sanitary sewer overflows (SSO) during this two year cycle.
6. Modified and rehabilitated various ponding basins to facilitate groundwater recharge efforts.
7. Repaired damaged Mill Creek culvert wall at Center & Tipton.



2022-2024 Objectives

1. Identify and correct deficiencies within the sewer system.
2. Modernize the division's data collection and management system.
3. Continue to rehabilitate ponding basins to minimize flooding issues and to maximize recharge potential.



WASTEWATER – BIO SOLIDS - 4336

Division Description: The bio-solids division has two employees and is responsible for the handling of dewatered biosolids. This division is also responsible for weed control at the WRF.

2020-2022 Accomplishments

1. Removed approximately 2,500 dry tons of biosolids per year for beneficial reuse.
2. Effectively managed drying beds to ensure continuity of operations during wet weather.

3. Maintained an effective weed control program.

2022-2024 Objectives

1. Continue effective sludge management program.
2. Continue to aggressively control unwanted vegetation.

WASTEWATER – FARMING OPERATIONS - 4344

Division Description: The Farming division has no employees and was set up to segregate farming revenue and expenses from wastewater user fees and expenses. Land lease income and proceeds from the sale of crops is used by the wastewater division to offset monthly wastewater rates charged to City residents and businesses.

2020-2022 Accomplishments



1. Used approximately 15,352 million gallons of recycled water to irrigate agricultural crops.



2. Used 336 million gallons to irrigate the Valley Oaks golf course.



3. Delivered 2,434 million gallons (7,470 acft) of recycled water to Tulare Irrigation District (TID).

4. Harvested 453,550 pounds of walnuts from 130 acres.

5. Harvested 536,421 pounds of pecans from 445 acres.

6. Converted all tree acreage to sprinkler irrigation.

2022-2024 Objectives



1. Continue to utilize recycled water to irrigate crops and landscaped areas.
2. Expand recycled water use on agricultural fields.
3. Determine long-term usage for agricultural land near WWTP

Performance Measurements - Wastewater

Goal: To provide the public with a high quality, reliable and cost effective treatment of sewer wastewater that meets the federal, state, regional standards and meets the local publics current and future needs.

Strategy	Measure	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
PLANT OPERATION:						
Compliance with Governmental Regulations - ensures compliance with applicable regulations	# of violations received	1	0	0	0	0
Treatment of Wastewater - provides community with the treatment of sewer waste stream	# of millions of gallons (Mgd) treated a day	11.62	11.80	11.70	11.60	11.60
Generator MW-hour production - reduces the energy consumption costs	# of Mega Watt (MW) hours produced	-	-	-	3,500	3,500
Septic Truck Loads - provides treatment of waste for septic haulers	# of septic loads processed	2,827	3,098	3,592	3,500	3,500
Grease Loads - Reduces the risk of sanitary sewer overflows.	# of grease loads processed	803	890	848	850	850
After Hour Call Backs - reflects the efficiency of the plants operation during non-business hours.	# of call backs incurred	134	130	200	150	150

Strategy	Measure	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
QUALITY ASSURANCE:						
Laboratory Test - measure of the quality control effort	# of tests performed	12,680	12,700	13,000	14,000	14,000
Surveillance Monitoring Reports Measurement of effort in enforcing pretreatment program	# of monitoring	2,200	2,200	2,200	7,800	7,800
Inspections - provides protection for the treatment processes	# of Significant Industrial Users (SIU)	10	10	10	15	15
	# of Non-significant Industrial Users (NIU)	-	-	-	400	200
Samples - Measurement of effort in enforcing pretreatment program	# of Surcharge samples	500	500	500	2,000	2,000
	# of Compliance Confirmation samples	514	514	514	2,000	2,000
COLLECTIONS:						
SANITARY - Provides a measure of the level of effort taken to maintain the sanitary sewer collection system	# of miles of sewer lines cleaned	128	125	120	125	125
	# of main line plug ups	4	15	10	15	15
	# of lateral plug ups	17	22	10	20	20
	# of sanitary sewer overflows	-	-	1	1	1
FARMING OPERATIONS						
Water Reuse - provides for the efficient disposal of treated water.	# of millions of gallons per year applied to the City's farm	226.5	240.8	234.6	250.0	250.0

SOLID WASTE OVERVIEW

Solid Waste divisions are responsible for the collection and disposal of residential, commercial and industrial solid waste. The operation services more than 38,000 residential customers and over 3,000 business customers within the City of Visalia. As an enterprise fund, 100% of operational revenues come from user fees.

The Solid Waste operation currently has 58 employees. There are 40 separate residential routes for each waste stream (trash, recycle, green waste) and 18 commercial routes within the City. Residential routes utilize 96-gallon carts that are collected with automated side load trucks. Each waste stream is collected separately. Commercial accounts utilize a variety of bins and boxes, ranging from two-yard bins to forty-yard boxes, and are serviced with either a front load refuse truck or a roll off truck. By law, residential accounts and most commercial accounts are required to separate trash, recyclables, and green waste.

Beginning with fiscal year 2020/21, all maintenance and delivery work was transferred into a new Maintenance division. This change has increased staff efficiency and productivity and distributed workloads more evenly.

DIVERSION


The State goal is to have a minimum of 75% overall diversion from landfills by 2020. The most current numbers available from the State currently are for 2019. In 2019, the State overall diversion rate was 37% In comparison, the City reached 36%.

The state has set a goal of 6.5 pounds per person per day of solid waste. For the most recent year, Visalia achieved a PPD rate of 5.12. This is significantly below the maximum PPD target, which is very good.



SOLID WASTE ADMINISTRATION - 4418

Division Description: The administration division is staffed by one employee and provides for overall administration and management of the Solid Waste operation.

2020-2022 Accomplishments

- 
1. Added two Residential operators due to growth to cover increased number of routes.
 2. Ordered 19 new trucks which are 50% funded through a CMAQ grant. City will receive \$2,993,000 in grant reimbursement for the purchase.
 3. Completed phase out of the split cart and completed the conversion to a 3-can system for all residential customers.
 4. Recycled and disposed the obsolete split cans.

2022-2024 Objectives

- 
1. Continue to aggressively seek grant funding for various capital projects, including equipment purchases.
 2. Continual optimization of residential and commercial routes.
- 
3. Continue to develop, implement, and expand a commercial food waste/organics collection program that complies with AB1826 and SB1383.
 4. Review and revise the current municipal code to address a standard bin (residential or commercial) for various multi-family developments (5 packs) that pose challenges for collection.
 5. Continue to seek ways to increase diversion through educational materials and public outreach

SOLID WASTE – CONSTRUCTION & DEMOLITION / WASTE REDUCTION (C&D) - 4421

Division Description: The Construction and Demolition Division is responsible to ensure proper routing of construction waste and recyclables. Per AB1374, all new construction, including remodels over 100 square feet, require the builder to segregate and recycle construction and demolition debris. City issues a separate C&D permit for such projects at the time the building permit is issued. Weight tickets are submitted to verify compliance.

2020-2022 Accomplishments

1. The table below indicates the number of C&D permits issued annually.

Year	C&D Permits issued
2018	769
2019	1,272
2020	771
2021	750

2022-2024 Objectives

1. Develop a more streamlined system to track and determine compliance with C&D requirements.
2. Work with the Community Development department to require the submission of weight tags on all C&D projects prior to final sign-off by City Building Inspector.
3. Create report processes for year-to-year comparisons.

SOLID WASTE – RESIDENTIAL - 4443

Division Description: The residential division is staffed with 34 full time budgeted positions and is responsible for servicing about 38,500 residential accounts. Each account has three 96-gallon carts, one each for trash, recyclables, and green waste. Each cart is serviced once per week. Ongoing assemblies, delivery, pick up and maintenance of an inventory of approximately 120,000 carts is also conducted. Residential operations also participate in six Dump on Us events as well as other events each year.

2020-2022 Accomplishments

1. Continued the residential food waste/organics collection program using the green waste carts. Increased green waste collection accounts per State mandates.
2. Participated in six Dump On Us events.
3. Created procedure for supervisors to enter individual waste tickets into software to have improved reporting.
4. Collected the following tonnages annually:



	2018	2019	2020	2021
Trash	29,785	30,380	40,436	43,175
Recyclables	10,178	10,380	9,969	11,281
Green waste	29,148	28,592	26,925	25,023

2022-2024 Objectives

1. Monitor collection routes for contamination of recyclables and green waste containers and continue enforcement program that encourages recycling in a positive manner in those areas which have high contamination levels.
2. Monitor routes and modify as needed to achieve the highest collection efficiency possible.
3. Continue efforts to decrease landfill tonnages.



SOLID WASTE – ROLL-OFF - 4444

Division Description: The roll-off division is staffed by three employees and is responsible for servicing all of the large 20, 30 and 40 yard roll-off boxes. This division also participates in the maintenance, delivery and pickup of both bins and boxes throughout the City.

2020-2022 Accomplishments



1. Separates mattresses for recycling at Dump On Us events; approximately 150 mattresses collected per event.
2. Successfully coordinated the six Dump On Us events per year, servicing up to 900 vehicles per event. Roll off boxes play an important part in the events to be able to haul off all the green waste, metal and large items.
3. Collected the following tonnages annually:

	2018	2019	2020	2021
Trash	10,664	10,877	13,375	14,337
Recyclables	7,679	7,833	1,832	1,842
Green waste*	912	930	42	816

*Construction and Demolition.

2022-2024 Objectives

1. Identify means to increase recycling within this division.
2. Evaluate box routes for efficiency to increase the number of boxes that can be collected in a work day.
3. Increase Roll Off business to keep up with the demand of the industrial growth.

SOLID WASTE – FRONT LOAD - 4445

Division Description: The Front load division is staffed by 20 full time positions and is responsible for servicing all of the bins (2-yard to 10-yard) in the City. Bins can be serviced up to five times a week with routes varying daily.

2020-2022 Accomplishments



1. Revised recyclable collection routes and expanded to cover expanding commercial recycling demand.



2. Worked with multi-family units to decrease contamination and increase recycling diversion for those accounts.

3. Created procedure for supervisors to enter individual waste tickets into software to have improved reporting.

4. Collected the following tonnages annually:

	2018	2019	2020	2021
Trash	33,095	33,757	29,405	28,558
Recyclables	7,679	7,833	4,275	4,297
Green waste	3,239	3,177	2,992	2,780

2022-2024 Objectives

1. Continue to Increase customers in the front load green waste and compost recycle routes.



2. Increase the recycling diversion at the Dump On Us events.

3. Increase overall recycling diversion rates for front load operation.

Performance Measurements - Solid Waste


Goal: To provide excellent customer service, reliability, and cost effective solid waste services to residences and businesses that maximizes manpower and meet the public's needs and the City's growth. Continue to strive to meet State goals of 75% total diversion rate. Stay under CalRecycle Pounds/Person/Day (PPD) target of 6.5.

	2020	2021	2022	2023
Waste collected (tons)				
Trash	82,853	84,768	85,616	86,472
Recyclables	16,090	17,472	17,647	17,823
Green Waste	30,001	29,436	29,730	30,028
Landfill Diversion (%) Goal	35.74%	35.62%	35.62%	35.62%
PPD (pounds/person/day)	5.05	5.15	5.17	5.18
Customer Accounts	41892	42,438	42,862	43,291
Residential	38825	38,965	39,355	39,748
Commercial	3067	3,473	3,508	3,543
Number of employees	53	54	55	57
Residential	33	34	34	35
Commercial	20	20	21	22
Accounts per employee				
Residential	1177	1146	1157	1136
Commercial	153	174	167	161


FLEET MAINTENANCE - 5012

Division Description: The Fleet Maintenance division has twelve employees and maintains the City's entire fleet of vehicles and equipment, performing preventative maintenance on a total of over 600 City vehicles and pieces of equipment. It minimizes mechanical failures and keeps 98% of the fleet in operation each day. This division also assists with the management of the City's Vehicle Replacement fund, to ensure cost effective replacement of vehicles.

2020-2022 Accomplishments

- 
1. Serviced and maintained over 600 City vehicles and equipment in a cost effective manner and minimized vehicle down time, keeping a minimum of 98% of the fleet mechanically sound and available for service.
 2. Continued to maintain parts inventory at the lowest possible cost while providing appropriate parts quality and availability (minimizing down-time).
 3. Continued to maintain the fuel dispensing system and vehicle washing facility operational with minimal down time.
 4. Continued to assist in the writing of specifications and acquisition of vehicles and equipment.
 5. Continued to assist in the disposition of vehicles and equipment that were replaced.

2022-2024 Objectives

- 
1. Service and maintain over 600 City vehicles and equipment in a cost effective manner and minimized vehicle down time, keep a minimum of 98% of the fleet mechanically sound and available for service.
 2. Continue to maintain parts inventory at the lowest possible cost while providing appropriate parts quality and availability (minimizing down-time).
 3. Continue to maintain the fuel dispensing system and vehicle washing facility operational with minimal down time.
 4. Continue to assist in the writing of specifications and acquisition of vehicles and equipment.
 5. Continue to assist in the disposition of vehicles and equipment that were replaced.

Performance Measurements - Fleet Maintenance

Goal: To provide quality cost effectively maintenance of the City's fleet including responsive service and keeping the fleet available for use.

<i>Strategy</i>	<i>Measure</i>	Actual 2019-20	Actual 2020-21	Projected 2021-22	Forecast 2022-23	Forecast 2023-24
To have the City's fleet readily available for use.	Percentage of the City's fleet available for use.	98%	98%	98%	98%	98%
To provide cost effective service.	Hourly shop labor rates	\$110	\$110	\$110	\$110	\$110
To prevent breakdowns and extend the useful life of the fleet.	The number of preventative work orders processed	1,143	1,211	1,230	1,250	1,265
To maintain the fleet to be mechanically sound.	The number of repair work orders processed	4,560	3,669	3,700	3,800	3,900
To maintain the minimum amount of inventory, while ensuring an adequate supply.	Inventory Turnover in Days - Parts	60	60	60	60	60
	Inventory Turnover in Days - Fuel	7	7	7	7	7
To increase the City's use of alternative fuels.	Percentage of the City's fleet using alternative fuels	25%	25%	26%	27%	28%

CAPITAL IMPROVEMENT PROGRAM (CIP)

The Capital Improvements Program (CIP) budget includes all departmental projects and equipment or vehicle purchases costing over \$10,000. These Capital Projects are separated from the Operating Budget with the use of various funds. This provides greater transparency for our Capital Improvement Program and prevents artificially inflated numbers in our Operating Budgets.

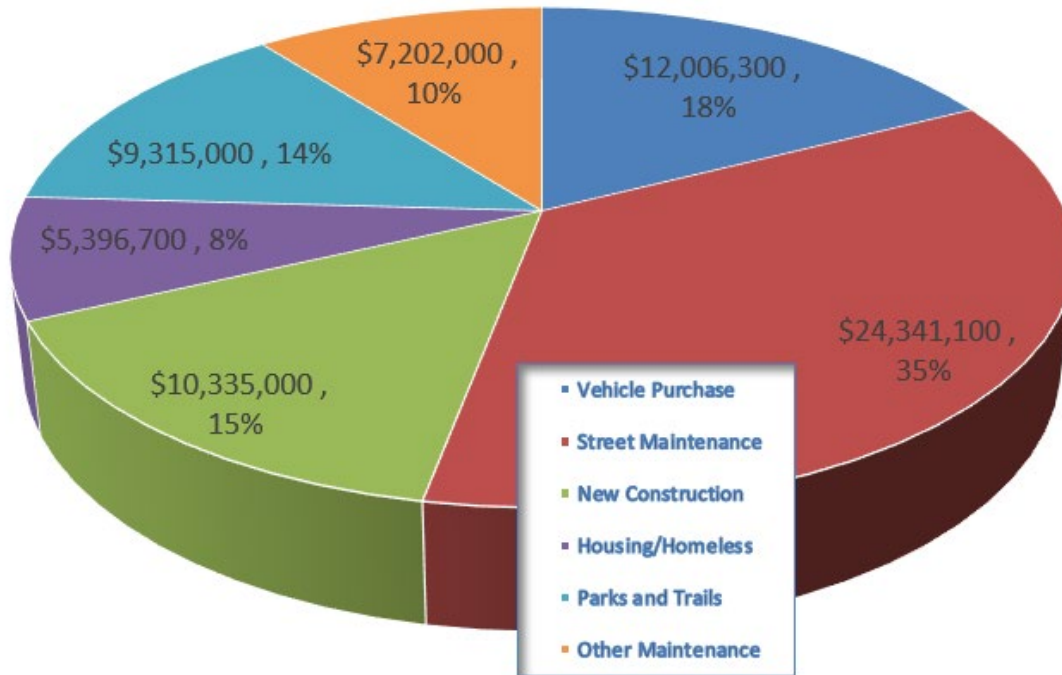
Each fund operates independently, and projects are planned based on the intended purpose of the specific fund. These projects include the construction of streets and public facilities, the purchase of major pieces of equipment and vehicles, maintenance of existing facilities, land acquisitions for city use, preparation of planning documents and other construction projects. Fund revenues come from various sources; including, but not limited to, State and Federal grants, Sale Tax, Impact Fees, Enterprise Fees, and General Fund appropriations.

The top 25 Capital Improvement Program projects (by cost, highest to lowest) are presented below. These 25 projects represent 63% of the total capital improvement program appropriations for the 2022-23 and 2023-24 budget years combined.

Top 25 CIP Submittals 2022/23-2023/24 Budget

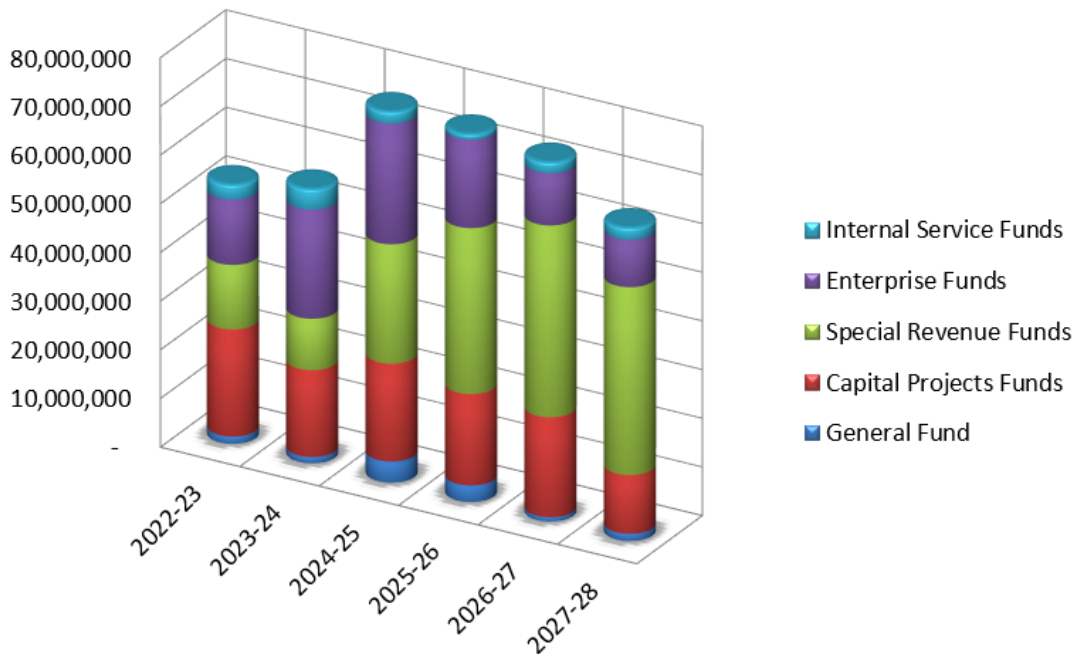
#	Project Title	22/23	23/24	2-Year Total	Funding Source
1	Purchase Fixed Route Buses	3,533,300	4,947,700	8,481,000	452 (4520)
2	Cape Seal - Measure N	3,600,000	4,000,000	7,600,000	141 (1410)
3	Pavement Rehabilitation - SB1	4,100,000	3,300,000	7,400,000	113 (2390)
4	American Street Trunkline Extension	714,200	3,120,800	3,835,000	231 (2490)
5	Replace and Relocate Sanitary Sewer Mains	1,500,000	1,500,000	3,000,000	431 (4330)
6	Bus Transfer Station	1,000,000	2,000,000	3,000,000	452 (4520)
7	Home Investment Partnerships (HOME) ARP Project	2,700,000	0	2,700,000	321 (6310)
8	Navigation Center Project	2,696,700	0	2,696,700	301 (3010)
9	Shirk St. and Walnut Ave Roadway Improvements	0	2,600,000	2,600,000	301 (3010)
10	3-Acre Neighborhood Park	1,200,000	1,275,000	2,475,000	211 (2440)
11	Riggin Widening - Kelsey to Shirk	2,375,000	0	2,375,000	241 (2520)
12	Modoc Basin Trail	265,000	2,005,000	2,270,000	132 (2420)
13	Developer Reimbursement TIF Program	1,100,000	1,100,000	2,200,000	241 (2520)
14	Replace (5) Solid Waste Residential Side Load Trucks	0	1,907,500	1,907,500	441 (4410)
15	Santa Fe Street Corridor Environmental Cleanup	1,886,200	0	1,886,200	241 (2520)
16	Greenway Trail - Mill Creek to St. John's	20,000	1,810,000	1,830,000	301 (3010)
17	Replace Pierce Quantum Ladder (Truck 51) with similar	1,617,800	0	1,617,800	502 (5020)
18	3-5 Acre Neighborhood Park	1,540,000	0	1,540,000	211 (2440)
19	Visalia Parkway Widening - Mooney to Dans	1,500,000	0	1,500,000	131 (2410)
20	Oak Avenue Extension	181,600	1,284,500	1,466,100	131 (2410)
21	Thin Skin Patching - Gas Tax	700,000	700,000	1,400,000	111 (2370)
22	Storm Sewer Oversizing	1,100,000	200,000	1,300,000	221 (2450)
23	Mission Linen Soil Remediation	857,900	365,900	1,223,800	431 (4330)
24	5-Acre Neighborhood Park	0	1,200,000	1,200,000	211 (2440)
25	ADA Compliance Projects - CDBG	419,000	673,000	1,092,000	311 (6110)
Top 25 Project Total		34,606,700	33,989,400	68,596,100	

Chart 1: Top 25 2-Year Capital Improvement Program Projects by Type



The full 6-Year Capital Improvement Program Plan includes 413 unique projects. There are 214 projects proposed for appropriation in the 2022-23 and 2023-24 budget years. A summary of the 2022-23 and 2023-24 Capital Improvements Program follows on Page 11-5.

Chart 2: 6-Year Capital Improvement Program Budget by Fund Type



2022/23 - 2027/28 Capital Improvements Program SUMMARY OF CAPITAL PROJECTS

Fund Name (Number)	2022-23	2023-24	Future Capital Projects	Page
General Fund (001)	1,443,900	1,292,200	10,118,800	11-5
General Fund Designation (Police Unclaimed Funds-012)	52,000	-	-	11-16
General Fund	1,495,900	1,292,200	10,118,800	
Gas Tax (111)	2,679,800	2,615,000	12,770,000	11-19
SB1 - RMRA (113)	4,100,000	3,300,000	13,600,000	11-26
Measure R-Local Fund (131)	3,919,800	3,892,000	15,648,200	11-27
Measure R-Trailways (132)	491,500	2,315,000	400,000	11-35
Measure R-Regional Projects (133)	-	-	5,780,000	11-37
Measure N (141)	3,693,900	4,061,800	11,976,000	11-38
Visalia Baseball (157)	200,000	-	-	11-39
Underground Water Recharge (224)	284,300	-	6,832,400	11-51
Waterways Maintenance (251)	-	107,000	1,326,000	11-64
Permanent Local Housing Allocations (258)	441,500	-	-	11-65
Landscape and Lighting (273)	252,000	766,000	3,137,000	11-69
Community Development Block Grant (CDBG-311)	2,514,200	763,000	788,000	11-85
Home Investment Partnerships (HOME) Grant (321)	2,311,800	-	-	11-87
Successor Agency Housing (SAH-362)	1,100,000	-	-	11-88
Special Revenue Funds	21,988,800	17,819,800	71,469,600	
Corporation Yard Impact Fee (103)	-	-	1,637,500	11-17
Fire Impact Fee (106)	-	75,000	150,000	11-18
Park & Recreational Facilities (211)	3,720,000	2,572,700	54,218,100	11-40
Storm Sewer Construction (221)	1,387,000	270,600	11,877,500	11-45
Transportation Impact Fees (241)	6,979,200	5,239,300	49,808,000	11-56
Waterways Fund (261)	927,300	546,000	6,560,500	11-66
State Transportation Fund (281)	275,000	1,875,000	12,363,400	11-71
Capital Projects Funds	13,288,500	10,578,600	136,615,000	
Storm Sewer Deficiency (222)	20,000	111,000	1,914,500	11-49
Wastewater Trunk Line Construction (231)	844,200	3,635,800	8,740,700	11-54
Animal Services (406)	70,900	-	-	11-89
Airport (411)	170,000	775,000	4,008,000	11-90
Wastewater (431)	5,582,100	5,156,700	26,715,800	11-92
Solid Waste (441)	1,220,000	4,197,000	14,825,800	11-101
Transit Capital (452)	5,331,300	8,288,500	3,232,500	11-106
Storm Sewer Maintenance & Operations (481)	175,200	285,000	3,956,100	11-110
Enterprise (Business-type) Funds	13,413,700	22,449,000	63,393,400	
Fleet Maintenance (501)	70,000	422,000	20,000	11-113
Vehicle Replacement (502)	2,148,700	1,780,400	4,037,900	11-115
Police Vehicle Replacement Measure T (503)	-	-	631,200	11-121
Fire Vehicle Replacement Measure T (504)	-	985,100	-	11-122
Information Services (511)	723,000	890,000	3,128,000	11-123
Internal Service Funds	2,941,700	4,077,500	7,817,100	
Total Capital Appropriation	53,128,600	56,217,100	289,413,900	

*Multi-funded projects (Fund 301) -- see page 11-75

Budget Preparation

Over the course of 5 Council meetings during the months of February and March 2022, the City Council reviewed the various portions of the Capital Improvements Program (CIP) Budget in detail. In preparation for presentation to Council, projects were reviewed by staff to determine the appropriate funding source for each. Within each separate fund, the projects were prioritized with particular emphasis being placed upon projects which fulfill the requirements of General Plan Elements and represent priorities set by the City Council. This process has produced the current 6-year Capital Improvement Plan for 2022/23 – 2027/28.

In the pages that follow, each fund is summarized beginning with a brief description of revenues and any restrictions on their use. A short cash balance summary shows the projected cash flow for each fund over the 6 years of the capital plan. This is followed by a listing of the projects included in each fund. The Capital Improvement Program includes the appropriations for the 2022/23 and 2023/24 fiscal years, along with four additional years presented for planning purposes (2024-2028).

A map reference is provided in the summary for appropriated projects (2022-2024) that can be mapped. The map reference refers to one of 4 maps of the City of Visalia. The maps (A, B, C and D) divide the City into four quadrants along Demaree and Highway 198 as follows:

Map Quadrants

Using Demaree St. and Hwy 198 as Axis Lines

Northwest	Map A (page 11-131)
Northeast	Map B (page 11-132)
Southwest	Map C (page 11-133)
Southeast	Map D (page 11-134)

A directory of map points for maps A-D begins on page 11-127.

**General Fund - 001 (1010)
2022/23 - 2027/28 Capital Improvement Program**

This fund's revenues include sales and property taxes, business licenses, transient occupancy taxes, fees for services and interest earnings. These revenues, for the most part, are discretionary and can be used for anything approved by City Council.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Available for Capital Projects	0	(58,900)	(95,700)	(3,440,300)	(5,855,100)	(5,737,100)
Contribution from Operating for Capital	1,305,000	1,255,400	1,000,000	1,000,000	1,000,000	1,000,000
Grant Funding	80,000					
Capital Improvements	(1,443,900)	(1,292,200)	(4,344,600)	(3,414,800)	(882,000)	(1,477,400)
Total Resources Available for Future Projects	(58,900)	(95,700)	(3,440,300)	(5,855,100)	(5,737,100)	(6,214,500)

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Projects Rated 1A:													
1	9 New Thermal Imaging Cameras (TIC); 2 Bullard LDX TIC's to replace units not replaced through recent grant funding for all front line apparatus. Also add 7 SEEK FirePro X TIC's (FirePro) for on-duty Fire Captains replacing older technology becoming costly to repair. FirePro is worn by personnel entering a structure fire providing thermal imaging capabilities to detect heat difference in an atmosphere or area, locate fire victims and downed firefighters, locate the seat of the fire, locate hidden heat or fire behind walls/ceilings, identify the flow path of heated smoke and gases, and for various purposes on hazmat incidents. Enhances safety and efficiency.	Derek Fricke	EQ0204	--	Fire	1A	N/A	17,300					
2	8 Bendix King (BK) BKR5000 Portable (Strike Team) Radios: Both BK radio models VFD utilizes for Strike Teams have been discontinued by the manufacturer as obsolete and are needing repair frequently. BK can only guarantee 2-5 more years of service/support for these models. The new replacement model is Bendix King BKR5000 which is a P25 compliant radio for reliable interoperability with federal, state and local communications equipment.	Derek Fricke	EQ0205	--	Fire	1A	N/A		22,400				
3	Public Safety Traffic Signal Pre-emption System: Install three (3) Emergency Vehicle Pre-emption Systems at existing traffic signals at various locations throughout the City every other year. This system allows emergency response vehicles to control traffic signals along their route. Newer traffic signals have EVP's included; however, there are approximately 45 existing traffic signals within the City without an EVP system. (Multi-funded: \$100k every other year from \$75k Fire Impact Fees (106) and \$25k General Fund (001).)	Casey Chu	CP9531 (3010)	--	Fire	1A	N/A		25,000		25,000		25,000
4	Blain Park Retaining Wall: Remove and dispose of old wooden retaining wall around the Blain Park restroom building which is beginning to decay. Install new 172 linear feet of block wall to match the existing wall around the nearby playground. The retaining wall keeps the bank of soil from eroding down into the sidewalk around the entrance of the restroom facility.	Alvin Dias	CP0530	--	Parks	1A	D17	100,000					

General Fund - 001 (1010) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Projects Rated 1A: (Continued)													
5	6th Cycle Housing Element Update: Identify the communities housing needs and state goals, objectives, policies and programs for housing production, rehabilitation, and conservation to meet those needs, in accordance with State Law which mandates that all California jurisdictions maintain and regularly update a general plan housing element that is approved by the State Department of Housing and Community Development.	Paul Bernal	CP0531	--	Com Dev	1A	N/A	165,000					
Projects Rated 1B:													
	General Plan Land Use Designation for Reserve Areas: Funding for consultant to assist Planning staff update the Visalia General Plan and establish land use designations for the Reserve area in the southwest quadrant of the community. In this area, it is anticipated that future growth would extend from the immediate Airport zoned land and eventually south and eastward to both sides of Caldwell Avenue.	Paul Bernal	CP0532	--	Com Dev	1B	N/A	150,000					
6	Comprehensive Zoning Ordinance Update: Required periodically to reflect changes in new commercial uses, mandated changes due to new state law, and keep up with market place trends. Project will allow substantial changes to be completed in a focused review rather than small, ongoing periodic updates. Last completed in 2017.	Paul Bernal	CP0533	--	Com Dev	1B	N/A		50,000				
7	Police Records Purging and Destruction: Department has reports from 1955 to present. A majority of records are no longer required and it is recommended that files be purged. Process requires an inventory of all records maintained by department. PD files maintain approximately 792,000 reports. Due to volume, it is necessary to outsource. Project will begin with purging eligible reports (2019 and older). Each phase of the project will address 4 years of data.	Liz Ybarra	CP0534	--	PD	1B	N/A	75,000	90,000	100,000	100,000	100,000	100,000
8	Police Microfiche Conversion - Phase 2: In 2017 Records outsourced police reports contained on microfiche and microfilm to Peele Technologies in order to have them digitized. Peele technologies went out of business but completed the job. In total we received over 370 discs of data. The remaining files need to be converted to Microfiche.	Liz Ybarra	CP0535	--	PD	1B	N/A	36,000					
9	5 Sets E-Draulic Rescue Combination tools: The new E-Draulic combi tool is a single tool that only requires a battery to be inserted and a switch to be activated. It is safer, weighs less, less noise, no hydraulic hoses with fluid, no gasoline, and less moving pieces which should result in less repair costs. These tools would replace TNT Combi tool that are 15 years old and coming to the end of their life and require repairs often. Currently this tool is gas-powered with a fluid reservoir and consists of 3 pieces that are used together to perform extrication. Fire has applied for AFG grant funding however this purchase would move forward if no grant is awarded.	Derek Fricke	EQ0206	--	Fire	1B	N/A	68,800					
10													

General Fund - 001 (10'10) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Projects Rated 1B: (Continued)													
	Industrial Land Inventory Analysis: Assess supply of industrial zoned land and market potential, identifying possible properties to plan for future industrial and necessary infrastructure considerations. Ideally, the analysis will also identify potential industrial tenants that could be attracted to Visalia.	Devon Jones	CP0536	--	Admin	1B	N/A	60,000					
11	4th of July Fireworks: Funding towards a 4th of July Community Fireworks event. Proposed budget will be provided to another local entity to be used towards the cost of a fireworks display.	Jeremy Rogers	CP0237	--	Admin	1B	N/A	12,000	12,000	12,000	12,000	12,000	12,000
12	Police Recruitment Video: A professionally produced video to assist in recruitment process. There are 18 officer positions vacant as of 10/2021.	Liz Ybarra	CP0537	--	PD	1B	N/A		30,000				
Projects Rated 2A:													
	Park Restroom Doors: Remove and replace old doors and frames at Blain Park, Whitendale Park, Plaza Park, and Riverway Sports Park restrooms with new doors and frames to include magna-lock autolocking mechanisms to lock restrooms during park closure hours.	Alvin Dias	CP0389	--	Parks	2A	D17 D20 C14 B29	122,000					
14	Maintain City Owned Property Leased to Tenants: Maintenance of City leased property such as the Creative Center, Icehouse, etc. As these properties age, needs for various maintenance issues arise.	Renee Nagel	CP9491	--	Fin & Tech	2A	N/A	50,000	50,000	50,000	50,000	50,000	50,000
15	Maintain City Owned/City Occupied Property: Maintenance and repair of various City owned and occupied properties to provide for replacement of air conditioners, pressure washing, repair of storm and vandalism damage, etc. As these properties age, needs for various maintenance issues arise.	Renee Nagel	CP9708	--	Fin & Tech	2A	N/A	50,000	50,000	50,000	50,000	50,000	50,000
16	Raceway Analysis and Erosion Control Plan: Need to conduct a structural integrity and erosion impact analysis for the 'berm' that the seating, concessions and announcers box are constructed on and identify any issues to address for continued use at the site. Additionally, identify erosion impacts on westside of 'berm' and develop erosion control plan.	Jeremy Rogers	CP0538	--	Parks	2A	C14	50,000					
17	Replace Visalia Emergency Communications Center (VECC) PTZ Exterior Cameras: Reoccurring hardware failure with the Power over Ethernet (POE) Range Extender.	Liz Ybarra	CP0539	--	PD	2A	B24	25,000					
18	Parking Structure LED Conversion: Replace florescent light fixtures in both Acequia parking structures with LED. Cost includes \$142k for the replacement of 600 light fixtures, which will be purchased directly by the City to obtain the best pricing. The remaining \$158k will be used to contract labor for the installation. LED bulbs are estimated to be 40% more energy efficient than florescent, with a longer life which will increase savings over time. This project will increase the lighting level at the parking structures, while saving on energy usage.	Joe Cote	CP0540	\$\$\$	Pub Works	2A	B25		300,000				
19													

General Fund - 001 (1010) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Projects Rated 2A: (Continued)													
20	Police Cell Phone replacements: SE iPhone is 4G, will need to upgrade to 5G and higher capacity phones to work with new applications. Current iPhone 13 just released As IT recommends Replacement/ Dept Wide	Liz Ybarra	EQ0207	--	PD	2A	N/A		100,000				
Projects Rated 2B:													
21	New 1/2 Ton Pickup for Fire Marshal: The current Fire Marshal position is assigned a full size SUV ghost vehicle (#222222) which is not eligible for replacement in the vehicle fund, but has exceeded its useful life. Use of the current vehicle has averaged over 500 miles monthly. The requirement for emergency upfit of Fire vehicles makes the continued short-term use of ghost vehicles impractical.	Corbin Reed	VH0245	\$\$	Fire	2B	N/A	70,200					
22	Configure Accela Business Tax Module: Configure and implement existing Accela Business Tax (BT) module owned by City to improve billing and cash receipting processes, and implement online payments. BT is responsible for billing and receipting over \$3million in General Fund Revenue annually. Provides professional services to include report writing. The current configuration of Accela for BT requires intervention and support from Information Systems (IT) for delinquency and regular billings, email reminders, and gross receipts mailings. Proposed setup would allow BT staff to generate billing/mailling files without assistance from IT and save approx. 2-3 weeks of IT staff time annually.	Melody Murch	CP0541	--	Fin & Tech	2B	N/A	50,000					
23	Purchase of two new 7X12' hydraulic dump trailers: Employees will be more efficient and able to haul much larger quantities of debris per trip. This will make the need to drive to the Corporation Yard less frequent and will also minimize the time it takes to dump each load, eliminating the need to manually unload the trailer. Loads will also be covered with a trailer mounted tarp to eliminate the risk of debris falling out on the roadway. This equipment will make staff more productive, raise the maintenance levels and reduce the risk of injury from physically unloading the debris.	Alvin Dias	VH0246	\$	Parks	2B	N/A	26,200					
24	Audio/Video Equipment Upgrade at Fire Training Building: This is a partial replacement of outdated, non-working cables and equipment associated with the AV system in the training classroom. The current audio video system is failing to meet the needs of the training division. This equipment has been operational since 2009 and was not designed for today's current technology needs and the formats are no longer applicable to most training formats.	Nick Branch	CP0542	--	Fire	2B	A16	23,000					
25	Police District 2 Gates - Completion of Project: Installation of new gates which can be serviced by COV staff rather than vendor. Completed 6 of 8 Gates in 2/1/22. Project cost is for replacement of the remaining 2 gates at D2.	Liz Ybarra	CP0469	--	PD	2B	D18	14,500					

General Fund - 001 (10'10) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit) Projects Rated 2B: (Continued)	Project Manager	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
26	Live Streaming Services for EOC Drones: Drone streaming software for live, secure streaming, of drone footage with no distance limitations. It boasts real time encrypted software with minimal latency, typically under one second. On-going annual cost of \$16k for four (4) required licenses and data charges to be paid from Police operating budget.	Liz Ybarra	CP0543	\$\$	PD	2B	N/A		16,000				
27	Public Parking lot maintenance: Annual maintenance program for all city public parking and park parking lots. There are 23 Park and 34 City Public Parking lots in this program that will be crack sealed, overlaid, slurry seal, or reconstructed as needed. The maintenance in several of these parking lots has been deferred and they are now in poor condition. Public parking is a critical asset to the City and must be maintained. This program will complete annual maintenance and repairs as needed, with priority given to the lots in the poorest condition.	Casey Chu	CP8214	--	Pub Works	2B	N/A		300,000			400,000	
Projects Rated 3:													
28	Station 54 Parking Lot Rehab Project: Fire Station 54, located at the intersection of Dinuba Blvd and Ferguson Ave was built in 1995 and the parking lot surface is heavily damaged with pavement alligatored in the high traffic areas. Repair will require dig out of the most damaged areas and microsurfacing of the entire parking lot.	Derek Fricke	CP0544	--	Fire	3	B26		150,000				
29	Community Christmas Tree: The Christmas Tree enhancement project will redesign the placement of the current tree lighting at Oval Park to provide a larger more appealing Christmas Tree for the community.	Alvin Dias	CP0545	--	Parks	3	N/A	50,000					
30	St. John's Botanical Irrigation Repair Project: Installation of new irrigation controller, wiring, and various irrigation parts. The area is a constant hot spot for vandalism by transients, which has created issues with the functionality of the irrigation system. Staff has struggled with keeping the landscape alive due to the damage irrigation system. New system will include locking box to prevent vandalism.	Alvin Dias	CP0546	--	Parks	3	B27	30,000					
31	Packwood Trail Irrigation East of Mooney Blvd: Installation of new irrigation controller, wiring, and various irrigation parts. The area is a constant hot spot for vandalism by transients, which has created issues with the functionality of the irrigation system. Staff has struggled with keeping the landscape alive due to the damage irrigation system. New system will include locking box to prevent vandalism.	Alvin Dias	CP0547	--	Parks	3	D19	30,000					
32	Riverwalk Park Irrigation Repair: Installation of new irrigation controller, wiring, and various irrigation parts. The area is a constant hot spot for vandalism by transients, which has created issues with the functionality of the irrigation system. Staff has struggled with keeping the landscape alive due to the damage irrigation system. New system will include locking box to prevent vandalism.	Alvin Dias	CP0548	--	Parks	3	B28	30,000					

General Fund - 001 (1010) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Projects Rated 3: (Continued)													
	Replace (2) John Deere Gators with (4) Electric Utility Vehicles contingent upon receipt of grant funds. Multi funded project total of \$100k from \$80k grant funds (001) and \$20k Vehicle Replacement (502).	Alvin Dias	VH0244 (3010)	--	Parks		N/A	80,000					
	Budget Year / Unit/ Year / Age / Hours 2022-23 / 312778 / 2004 / 18 / 1,447 2022-23 / 312775 / 2008 / 14 / 2,347												
33	Turf Renovation Project at Riverway Sports Park. Soccer field renovation, to include discing, roto-tilling, laser leveling, sprinkler adjustment, and hydro-seeding of new drought tolerant bermuda grass. This project would allow for the re-leveling and turf rehab of the playing fields for two (2) fields annually, until all ten (10) fields are completed. Renovation removes the field from use for several months and must be done on a rotating basis.	Alvin Dias	CP0489	--	Parks	3	B29		60,000		60,000		60,000
Vehicles for New General Fund Positions:													
	Purchase New Vehicle for added Code Enforcement Technician. Specific vehicle to be determined by the specific needs of the work assignment.	Tracy Robertshaw	VH0247	\$\$	Com Dev				36,800				
35	Purchase New Vehicle complete with safety upfit for added Police Captain Position.	Valencia	VH0248	\$\$	PD			58,900					
Projects in Planning Years - Not Rated:													
	Plaza Park Lights/Electrical Upgrades: Project will remove and dispose of 30 year old, decaying, telephone light poles at Plaza Park Softball Fields 1-4. The old poles will be replaced with 22 new Musco lights. Project will also upgrade existing lighting system to current electrical codes. Estimated cost for all 4 fields is \$1.3M.	Rebecca Keenan	NEW	--	Parks	N/A	C14			1,300,000			
37	Riverway Splash Pad: Repair Water Feature which is 15 years old at Riverway Sports Park. Project includes replacement of pumps, chemical controller, filtration, demo of existing concrete, ground geysers and rubber surfacing, and installation of new concrete surfacing with new interactive water features.	Alvin Dias	NEW	--	Parks	N/A	B29			467,400			
38	Plaza Park Court Lighting Upgrade: Lighting project would install new LED lighting to both the tennis and pickleball courts as well as install the MUSCO lighting controller. The Musco controller would control the court lights and the reservable labor outlets for weekend reservations.	Alvin Dias	NEW	--	Parks	N/A	C14			355,000			
39	Plaza Park Ballfield Restrooms: This project request is to remodel the restrooms at the Plaza Park Softball fields. The project would entail removing all existing restroom fixtures, walls to studs, and plumbing valves and replacing with new stainless steel toilets, flush valves, stainless steel walls to 4 feet and new doors and frames. The project would also include a new drainage system and larger pump for rain water which would drain into the existing lift station pit.	Alvin Dias	NEW	--	Parks	N/A	C14			260,000			
40													

General Fund - 001 (1010) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Projects in Planning Years - Not Rated: (Continued)													
41	Replace Central Valley Regional Bomb Squad Vehicle: Current vehicle is a 1993 recreational vehicle originally custom outfitted to service race cars with a two-person cab and small work area equipped with storage cabinets, a desk, and an on-board generator. The vehicle is not capable of housing a bomb robot and must tow a trailer for that purpose, which slows response time. Replacement would seat five team members, carry robots, have storage for the equipment required for operational readiness, and would include improved auxiliary battery systems for connectivity and operability of onboard equipment. Estimated cost of \$500k to be shared with Tulare County.	Liz Ybarra	NEW	--	PD	N/A	N/A			250,000			
42	Master Plan Update: The Community Services Department was created in May of 2020. With it being a new department that encompasses Recreation, Parks, Urban Forestry, Buildings, and Animal Services, an inclusive Department Master Plan is needed.	Jeremy Rogers	NEW	--	Parks	N/A	N/A			175,000			
43	Park Playground Replacement: Establish and implement a park playground replacement schedule for playgrounds that are reaching the end of their life cycle.	Alvin Dias	NEW	--	Parks	N/A	N/A			150,000		150,000	
44	Security Camera System District 1 and District 2: Remove and replace all 17 cameras at each district. Current cameras do not function, creating an officer safety issue. This project will require the payment of approximately \$2k in annual data storage fees from the Police operating budget.	Liz Ybarra	NEW	\$	PD	N/A	B30 D 18			142,000			
45	Flooring replacement for Anthony Community Center gym: Remove and replace gym floor with updated Mondo flooring to include lines for full court basketball, 2 1/3 basketball courts and 2 full size volleyball courts. Current gym floor is original to the building and wearing down due to age and use. Lines were repainted 7 - 8 years ago, however the floor surfacing is highly worn in the entrance and play areas. Replacement will reduce the ongoing floor maintenance that buildings staff perform as Mondo flooring does not require regular waxing.	Laurissa Roggenkamp	NEW	--	Parks	N/A	B31			130,000			
46	PD Zebra Printers for Phone Citations: Purchase 125 Zebra-AIT Bluetooth printers for Patrol, HOPE, Commercial, Youth Service, and Special Enforcement Unit officers to issue citations via phones. The traffic division is the only current user. No increase to Crossroad's ECITE application of annual cost \$1,900 for adding new users and existing cost also covers the Crossroads RIPA Application and Collision Report Writer. Initial cost of purchase is \$1K for each printer. Additional cloud storage cost to be paid from the Police operating budget is estimated at \$12,000 per year for all 3 services. (ECITE/RIPA/Collision Report Writer)	Liz Ybarra	NEW	\$\$	PD	N/A	N/A			125,000			

General Fund - 001 (1010) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Projects in Planning Years - Not Rated: (Continued)													
47	Patrol Rifle Replacements (145): Replace COLT Rifles that are at end of life. Last major purchase was in 2007. Planned purchase of 50 in each of first two years, then 10 annually going forward.	Liz Ybarra	NEW	--	PD	N/A	N/A			67,000	70,000	15,000	16,000
48	Visalia Senior Center Shade Structure: Remove wooden lattice and columns covering a portion of the courtyard where wood rot is affecting the building. Replace with a free standing superspan hip roof shade structure with four posts. The current wooden lattice only shades 1/3 of the area and is rotting from exposure to the elements. The proposed shade structure would shade the entire courtyard and be made of metal posts and synthetic shade cloth that provides 90% UV protection with a 12-year life expectancy.	Laurissa Roggenkamp	NEW	--	Parks	N/A	B32			66,000			
49	Oval Park Fencing: This project will install approximately 275' linear feet of 4 foot wrought iron fence around the west side of Oval Park limiting pedestrian entry and exit across surrounding streets. To make the park safer and allow control of access to the park for maintenance and special events.	Alvin Dias	NEW	--	Parks	N/A	B33			65,000			
50	Senior Center Table and Chair Replacement: Purchase of replacement tables and chairs in the Senior Center Facility. The current furniture is 8 years old. This facility experiences frequent set-up and tear-down due to the variety of programs and the needs of the user group which results in wear and tear on this equipment. Chairs are breaking and cushions are beginning to rip and tear. For better sanitization, chairs with solid/firm surfaces would be best.	Laurissa Roggenkamp	NEW	--	Parks	N/A	B32			60,000			
51	Station 54 and 55 Drought Tolerant Landscaping: Station 54 was built in 1994. The original landscape was water dependent and labor intensive. Station 55 landscape is no longer alive and the front portions of the facility are blighted. We are recommending a drought tolerant landscape be installed utilizing rock and an underlayment that will reduce propagation of weeds. Fire will pursue any available grant funding. However, this project would move forward if no grant funding is available.	Derek Fricke	NEW	--	Fire	N/A	B26 A16			60,000			
52	Split Rail Fencing Various Locations Bike Paths/Trails: This project will replace the existing damaged concrete rail and wire fencing at various locations along the trails and install new wooden split rail fencing in areas that are currently void of fencing.	Alvin Dias	NEW	--	Parks	N/A	N/A			50,000	50,000	50,000	50,000
53	City Logo Refreshment: Utilizing the rebranding efforts to update certain assets throughout the City will not be up for replacement for a significant timeframe. This CIP will allow those assets to have a refresh of their logo to match the newly rebranded City of Visalia in order to have a seamless transition to the new branding.	Nick Mascia	NEW	--	Admin	N/A	N/A			50,000			

General Fund - 001 (1010) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit) Projects in Planning Years - Not Rated: (Continued)	Project Manager	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
54	Rebranding of Senior Center. Staff are requesting funding for a parks and community center master plan. The master plan will provide an indoor facility assessment that will determine what the rebranding of the Visalia Senior Center will entail. Shade Sails at Whitendale Community Center Courtyard: Install a superspan hip roof shade structure with four posts, not attached to building to provide shade to courtyard adjacent to community center. Courtyard serves as additional seating and activity area for building users (rentals, enrichment programs, camps, etc.) having shade allows use of the courtyard throughout the year. The proposed shade structure would shade the entire courtyard and be made of metal posts and synthetic shade cloth that provides 90% UV protection and has 12 year life expectancy.	Laurissa Roggenkamp	NEW	--	Parks	N/A	B32			50,000			
55	SPIDR Tech Citizen Notification (Police): A communication platform to take data from CAD/RMS system and automatically generate and send customized text/emails to victims of crime and reporting parties. Software can be accessed using any browser, such as Chrome, FireFox, Safari, and Edge. Provides communication technology for citizens with response information and investigation status. Initial purchase in Capital, on-going annual Cost of \$42,000 to be paid in PD operating budget.	Laurissa Roggenkamp	NEW	--	Parks	N/A	D20			46,000			
56	Station 52 Exterior Painting: Fire Station 52, located generally at Mooney Blvd and Whitendale Ave was built in 1995 and is the primary work location for three fire department personnel. The station has original exterior paint. Given the age and condition of the paint, fire administration requests the exterior and roof to be repainted to protect the integrity of the structure and project a better image.	Liz Ybarra	NEW	\$\$\$	PD	N/A	N/A			42,000			
57	Round Concrete Seating Various Bike Paths/Trails: Install new circular concrete seating along trails and bike paths where 6-foot steel benches have been removed due to vandalism, wear, and transients using them as living space. The seats are 36-inch round, 18-inch high seats that can be placed on the existing concrete bench pads. There is little to no maintenance with the seating and it cannot be used as a place to sleep.	Derek Fricke	NEW	--	Fire	N/A	D21			39,000			
58	30 SCBA CYLINDERS - Fire: Fire is requesting to purchase 30 SCBA cylinders for respiratory protection while entering situations immediately dangerous to life or health such as fires, hazardous materials incidents, and confined space rescues. VFD recently placed into service 45 new Scott X3 Pro Air Packs that were received with the assistance of grant funding. There is a lack of extra cylinders for the SCBA department-wide. Breathing Support unit 51 currently has zero extra cylinders in its 30 storage slots.	Alvin Dias	NEW	--	Parks	N/A	N/A			35,000	35,000	35,000	35,000
59		Tom Van Grouw	NEW	--	Fire	N/A	N/A			33,200			

General Fund - 001 (1010) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project# (or "new")	Budget Impact	Dept	Rank	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Projects in Planning Years - Not Rated: (Continued)													
60	Upgrade Community Center drinking fountains: Upgrades to the water stations at various Community Centers with the ELKAY LZ8WSSSMC water bottle filling station. Replace outdated water fountains. During COVID-19 pandemic CDC recommended that drinking fountains not be used, as they can spread the virus. Replacing drinking fountains with water bottle filling stations will allow people to continue to have access to water and decrease potential transmittal of viruses.	Laurissa Roggenkamp	NEW	--	Parks	N/A	N/A	31,500					
61	Collision Report Writer - Police: Could replace Spillman \$10K State Crash reporting module. No user fees only 1 time set up cost. Data storage included with new printers and RIPA app. Engineering would have direct access to data/Records would have CHP SWTRS uploaded vs sending PDF. CHP Reporting is currently done via PDF one time set up cost.	Liz Ybarra	NEW	--	PD	N/A	N/A	25,000					
62	Kitchen Rehab Whitendale Community Center: Removal of existing cabinets and built-in oven. Replace with new kitchen cabinets for more storage. Install new ice maker. Install new deep sink and faucet to fill water jugs. Install new formica countertop. Kitchen currently has inadequate storage for the needs of the recreation programs. Due to the lack of storage space items are currently being stored on the floor, leading to inaccessibility and damage. Ice maker is needed for programs and events so that staff do not need to drive to another facility. The oven is no longer used and needs to be removed.	Laurissa Roggenkamp	NEW	--	Parks	N/A	D20	21,000					
63	Irrigation Controller Upgrades Bike Paths/Trails: The project is for the purchase of irrigation controllers and various miscellaneous parts for Baseline and Toro Sentinal irrigation controllers.	Alvin Dias	NEW	--	Parks	N/A	N/A	20,000			20,000		20,000
64	Kitchen Rehab Anthony Community Center: Removal of existing cabinets, update new cabinets better suited to the needs of the center and install new pantry style cabinets along south wall. Install storage rack against west wall. Install new sink and faucet, capable of filling Igloo. Install new formica countertop over kitchen cabinets. Replace refrigerator with a larger 2 door commercial one. The kitchen is utilized during the summer for the Free Meal Program, requiring additional storage and refrigeration. Due to the lack of storage space, items are stacked and not stored properly, leading to inaccessibility and damage. T	Laurissa Roggenkamp	NEW	--	Parks	N/A	B31	17,500					
65	Replace Mobile Emergency Operations Center (EOC): Replace current 2001 Ford Winnebago Mobile EOC.	Liz Ybarra	NEW	\$	PD	N/A	N/A				1,400,000		
66	Riverway Soccer Field Fencing: This project will include the installation of approximately 8,396 linear feet of 6 foot black rubber coated chainlink fencing with pedestrian, service gates, and concrete mow strip around soccer fields 1 thru 9.	Alvin Dias	NEW	\$	Parks	N/A	B29						1,091,500

General Fund - 001 (1010) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit) <i>Projects in Planning Years - Not Rated: (Continued)</i>	Project Manager	Project # (or "new")	Budget Impact	Dept	Rank	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
67	Playground Shade Covers: This project request is for the installation of playground shade structures at various parks. Many of our playgrounds do not have shade structures to allow use during hot summer days and protect the plastics on the play structures. The project would establish an installation schedule to prioritize playgrounds that are void of shade and install shade structures until all the playgrounds in our park system are covered.	Alvin Dias	NEW	--	Parks	N/A	N/A				200,000		200,000
68	Update Monument Signs: Design and construct new City of Visalia entry signs located along SR 99 north and south of the SR 198 interchange.	Nick Mascia	NEW	--	Admin	N/A	N/A				150,000		
69	Park Amenities Replacement: The park amenity project would create an annual replacement schedule for park amenities such as picnic tables, benches, and trash receptacles at various parks. This project would allow staff to prioritize and replace amenities annually throughout our park system.	Alvin Dias	NEW	--	Parks	N/A	N/A				75,000		75,000
70	4 Battery/Electric Positive Pressure Ventilation (PPV) Fans: PPV fans are used to assist in smoke removal and horizontal ventilation during fire operations. Current fans are gas powered and create CO as we attempt to evacuate toxic fumes. Battery/Electric fans produce no toxic gases, are more compact and produce less noise on the fireground. We currently have 2 Battery/Electric PPV fans in service on front line apparatus and are working to have the rest outfitted with them. Fire will pursue any available grant funding, however, this project would move forward if no grant funding is available.	Derek Fricke	NEW	--	Fire	N/A	N/A				26,300		
71	Public Works Administration Building: Design and construct improvements for a new administration office in one of the current Sonic buildings. Includes everything except the outer building shell, as well as exterior items such as fencing, landscape, and irrigation. Construction of this new administration office will accommodate public works admin in one location and will allow for future staff growth. The current Public Works Administration building is (+/-) 2,200sf. The new administration building (one sonic building) is 2,944sf. Maintenance costs for this new location are estimated to be \$25,000 annually.	Nick Mascia	NEW	\$\$	Pub Works	N/A	B34	1,443,900	1,292,200	4,344,600	3,414,800	882,000	1,477,400

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Project will result in savings as described in project description

**Police Unclaimed Funds - 012 (3820)
2022/23 - 2027/28 Capital Improvement Program**

Funds seized under California Penal Code section 335a. Seizure of Gaming Device by Peace Officers. The pertinent section reads "Any and all money seized in or in connection with such machine or device shall, immediately after such machine or device has been so destroyed, be paid into the treasury of the city or county, as the case may be, where seized, said money to be deposited in the general fund." (Added by Stats. 1941, Ch. 192.)

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	48,600	0	0	0	0	0
Unclaimed Funds	10,000	10,000	10,000	10,000	10,000	10,000
Operating Expenditures	(6,600)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Capital Improvements	(52,000)	0	0	0	0	0
Total Resources Available for Future Projects	0	0	0	0	0	0

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Unmanned Aerial System (UAS): Purchase six drones, two attachments and three Apple iPad minis to enhance Visalia Police Department's (VPD's) competencies during critical incidents, missing person searches and building searches. The VPD UAS unit consists of 10 pilots. This purchase will require an annual data plan charge of \$1,400 which will be paid from Police operations.	Liz Ybarra	EQ0208	\$	N/A	26,500					
2	Patrol Rifle Replacement (20)- Replace 20 Eagle Arms Rifles with COLT rifles. This equipment is 15 years old and is being removed from service and replaced due to maintenance issues experienced with current weapon model.	Liz Ybarra	EQ0209	--	N/A	25,500					
						52,000	0	0	0	0	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description

**Corporation Yard Impact Fee - 103 (2330)
2022/23 - 2027/28 Capital Improvement Program**

This fund is derived from Corporation Yard impact fees collected at the time of building permit issuance. Funds are to only be used for new facilities, equipment, and not for operation and maintenance.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	965,300	1,072,700	1,182,800	1,295,100	1,409,700	(110,900)
Impact Fees and Interest Earnings	109,700	112,400	114,600	116,900	119,200	121,600
Allocations	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)	(2,300)
Capital Improvements	0	0	0	0	(1,637,500)	0
Total Resources Available for Future Projects	1,072,700	1,182,800	1,295,100	1,409,700	(110,900)	8,400

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Corp Yard New Site Development: Improvements to the property acquired from SCE at NW corner of the CY. Includes grading, NPDES permit requirements, paving, striping, utilities and lighting. Requires demolition of existing Streets Building, which includes relocation of utilities, removing the building and foundation, soil import, grading, and compaction. Improvements to the existing storm drainage system at the CY to provide grease & sediment treatment. Provides compliance with CA's requirement to control site storm drainage; and improve mobility of vehicular and pedestrian traffic. Multi-funded in the amount of \$4.7m funded from \$1.6m CY Impact Fee (103), and \$3.07m Solid Waste (441).	Nick Mascia	NEW (30'10)	\$ B4		0	0	0	0	1,637,500	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Project will result in savings as described in project description

**Fire Impact Fee - 106 (2360)
2022/23 - 2027/28 Capital Improvement Program**

This fund is derived from Fire Impact fees collected at the time of building permit issuance. Funds are to only be used for new facilities, equipment, and not for operation and maintenance.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	639,600	1,176,400	1,649,000	2,207,500	2,702,200	3,283,300
Impact Fee Revenues	541,100	551,900	562,900	574,200	585,700	597,400
Operating and Allocations	(4,300)	(4,300)	(4,400)	(4,500)	(4,600)	(4,700)
Capital Improvements	0	(75,000)	0	(75,000)	0	(75,000)
Total Resources Available for Future Projects	1,176,400	1,649,000	2,207,500	2,702,200	3,283,300	3,801,000

Deferred Projects Waiting on Funding (Shaded section below)

Funding Deficit Including Unfunded Projects	1,176,400	1,649,000	2,207,500	2,702,200	3,283,300	3,801,000
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Additional Information:

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Public Safety Traffic Signal Pre-emption System: Install three(3) Emergency Vehicle Pre-emption Systems (EVP's) at existing traffic signals at various locations throughout the City every other year. This system allows emergency response vehicles to control traffic signals along their route. Newer traffic signals have EVPs included; however, there are approximately 45 existing traffic signals within the City without an EVP system. (Multi-funded: \$100k every other year from \$75k Fire Impact Fees (106) and \$25k General Fund (001).)	Casey Chu	CP9531 (3010)	--	N/A	0	75,000	0	75,000	0	75,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description

**Gas Tax - 111 (2370)
2022/23 - 2027/28 Capital Improvement Program**

This fund includes monies derived from Sections 2103, 2105, 2106, 2107 and 2107.5 of the Streets and Highways Code. These revenues come from special taxes (excise taxes) on the sale of transportation fuels which are levied in addition to the state sales tax. Allocations are generally distributed on the basis of population and registered vehicles. This fund also receives money from the State Highway Fund that is distributed to each region based on population and road miles. Funds are to be used only for construction, improvements and maintenance of streets and roads.

Cash Balance Summary									
	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28			
Beginning Cash Balance	(780,100)	(94,300)	736,100	311,800	327,600	1,395,100			
Gas Tax Apportionment (Sections 2105, 2106, 2107, 2107.5)	2,730,100	2,784,700	2,840,400	2,897,200	2,955,100	3,014,200			
Gas Tax Swap (Prop 42)	1,258,200	1,283,400	1,309,100	1,335,300	1,362,000	1,389,200			
Interest Earnings	10,000	10,000	1,600	1,600	6,900	12,100			
Services Provided/Allocations	(632,700)	(632,700)	(645,400)	(658,300)	(671,500)	(684,900)			
Capital Improvements - New Construction, Improvements and Administration	(300,000)	(480,000)	(1,555,000)	(1,425,000)	(560,000)	(560,000)			
Capital Improvements - Street Maintenance	(2,025,000)	(2,135,000)	(2,375,000)	(2,135,000)	(2,025,000)	(2,135,000)			
Capital Improvements - Vehicle and Equipment Replacements or Additions	(354,800)	0	0	0	0	0			
Total Resources Available for Future Projects	(94,300)	736,100	311,800	327,600	1,395,100	2,430,700			

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Projects for New Construction, Improvements and Administration:											
	Roadway Preliminary Engineering: This project is for preliminary engineering and design work needed for potential roadway capital projects. This project is also needed for ancillary engineering work such as improvement standards and standard specifications and provides an operating budget for preliminary work on future projects involving grants and routine items that may not be captured in a specific capital improvement project.										
1	Developer Reimbursements: This CIP is for reimbursement of public assets constructed in the public right of way. The continued and ongoing maintenance of the improvements completed under this CIP is budgetted in a separate City CIP.	Frank Senteno	CP9699	--	N/A	75,000	75,000	75,000	75,000	75,000	75,000
2	Traffic Signal Modification at Chinowth and Whitendale: Modify existing traffic signal at the intersection of Chinowth Street and Whitendale Avenue to provide protected left turns in all directions and incorporated intelligent transportation equipment. Traffic delays have increased significantly since the traffic signal was constructed in 2002. The protected left turns will provide for more efficient movement of vehicles, reduce delays, and minimize traffic collisions.	Paul Bernal	CP9207	--	N/A	75,000	75,000	75,000	75,000	75,000	75,000
3		Eric Bons	CP0549	--	C9	50,000	125,000				

Gas Tax - 111 (2370) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Projects for New Construction, Improvements and Administration: (continued)											
4	Traffic Counts, Survey, and Supplemental Services: To assist staff with increasing traffic monitoring, maintaining traffic speed zones, and the analysis of various intersections to help relieve vehicle congestion. City growth increases the number of vehicles, bikes, or pedestrians traveling through intersections. Yearly traffic counts will be performed to ensure appropriate traffic control. In addition, these traffic counts help provide information for economic development and traffic signal coordination.	Leslie Blair	CP8101	--	N/A	50,000	55,000	55,000	55,000	60,000	60,000
5	Bike Plan Implementation: This annual project will implement the most recent Bike Plan, which includes striping bike lanes and adding signs to improve safety for bicyclists, as well as improvement to traffic flow for vehicles and bikes. These improvements support recommendations from the City's adopted Active Transportation Plan (ATP). Where applicable with other roadway CIP's, these funds will be used to implement bike lanes.	Wyndi Ferguson	CP9923	--	N/A	50,000	50,000	50,000	50,000	50,000	50,000
6	Upgrade Traffic Signal Controllers: This project will upgrade obsolete traffic signal controllers with the newer Model 2070 which possesses updated processing and capacity for integration into the traffic management system. Originally, 127 controllers required replacement with 43 controllers remaining to be upgraded. Funding will upgrade the remaining controllers over the course of two years starting FY 24-25.	Eric Bons	CP0285	--	N/A		100,000	130,000			
7	Main-Center One-Way Conversion: Main Street & Center Avenue one-way conversion between Santa Fe Street and Ben Maddox Way forming existing two-way streets to a one-way couplet. Project includes design engineering and construction based upon the Traffic Study for Main/Center One-Way Conversion project completed in 2020 (CP0296). Multi-funded project total of \$2.15m from \$410k Measure R Local (131) and \$1.74m Gas Tax (111).	Leslie Blair	NEW (3010)	--	B13			870,000	870,000		
8	Pedestrian Ramps & Intersection Improvements: Reconstruct 16 pedestrian ramps and replace intersection pavement at 8 identified intersections in the downtown area over a course of three years beginning FY2025-26. Design will be performed in the interim. Project will improve ADA accessibility and reduce maintenance at each ramp location. Ramp Locations are at Center Avenue at Hall, Park, Dudley, Turner, and Conyer streets; Willis Street at School, Oak, and Willow Avenues. The pedestrians ramps will be made ADA compliant and may require intersection reconstruction. This project will remedy these ramps that currently have substandard "half-round" pipe drainage systems.	Casey Chu	NEW	--	B14			300,000	300,000	300,000	300,000

Gas Tax - 111 (2370) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit) Projects for Street Maintenance throughout the City:	Project Manager	Project # (or "new")	Budget Map Impact Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
9	Thin Skin Patching: Patch portions of pavement, temporarily, with an asphalt cold mix. Thin skin patching is an effective and fast method of preventative maintenance performed on smaller portions of pavement that have deteriorated due to deferred maintenance. Pavement preservation and rehabilitation is essential in maintaining the largest City assets, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions and ultimately leaving the City open to liability claims.	Wyndi Ferguson	CP9520	--	700,000	700,000	700,000	700,000	700,000	700,000
10	Crack Seal: Placement of rubber-type based product in cracked pavement. Crack sealing is performed to reduce water penetration, thereby helping to maintain the structural strength of the asphalt and limit degradation, reduce potholes and prevent the cracks from getting larger. Pavement preservation and rehabilitation is essential in maintaining the largest City assets, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions and ultimately leaving the City open to liability claims.	Wyndi Ferguson	CP9496	--	350,000	350,000	350,000	350,000	350,000	350,000
11	Reclaimite: Cost-effective pavement maintenance of various City streets when performed routinely (within 5-7 years) after initial proper street installation which results in cost savings for pavement life span compared to other methods of pavement maintenance or replacement. Provides rejuvenation of asphalt oils to drying and worn pavement surfaces. This project implements recommendations from the Pavement Management System to perform large cape seal and reclaimite projects to assist in the catch-up of street maintenance from prior years. Pavement preservation and rehabilitation is essential in maintaining the largest City assets, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions and ultimately leaving the City open to liability claims.	Wyndi Ferguson	CP9510	--	200,000	200,000	200,000	200,000	200,000	200,000
12	Annual Striping Contract: The existing pavement markings need to be repainted to be in compliance with the California Manual of Uniform Traffic Control Devices (MUTCD). This repainting of the pavement markings will provide delineation of travel lanes, turn lanes, crosswalks, curb markings and other pavement markings on the roadways throughout the City.	Wyndi Ferguson	CP9226	--	160,000	160,000	160,000	160,000	160,000	160,000

Gas Tax - 111 (2370) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
13	Dig Outs: Remove and replace isolated, deteriorated pavement on various city streets. This will improve the ride quality of city streets, reduce pothole patching, delay the need of costly reconstruction and possibly reduce claims from damage to vehicles. Pavement preservation and rehabilitation is essential in maintaining the largest City assets, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions and ultimately leaving the City open to liability claims.	Wyndi Ferguson	CP9508	--	N/A	100,000	100,000	100,000	100,000	100,000	100,000
14	Minor Asphalt Overlays: Placement of an asphalt overlay on local streets, citywide. This is a cost-effective way to extend the useful life of a street with asphalt in minor stages of deterioration. Provides additional structure and strength to existing asphalt, as well as a smoother and safer traveling surface. Pavement preservation and rehabilitation is essential in maintaining the largest City assets, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions and ultimately leaving the City open to liability claims.	Wyndi Ferguson	CP9525	--	N/A	100,000	100,000	100,000	100,000	100,000	100,000
15	Pot Hole Patching: Patch portions of pavement, temporarily, with an asphalt cold mix. Pothole patching is an effective and fast method of preventative maintenance on small portions of pavement that have deteriorated due to water penetration into the base. Pavement preservation and rehabilitation is essential in maintaining the largest City assets, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions and ultimately leaving the City open to liability claims.	Wyndi Ferguson	CP9515	--	N/A	100,000	100,000	100,000	100,000	100,000	100,000
16	Cape Seal: Places an emulsified seal over weathered and raveled pavement without a substantial amount of cracking. This project implements recommendations from the Pavement Management System to perform large cape seal and reclaim projects to assist in the catch-up of street maintenance from prior years. Pavement preservation and rehabilitation is essential in maintaining the largest City assets, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions and ultimately leaving the City open to liability claims.	Wyndi Ferguson	CP8007	--	N/A	75,000	75,000	75,000	75,000	75,000	75,000
17	Pave Outs: Restore pavement that has been cut away during replacement of damaged curb and gutter, and approach ways that are not adjacent property owner responsibility. This will improve environmental conditions and maximize use of roadway throughout the City. Pavement preservation and rehabilitation is essential in maintaining the largest City assets, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions and ultimately leaving the City open to liability claims.	Wyndi Ferguson	CP9094	--	N/A	75,000	75,000	75,000	75,000	75,000	75,000

Gas Tax - 111 (2370) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
18	Replace Traffic Signs: Replace regulatory, warning, and guide traffic signs that do not meet the reflectivity compliance based on the Manual of Uniform Traffic Control Devices (MUTCD). Includes contracting services of signs for blank purchases, fabrications, refurbishments, and recycling of old signs. This funding is only for City owned traffic signs.	Wyndi Ferguson	CP9555	--	N/A	75,000	75,000	75,000	75,000	75,000	75,000
19	Replace Street Name Blades: Annual replacement of Street Name Blades (SNB) to bring them into compliance with correct design and reflectivity, per the Manual of Uniform Traffic Control Devices (MUTCD). SNBs are a means of direction for emergency services. This will allow replacement of SNBs citywide to maintain visibility for first responders to prevent slowing down response times. It will also standardize the SNBs making the manufacturing and replacing process easier for the City and subcontractors. The City has 8,000 SNBs at an average cost of \$50 each (\$400k total). Approx. 1,000 SNBs will be replaced annually.	Wyndi Ferguson	CP0406	--	N/A	40,000	40,000	40,000	40,000	40,000	40,000
20	Battery Backup Maintenance: Annual replacement of existing and new batteries to ensure traffic signals (TS) remain operational in an emergency due to electricity loss. There are 130 TS in the City, with approximately 70% of them installed with battery back up systems. Without this back up power service, traffic at intersections would be unsafe and very difficult to pass through. Each signal controller requires 4 batteries when replaced, with a lifespan of 4-6 years per battery. The remaining 90 traffic signal batteries will be replaced over the next 6 years, and continue to be replaced per the batteries useful lifespan.	Wyndi Ferguson	CP0407	--	N/A	20,000	20,000	20,000	20,000	20,000	20,000
21	Hot Patching: Allows for repairing of small areas of alligatored asphalt or potholes surrounded by generally good condition asphalt. Used for small repairs in colder weather situations. A heating device is used to heat the existing asphalt roadway (maximum 6' x 8' area) in order to introduce small amounts of new hot asphalt paving with fresh oil emulsions; blending the new with the old (existing). Pavement preservation and rehabilitation is essential in maintaining the largest City assets, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions and ultimately leaving the City open to liability claims.	Wyndi Ferguson	CP8351	--	N/A	20,000	20,000	20,000	20,000	20,000	20,000

Gas Tax - 111 (2370) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
22	Traffic Signal Maintenance: Replacement of aging traffic signal cabinets, replacement of existing in-pavement vehicle detection with video detection and other minor upgrades to existing signalized intersections. As the existing equipment fails or is damaged, replacement of existing traffic signal cabinets allows for use of newer equipment as the City's Intelligent Transportation System expands. Allows for the attachment of a battery backup system during power outages. Replacement of existing in-pavement vehicle detection with video detection allows for greater flexibility for pavement repair and modifications to the lane configurations. Per year, replace one traffic signal controller cabinet and retrofit one intersection with video detection.	Eric Bons	CP0550	--	N/A	10,000	90,000	10,000	90,000	10,000	90,000
23	Neighborhood Traffic Calming: Install traffic calming devices when criteria is met and in accordance with the Neighborhood Traffic Management Program (NTMP). Program addresses resident's concerns regarding excessive vehicle speed and traffic volumes on neighborhood streets. The NTMP Policy outlines a process for neighborhood groups (experiencing these concerns) to work with the City to improve their quality of life. Funds will allow for the installation of 2-3 devices per each year funded.	Leslie Blair	CP8282	--	N/A		30,000		30,000		30,000
24	Maintain Pavement Management Plan: To maintain the data on street conditions (Pavement Condition Index) and sign inventories this system stores and maintains sign retroreflectivity data. Data will be used to create annual maintenance and repair programs using different methods to extend the life of the pavement and signage. City staff to gather data and inventory all roads that have been maintained or rehabbed. Consultant to re-survey the City street network in FY24/25 to acquire a representative pavement condition index for the City. Re-survey will be conducted every five to six years to recalibrate/update the Pavement Management Plan.	Chanitha Chap	NEW	--	N/A			350,000			

Gas Tax - 111 (2370) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Map Impact Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
	Projects for Vehicle and Equipment replacements or additions: Replace Ingersol Rand Vibratory Compaction Roller to comply with CARB regulations. Roller is in compliance until December 2023.									
25	Budget Year / Unit / Age / Hours 2022-23 / 314855 / 22 / 991 Replace Crack Filler that has reached the end of its useful life.	Wyndi Ferguson	VH0249	--	180,400					
26	Budget Year / Unit / Year / Age / Hours 2022-23 / 314734 / 1999 / 22 / 3,769 Replace Trailer Mounted Oil Distributor that has reached the end of its useful life.	Wyndi Ferguson	VH0250	--	87,200					
27	Budget Year / Unit / Year / Age 2022-23 / 314760 / 1993 / 28	Wyndi Ferguson	VH0251	--	2,679,800	2,615,000	3,930,000	3,560,000	2,585,000	2,695,000

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The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description

**SB1 RMRA - 113 (2390)
2022/23 - 2027/28 Capital Improvement Program**

This fund was established under section 2032(H)(2) of the Streets and Highway Code with the adoption of SB1. The Road Maintenance and Rehabilitation Act (RMRA) addresses maintenance on the local street and road system. Funding may be spent on road maintenance and rehabilitation, safety projects, railroad grade separations, complete street components, and traffic control devices.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	923,800	36,700	13,100	14,400	82,100	16,900
SB1 - Road Maintenance and Rehabilitation	3,174,200	3,237,700	3,302,500	3,368,600	3,436,000	3,504,700
Interest Earnings	40,000	40,000	100	400	100	100
Allocations	(1,300)	(1,300)	(1,300)	(1,300)	(1,300)	(1,300)
Capital Improvements	(4,100,000)	(3,300,000)	(3,300,000)	(3,300,000)	(3,500,000)	(3,500,000)
Total Resources Available for Future Projects	36,700	13,100	14,400	82,100	16,900	20,400

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Pavement Rehabilitation - SB1: Rehabilitation of various streets throughout the City of Visalia based on priority list established by the Pavement Management System (PMS). Street rehabilitation is done to improve the ride quality, add structural strength, and extend the life expectancy of a street. This project is a longer lasting and important maintenance project for City streets that will be coordinated with the Public Works Department through analysis from Pavement Management System.	Chantha Chap	CP0290	--	N/A	4,100,000	3,300,000	3,300,000	3,300,000	3,500,000	3,500,000
						4,100,000	3,300,000	3,300,000	3,300,000	3,500,000	3,500,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Project will result in savings as described in project description

\$\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

**Measure R Local - 131 (2410)
2022/23 - 2027/28 Capital Improvement Program**

This fund receives monies from the local portion of the Measure R ½ cent Transportation Sales Tax approved by voters of Tulare County in November of 2006. Local agencies collectively receive 1/3 of all Measure R revenues for local projects. These funds are to be expended in accordance with the Measure R expenditure plan as administered by the Tulare County Transportation Authority (TCTA).

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	908,500	452,600	93,900	(503,800)	(546,100)	(2,764,200)
Measure R Local Funding	3,468,600	3,538,000	3,608,800	3,681,000	3,754,600	3,829,700
Investment Earnings	30,000	30,000	(5,000)	(5,400)	(27,400)	(8,600)
Allocations	(34,700)	(34,700)	(35,400)	(36,100)	(36,800)	(37,500)
Capital Improvements	(3,919,800)	(3,892,000)	(4,166,100)	(3,681,800)	(5,908,500)	(1,891,800)
Total Resources Available for Future Projects	452,600	93,900	(503,800)	(546,100)	(2,764,200)	(872,400)

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Install Traffic Monitoring Cameras: Install ten (10) traffic monitoring cameras at intersections every 2 years for the purpose of monitoring traffic in real time. This project would add traffic monitoring cameras to the existing traffic management system. This will aide in the analysis of traffic to be used to modify the function of a single intersection or a group of intersections. It will also allow for real time verification of changes made through the Traffic Management System (TMS).	Eric Bons	CP0294	--	N/A	370,000					
2	Visalia Pkwy Widening - Mooney to Dans: Widen Visalia Parkway from east of Woodland St. to west of Dans St. to create a four lane arterial roadway connection between Demaree St. and Mooney Blvd. This project will construct the roadway frontage improvements typically associated with the developer's responsibility adjacent to a development project. Project will include construction of 6' of pavement curb & gutter, sidewalk, street lights, landscaping, excavation and other items related to a roadway widening project.	Eric Bons	CP0551	--	N/A	1,500,000					
3	Design - Major Street Rehab - Conyer St: Design for the rehabilitation of Conyer Street from Walnut Avenue to Main Street. Design will include rehabilitating the existing pavement, upgrading the traffic signals with video detection cameras, repairing damaged curb and gutter, constructing sidewalks, upgrading existing curb ramps to meet American with Disabilities Act (ADA) standards, and restriping to add buffered Class 2 bike lanes throughout. This project will allow staff to complete design and apply for grant funds to fund the cost of construction. Potential grant funding source includes the Surface Transportation Block Grant Program (Federal).	Chantha Chap	CP0552	--	D15	300,000					
4	Lovers Lane Center Median from Cherry to K Ave: Construction of landscape median surrounding the existing median trees along Lovers Lane between Cheery Avenue and K Avenue. This project has been identified to protect the landscapng in the center median to protect the motoring public from entering the landscape inadvertently.	Diego Convera	CP0553	--	D6	265,000					

Measure R Local - 131 (2410) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
5	Miscellaneous Sidewalk Improvements: Install sidewalk and pedestrian ramps along collector/arterial roadways within existing developed neighborhoods to provide connectivity to existing improvements. The sidewalks will be installed within the existing right of way where possible with the potential for minor right of way acquisitions. Project will provide connectivity where none exists. This will provide a safer mode for pedestrian travel where high vehicle volumes and speeds exist.	Frank Senteno	CP0403	--	N/A	240,000		240,000		240,000	
6	Update Improvement Standards: Update the City's Engineering Improvement Standards and Specifications and Landscaping Improvement Standards and Specifications for optimization. Develop Visalia-specific green infrastructure, bicycle, and trail improvement standards and specifications for inclusion in the updated City Improvement Standards and City Improvement Specifications. Includes review and updated of existing City standards and specifications, and development of standard details for infiltration and treatment control Best Management Practices (BMPs). Includes update to Solid Waste standards in compliance with CalRecycle requirements. Multi-funded project total of \$318k from \$28k from General Fund prior year funds (001), \$228k Measure R Local (131) and \$62k Solid Waste (441).	Katherine Woodhull - Fuget	CP0472 (3010)	--	N/A	228,000					
7	Vehicle Miles Traveled (VMT) Mitigation Nexus Study: Establish, identify and implement program-based VMT mitigation strategies for projects and development. This project will explore what mitigation measures may be available such as a Mitigation Bank, Exchange, and/or In-Lieu Fee program. In implementing SB743, the lead agency for environmental review under CEQA must now analyze and mitigate (where feasible) transportation impacts differently for both land development and transportation projects seeking a pathway to contribute to VMT mitigation where the cumulative contributions can pay for VMT reduction strategies that would not be feasible for individual projects to implement themselves.	Leslie Blair	CP0554	--	N/A	220,000					
8	Local Roads Safety Plan (LRSP): Development of the Plan provides a proactive approach to identify, analyze and address roadway safety needs. Provides an avenue to prioritize improvements and respond to safety challenges. LRSP development would include outreach and formation of a stakeholder group; review of collision, traffic and roadway data; establishment of goals, priorities, and countermeasures; and implementation and assessment of the Plan. Plan will provide the framework for reducing roadway fatalities and serious injuries on public roadways. Plan required for the City to be eligible to apply for federal Highway Safety Improvement Program (HSIP) funds.	Leslie Blair	CP0555	--	N/A	190,000					

Measure R Local - 131 (2410) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
9	Oak Avenue Extension: Extend Oak Ave from Tipton St to Burke St. This project includes installing street lights, pavement, curb, gutter, and sidewalk on both sides of the existing RR tracks on Oak Avenue. This will improve east downtown circulation from Administration and the Transit Center to the VECC and provides pedestrian access from west to east downtown and the VECC. Burke & Oak intersection completed in 2021. Additional funds will extend Oak Ave from Tipton and Burke.	Mike Porter	CP9924	\$	B15	181,600	1,284,500				
10	ADA Self-Evaluation and Transition Plan (City Right-of-Way): Update City's ADA transition plan and complete self-evaluation required per Title II, American's w/ Disabilities Act 1990. Analyze the City's right of way infrastructure. City facilities are not included in this project and will be addressed using other funding. The City's transition plan is outdated and needs to be updated to identify the areas of the City's infrastructure that need to be brought into compliance with current accessibility requirements. This transition plan will help fulfill the Federal's self-evaluation and planning requirements for pedestrian facilities within the City public right of way.	Rebecca Keenan	CP8350	--	N/A	150,200					
11	Traffic Management Center (TMC) Software Support: To provide the software vendor maintenance, support, and licensing of the traffic management center systems to provide current updates. The maintenance and support of the traffic management system is a key component to the daily functionality of the TMC. The on-going support of this software allows for the communication between the TMC and the traffic signals which are connected to the traffic management network. Current maintenance and support package ends in FY2022-23. A three (3) year maintenance and support package will be purchased as a multi-year package provides for a lower per year cost.	Eric Bons	CP0556	--	N/A	100,000			100,000		
12	Active Transportation Plan Update: Update the City's current ATP Plan to analyze and refine bikeway projects identified in the plan. As the city continues to grow and bicycle infrastructure is incorporated into various city projects, this project will update the Plan to better define the overall City non-vehicular network and to serve as a robust plan that can be referenced by Public Works staff and development to further expand the interconnected multi modal transportation routes throughout the City. Update will also review the bicycle classifications that the plan currently identifies to make non-vehicular commuting safer.	Diego Corvera	CP0557	--	N/A	100,000					
13	Miscellaneous Pedestrian Improvements: Install crosswalks, curb ramps and other measures to provide safe modes of travel for pedestrians between points of interest and within existing developed neighborhoods and eliminate access barriers to mobility. This project would serve to develop preliminary engineering, design and construction as well as serve as the local matching funds for grants as they become available.	Leslie Blair	CP0558	\$	N/A	25,000	120,000	138,000	138,000	138,000	138,000

Measure R Local - 131 (2410) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
14	Traffic Signal Optimization Project (TSOP): This project is to optimize the traffic signal operations along various corridors within the City. The optimization of the traffic signals will minimize traffic delays and as a result reduce vehicle emissions. This is part of the traffic management system to aide the flow of traffic along the City corridors. Stop Sign Installations: Annual stop sign installation contract for arterial/collector intersections. As traffic volumes increase in the City, various intersections meet the California Manual of Uniform Traffic Control Devices criteria for stop signs. When criteria is met, stop signs should be installed in a timely manner.	Eric Bons	CP0193	--	N/A	25,000	35,000	25,000	35,000	25,000	35,000
15	Shirk St & Walnut Ave Roadway Improvements: Complete roadway improvements along south side of Walnut Avenue for 700± feet east of Shirk Street and Shirk Street for 1,400± feet south of Walnut Ave in conjunction with Shirk St and Walnut Ave traffic signal project (CP0045). Restripe Walnut Ave from Teddy St to Shirk St. Widen north side of Walnut Ave for 350± feet east of Roeben Ave removing west bound travel lane restriction to improve traffic flow. Includes traffic signal interconnect conduit within Walnut between Akers and Shirk. Improvements associated with the Valley Oaks Subdivision. Project total of \$2.8 m from \$2.02m from TIF (241), including prior year funding and \$780k for Measure R Local (131).	Wyndi Ferguson	CP0037	\$	N/A	25,000	25,000	25,000	25,000	25,000	25,000
16	Design - Major Street Rehab - Giddings St: Design for the rehabilitation of Giddings Street from Whitendale Avenue to Murray Avenue. Design includes rehabilitating the existing pavement, upgrading the traffic signals with video detection cameras, adding signal interconnect conduits, repairing damaged curb and gutter, constructing sidewalks, upgrading existing curb ramps to meet American with Disabilities Act (ADA) standards, and restriping to add buffered Class 2 bike lanes throughout. This project will allow staff to complete design and apply for grant funds to fund the cost of construction. Potential grant funding source includes the Surface Transportation Block Grant Program (Federal).	Eric Bons	CP0196 (3010)	\$	C12		780,000				
17	Mooney & Ferguson Traffic Signal: Install traffic signal at Mooney and Ferguson. The current all-way stop intersection meets the traffic signalization criteria defined by the California Manual on Uniform Control Devices (MUTCD) as determined through the data collected with the Annual Traffic Data Collection Contract. Based on MUTCD traffic signal warrant analysis and the City of Visalia traffic signalization procedures, the intersection of Mooney and Ferguson meets the criteria for a traffic signal. Project includes design and construction. (Multi-funded project total of \$800k from \$550K LTF (281) and \$250 Measure R Local (131).)	Chantha Chap	CP0559	--	D16		300,000				
18		Casey Chu	CP0520 (3010)	\$	B22		250,000				

Measure R Local - 131 (2410) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
19	<p>Accessibility Upgrades & Barrier Removal: This project will provide funding to address identified accessibility issues in the public right-of-way to help ensure the City complies with Federal and State requirements. The CIP complies with the City's existing ADA Transition Plan and is a critical component to implement upcoming revisions to the transition plan. Costs shown are sufficient to improve 4 curb ramps at one intersection every other year. However funds from this CIP can be used to address smaller concerns, or can be combined with a larger multi-funded, street improvement project located in identified areas of concern.</p> <p>NW Quadrant At-Grade Railroad Crossing: Study to determine location for new at-grade crossing (possibly Linwood St, Chinowth St, or Preston/Roeben St) & abandonment of existing crossing. Installation of new pavement, curb, gutter, sidewalk, traffic signal, railroad warning devices, signage and striping at recommended location. Upgrade railroad tracks. Includes public outreach, abandonment of existing RR crossing and moderate updates to two adjacent interchanges north & south of new crossing. Need for a new crossing with the increased development in NW quadrant and the limited at-grade railroad crossings. FY23/24 Preliminary Engineering & Environmental, PS&E, Right of Way and Permitting, FY26/27 Construction. Multi funded project total of \$4.8m from \$2.4m Measure R Local (131) and \$2.4m Transportation Impact Fees (241).</p>	Rebecca Keenan	CP0292	--	N/A		218,800		218,800		218,800
20	<p>Battery Backup System Installation Traffic Signals: Install battery backup systems to the existing traffic signals at various locations throughout the City. The battery backup system will allow each traffic signal to operate during power outages to provide for driver safety. Older traffic signals need to be retrofitted with the system. Install battery backup systems on 12 traffic signals per year, installation of battery backup systems will be complete within 4 years.</p>	Rebecca Keenan	CP0524 (3010)	--	A8		200,000	286,900		1,938,500	
21	<p>Traffic Signal Modifications at Lovers Lane and Walnut Ave: To accommodate four lanes of travel east and west along Walnut Ave and mitigate traffic impacts generated from the residential subdivision at the south east corner. Subdivision completed the full widening of Walnut Ave between Lovers Lane and McJulif St. Requires installation of additional signal poles and heads to accommodate additional lanes and Video detection typical for all new traffic signals. Also includes right-of-way acquisition which is being funded by CP9130. The City is responsible for traffic signal modifications. Multi-funded project total of \$755k from \$605k Transportation Impact (241) and \$150K Measure R Local (131).</p>	Casey Chu	CP0226	\$	N/A		150,000		150,000		150,000
22	<p>Battery Backup System Installation Traffic Signals: Install battery backup systems to the existing traffic signals at various locations throughout the City. The battery backup system will allow each traffic signal to operate during power outages to provide for driver safety. Older traffic signals need to be retrofitted with the system. Install battery backup systems on 12 traffic signals per year, installation of battery backup systems will be complete within 4 years.</p>	Diego Corvera	CP0521 (3010)	\$	D7		150,000				

Measure R Local - 131 (2410) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
23	Caldwell Signal Interconnect Fiber Optic (SICFO) Santa Fe to Lovers Lane: Install fiber optic cable connecting existing Intelligent Transportation System's (ITS) fiber optic cable at Caldwell Ave and Santa Fe St to Caldwell Ave and Lovers Lane. Includes installation of communication equipment and related supporting equipment at each signalized intersection along Caldwell Ave from Santa Fe St to Lovers Lane. Project will install the fiber optic cable within the conduit, installed as part of the Caldwell Ave Widening from Santa Fe to Lovers Lane Project (CP8268).	Eric Bons	CP0560	--	D8		125,000	350,000			
24	Shirk and Ferguson Traffic Signal: Install traffic signal at Shirk and Ferguson. The current all-way stop intersection meets the traffic signalization criteria defined by the California Manual on Uniform Control Devices (MUTCD) as determined through the data collected with the Annual Traffic Data Collection Contract. Based on MUTCD traffic signal warrant analysis and the City of Visalia traffic signalization procedures, the intersection of Shirk and Ferguson meets the criteria for a traffic signal. Project includes design and construction. (Multi-funded project total of \$800k from \$275K LTF (281) and \$525K Measure R Local (131).)	Casey Chu	CP0529 (3010)	\$	A15		100,000	425,000			
25	Design Tower St (Rd 148) from Walnut Ave to Visalia Parkway (1.6 miles): Analyze options for a 4-lane, north-south arterial along Road 148 alignment. FY23/24 includes rough topo survey, geometric alignments, permitting requirements, right of way needs, estimates, project phasing. FY 25/26-27/28, includes Walnut to RR at K-Road Alignment (Rector Station) - CEQA, Design, RW, Permitting. Future construction cost estimated to be \$5.9M. K Road to Caldwell & Caldwell to Visalia Parkway are located in Tier 2 & 3 of the Gen Plan and will be deferred to future years. Multi-funded project total of \$1.1m from \$567k Measure R Local (131) and \$567k Transportation Impact(241).	Rebecca Keenan	CP0526 (3010)	--	D9		92,100	475,400			
26	Design and Construct Tower St (Rd 148) from Cypress Ave to Walnut Ave (4200 feet): Analyze options for a 4-lane, north-south arterial along Rd 148 alignment, coordinating with future SR 198 interchange, SCE towers, Greenway Trail, Creeks, and other structures. FY23/24 includes rough topo survey, geometric alignments, permitting requirements, Caltrans coordination, right of way needs, estimates. FY 25/26-26/27 includes Tulare to Walnut - CEQA, Design, RW, Permitting; FY 27/28 Construction Ph 1 [Tulare to Walnut, (2500 feet)] approx \$4.5M. Due to continuing development in east Visalia, around State Route 198, another north/south arterial is needed. Multi funded project total of \$5.4m from \$2.7m Measure R Local (131) and \$2.7m Transportation Impact(241).	Rebecca Keenan	CP0528 (3010)	\$	D10		61,600	437,800		2,217,000	

Measure R Local - 131 (2410) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
27	Walnut Ave Communications Connectivity. Installation of conduit and fiber optic cable as an extension of the Intelligent Transportation System (ITS) to provide a City owned fiber optic connection to the Water Reclamation Facility (WRF). Provides connection between existing fiber optic communication infrastructure at the intersection of Akers Stand Walnut Ave and the intersection of Walnut Ave and Plaza Dr; and bridges the communication gap in Walnut Avenue from Akers Street to Plaza Drive. Multi-funded project total of \$1.38m from \$530k WWTP (431), \$350k Info Services (511), and \$500k Measure R Local (131).	Eric Bons	CP0527 (3010)	--	C4			500,000			
28	Main-Center One-Way Conversion: Main Street & Center Avenue one-way conversion between Santa Fe Street and Ben Maddox Way forming existing two-way streets to a one-way couplet. Project includes design engineering and construction based upon the Traffic Study for Main/Center One-Way Conversion project completed in 2020 (CP0296). Multi funded project total of \$2.15m from \$410k Measure R Local (131) and \$1.74m Gas Tax (111).	Leslie Blair	NEW (3010)	--	B13			410,000			
29	Preliminary Design for Grant Opportunities: Preliminary engineering and design work necessary for potential future capital projects. This project is important to fund pre-design work on future projects involving State and/or Federal grant funds. This project will allow staff to complete design and apply for grant funds to fund the cost of construction for projects including road rehabilitation of major collector and arterial roadways, improvements on pedestrian and bicycle infrastructure and other improvements that address local transportation needs. Potential grant funding source includes the Surface Transportation Block Grant Program (Federal).	Frank Senteno	NEW	--	N/A			300,000	300,000	300,000	300,000
30	Laura Avenue Widening at Garden Street: Install new sidewalk, curb and gutter, curb ramp, and asphalt along Laura Avenue near the intersection of Laura Avenue and Garden Street. Project will widen Laura Avenue to accommodate two way travel, work will also include new sidewalk, curb and gutter, curb ramp.	Cody McLaughlin	NEW	--	D14			273,000			
31	Akers Street Traffic Signal Interconnect: Install conduit and fiber optic cable in Akers between Walnut and Goshen interconnecting the traffic signals with the traffic management system. The traffic signal interconnect will create a fiber optic cable back bone structure that will extend the existing interconnection system to be incorporated into the traffic management system. This will provide real time traffic information to modify traffic flow patterns and work in conjunction with the Caltrans controlled signalized intersection located at Akers St. & Mineral King Ave. and at Akers St. & Noble Ave.	Eric Bons	NEW	--	A9			150,000	1,450,000		

Measure R Local - 131 (2410) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
32	Traffic Signal Modification at Giddings & Mineral King: Replacement of the existing traffic signal with a fully actuated traffic signal, incorporated intelligent transportation equipment, modification of the existing pedestrian ramps to meet the current Americans with Disabilities Act requirements and construction of the associated roadway improvements. The existing traffic signal, originally constructed in the mid 1960's, is need of an update to meet the current traffic signal requirements per the California Manual on Uniform Traffic Control Devices.	Eric Bons	NEW	--	B16			130,000	640,000		
33	Traffic Control Signal Installation: Construct one traffic signal per year as identified by the data collected with the Annual Traffic Data Collection contract. The data will be analyzed to determine which intersections meet the traffic signal criteria as defined by the California Manual on Uniform Traffic Control Devices. Future funds will address one intersection per year. Based on MUTCD warrant analysis and City of Visalia ranking systems. Multi-funded annual project from LTF (281) and Measure R Local (131).	Casey Chu	NEW (3010)	--	N/A				525,000	525,000	525,000
34	Signal Interconnect and Sanitary Lift Station Connectivity: Provide a City owned fiber optic connection to existing sanitary lift stations near airport terminal building and sanitary lift station at north side of golf course along south side of Hwy198 and extend signal interconnect to Crowley Ave at Plaza Drive. Involves utilization of existing communication conduit and installation of new conduit from Airport Administration Building to each of two sanitary lift stations. Equip each sanitary lift station for remote monitoring of sanitary flows. Contingent upon receiving state/federal grant funds. Multi-funded total of \$1.7m from \$430k WWTP (431), \$100k from Meas R Local (131), and \$1.2m Fed/State Grant (281). Project will not move forward without grant funding.	Eric Bons	NEW (3010)	--	C7				100,000		
35	Goshen Widening Ben Maddox to Burke: Widen to full 84 foot 2-lane collector. Includes paving, curb, gutter, sidewalk, ADA ramps, street lights, bike lanes, landscaping and irrigation conduit. Requires coordination with utilities to relocate poles, property owners to relocate and install drive approaches, and acquire ROW. Improves traffic circulation and pedestrian accessibility. Will positively impact development for Civic Center and commercial parcels within the area. Multi funded project total of \$2.35m from \$1.0m Measure R Local (131) and \$1.35m Transportation Impact Measure (241).	Mike Porter	NEW (3010)	\$	B17	3,919,800	3,892,000	4,166,100	3,681,800	500,000	500,000
										5,908,500	1,891,800

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$\$ Annual Maintenance cost is \$5,000 to \$25,000

\$\$\$\$ Project will result in savings as described in project description

These projects will be explained in detail in the project description.

Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

**Measure R Trailways - 132 (2420)
2022/23 - 2027/28 Capital Improvement Program**

The Measure R Trailway fund shares a 14% portion of the Measure R revenues with Transit. After funding for Transit, environmental projects and projects in unincorporated areas (Santa Fe gap), the remaining funds are to be used for ballot measure authorized Bike and Pedestrian Trails.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	0	0	0	0	0	0
Measure R Bike and Trail Revenue	491,500	2,315,000	100,000	100,000	100,000	100,000
Capital Improvements	(491,500)	(2,315,000)	(100,000)	(100,000)	(100,000)	(100,000)
Total Resources Available for Future Projects	0	0	0	0	0	0

Additional Information: All measure R Trail projects require review and approval by Tulare County Association of Governments (TCAG) prior to moving forward. Any new projects approved by Council will be submitted to TCAG to complete the approval process.

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Modoc Basin Trail: Construct approximately 3900 ft of 10' - 12' wide trail around Modoc basin landscaped with native trees and shrubs following City of Visalia Urban forestry standards, for use by the surrounding community. Includes solar lighting, benches, trash receptacles, and trail signage. A chain link fence will also be constructed around the modoc basin per City standards D-42. The addition of this trail to the Modoc Basin will serve as a future connection to the larger bicycle infrastructure throughout the City.	Diego Convera	CP0561	\$	A2	265,000	2,005,000				
2	Mill Creek Trail thru Civic Center Park: Install landscaping and irrigation for the Mill Creek Trail segment north of Center Avenue between Tipton Street and Burke Street. Approximately 55 (15-gallon) trees, 10 (5-gallon) trees, and 224 shrubs will be installed along the existing trail. Additional Measure R Trailways funds in 2022/23 in the amount of \$106,500 are needed to fund increase in cost of materials and labor since 2018/19. Multi-funded Project total of \$341k from \$199k Prior Year Urban Greening Grant and \$150k Measure R Trailways (132) including \$44K prior year funding.	Casey Chu	CP0370 (3010)	\$	B6	106,500					
3	Reclaimite and Maintain Various City Trails: Application of reclaimite (a petroleum-based product) rejuvenates the asphalt oils of drying and worn pavement surfaces. Trails will be crack sealed, overlaid, slurry sealed, or reconstructed as needed. Maintenance includes tree trimming, landscaping, trash pick up, and trail lighting. Staff will evaluate the trails on a routine basis for maintenance to be incorporated into the City's Pavement Management Program. Use of Measure R Trails funds for trail maintenance was approved in 5th Amendment of Measure R Expenditure Plan.	Casey Chu	CP0411	--	N/A	100,000	100,000	100,000	100,000	100,000	100,000

Measure R Trailways - 132 (2420) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
4	Greenway Trail - Mill Creek to St. John's: Construct a 10' - 12' wide trail from the Mill Creek Bridge to the St. John's Trail. Includes landscaping with native trees and shrubs following City of Visalia Urban forestry standards, installation of solar lighting, benches, trash receptacles and trail signage along the trail. This project is Phase 3 of the Greenway Trail and will complete the third (3rd) segment of the planned four (4) segments to construct the Greenway Trail from Walnut Ave. to the St. John's Trail. Contingent upon receiving ATP grant funds. Multi funded project total of \$1.83m from \$230k Measure R Trailways (132) and \$1.6m from State Transportation (281-ATP).	Diego Convera	CP0523 (3010)	\$	B7	20,000 491,500	210,000 2,315,000	100,000	100,000	100,000	100,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$\$ Project will result in savings as described in project description

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

**Measure R Regional - 133 (2430)
2022/23 - 2027/28 Capital Improvement Program**

This fund receives monies from the Regional Portion of the Measure R 1/2 cent Transportation Sales Tax approved by voters of Tulare County in November of 2006. Regional projects in Tulare County collectively receive 1/2 of all Measure R revenues. The Tulare County Transportation Authority (TCTA) administers the Measure R expenditure plan which restricts how this money can be spent.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	0	0	0	0	0	0
Measure R Regional Funding			1,600,000	420,000	3,760,000	
Capital Improvements	0	0	(1,600,000)	(420,000)	(3,760,000)	0
Total Resources Available for Future Projects	0	0	0	0	0	0

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Riggin Widening Shirk to Akers: Includes curb and gutter, pavement, medians, street lights, and other infrastructure such as fire hydrants, drainage inlets and utility relocation. This segment, along with other CIP's to widen Riggin will help to complete the 4-lane arterial from Hwy 63 to Hwy 99 on Riggin Ave, providing a major East-West corridor along the North side of Visalia. Multi-funded project total of \$10.5m from \$1.6m Measure R Regional (133) and \$8.9m Transportation Impact (241).	Diego Corvera	NEW (30/10)	\$	A10			1,600,000			
2	Shirk/SR-198 Interchange (Long-Term Improvements): Design and construction of the ultimate design for the interchange at SR198 and Shirk Street. Caltrans, the lead agency, will control the process of project development and delivery beginning in FY2025-26. FY25/26 will begin development of a Project Initiation Document (PID), followed by a Project Approval & Environmental Document (PA&ED) to start in FY 26/27. Design will follow completion of the PA&ED and construction projected to start FY2035-36. The PID analysis will incorporate new traffic data following completion of the Shirk Capacity Enhancement project (CP0369), any near-term operational projects, and explore long-term interchange design options.	Rebecca Keenan	NEW	--	C11	0	0	1,600,000	420,000	3,760,000	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance costs is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description

**Measure N - 141 (1410)
2022/23 - 2027/28 Capital Improvement Program**

This fund is supported by Measure N, a citizen approved 1/2 cent sales tax for essential city services such as police, fire, and maintenance of parks and roads. The measure uses a detailed, 10-year plan which includes the hiring of personnel, construction of capital projects and equipment purchases.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	0	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)
Measure N Revenue for Capital Budget Items	3,658,900	4,061,800	3,864,900	4,068,100	4,043,000	0
Capital Improvements	(3,693,900)	(4,061,800)	(3,864,900)	(4,068,100)	(4,043,000)	0
Total Resources Available for Future Projects	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)	(35,000)

Additional Information: The proposed capital budget presented here represents the actual capital projects set forth in the Measure N 10-year plan, which ends in fiscal year 2026/27.

#	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
	Project Description (100 word limit)									
1	Street Maintenance-Measure N: Perform maintenance of various streets throughout the City of Visalia based upon the Measure N plan and a priority list established by the Pavement Management System (PMS). Maintenance is done to improve the ride quality, add structural strength, and extend the life expectancy of a street. This project is coordinated by the Public Works Department.	CF0246	--		3,600,000	4,000,000	3,800,000	4,000,000	3,900,000	
2	Purchase one fully marked Police Patrol Vehicle to equip new Measure N Police Officer	VH0253	\$\$	N/A	58,900	61,800	64,900	68,100	143,000	
3	Purchase New Vehicle for added Media & Community Relations Coordinator. Specific vehicle to be determined by the needs of the work assignment.	VH0252			35,000					
					3,693,900	4,061,800	3,864,900	4,068,100	4,043,000	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Project will result in savings as described in project description

\$\$\$\$ Project will result in savings as described in project description

**Visalia Baseball - 157 (1570)
2022/23 - 2027/28 Capital Improvement Program**

This fund was established to account for the operations of a professional baseball team that operates in the City. Cash for capital projects is provided from the operating budget on an "as needed" basis.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	-	-	-	-	-	-
General Fund Transfer In	200,000	-	-	-	-	-
Capital Improvements	(200,000)	-	-	-	-	-
Total Resources Available for Future Projects	-	-	-	-	-	-

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Rawhide "Red Zone" Flooring Replacement: Removal and replacement of composite deck material and replacement of any damaged or rotten support members at the Rawhide Ballpark Redzone seating area. This deck is over 15 years old and has suffered damage from heavy traffic and constant exposure to the weather. Replacement with new composite decking board will provide for safer use of the area as the current material is becoming weak and brittle with age.	Joe Cote	CP0562	--	B35	200,000					
						200,000					

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000 \$\$\$\$ Project will result in savings as described in project description

**Recreation Facilities - 211 (2440)
2022/23 - 2027/28 Capital Improvement Program**

This fund is derived from impact fees paid by developers in lieu of providing parks and open space. Funds are to be used to implement the Parks Master Plan for open space acquisition and providing park and other recreational facilities.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	5,900,400	4,139,000	3,564,100	(5,188,900)	(9,727,300)	(28,115,900)
Park and Recreational Impact Fees	1,960,000	1,999,200	2,039,200	2,080,000	2,121,600	2,164,000
Interest Earnings	20,000	20,000	17,800	(25,900)	(48,600)	(140,600)
Operating Expenditures	(3,720,000)	(2,572,700)	(21,800)	(22,200)	(22,600)	(23,100)
Capital Improvements	4,139,000	3,564,100	(5,188,900)	(9,727,300)	(20,439,000)	(16,420,600)
Total Resources Available for Future Projects						

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	3-5 Acre Neighborhood Park: Develop a specific plan to acquire land, design, and build a neighborhood park of 3-5 acres in the northwest quadrant of the City located in accordance with the General Plan's element on Park and Recreation Facilities and development trends. Park improvements to include walking paths, playground, picnic area, and open turf. Funding for design to begin in 2022-23 with construction to follow in 2023-24. Annual maintenance costs for this park are estimated to be \$74k per year.	Jeremy Rogers	CP0425	\$\$\$	N/A	1,540,000					
2	3-Acre Neighborhood Park: Per the general plan the City will acquire land, design, and build a 3-acre neighborhood park in the northeast portion of the City. Neighborhood Parks are intended to provide basic recreation activities for one or more neighborhoods with a service area of one half to one mile radius. Neighborhood parks usually include playgrounds, picnic tables, benches, and walkways. This location will be designed to include a Splash Pad. Annual maintenance costs for this park are estimated to be \$74k per year.	Jeremy Rogers	CP0563	\$\$\$	N/A	1,200,000	1,275,000				
3	Cameron Creek Regional Park/Basin: Acquire site for a 5.25 acre storm/recharge park, 4 acre park, and half mile asphalt trail along southerly extension of McAuiff adjacent to Cameron Creek. To serve existing and future development within the one-mile development block of Lovers Lane to Road 148 and Caldwell to Walnut. May also receive TID exchange water from Cameron Creek, through development of a later project. Geotechnical testing will be required to determine eligibility for ground water recharge funding. (Multi-funded: Project total \$2.7m from \$1.6m Parks & Rec (211), \$558K Storm Sewer (221) and \$558K GW Recharge (224)). Annual maintenance costs for this park are estimated to be \$116k per year.	Cody McLaughlin	CP0517 (3010)	\$\$\$	D4	537,000		1,136,900			

Recreation Facilities - 211 (2440) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
4	Basin E & Mill Creek Realignment (Design): FY22/23-23/24 Design of Basin E & Realignment of Mill Creek. Basin will provide a 12 acre basin for recharge purposes. The realignment of approximately 15 acres of Mill Creek will provide passive, riparian open space that can be enjoyed by the public and will provide an inviting habitat for native species. Design will include storm water components such as large diameter pipe, structures, and trails. A separate CIP request for construction is proposed for FY 24/25 which will be deferred, pending available funds. Multi-funded project total of \$841k funded from \$286k Recreation Facilities (211), \$84k Groundwater Recharge (224), and \$471k Waterway Construction (261).	Rebecca Keenan	CP0518 (3010)	--	B12	286,000					
5	East Side Regional Park EIR: Design and environmental engineering for recharge facilities and project level EIR. The completed design and environmental work will put the project in a good position to seek grant funding opportunities with a well planned package. The additional appropriation is needed to add a noise study and to expand the traffic impact study to meet Caltrans' requirements for impacts to SR-198 and SR-216. Multi funded Project total of \$100k is funded from \$75k Park Impact Fee (211), \$21k Groundwater Recharge (224), \$2k Transportation Impact (241) and \$2k Waterways (261), all of which includes prior year funding.	Rebecca Keenan	CP0123 (3010)	--	N/A	75,000					
6	Recreation Facilities Impact Fee Update: This project provides funding for professional services to review and update the Recreation Facilities Impact Fee charged to developers.	Jeremy Rogers	CP0564	--	N/A	50,000					
7	Northside Scenic Corridor - Hillsdale Park/Storm Basin: Develop Northside Highway 198 Open Space Seaback Area (east of Shirk) to serve as passive open space and naturally shaped drainage basin for existing and planned development north of Highway 198 and both east and west of Shirk Street. Basin could receive water from Mill Creek for storm layoff and recharge purposes. Development of this is the first section of seaback will include planning for other seaback areas to the south and the west. (Multi Funded: Total of \$6.33m, including prior year funding, from \$2.65m Storm Sewer (221), \$1.77m Parks & Recreation (211), \$1m Transportation Impact (241), and \$900k Waterways Capital (261).	Katherine Woodhull - Fuget	CP9719 (3010)	\$\$	A3	32,000	383,200		1,102,000		

Recreation Facilities - 211 (2440) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
8	5-Acre Neighborhood Park: Per the general plan the City will acquire land, design, and build a 5-acre neighborhood park. Neighborhood Parks are intended to provide basic recreation activities for one or more neighborhoods with a service area of one half to one mile radius. Neighborhood parks usually include playgrounds, picnic tables, benches, and walkways. Annual maintenance costs for this park are estimated to be \$74k per year.	Jeremy Rogers	CP0565	\$\$\$	N/A		1,200,000				800,000
9	Tower Street-Mineral King to St. John's Parkway (Prelim Design): Preliminary design for construction of approximately 6,400 ft of Tower Street from Mineral King to St. John's Parkway, excluding the new interchange to SR 198 for access to park/basins. Will be a 4-lane, north-south arterial along the Rd 148 alignment, in coordination with future interchange at SR 198 and SR216 (Houston Ave); the SCE towers; and the Greenway Trail. Includes construction of new culvert crossing Mill Creek (Army Corp Permit). Development in east Visalia, around SR 198, requires another north/south arterial. No construction funds in this project. Multi funded project total of \$194k from \$96k Transportation Impact (241) and \$97k Parks & Rec (211).	Rebecca Keenan	CP0525 (3010)	--	B8		97,700				
10	15-Acre Community Park: Per the general plan the City will acquire land, design, and build a 15 acre community park. Community Parks are intended to serve the recreational needs of a larger area of the city, especially those living or working within a two-mile radius. These parks may include facilities such as sport fields, exercise courses, recreation buildings, and restrooms. Annual maintenance costs for this park are estimated to be \$221k per year.	Jeremy Rogers	NEW	\$\$\$	N/A			3,600,000	2,400,000		
11	Easyside Regional Park Design and Infrastructure: Design for construction of a 242-acre regional park on the East side of Visalia comprised of park, recreation, and groundwater recharge facilities in accordance with the Master Plan adopted August 2015. Park Improvements include walking paths, playground, picnic area, open turf, recreational facilities, and an archery range. Phase 1) Preliminary engineering, architectural planning, development of estimates of the park site and facilities; and Phase 2) Engineering design and construction of the park's backbone infrastructure (roads, utilities, etc). Project to be coordinated with the engineering design of the park's required adjacent infrastructure (Tower Rd) and recharge basins (A, B, C, E) included as a separate CIP's.	Rebecca Keenan	NEW		B12						2,462,900

Recreation Facilities - 211 (2440) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
12	Basin E & Mill Creek Realignment (Construction): For construction of Basin E & Mill Creek Realignment. Basin will provide a 12 acre basin for recharge purposes. The realignment of approximately 15 acres of Mill Creek will provide passive, riparian open space that can be enjoyed by the public and will provide an inviting habitat for native species. Project will include storm water components such large diameter pipe, structures, and trails. Multi-funded project total of \$4.69m from \$1.59m Recreation Facilities (211), \$469k Ground Water Recharge (224), and \$2.63m Waterway Construction (261). Annual maintenance cost for this basin is estimated to be \$66k per year.	Rebecca Keenan	NEW (3010)	\$\$\$	B12			1,594,600			
13	ESRP On-Site Infrastructure: On-site infrastructure at the East Side Regional Park, including design, environmental, permitting, construction of interior roads, McKinley Ave. (4,400 LF) and Villoy Ave. (3,000 LF). To include utilities (water, electric, gas, sanitary sewer), streets and lighting within the park. Excludes play fields, buildings, and other public recreation facilities. FY23/24- 25/26 topo survey, CEQA design, estimating, permitting; approx \$1M. FY26/27- 27/28 Construction, approximately \$11.8M. This project will build the backbone infrastructure to allow further development of open space for passive recreation, ground water recharge basins, and park amenities at the East Side Regional Park.	Rebecca Keenan	NEW	\$	B12			817,100	198,200		11,818,600
14	Cameron Creek Park/Basin: Locate and acquire site for an 10-11 acre neighborhood park and storm/recharge basin north of Caldwell Avenue adjacent to Cameron Creek. The facility will also be able to receive TID exchange water through Cameron Creek, through development of a later project. Geotechnical testing will be required to determine soil infiltration characteristics for ground water recharge purposes and eligibility for ground water recharge funding. (Multi-funded: Project total \$4.9m: \$2.28m from Recreation (211), \$1.34m from Storm Sewer (221) and \$1.34m GW Recharge (224)). Annual maintenance cost for this basin is estimated to be \$86k per year.	Cody McLaughlin	NEW (3010)	\$\$\$	N/A			494,500	1,788,300		
15	Southside Scenic Corridor: Develop basin on south side of SR-198, east of Shirk St as linear, landscaped basin with functional passive open space to receive City's storm water flows from Mill Creek through either Persian-Watson Ditch or a pipeline to the north under SR-198. Phase 1, implement with Sierra Village development expansion to relocate existing City basin. Requires acquisition of 20 acres to the east of Phase 1 improvements. Included in the westside storm water lay-off plan. Multi funded project total of \$4.3m from \$1.4m Parks & Rec (211), \$2.2m Storm Sewer Construction (221), and \$580K Transportation impact (241).	Katherine Woodhull - Fugot	NEW (3010)	\$	C8			299,000	257,400	211,000	721,400

Recreation Facilities - 211 (2440) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
16	Basins A, B, and C East Side Regional Park: For Design & Construction to provide approximately 30-acres of groundwater recharge. Includes demolition of existing orchards, earthwork, piping structures, recharge system, trails, landscaping. Provides passive, riparian open space. Phased as: FY2526-26/27 Design Basins A, B, & C; FY27/28 Construction Basins A, B, & C. Completion of this CIP and separate CIP Basin E + Mill Creek realignment will result in an increase of 42-acres of groundwater recharge. Multi-funded project total of \$6.7m from \$3.2m Recreation Facilities (211), \$3.35m Groundwater Recharge (224), and \$134k Waterway Construction (261). Annual maintenance cost for this basin is estimated to be \$35k per year.	Rebecca Keenan	NEW (3010)	\$\$\$	B12				518,400		2,696,600
17	Northside Scenic Corridor West of Shirk: Northside Highway 198 Open Space Setback Area (west of Shirk) - Acquisition of approximately 30.1 acres land from three existing parcels needed for the northwest scenic setback area and riparian setback from Mill Creek to continue development of the corridor as passive recreational open space and drainage basin. The basin is planned to serve existing and planned development north of Highway 198 between Clancy and Shirk. Acquisition of land for the northwest portion of the scenic corridor (between Clancy and Shirk) to start in 25/26 starting at Clancy and heading east, acquiring from one parcel per year. Multi funded project total of \$3.07m from \$868k Parks & Rec (211), \$1.3m Storm Sewer Construction (221), and \$900k Waterways Capital (261).	Katherine Woodhull - Fuget	NEW (3010)	\$\$	A4				256,000	228,000	384,000
18	New Recreation Center: This project will include the construction of an indoor recreational facility at a site to be later determined. Annual maintenance costs for this facility are estimated to be \$450k per year.	Jeremy Rogers	NEW	\$\$\$	N/A	3,720,000	2,572,700	10,788,200	6,570,300	20,439,000	16,420,600

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less \$\$\$\$ Project will result in savings as described in project description

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

**Storm Sewer - 221 (2450)
2022/23 - 2027/28 Capital Improvement Program**

This fund is derived from Storm Sewer impact fees collected at the time of development and a portion of the monthly storm sewer users fees. This fund shares \$.84 of the \$.259 monthly storm sewer fee with the Wastewater Trunkline construction fund (1231). Funds are to be used only for construction of new storm sewer infrastructure to implement the Storm Sewer Master Plan.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	2,612,400	2,426,200	3,379,500	1,154,500	(2,675,600)	(2,245,200)
Utility User and Developer Impact Fees	1,229,700	1,252,800	1,277,900	1,303,500	1,329,600	1,356,200
Operating Expenditures (staff costs, allocations, etc.)	(28,900)	(28,900)	(29,500)	(30,100)	(30,700)	(31,300)
Capital Improvements	(1,387,000)	(270,600)	(3,473,400)	(5,103,500)	(868,500)	(2,432,100)
Total Resources Available for Future Projects	2,426,200	3,379,500	1,154,500	(2,675,600)	(2,245,200)	(3,352,400)

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Storm Sewer Oversizing: Construct various storm drain lines. Pays the City's annual cost of reimbursing developers for the design and construction of storm drain lines which implement the Storm Water Master Plan. To implement necessary Storm Sewer Master improvements and reimburse developers for implementation of Master Plan. Cameron Creek Regional Park/Basin: Acquire site for a 5.25 acre storm/recharge park, 4 acre park, and half mile asphalt trail along southerly extension of McAuliff adjacent to Cameron Creek. To serve existing and future development within the one-mile development block of Lovers Lane to Road 148 and Caldwell to Walnut. May also receive TID exchange water from Cameron Creek, through development of a later project. Geotechnical testing will be required to determine eligibility for ground water recharge funding. (Multi-funded: Project total \$2.7m from \$1.6m Parks & Rec (211), \$558K Storm Sewer (221) and \$558K GW Recharge (224)). Annual maintenance costs for this park are estimated to be \$116k per year.	Paul Bernal	CP9229	--	N/A	1,100,000	200,000	200,000	200,000	200,000	200,000
2	Highland St. Storm Drain: Install a storm drain line along Highland St alignment from Ferguson Ave to connect to an existing 48" storm main in front of Highland Gardens development and connect the line into Fairview Park/Basin. In addition, expand the storage capacity of the Park/Basin, and incorporate water quality into the expanded basin design. This project includes design, construction, and additional excavation to provide additional storage capacity. Multi funded project total of \$880K from \$352k Storm Sewer Construction (221) and \$528k Storm Sewer Deficiency (222).	Cody McLaughlin	CP0517 (3010)	\$\$\$	D4	179,000		379,000			
3		Katherine Woodhull - Fuget	CP9796 (3010)	\$	B9		60,600	291,700			

**Storm Sewer - 221 (2450) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
4	Auto Plaza Basin Expansion: Acquire an additional 3.5 acres to the west of the current basin site to allow the basin to be expanded in capacity. The Auto Plaza Basin was originally designed to be a detention basin with a discharge pump, the design has been changed to be a retention basin with no pump to serve a larger regional area. These changes require the basin to be expanded to provide the needed capacity within the Plaza Business Park and The Square at Plaza Drive master planned projects. Project total of \$1.1m, including prior year funding of \$150K from Storm Sewer Construction (221).	Cody McLaughlin	CP0302	\$	A5	50,000	946,500				
5	Northside Scenic Corridor - Hillisdale Park/Storm Basin: Develop Northside Highway 198 Open Space Setback Area (east of Shirk) to serve as passive open space and naturally shaped drainage basin for existing and planned development north of Highway 198 and both east and west of Shirk Street. Basin could receive water from Mill Creek for storm layoff and recharge purposes. Development of this is the first section of setback will include planning for other setback areas to the south and the west. (Multi Funded: Total of \$6.33m, including prior year funding, from \$2.65m Storm Sewer (221), \$1.77m Parks & Recreation (211), \$1m Transportation Impact (241), and \$900K Waterways Capital (261).	Katherine Woodhull - Fuget	CP9719 (3010)	\$\$	A3	48,000	574,800	1,653,000			
6	Storm Sewer Construction Administration: Staff preliminary design and administration of new storm sewer construction projects as identified in the Storm Sewer Master Plan. To implement necessary Storm Sewer Master improvements for implementation of the Master Plan. (Note: Annual project. Prior year funds are not typically rolled over.)	Frank Senteno	CP8222	--	N/A	10,000	10,000	10,000	10,000	10,000	10,000
7	Northside Scenic Corridor West of Shirk: Northside Highway 198 Open Space Setback Area (west of Shirk) - Acquisition of approximately 30.1 acres land from three existing parcels needed for the northwest scenic setback area and riparian setback from Mill Creek to continue development of the corridor as passive recreational open space and drainage basin. The basin is planned to serve existing and planned development north of Highway 198 between Clancy and Shirk. Acquisition of land for the northwest portion of the scenic corridor (between Clancy and Shirk) to start in 25/26 starting at Clancy and heading east, acquiring from one parcel per year. Multi funded project total of \$3.07m from \$868k Parks & Rec (211), \$1.3m Storm Sewer Construction (221), and \$900k Waterways Capital (261).	Katherine Woodhull - Fuget	NEW (3010)	\$\$	A4				384,000	342,000	576,000

**Storm Sewer - 221 (2450) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
8	Southside Scenic Corridor: Develop basin on south side of SR-198, east of Shirk St as linear, landscaped basin with functional passive open space to receive City storm water flows from Mill Creek through either Persian-Watson Ditch or a pipeline to the north under SR-198. Phase 1, implement with Sierra Village development expansion to relocate existing City basin. Requires acquisition of 20 acres to the east of Phase 1 improvements. Included in the west side storm water lay-off plan. Multi funded project total of \$4.3m from \$1.4m Parks & Rec (217), \$2.2m Storm Sewer Construction (221), and \$580k Transportation Impact (241).	Katherine Woodhull - Fugot	NEW (3010)	\$	C8			448,500	386,100	316,500	1,082,100
9	North Shirk Storm Drain Line Extension: Extend the existing 48" storm drain line in Hillsdale Avenue north on Shirk Street for 2,800 feet with pipe sizes to vary from 36" to 48". The existing temporary basin on the south side of Hillsdale Avenue will need to be expanded for the additional stormwater runoff resulting from the project or be discharged into the fully developed naturally shaped basin per the Northside Scenic Corridor Park & Basin project (CP9719). This project will be completed in coordination with the Shirk Widening project (CP0369).	Chantha Chap	NEW	--	A6			375,700	1,377,500		
10	Cameron Creek Park/Basin: Locate and acquire site for an 10-11 acre neighborhood park and storm/recharge basin north of Caldwell Avenue adjacent to Cameron Creek. The facility will also be able to receive TID exchange water through Cameron Creek, through development of a later project. Geotechnical testing will be required to determine soil infiltration characteristics for ground water recharge purposes and eligibility for ground water recharge funding. (Multi-funded: Project total \$4.9m: \$2.28m from Recreation (211), \$1.34m from Storm Sewer (221) and \$1.34m GW Recharge (224)). Annual maintenance cost for this basin is estimated to be \$86k per year.	Cody McLaughlin	NEW (3010)	\$\$\$	N/A			247,200	1,092,900		

Storm Sewer - 221 (2450) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
11	Storm Drain and Sewer Master Plan Update: Update the Storm and Sanitary Sewer Master Plans. Facility Master Plans should be updated every 5 years to incorporate any changes in infrastructure, land use, and environmental conditions. Includes new nexus study for storm and sanitary sewer impact and utility fee updates and CEQA review. Current update to the facility master plan to be implemented in 22/23, updating the storm and sewer master plans since 1994. Multi-funded project total of \$940k from \$564k Storm Sewer Construction (221), and \$376k Wastewater Trunkline (231).	Katherine Woodhull - Fugot	NEW (3010)	--	N/A	1,387,000	270,600	3,473,400	5,103,500	868,500	564,000
											2,432,100

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description

**Storm Sewer Deficiency - 222 (2460)
2022/23 - 2027/28 Capital Improvement Program**

This fund is derived from a portion of the monthly storm sewer users fees. This fund receives \$.67 of the \$.59 monthly storm sewer fee. Funds are to be used for construction of storm sewer facilities to correct existing deficiencies as identified in the Storm Sewer Master Plan.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	(452,700)	(81,200)	207,600	58,700	(292,300)	52,900
Storm Sewer Fees	414,200	422,500	431,000	439,600	448,400	457,400
Interest Earnings (Expense)	5,000	5,000	300	(1,500)	300	(200)
Operating Expenditures	(27,700)	(27,700)	(28,300)	(28,900)	(29,500)	(30,100)
Capital Improvements	(20,000)	(11,000)	(551,900)	(760,200)	(74,000)	(528,400)
Total Resources Available for Future Projects	(81,200)	207,600	58,700	(292,300)	52,900	(48,400)

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	<p>Developer Reimbursement Storm Sewer Deficiency: Reimburse developers for improvement of existing drainage deficiencies in fill areas with their proposed projects. Does not include new storm drainage that results from new construction. The continued and ongoing maintenance of the improvements completed under this CIP is maintained by a separate City CIP.</p> <p>Highland St. Storm Drain: Install a storm drain line along Highland St alignment from Ferguson Ave to connect to an existing 48" storm main in front of Highland Gardens development and connect the line into Fairview Park/Basin. In addition, expand the storage capacity of the Park/Basin, and incorporate water quality into the expanded basin design. This project includes design, construction, and additional excavation to provide additional storage capacity. Multi funded project total of \$880k from \$352k Storm Sewer Construction (221) and \$528k Storm Sewer Deficiency (222).</p>	Lupe Garcia	CP8143	\$	N/A	20,000	20,000	20,000	20,000	20,000	20,000
2	<p>Substandard Residential Drainage Systems: Install new or upsized storm drainage components in older neighborhoods that have incomplete or undersized drainage systems that do not meet city standards. Storm Drainage components include curb and gutter, drain inlets, laterals, manholes, and main lines. There are many older neighborhoods that were developed in the county and subsequently annexed by the City that do not meet City standards. Many of these neighborhoods have a mixture of lots with and without curb and gutter. Typically the addition of the curb and gutter, drain inlets, laterals, manholes, and main lines is necessary to bring the drainage system up to City Standards.</p>	Katherine Woodhull - Fugot	CP9796 (3010)	\$	B9		91,000	437,500			
3		Cody McLaughlin	NEW	\$	N/A					54,000	414,000

Storm Sewer Deficiency - 222 (2460) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
4	Retrofit Detention Basins: Design and construct retrofits to existing City detention basins to improve water quality. Project would include identifying ideal basins to retrofit to maximize cost effectiveness, designing the basin retrofits, and retrofitting the basins. Potential candidates include Combs Park Pond and Stonebrook Park Pond. Multi funded project total of \$1.33m from \$440K Storm Sewer Deficiency (222), and \$893k Storm Sewer Maintenance (481).	Katherine Woodhull - Fuget	NEW (3010)	--	N/A	94,400	250,700	94,400	489,500	74,000	94,400
5	Oval Drainage: Improve drainage around the Oval. Replace 550 feet of shallow 12-inch storm drain line in Pine St that drains the north end of the Oval area. The line extends from Locust St to a manhole at the north end of Oval Park. This line will be upgraded with a deeper 18-inch line and connected to an existing 24-inch line in Locust St. This area has been suffering a drainage deficiency for a long time causing localized street flooding and pavement deterioration. The project will improve gravity storm flow through a new replacement storm line that will greatly improve flow for this area.	Cody McLaughlin	NEW	--	B10	20,000	111,000	551,900	760,200	74,000	528,400

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description

**Ground Water Recharge - 224 (2480)
2022/23 - 2027/28 Capital Improvement Program**

This fund is derived from a portion of the monthly City utility bill. The fees for this fund are based on the size of the water service line that range from \$53 to \$60.29 a month. In 2002, City Council adopted the additional fee as part of an agreement with Tulare Irrigation District and Kaweah Delta Water Conservation District for the acquisition of water and other activities to improve groundwater levels and increase supply of water to the City.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	(3,900)	636,200	1,584,800	1,258,500	(469,500)	471,700
Ground Water Recharge Fees	379,600	387,200	394,900	402,800	410,900	419,100
Ground Water Extraction Fees	553,600	564,700	576,000	587,500	599,300	611,300
Ground Water Annexation Fees	276,800	282,300	287,900	293,700	299,600	305,600
Investment Earnings and Penalties	12,500	12,500	(3,600)	(10,600)	2,600	(11,100)
Operating Expenditures	(298,100)	(298,100)	(304,100)	(310,200)	(316,400)	(322,700)
Capital Improvements	(284,300)	0	(1,277,400)	(2,691,200)	(54,800)	(2,809,000)
Total Resources Available for Future Projects	636,200	1,584,800	1,258,500	(469,500)	471,700	(1,335,100)

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Map Impact	Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Cameron Creek Regional Basin (North): Acquire site for a 5.25 acre storm/recharge park, 4 acre park, and a half mile asphalt trail along the southerly extension of McAuliff adjacent to Cameron Creek. To serve existing and future development within the one-mile development block of Lovers Lane to Road 148 and Caldwell to Walnut. The facility will also be able to receive TID exchange water through Cameron Creek, through development of a later project. Geotechnical testing will be required to determine soil infiltration characteristics for ground water recharge purposes and eligibility for ground water recharge funding. (Multi-funded: Project total \$2.7m from \$1.6m Parks & Rec (211), \$558K Storm Sewer (221) and \$558k GW Recharge (224)). Annual maintenance costs for this park are estimated to be \$116k per year.	Cody McLaughlin	CP0517 (3010)	\$\$\$	D4	179,000		378,900			
2	Basin E & Mill Creek Realignment (Design): FY22/23-23/24 Design of Basin E & Realignment of Mill Creek. Basin will provide a 12 acre basin for recharge purposes. The realignment of approximately 15 acres of Mill Creek will provide passive, riparian open space that can be enjoyed by the public and will provide an inviting habitat for native species. Design will include storm water components such large diameter pipe, structures, and trails. A separate CIP request for construction is proposed for FY 24/25 which will be deferred, pending available funds. Multi-funded project total of \$841k funded from \$286k Recreation Facilities (211), \$84k Groundwater Recharge (224), and \$471k Waterway Construction (261).	Rebecca Keenan	CP0518 (3010)		B12	84,300					

**Ground Water Recharge - 224 (2480) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
3	East Side Regional Park EIR: Design and environmental work consisting of park master planning, preliminary engineering for recharge facilities and project level EIR. The completed design and environmental work will put the project in a good position to seek grant funding opportunities with a well planned package. The additional appropriation is needed to add a noise study and to expand the traffic impact study to meet Caltrans' requirements for impacts to SR-198 and SR-216. Multi funded Project total of \$100k is funded from \$75k Park Impact Fee (211), \$21k Groundwater Recharge (224), \$2k Transportation Impact (241) and \$2k Waterways (261), all of which includes prior year funding.	Rebecca Keenan	CP0123 (3010)	N/A	21,000					
4	Basin E & Mill Creek Realignment (Construction): For construction of Basin E & Mill Creek Realignment. Basin will provide a 12 acre basin for recharge purposes. The realignment of approximately 15 acres of Mill Creek will provide passive, riparian open space that can be enjoyed by the public and will provide an inviting habitat for native species. Project will include storm water components such large diameter pipe, structures, and trails. Multi-funded project total of \$4.69m from \$1.59m Recreation Facilities (211), \$469k Ground Water Recharge (224), and \$2.63m Waterway Construction (261). Annual maintenance cost for this basin is estimated to be \$55k per year.	Rebecca Keenan	NEW (3010)	B12			457,300	11,800		
5	Cameron Creek Park/Basin (South): Locate and acquire site for an 10-11 acre neighborhood park and storm/recharge basin north of Caldwell Avenue adjacent to Cameron Creek. The facility will also be able to receive TID exchange water through Cameron Creek, through development of a later project. Geotechnical testing will be required to determine soil infiltration characteristics for ground water recharge purposes and eligibility for ground water recharge funding. (Multi-funded: Project total \$4.9m: \$2.28m from Recreation (211), \$1.34m from Storm Sewer (221) and \$1.34m GW Recharge (224)). Annual maintenance cost for this basin is estimated to be \$86k per year.	Cody McLaughlin	NEW (3010)	N/A			247,200	1,092,800		

**Ground Water Recharge - 224 (2480) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Map Impact	Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
6	Modoc Basin Improvements: This project will entail preliminary engineering to determine the ultimate configuration of the Modoc Basin. It has been conceptually determined to be a two compartment basin; to provide recharge and flood control purposes. This project will define the ultimate basin footprint and configuration with preliminary and engineering design for the modoc basin in FY 24/25, and construction beginning FY 25/26. Prior to construction, a geotechnical report and study will be conducted and be analyzed to determine how the Modoc Basin can serve both flood control and recharge purposes.	Cody McLaughlin	NEW	--	A2	194,000			1,101,300		
7	Basins A, B, and C East Side Regional Park: For Design & Construction to provide approximately 30-acres of groundwater recharge. Includes demolition of existing orchards, earthwork, piping structures, recharge system, trails, landscaping. Provides passive, riparian open space. Phased as: FY25/26-26/27 Design Basins A, B, & C; FY27/28 Construction Basins A, B, & C. Completion of this CIP and separate CIP Basin E + Mill Creek realignment will result in an increase of 42-acres of groundwater recharge. Multi-funded project total of \$6.7m from \$3.2m Recreation Facilities (211), \$3.35m Groundwater Recharge (224), and \$134k Waterway Construction (261). Annual maintenance cost for this basin is estimated to be \$35k per year.	Rebecca Keenan	NEW (3010)	\$\$\$	B12	284,300	0	1,277,400	485,300	54,800	2,809,000
									2,691,200	54,800	2,809,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Project will result in savings as described in project description

**Wastewater Trunkline - 231 (2490)
2022/23 - 2027/28 Capital Improvement Program**

This fund's revenues are derived from Sanitary Sewer and Trunk Line Connection Fees. Funds are to be used only for new sanitary sewer trunk line construction, and not for operation and maintenance. This fund also receives a portion of the monthly storm sewer users fees, sharing \$.84 of the \$2.59 monthly storm sewer fee with the Storm Sewer Construction fund (221).

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	4,916,400	5,465,900	3,240,800	1,551,100	22,300	488,800
Sanitary Sewer and Trunk Line Connection Fees	802,500	818,500	834,900	851,600	868,600	886,000
Sewer Master Plan Fees	605,400	617,500	629,900	642,500	655,400	668,500
Interest Earnings	27,200	16,100	7,700	100	2,400	1,900
Operating Expenditures (staff costs, allocations, etc.)	(41,400)	(41,400)	(42,200)	(43,000)	(43,900)	(44,800)
Capital Improvements	(844,200)	(3,635,800)	(3,120,000)	(2,980,000)	(1,016,000)	(1,624,700)
Total Resources Available for Future Projects	5,465,900	3,240,800	1,551,100	22,300	488,800	375,700

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Map Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	American Street Trunk Extension: Project consists of 5,200 feet of 30-inch diameter pipeline in American Street (Road 76). The project extends from Riggan Ave. to Ave. 320 and will serve the industrial zoned area of the City. This trunk is needed to serve emerging industrial development between Riggan Avenue and Avenue 320; areas within the Industrial Land Use Zone and Tiers 1 and 3 Urban Development Boundary Areas. The line will terminate at Ave 320 (boundary of the sphere of influence) and have the capability to serve future industrial within the City's planning Area.	Katherine Woodhull-Fugot	CP0566	--	A1	714,200	3,120,800				
2	Sanitary Sewer Developer Reimbursement: Reimburse developers for sanitary sewer- additional costs incurred when constructing the required sanitary sewer with development. The additional cost is the difference between the "development requirement" and the requirement to accommodate for future development in the area. To implement Sewer Line Master Plan.	Paul Bernal	CP9318	--	N/A	110,000	110,000	110,000	110,000	110,000	110,000
3	Sewer Line Preliminary Engineering: Preliminary engineering and design work necessary to provide developers and engineers with adequate information to construct master planned sewer lines with proposed development projects. Implement Sewer Line Master Plan.	Frank Senteno	CP9234	--	N/A	20,000	20,000	20,000	20,000	20,000	20,000

**Wastewater Trunkline - 231 (2490) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
4	Shirk St. Sanitary Sewer Trunkline - Walnut to Noble: This project is to install a 48" sanitary sewer trunk line in Shirk Street between Walnut Avenue and Noble Avenue. This will connect the existing sewer trunkline within Shirk Street south of Hwy-198 to the existing sewer trunkline in Walnut Avenue. Project will remove the existing 6" sewer force main and the associated lift station located at Shirk Street and Noble Avenue. The replacement of the line is identified in the City's Sewer Master Plan and will provide the necessary wastewater conveyance capacity to accommodate future development growth.	Eric Bons	CP0567	--	C2		385,000	2,990,000	2,850,000		
5	Visalia Parkway Trunkline - Santa Fe to Lovers Lane: Construct a new 30" sanitary sewer trunkline along the Visalia Parkway (Ave. 276) alignment between Santa Fe Street and Lovers Lane. Right of Way will need to be acquired. Project will include new trunkline at a depth of approximately 17-feet, new 60" manholes, clearing & grubbing, demolition, sheet & shoring, and some bores under existing creeks and ditches. FY 20/27-28/29, Design & RW \$3.12M. FY 29/30-30/31, Construction \$5.26M. Trunkline will serve parcels in Tier 3.	Rebecca Keenan	NEW	--	D2					886,000	1,118,700
6	Storm Drain and Sewer Master Plan Update: Update the Storm and Sanitary Sewer Master Plans. Facility Master Plans should be updated every 5 years to incorporate any changes in infrastructure, land use, and environmental conditions. Includes new nexus study for storm and sanitary sewer impact and utility fee updates and CEQA review. Current update to the facility master plan to be implemented in 22/23, updating the storm and sewer master plans since 1994. Multi-funded project total of \$940k from \$564k Storm Sewer Construction (221), and \$376k Wastewater Trunkline (231).	Katherine Woodhull - Fuget	NEW (3010)	--	N/A	844,200	3,635,800	3,120,000	2,980,000	1,016,000	376,000 1,624,700

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description

**Transportation Impact Fees - 241 (2520)
2022/23 - 2027/28 Capital Improvement Program**

This fund is derived from fees collected at the time of building permit issuance. Funds can be used only for new street improvements and expansion of transportation facilities related to growth.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	6,916,800	6,265,400	7,453,000	8,685,800	(2,363,000)	(6,854,700)
Transportation Impact Fees	6,263,100	6,388,400	6,516,200	6,646,500	6,779,400	6,915,000
Interest Earnings (Expense)	100,000	73,800	86,000	(23,400)	(67,900)	(156,500)
Operating Expenditures and Allocations	(35,300)	(35,300)	(36,000)	(36,700)	(37,400)	(38,100)
Capital Improvements	(6,979,200)	(5,239,300)	(5,333,400)	(17,635,200)	(11,165,800)	(15,673,600)
Total Resources Available for Future Projects	6,265,400	7,453,000	8,685,800	(2,363,000)	(6,854,700)	(15,807,900)

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Riggin Widening - Kelsey to Shirk: Widen Riggin Ave between Kelsey Street and Shirk Road from an undivided two-lane road to a four-lane divided road with median. Install drainage swale, street lights and interconnect conduit. Project will move forward once EDA grant is received and bonding from TCAG is successful. Widening of Riggin Ave will improve mobility of traffic for the industrial park and the surrounding businesses while reducing congestion. Multi funded project total of \$10.975m from \$2.2m Meas R Regional prior year (133), \$4.77m Transportation Impact (\$2.4m prior year) (241), and \$4m EDA Grant, <i>contingent upon award</i> (281).	Diego Corvera	CP0398 (3010)	\$\$	A11	2,375,000					
2	Santa Fe Environmental Cleanup: Project includes removing the elevated railroad embankment along the future Santa Fe Street Corridor from Houston to Riggin. The corridor will be excavated down to a preliminary grading limit so that there will be minimal earthwork for the construction of Santa Fe Street. The elevated railroad embankment runs parallel to the trail currently under construction along the eastern most portion of the future street and rises over the trail 4-5' in some locations. This presents a safety concern with limited visibility for trail users. This project will simplify the future street project. Project total of \$2.6m includes prior year funding of \$750K.	Katherine Woodhull - Fuget	CP0308	\$	B18	1,886,200					
3	Developer Reimbursements: This CIP is for reimbursement of public assets constructed in the public right of way. The continued and ongoing maintenance of the improvements completed under this CIP is maintained by a separate City CIP.	Paul Bernal	CP9130	--	N/A	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000

Transportation Impact Fees - 241 (2520) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
4	Visalia Parkway Improvements-North Half: Extend Visalia Parkway between Stonebrook Street and Court Street. Visalia Parkway is identified as an arterial transportation corridor in the Circulation Element of the City's General Plan. Construct the northerly half to provide one lane of travel in each direction within current right of way. Improves mobility and connectivity of the southern shopping district and neighborhoods in the south east community of the City. Future CIP, Visalia Parkway & Santa Fe Intersection, will connect Visalia Parkway from Court to Santa Fe, and establish future alignment east towards Ben Maddox. Multi funded project total of \$3.55m from \$2.08m Transportation Impact (241) and \$1.459m State Transportation (281-LTF).	Casey Chu	CP0519 (3010)	\$ 631,400	D11	631,400		1,458,200			
5	Riggin Widening from Mooney to Conyer: The project would include curb & gutter, pavement, medians, street lights, and other infrastructure such as fire hydrants and drainage inlets. This project will also construct a frontage road along this stretch to protect the Riggin facing residents. Utility relocation would also be needed. Construction of this segment will help to complete the 4 lane arterial from Hwy 63 to Hwy 99 on Riggin Ave; providing a major East-West corridor along the North side of Visalia.	Diego Convera	CP0473	\$ 454,000	B20	454,000					
6	Traffic Signal Modifications at Lovers Lane and Walnut Ave: To accommodate four lanes of travel east and west along Walnut Ave and mitigate traffic impacts generated from the residential subdivision at the south east corner. Subdivision completed the full widening of Walnut Ave between Lovers Lane and McAuliff St. Requires installation of additional signal poles and heads to accommodate additional lanes and video detection typical for all new traffic signals. Also includes right-of-way acquisition which is being funded by CP9130. The City is responsible for traffic signal modifications. Multi-funded project total of \$755k from \$605k Transportation Impact (241) and \$150K Measure R Local (131).	Diego Convera	CP0521 (3010)	\$ 160,000	D7	160,000	445,000				
7	Houston-Santa Fe Roundabout Landscaping: Design and install irrigation and landscaping within the Houston-Santa Fe roundabout. Design will include maintenance access. To visually improve the aesthetics of the surrounding community to promote economic growth.	Frank Senteno	CP0307	\$ 157,600	B21	157,600					

Transportation Impact Fees - 241 (2520) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
8	Linwood Street Embankment: Design and construction for the embankment of the future extension of Linwood Street north of Riggin Avenue. The embankment will be approximately located within and along the westerly portion of the current Modoc Basin footprint. Establishment and rough grading of the Linwood Street alignment north of Riggin Avenue is needed in order to accommodate access to the Tier II Urban Development Boundary north of the Modoc Basin. This project will build up the embankments and rough grade in preparation for the future extension of Linwood Street with preliminary engineering and design in FY 22/23 and construction in FY 23/24.	Cody McLaughlin	CP0568	--	A7	113,000	254,500				
9	TIF Administration: This CIP funds staff time used to update the circulation element and to implement the transportation impact fee program. The supplies used by staff are budgeted under a separate City CIP. This CIP also funds of public assets constructed in the public right of way. The continued and ongoing maintenance of the improvements completed under this CIP is maintained by a separate City CIP.	Paul Bernal	CP9633	--	N/A	100,000	10,000	10,000	10,000	10,000	100,000
10	East Side Regional Park EIR: Design and environmental work consisting of park master planning, preliminary engineering for recharge facilities and project level EIR. The completed design and environmental work will put the project in a good position to seek grant funding opportunities with a well planned package. The additional appropriation is needed to add a noise study and to expand the traffic impact study to meet Caltrans' requirements for impacts to SR-198 and SR-216. Multi funded Project total of \$100k is funded from \$75k Park Impact Fee (211), \$21k Groundwater Recharge (224), \$2k Transportation Impact (241) and \$2k Waterways (261), all of which includes prior year funding.	Rebecca Keenan	CP0123 (3010)	--	N/A	2,000					
11	Design Tower St (Rd 148) from Walnut Ave to Visalia Parkway (1.6 miles): Analyze options for a 4-lane, north-south arterial along Road 148 alignment. FY23/24 includes rough topo survey, geometric alignments, permitting requirements, right of way needs, estimates, project phasing. FY 25/26-27/28, includes Walnut to RR at K-Road Alignment (Rector Station) - CEQA, Design, RW, Permitting. Future Construction cost estimated to be \$5.9M. K Road to Caldwell & Caldwell to Visalia Parkway are located in Tier 2 & 3 of the Gen Plan and will be deferred to future years. Multi-funded project total of \$1.1m from \$567k Measure R Local (131) and \$567k Transportation Impact (241).	Rebecca Keenan	CP0526 (3010)	--	D9		92,000	475,300			

Transportation Impact Fees - 241 (2520) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
12	Design and Construct Tower St (Rd 148) from Cypress Ave to Walnut Ave (4200 feet). Analyze options for a 4-lane, north-south arterial along Rd 148 alignment, coordinating with future SR 198 interchange, SCE towers, Greenway Trail, Creeks, and other structures. FY23/24 includes rough topo survey, geometric alignments, permitting requirements, Caltrans coordination, right of way needs, estimates. FY 25/26-26/27 includes Tulare to Walnut - CEQA, Design, RW, Permitting; FY 27/28 Construction Ph 1 [Tulare to Walnut, (2500 feet)] approx. \$4.5M. Due to continuing development in east Visalia, around State Route 198, another north/south arterial is needed. Multi funded project total of \$5.4m from \$2.7m Measure R Local (131) and \$2.7m Transportation Impact (241).	Rebecca Keenan	CP0528 (3010)	\$	D10		79,300	420,400		2,217,000	
13	Shirk St. & Walnut Ave Roadway Improvements: Complete roadway improvements along south side of Walnut Avenue for 700± feet east of Shirk Street and Shirk Street for 1,400± feet south of Walnut Ave in conjunction with Shirk St and Walnut Ave traffic signal project (CP0045). Restripe Walnut Ave from Teddy St to Shirk St. Widen north side of Walnut Ave for 350± feet east of Roeben Ave removing west bound travel lane restriction to improve traffic flow. Includes traffic signal interconnect conduit within Walnut between Akers and Shirk. Improvements associated with the Valley Oaks Subdivision. Project total of \$2.8 m from \$2.02m from TIF (241), including prior year funding and \$780k for Measure R Local (131).	Eric Bons	CP0196 (3010)	\$	C12		1,820,000				
14	Visalia Parkway & Santa Fe Intersection (Design): Includes design, environmental, and right of way acquisition for the proposed roadway intersection. Design will include roadway and intersection improvements, railroad crossing, culvert construction, and incorporate the existing Santa Fe Bike Trail and the roadway segment of Visalia Parkway between Court and the intersection. Project design and environmental studies in FY 23/24 with Right-of-Way acquisition following in FY 24/25. Construction in separate CIP deferred pending available funding. Project will further transportation connectivity through the ongoing development of the arterial ring road concept that includes Visalia Parkway, Tower, Rigglin, and Shirk by connecting Visalia Parkway to Santa Fe Street.	Casey Chu	CP0569	\$	D12		855,000	297,500			

Transportation Impact Fees - 241 (2520) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
15	NW Quadrant At-Grade Railroad Crossing: Study to determine location for new at-grade crossing (possibly Linwood St, Chinowth St, or Preston/Roeben St) & abandonment of existing crossing. Installation of new pavement, curb, gutter, sidewalk, traffic signal, railroad warning devices, signage and striping at recommended location. Upgrade railroad tracks. Includes public outreach, abandonment of existing RR crossing and moderate updates to two adjacent intersections north & south of new crossing. Need for a new crossing with the increased development in NW quadrant and the limited at-grade railroad crossings. FY23/24 Preliminary Engineering & Environmental, FY24/25 & FY25/26 PS&E, Right of Way and Permitting. FY26/27 & FY27/28 Construction. Multi funded project total of \$4.8m from \$2.4m Measure R Local (131) and \$2.4m Transportation Impact Fees (241).	Rebecca Keenan	CP0524 (3010)	--	A8		486,800			1,938,300	
16	Tower Street-Mineral King to St. John's Parkway (Prelim Design): Preliminary design for construction of approximately 6,400 ft of Tower Street from Mineral King to St. John's Parkway, excluding the new interchange to SR 198 for access to park/basins. Will be a 4-lane, north-south arterial along the Rd 148 alignment, in coordination with future interchange at SR 198 and SR216 (Houston Ave); the SCE towers; and the Greenway Trail. Includes construction of new culvert crossing Mill Creek (Army Corp Permit). Development in east Visalia, around SR 198, requires another north/south arterial. No construction funds in this project. Multi funded project total of \$194k from \$96k Transportation Impact (241) and \$97k Parks & Rec (211).	Rebecca Keenan	CP0525 (3010)	--	B8		96,700				
17	Santa Fe Street- Houston to Riggan (DESIGN): Project will develop plans, specs and estimate for construction of a 4-lane, north-south, arterial along the old Santa Fe Railroad alignment where City owns ROW and tracks have been removed. Project also includes environmental review (CEQA and NEPA), public outreach and construction easement acquisition. By preparing design plans for construction of the future street segment, the street project will be "shovel-ready" and will allow the City to pursue more grant funding opportunities for construction of the street. CP0308 Santa Fe Environmental Cleanup needs to be completed before staff can proceed with design of the road extension.	Katherine Woodhull - Fuget	NEW	--	B18			1,203,000	485,000		

Transportation Impact Fees - 241 (2520) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
18	Northside Scenic Corridor - Hillsdale Park/Storm Basin: Develop Northside Highway 198 Open Space Setback Area (east of Shirk) to serve as passive open space and naturally shaped drainage basin for existing and planned development north of Highway 198 and both east and west of Shirk Street. Basin could receive water from Mill Creek for storm layoff and recharge purposes. Development of this is the first section of setback will include planning for other setback areas to the south and the west. (Multi Funded: Total of \$6.33m, including prior year funding, from \$2.65m Storm Sewer (221), \$1.77m Parks & Recreation (211), \$1m Transportation Impact (241), and \$900k Waterways Capital (261).	Katherine Woodhull - Fuget	CP9719 (3010)	\$\$	A3			319,000	690,000		
19	American Street Extension Goshen to Riggins: Includes curb & gutter, sidewalks, curb ramps and extension of street. Project requires award of an EDAGrant or cost sharing with the County to move forward. FY 24/25 (Staff submit grant application), FY 25/26 (Design and ROW), FY 26/27 - FY 27/28 (Construction). Improves mobility of traffic for the industrial park and the surrounding businesses while reducing congestion and increase the level of service for the roadway. Multi funded project total of \$7.4m from \$1.2m Transportation Impact (241) and \$6.2m EDAGrant (281). Project will not move forward without grant funding.	Chantha Chap	NEW (3010)	\$\$	A12			50,000	1,140,000		
20	Riggins Widening Shirk to Akers: Includes curb and gutter, pavement, medians, street lights, and other infrastructure such as fire hydrants, drainage inlets and utility relocation. This segment, along with other CIP's to widen Riggins will help to complete the 4-lane arterial from Hwy 63 to Hwy 99 on Riggins Ave, providing a major East-West corridor along the North side of Visalia. Multi-funded project total of \$10.5m from \$1.6m Measure R Regional (133) and \$8.9m Transportation Impact (241).	Diego Convera	NEW (3010)	\$	A10				8,945,000		
21	Visalia Parkway & Santa Fe Intersection (Construction): This project will construct a new roadway intersection at Visalia Parkway & Santa Fe Street. The work will entail roadway and intersection improvements, railroad crossing, culvert construction, and incorporate the existing Santa Fe Bike Trail into the intersection. Construction will also include the roadway segment of Visalia Parkway between Court Street and the intersection. This project will further transportation connectivity through the ongoing development of the arterial ring road concept that includes Visalia Parkway, Tower, Riggins, and Shirk by connecting Visalia Parkway to Santa Fe Street.	Casey Chu	NEW	\$	D12				2,682,500	5,652,100	

Transportation Impact Fees - 241 (2520) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
22	Tulare Avenue Extension to Tower Road: Construct Tulare Avenue from Arroyo Street to Road 148 (Tower Road) and extend Tower Road from Tulare Avenue to just north of Hanard. The section of Tulare Avenue from Lovers Lane to McAuliff was completed in 2018. Improve traffic circulation. This project was intended to be constructed with the "NEW" project to extend Tulare Ave from Lovers Lane to McAuliff and will provide additional access and help alleviate congestion on Walnut Avenue and McAuliff. Additional subdivision development in this area will benefit greatly from this additional N/S access to Walnut Avenue.	Mike Porter	NEW	\$	D13	1,232,700					
23	Ben Maddox Widening: Widen Ben Maddox from Center Avenue to Goshen Avenue. Project includes widening Ben Maddox to full 110 foot, 4 lane divided arterial. Improvements include paving, curb and gutter, sidewalk, ADA ramps, streetlights, landscaping and irrigation conduit. Project requires coordination with utilities to relocate poles, property owners to relocate and install drive approaches, and acquire ROW. Note: UUD \$1.3M not included. Improves traffic circulation and pedestrian accessibility. Widening will also have a positive impact on development for the Civic Center and commercial parcels within the area.	Mike Porter	NEW	\$	B19	850,000				248,400	2,009,900
24	Goshen Widening Ben Maddox to Burke: Widen to full 84 foot 2-lane collector. Includes paving, curb, gutter, sidewalk, ADA ramps, streetlights, bike lanes, landscaping and irrigation conduit. Requires coordination with utilities to relocate poles, property owners to relocate and install drive approaches, and acquire ROW. Improves traffic circulation and pedestrian accessibility. Will positively impact development for Civic Center and commercial parcels within the area. Multi funded project total of \$2.35m from \$1.0m Measure R Local (131) and \$1.35m Transportation Impact (241).	Mike Porter	NEW (3010)	\$	B17	500,000					850,000
25	Construct Santa Fe Street Houston to Riggan: Construct 4-lane, north-south, arterial along the old Santa Fe Railroad where City owns right of way, and tracks have been removed. Includes grading, new structural section, curb and gutter, storm drain system, median, street lighting, striping, landscaping, and block wall installation. Also included is single box culvert (100' long) over Modoc Ditch, upgrading signal at Riggan intersection, signalized pedestrian crosswalk at Modoc Ditch Trail crossing, and interconnect conduit for the entire length of project. Staff to pursue grant funding opportunities and project will not move forward without an award of grant funds.	Katherine Woodhull - Fuget	NEW	\$\$	B18						11,033,700

**Transportation Impact Fees - 241 (2520) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
26	Southside Scenic Corridor. Develop basin on south side of SR-198, east of Shirk St as linear, landscaped basin with functional passive open space to receive City storm water flows from Mill Creek through either Persian-Watson Ditch or a pipeline to the north under SR-198. Phase 1, implement with Sierra Village development expansion to relocate existing City basin. Requires acquisition of 20 acres to the east of Phase 1 improvements. Included in the west side storm water lay-off plan. Multi funded project total of \$4.3m from \$1.4m Parks & Rec (211), \$2.2m Storm Sewer Construction (221), and \$580k Transportation Impact (241).	Katherine Woodhull - Fuget	NEW (3010)	\$	C8	6,979,200	5,239,300	5,333,400	17,635,200	11,165,800	580,000 15,673,600

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

- - No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description

**Waterway Maintenance - 251 (2530)
2022/23 - 2027/28 Capital Improvement Program**

This fund is derived from a portion of the monthly storm sewer users fees. This fund receives \$0.51 of the \$2.59 monthly storm sewer fee. Funds are to be used for maintenance of waterway and riparian areas.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	107,000	290,400	373,100	(759,400)	(562,100)	(360,800)
User Fees (Waterways Rate)	314,700	321,000	327,400	333,900	340,600	347,400
Operating Expenditures	(131,300)	(131,300)	(133,900)	(136,600)	(139,300)	(142,100)
Capital Improvements	0	(107,000)	(1,326,000)	0	0	0
Total Resources Available for Future Projects	290,400	373,100	(759,400)	(562,100)	(360,800)	(155,500)

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Map Impact	Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Mill Creek Embankment Reconstruction: Rebuild the Mill Creek embankments and stabilize with erosion control in Mill Creek between Willis Street and West Street. The embankment along Mill Creek between Willis Street and West Street has been eroding due to the flow of water as the creek bends between Willis Street and West Street. The creek embankment needs to be rebuilt and stabilized with erosion control measures prior to prevent increasing embankment deterioration and impact to the nearby existing facilities. The Mill Creek is a designated waterway.	Cody McLaughlin	CP0570	--	B11	290,400	107,000	1,326,000	(759,400)	(360,800)	(155,500)

Notes : Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$\$ Project will result in savings as described in project description

**Permanent Local Housing Allocation - 258 (2580)
2022/23 - 2027/28 Capital Improvement Program**

The Permanent Local Housing Allocation Program (PLHA) was created by housing legislation passed in 2017 to address the shortage of affordable housing in California. This program receives 70% of the revenue generated by a new \$75 recording fee on real estate documents. All PLHA activities are required to be used for housing low income citizens of Visalia and planned activities must be limited to those eligible under program guidelines.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	0	0	0	0	0	0
Grant Revenues	630,800	630,800	630,800	630,800	630,800	630,800
Operating Expenditures	(31,500)	(31,500)	(31,500)	(31,500)	(31,500)	(31,500)
Public Services and Programs	(157,800)	(599,300)	(599,300)	(599,300)	(599,300)	(599,300)
Capital Improvements	(441,500)	0	0	0	0	0
Total Resources Available for Future Projects	0	0	0	0	0	0

Additional Information:

The budget for this fund is determined by the 5-Year PLHA Plan which must be submitted to, and approved by, the California Department of Housing and Community Development (HCD). The 5-Year Plan is reviewed and approved by the City Council as part of a process separate from the Capital Budget and the capital portion is included here for informational purposes.

While PLHA is planned to be an on-going source of funding for housing, the annual revenue from the fee will fluctuate based upon the number of real estate transactions in any given year.

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Navigation Center: Funding for the design and construction of a public facility to provide temporary emergency housing and services to homeless individuals in the City of Visalia. This facility is to be developed in partnership between Tulare County HOPE (TC-HOPE), Community Services Employment Training (CSET), and Self-Help Enterprises (SHE). Project includes 100 beds, restrooms with showers, kitchen, and dining facilities for 3 daily meals, offices and meeting rooms, laundry, bicycle storage, storage for personal items, playground, pet shelter, and parking. Total City contribution towards construction of \$4.1m is funded from \$2.05m Community Development Block Grant (311), \$200k Successor Agency Housing (362), and \$1.86 Permanent Local Housing Allocation, including \$1.4 pr yr funding (258). Ongoing operating funds have been committed annually from the PLHA fund (258).	Margie Perez	CP0419 (3010)	\$\$\$	441,500	0	0	0	0	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$ \$ \$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$ \$ Annual Maintenance costs is \$5,000 to \$25,000 \$ \$ \$ \$ Project will result in savings as described in project description

**Waterway Construction - 261 (2540)
2022/23 - 2027/28 Capital Improvement Program**

This fund is derived from developer impact fees. Funds are restricted for acquisition of development setbacks along waterways designated in the Visalia General Plan and restoration of riparian vegetation.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	2,111,700	1,670,500	1,619,900	(976,100)	(2,906,500)	(2,944,300)
Waterways Impact Fee	464,200	473,500	483,000	492,700	502,600	512,700
Interest Earnings and Miscellaneous Revenues	30,400	30,400	(9,700)	(28,800)	(29,200)	(30,500)
Operating Expenditures	(8,500)	(8,500)	(8,700)	(8,900)	(9,100)	(9,300)
Capital Improvements	(927,300)	(546,000)	(3,060,600)	(2,385,400)	(502,100)	(612,400)
Total Resources Available for Future Projects	1,670,500	1,619,900	(976,100)	(2,906,500)	(2,944,300)	(3,083,800)

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Acquire and Restore Riparian Area Right of Way (ROW). Work with developers to purchase Right-of-Way along waterways as part of development to preserve and restore native riparian vegetation. Basin E & Mill Creek Realignment (Design): FY22/23-23/24 Design of Basin E & Realignment of Mill Creek. Basin will provide a 12 acre basin for recharge purposes. The realignment of approximately 15 acres of Mill Creek will provide passive, riparian open space that can be enjoyed by the public and will provide an inviting habitat for native species. Design will include storm water components such large diameter pipe, structures, and trails. A separate CIP request for construction is proposed for FY 24/25 which will be deferred, pending available funds. Multi-funded project total of \$841k funded from \$286k Recreation Facilities (211), \$84k Groundwater Recharge (224), and \$471k Waterway Construction (261).	Wyndi Ferguson	CP0427	--	N/A	500,000	500,000	500,000	500,000	500,000	500,000
2	East Side Regional Park EIR: Design and environmental work consisting of park master planning, preliminary engineering for recharge facilities and project level EIR. The completed design and environmental work will put the project in a good position to seek grant funding opportunities with a well planned package. The additional appropriation is needed to add a noise study and to expand the traffic impact study to meet Caltrans' requirements for impacts to SR-198 and SR-216. Multi funded Project total of \$100k is funded from \$75k Park Impact Fee (211), \$21k Groundwater Recharge (224), \$2k Transportation Impact (241) and \$2k Waterways (261), all of which includes prior year funding.	Rebecca Keenan	CP0518 (3010)	--	B12	425,300	46,000				
3		Rebecca Keenan	CP0123 (3010)	--	N/A	2,000					

Waterway Construction - 261 (2540) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
4	Basin E & Mill Creek Realignment (Construction): For construction of Basin E & Mill Creek Realignment. Basin will provide a 12 acre basin for recharge purposes. The realignment of approximately 15 acres of Mill Creek will provide passive, riparian open space that can be enjoyed by the public and will provide an inviting habitat for native species. Project will include storm water components such large diameter pipe, structures, and trails. Multi-funded project total of \$4.69m from \$1.59m Recreation Facilities (21), \$469k Ground Water Recharge (224), and \$2.63m Waterway Construction (261). Annual maintenance cost for this basin is estimated to be \$35k per year.	Rebecca Keenan	NEW (3010)	\$\$\$	B12			2,560,600	66,000		
5	Northside Scenic Corridor - Hillside Park/Storm Basin: Develop Northside Highway 198 Open Space Setback Area (east of Shirk) to serve as passive open space and naturally shaped drainage basin for existing and planned development north of Highway 198 and both east and west of Shirk Street. Basin could receive water from Mill Creek for storm layoff and recharge purposes. Development of this is the first section of setback will include planning for other setback areas to the south and the west. (Multi Funded: Total of \$6.33m, including prior year funding, from \$2.65m Storm Sewer (221), \$1.77m Parks & Recreation (211), \$1m Transportation Impact (241), and \$900k Waterways Capital (261).	Katherine Woodhull - Fugot	CP9719 (3010)	\$\$	A3				900,000		
6	Northside Scenic Corridor West of Shirk: Northside Highway 198 Open Space Setback Area (west of Shirk) - Acquisition of approximately 30.1 acres land from three existing parcels needed for the northwest scenic setback area and riparian setback from Mill Creek to continue development of the corridor as passive recreational open space and drainage basin. The basin is planned to serve existing and planned development north of Highway 198 between Clancy and Shirk. Acquisition of land for the northwest portion of the scenic corridor (between Clancy and Shirk) to start in 25/26 starting at Clancy and heading east, acquiring from one parcel per year. Multi funded project total of \$3.07m from \$568k Parks & Rec (21), \$1.3m Storm Sewer Construction (221), and \$900k Waterways Capital (261).	Katherine Woodhull - Fugot	NEW (3010)	\$\$	A4				900,000		

**Waterway Construction - 261 (2540) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Map Impact Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
7	Basins A, B, and C East Side Regional Park: For Design & Construction to provide approximately 30-acres of groundwater recharge. Includes demolition of existing orchards, earthwork, piping structures, recharge system, trails, landscaping. Provides passive, riparian open space. Phased as: FY25/26-26/27 Design Basins A, B, & C; FY27/28 Construction Basins A, B, & C. Completion of this CIP and separate CIP Basin E + Mill Creek realignment will result in an increase of 42-acres of groundwater recharge. Multi-funded project total of \$6.7m from \$3.2m Recreation Facilities (211), \$3.35m Groundwater Recharge (224), and \$134k Waterway Construction (261). Annual maintenance cost for this basin is estimated to be \$35k per year.	Rebecca Keenan	NEW (3010)	\$\$\$ B12	927,300	546,000	3,060,600	19,400 2,385,400	2,100 502,100	112,400 612,400

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

- - No Annual Maintenance Costs (or no increase over existing cost)
- \$ Annual Maintenance costs \$5,000 or less
- \$\$ Annual Maintenance costs is \$5,000 to \$25,000
- \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.
- \$\$\$\$ Project will result in savings as described in project description

**Landscape and Lighting - 273 (2730)
2022/23 - 2027/28 Capital Improvement Program**

Funding from property tax assessments on property owned within each Landscape and Lighting (L&L) District for maintenance of common areas, street maintenance and landscaping. Funds to be used only within each individual L&L District for costs included in the engineer's report prepared at the time of the creation of each L&L. Increases in the assessment amount paid by each property owner or changes to the approved expenditures must be voted upon by the owner's of the property located within each L&L.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	5,412,400	5,922,000	5,932,800	6,188,100	6,034,200	6,277,500
Special Service District Maintenance Assessments (Streets Portion Only)	761,600	776,800	792,300	808,100	824,300	840,800
Capital Improvements	(252,000)	(766,000)	(637,000)	(962,000)	(581,000)	(1,057,000)
Total Resources Available for Future Projects	5,922,000	5,932,800	6,188,100	6,034,200	6,277,500	6,061,300

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Reclaimite Landscape & Lighting Districts: Placement of petroleum based emulsion to rejuvenate drying and worn pavement surfaces. Cost effective pavement maintenance when performed routinely (within 5-7 years) after initial proper street installation and results in cost savings over the pavement life span compare to other methods of pavement maintenance or replacement. Allows rejuvenation of asphalt oils to drying and worn pavement surfaces. Pavement preservation and rehabilitation is essential in maintaining the largest City assets, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions.	Casey Chu	CP8358	--	N/A	252,000	568,000	27,000	258,000	252,000	568,000
2	Crack Seal in Landscape and Lighting Districts: Placement of rubber type based product in cracked pavement to reduce water penetration, helping to maintain the structural strength of the asphalt and limit degradation, reduce potholes and prevent cracks from getting larger. Pavement preservation and rehabilitation is essential in maintaining the largest City assets, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions and ultimately leave the City liable.	Casey Chu	CP0089	--	N/A		198,000	175,000	394,000	19,000	179,000
3	Overlay in Landscape and Lighting Districts: Placement of asphalt overlay on landscape and lighting streets as a cost effective way to extend the useful life of a street with asphalt in minor stages of deterioration. Pavement preservation and rehabilitation is essential in maintaining the largest City assets, public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions.	Chantha Chap	NEW	--	N/A			310,000	310,000	310,000	310,000

**Landscape and Lighting - 273 (2730) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
4	Cape Seal in Landscape and Lighting Districts: Placement of an asphaltic emulsified seal coat and a chip seal on weathered and raveled pavement without substantial distress to extend the life of the pavement. Pavement preservation and rehabilitation are essential in maintaining the City's largest assets: public roadways. Without these funds, the roadways will deteriorate causing poor riding conditions and ultimately leave the City liable.	Casey Chu	NEW	--	N/A	252,000	766,000	25,000	962,000	581,000	1,057,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description

**State Transportation - 281 (2810)
2022/23 - 2027/28 Capital Improvement Program**

This fund is derived from 1/4 cent of statewide sales tax collected and returned to each County in compliance with the Local Transportation Development Act. First priority of funds is public transit (buses), remaining monies, as well as various discretionary revenues, may be used for road and street purposes, including bike/pedestrian facilities. This fund also receives monies from Tulare County Association of Government (TCAG), State Transportation Improvement Program (STIP), and Congestion Mitigation and Air Quality (CMAQ). These monies are to be used only for approved transportation projects.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	2,145,000	2,144,800	2,144,600	685,400	685,200	685,000
LTD (Local Transportation Development Funds)	275,000	275,000	275,000	275,000	275,000	275,000
Other Grant Funding:						
EDA (Economic Development Administration)		1,600,000			3,107,200	3,107,200
State ATP (Active Transportation Program)			150,000	2,040,000	1,400,000	
Other Grant Funding (Various)	(200)	(200)	(200)	(200)	(200)	(200)
Services Provided						
Capital Improvements	(275,000)	(1,875,000)	(1,884,000)	(2,315,000)	(4,782,200)	(3,382,200)
Total Resources Available for Future Projects	2,144,800	2,144,600	685,400	685,200	685,000	684,800

#	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Casey Chu	CP0520 (3010)	\$	B22	275,000	275,000				
2	Diego Convera	CP0523 (3010)	\$	B7		1,600,000				

State Transportation - 281 (2810) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
3	Visalia Parkway Improvements-North Half: Extend Visalia Parkway between Stonebrook Street and Court Street. Visalia Parkway is identified as an arterial transportation corridor in the Circulation Element of the City's General Plan. Construct the northerly half to provide one lane of travel in each direction within current right of way. Improves mobility and connectivity of the southern shopping district and neighborhoods in the south east community of the City. Future CIP, Visalia Parkway & Santa Fe Intersection, will connect Visalia Parkway from Court to Santa Fe, and establish future alignment east towards Ben Maddox. Multi funded project total of \$3.55m from \$2.08m Transportation Impact (241) and \$1.459m State Transportation (281-LTF).	Casey Chu	CP0519 (3010)	\$	D11			1,459,000			
4	Shirk and Ferguson Traffic Signal: Install traffic signal at Shirk and Ferguson. The current all-way stop intersection meets the traffic signalization criteria defined by the California Manual on Uniform Control Devices (MUTCD) as determined through the data collected with the Annual Traffic Data Collection Contract. Based on MUTCD traffic signal warrant analysis and the City of Visalia traffic signalization procedures, the intersection of Shirk and Ferguson meets the criteria for a traffic signal. Project includes design and construction. (Multi-funded project total of \$800k from \$275K LTF (281) and \$525K Measure R Local (131)).	Casey Chu	CP0529 (3010)	\$	A15			275,000			
5	Riggin Ave Signal Interconnect: Install communication conduit and fiber optic cable in Riggin Avenue from American Street to Kelsey Street, interconnecting the two traffic signals to provide real time information on the operations of each traffic signal without having to send a signal technician to each intersection for an inspection. Includes installation of traffic monitoring cameras. Project will connect to the communication conduit and cable previously installed in Plaza Drive. Alignment of the communication infrastructure is in accordance with the City's adopted Intelligent Transportation System (ITS) Strategic Plan for expansion of the City's ITS network.	Eric Bons	NEW	--	A13			150,000	660,000		

State Transportation - 281 (2810) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2023-24	2024-25	2025-26	2026-27	2027-28
6	Signal Interconnect and Sanitary Lift Station Connectivity: Provide a City-owned fiber optic connection to existing sanitary lift stations near airport terminal building and sanitary lift station at north side of golf course along south side of Hwy198 and extend signal interconnect to Crowley Ave at Plaza Drive. Involves utilization of existing communication conduit and installation of new conduit from Airport Administration Building to each of two sanitary lift stations. Equips each sanitary lift station for remote monitoring of sanitary flows. Contingent upon receiving state/federal grant funds. Multi-funded total of \$1.7m from \$430k WWTP (431), \$100k from Meas R Local (131), and \$1.2m Fed/State Grant (281). Project will not move forward without grant funding.	Eric Bons	NEW (3010)	--	C7			1,160,000		
7	Traffic Control Signal Installation: Construct one traffic signal per year as identified by the data collected with the Annual Traffic Data Collection contract. The data will be analyzed to determine which intersections meet the traffic signal criteria as defined by the California Manual on Uniform Traffic Control Devices. Future funds will address one intersection per year. Based on MUTCD warrant analysis and City of Visalia ranking systems. Multi-funded annual project from LTF (281) and Measure R Local (131).	Casey Chu	NEW (3010)	\$	N/A			275,000	275,000	275,000
8	Plaza Drive Signal Interconnect: Install communication conduit and fiber optic communication cable in Plaza Drive from Crowley Avenue to Riggim Avenue to interconnect the five traffic signals. Includes installation of traffic monitoring cameras. Project will connect to the communication conduit and cable installed by the proposed project to provide communications to the sanitary sewer lift station within the golf course and the associated signal interconnect. The alignment of the communication infrastructure is in accordance with the City's adopted Intelligent Transportation System Strategic (ITS) Plan for expansion of the ITS network. Contingent upon receiving grant funds from State and/or Federal funds.	Eric Bons	NEW	--	A14			220,000	1,400,000	

State Transportation - 281 (2810) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
9	American Street Extension Goshen to Riggini: Includes curb & gutter, sidewalks, curb ramps and extension of street. Project requires award of an EDA grant or cost sharing with the County to move forward. FY 24/25 (Staff submit grant application), FY 25/26 (Design and ROW), FY 26/27 - FY 27/28 (Construction). Improves mobility of traffic for the industrial park and the surrounding businesses while reducing congestion and increase the level of service for the roadway. Multi funded project total of \$7.4m from \$1.2m Transportation Impact (241) and \$6.2m EDA grant (281). Project will not move forward without grant funding.	Chantha Chap	NEW	\$\$	A12	275,000	1,875,000	1,884,000	2,315,000	3,107,200	3,107,200
										4,782,200	3,382,200

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description

**Multi-Funded - 301
2022/23 - 2027/28 Capital Improvement Program**

This fund is comprised of monies from other funds combined under one project number to show total appropriations for each project. This fund is used for projects that are funded by more than one fund.

Cash Balance Summary							
	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	
Beginning Cash Balance	-	-	-	-	-	-	
Capital Expenditures	(11,937,000)	(7,313,800)	(22,069,000)	(27,448,000)	(18,575,400)	(15,544,800)	
Transfer out of Project Expenditures to funding Source funds	11,937,000	7,313,800	22,069,000	27,448,000	18,575,400	15,544,800	
Total Resources Available for Future Projects	-	-	-	-	-	-	

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	HOME ARP Housing Project: Funding for development of Permanent Affordable Rental Housing within the City of Visalia for qualifying residents experiencing homelessness, or at greatest risk of housing instability and who are at or below 30% Area Median Income. Total City contribution of \$2.7m from \$1.8m HOME Investment Partnerships (HOME), American Rescue Plan (ARP) grant program (321) and \$900k Successor Agency Housing (SAH-362). Navigation Center: Funding for the design and construction of a public facility to provide temporary emergency housing and services to homeless individuals in the City of Visalia. This facility is to be developed in partnership between Tulare County HOPE (TC HOPE), Community Services Employment Training (CSET), and Self-Help Enterprises (SHE). Project includes 100 beds, restrooms with showers, kitchen, and dining facilities for 3 daily meals, offices and meeting rooms, laundry, bicycle storage, storage for personal items, playground, pet shelter, and parking. Total City contribution towards construction of \$4.1m is funded from \$2.05m Community Development Block Grant (311), \$200k Successor Agency Housing (362), and \$1.86 Permanent Local Housing Allocation, including \$1.4 pr yr funding (258). Ongoing operating Funds have been committed annually from the PLHA fund (258).	Margie Perez	CP0516	--		2,700,000							
2	Riggin Widening - Kelsey to Shirk: Widen Riggin Ave between Kelsey Street and Shirk Road from an undivided two-lane road to a four-lane divided road with median. Install drainage swale, street lights and interconnect conduit. Project will move forward once EDA grant is received and bonding from TCAG is successful. Widening of Riggin Ave will improve mobility of traffic for the industrial park and the surrounding businesses while reducing congestion. Multi funded project total of \$10.375m from \$2.2m Meas R Regional prior year (133), \$4.77m Transportation Impact (\$2.4m prior year) (241), and \$4m EDA (Grant, contingent upon award (281).	Margie Perez	CP0419	\$\$\$		2,696,700							
3		Diego Convera	CP0398	\$\$	A11	2,375,000							

Multi-Funded - 301 - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
4	Cameron Creek Regional Park/Basin: Acquire site for a 5.25 acre storm/recharge park, 4 acre park, and half mile asphalt trail along southerly extension of McAuliff adjacent to Cameron Creek. To serve existing and future development within the one-mile development block of Lovers Lane to Road 148 and Caldwell to Walnut. May also receive TID exchange water from Cameron Creek, through development of a later project. Geotechnical testing will be required to determine eligibility for ground water recharge funding. (Multi-funded: Project total \$2.7m from \$1.6m Parks & Rec (211), \$558K Storm Sewer (221) and \$558k GW Recharge (224)). Annual maintenance costs for this park are estimated to be \$116k per year.	Cody McLaughlin	CP0517	\$\$\$	D4	895,000		1,894,800			
5	Basin E & Mill Creek Realignment (Design): FY22/23-23/24 Design of Basin E & Realignment of Mill Creek. Basin will provide a 12 acre basin for recharge purposes. The realignment of approximately 15 acres of Mill Creek will provide passive, riparian open space that can be enjoyed by the public and will provide an inviting habitat for native species. Design will include storm water components such as large diameter pipe, structures, and trails. A separate CIP request for construction is proposed for FY 24/25 which will be deferred. pending available funds. Multi-funded project total of \$841k funded from \$286k Recreation Facilities (211), \$84k Groundwater Recharge (224), and \$471k Waterway Construction (261).	Rebecca Keenan	CP0518	--	B12	795,600	46,000				
6	Visalia Parkway Improvements-North Half: Extend Visalia Parkway between Stonebrook Street and Court Street. Visalia Parkway is identified as an arterial transportation corridor in the Circulation Element of the City's General Plan. Construct the northerly half to provide one lane of travel in each direction within current right of way. Improves mobility and connectivity of the southern shopping district and neighborhoods in the south east community of the City. Future CIP, Visalia Parkway & Santa Fe Intersection, will connect Visalia Parkway from Court to Santa Fe, and establish future alignment east towards Ben Meddox. Multi funded project total of \$3.55m from \$2.08m Transportation Impact (241) and \$1.459m State Transportation (281-LTF).	Casey Chu	CP0519	\$	D11	631,400		2,917,200			
7	The Lofts Project: City contribution towards the construction of an 80-unit multi-family affordable rental Housing complex. Project sponsor is Self Help Enterprises (SHE), the City's only Community Development Housing Organization (CHDO). Total City funding of \$2m includes \$329k prior year Successor Agency Housing (362), and \$1.67m Home Investment Partnerships (HOME) grant (321), including \$1.17m prior years funding.	Margie Perez	CP0478	--		511,800					

**Multi-Funded - 301 - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
8	Update Improvement Standards: Update the City's Engineering Improvement Standards and Specifications and Landscaping Improvement Standards and Specifications for optimization. Develop Visalia-specific green infrastructure, bicycle, and trail improvement standards and specifications for inclusion in the updated City Improvement Standards and City Improvement Specifications. Includes review and updated of existing City standards and specifications, and development of standard details for infiltration and treatment control Best Management Practices (BMPs). Includes update to Solid Waste standards in compliance with CalRecycle requirements. Multi-funded project total of \$318k from \$28k from General Fund prior year funds (001), \$228k Measure R Local (131) and \$62k Solid Waste (441).	Katherine Woodhull-Fuget	CP0472	--	N/A	290,000					
9	Mooney & Ferguson Traffic Signal: Install traffic signal at Mooney and Ferguson. The current all-way stop intersection meets the traffic signalization criteria defined by the California Manual on Uniform Control Devices (MUTCD) as determined through the data collected with the Annual Traffic Data Collection Contract. Based on MUTCD traffic signal warrant analysis and the City of Visalia traffic signalization procedures, the intersection of Mooney and Ferguson meets the criteria for a traffic signal. Project includes design and construction. (Multi-funded project total of \$800k from \$550K LTF (281) and \$250 Measure R Local (131)).	Casey Chu	CP0520	\$	B22	275,000	525,000				
10	Traffic Signal Modifications at Lovers Lane and Walnut Ave: To accommodate four lanes of travel east and west along Walnut Ave and mitigate traffic impacts generated from the residential subdivision at the south east corner. Subdivision completed the full widening of Walnut Ave between Lovers Lane and McAuiff St. Requires installation of additional signal poles and heads to accommodate additional lanes and Video detection typical for all new traffic signals. Also includes right-of-way acquisition which is being funded by CP9130. The City is responsible for traffic signal modifications. Multi-funded project total of \$755k from \$605k Transportation Impact (241) and \$150K Measure R Local (131).	Diego Corvera	CP0521	\$	D7	160,000	595,000				
11	Mill Creek Trail thru Civic Center Park: Install landscaping and irrigation for the Mill Creek Trail segment north of Center Avenue between Tipton Street and Burke Street. Approximately 55 (15-gallon) trees, 10 (5-gallon) trees, and 224 shrubs will be installed along the existing trail. Additional Measure R Trailways funds in 2022/23 in the amount of \$106,500 are needed to fund increase in cost of materials and labor since 2018/19. Multi-funded Project total of \$34.1k from \$199k Prior Year Urban Greening Grant and \$150k Measure R Trailways (132) including \$44k prior year funding.	Casey Chu	CP0370	\$	B6	106,500					

Multi-Funded - 301 - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
12	<p>Transit CNG Station Study and Upgrade: Conduct study to determine the City's long-term demand for CNG and make recommendations for possible station upgrades. Station is currently exceeding its intended usage capacity by 30%. 2022-23 funds are for the initial study. Planned funding in years 2024-2026 estimates the cost of expansion, if recommended. FTA funds are available and staff will seek any available competitive grants, but project will move forward regardless of subsequent awards. Multi-funded study costing \$100k will be from \$70k Transit LTF (452) and \$30k Solid Waste (441). Construction cost of \$2.4m, if recommended, would be funded with \$1.7m from FTA 5337 and Solid Waste \$660k (441).</p> <p>Replace (5) Portable Pump Trailers: These pump trailers are utilized citywide during severe storm events to prevent sewer overflows and localized flooding. The current pumps no longer meet CARB compliance standards and need to be replaced. Multi-funded in the amount of \$250k funded from \$187k WWTP (431) and \$63k Storm Sewer Maint (481). 24/25 Replacements will be evaluated when the units may no longer be used according to CARB requirements.</p> <p>Budget Year / Unit / Age / Miles or Hours 2022-23 / TP-65 / 20 / 801 2022-23 / TP-64 / 17 / 264 2024-25 / TP-63 / 14 / 44 2024-25 / TP-62 / 14 / 82 2024-25 / TP-61 / 14 / 28</p>	Angelina Soper	CP0522	--	B1	100,000		1,350,000	1,050,000		
13	<p>Replace (2) John Deere Gators with (4) Electric Utility Vehicles contingent upon receipt of grant funds. Multi funded project total of \$100k from \$80k grant funds (001) and \$20k Vehicle Replacement (502).</p> <p>Budget Year / Unit / Year / Age / Hours 2022-23 / 312778 / 2004 / 18 / 1,447 2022-23 / 312775 / 2008 / 14 / 2,347</p>	Rick Paredes	VH0243	--	N/A	100,000		150,000			
14	<p>East Side Regional Park EIR: Design and environmental work consisting of park master planning, preliminary engineering for recharge facilities and project level EIR. The completed design and environmental work will put the project in a good position to seek grant funding opportunities with a well planned package. The additional appropriation is needed to add a noise study and to expand the traffic impact study to meet Caltrans' requirements for impacts to SR-198 and SR-216. Multi funded Project total of \$100k is funded from \$75k Park Impact Fee (211), \$21k Groundwater Recharge (224), \$2k Transportation Impact (241) and \$2k Waterways (261), all of which includes prior year funding.</p>	Alvin Dias	VH0244	--	N/A	100,000					
15		Rebecca Keenan	CP0123	--	N/A	100,000					

Multi-Funded - 301 - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
16	Northside Scenic Corridor - Hillisdale Park/Storm Basin: Develop Northside Highway 198 Open Space Seaback Area (east of Shirk) to serve as passive open space and naturally shaped drainage basin for existing and planned development north of Highway 198 and both east and west of Shirk Street. Basin could receive water from Mill Creek for storm layoff and recharge purposes. Development of this is the first section of seaback will include planning for other seaback areas to the south and the west. (Multi Funded: Total of \$6.33m, including prior year funding, from \$2.65m Storm Sewer (221), \$1.77m Parks & Recreation (211), \$1m Transportation Impact (241), and \$900k Waterways Capital (261).	Katherine Woodhull - Fuget	CP9719	\$\$	A3	80,000		1,277,000	4,345,000		
17	Greenway Trail - Mill Creek to St. John's: Construct a 10' - 12' wide trail from the Mill Creek Bridge to the St. John's Trail. Includes landscaping with native trees and shrubs following City of Visalia Urban forestry standards, installation of solar lighting, benches, trash receptacles and trail signage along the trail. This project is Phase 3 of the Greenway Trail and will complete the third (3rd) segment of the planned four (4) segments to construct the Greenway Trail from Walnut Ave. to the St. John's Trail. Contingent upon receiving ATP grant funds. Multi funded project total of \$1.83m from \$230k Measure R Trailways (132) and \$1.6m from State Transportation (281-ATP).	Diego Convera	CP0523	\$	B7	20,000	1,810,000				
18	Shirk St. & Walnut Ave Roadway Improvements: Complete roadway improvements along south side of Walnut Avenue for 700± feet east of Shirk Street and Shirk Street for 1,400± feet south of Walnut Ave in conjunction with Shirk St and Walnut Ave traffic signal project (CP0045), Restripe Walnut Ave from Teddy St to Shirk St. Widen north side of Walnut Ave for 350± feet east of Roeben Ave removing west bound travel lane restriction to improve traffic flow. Includes traffic signal interconnect conduit within Walnut between Akers and Shirk. Improvements associated with the Valley Oaks Subdivision. Project total of \$2.8 m from \$2.02m from TIF (241), including prior year funding and \$780k for Measure R Local (131).	Eric Bons	CP0196	\$	C12		2,600,000				
19	NW Quadrant At-Grade Railroad Crossing: Study to determine location for new at-grade crossing (possibly Linwood St, Chinowth St, or Preston/Roeben St) & abandonment of existing crossing. Installation of new pavement, curb, gutter, sidewalk, traffic signal, railroad warning devices, signage and striping at recommended location. Upgrade railroad tracks. Includes public outreach, abandonment of existing RR crossing and moderate updates to two adjacent intersections north & south of new crossing. Need for a new crossing with the increased development in NW quadrant and the limited at-grade railroad crossings. FY23/24 Preliminary Engineering & Environmental, PS&E, Right of Way and Permitting, FY26/27 Construction. Multi funded project total of \$4.8m from \$2.4m Measure R Local (131) and \$2.4m Transportation Impact Fees (241).	Rebecca Keenan	CP0524	--	A8		686,800	286,900		3,876,800	

Multi-Funded - 301 - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
20	Tower Street-Mineral King to St. John's Parkway (Prelim Design): Preliminary design for construction of approximately 6,400 ft of Tower Street from Mineral King to St. John's Parkway, excluding the new interchange to SR 198 for access to park/basins. Will be a 4-lane, north-south arterial along the Rd 148 alignment, in coordination with future interchange at SR 198 and SR216 (Houston Ave); the SCE towers; and the Greenway Trail. Includes construction of new culvert crossing Mill Creek (Army Corp Permit). Development in east Visalia, around SR 198, requires another north/south arterial. No construction funds in this project. Multi funded project total of \$ 194k from \$96k Transportation Impact (241) and \$97k Parks & Rec (211).	Rebecca Keenan	CP0525	--	B8	194,400					
21	Design Tower St (Rd 148) from Walnut Ave to Visalia Parkway (1.6 miles): Analyze options for a 4-lane, north-south arterial along Road 148 alignment. FY23/24 includes rough topo survey, geometric alignments, permitting requirements, right of way needs, estimates, project phasing. FY 25/26-27/28, includes Walnut to RR at K-Road Alignment (Recor Station) - CEQA, Design, RW, Permitting. Future Construction cost estimated to be \$5.9M. K Road to Caldwell & Caldwell to Visalia Parkway are located in Tier 2 & 3 of the Gen Plan and will be deferred to future years. Multi-funded project total of \$1.1m from \$567k Measure R Local (131) and \$567k Transportation Impact (241).	Rebecca Keenan	CP0526	--	D9	184,100	950,700				
22	Walnut Ave Communications Connectivity: Installation of conduit and fiber optic cable as an extension of the Intelligent Transportation System (ITS) to provide a City owned fiber optic connection to the Water Reclamation Facility (WRF). Provides connection between existing fiber optic communication infrastructure at the intersection of Akers St and Walnut Ave and the intersection of Walnut Ave and Plaza Dr; and bridges the communication gap in Walnut Avenue from Akers Street to Plaza Drive. Multi-funded project total of \$1.38m from \$530k WWTP (431), \$350k Info Services (511), and \$500k Measure R Local (131). Highland St Storm Drain: Install a storm drain line along Highland St alignment from Ferguson Ave to connect to an existing 48" storm main in front of Highland Gardens development and connect the line into Fairview Park/Basin. In addition, expand the storage capacity of the Park/Basin, and incorporate water quality into the expanded basin design. This project includes design, construction, and additional excavation to provide additional storage capacity. Multi funded project total of \$880k from \$352k Storm Sewer Construction (221) and \$528k Storm Sewer Deficiency (222).	Eric Bons	CP0527	--	C4	180,000	1,200,000				
23		Katherine Woodhull - Fuget	CP9796	\$	B9	151,600		729,200			

Multi-Funded - 301 - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
24	Design and Construct Tower St (Rd 148) from Cypress Ave to Walnut Ave (4200 feet): Analyze options for a 4-lane, north-south arterial along Rd 148 alignment, coordinating with future SR 198 interchange, SCE towers, Greenway Trail Creeks, and other structures. FY23/24 includes rough topo survey, geometric alignments, permitting requirements, Caltrans coordination, right of way needs, estimates. FY 25/26-26/27 includes Tulare to Walnut - CEQA, Design, RW, Permitting; FY 27/28 Construction Ph 1 [Tulare to Walnut, (2500 feet)] approx. \$4.5M. Due to continuing development in east Visalia, around State Route 198, another north/south arterial is needed. Multi funded project total of \$5.4m from \$2.7m Measure R Local (131) and \$2.7m Transportation Impact (241).	Rebecca Keenan	CP0528	\$	D10		140,900	858,200		4,434,000	
25	Shirk and Ferguson on Traffic Signal: Install traffic signal at Shirk and Ferguson. The current all-way stop intersection meets the traffic signalization criteria defined by the California Manual on Uniform Control Devices (MUTCD) as determined through the data collected with the Annual Traffic Data Collection Contract. Based on MUTCD traffic signal warrant analysis and the City of Visalia traffic signalization procedures, the intersection of Shirk and Ferguson meets the criteria for a traffic signal. Project includes design and construction. (Multi-funded project total of \$800k from \$275K LTF (281) and \$525K Measure R Local (131))	Casey Chu	CP0529	\$	A15		100,000	700,000			
26	Public Safety Traffic Signal Pre-emption System: Install three(3) Emergency Vehicle Pre-emption Systems at existing traffic signals at various locations throughout the City every other year. This system allows emergency response vehicles to control traffic signals along their route. Newer traffic signals have EVPs included; however, there are approximately 45 existing traffic signals within the City without an EVP system. (Multi-funded: \$100k every other year from \$75k Fire Impact Fees (106) and \$25k General Fund (001).)	Casey Chu	CP9531	--	N/A		100,000		100,000		100,000
27	Basin E & Mill Creek Realignment (Construction): For construction of Basin E & Mill Creek Realignment. Basin will provide a 12 acre basin for recharge purposes. The realignment of approximately 15 acres of Mill Creek will provide passive, riparian open space that can be enjoyed by the public and will provide an inviting habitat for native species. Project will include storm water components such large diameter pipe, structures, and trails. Multi-funded project total of \$4.69m from \$1.59m Recreation Facilities (211), \$469K Ground Water Recharge (224), and \$2.63m Waterway Construction (261). Annual maintenance cost for this basin is estimated to be \$35k per year.	Rebecca Keenan	NEW	\$\$\$	B12			4,612,500	77,800		
28	Riggin Widening Shirk to Akers: Includes curb and gutter, pavement, medians, street lights, and other infrastructure such as fire hydrants, drainage inlets and utility relocation. This segment, along with other CIP's to widen Riggin will help to complete the 4-lane arterial from Hwy 63 to Hwy 99 on Riggin Ave, providing a major East-West corridor along the North side of Visalia. Multi-funded project total of \$10.5m from \$1.6m Measure R Regional (133) and \$8.9m Transportation Impact (241).	Diego Convera	NEW	\$	A10			1,600,000	8,945,000		

2022/23 - 2027/28 Capital Improvement Program
Multi-Funded - 301 - Continued

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
29	Main-Center One-Way Conversion: Main Street & Center Avenue one-way conversion between Santa Fe Street and Ben Maddox Way forming existing two-way streets to a one-way couplet. Project includes design engineering and construction based upon the Traffic Study for Main/Center One-Way Conversion project completed in 2020 (CP0296). Multi funded project total of \$2.15m from \$410k Measure R Local (131) and \$1.74m Gas Tax (111)	Leslie Blair	NEW	--	B13			1,280,000	870,000		
30	Cameron Creek Park/Basin: Locate and acquire site for an 10-11 acre neighborhood park and storm/recharge basin in north of Caldwell Avenue adjacent to Cameron Creek. The facility will also be able to receive TID exchange water through Cameron Creek, through development of a later project. Geotechnical testing will be required to determine soil infiltration characteristics for ground water recharge purposes and eligibility for ground water recharge funding. (Multi-funded: Project total \$4.9m: \$2.28m from Recreation (211), \$1.34m from Storm Sewer (221) and \$1.34m GW Recharge (224)). Annual maintenance cost for this basin is estimated to be \$86k per year.	Cody McLaughlin	NEW	\$\$\$	N/A			988,900	3,974,000		
31	Southside Scenic Corridor: Develop basin on south side of SR-198, east of Shirk St as linear, landscaped basin with functional passive open space to receive City storm water flows from Mill Creek through either Persian-Watson Ditch or a pipeline to the north under SR-198. Phase 1, implement with Sierra Village development expansion to relocate existing City basin. Requires acquisition of 20 acres to the east of Phase 1 improvements. Included in the west side storm water lay-off plan. Multi funded project total of \$4.3m from \$1.4m Parks & Rec (211), \$2.2m Storm Sewer Construction (221), and \$580k Transportation Impact (241).	Katherine Woodhull - Fuget	NEW	\$	C8			747,500	643,500	527,500	2,383,500
32	Retrofit Detention Basins: Design and construct retrofits to existing City detention basins to improve water quality. Project would include identifying ideal basins to retrofit to maximize cost effectiveness, designing the basin retrofits, and retrofitting the basins. Potential candidates include Combs Park Pond and Stonebrook Park Pond. Multi funded project total of \$1.33m from \$440K Storm Sewer Deficiency (222), and \$893K Storm Sewer Maintenance (481).	Katherine Woodhull - Fuget	NEW	--	N/A			286,100	759,600		286,100
33	Signal Interconnect and Sanitary Lift Station Connectivity: Provide a City owned fiber optic connection to existing sanitary lift stations near airport terminal building and sanitary lift station at north side of golf course along south side of Hwy198 and extend signal interconnect to Crowley Ave at Plaza Drive. Involves utilization of existing communication conduit and installation of new conduit from Airport Administration Building to each of two sanitary/lift stations. Equips each sanitary lift station for remote monitoring of sanitary flows. Contingent upon receiving state/federal grant funds. Multi-funded total of \$1.7m from \$430k WWTP (431), \$100k from Meas R Local (131), and \$1.2m Fed/State Grant (281). Project will not move forward without grant funding.	Eric Bons	NEW	--	C7			190,000	1,500,000		

Multi-Funded - 301 - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
34	American Street Extension Goshen to Riggan: Includes curb & gutter, sidewalks, curb ramps and extension of street. Project requires award of an EDA grant or cost sharing with the County to move forward. FY 24/25 (Staff submit grant application), FY 25/26 (Design and ROW), FY 26/27 - FY 27/28 (Construction). Improves mobility of traffic for the industrial park and the surrounding businesses while reducing congestion and increase the level of service for the roadway. Multi funded project total of \$7.4m from \$1.2m Transportation Impact (241) and \$6.2m EDA grant (281). Project will not move forward without grant funding.	Chantha Chap	NEW	\$\$	A12			50,000	1,140,000	3,107,200	3,107,200
35	Northside Scenic Corridor West of Shirk: Northside Highway 198 Open Space Setback Area (West of Shirk) - Acquisition of approximately 30.1 acres land from three existing parcels needed for the northwest scenic setback area and riparian setback from Mill Creek to continue development of the corridor as passive recreational open space and drainage basin. The basin is planned to serve existing and planned development north of Highway 198 between Clancy and Shirk. Acquisition of land for the northwest portion of the scenic corridor (between Clancy and Shirk) to start in 25/26 starting at Clancy and heading east, acquiring from one parcel per year. Multi funded project total of \$3.07m from \$868k Parks & Rec (211), \$1.3m Storm Sewer Construction (221), and \$900k Waterways Capital (261).	Katherine Woodhull - Fugot	NEW	\$\$	A4				1,540,000	570,000	960,000
36	Basins A, B, and C East Side Regional Park: For Design & Construction to provide approximately 30-acres of groundwater recharge. Includes demolition of existing orchards, earthwork, piping structures, recharge system, trails, landscaping. Provides passive, riparian open space. Phased as: FY25/26-26/27 Design Basins A, B, & C; FY27/28 Construction Basins A, B, & C. Completion of this CIP and separate CIP Basin E + Mill Creek realignment will result in an increase of 42-acres of groundwater recharge. Multi-funded project total of \$6.7m from \$3.2m Recreation Facilities (211), \$3.35m Groundwater Recharge (224), and \$134k Waterway Construction (261). Annual maintenance cost for this basin is estimated to be \$35k per year.	Rebecca Keenan	NEW	\$\$\$	B12				1,023,100	56,900	5,618,000
37	Traffic Control Signal Installation: Construct one traffic signal per year as identified by the data collected with the Annual Traffic Data Collection contract. The data will be analyzed to determine which intersections meet the traffic signal criteria as defined by the California Manual on Uniform Traffic Control Devices. Future funds will address one intersection per year. Based on MUTCD warrant analysis and City of Visalia ranking systems. Multi-funded annual project from LTF (281) and Measure R Local (131).	Casey Chu	NEW	--	N/A				800,000	800,000	800,000
38	Goshen Widening Ben Maddox to Burke: Widen to full 84 foot 2-lane collector. Includes paving, curb, gutter, sidewalk, ADA ramps, street lights, bike lanes, landscaping and irrigation conduit. Requires coordination with utilities to relocate poles, property owners to relocate and install drive approaches, and acquire ROW. Improves traffic circulation and pedestrian accessibility. Will positively impact development for Civic Center and commercial parcels within the area. Multi funded project total of \$2.35m from \$1.0m Measure R Local (131) and \$1.35m Transportation Impact (241).	Mike Porter	NEW	\$	B17				500,000	500,000	1,350,000

**Multi-Funded - 301 - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description	Project Manager	Project #	Budget Impact	Map Ref	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
39	<p>Replace (1) 1-ton 4x4 pickup with a 1-3/4 ton Utility Bed pickup to be equipped with a crane, welder, compressor and tools. Upgrade will enable Collections crew to utilize the crane to pull storm & sanitary/lift station pumps, and perform required maintenance or repairs in the field in a more cost-effective and efficient manner. Pumps are currently pulled and resealed by an outside contractor for up to \$5000 each time. Multi-funded project total of \$180k from \$144K WWTP (431) and \$36k Storm Sewer Maint (481).</p> <p>Budget Year / Unit / Year / Miles 2023-24 / 318218 / 2013 / 84.036</p>	Rick Paredes	NEW	--	N/A				180,000		
40	<p>Corp Yard New Site Development: Improvements to the property acquired from SCE at NW corner of the CY. Includes grading, NPDES permit requirements, paving, striping, utilities and lighting. Requires demolition of the existing Streets Building, which includes relocation of utilities, removing the building and foundation, soil import, grading, and compaction. Improvements to the existing storm drainage system at the CY to provide grease & sediment treatment. Provides compliance with CA's requirement to control site storm drainage; and improve mobility of vehicular and pedestrian traffic. Multi-funded in the amount of \$4.7m funded from \$1.6m CY Impact Fee (103), and \$3.07m Solid Waste (441).</p>	Nick Mascia	NEW	\$	B4					4,703,000	
41	<p>Storm Drain and Sewer Master Plan Update: Update the Storm and Sanitary Sewer Master Plans. Facility Master Plans should be updated every 5 years to incorporate any changes in infrastructure, land use, and environmental conditions. Includes new nexus study for storm and sanitary sewer impact and utility fee updates and CEQA review. Current update to the facility master plan to be implemented in 22/23, updating the storm and sewer master plans since 1994. Multi-funded project total of \$940k from \$564k Storm Sewer Construction (221), and \$376k Wastewater Trunkline (231).</p>	Katherine Woodhull - Fuget	NEW	--	N/A	11,937,000	7,313,800	22,069,000	27,448,000	18,575,400	940,000 15,544,800

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. Project is funded from multiple sources and is shown in its entirety in the "Multi-Resources Fund 301".

The Budget Impact column represents the impact the project will have on the operating budget annually in order to maintain the project when completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description

**Community Development Block Grant (CDBG) - 311 (6110)
2022/23 - 2027/28 Capital Improvement Program**

Projects in this fund are funded with Community Development Block Grant (CDBG). Projects must meet the requirements of Title 24 of the Code of Federal Regulations (CFR) to qualify for this funding.

Cash Balance Summary						
	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	0	0	0	0	0	0
Grant Revenues	2,514,200	763,000	788,000			
Capital Improvements	(2,514,200)	(763,000)	(788,000)			
Total Resources Available for Future Projects	0	0	0	0	0	0

Additional Information: The budget for this fund is determined by the 5-Year Consolidated Plan which must be submitted to, and approved by, the US Department of Housing and Urban Development (HUD). The 5-Year Plan is reviewed and approved by the City Council as part of a process separate from the Capital Budget and the capital portion is included here for informational purposes.

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Navigation Center: Funding for the design and construction of a public facility to provided temporary emergency housing and services to homeless individuals in the City of Visalia. This facility is to be developed in partnership between Tulare County HOPE (TC HOPE), Community Services Employment Training (CSET), and Self-Help Enterprises (SHE). Project includes 100 beds, restrooms with showers, kitchen, and dining facilities for 3 daily meals, offices and meeting rooms, laundry, bicycle storage, storage for personal items, playground, pet shelter, and parking. Total City contribution towards construction of \$4.1m is funded from \$2.05m Community Development Block Grant (311), \$200k Successor Agency Housing (362), and \$1.86 Permanent Local Housing Allocation, including \$1.4 pr yr funding (258). Ongoing operating Funds have been committed annually from the PLHA fund (258).	Margie Perez	CP0419 (3010)	\$\$\$	2,055,200					
2	ADA Compliance projects: Annual provision of CDBG funding to identify and locate an area that needs to comply with ADA standards to increase the quality of life for disabled peoples in the City of Visalia. Funding shown is from the adopted Consolidated Plan for the use of CDBG funding for the 5 program years from 2020 to 2025.	Frank Senteno	CP0421	--	419,000	673,000	748,000			
3	Public Infrastructure Improvements/ADA Compliance projects: Annual provision of CDBG funding to identify and locate an area that needs to comply with ADA standards to increase the quality of life for disabled peoples in the City of Visalia.	Frank Senteno	CP0420	--	40,000	40,000	40,000			

**Community Development Block Grant (CDBG) - 311 (6110) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
4	Low and Moderate Income Park Improvements: Identify improvements needed for parks serving low and moderate income areas of the City based upon census data. Funding shown is from the adopted Consolidated Plan for the use of CDBG funding for the 5 program years from 2020 to 2025.	Frank Senteno	CF0571	--	2,514,200	50,000 763,000	788,000	0	0	0

Notes : Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

- No Annual Maintenance Costs (or no increase over existing cost)
- \$ Annual Maintenance cost is \$5,000 or less
- \$\$ Annual Maintenance costs is \$5,000 to \$25,000
- \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.
- \$\$\$\$ Project will result in savings as described in project description

**Home Investment Partnerships (HOME) - 321 (6310)
2022/23 - 2027/28 Capital Improvement Program**

Projects in this fund are funded with Home Investment Partnerships Program (HOME) grant funds. Projects must meet the requirements of the HOME Final Rule as detailed in Title 24 of the Code of Federal Regulations (CFR), Parts 91 and 92 to qualify for this funding.

Cash Balance Summary							
	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	
Beginning Cash Balance	0	0	0	0	0	0	0
Grant Revenues	2,311,800	0	0	0	0	0	0
Capital Improvements	(2,311,800)	0	0	0	0	0	0
Total Resources Available for Future Projects	0	0	0	0	0	0	0

Additional information: The budget for this fund is determined by the 5-Year Consolidated Plan which must be submitted to, and approved by the US Department of Housing and Urban Development (HUD). The 5-Year Plan is reviewed and approved by the City Council as part of a process separate from the Capital Budget and the capital portion is included here for informational purposes.

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	The Lofts Project: City contribution towards the construction of an 80-unit multi-family affordable rental housing complex. Project sponsor is Self Help Enterprises (SHE), the City's only Community Development Housing Organization (CHDO). Total City funding of \$2m includes \$329k prior year Successor Agency Housing (362), and \$1.67m Home Investment Partnerships (HOME) grant, including \$1.17m prior-years funding.	Margie Perez	CP0478 (3010)	--	511,800					
2	HOME/ARP Housing Project: Funding for development of Permanent Affordable Rental Housing within the City of Visalia for qualifying residents experiencing homelessness, or at greatest risk of housing instability and who are at or below 30% Area Median Income. Total City contribution of \$2.7m from \$1.8m HOME investment Partnerships (HOME) American Rescue Plan (ARP) grant program (321) and \$900k Successor Agency Housing (SAH-362).	Margie Perez	CP0516 (3010)	--	1,800,000					
					2,311,800	0	0	0	0	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$\$ Annual Maintenance costs is \$5,000 to \$25,000

**Successor Agency Housing - 362 (6920)
2022/23 - 2027/28 Capital Improvement Program**

This fund receives Low and Moderate Income Housing Asset Funds (LMIHAF) from the repayment of loans made from the City of Visalia Redevelopment Low and Moderate Housing funds prior to the dissolution of Redevelopment Agencies in the State of California in 2012. These funds must first be used to meet housing obligations of the former redevelopment agency that are included on a Recognized Obligation Payment Schedule (ROPS) approved by the Department of Finance. Any remaining funds may be used for monitoring, Homeless prevention and rapid rehousing (up to \$250k per year), and development of housing for low-income persons in accordance with California Redevelopment Law.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	1,291,800	475,700	281,400	87,100	0	0
Loan Repayment	317,900	14,700	14,700	14,700	14,700	14,700
Operating Expenditures	(34,000)	(209,000)	(209,000)	(101,800)	(14,700)	(14,700)
Capital Improvements	(1,100,000)	0	0	0	0	0
Total Resources Available for Future Projects	475,700	281,400	87,100	0	0	0

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	HOME-ARP Housing Project: Funding for development of Permanent Affordable Rental Housing within the City of Visalia for qualifying residents experiencing homelessness, or at greatest risk of housing instability and who are at or below 30% Area Median Income. Total City contributions of \$2.7m from \$1.8m HOME Investment Partnerships (HOME) American Rescue Plan (ARP) grant program (321) and \$900k Successor Agency Housing (SAH-362).	Margie Perez	CP0516 (3010)	--	900,000					
2	Navigation Center: Funding for the design and construction of a public facility to provided temporary emergency housing and services to homeless individuals in the City of Visalia. This facility is to be developed in partnership between Tulare County HOPE (TC HOPE), Community Services Employment Training (CSET), and Self-Help Enterprises (SHE). Project includes 100 beds, restrooms with showers, kitchen, and dining facilities for 3 daily meals, offices and meeting rooms, laundry, bicycle storage, storage for personal items, playground, pet shelter, and parking. Total City contribution towards construction of \$4.1m is funded from \$2.05m Community Development Block Grant (311), \$200k Successor Agency Housing (362), and \$1.86 Permanent Local Housing Allocation, including \$1.4 pr yr funding (258). Ongoing operating Funds have been committed annually from the PLHA fund (258).	Margie Perez	CP0419 (3010)	\$\$\$	200,000					
					1,100,000	0	0	0	0	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less \$\$\$\$ Project will result in savings as described in project description

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

**Animal Services - 406 (4060)
2022/23 - 2027/28 Capital Improvement Program**

Revenues in this fund are from the operation of the Animal Services division and the Visalia Animal Control Center (VACC). The operations of this fund do not generate sufficient revenue to pay for operations and are subsidized by transfers from the General Fund.

Cash Balance Summary									
	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28			
Beginning Cash Balance	2,900	2,900	2,900	2,900	2,900	2,900			
General Fund Transfer for Capital Improvements	70,900	0	0	0	0	0			
Total Resources Available for Future Projects	2,900	2,900	2,900	2,900	2,900	2,900			

Deferred Projects Waiting on Funding (Shaded section below)

	2,900	2,900	2,900	2,900	2,900	2,900			
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Additional Information: This fund does not have sufficient revenue from operations to fund capital projects. Animal Services operations are currently subsidized by the General Fund, and any capital projects approved will require additional General Fund transfers.

#	Project Description (100 word limit)	Project Manager (or "new")	Project # (or "new")	Budget Map Impact Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Replace one (1) of the existing animal control vehicles. The existing unit will be surplus. Vehicle has reached excessive mileage and is at the end of its useful life. Budget Year / Unit/ Year / Age / Miles 2022-23 / 151004 / 2011 / 10 / 172,307	Ivy Ruiz	VH0254	--	70,900					
					70,900	0	0	0	0	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description

**Airport - 411 (4040)
2022/23 - 2027/28 Capital Improvement Program**

This fund receives money from the Federal Aviation Administration Airport Improvement Program (FAA-AIP) and various air transportation grants. This money can only be used for capital projects approved by the granting agency. This fund also receives revenues from airport user fees, such as hangar rentals and fuel sales. They are to be used for operations, improvements, and vehicle and equipment acquisitions. These revenues are also used for a portion of the Airport match on FAA and grant-funded projects.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	278,000	424,000	523,900	458,000	605,500	757,000
Operating Revenues	2,140,600	2,170,800	2,214,200	2,258,500	2,303,700	2,349,800
Grant Revenues						
Federal Aviation Administration (FAA)-Airport Improvement Program (AIP)	108,000	652,500	3,427,200			
Caltrans Department of Aeronautics (DOA)	5,400	32,600	171,300			
Operating Expenditures	(1,938,000)	(1,981,000)	(2,020,600)	(2,061,000)	(2,102,200)	(2,144,200)
Capital Improvements	(170,000)	(775,000)	(3,858,000)	(50,000)	(50,000)	(50,000)
Total Resources Available for Future Projects	424,000	523,900	458,000	605,500	757,000	912,600
Deferred Projects Waiting on Funding (Shaded section below)						
Funding Deficit Including Unfunded Projects	424,000	523,900	458,000	605,500	757,000	912,600

Additional Information: All proposed Airport capital projects over \$100k in the 2-year capital plan are 90% funded with grants from the Federal Aviation Administration Airport Improvement Program (FAA-AIP). The 10% match required by FAA grant funding is to be paid with a combination of Caltrans Airport Improvement Program Matching Grant (AIP) revenues and airport user fees, such as hangar rentals and fuel sales. The projects proposed are based upon estimates of FAA grant funding for planning purposes and will only proceed if FAA funding is approved for a specific project.

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Pavement Maintenance Management Plan: Airport Sponsors are required to update their Pavement Maintenance Management Plan (PMMP) every ten (10) years as a part of the Airport Improvement Program. The PMMP outlines the inspection procedures, pavement condition assessment, maintenance protocols and procedures, and pavement lifespan. Federally obligated airports must perform a detailed inspection of airfield pavements and report to the FAA. This plan must be updated per FAA guidelines for any Grant funded Airport projects. Project total of \$120k funding with \$108k FAA 90%, \$5k Cal Trans Aero, and \$7k Airport Fund (411).	Jody Miller	CP0572	--	N/A	120,000					
2	Maintenance of City/leased Airport property such as office space, hangars, and agriculture infrastructure. As these properties age, needs for various maintenance issues arise. Funding from 100% Airport Fund (411).	Jody Miller	CP0435	--	C1	25,000	25,000	25,000	25,000	25,000	25,000
3	Maintain City Owned/City Occupied Airport Property. As buildings and infrastructure age, needs for various maintenance issues arise and are critical. For example: Replacement of air conditioners, repair of storm damage, vandalism, etc. Funding from 100% Airport Fund (411).	Jody Miller	CP0436	--	C1	25,000	25,000	25,000	25,000	25,000	25,000

**Airport - 411 (4040) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Map Impact Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
4	Design phase of Taxiway A & B and Hangar H3 Row 10 reconstruction project. These movement areas have minimal remaining expected lifespan (exact functional lifespan will be verified by 21/22 PMMP). Pavement condition is a critical measure of airport performance and reconstruction before failure occurs from both a cost effectiveness and safety standpoint is essential. Project design funding 23/24: \$410k FAA Grant, \$20,500 State DOA, and \$25k 411 and Project construction funding \$3.4m FAA Grant, \$171k State DOA, and \$210k 411.	Jody Miller	CP0573	-- C1		455,000	3,808,000			
5	Replace Airfield Sweeper that has reached the end of its useful life. Excessive age makes repairs difficult and causes extended downtime. Keeping airport movement areas clear of foreign object debris (FOD) is of the utmost importance for safe/efficient air travel. Project total of \$270k funding with \$243 FAA 90%, \$12k DOA, and \$15k Airport Fund (411).	Jody Miller	VH0255	N/A		270,000				
	Budget Year / Unit / Age / Hours 2022-23 / 320914 / 20 / 1,129				170,000	775,000	3,858,000	50,000	50,000	50,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description

**Wastewater - 431 (4330)
2022/23 - 2027/28 Capital Improvement Program**

This fund is derived from Sanitary Sewer user fees and rates. Funds are to be used only for operations, maintenance, and improvements, including vehicle and equipment acquisitions related to collection and disposal of wastewater.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	57,062,400	27,600,400	23,064,400	12,467,200	5,482,100	2,798,200
Depreciation Set Aside for Capital	5,485,300	5,485,900	5,595,600	5,707,500	5,821,700	5,938,100
Debt Service Payment	(4,365,200)	(4,365,200)	(4,365,200)	(4,365,200)	(4,365,200)	(4,365,200)
Capital Improvements	(5,582,100)	(5,156,700)	(11,327,600)	(7,827,400)	(3,640,400)	(3,920,400)
Total Resources Available for Future Projects	52,600,400	23,564,400	12,967,200	5,982,100	3,298,200	450,700
Reserve for Regional Water Quality Control Board Requirements/Debt Prepayment*	(25,000,000)					
Reserve for Repair and Replacement of Major WRF Components & Wastewater Fund Assets*	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Ending Cash available for Capital Projects	27,600,400	23,064,400	12,467,200	5,482,100	2,798,200	(49,300)

Additional Information: The Wastewater Fund completed an upgrade of the Wastewater Reclamation Facility (WRF) in 2018. This project brought the WRF into compliance with discharge permit requirements from the Regional Water Quality Control Board.

* The reserve amounts in this fund will be set aside to fund any future Regional Water Quality Control Board requirements and for the timely repair and replacement of Wastewater Assets and WRF Plant major components. The Wastewater Fund is responsible for the maintenance and replacement of over \$225 million in capital assets, concentrated mainly at the WRF where machinery components can cost several million dollars to repair or replace. If not needed for these purposes, the available cash in this fund may be used for the early retirement of the Clean Water State Revolving (CWSR) Fund debt which funded the WRF upgrade, at the discretion of the City Council. The CWSR fund debt will have a principle balance of \$86,775,000 at the end of Fiscal Year 2021/22.

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Mission Linen Soil Remediation: Fund City's obligated portion of remediation in the general area along Mineral King between Tipton and Santa Fe Streets, and Santa Fe Street and Tipton Street north of Mineral King. Provides reimbursement of activities associated with soil remediation implementation. Apex Companies, LLC, and Environmental Risk Solutions, Inc. are contracted by Mission Linen in compliance with the imminent and Substantial Endangerment Order as the first step in the contamination cleanup. Additional funds are required for installation and operation of the Soil Vapor Extraction (SVE) Interim Remedial Measure (IRM). Includes prior year funds of \$250K from WWTP (431).	Katherine Woodhull - Fuget	CP0477	--	D3	857,900	365,900				

Wastewater - 431 (4330) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
2	Upgrade Water Recycling Facility Receiving Gates: Install gate opener and card reader on Septic Receiving Station gate where local Septage Haulers dispose of collected material. The gate is currently manually opened at 8am and closed at 4pm by staff on a daily basis. This upgrade would fully automate the system providing additional security, accurate tracking, and convenience at the WRF, as well as allowing septic haulers to dump after staff has left the site. Extending the hours for dumping delivers convenience to our septic customers as well as additional revenue to offset septic treatment.	Brad Crim	CP0574	\$	C3	200,000					
3	Headworks Feasibility Study: This study will hire a professional consultant to evaluate the logistics and processes necessary to replace the headworks influent gates. The scope of the study will extend to the collection box immediately before the headworks and the wet well itself. The process to replace the two headworks influent gates is not an easy task. Each option staff has presented, have provided their own set of obstacles. Professional consultant services are necessary to develop a full scope of work based on the best available approach to the replacement of the gates.	Brad Crim	CP0575	--	N/A	100,000					
4	Walnut Ave Communications Connectivity: Installation of conduit and fiber optic cable as an extension of the Intelligent Transportation System (ITS) to provide a City owned fiber optic connection to the Water Reclamation Facility (WRF). Provides connection between existing fiber optic communication infrastructure at the intersection of Akers St and Walnut Ave and the intersection of Walnut Ave and Plaza Dr; and bridges the communication gap in Walnut Avenue from Akers Street to Plaza Drive. Multi-funded project total of \$1.38m from \$530k WWTP (431), \$350k Info Services (511), and \$500k Measure R Local (131).	Eric Bons	CP0527 (3010)	--	C4		180,000	350,000			
5	Headworks Influent Gates: Following the feasibility study, the headworks influent gates will need to be replaced and/or the structure repaired. The two headworks influent gates are detached from the concrete, leaving large amounts of water flowing passed the gates even when they are closed. Based on estimates and best industry practices, it is believed that a very large pump-around will be needed to re-route the raw sewage flowing through the gates in order to make the necessary repairs. The rental of equipment and hiring of additional staff continuously during the project make up the bulk of the costs budgeted.	Brad Crim	CP0576	N	C3						3,000,000

Wastewater - 431 (4330) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Projects for Construction and Maintenance of Sewer Lines throughout the City:											
	Replace and Relocate Sanitary Sewer Mains: Replace mains shown to be deteriorating throughout the City and relocate sanitary sewer mains as necessary to accommodate development of property formerly used as streets or alleys. Prevents sewer failure which can cause overflows and service disruptions. This project will also include acquiring consultant services to help develop a formalized Sewer Repair Maintenance Plan.	Cody McLaughlin	CP9456	--	N/A	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
6	State Route (SR) 99 Steel Casing: Jack and bore a 72" steel casing underneath SR-99 near avenue 280. This steel casing will be in place for future installation of utility lines. The steel casing will allow for future installation of utility lines such as sanitary sewer and purple pipe (reclaimed water). The future utility lines will assist with maintaining utility capacity and needs as the city approaches full urban growth and planning area build out.	Cody McLaughlin	CP0577	--	C5	334,000	334,000	4,085,000	4,083,000		
7	Sanitary Lift Station Rehab: Replaces sanitary lift station piping, valves, pump bases, entry hatches concrete surface rehabilitation and coatings for sanitary and storm lift stations. 12 of 13 stations have been rehabilitated. The final one, located at Mooney @ Ave. 272, is old and outdated making maintenance difficult. This station will also be fitted with a larger entry hatch, discharge pipes, stainless steel railing, pump and pump saddles bringing this final sanitary lift station up to date with the all the others. After completion of the 13th station, this annual project will begin the cycle again.	Rick Paradez	CP8266	--	C6	300,000	100,000	100,000	100,000	100,000	100,000
8	Airport Sanitary Lift Station Rehabilitation: The rehab will remove and replace the discharge pipes from the wall of the lift station to the discharge manifold, and install a flow meter. During the original rehab, the discharge pipes were not replaced and are now showing signs of erosion.	Rick Paradez	CP0578	--	C1	300,000					
9	Sanitary Pump Replacement: Project will replace or repair the sanitary sewer lift station pumps when they fail or have reached their 10-12 year life expectancy. The cost of a new pump ranges from \$10k to \$50k, depending on the size. Pump sizes range from 3hp to 25hp based on the size of the lift station. These pumps can also be rehabilitated and returned to stock if it proves to be more cost-effective.	Rick Paradez	CP0324	--	N/A	150,000	150,000	150,000	150,000	150,000	150,000
10											

Wastewater - 431 (4330) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
11	Lift Station Connectivity Feasibility Study. This project will hire a consultant to evaluate the connectivity of the existing sanitary sewer and storm drain lift stations Citywide to the City's fiber optic communication system. The consultant will also prepare preliminary plans and construction cost estimate for the proposed connectivity. The existing connectivity between the Wastewater Treatment Plant and the sanitary sewer and storm drain lift stations is aging and some of the equipment is no longer available.	Eric Bons	CP0579	--	N/A	120,000					
12	Annexed Island Sanitary Sewer Install: Install sanitary sewers in county islands annexed into the City to provide sewer service to new areas. The residents who choose to connect to the sewers pay connection fees that are used to reimburse the construction cost. Remaining area for this project is Areas 6 (Irma & Houston).	Cody McLaughlin	CP9457	\$	N/A	96,000	632,500				
13	Sewer Lateral Connections/Replacements/Installations: Staff administration to provide customer requested hookups to the sanitary sewer, including lateral replacements. Contract costs are reimbursed by the property owner, typically through 10 year payment agreements collected through Property Tax payments. This project allows connections and repairs to private sewer laterals for property owners unable to afford the high cost of sewer lateral improvements.	Frank Senteno	CP9228	--	N/A	50,000	50,000	50,000	50,000	50,000	50,000
14	Sanitary Sewer Maintenance Access Point Repairs Citywide: Repair and raise access points throughout the city's sanitary sewer system. Funding will allow replacement of one brick and mortar sewer access point per year, as well as the purchase of frames, risers, and lids to repair damaged access points.	Rick Paredes	CP0580	--	N/A	25,000	25,000	25,000	25,000	25,000	25,000
15	Signal Interconnect and Sanitary Lift Station Connectivity: Provide a City owned fiber optic connection to existing sanitary lift stations near airport terminal building and sanitary lift station at north side of golf course along south side of Hwy198 and extend signal interconnect to Crowley Ave at Plaza Drive. Involves utilization of existing communication conduit and installation of new conduit from Airport Administration Building to each of two sanitary lift stations. Equip each sanitary lift station for remote monitoring of sanitary flows. Contingent upon receiving state/federal grant funds. Multi-funded total of \$1.7m from \$430k WWTP (431), \$100k from Meas R Local (131), and \$1.2m Fed/State Grant (281). Project will not move forward without grant funding.	Eric Bons	NEW (3010)	--	C7			190,000	240,000		

Wastewater - 431 (4330) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Projects for Routine Maintenance and Parts to keep the Wastewater Reclamation Facility (WRF) operating efficiently:											
	Digester Cleaning & Equipment Repairs: Digester units need to be cleaned of accumulated grit, rags and plastics. Related pumps, valves and digester gas equipment need to be repaired or replaced. The actual cleaning of the digester contents begins in the FY22/23 (#1-4) and concludes in FY23/24 (#5-7), each with a cycle of 7 years. Digester units must be kept in top working condition in order to decompose organic solids to produce digester gas, and ensure the biosolids meet Federal and State requirements. The cost to clean & repair each digester is based on size (#1-4 are smaller compared to #5-7)	Brad Crim	CP9768	--	C3	284,000	247,000				
16	Digester Gas Cleaning: Replacement & removal of media in the H2S and siloxane vessels. The siloxane vessels (4) are cleaned annually and H2S vessels (2) bi-annually. Purchase of Sulfatreat Media. This cleaning will make sure that the digester gas meets the purity level that is specified by the Cummins engine manufacturer to protect and prolong the life of the co-gen engine, and ensure the digester gas H2S limits set in the Air Board permit are met. The media must be replaced to protect the cogeneration unit and keep it within Air Board compliance standards.	Brad Crim	CP0440	--	C3	265,000	265,000	265,000	265,000	265,000	265,000
17	Activated Sludge Overhaul: Replacement or rebuilding of mixers, pumps, air piping, membranes and related air transfer equipment. This overhaul will protect the plant investment and ensure that the activated sludge process removes the organic and nitrogen removal prior to the membrane tanks so permit limits are met. Annual funding covers the cost of one rebuild. In addition, the manufacturer requires, at minimum, (4) tanks to be inspected annually, and rebuilt every 3-5 years.	Brad Crim	CP0439	--	C3	200,000	200,000	200,000	200,000	200,000	200,000
18	Cummins Engine Rebuild: Since engine and generator have not been in use for the past 5 years due to air board regulations, an intermediate overhaul is required to bring the engine online and guarantee proper function and output. The biennial budget schedule is for a top end overhaul, followed by an intermediate overhaul per manufacturers recommendations based on predicted hours of use. Cummins engine must be kept in top running condition to meet San Joaquin Valley Air Pollution Control District permit requirements and reduce the amount of electrical load the treatment facility purchases.	Brad Crim	CP0323	---	C3	160,000		80,000		160,000	
19											

**Wastewater - 431 (4330) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
20	WRF Groundwater Monitoring: Construction of (6) Groundwater Monitoring Wells surrounding the WRF and decommissioning of (6) dry Groundwater Monitoring Wells. The WRF is required to replace any Groundwater Monitoring Well after it has been deemed dry more than (4) consecutive semi-annual testing cycles. Of the total 18 monitoring wells, six have been dry during the last two consecutive semi-annual tests. This is a mandatory requirement by the Water Board to ensure WWTP activities are not effecting the ground water in any detrimental way.	Brad Crim	CP0438	--	C3	160,000					
21	Influent Pump Rebuild: Complete rebuild of two (2) Influent pumps and motors. Upkeep in plant investment. Two to three influent pumps run 24 hours 7 days a week and are the only source that pumps the wastewater that enters the plant to the treatment processes to clean the water. Currently there are six influent pumps, and one to two pump units are rebuilt annually. The cost to replace the influents pumps is double the cost and is followed by long delivery times. Staff recommends the influent pumps be rebuilt.	Brad Crim	CP8369	--	C3	130,900	130,900	130,900	130,900	130,900	130,900
22	Lab AC Replacement: The Lab AC unit is 20+ years old and needs to be replaced based on the recommendations from the Facilities division manager. Since the unit is significantly more complicated than a standard AC system, there will be some redesign work involved with the project.	Brad Crim	CP0581	--	C3	125,000					
23	UV Disinfection Overhaul: Replacement of ultra-violet (UV) disinfection bulbs, quartz sleeves, wipers and electrical parts. Typically around 550 of the 864 bulbs are replaced throughout the year. This overhaul will maintain the operating condition of the UV equipment to ensure that the required permit UV Dose is maintained 24 hours, 7 days a week. To ensure that the disinfection of the final effluent meets the required permit limits and that the UV Process is in compliance with the UV Operation Plan approved by the Division of Drinking Water.	Brad Crim	CP0441	--	C3	120,000	120,000	120,000	120,000	120,000	120,000
24	Primary Clarifier Overhaul: Replace wear shoes, wear strips, chains, sprockets, and flights in each of the 5 primary tanks. One tank is replaced each year. This equipment must be kept in top running condition in order to remove solids and scum from the treatment system. Upkeep in plant investment	Brad Crim	CP9362	--	C3	15,000	15,000	15,000	15,000	15,000	15,000

Wastewater - 431 (4330) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
25	Rebuild Sludge Solids Grinders: The WWTP has 7 sludge grinders in operation with a life expectancy of approx. 3 years. Budget allows for two sludge solids grinders to be rebuilt annually. The grinders reduce the larger objects in the sludge to smaller objects to reduce plugging of pumps, lines and digesters. The sludge grinders also make the biosolids more marketable to ensure that the digesters are in top working condition, allowing the organic solids to decompose in order to produce digester gas. This process ensures the biosolids meet Federal and State requirements. Staff intends to replace grinders, as needed.	Brad Crim	CP0322	--	C3	14,500	14,500	14,500	14,500	14,500	14,500
26	Membrane Replacement: Replace membrane curtains per manufacturers recommendation (every 8-10 years). One (1) train of curtains to be replaced per year for 9 years to keep the plant running at optimum efficiency. The wear from the wastewater treatment process slowly damages the membrane filters which will need to be replaced periodically. The lifetime varies as different processes cause different stress and wear on the membranes. To prevent violation or emergency replacement, 9 of the 10 trains will be replaced and once the 10th train fails an accurate projection of wear from our processes can be made.	Brad Crim	CP0582	--	C3		750,000	750,000	750,000	750,000	750,000
27	RAS Pump/Motor Rebuild: Complete rebuild of one Return Activated Sludge (RAS) pump and motor annually until all (3) are rebuilt. There are 3 RAS pumps at the RAS Structure. One pump runs 24 hours, 7 days a week and a second pump runs 12-15 hours, 7 days a week. The pumps were placed in service in 2016. Each pump has a life expectancy of approx. 35 years and can be rebuilt every 8-9 years before replacement is necessary (approx. 3x). The RAS pumps are a critical component for the proper operation of the membrane bio-reactor (MBR) system.	Brad Crim	CP0583	--	C3		20,000	20,000	20,000		
28	Interstage Pump/Motor Rebuild: Complete rebuild of one Interstage pump and motor annually until all (3) are rebuilt. There are 3 interstage pumps at the Interstage Pump Structure. One pump runs 24 hours, 7 days a week and a second pump will run when high influent flows occur. The pumps were placed in service in 2016. Each pump has a life expectancy of approx. 35 years and can be rebuilt every 8-9 years before replacement is necessary (approx. 3x). The pumps are critical to ensure flows proceed through the plant.	Brad Crim	CP0584	--	C3		20,000	20,000	20,000		

**Wastewater - 431 (4330) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
29	Nuevos Blower Shelf Spare: There are a total of four scour blowers for the membrane bio-reactor (MBR) system. One blower runs continuously, with additional blowers coming online as needed to meet demand. The blower cores have an expected lifecycle of 40,000 hours (approximately 5 years if running continuously). Obtaining a replacement blower core is a lengthy process, so a shelf spare will allow the blower to be quickly repaired and placed back in service if broken or damaged.	Brad Crim	NEW	--	N/A	100,000		100,000		100,000	
30	Aerzen Blower Shelf Spare: There are five aeration blowers, and each blower core has an expected life cycle of 40,000 hour run time (about 5 years if running constantly). Two blowers usually run continuously, with additional units coming online to meet periods of high demand. Blowers are rotated periodically. Obtaining a replacement blower is a lengthy process, so a shelf spare will allow the blower to be replaced and back in service in a timely manner.	Brad Crim	NEW	--	N/A	50,000		50,000		60,000	
Projects for Vehicle and Equipment replacements or additions:											
31	Replace (5) Portable Pump Trailers: These pump trailers are utilized citywide during severe storm events to prevent sewer overflows and localized flooding. The current pumps no longer meet CARB compliance standards and need to be replaced. Multi-funded in the amount of \$250k funded from \$187k WWTP (431) and \$63k Storm Sewer Maint (481). 24/25 Replacements will be evaluated when the units may no longer be used according to CARB requirements. Budget Year / Unit / Age / Miles or Hours 2022-23 / TP-65 / 20 / 801 2022-23 / TP-64 / 17 / 264 2024-25 / TP-63 / 14 / 44 2024-25 / TP-62 / 14 / 82 2024-25 / TP-61 / 14 / 28	Rick Paredes (3010)	VH0243 (3010)	--	N/A	74,800		112,200			

Wastewater - 431 (4330) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
32	Purchase vehicle for new Fat, Oil & Grease (FOG) Inspector Position. Specific vehicle to be determined by the space requirements of testing equipment to be carried. Replace (1) 1-ton 4x4 pickup with a 1-3/4 ton Utility Bed pickup to be equipped with a crane, welder, compressor and tools. Upgrade will enable Collections crew to utilize the crane to pull storm & sanitary lift station pumps, and perform required maintenance or repairs in the field in a more cost-effective and efficient manner. Pumps are currently pulled and reset by an outside contractor for up to \$5000 each time. Multi-funded project total of \$180K from \$144K WWTP (431) and \$36K Storm Sewer Maint (481).	Wyndi Ferguson	VH0256	\$\$	N/A		36,900				
33	Budget Year / Unit / Year / Miles 2023-24 / 318218 / 2013 / 84.036 Replace Vac-Con: This vehicle equipment is used to clean sanitary sewer and storm mains, preventing them from becoming plugged which can cause property damage and health risks.	Rick Paredes	NEW (3010)	--	N/A				144,000		
34	Budget Year / Unit / Year / Miles 2024-25 / 318921 / 2013 / 93.573	Rick Paredes	NEW	--	N/A						
						5,582,100	5,156,700	11,327,600	7,827,400	3,640,400	600,000
											3,920,400

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description

\$\$\$\$ Project will result in savings as described in project description

**Solid Waste - 441 (4410)
2022/23 - 2027/28 Capital Improvement Program**

This fund is derived from refuse collection fees. Cash for capital replacements has been set aside for improvements and vehicle and equipment acquisitions related to collection and disposal of solid waste. Depreciation will continue to be used for capital replacements.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	19,387,200	18,099,900	14,085,600	10,859,300	6,789,800	2,707,100
Depreciation Set Aside for Capital	932,700	932,700	951,400	970,400	989,800	1,009,600
Capital Improvements	(1,220,000)	(4,197,000)	(3,427,700)	(4,289,900)	(4,322,500)	(2,785,700)
Total Resources Available for Future Projects	19,099,900	14,835,600	11,609,300	7,539,800	3,457,100	931,000
Reserve for Capital Replacement (Solid Waste Trucks)*	(1,000,000)	(750,000)	(750,000)	(750,000)	(750,000)	(750,000)
Ending Cash available for Capital Projects	18,099,900	14,085,600	10,859,300	6,789,800	2,707,100	181,000

Additional Information: All new growth vehicles and equipment included in capital appropriations are dependant upon actual need in response to growth in Solid Waste customer accounts. These items are included in this document for planning purposes and no expenditures will be made until the need is present. All newly purchased Solid Waste Trucks will use Compressed Natural Gas (CNG).

***Reserve for Capital Replacement:** The Solid Waste Fund is responsible for the maintenance and replacement of over \$28 million in capital assets, most of which are vehicles with limited useful lives. This fund must maintain capital reserves to ensure the timely replacement of the Solid Waste Fleet.

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Solid Waste Capital Projects for improvement of the Corporation Yard:											
1	Solid Waste Cain Bldg Demo: Project will demolish approx. 4,500sf. of the existing solid waste maintenance building, with the exception of the solid waste administration office. The building has dropped approximately 9 inches in the last several years and continues to settle. Estimates for proper repairs of the building have proven to be too costly.	Nick Mascia	CP0585	--	B5		262,000				
2	Corp Yard New Site Development: Improvements to the property acquired from SCE at NW corner of the CY. Includes grading, NPDES permit requirements, paving, striping, utilities and lighting. Requires demolition of existing Streets Building, which includes relocation of utilities, removing the building and foundation, soil import, grading, and compaction. Improvements to the existing storm drainage system at the CY to provide grease & sediment treatment. Provides compliance with CAs requirement to control site storm drainage; and improve mobility of vehicular and pedestrian traffic. Multi-funded in the amount of \$4.7m funded from \$1.6m CY Impact Fee (103), and \$3.07m Solid Waste (441).	Nick Mascia	NEW (30/10)	\$	B4					3,065,500	

**Solid Waste - 441 (4410) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
3	Solid Waste Yard Bin Storage Bin Paving: Pave an existing area used to store large roll off trash bins. Location is west of the solid waste building between the SW parking and CNG fueling station. This project reduces sediment draining into the storm sewer system and provides a clean storage area for trash bins.	Nick Mascia	NEW	--	B4					38,000	496,000
Other Solid Waste Capital Projects:											
4	Transit CNG Station Study and Upgrade: Conduct study to determine the City's long-term demand for CNG and make recommendations for possible station upgrades. Station is currently exceeding it's intended usage capacity by 30%. 2022-23 funds are for the initial study. Planned funding in years 2024-2026 estimates the cost of expansion, if recommended. FTA funds are available and staff will seek any available competitive grants, but project will move forward regardless of subsequent awards. Multi-funded study costing \$100k will be from \$70k Transit LF (452) and \$30k Solid Waste (441). Construction cost of \$2.4m, if recommended, would be funded with \$1.7m from FTA 5337 and Solid Waste \$660k (441).	Angelina Soper	CP0522 (3010)	--	B1	30,000		360,000	300,000		
5	Dump On Us: Annual funding to hold six "Dump on Us" events each year. Events allow residents to haul their trash to the City Corporation Yard where the City disposes of it for them at no cost to residents. These events are highly successful and provide an opportunity for residents to dispose of their unwanted items instead of dumping illegally or storing trash on their property. The largest cost factor is personnel with about 40 employees, each working about 8 hours per event at overtime rates. An average of about 600 vehicles are serviced at each event.	Jason Serpa	CP9459	--	N/A	210,000	214,500	219,200	224,000	239,000	244,000
6	Right of Way Cleanup: Annual funding for scheduled and unscheduled trash collection, alley cleanups performed by contractors, and the cleanup of illegal dumping citywide. Costs are primarily for contractor and tipping fees. City equipment and personnel may be used on occasion.	Jason Serpa	CP8159	--	N/A	75,000	75,000	75,000	75,000	75,000	75,000

**Solid Waste - 441 (4410) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
7	Update Improvement Standards: Update the City/s Engineering Improvement Standards and Specifications and Landscaping Improvement Standards and Specifications for optimization. Develop Visalia-specific green infrastructure, bicycle, and trail improvement standards and specifications for inclusion in the updated City Improvement Standards and City Improvement Specifications. Includes review and updated of existing City standards and specifications, and development of standard details for infiltration and treatment control Best Management Practices (BMPs). Includes update to Solid Waste standards in compliance with CalRecycle requirements. Multi-funded project total of \$318k from \$28k from General Fund prior year funds (001), \$228k Measure R Local (131) and \$62k Solid Waste (441).	Katherine Woodhull-Fuget	CP0472 (3010)	--	N/A	62,000					
Vehicle Replacements and Equipment Purchases											
8	Residential Container Purchases: There are currently 125,000 residential carts in service. Due to the unknown current life cycle of these carts, staff will replace them as needed, estimated at 3% per year. Additional carts will also be purchased due to growth at a rate of 2% per year. This average is approx 6,250 carts purchased annually.	Jason Serpa	EQ0012	--	N/A	440,000	450,000	460,000	470,000	475,000	475,000
9	Commercial Bin Purchases: Bins are purchased to replace those that are damaged beyond repair, provide on-hand bins for new accounts, and allow for citywide growth. These bins have an expected service life of about 15 years. There are 6,000 bins estimated to be in service, currently. Staff will replace these 6,000 bins over the next 15 years. Additional bins will be purchased at a rate of 2% to replenish on-hand bins and allow for growth. This average is approx 520 carts purchased annually.	Jason Serpa	EQ0013	--	N/A	328,000	330,000	331,000	333,000	350,000	350,000
10	Roll Off Box Purchases: Roll Off Boxes are purchased to replace those that are damaged beyond repair, provide on-hand bins for new accounts, and allow for citywide growth. These boxes have an expected service life of about 15 years. There are 100 boxes estimated to be in service, currently, with very few serviceable boxes on-hand to satisfy new accounts. Recent City industrial growth requires the immediate purchase of approximately 20 boxes. Additional boxes will be purchased at a rate of 2% to allow for growth and replenish those on-hand boxes. This average is approx 8-10 boxes purchased annually.	Jason Serpa	EQ0165	--	N/A	75,000	75,000	75,000	75,000	80,000	85,000

**Solid Waste - 441 (4410) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
	Replace (5) Residential Side Load Trucks that have reached the end of their useful lives: Budget Year / Unit / Year / Miles 2023-24 / 253587 / 2013 / 100,466 2023-24 / 253588 / 2013 / 111,403 2023-24 / 253589 / 2013 / 103,486 2023-24 / 253590 / 2013 / 98,601 2023-24 / 253591 / 2013 / 92,715	Jason Serpa	VH0257	--	N/A		1,907,500				
11	Replace (5) Residential Side Load Trucks that have reached the end of their useful lives: Budget Year / Unit / Year 2024-25 / 253592 / 2015 2024-25 / 253593 / 2015 2024-25 / 253594 / 2015 2024-25 / 253595 / 2015 2024-25 / 253596 / 2015	Jason Serpa	NEW	--	N/A			1,907,500			
12	Replace (6) Commercial Front Load Truck that have reached the end of their useful lives: Budget Year / Unit / Year 2025-26 / 255517 / 2015 2025-26 / 255518 / 2015 2025-26 / 255519 / 2015 2025-26 / 255520 / 2015 2025-26 / 255521 / 2015 2025-26 / 255522 / 2015	Jason Serpa	NEW	--	N/A				1,798,500		
13	Replace Ford F-550 XL Super Duty Truck Budget Year / Unit / Year 2025-26 / 255907 / 2012	Jason Serpa	NEW	--	N/A				87,200		
14	Replace Ford F-550 XL Super Duty Truck Budget Year / Unit / Year 2027-28 / 255906 / 2008	Jason Serpa	NEW	--	N/A						87,200
15											

**Solid Waste - 441 (4410) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
16	Growth Vehicles - Additions to the Fleet Residential Side Load Truck (Growth): Purchase one side loader solid waste truck, as needed, for growth. Residential growth needs are based on 1,280 additional accounts. This growth target is achieved every two years. New growth vehicles are typically accompanied by the additional of Solid Waste staff and will only be purchased when new positions are approved.	Jason Serpa	VH0258	\$\$\$	N/A		381,500		400,600		420,600
17	Commercial Front Load Truck (Growth): Purchase one front loader solid waste truck, as needed, for growth. Commercial growth needs are based on 120 additional accounts. This growth target is achieved every two years. New growth vehicles are typically accompanied by the additional of Solid Waste staff and will only be purchased when new positions are approved.	Jason Serpa	VH0259	\$\$\$	N/A		299,800		314,800		330,500
18	Commercial Roll Off Truck (Growth): Purchase one roll off solid waste truck, as needed, for growth. Commercial Roll Off growth needs are based on 40 additional accounts. This growth target is achieved every two years. New growth vehicles are typically accompanied by the additional of Solid Waste staff and will only be purchased when new positions are approved.	Jason Serpa	VH0260	\$\$\$	N/A	1,220,000	201,700	3,427,700	211,800	4,322,500	222,400
							4,197,000		4,289,900		2,785,700

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$\$ Project will result in savings as described in project description

\$\$\$ Annual Maintenance costs is \$5,000 to \$25,000

Transit - 452 (4520)
2022/23 - 2027/28 Capital Improvement Program

This capital fund is separate from the Transit Operating fund and includes monies from State Transportation Funds, Federal grants, and other capital grants received by the City of Visalia for transit capital projects. All revenues in this fund are to be used for transit capital expenditures, such as buses and bus shelters. State and Federal grant funds are to be used for major projects such as the operations and maintenance facility.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	1,632,000	1,096,300	(249,000)	(233,500)	(469,700)	(674,300)
(LTF) Local Transportation Funds (one-quarter percent state sales tax)	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000
Grants and Other Revenues						
FTA - Federal Transit Administration Grant (5339)				750,000		
Measure R Transit Funding		1,000,000				
National Park Service Contract Funding	323,000	339,200	356,200	374,000	392,700	225,900
Other Grant Funding to be Determined	2,826,600	3,958,000				
Services Provided and Allocations	(154,000)	(154,000)	(157,100)	(160,200)	(163,400)	(166,700)
Capital Improvements	(5,331,300)	(8,288,500)	(1,473,600)	(1,000,000)	(733,900)	(25,000)
Total Resources Available for Future Projects	1,096,300	(249,000)	1,266,500	1,530,300	825,700	1,159,900
Reserve for Capital Replacement (Fixed Route Buses)			(1,500,000)	(2,000,000)	(1,500,000)	(2,000,000)
Ending Cash available for Capital Projects	1,096,300	(249,000)	(233,500)	(469,700)	(674,300)	(840,100)

Additional Information: Some grant funding is received in full at the beginning of a project, and other funding is received on a reimbursement basis. Cash balances projected at the end of a fiscal year may reflect funding programmed in future years.

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Bus Transfer Station: Construct satellite bus transfer facilities at Woodland and Visalia Parkway. Funding is for design, property acquisition and construction. Project will allow passengers to transfer between routes and complete their trip without traveling through the Transit Center. Allows more efficient routes by reducing route mileage. This project is eligible for LTF, CMAQ competitive grant funds, and \$1,000,000 in Measure R funds designated in the original Measure R funding plan for Transit Center expansion for Visalia Transit. The City will apply for any additional grant funding available.	Angelina Soper	CF9572	\$\$	D1	1,000,000	2,000,000				

Transit - 452 (4520) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
2	Transit CNG Station Study and Upgrade: Conduct study to determine the City's long-term demand for CNG and make recommendations for possible station upgrades. Station is currently exceeding its intended usage capacity by 30%. 2022-23 funds are for the initial study. Planned funding in years 2024-2026 estimates the cost of expansion, if recommended. FTA funds are available and staff will seek any available competitive grants, but project will move forward regardless of subsequent awards. Multi-funded study costing \$100k will be from \$70k TransitLTF (452) and \$30k Solid Waste (441). Construction cost of \$2.4m, if recommended, would be funded with \$1.7m from FTA 5337 and Solid Waste \$660k (441).	Angelina Soper	CP0522 (3010)	--	B1	70,000		990,000	750,000		
Projects for Maintenance of Transit Facilities:											
3	Transit HVAC Replacements: The Transit division owns the Transit Center (TC) Operations and Maintenance Facility (Ops) and the Administration Building (Admin) with a total of 24 HVAC systems that are 15+ years old and scheduled for replacement. 2022/23 funds will replace TC units where the cooling center operates during warm summer months. 2023/24 funds will replace Ops units in conjunction with planned roof repairs, and 24/25 funds will replace Admin units.	Adam Johnson	CP0586	--	B2 B3	150,000	137,500	30,000			
4	Operations Facility Repairs/Upgrades: As the Transit operations facility ages it requires upkeep and upgrades. Projects currently planned are major roof repair or replacement (\$150,000), automatic/electric gate replacement (\$40,000), lighting upgrades in the maintenance shop (\$10,000), and roll up doors for the bus wash (\$25,000).	Angelina Soper	CP0587	--	B2	75,000	150,000				
5	Bus Stop & Shelter Improvement: Installation and repair of bus stops and bus stop equipment, including but not limited to concrete pads, signs, information panels, shelter refurbishing, and movement of stops due to route changes. Stops which are heavily used and often abused frequently require concrete pads and signs and consistently need repair or replacement. They're . This is a revolving project 100% funded with LTF.	Caleb Bowman	CP9635	--	N/A	25,000	25,000	25,000	25,000	25,000	25,000

Transit - 452 (4520) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
6	Transit Center doors replace/repair: Replace or repair twelve (12) wooden doors with commercial grade steel doors due to excessive wear from daily high volume use. Includes replacement of door jambs, installation of two ADA compliant door opening devices on the North and South main doors, deconstruction and replacement of sections of the surrounding wall, and painting of the 1st floor building exterior. The doors are built into the walls of the building and often require repair and adjustment due to settling of the structure which has made locking them an issue.	Angelina Soper	CP0331	--	B3		250,000				
Projects for Replacement of Transit Vehicles:											
	Replace CNG Fixed Route buses with battery electric buses, including charging stations in compliance with Short Range Transit Plan (SRTP). Funding from future grant opportunities and LTF. Purchase will not move forward until grant funding is available.										
	Budget Year / Unit / Year / Mileage 2022-23 / 6270 / 2008 / 737,018 2022-23 / 6272 / 2008 / 706,976 2022-23 / 6274 / 2008 / 680,782 2023-24 / 6276 / 2008 / 600,949 2023-24 / 6288 / 2008 / 695,321 2023-24 / 6292 / 2008 / 564,193 2023-24 / 6293 / 2008 / 538,218		VH0261 (2022-23) VH0262 (2023-24)	--	N/A	3,533,300	4,947,700				
7	Sequoia Internal Shuttle Replacement. The expected useful life is 8 years for cutaways/ve buses and due to the cancelled and partial SEKI seasons in 2020 and 2021, these replacements were delayed. All vehicles planned for replacement have exceeded their useful lives. 100% funded from the annual National Park Service (NPS) contract revenue. Units to be replaced in years 2024-2028 TBD.	Caleb Bowman									
	Budget Year / Unit / Year / Mileage 2022-23 / 121 / 2007 / 205,000 2022-23 / 122 / 2007 / 220,000 2022-23 / 123 / 2007 / 222,910 2022-23 / 124 / 2007 / 231,662 2023-24 / 106 / 2007 / 181,584 2023-24 / 110 / 2007 / 200,489 2023-24 / 115 / 2008 / 184,591		VH0263 (2022-23) VH0264 (2023-24)	--	N/A	320,000	612,300	428,600	225,000	708,900	
8	Six (6) Units to be replaced in 2024-2028 TBD at that time	Caleb Bowman									

Transit - 452 (4520) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
	Replace Ten (10) Sequoia Shuttle Camping Trailers: The SEKI camping trailers providing housing for bus drivers during the SEKI season due to a housing shortage in the Sequoia National Park. Trailers are repaired annually and replaced at the end of their useful lives (typically 12-14). 100% funded from the annual National Park Service (NPS) contract revenue.		VH0265 (2022-23)								
	Budget Year / # of Units / Age 2022-23 / 5 units / 15		VH0266 (2023-24)	--	N/A	158,000	166,000				
9	2023-24 / 5 units / 16	Angelina Soper				5,331,300	8,288,500	1,473,600	1,000,000	733,900	25,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description

**Storm Sewer Maintenance - 481 (4880)
2022/23 - 2027/28 Capital Improvement Program**

This fund includes monies generated from storm sewer user fees. The fees for this fund are collected with the monthly utility bill and each parcel is charged \$.24 per 1,000 square foot. Also, in April of 2013, Visalia rate payers voted to support the use of the Kaweah Lake Enlargement fee to improve storm water channel maintenance and reduce the chance of flooding, changing it to the Kaweah lake Enlargement and Local Storm Water Maintenance Fee. A portion of this fee is transferred to this fund annually for this use. Funds are to be used only for operation, maintenance, and improvements, including equipment and vehicle acquisitions related to collection and disposal of storm runoff.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	358,400	330,900	180,700	(717,300)	(1,829,000)	(2,584,200)
Storm Sewer User Fees	1,464,400	1,493,600	1,523,500	1,554,000	1,585,100	1,616,800
Kaweah Lake Enlargements and Local Storm Water Maintenance Fee	300,000	300,000	300,000	300,000	300,000	300,000
Operating Set Aside for Capital (Depreciation)	813,700	813,700	830,000	846,600	863,500	880,800
Operating Expenditures	(2,430,400)	(2,472,500)	(2,522,000)	(2,572,400)	(2,623,800)	(2,676,300)
Capital Improvements	(175,200)	(285,000)	(1,029,500)	(1,239,300)	(880,000)	(806,700)
Total Resources Available for Future Projects	330,900	180,700	(717,300)	(1,829,000)	(2,584,200)	(3,289,600)

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Map Impact Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Storm Pump Replacement: Replacement of older storm lift station pumps that have exceeded their 10-12 year life expectancy with more efficient pumps. The cost per pump ranges from \$30k to \$70k depending on the size.	Rick Paradez	CP0339	--	50,000		150,000	150,000	150,000	150,000
2	Replace Storm Sewer Mains: Replace storm sewer mains that are shown to be deficient throughout the city. The replacement of storm sewer mains will eliminate flooding caused by nuisance water and address storm mains found to be undersized.	Rick Paradez	CP8232	--	50,000	50,000	50,000	50,000	50,000	50,000
3	Storm Sewer Maintenance Access Point Repairs Citywide: Repair and raise access points throughout the city's storm sewer system. Funding will allow replacement of one brick and mortar storm access point per year, as well as the purchase of frames, risers, and lids to repair damaged storm sewer access points.	Rick Paradez	CP0588	--	25,000	25,000	25,000	25,000	25,000	25,000
4	Storm Catch Basin Repairs: Repair catch basins that are found to be deficient throughout the cities storm system up to current City standards. Repair or upgrades can help alleviate flooding in deficient areas of the storm sewer system.	Rick Paradez	CP8245	--	25,000	25,000	25,000	25,000	25,000	25,000
5	Culvert Grates: Purchase and install culvert grates under various bridge crossings throughout the city. Staff plans to install approx. 1 - 3 grates per year based on size. Installing these grates will deter vagrants from inhabiting the areas under the various bridge crossings throughout the city. The grates will prevent larger items from being abandoned under the crossings that could cause flooding during major storms or flood releases.	Rick Paradez	CP0340	\$		80,000		80,000		80,000

Storm Sewer Maintenance - 481 (4880) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Map Impact Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
6	Storm Drainage Replacement: City-wide ongoing annual program to evaluate, repair, and/or replace storm drainage system components including drain inlets, maintenance access points, pipes, and culverts. This would include an annual video inspection program as part of the evaluation process. Storm drainage infrastructure deteriorates over time and should be regularly inspected and repaired to maintain proper functioning.	Cody McLaughlin	CP0589	--	N/A	55,000	400,000	55,000	400,000	55,000
7	Storm Lift Station Rehabilitation: This project will refurbish one or two lift stations per year with standardized pumps, bases and rails, repair concrete structures, and apply protective coatings. The majority of the City's 36 storm sewer lift stations are in need of rehabilitation. After these lift stations are rehabilitated, the life expectancy is approx. 20 years. Repairs may be necessary on an emergency basis.	Rick Paradez	CP0337	--	N/A	50,000	150,000	150,000	150,000	150,000
Projects for Vehicle and Equipment replacements or additions:										
	Replace (5) Portable Pump Trailers: These pump trailers are utilized citywide during severe storm events to prevent sewer overflows and localized flooding. The current pumps no longer meet CARB compliance standards and need to be replaced. Multi-funded in the amount of \$250k funded from \$187k VVWTP (431) and \$63k Storm Sewer Maint (481). 24/25 Replacements will be evaluated when the units may no longer be used according to CARB requirements.									
	Budget Year / Unit / Age / Miles or Hours 2022-23 / TP-65 / 20 / 801 2022-23 / TP-64 / 17 / 264 2024-25 / TP-63 / 14 / 44 2024-25 / TP-62 / 14 / 82 2024-25 / TP-61 / 14 / 28									
8	Replace (1) 1-ton 4x4 pickup. Vehicle is used to check ditches and ponding basins, pull equipment to job sites, and hold tools needed to repair sanitary and storm lift stations.	Rick Paradez	VH0243 (3010)	--	N/A	25,200	37,800			
9	Budget Year / Unit / Year / Miles 2023-24 / 318219 / 2013 / 85.357	Rick Paradez	NEW	--	N/A			80,000		
10	Replace 1-ton 4x4 pickup. Vehicles used to check ditches and ponding basins, pull equipment to job sites, and hold tools needed to repair sanitary and storm lift stations.	Rick Paradez	NEW	--	N/A			80,000		
	Budget Year / Unit / Year / Miles 2025-26 / 318221 / 2015 / 88.315									

Storm Sewer Maintenance - 481 (4880) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Map Impact	Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
11	Replace (1) 1-ton 4x4 pickup with a 1-3/4 ton Utility Bed pickup to be equipped with a crane, welder, compressor and tools. Upgrade will enable Collections crew to utilize the crane to pull storm & sanitary lift station pumps, and perform required maintenance or repairs in the field in a more cost-effective and efficient manner. Pumps are currently pulled and resealed by an outside contractor for up to \$5000 each time. Multi-funded project total of \$180k from \$144K WWTP (431) and \$36K Storm Sewer Maint(481). Budget Year / Unit / Year / Miles 2023-24 / 3.18218 / 2013 / 84.036	Rick Paredez	NEW (3010)	--	N/A	36,000					
12	Replace (1) 1-ton 4x4 pickup. Vehicle is used to check ditches and ponding basins, pull equipment to job sites, and hold tools needed to repair sanitary and storm lift stations. Budget Year / Unit / Year / Miles 2026-27 / 3.18223 / 2013 / 96.030	Rick Paredez	NEW	--	N/A					80,000	
13	Replace Ford F350 1-ton 4x4 w/dump flatbed Budget Year / Unit / Year / Age / Miles 2022-23 / 3.18920 / 2012 / 10 / 82,482	Rick Paradez	NEW	--	N/A						80,000
14	Retrofit Detention Basins: Design and construct retrofits to existing City detention basins to improve water quality. Project would include identifying ideal basins to retrofit to maximize cost effectiveness, designing the basin retrofits, and retrofitting the basins. Potential candidates include Combs Park Pond and Stonebrook Park Pond. Multi funded project total of \$1.33m from \$440K Storm Sewer Deficiency (222), and \$893K Storm Sewer Maintenance (481).	Katherine Woodhull - Fuget	NEW (3010)	--	N/A	175,200	285,000	191,700	508,900	880,000	191,700
								1,029,500	1,239,900		806,700

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost)

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$\$\$\$ Project will result in savings as described in project description

**Fleet Maintenance - 501 (5010)
2022/23 - 2027/28 Capital Improvement Program**

This fund is made available from City Departments, on a cost reimbursement basis, for internal services provided for the operation and maintenance of City owned vehicles.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	0	(55,300)	(482,700)	(488,200)	(513,700)	(519,400)
Operating Revenues	6,393,400	6,571,300	6,702,700	6,836,800	6,973,500	7,113,000
Capital Reimbursements			0	0	0	0
Operating Expenditures	(6,361,900)	(6,559,600)	(6,690,800)	(6,824,600)	(6,961,100)	(7,100,300)
Depreciation Set Aside for Capital	(16,800)	(17,100)	(17,400)	(17,700)	(18,100)	(18,500)
Capital Improvements	(70,000)	(422,000)	0	(20,000)	0	0
Total Resources Available for Future Projects	(55,300)	(482,700)	(488,200)	(513,700)	(519,400)	(525,200)

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Fueling Feasibility Study: A feasibility study is needed to determine the most cost-effective way to fuel City vehicles and equipment. This study will provide feedback from a consultant to determine if the City should abandon all city owned fueling sites and outsource to a contracted card-lock fuel vendor; or upgrade the fuel tracking software and equipment, and link the current fueling sites. The current fuel tracking software is very antiquated. A study will help ensure the City is selecting the option that will provide the most efficient and cost-effective way to fuel our vehicles and equipment.	Wyndi Ferguson	CP0590	--	N/A	50,000					
2	Replace Brake Lathe that has reached the end of its useful life. Parts for the current brake lathe are no longer available for repairs. Budget Year / Age 2022-23 / 15	Mike Morgantini	EQ0210	--	N/A	20,000					
3	Upgrade Fuel Management: Upgrade fuel management system and equipment, and link three City of Visalia fueling operations into one central location (Corp yard, Police/Fire 51, WWTP). The new software will provide a complete fuel accounting, instant reconciliation across multiple sites, and real-time fuel data access for monitoring and reporting instantly. The equipment will upgrade to a keyless tracking system with vehicle sensors. The old software is a very out dated and parts are becoming very hard to locate. These three locations, at minimum need to be upgraded.	Wyndi Ferguson	CP0591	--	N/A		200,000				

**Fleet Maintenance - 501 (5010)
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
4	FleetShop Improvements & Expansion: Improvements to the old Edison building at 432 N Ben Maddox Way for Fleet to accommodate. These improvements will include electrical and air supply for shop equipment & work bays, a restroom and shop building heaters. The Fleet Light Vehicle Shop and Tire Shop will relocate to the old Edison building after improvements are complete, the existing light vehicle shop will need electrical improvements and a door installed in order for the Weld Shop to relocate into it. This project will coincide with EQ0135 (C-Trains) and CP8377 (Hoists).	Mike Porter	CP0048	\$\$	B4		212,000				
5	Replacement of Fleet Welders: 23/24 Replace single large industrial model and; 25/26 replace four portable welders used in fleet shop bays for smaller welding jobs. All welding equipment is 15 years old and nearing the end of its useful life. Equipment condition will be evaluated prior to replacement, and replacement may be delayed, if appropriate.	Mike Mergantini	EQ0211	--	N/A	70,000	10,000 422,000		20,000 20,000	0	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Project will result in savings as described in project description

**Vehicle Replacement - 502 (5020)
2022/23 - 2027/28 Capital Improvement Program**

The vehicle Replacement Fund is an internal Service Fund used to set aside depreciation for the replacement of General Fund vehicles and equipment at the end of the useful life. All vehicle and equipment replacement must comply with the rules and procedures in the City Vehicle Policy.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	3,543,000	2,281,500	1,388,300	1,197,600	1,627,400	1,255,800
Depreciation Set Aside for Capital	943,900	943,900	962,800	982,100	1,001,700	1,021,700
Operating Expenditures	(56,700)	(56,700)	(57,800)	(59,000)	(60,200)	(61,400)
Capital Improvements	(2,148,700)	(1,780,400)	(1,095,700)	(493,300)	(1,313,100)	(1,135,800)
Total Resources Available for Future Projects	2,281,500	1,388,300	1,197,600	1,627,400	1,255,800	1,080,300

Additional Information:

This fund does not receive amounts adjusted for increased replacement costs of vehicles and equipment. As a result, it will need a cash infusion at some point in the future.

All vehicles proposed to be replaced will be evaluated by the Fleet Maintenance division and approved by the City Manager prior to the purchase of a new vehicle. If a vehicle should be replaced, the replacement vehicle will be evaluated for an alternative fuel vehicle, Fleet Maintenance will recommend transferring the vehicle being replaced to other City departments.

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Vehicle Assignment	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Vehicles and Equipment for Building Maintenance:											
	Replace Genie Platform Lift with used 32' self propelled Scissor Lift										
1	Budget Year / Unit/ Year / Age 2022-23 / 313001 / 2008 / 14	Alvin Dias	EQ0212	--	Building Maint	12,000					
2	Replace 2001 Utility Welding Trailer with similar Budget Year / Unit/ Year / Age 2023-24 / 313002 / 2001 / 21	Alvin Dias	VH0267	--	Building Maint		12,000				
3	Replace Buildings Chevy S-10 with similar Budget Year / Unit/ Year / Age 2024-25 / 313259 / 1997 / 25	Alvin Dias	NEW	--	Building Maint			29,900			
4	Replace Building Maintenance 3/4 Ton Pickup with similar Budget Year / Unit/ Year / Age 2026-27 / 313260 / 2004 / 18 2026-27 / 313261 / 2004 / 18	Alvin Dias	NEW	--	Building Maint					84,200	
Vehicles and Equipment for Code Enforcement and Engineering Services:											
5	Replace Engineering Services Passenger Vans with vehicles to be determined by a full evaluation of the minimum requirements of the vehicle assignment. If possible, a smaller and more economical vehicle will be purchased. Budget Year / Unit/ Year / Age / Miles 2023-24 / 412215 / 2008 / 14 / 113,552 2025-26 / 412214 / 2008 / 14 / N/A	Frank Senteno	VH0268	--	Engineering Services		55,000			57,800	

Vehicle Replacement - 502 (5020) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit) Vehicles and Equipment for Code Enforcement and Engineering Services: (Continued)	Project Manager	Project # (or "new")	Budget Impact	Vehicle Assignment	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
	Replace Code Enforcement 4-Door Sedan with similar										
6	Budget Year / Unit / Year / Age 2026-27 / 172226 / 2006 / 16 Replace Planning Toyota Prius with similar	Tracy Robertshaw	NEW	--	Code Enforcement					40,000	
7	Budget Year / Unit / Year / Age 2027-28 / 183102 / 2002 / 20	Paul Bernal	NEW	--	Planning						27,900
	Vehicles and Equipment for the Fire Department:										
	Replace Fire Pierce Quantum Ladder (Truck 51) with similar. This vehicle is approaching the end of its useful life and is proposed to be replaced early and become a reserve unit.										
8	Budget Year / Unit / Year / Age / Miles 2022-23 / 222436 / 2009 / 13 / 98,343 Replace Fire Pierce Dash Engine with similar	Darrin Hughes	VH0269	--	Fire	1,617,800					
9	Budget Year / Unit / Year / Age / Miles 2023-24 / 222434 / 2005 / 17 / 287,211 Replace Fire Admin Chevy Tahoe with similar	Darrin Hughes	VH0270	--	Fire		985,100				
10	Budget Year / Unit / Year / Age 2026-27 / 222125 / 2009 / 13 Replace Fire Chief Command Chevy Tahoe with similar	Darrin Hughes	NEW	--	Fire					96,900	
11	Budget Year / Unit / Year / Age 2026-27 / 222129 / 2009 / 13 Replace VFD Battalion Command Suburban with similar	Darrin Hughes	NEW	--	Fire					92,700	
12	Budget Year / Unit / Year / Age 2026-27 / 222127 / 2009 / 13 Replace Fire Battalion Command Ford 3/4 ton Pickup with similar	Darrin Hughes	NEW	--	Fire					92,700	
13	Budget Year / Unit / Year / Age 2027-28 / 222132 / 2012 / 10 Replace Fire Battalion Command Tahoe with similar	Darrin Hughes	NEW	--	Fire						98,100
14	Budget Year / Unit / Year / Age 2027-28 / 222126 / 2009 / 13	Darrin Hughes	NEW	--	Fire						92,700
	Vehicles and Equipment for Parks Maintenance:										
	Replace (2) John Deere Gators with (4) Electric Utility Vehicles contingent upon receipt of grant funds. Multi funded project total of \$100k from \$80k grant funds (001) and \$20k Vehicle Replacement (502).										
15	Budget Year / Unit / Year / Age / Hours 2022-23 / 312778 / 2004 / 18 / 1,447 2022-23 / 312775 / 2008 / 14 / 2,347	Alvin Dias	VH0244 (3010)	--	Parks Maintenance	20,000					

**Vehicle Replacement - 502 (5020) - Continued
2022/23 - 2027/28 Capital Improvement Program**

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Vehicle Assignment	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Vehicles and Equipment for Parks Maintenance: (Continued)											
16	<p>Replace 2005 S185 Tier 1 Bobcat with new emission compliant Tier 4 skidsteer loader with similar capabilities. Total replacement cost of \$70,900 includes prior year funds of \$54,500. Vehicle has reached an excessive age and is no longer compliant with air pollution requirements.</p> <p>Budget Year / Unit/ Year / Age / Hours 2022-23 / 312772 / 2005 / 17 / 1,337</p> <p>Replace Parks Ford Ranger with service bed - with new 1/2 ton pickup with service bed. Service beds are no longer available for current size of this vehicle.</p> <p>Budget Year / Unit/ Year / Age / Miles 2022-23 / 312254 / 2007 / 15 / 124,373</p>	Alvin Dias	VH0229	--	Parks Maintenance	16,400					
17	<p>Replace Parks Chevy 3/4 ton pickup with service bed with similar</p> <p>Budget Year / Unit/ Year / Age / Miles 2022-23 / 312950 / 2004 / 18 / 128,857</p>	Alvin Dias	VH0271	--	Parks Maintenance	35,100					
18	<p>Replace Police Seven (7) Fully Marked Dodge Chargers with similar</p> <p>Budget Year / Unit/ Year/ Age / Miles 2022-23 / 212526 / 2010 / 12 / 115,958 2022-23 / 212532 / 2010 / 12 / 110,595 2022-23 / 212534 / 2010 / 12 / 110,223 2022-23 / 212540 / 2012 / 10 / 110,343 2022-23 / 212543 / 2012 / 10 / 117,046 2022-23 / 212544 / 2012 / 10 / 106,919 2022-23 / 212545 / 2012 / 10 / 112,237</p>	Alvin Dias	VH0272	--	Parks Maintenance	35,100					
19	<p>Replace Police Ten (10) Fully Marked Dodge Chargers with similar</p> <p>Budget Year / Unit / Year / Age / Miles 2023-24 / 212536 / 2011 / 11 / 95,686 2023-24 / 212539 / 2012 / 10 / 91,427 2023-24 / 212541 / 2012 / 10 / 96,154 2023-24 / 212548 / 2012 / 10 / 91,172 2023-24 / 212550 / 2011 / 11 / 97,575 2023-24 / 212551 / 2011 / 11 / 111,304 2023-24 / 212552 / 2011 / 11 / 99,474 2023-24 / 212553 / 2011 / 11 / 108,407 2023-24 / 212555 / 2011 / 11 / 112,237</p>	Dex Valencia	VH0273	--	Police	412,300					
20		Dex Valencia	VH0274	--	Police		618,500				

Vehicle Replacement - 502 (5020) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit) Vehicles and Equipment for Police: (Continued)	Project Manager	Project # (or "new")	Budget Impact	Vehicle Assignment	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
21	<p>Replace Police UnMarked Detective Unit with similar includes standard Police upfit</p> <p>Budget Year / Unit/ Year/ Age / Miles 2023-24 / 215927 / 2009 / 13 / 103,960 2023-24 / 215928 / 2010 / 12 / 99,336 2025-26 / 215236 / 2011 / 11</p>	Dex Valencia	VH0275	--	Police		109,800		57,500		
22	<p>Replace Police Twelve (12) Fully Marked Dodge Chargers with similar</p> <p>Budget Year / Unit/ Year/ Age 2024-25 / 212537 / 2011 / 11 2024-25 / 212546 / 2012 / 10 2024-25 / 212565 / 2014 / 8 2024-25 / 212566 / 2014 / 8 2024-25 / 212567 / 2014 / 8 2024-25 / 212569 / 2014 / 8 2024-25 / 212570 / 2014 / 8 2024-25 / 212571 / 2014 / 8 2024-25 / 212575 / 2014 / 8 2024-25 / 212577 / 2014 / 8 2024-25 / 212579 / 2014 / 8 2024-25 / 212581 / 2014 / 8</p>	Dex Valencia	NEW	--	Police			779,300			
23	<p>Replace Police Three (3) Fully Marked Dodge Charger K-9 with similar</p> <p>Budget Year / Unit/ Year/ Age 2024-25 / 212590 / 2015 / 7 2024-25 / 212595 / 2017 / 5 2024-25 / 212597 / 2017 / 5</p>	Dex Valencia	NEW	--	Police			194,900			
24	<p>Replace Two (2) BMW R1200 RTP Motorcycles with similar</p> <p>Budget Year / Unit/ Year/ Age 2024-25 / 213339 / 2015 / 7 2024-25 / 213342 / 2015 / 7</p>	Dex Valencia	NEW	--	Police			91,600			
25	<p>Replace Police Patrol 1/2 Ton pickup with similar</p> <p>Budget Year / Unit/ Year/ Age 2025-26 / 215239 / 2012 / 10</p>	Dex Valencia	NEW	--	Police				88,500		
26	<p>Replace PAL GMC Yukon with similar</p> <p>Budget Year / Unit/ Year/ Age 2025-26 / 215222 / 2007 / 15</p>	Dex Valencia	NEW	--	Police				63,200		
27	<p>Replace Police Investigations Vehicles with similar</p> <p>Budget Year / Unit/ Year/ Age 2025-26 / 215240 / 2014 / 8 (Chevy Tahoe) 2025-26 / 215933 / 2013 / 9 (Ford Escape) 2025-26 / 215943 / 2015 / 7 (Honda Accord)</p>	Dex Valencia	NEW	--	Police				178,200		

Vehicle Replacement - 502 (5020) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Vehicle Assignment	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Vehicles and Equipment for Police: (Continued)											
	Replace Three (3) BMW R1200 RTP Motorcycles										
	Budget Year / Unit/ Year / Age										
	2025-26 / 213343 / 2015 / 7										
	2026-27 / 213340 / 2015 / 7										
28	2026-27 / 213344 / 2015 / 7	Dex Valencia	NEW	--	Police				48,100	101,000	
	Replace Police Seven (7) Fully Marked Dodge Charger with similar										
	Budget Year / Unit/ Year / Age										
	2026-27 / 212542 / 2012 / 10										
	2026-27 / 212556 / 2013 / 9										
	2026-27 / 212557 / 2013 / 9										
	2026-27 / 212568 / 2014 / 8										
	2026-27 / 212582 / 2015 / 7										
	2026-27 / 212584 / 2015 / 7										
29	2026-27 / 212588 / 2015 / 7	Dex Valencia	NEW	--	Police					476,000	
	Replace Police Administration UnMarked Toyota Prius with similar										
	Budget Year / Unit/ Year / Age										
	2026-27 / 101104 / 2006 / 16										
30	2026-27 / 101104 / 2006 / 16	Dex Valencia	NEW	--	Police					60,400	
	Replace Police Investigations Ford Taurus with similar										
	Budget Year / Unit/ Year / Age										
	2026-27 / 215945 / 2015 / 7 (Ford Taurus)										
	2026-27 / 215937 / 2014 / 8 (Chevy Z71 Pickup)										
	2026-27 / 215934 / 2013 / 9 (Ford Explorer)										
31	2026-27 / 215934 / 2013 / 9 (Ford Explorer)	Dex Valencia	NEW	--	Police					181,200	
	Replace Police CSO Truck 2011 Chevy Colorado with similar										
	Budget Year / Unit/ Year / Age										
	2026-27 / 215237 / 2011 / 11										
32	2026-27 / 215237 / 2011 / 11	Dex Valencia	NEW	--	Police					54,500	
	Replace Police Nine (9) Fully Marked Dodge Charger										
	Budget Year / Unit/ Year / Age										
	2027-28 / 212589 / 2015 / 7										
	2027-28 / 212594 / 2017 / 5										
	2027-28 / 212596 / 2017 / 5										
	2027-28 / 212599 / 2017 / 5										
	2027-28 / 212600 / 2017 / 5										
	2027-28 / 212601 / 2017 / 5										
	2027-28 / 212602 / 2017 / 5										
	2027-28 / 212593 / 2018 / 4										
33	2027-28 / 212594 / 2018 / 4	Dex Valencia	NEW	--	Police						642,600

Vehicle Replacement - 502 (5020) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit) Vehicles and Equipment for Police: (Continued)	Project Manager	Project # (or "new")	Budget Impact	Vehicle Assignment	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
	Replace Police Fully Loaded Black Dodge Charger for Gang Unit										
	Budget Year / Unit/Year / Age 2027-28 / 212538 / 2012 / 10										
34	2027-28 / 212549 / 2013 / 9 Replace Police Investigations Vehicles with similar	Dex Valencia	NEW	--	Police						142,800
	Budget Year / Unit/Year / Age 2027-28 / 215932 / 2013 / 9 (Avenger Sedan)										
35	2027-28 / 215242 / 2017 / 5 (Grand Caravan SXT) Vehicles and Equipment for Public Works - Safety	Dex Valencia	NEW	--	Police						131,700
	Replace Public Works Safety Hybrid Sedan with similar										
	Budget Year / Unit/Year/ Age 2026-27 / 211116 / 2009 / 13	Angie Zimmerman	NEW	--	Public Works Safety					33,500	
36						2,148,700	1,780,400	1,095,700	493,300	1,313,100	1,135,800

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$ \$ \$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$ \$ Annual Maintenance costs is \$5,000 to \$25,000

Project will result in savings as described in project description

**Measure T Police Vehicle Replacement - 503 (5030)
2022/23 - 2027/28 Capital Improvement Program**

This fund is supported by Measure T on a cost reimbursement basis and used for the replacement of the Measure T - Police operational fleet as each vehicle reaches its full useful life. All vehicle and equipment replacement must comply with the rules and procedures in the City Vehicle Policy.

Cash Balance Summary							
	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	
Beginning Cash Balance	549,900	664,500	779,100	469,000	523,400	577,000	
Depreciation Set Aside for Capital	119,000	119,000	121,400	123,800	126,300	128,800	
Operating Expenditures	(4,400)	(4,400)	(4,500)	(4,600)	(4,700)	(4,800)	
Capital Improvements	0	0	(427,000)	(64,800)	(68,000)	(71,400)	
Total Resources Available for Future Projects	664,500	779,100	469,000	523,400	577,000	629,600	

Additional Information:

All vehicles proposed to be replaced will be evaluated by the Fleet Maintenance division and approved by the City Manager prior to the purchase of a new vehicle. If a vehicle should be replaced, the replacement vehicle will be evaluated for an alternative fuel vehicle. Fleet Maintenance will recommend transferring the vehicle being replaced to a lighter duty assignment in other City departments, when appropriate.

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Replace seven (7) Fully Marked Dodge Chargers Budget Year / Unit / Year / Age 2024-25 / 212561 / 2014 / 10 2024-25 / 212562 / 2014 / 10 2024-25 / 212564 / 2014 / 10 2024-25 / 212573 / 2014 / 10 2024-25 / 212574 / 2014 / 10 2024-25 / 212576 / 2014 / 10 2024-25 / 212580 / 2014 / 10	Dex Valencia	NEW	--			427,000			
2	Replace Three (3) Fully Marked Dodge Charger Budget Year / Unit / Year / Age 2025-26 / 212578 / 2014 / 10 2026-27 / 212559 / 2014 / 10 2027-28 / 212593 / 2017 / 10	Dex Valencia	NEW	--	0	0	427,000	64,800	68,000	71,400

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

- No Annual Maintenance Costs (or no increase over existing cost)
- \$ Annual Maintenance cost is \$5,000 or less
- \$\$ Annual Maintenance costs is \$5,000 to \$25,000
- \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.
- \$\$\$\$ Project will result in savings as described in project description

**Measure T Fire Vehicle Replacement - 504 (5040)
2022/23 - 2027/28 Capital Improvement Program**

This fund is supported by Measure T on a cost reimbursement basis and used for the replacement of the Measure T - Fire operational fleet as each vehicle reaches its full useful life. All vehicle and equipment replacement must comply with the rules and procedures in the City Vehicle Policy.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	857,700	921,000	(800)	63,800	129,700	196,900
Depreciation Set Aside for Capital	64,700	64,700	66,000	67,300	68,600	70,000
Operating Expenditures	(1,400)	(1,400)	(1,400)	(1,400)	(1,400)	(1,400)
Capital Improvements	0	(985,100)	0	0	0	0
Total Resources Available for Future Projects	921,000	(800)	63,800	129,700	196,900	265,500

Additional Information:

All vehicles proposed to be replaced will be evaluated by the Fleet Maintenance division and approved by the City Manager prior to the purchase of a new vehicle. If a vehicle should be replaced, the replacement vehicle will be evaluated for an alternative fuel vehicle. Fleet Maintenance will recommend transferring the vehicle being replaced to a lighter duty assignment in other City departments, when appropriate.

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	Replace Pierce Dash Engine with similar Budget Year / Unit / Year / Age / Miles 2023-24 / 222435 / 2006 / 16 / 319,211	HUGHES	VH0276	--	0	985,100	0	0	0	0

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$ Project will result in savings as described in project description

\$\$\$\$ Project will result in savings as described in project description

**Information Services - 511 (5110)
2022/23 - 2027/28 Capital Improvement Program**

This fund is made available from City Departments, on a cost reimbursement basis, for internal services provided for the operation and replacement costs associated with the Organization's computer and communications technology, including Geographic Information Systems and Telephone Services.

Cash Balance Summary

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
Beginning Cash Balance	3,406,100	3,583,200	3,514,400	3,480,200	3,719,500	3,600,000
Revenues and Reimbursements from Departments	3,837,600	3,837,600	3,837,600	3,837,600	3,837,600	3,837,600
Depreciation Set Aside for Future Replacements	801,800	801,800	817,800	834,200	850,900	867,900
Operating Expenditures	(3,739,300)	(3,818,200)	(3,894,600)	(3,972,500)	(4,052,000)	(4,133,000)
Capital Improvements	(723,000)	(890,000)	(795,000)	(460,000)	(756,000)	(1,117,000)
Total Resources Available for Future Projects	3,583,200	3,514,400	3,480,200	3,719,500	3,600,000	3,055,500

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
1	City Copier/Scanners Replacement: Routine replacement of City copiers/multi-function devices (MFPs). These devices are covered under the 511 replacement fund and have a 5 year replacement cycle. The copiers themselves have many moving parts, significant wear-and-tear due to usage, and increased maintenance calls or out-of-service issues. There are approximately 70 of these devices. These devices are covered under the 511 replacement fund and were last replaced in Spring 2018. No additional impact on operating costs beyond what is currently incurred.	John Howison	EQ0067	--	N/A	300,000					300,000
2	Fiber optic network buildout to various City facilities. Various Sites, anticipate the following (FY may vary): FY 22/23 Airport Admin to Airport Terminal along Hangar Wy. FY23/24 Fire 53 (Walnut/Akers) to Airport (Airport Dr) to connect Airport, Animal Control, Water Conservation Plant, FY24/25 VECC (Burke St) to PD D2 (County Center/Cameron), FY 25/26 VECC (Burke St) by old Cal Trans yard and up to Police District 1 (NW Pearl), FY26/27 VECC (Burke/Goshen) to Manuel Hernandez and Fire 54 (Dinuba/Fergusen), FY27/28 VECC (Burke/Goshen) to Fire 52 (Mooney/Whitendale).	John Howison	CP0225	--	B23	150,000	300,000	150,000	150,000	150,000	150,000
3	Network Printer Replacement: Routine replacement of departmental network printers. Funded through the 511 replacement fund. Equipment has typically reached the end of its useful life, is fully depreciated, and ready to be replaced once evaluated for its usefulness and need. Printers are on a 5-year replacement cycle, last replaced Spring 2016.	John Howison	CP8248	--	N/A	67,000					72,000
4	Replace Mobile Devices: Routine replacement of mobile devices for Buildings, Public Works, and Fire inspections. Funded through the 511 replacement fund. Equipment has typically reached the end of its useful life, is fully depreciated, and ready to be replaced once evaluated for its usefulness and need. Devices are on a 4-year replacement cycle, last replaced in 2018.	John Howison	CP8378	--		61,000				61,000	

Information Services - 511 (5110) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
5	ArcGIS Parcel Fabric Software Migration: The City's GIS Parcel Fabric software is needing to be upgraded in order to continue to be able to provide accurate and timely parcels to Community Development, Public Works, Police, Fire, Finance, and City Administration. This software has been in use 7+ years and in 2020, staff were informed ArcMap will be no longer be certified for new environments starting in February 2022 and migrate to newer software, ArcGIS Pro will be required. In order to migrate users to ArcGIS Pro, the ArcMap Parcel Fabric will need to be migrated to the ArcGIS Pro Parcel Fabric.	John Howison	CP0592	--	N/A	55,000					
6	Computer/Peripheral Replacement: Routine replacement of various computer and communication systems. This might be a PC, printer, switch, or other equipment. These are funded through already collected depreciation funds. (\$45,000 annually for 2022 through 2028). Equipment has typically reached the end of its useful life, is fully depreciated, and ready to be replaced once evaluated for its usefulness and need.	John Howison	CP9997	--	N/A	45,000	45,000	45,000	45,000	45,000	45,000
7	New IS Cargo Van: Cargo van with secure storage and shelving. IS now has 16 positions but only 1 vehicle and the current vehicle is routinely unavailable for staff to use. The current vehicle is a shortbed truck that is impractical to load or securely move equipment. A van would be closer to the ground, easier to load, and could be locked when transporting equipment, shelving would provide a place for a tool bag, network cabling, and in-expensive supplies.	John Howison	VH0277	\$\$	N/A	45,000					
8	Computer Replacement: Routine replacement of desktop PCs, laptops, and software. Funded through the 511 replacement fund. Equipment has typically reached the end of its useful life, is fully depreciated, and ready to be replaced once evaluated for its usefulness and need. PCs are on a 5 year replacement cycle, last replaced Spring 2018.	John Howison	CP9799	--	N/A		545,000				
9	Walnut Ave Communications Connectivity: Installation of conduit and fiber optic cable as an extension of the Intelligent Transportation System (ITS) to provide a City owned fiber optic connection to the Water Reclamation Facility (WRF). Provides connection between existing fiber optic communication infrastructure at the intersection of Akers Stand Walnut Ave and the intersection of Walnut Ave and Plaza Dr; and bridges the communication gap in Walnut Avenue from Akers Street to Plaza Drive. Multi-funded project total of \$1.38m from \$530k WWTP (431), \$350k Info Services (511), and \$500k Measure R Local (131).	Eric Bons	CP0527 (3010)	--	C4			350,000			

Information Services - 511 (5110) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
	Telephone System Replacement: Routine replacement of telephone systems and handsets. Funded from 511 replacement fund. Equipment has typically reached the end of its useful life, is fully depreciated, and ready to be replaced once evaluated for its usefulness and need. Telephones have a 10-year replacement cycle and servers have a 5 year replacement cycle. The last server replacement was in 2018 and is scheduled to be evaluated for replacement in 2024/25.	John Howison	NEW	--	N/A	150,000					
10	IT Strategic Plan: The IT Strategic Plan lays out the organization's priorities for IT projects and staffing requirements. This plan has a history of prior plans (2002, 2014) and covers a limited (5-10 year) planning horizon, due to changing organizational priorities and technology. Scheduled for Summer 2024 for refresh.	John Howison	NEW	--	N/A	100,000					
11	Additional Server Storage: Additional storage space for City servers. This is a routine expansion of the existing data storage systems. The City servers utilize shared storage (virtual storage) for all data. With the proliferation of data, images, and videos of City business comes the demand for storage expansion. Additionally, longer data retention cycles (many mandated by law) require this expanded storage space.	John Howison	NEW	--	N/A			165,000			
12	Communication Network Replacement: Routine replacement of core communications network equipment. Funded through 511 replacement fund. Equipment has typically reached the end of its useful life, is fully depreciated, and ready to be replaced once evaluated. The core network equipment has a 7-year replacement cycle. These funds will be used to replace off-cycle depreciated equipment that was not replaced during the upcoming 2022 replacement.	John Howison	NEW	--	N/A				100,000		
13	Replace Storage Systems: Routine replacement of existing storage systems. Growth of data storage needs and system obsolescence necessitate wholesale replacement of these units. Last replaced Spring 2016 and scheduled for 2022, on a 4 year replacement.	John Howison	NEW	--	N/A					400,000	
14	Network Backup Replacement: Routine replacement of network backup equipment. Funded through 511 replacement fund. Equipment has typically reached the end of its useful life, is fully depreciated, and ready to be replaced once evaluated. The core network backup equipment has a 5-year replacement cycle, last replaced in 2009 and 2021.	John Howison	NEW	--	N/A						100,000
15											

Information Services - 511 (5110) - Continued
2022/23 - 2027/28 Capital Improvement Program

#	Project Description (100 word limit)	Project Manager	Project # (or "new")	Budget Impact	Map Ref	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28
16	Public Safety Mobile Data Terminal (MDT) Replacement: Routine replacement of Public Safety/MDTs (mobile computers). This replaces about 145 mobile computers utilized in vehicles for Police and Fire. Mobile computers (MDTs) for Public Safety are replaced on a 5 year cycle. Funds have been set aside to replace these devices which were last replaced in August 2016 and are anticipated to be replaced in February 2022.	John Howison	NEW	--	N/A	723,000	890,000	795,000	460,000	756,000	350,000
17	Computer Server Replacement: Routine replacement of citywide computer servers. These are funded through already collected depreciation funds in the 511 replacement fund. Equipment has typically reached the end of its useful life, is fully depreciated, and ready to be replaced once evaluated for its usefulness and need. These servers have a 5-year replacement cycle. Last replaced Fall 2015 and scheduled to be replaced in 2022.	John Howison	NEW	--	N/A						200,000
											1,117,000

Notes: Multi-funded means this is only this fund's portion of the total amount budgeted. These projects are funded from multiple sources and the full budget is shown in the "Multi-Fund 301".

The Budget Impact column shows the estimated annual impact of the project on the operating budget for maintenance once completed or purchased.

-- No Annual Maintenance Costs (or no increase over existing cost) \$\$\$ Annual Maintenance costs is over \$25,000. These projects will be explained in detail in the project description.

\$ Annual Maintenance cost is \$5,000 or less

\$\$ Annual Maintenance costs is \$5,000 to \$25,000

\$\$\$\$ Project will result in savings as described in project description

Directory of Map Points

Map Point	Project/Description	Fund	Fund Description
A1	American Street Trunk Extension	231	Wastewater Trunkline
A2	Modoc Basin Improvements	224	Ground Water Recharge
	Modoc Basin Trail	132	Measure R Trailways
A3	Northside Scenic Corridor	211	Recreation Facilities
		221	Storm Sewer
		241	Transportation Impact Fees
		261	Waterway Construction
A4	Northside Scenic Corridor West of Shirk	211	Recreation Facilities
		221	Storm Sewer
		261	Waterway Construction
A5	Auto Plaza Basin Expansion	221	Storm Sewer
A6	North Shirk Storm Drain Line Extension	221	Storm Sewer
A7	Linwod Street Embankment	241	Transportation Impact Fees
A8	NW Quadrant At-Grade Railroad Crossing Study Location	131	Measure R Local
		241	Transportation Impact Fees
A9	Akers Street Traffic Signal Interconnect	131	Measure R Local
A10	Riggen Widening Shirk to Akers	133	Measure R Regional
		241	Transportation Impact Fees
A11	Riggin Widening - Kelsey to Shirk	241	Transportation Impact Fees
A12	American Street Extension Goshen to Riggin	241	Transportation Impact Fees
		281	State Transportation
A13	Riggin Avenue Signal Interconnect American to Kelsey	281	State Transportation
A14	Plaza Drive Signal Interconnect Crowley Avenue to Riggin Ave	281	State Transportation
A15	Shirk and Ferguson Traffic Signal	131	Measure R Local
		281	State Transportation
A16	Audio/Video Equipment Upgrade at Fire Training Building	001	General Fund
	Station 55 Drought Tolerant Landscaping	001	General Fund
B1	CNG Station Upgrade	441	Solid Waste
		452	Transit
B2	Transit CNG Station Study and Upgrade	441	Solid Waste
	Ops Facility Repairs/Upgrades Transit HVAC Replacements (Ops Facility)	452	Transit
B3	Transit HVAC Replacements (Transit Center)	452	Transit
B4	Corporation Yard New Site Development	103	Corporation Yard Impact Fee
		441	Solid Waste
	Fleet Shop Improvements and Expansion	501	Fleet Maintenance
	Solid Waste Yard Bin Storage	441	Solid Waste
B5	Solid Waste Cain Building Demolition	441	Solid Waste
B6	Mill Creek Trail thru Civic Center Park	132	Measure R Trailways
B7	Greenway Trail - Mill Creek to St. John's	132	Measure R Trailways
		281	State Transportation
B8	Tower Street-Mineral King to St. John's Parkway	211	Recreation Facilities
		241	Transportation Impact Fees
B9	Highland St. Storm Drain	221	Storm Sewer
		222	Storm Sewer Deficiency
B10	Oval Drainage	222	Storm Sewer Deficiency
B11	Mill Creek Embankment Reconstruction	251	Waterway Maintenance

Directory of Map Points (Continued)

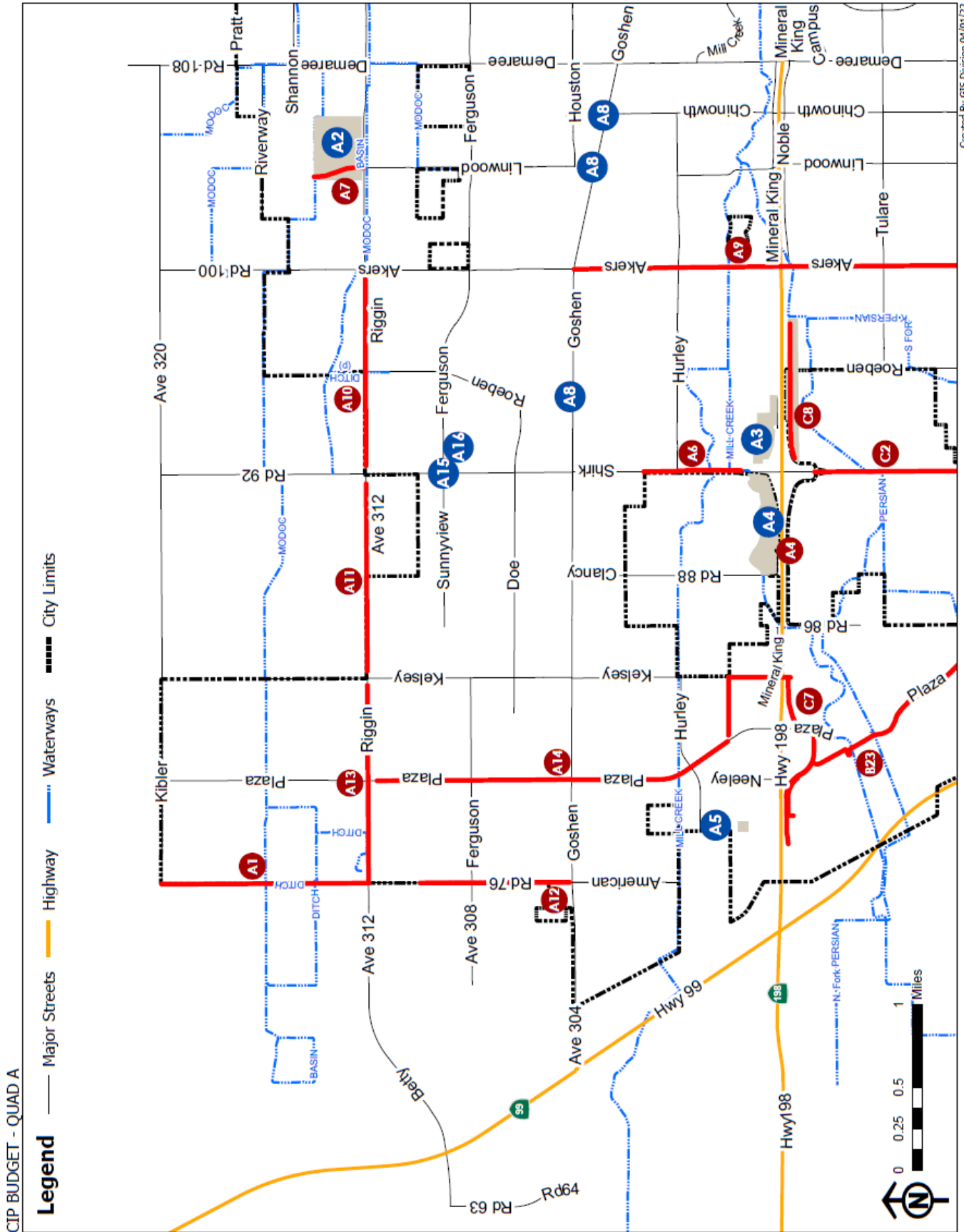
Map Point	Project/Description	Fund	Fund Description
B12	Basin A, B, and C East Side Regional Park	211	Recreation Facilities
		224	Ground Water Recharge
		261	Waterway Construction
	Basin E & Mill Creek Realignment (Construction)	211	Recreation Facilities
		224	Ground Water Recharge
261		Waterway Construction	
Basin E & Mill Creek Realignment (Design)	211	Recreation Facilities	
	224	Ground Water Recharge	
	261	Waterway Construction	
B12	ESRP On-Site Infrastructure	211	Recreation Facilities
	Eastside Regional park Design and Infrastructure	211	Recreation Facilities
B13	Main-Center One-Way Conversion	111	Gas Tax
		131	Measure R Local
B14	Pedestrian Ramps and Intersection Improvements	111	Gas Tax
B15	Oak Avenue Extension from Tipton Street to Burke Street	131	Measure R Local
B16	Traffic Signal Modification at Giddings and Mineral King	131	Measure R Local
B17	Goshen Widening Ben Maddox to Burke	131	Measure R Local
		241	Transportation Impact Fees
B18	Construct Santa Fe Street Houston to Riggin	241	Transportation Impact Fees
	Santa Fe Environmental Cleanup	241	Transportation Impact Fees
	Santa Fe Street - Houston to Riggin (Design)	241	Transportation Impact Fees
B19	Ben Maddox Widening from Center Avenue to Goshen Avenue	241	Transportation Impact Fees
B20	Riggin Widening from Mooney to Conyer	241	Transportation Impact Fees
B21	Houston - Santa Fe Roundabout Landscaping	241	Transportation Impact Fees
B22	Mooney and Ferguson Traffic Signal	131	Measure R Local
		281	State Transportation
B23	Fiberoptic Network Buildout to Various City Facilities	511	Information Services
B24	Replace VECC PTZ Exterior Cameras	001	General Fund
B25	Parking Structure LED Conversion	001	General Fund
B26	Station 54 Drought Tolerant Landscaping	001	General Fund
	Station 54 Parking Lot Rehab Project	001	General Fund
B27	St. John's Botanical Irrigation Repair Project	001	General Fund
B28	Riverwalk Park Irrigation Repair	001	General Fund
B29	Park Restroom Doors (Riverway Sports Park)	001	General Fund
	Riverway Soccer Field Fencing	001	General Fund
	Riverway Splash Pad	001	General Fund
	Turf Renovation Project at Riverway Sports Park	001	General Fund
B30	Security Camera System District 1	001	General Fund
B31	Flooring Replacement for Anthony Community Center Gym	001	General Fund
	Kitchen Rehab Anthony Community Center	001	General Fund
B32	Senior Center Table and Chair Replacement	001	General Fund
	Rebranding of Senior Center	001	General Fund
	Visalia Senior Center Shade Structure	001	General Fund
B33	Oval Park Fencing	001	General Fund
B34	Public Works Administration Building	001	General Fund
B35	Rawhide "Red Zone" Flooring Replacement	157	Visalia Baseball
C1	Maintenance of City leased Airport Property	411	Airport
	Maintenance of City Owned/Occupied Airport Property		
C1	Airport Sanitary Lift Station Rehabilitation	431	Wastewater
	C2	Shirk Street Sanitary Sewer Trunkline	231

Directory of Map Points (Continued)

Map Point	Project/Description	Fund	Fund Description
C3	Activated Sludge Overhaul	431	Wastewater
	Cummins Engine Rebuild	431	Wastewater
	Digester Cleaning and Equipment Repairs	431	Wastewater
	Digester Gas Cleaning	431	Wastewater
	Headworks Influent Gates	431	Wastewater
	Influent Pump Rebuild	431	Wastewater
	Interstage Pump/Motor Rebuild	431	Wastewater
	Lab A/C Replacement (WRF)	431	Wastewater
	Membrane Replacement	431	Wastewater
	Primary Clarifier Overhaul	431	Wastewater
	RAS Pump/Motor Rebuild	431	Wastewater
	Rebuild Sludge Solids Grinders	431	Wastewater
	Upgrade Water Recycling Facility Receiving Gates	431	Wastewater
	UV Disinfection Overhaul	431	Wastewater
	WRF Groundwater Monitoring	431	Wastewater
C4	Walnut Avenue Communications Connectivity	131	Measure R Local
		431	Wastewater
		511	Information Systems
C5	State Route 99 Steel Casing	431	Wastewater
C6	Sanitary Lift Station Rehab	431	Wastewater
C7	Sanitary Lift Station Connectivity	431	Wastewater
	Signal Interconnect and Sanitary Lift Station Connectivity	131 281	Measure R Local State Transportation
C8	Southside Scenic Corridor	211	Recreation Facilities
		221	Storm Sewer
		241	Transportation Impact Fees
C9	Traffic Signal Modification at Chinowth and Whitendale	111	Gas Tax
C11	Shirk/SR 198 Interchange (Long-Term Improvements)	133	Measure R Regional
C12	Shirk Street and Walnut Avenue Roadway Improvements	131	Measure R Local
		241	Transportation Impact Fees
C14	Park Restroom Doors (Plaza Park)	001	General Fund
	Plaza Park Ballfield Restrooms	001	General Fund
	Plaza Park Court Lighting Upgrade	001	General Fund
	Plaza Park Lights/Electrical Upgrades	001	General Fund
	Raceway Analysis and Erosion Control Plan	001	General Fund
D1	Bus Transfer Station	452	Transit
D2	Visalia Parkway Trunkline - Santa Fe to Lovers Lane	231	Wastewater Trunkline
D3	Mission Linen Soil Remediation	431	Wastewater
D4	Cameron Creek Regional Park/Basin	211	Recreation Facilities
		221	Storm Sewer
		224	Groundwater Recharge
D6	Lovers Lane Center Median from Cherry to K Avenue	131	Measure R Local
D7	Traffic Signal Modifications at Lovers Lane and Walnut Ave	131	Measure R Local
		241	Transportation Impact Fees
D8	Caldwell Signal Interconnect Fiber Optic Santa Fe to Lovers Lane	131	Measure R Local
D9	Design Tower Street from Walnut Ave to Visalia Parkway	131	Measure R Local
		241	Transportation Impact Fees
D10	Design and Construct Tower St from Cypress to Walnut	131	Measure R Local
		241	Transportation Impact Fees

Directory of Map Points (Continued)

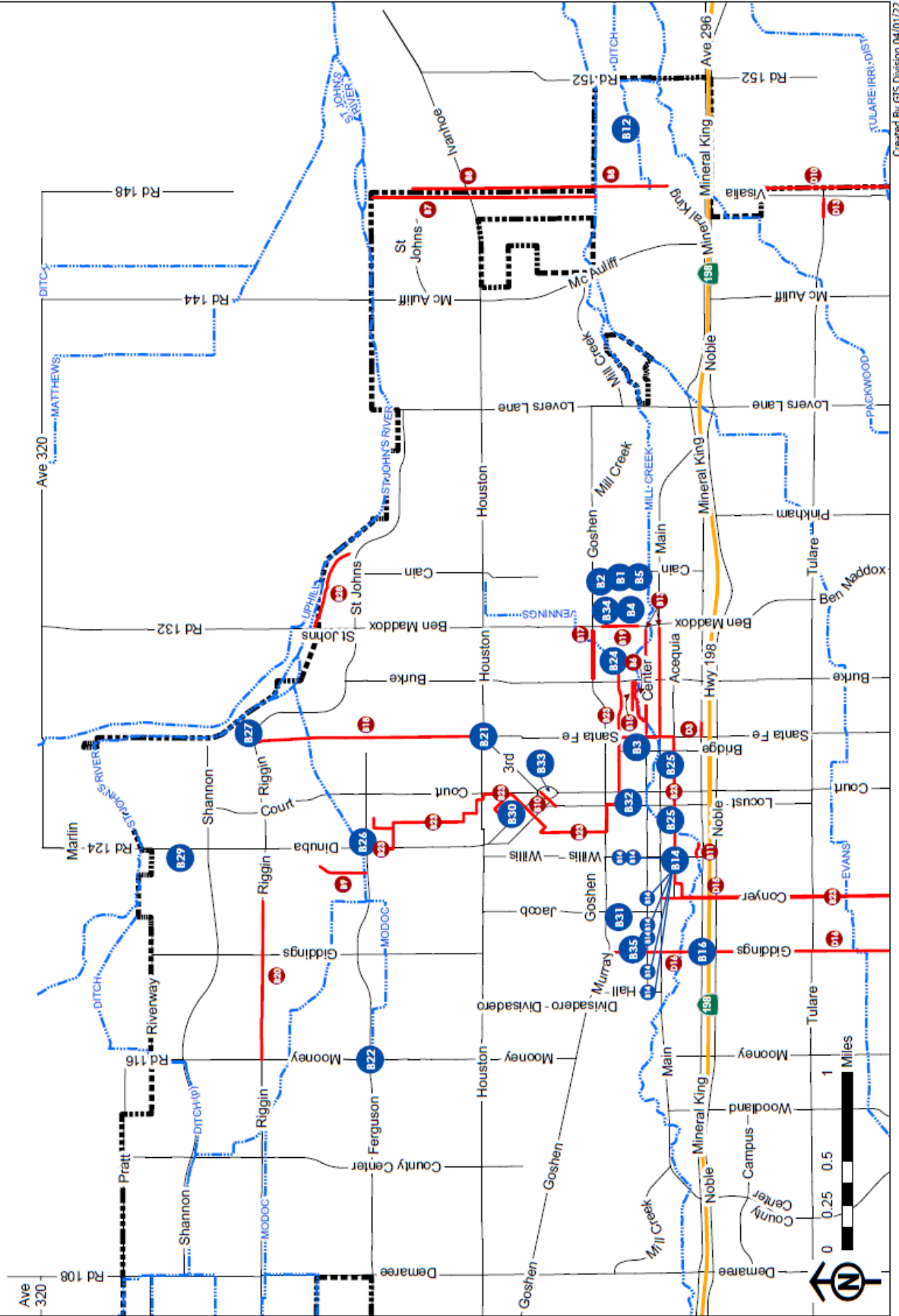
Map Point	Project/Description	Fund	Fund Description
D11	Visalia Parkway Improvements - North Half	241	Transportation Impact Fees
		281	State Transportation
D12	Visalia Parkway and Santa Fe Intersection (Design)	241	Transportation Impact Fees
	Visalia Parkway and Santa Fe Intersection (Construction)	241	Transportation Impact Fees
D13	Tulare Avenue Extension to Tower Road	241	Transportation Impact Fees
D14	Laura Avenue Widening at Garden Street	131	Measure R Local
D15	Design-Major Street Rehab	131	Measure R Local
D16	Design - Major Street Rehab - Giddings Street	131	Measure R Local
D17	Blain Park Retaining Wall	001	General Fund
	Park Restroom Doors (Blain Park)	001	General Fund
D18	Police District 2 Gates - Completion of Project	001	General Fund
	Security Camera System District 2	001	General Fund
D19	Packwood Trail Irrigation East of Mooney Blvd	001	General Fund
D20	Kitchen Rehab Whitendale Community Center	001	General Fund
	Park Restroom Doors (Whitendale Park)	001	General Fund
	Shade Sails at Whitendale Community Center	001	General Fund
D21	Station 52 Exterior Painting	001	General Fund



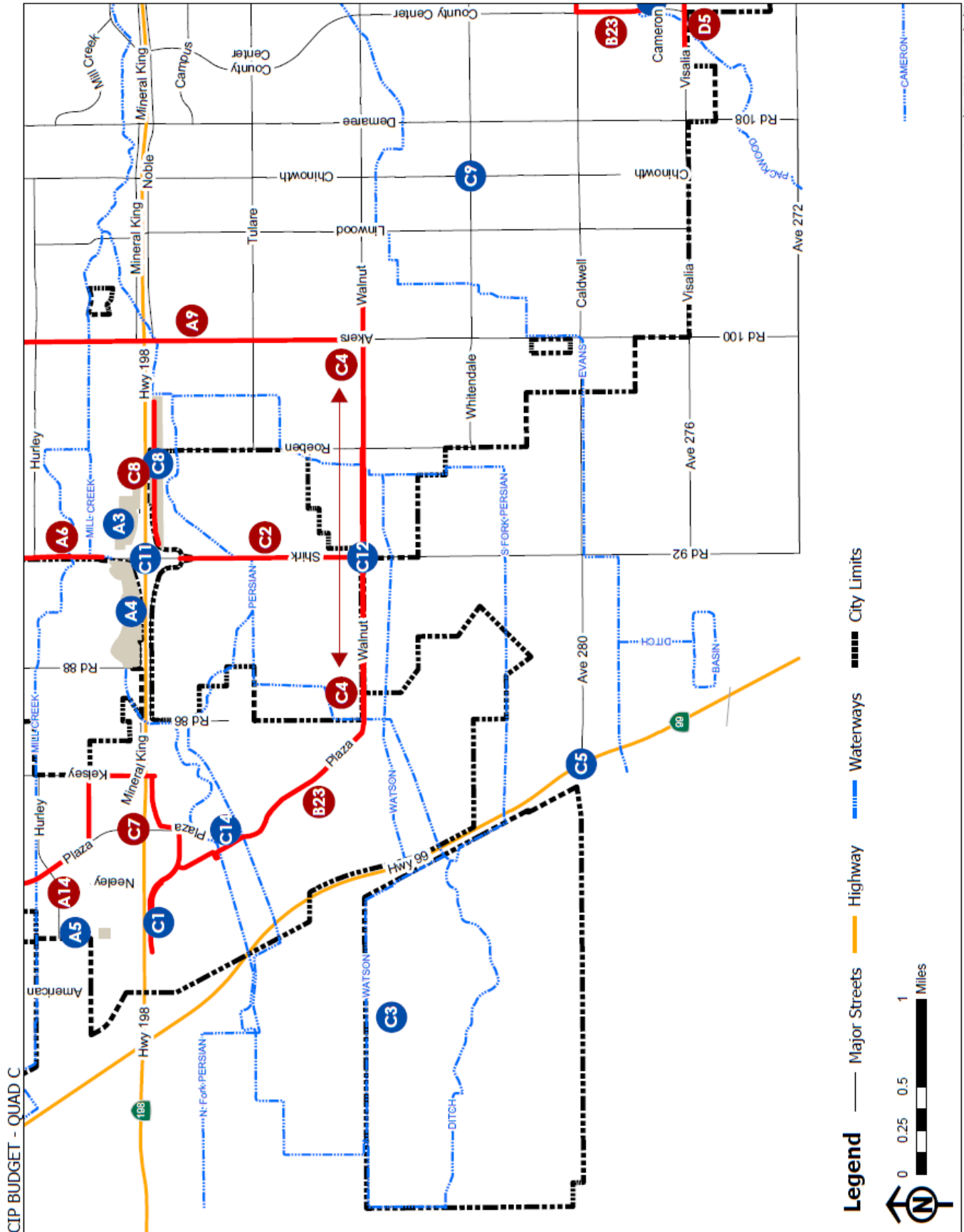
CIP BUDGET - QUAD B

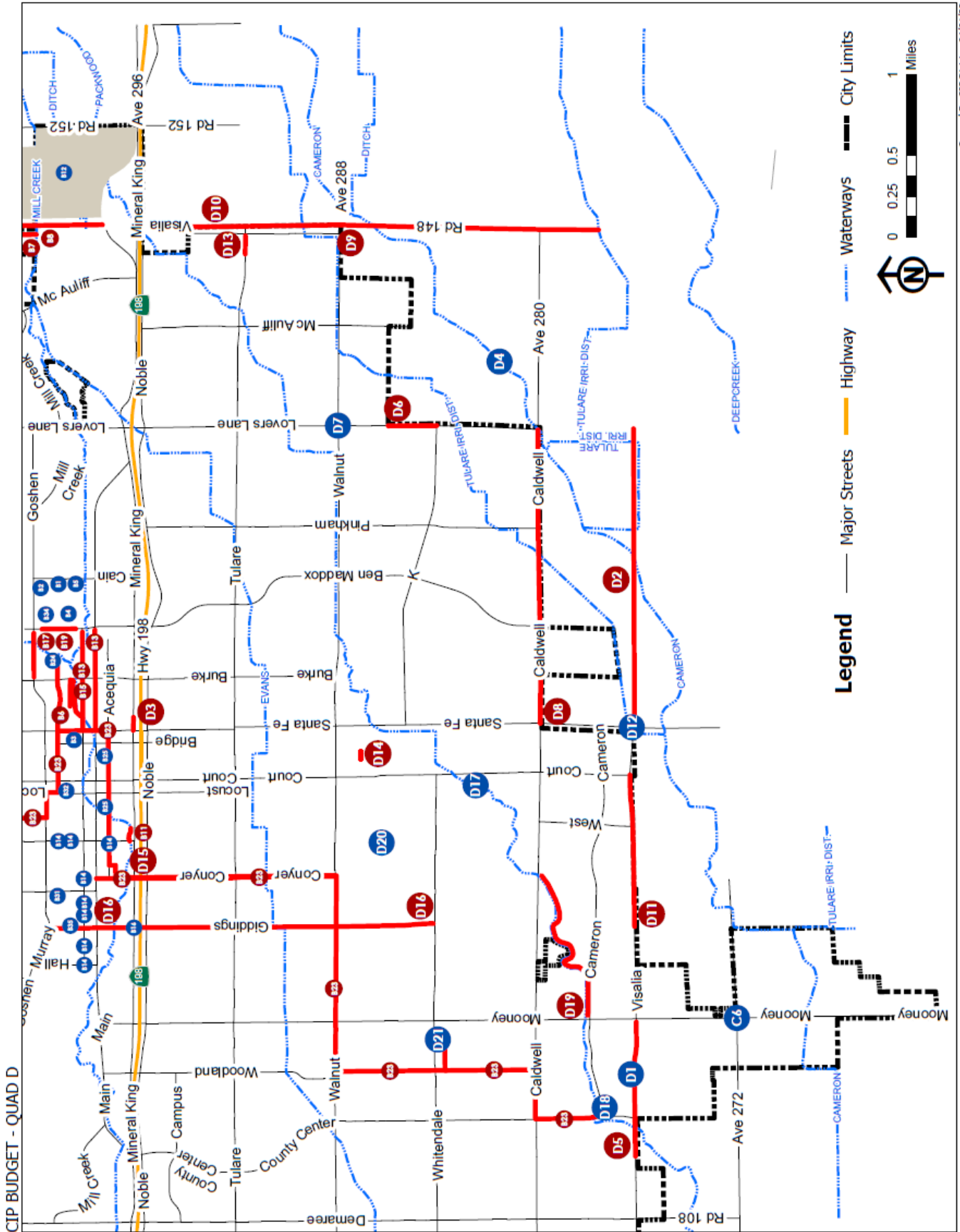
Legend

- Major Streets
- Highway
- Waterways
- City Limits



Created By GIS Division 04/01/22





Appendix

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Personnel Summary

PERSONNEL ALLOCATION SUMMARY BY FUND				
	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>
General Fund				
Administration	15	15	30	30
Administrative Services	0	0	10	10
Community Development	15	15	19	20
Community Services	36	36	35	35
Finance	19	19	23	23
Fire	67	67	67	67
General Services	1	1	0	0
Police	181	181	188	188
Public Works	41	41	18	18
TOTAL	375	375	390	391
Enterprise Fund				
Animal Control	11	11	11	11
Convention Center	20	20	13	13
Transit	11	11	10	10
Airport	5	5	5	5
Building Safety & Code Inspection	19	19	18	18
Solid Waste	56	56	60	63
Storm Sewer Maintenance	6	6	7	7
Utility Services	14	14	14	14
Wastewater Treatment Plant	30	30	31	32
TOTAL	172	172	169	173
Internal Service Fund				
Risk Management	3	3	3	3
Information Services	10	10	13	13
Fleet Maintenance	12	12	12	12
TOTAL	25	25	28	28
Special Revenue Funds				
Successor Agency	1	1	1	1
Code Enforcement	2	2	2	2
TOTAL	3	3	3	3
Measure T				
Fire	13	13	13	13
Police	23	23	23	23
TOTAL	36	36	36	36
COPS Grants Funds				
COPS	6	6	2	2
TOTAL	6	6	2	2
Measure N				
Finance (IT)	1	1	1	1
Fire	6	6	9	9
Police	29	31	34	35
Parks	3	3	3	3
Recreation	1	1	1	1
TOTAL	40	42	48	49
TOTAL POSITIONS	657	659	676	682

PERSONNEL ALLOCATION SUMMARY BY DEPARTMENT

DEPARTMENTS	2020-21	2021-22	2022-23	2023-24
Administration	18.00	18.00	43.00	43.00
Administrative Services	0.00	0.00	26.00	26.00
Community Development	35.00	35.00	39.00	40.00
Community Services	39.00	39.00	50.00	50.00
Finance	52.00	52.00	55.00	55.00
Fire	86.00	86.00	89.00	89.00
General Services	46.00	46.00	0.00	0.00
Police	237.00	239.00	247.00	248.00
Public Works	144.00	144.00	127.00	131.00
TOTAL	657.00	659.00	676.00	682.00

ADMINISTRATION

ADMINISTRATION	DIVISION	2020-21	2021-22	2022-23	2023-24
Administrative Assistant/Sr	1021	2.00	2.00	2.00	2.00
Assistant City Manager	1801	1.00	1.00	1.00	1.00
Chief Dep City Clerk	1022	1.00	1.00	1.00	1.00
City Manager	1021	1.00	1.00	1.00	1.00
Communications Manager	1023	1.00	1.00	0.00	0.00
Economic Dev Manager	1809	1.00	1.00	0.00	0.00
Water Resources Manager/Analyst	1041	1.00	1.00	0.00	0.00
Office Assistant	1041	1.00	1.00	0.00	0.00
TOTAL		9.00	9.00	5.00	5.00

AIRPORT

Airport Maint Worker	4041	0.00	0.00	1.00	1.00
Airport Oper Worker	4041	0.00	0.00	1.00	1.00
Airport Manager	4041	0.00	0.00	1.00	1.00
Sr Airport Operations Worker	4041	0.00	0.00	1.00	1.00
Sr. Office Assistant	4041	0.00	0.00	1.00	1.00
TOTAL		0.00	0.00	5.00	5.00

TRANSIT

Office Assistant /Sr	4551	0.00	0.00	2.00	2.00
Administrative Assistant	4551	0.00	0.00	1.00	1.00
Accounting Assistant (Sr)	4551	0.00	0.00	1.00	1.00
Building Maintenance Technician/Sr	4551	0.00	0.00	1.00	1.00
Community Outreach Coordinator	4551	0.00	0.00	1.00	1.00
Transit Analyst (Management Analyst)	4551	0.00	0.00	1.00	1.00
Transit Manager	4551	0.00	0.00	1.00	1.00
TOTAL		0.00	0.00	8.00	8.00

HUMAN RESOURCES

Administrative Asst./Sr.	1125	1.00	1.00	0.00	0.00
Administrative Svs. Tech.	1125	1.00	1.00	0.00	0.00
Human Resource Mgr.	1125	1.00	1.00	0.00	0.00
Management Analyst	1125	1.00	1.00	0.00	0.00
Sr Office Assistant	1125/1536	1.00	1.00	0.00	0.00
Senior Payroll Specialist	1125	1.00	1.00	0.00	0.00
TOTAL		6.00	6.00	0.00	0.00

ADMINISTRATION	DIVISION	2020-21	2021-22	2022-23	2023-24
<u>RISK MANAGEMENT</u>					
Administrative Svcs. Tech.	5512	1.00	1.00	0.00	0.00
Benefit & Insurance Mgr.	5512	1.00	1.00	0.00	0.00
Management Analyst	5513	1.00	1.00	0.00	0.00
TOTAL		3.00	3.00	0.00	0.00
<u>ENGINEERING & TRAFFIC SAFETY</u>					
Associate Engineer	3312	0.00	0.00	1.00	1.00
Assistant Engineer	3312	0.00	0.00	4.00	4.00
City Engineer	3308	0.00	0.00	1.00	1.00
Civil Engineer	3312	0.00	0.00	3.00	3.00
ITS Specialist	3312	0.00	0.00	1.00	1.00
Professional Land Surveyor	3312	0.00	0.00	1.00	1.00
Public Works Inspector/Sr	3317	0.00	0.00	4.00	4.00
Sr Civil Engineer	3312	0.00	0.00	3.00	3.00
Sr CAD Technician	3312	0.00	0.00	2.00	2.00
Engineering Technician/Sr	3312	0.00	0.00	2.00	2.00
Engineering Technician/Sr	3313	0.00	0.00	1.00	1.00
Sr. Civil Engineer - Traffic	3313	0.00	0.00	1.00	1.00
Traffic Engineering Spec.	3313	0.00	0.00	1.00	1.00
TOTAL		0.00	0.00	25.00	25.00
TOTAL		18.00	18.00	43.00	43.00
ADMINISTRATIVE SERVICES					
ADMINISTRATION	DIVISION	2020-21	2021-22	2022-23	2023-24
Administrative Services Director	1701	0.00	0.00	1.00	1.00
Communications Coordinator	1023	0.00	0.00	1.00	1.00
Communications Manager	1023	0.00	0.00	1.00	1.00
TOTAL		0.00	0.00	3.00	3.00
<u>CONVENTION CENTER</u>					
Accounting Technician	4133	0.00	0.00	1.00	1.00
Administrative Assistant/Sr	4132	0.00	0.00	1.00	1.00
Convention Center Mgr	4131	0.00	0.00	1.00	1.00
Convention Cntr Sales Rep	4132	0.00	0.00	1.00	1.00
Convention Cntr Oper Super	4135	0.00	0.00	1.00	1.00
Events Coordinator	4135	0.00	0.00	2.00	2.00
Facility Services Technician	4135	0.00	0.00	4.00	4.00
Sales Supervisor	4132	0.00	0.00	1.00	1.00
Sr Maintenance Electrician	4135	0.00	0.00	1.00	1.00
TOTAL		0.00	0.00	13.00	13.00
<u>HUMAN RESOURCES</u>					
Administrative Asst./Sr.	1125	0.00	0.00	1.00	1.00
Administrative Tech (HR Tech)	1125	0.00	0.00	1.00	1.00
Human Resources Analyst	1125	0.00	0.00	1.00	1.00
Human Resource Mgr.	1125	0.00	0.00	1.00	1.00
Management Analyst	1125/5512	0.00	0.00	1.00	1.00
Sr Office Assistant	1125	0.00	0.00	1.00	1.00
Senior Payroll Specialist	1125	0.00	0.00	1.00	1.00
TOTAL		0.00	0.00	7.00	7.00
<u>RISK MANAGEMENT</u>					
Administrative Svcs. Tech.	5512	0.00	0.00	1.00	1.00
Benefit & Insurance Mgr.	5512	0.00	0.00	1.00	1.00
Management Analyst	5513	0.00	0.00	1.00	1.00
TOTAL		0.00	0.00	3.00	3.00
TOTAL		0.00	0.00	26.00	26.00

COMMUNITY DEVELOPMENT

<u>ADMINISTRATION</u>	<u>DIVISION</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>
Administrative Analyst/Sr.	3305/4014	1.00	1.00	1.00	1.00
Community Development Director	3305	1.00	1.00	1.00	1.00
Asst. Community Development Director	1865/4014	0.00	0.00	1.00	1.00
Economic Dev Manager	1809	0.00	0.00	1.00	1.00
TOTAL		2.00	2.00	4.00	4.00
<u>PLANNING DIVISION</u>					
Associate Planner	1821	2.00	2.00	2.00	2.00
City Planner	1821	1.00	1.00	0.00	0.00
Principal Planner	1821	2.00	2.00	1.00	1.00
Sr Admin Assistant	1821	1.00	1.00	1.00	1.00
Senior Planner	1821	0.00	0.00	1.00	1.00
TOTAL		6.00	6.00	5.00	5.00
<u>BUILDING SAFETY & CODE INSPECTION</u>					
Building Inspector*	4014	1.00	1.00	0.00	0.00
Building Inspector	4014	2.00	2.00	4.00	4.00
Building Official	4014	1.00	1.00	0.00	0.00
Combined Bldg Inspector	4014	2.00	2.00	3.00	3.00
Combined Bldg Inspector*	4014	2.00	2.00	0.00	0.00
Permit Technician	4014	2.00	2.00	3.00	3.00
Plan Checker	4014	2.00	2.00	2.00	2.00
Sr Comb Bldg Inspector	4014	1.00	1.00	1.00	1.00
Office Asst/Sr	4014	1.00	1.00	1.00	1.00
Plans Examiner/Sr	4014	3.00	3.00	3.00	3.00
TOTAL		17.00	17.00	17.00	17.00
<u>CODE ENFORCEMENT</u>					
Administrative Assistant/Sr	1861	1.00	1.00	1.00	1.00
Code Enforcement Technician	1861	3.00	3.00	3.00	4.00
Code Enforcement Technician	6122	1.00	1.00	1.00	1.00
Code Enforcement Technician	1861/4881	0.00	0.00	1.00	1.00
Neighborhood Pres Mgr	1861	1.00	1.00	1.00	1.00
Vehicle Abatement Officer*	6811	1.00	1.00	1.00	1.00
TOTAL		7.00	7.00	8.00	9.00
<u>ENGINEERING</u>					
Civil Engineer	1865/4014	1.00	1.00	1.00	1.00
Assistant Engineer	1865	0.00	0.00	2.00	2.00
Associate Engineer	1865	2.00	2.00	2.00	2.00
TOTAL		3.00	3.00	5.00	5.00
* = contract position					
TOTAL		35.00	35.00	39.00	40.00

COMMUNITY SERVICES

<u>ADMINISTRATION</u>	<u>DIVISION</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>
Admin Assistant/Sr	1605	1.00	1.00	1.00	1.00
Accounting Assistant/Sr	1605	1.00	1.00	1.00	1.00
Community Services Director	1601	1.00	1.00	1.00	1.00
TOTAL		3.00	3.00	3.00	3.00
<u>ANIMAL CONTROL</u>					
Office Assistant/Sr	4061	0.00	0.00	2.00	2.00
Animal Care Worker/Sr	4061	0.00	0.00	4.00	4.00
Animal Control Officer/Sr	4061	0.00	0.00	4.00	4.00
Animal Services Superintendent	4061	0.00	0.00	1.00	1.00
TOTAL		0.00	0.00	11.00	11.00
<u>RECREATION</u>					
Administrative Assistant/Sr	3514	2.00	2.00	2.00	2.00
Recreation Coordinator	3514	4.00	4.00	4.00	4.00
Recreation Coordinator	1414	1.00	1.00	1.00	1.00
Management Analyst	3514	1.00	1.00	1.00	1.00
Recreation Supervisor	3514	4.00	4.00	3.00	3.00
TOTAL		12.00	12.00	11.00	11.00
<u>BUILDING MAINTENANCE</u>					
Facilities Maintenance Superintendent	1623	1.00	1.00	1.00	1.00
Lead Custodial Service Worker	1623	2.00	2.00	2.00	2.00
Bldg Maint Tech/Sr	1623	2.00	2.00	3.00	3.00
Sr. Maintenance Electrician	1623	1.00	1.00	1.00	1.00
TOTAL		6.00	6.00	7.00	7.00
<u>PARK MAINTENANCE</u>					
Landscape and Irrigation Technician	1621	1.00	1.00	1.00	1.00
Landscape Inspector	1412	1.00	1.00	1.00	1.00
Landscape Inspector	1621	1.00	1.00	1.00	1.00
Parks & Facilities Mgr	3131	1.00	1.00	1.00	1.00
Park Maint Technician/Sr	1622	3.00	3.00	3.00	3.00
Park Maint Technician/Sr	1412	1.00	1.00	1.00	1.00
Park Maint Worker/Sr	1622	6.00	6.00	5.00	5.00
Park Maint Worker/Sr	1629	0.00	0.00	1.00	1.00
Park Maint Worker/Sr	1412	1.00	1.00	1.00	1.00
Park Maintenance Supv	1622	1.00	1.00	1.00	1.00
Park Ranger	1622	1.00	1.00	1.00	1.00
Urban Forestry Supv	1621	1.00	1.00	1.00	1.00
TOTAL		18.00	18.00	18.00	18.00
TOTAL		39.00	39.00	50.00	50.00

FINANCE

FINANCE		2020-21	2021-22	2022-23	2023-24
Accounting Assistant/Sr.	1532	4.00	4.00	4.00	4.00
Accounting Assistant/Sr.	1537	1.00	1.00	1.00	1.00
Accounting Technician	4391	1.00	1.00	1.00	1.00
Admin Analyst/Sr	1535	1.00	1.00	2.00	2.00
Admin Analyst/Sr	4391	1.00	1.00	1.00	1.00
Administrative Technician	1535	1.00	1.00	1.00	1.00
Assistant Finance Director	1503	1.00	1.00	1.00	1.00
Finance & Technology Services Director	1503	1.00	1.00	1.00	1.00
Finance Manager	1503	1.00	1.00	1.00	1.00
Financial Analyst	1531	5.00	5.00	5.00	5.00
Financial Analyst	1605	1.00	1.00	1.00	1.00
Financial Analyst	3308	1.00	1.00	1.00	1.00
Financial Analyst	2101	1.00	1.00	1.00	1.00
Financial Analyst	4551	1.00	1.00	1.00	1.00
Financial Analyst	4391	1.00	1.00	1.00	1.00
Housing Specialist	6484	1.00	1.00	1.00	1.00
Management Analyst	1535	1.00	1.00	1.00	1.00
Office Assistant/Sr	1536	1.00	1.00	1.00	1.00
Office Assistant/Sr	4391	10.00	10.00	10.00	10.00
Office Asst/Sr	1537	1.00	1.00	1.00	1.00
Rev & Code Comp Spec	1537	1.00	1.00	1.00	1.00
TOTAL		37.00	37.00	38.00	38.00
INFORMATION SERVICES					
Computer Services Tech	5141	2.00	2.00	3.00	3.00
Information Services Mgr	5141	1.00	1.00	1.00	1.00
Information Systems Analyst	2101	1.00	1.00	1.00	1.00
Information Systems Analyst	4551	1.00	1.00	1.00	1.00
Information Systems Analyst	5141	3.00	3.00	3.00	3.00
Information Systems Analyst (50/50)	4391/4418	1.00	1.00	1.00	1.00
Information Systems Analyst (50/50)	5141/4014	1.00	1.00	1.00	1.00
Information Systems Analyst	1411	1.00	1.00	1.00	1.00
Information Systems Security Analyst	5141	1.00	1.00	1.00	1.00
Information Services Supervisor	5141	1.00	1.00	2.00	2.00
TOTAL		13.00	13.00	15.00	15.00
G.I.S.					
G.I.S. Supervisor	5142	1.00	1.00	1.00	1.00
G.I.S. Analyst	5142	1.00	1.00	1.00	1.00
TOTAL		2.00	2.00	2.00	2.00
TOTAL		52.00	52.00	55.00	55.00

FIRE					
<u>ADMINISTRATION</u>	<u>DIVISION</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>
Administrative Analyst/Sr	2221	1.00	1.00	1.00	1.00
Administrative Assistant/Sr	2221	1.00	1.00	1.00	1.00
Battalion Chief	2222	3.00	3.00	3.00	3.00
Battalion Chief	1413	1.00	1.00	1.00	1.00
Fire Chief	2221	1.00	1.00	1.00	1.00
EMS Coordinator	1413	1.00	1.00	1.00	1.00
Office Assistant/Sr.	2223	1.00	1.00	1.00	1.00
TOTAL		9.00	9.00	9.00	9.00
<u>OPERATIONS</u>					
Fire Captain	2222	16.00	16.00	17.00	17.00
Fire Captain	2231	3.00	3.00	2.00	2.00
Fire Captain	2231	1.00	1.00	1.00	1.00
Fire Captain - Paramedic	2222	1.00	1.00	1.00	1.00
Fire Captain	1413	1.00	1.00	1.00	1.00
Fire Engineer	2222	4.00	4.00	5.00	5.00
Fire Engineer	2231	1.00	1.00	0.00	0.00
Fire Engineer/Paramedic	2222	13.00	13.00	13.00	13.00
Fire Engineer/Paramedic	2231	3.00	3.00	3.00	3.00
Firefighter/Paramedic	2222	22.00	22.00	20.00	20.00
Firefighter/Paramedic	2231	5.00	5.00	7.00	7.00
Fire Marshal	2223	1.00	1.00	1.00	1.00
Fire Prevention Inspector/Sr	2223	3.00	3.00	3.00	3.00
Paramedic	1413	3.00	3.00	6.00	6.00
TOTAL		77.00	77.00	80.00	80.00
TOTAL		86.00	86.00	89.00	89.00

GENERAL SERVICES

<u>ADMINISTRATION</u>	<u>DIVISION</u>	<u>2020-21</u>	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>
General Services Director		1.00	1.00	0.00	0.00
		1.00	1.00	0.00	0.00
<u>AIRPORT</u>					
Airport Maint Worker	4041	1.00	1.00	0.00	0.00
Airport Oper Worker	4041	1.00	1.00	0.00	0.00
Airport Superintendent	4041	1.00	1.00	0.00	0.00
Sr Airport Operations Worker	4041	1.00	1.00	0.00	0.00
Sr. Office Assistant	4041	1.00	1.00	0.00	0.00
TOTAL		5.00	5.00	0.00	0.00
<u>ANIMAL CONTROL</u>					
Office Assistant/Sr	4061	2.00	2.00	0.00	0.00
Animal Care Worker/Sr	4061	4.00	4.00	0.00	0.00
Animal Control Officer/Sr	4061	4.00	4.00	0.00	0.00
Animal Services Superintendent	4061	1.00	1.00	0.00	0.00
TOTAL		11.00	11.00	0.00	0.00
<u>CONVENTION CENTER</u>					
Accounting Technician	4133	1.00	1.00	0.00	0.00
Administrative Assistant/Sr	4132	1.00	1.00	0.00	0.00
Convention Center Mgr	4131	1.00	1.00	0.00	0.00
Convention Cntr Sales Rep	4132	1.00	1.00	0.00	0.00
Convention Cntr Crew Leader	4135	6.00	6.00	0.00	0.00
Convention Cntr Oper Super	4135	1.00	1.00	0.00	0.00
Events Coordinator	4135	2.00	2.00	0.00	0.00
Lead Conv Ctr Crew Ldr	4135	3.00	3.00	0.00	0.00
CC Tech (Lead)	4135	1.00	1.00	0.00	0.00
Maintenance Service Worker	4135	1.00	1.00	0.00	0.00
Sales Supervisor	4132	1.00	1.00	0.00	0.00
Sr Maintenance Electrician	4135	1.00	1.00	0.00	0.00
TOTAL		20.00	20.00	0.00	0.00
<u>TRANSIT</u>					
Office Assistant /Sr	4551	4.00	4.00	0.00	0.00
Accounting Assistant	4551	1.00	1.00	0.00	0.00
Building Maintenance Technician/Sr	4551	1.00	1.00	0.00	0.00
Community Outreach Coordinator	4551	1.00	1.00	0.00	0.00
Transit Analyst (Management Analyst)	4551	1.00	1.00	0.00	0.00
Transit Manager	4551	1.00	1.00	0.00	0.00
TOTAL		9.00	9.00	0.00	0.00
TOTAL		46.00	46.00	0.00	0.00

POLICE					
ADMINISTRATION	DIVISION	2020-21	2021-22	2022-23	2023-24
Admin Assistant/Sr	2101	1.00	1.00	1.00	1.00
Admin. Technician	2101	1.00	1.00	1.00	1.00
Ass't Communications Operator	2101	5.00	5.00	3.00	3.00
Communications Operator	2101	17.00	17.00	21.00	21.00
Communications Operator	1411	0.00	0.00	1.00	1.00
Communications Supervisor	2101	1.00	1.00	1.00	1.00
Community Outreach Coordinator	2102	1.00	1.00	1.00	1.00
Crime Analysis Technician	2101	2.00	2.00	2.00	2.00
Digital Evidence Technician	1411	1.00	1.00	1.00	1.00
Duty Officer	2101	1.00	1.00	1.00	1.00
ID Technician/Sr. ID Tech	2104	2.00	2.00	3.00	3.00
ID Technician/Sr. ID Tech	1411	1.00	1.00	1.00	1.00
Investigation Technician	2104	2.00	2.00	2.00	2.00
Lead Police Records Spec	2101	3.00	3.00	3.00	3.00
Media & Community Relations Coordinator	1411	0.00	0.00	1.00	1.00
Office Assistant/Sr.	2101	1.00	1.00	1.00	1.00
Police Agent	2104	1.00	1.00	0.00	0.00
Police Captain	2101	1.00	1.00	2.00	2.00
Police Chief	2101	1.00	1.00	1.00	1.00
Police Lieutenant	2101	1.00	1.00	1.00	1.00
Police Lieutenant	2104	1.00	1.00	1.00	1.00
Police Officer	2104	24.00	24.00	24.00	24.00
Police Officer	2101	0.00	0.00	1.00	1.00
Police Officer	6324	2.00	2.00	2.00	2.00
Police Officer	6340	3.00	3.00	0.00	0.00
Police Officer	6341	1.00	1.00	0.00	0.00
Police Records Specialist	2101	9.00	9.00	9.00	9.00
Police Records Specialist	1411	1.00	2.00	2.00	2.00
Police Records Supervisor	2101	1.00	1.00	1.00	1.00
Police Sergeant	2101	2.00	2.00	2.00	2.00
Police Sergeant	2104	3.00	3.00	3.00	3.00
Police Specialist	2101	1.00	1.00	1.00	1.00
Police Technician	2101	2.00	2.00	2.00	2.00
Sr. Comm Operator	2101	5.00	5.00	5.00	5.00
Sr Police Records Specialist	2101	5.00	5.00	4.00	4.00
Sr Police Records Specialist	1411	0.00	0.00	1.00	1.00
Sr Police Technician	2101	1.00	1.00	1.00	1.00
Support Services Manager	2101	1.00	1.00	1.00	1.00
Supervising Identification Technician	2104	1.00	1.00	1.00	1.00
TOTAL		106.00	107.00	109.00	109.00
OPERATIONS					
Community Service Officer	2102	2.00	2.00	3.00	3.00
Community Service Officer	1411	2.00	2.00	2.00	2.00
Community Resource Specialist	2102	1.00	1.00	0.00	0.00
Parking Enforcement Officer	2103	2.00	2.00	2.00	2.00
Police Agent	2102	2.00	2.00	3.00	3.00
Police Agent	2103	1.00	1.00	1.00	1.00
Police Captain	2102	1.00	1.00	1.00	1.00
Police Lieutenant	2102	5.00	5.00	5.00	5.00
Police Officer/Recruit	2102	47.00	47.00	52.00	52.00
Police Officer/Recruit	1411	23.00	24.00	25.00	26.00
Police Officer	2103	8.00	8.00	7.00	7.00
Police Officer	Measure T	23.00	23.00	23.00	23.00
Police Sergeant	2102	13.00	13.00	13.00	13.00
Police Sergeant	2103	1.00	1.00	1.00	1.00
TOTAL		131.00	132.00	138.00	139.00
TOTAL		237.00	239.00	247.00	248.00

PUBLIC WORKS					
ADMINISTRATION	DIVISION	2020-21	2021-22	2022-23	2023-24
Administrative Assistant/Sr.	3106	1.00	1.00	1.00	1.00
Administrative Analyst/Sr.	3108	1.00	1.00	1.00	1.00
Conservation Technician	1041	1.00	1.00	1.00	1.00
Public Works Director	3106	1.00	1.00	1.00	1.00
Water Resources Manager/Analyst	1041	0.00	0.00	1.00	1.00
Office Assistant	1041	0.00	0.00	1.00	1.00
TOTAL		4.00	4.00	6.00	6.00
ENGINEERING & TRAFFIC SAFETY					
Associate Engineer	3312	4.00	4.00	0.00	0.00
City Engineer	3308	1.00	1.00	0.00	0.00
Civil Engineer	3312	2.00	2.00	0.00	0.00
Engineering Technician/Sr	3313	1.00	1.00	0.00	0.00
Professional Land Surveyor	3312	1.00	1.00	0.00	0.00
Public Works Inspector/Sr	3317	4.00	4.00	0.00	0.00
Sr Civil Engineer	3312	5.00	5.00	0.00	0.00
Sr CAD Technician	3312	2.00	2.00	0.00	0.00
Engineering Technician/Sr	3312	2.00	2.00	0.00	0.00
Sr. Civil Engineer - Traffic	3313	1.00	1.00	0.00	0.00
Traffic Engineering Spec.	3313	1.00	1.00	0.00	0.00
TOTAL		24.00	24.00	0.00	0.00
SOLID WASTE					
Lead Solid Waste Operator	4443	3.00	3.00	2.00	2.00
Lead Solid Waste Operator	4442	0.00	0.00	1.00	1.00
Lead Solid Waste Operator	4445	2.00	2.00	2.00	2.00
Public Works Manager	4418	1.00	1.00	1.00	1.00
Solid Waste Operator	4443	23.00	23.00	29.00	30.00
Solid Waste Operator	4444	3.00	3.00	4.00	5.00
Solid Waste Operator	4445	15.00	15.00	16.00	17.00
Solid Waste Supervisor	4443	2.00	2.00	2.00	2.00
Solid Waste Supervisor	4445	1.00	1.00	1.00	1.00
SW Maint & Delivery Wrkr	4442	0.00	0.00	2.00	2.00
SW Maint & Delivery Wrkr	4443	3.00	3.00	0.00	0.00
SW Maint & Delivery Wrkr	4445	3.00	3.00	0.00	0.00
TOTAL		56.00	56.00	60.00	63.00
Traffic Safety					
Senior Traffic Signal Technician	3126	1.00	1.00	1.00	1.00
Traffic Safety Worker	3126	1.00	1.00	1.00	1.00
Traffic Signal Technician	3126	1.00	1.00	1.00	1.00
TOTAL		3.00	3.00	3.00	3.00
FLEET MAINTENANCE					
Equipment Mechanic	5012	1.00	1.00	0.00	0.00
Equipment Mechanic Trainee	5012	0.00	0.00	1.00	1.00
Fleet Maint Supervisor	5012	1.00	1.00	1.00	1.00
Lead Equip. Mechanic	5012	1.00	1.00	2.00	2.00
Mechanic Welder	5012	1.00	1.00	1.00	1.00
Sr Equipment Mechanic	5012	7.00	7.00	7.00	7.00
Sr Parts & Inventory Spec.	5013	1.00	1.00	0.00	0.00
TOTAL		12.00	12.00	12.00	12.00

PUBLIC WORKS					
	DIVISION	2020-21	2021-22	2022-23	2023-24
<u>STREET MAINTENANCE</u>					
Heavy Equipment Operator	3124	3.00	3.00	3.00	3.00
Lead Street Maintenance Worker	3124	2.00	2.00	1.00	1.00
Street Maintenance & Traffic Control Supervisor	3124	1.00	1.00	1.00	1.00
Public Works Manager	3106	1.00	1.00	1.00	1.00
Street Maintenance Worker	3124	2.00	2.00	3.00	3.00
TOTAL		9.00	9.00	9.00	9.00
<u>WASTEWATER TREATMENT PLANT</u>					
Lead Waste Water Trt Plant Operator	4332	1.00	1.00	1.00	1.00
Lead Waste Water Maint Tech	4334	1.00	1.00	1.00	1.00
Maint Mechanic Assistant	4336	1.00	1.00	1.00	1.00
Maintenance Mechanic	4334	6.00	6.00	6.00	6.00
Public Works Manager	4331	1.00	1.00	1.00	1.00
Office Assistant/Sr	3108/4331	1.00	1.00	1.00	1.00
Sr WWTP Operator	4332	2.00	2.00	2.00	2.00
W.W.T.P. Maint Supervisor	4334	1.00	1.00	1.00	1.00
W.W.T.P. Operations Supervisor	4332	1.00	1.00	1.00	1.00
W.W.T.P. Superintendent	4331	1.00	1.00	1.00	1.00
WWTP Operator (I,II,III)	4332	6.00	6.00	6.00	6.00
TOTAL		22.00	22.00	22.00	22.00
<u>WASTEWATER COLLECTION</u>					
Heavy Equipment Operator	4881	1.00	1.00	1.00	1.00
Lead WW Maint Tech	4335	2.00	2.00	2.00	2.00
Maintenance Service Worker	4881	2.00	2.00	2.00	2.00
Pretreatment Program Coordinator	4333	1.00	1.00	1.00	1.00
Industrial WW Inspector/Sr	4333	1.00	1.00	2.00	3.00
Sr WW Maint Worker	4335	1.00	1.00	1.00	1.00
Sr WW Maint Worker	4881	1.00	1.00	1.00	1.00
Waste Water Maint. Wkr.	4881	2.00	2.00	2.00	2.00
Waste Water Maint. Wkr.	4335	2.00	2.00	2.00	2.00
WW Collections Supervisor	4335	1.00	1.00	1.00	1.00
TOTAL		14.00	14.00	15.00	16.00
* = contract position					
TOTAL		144.00	144.00	127.00	131.00
TOTAL POSITIONS		657.00	659.00	673.00	679.00

Salary Schedule

**CITY OF VISALIA
JOB CLASSIFICATIONS AND SALARY RANGES
FY 2022-2023**

Citywide Classification by Monthly Salary

BARGAIN UNIT	FLSA STATUS ¹	CLASS CODE	JOB TITLE	SALARY RANGE	MONTHLY MIN	MONTHLY MAX
M	NE	31495	MAINTENANCE SERVICE WORKER	138.3	3151.36	3961.77
M	NE	31960	WASTE WATER TREATMENT PLANT OPERATOR TRAINEE	138.3	3151.36	3961.77
M	NE	31445	LEAD CUSTODIAL SERVICE WORKER	150.3	3552.94	4466.61
M	NE	31510	OFFICE ASSISTANT	150.3	3552.94	4466.61
M	NE	31540	PARKING ENFORCEMENT OFFICER	150.3	3552.94	4466.61
M	NE	31595	POLICE RECORDS SPECIALIST	150.3	3552.94	4466.61
M	NE	31053	ANIMAL CARE WORKER	155.3	3735.01	4695.50
M	NE	31490	MAINTENANCE MECHANIC ASSISTANT	155.3	3735.01	4695.50
M	NE	31535	PARK MAINTENANCE WORKER	155.3	3735.01	4695.50
M	NE	31885	STREET MAINTENANCE WORKER	155.3	3735.01	4695.50
M	NE	31915	TRAFFIC SAFETY WORKER	155.3	3735.01	4695.50
M	NE	31935	WASTE WATER MAINTENANCE WORKER	155.3	3735.01	4695.50
M	NE	31175	COMMUNITY SERVICE OFFICER	157.2	3806.61	4785.52
	NE	31929	VEHICLE ABATEMENT OFFICER (CONTRACT)	157.2	3806.61	4785.52
M	NE	31055	ANIMAL CONTROL OFFICER	157.2	3806.61	4785.52
M	NE	31001	ACCOUNTING ASSISTANT	162.2	4001.68	5030.76
M	NE	31233	COMMUNITY OUTREACH COORDINATOR	162.2	4001.68	5030.76
M	NE	31615	POLICE TECHNICIAN	162.2	4001.68	5030.76
M	NE	31720	SENIOR ANIMAL CARE WORKER	162.2	4001.68	5030.76
M	NE	31742	SENIOR ANIMAL CONTROL OFFICER	162.2	4001.68	5030.76
M	NE	31795	SENIOR OFFICE ASSISTANT	162.2	4001.68	5030.76
M	NE	31820	SENIOR POLICE RECORDS SPECIALIST	162.2	4001.68	5030.76
M	NE	31060	ASSISTANT COMMUNICATIONS OPERATOR	165.2	4123.49	5183.89
M	NE	31025	ADMINISTRATIVE ASSISTANT	167.2	4206.75	5288.56
M	NE	31050	AIRPORT MAINTENANCE WORKER	167.2	4206.75	5288.56
M	NE	31046	AIRPORT OPERATIONS WORKER	167.2	4206.75	5288.56
M	NE	31302	EQUIPMENT MECHANIC TRAINEE	167.2	4206.75	5288.56
M	NE	31855	SOLID WASTE DELIVERY & MAINTENANCE WORKER	167.2	4206.75	5288.56
M	NE	31865	SOLID WASTE OPERATOR	167.2	4206.75	5288.56
CONF	NE	20025	ADMINISTRATIVE ASSISTANT (Confidential)	168.9	4278.84	5379.19
M	NE	31190	COMPUTER TECHNICIAN	170.2	4334.80	5449.54
M	NE	31950	WASTE WATER TREATMENT PLANT OPERATOR I	170.2	4334.80	5449.54
M	NE	31224	CRIME ANALYSIS TECHNICIAN	172.2	4422.32	5559.57
M	NE	31280	DUTY OFFICER	172.2	4422.32	5559.57
M	NE	31410	INVESTIGATION TECHNICIAN	172.2	4422.32	5559.57
M	NE	31730	SENIOR ACCOUNTING ASSISTANT	172.2	4422.32	5559.57
M	NE	31740	SENIOR ADMINISTRATIVE ASSISTANT	172.2	4422.32	5559.57
CONF	NE	20740	SENIOR ADMINISTRATIVE ASSISTANT (Confidential)	173.9	4498.11	5654.84

BARGAIN UNIT	FLSA STATUS ¹	CLASS CODE	JOB TITLE	SALARY RANGE	MONTHLY MIN	MONTHLY MAX
M	NE	31255	DIGITAL EVIDENCE TECHNICIAN	174.2	4511.61	5671.82
M	NE	31455	LEAD POLICE RECORDS SPECIALIST	174.2	4511.61	5671.82
M	NE	31825	SENIOR POLICE TECHNICIAN	174.2	4511.61	5671.82
M	NE	31115	BUILDING MAINTENANCE TECHNICIAN	175.2	4556.93	5728.80
M	NE	31405	INDUSTRIAL WASTE INSPECTOR	175.2	4556.93	5728.80
M	NE	31428	LANDSCAPE INSPECTOR	175.2	4556.93	5728.80
M	NE	31530	PARK MAINTENANCE TECHNICIAN	175.2	4556.93	5728.80
M	NE	31741	SENIOR AIRPORT OPERATIONS WORKER	175.2	4556.93	5728.80
M	NE	31744	SENIOR BUILDING MAINTENANCE WORKER	175.2	4556.93	5728.80
M	NE	31805	SENIOR PARK MAINTENANCE WORKER	175.2	4556.93	5728.80
M	NE	31835	SENIOR STREET MAINTENANCE WORKER	175.2	4556.93	5728.80
M	NE	31840	SENIOR TRAFFIC SAFETY WORKER	175.2	4556.93	5728.80
M	NE	31845	SENIOR WASTE WATER MAINTENANCE WORKER	175.2	4556.93	5728.80
M	NE	31860	SOLID WASTE EQUIPMENT SERVICE WORKER	175.2	4556.93	5728.80
M	NE	31953	WASTE WATER TREATMENT PLANT OPERATOR II	175.2	4556.93	5728.80
G	NE	51340	FIREFIGHTER TRAINEE	176.0	4593.52	5774.79
G	NE	51350	FIREFIGHTER PARAMEDIC TRAINEE	176.0	4593.52	5774.79
M	NE	31010	ACCOUNTING TECHNICIAN	177.2	4648.94	5844.47
M	NE	31040	ADMINISTRATIVE SERVICES TECHNICIAN	177.2	4648.94	5844.47
M	NE	31035	ADMINISTRATIVE TECHNICIAN	177.2	4648.94	5844.47
M	NE	31130	C.A.D. TECHNICIAN	177.2	4648.94	5844.47
M	NE	31160	COMMUNICATIONS OPERATOR	177.2	4648.94	5844.47
M	NE	31300	EQUIPMENT MECHANIC	177.2	4648.94	5844.47
M	NE	31305	EVENTS COORDINATOR	177.2	4648.94	5844.47
M	NE	31380	HEAVY EQUIPMENT OPERATOR	177.2	4648.94	5844.47
M	NE	31480	MAINTENANCE ELECTRICIAN	177.2	4648.94	5844.47
M	NE	31485	MAINTENANCE MECHANIC	177.2	4648.94	5844.47
G	NE	31522	PARAMEDIC	177.2	4648.94	5844.47
M	E	31715	SALES REPRESENTATIVE	177.2	4648.94	5844.47
M	NE	31910	TRAFFIC ENGINEERING SPECIALIST	177.2	4648.94	5844.47
M	NE	31918	TRAFFIC SIGNAL TECHNICIAN	177.2	4648.94	5844.47
M	NE	31460	LEAD SOLID WASTE OPERATOR	180.1	4785.67	6016.35
M	NE	31470	LEAD STREET MAINTENANCE WORKER	180.1	4785.67	6016.35
M	NE	31955	WASTE WATER TREATMENT PLANT OPERATOR III	180.1	4785.67	6016.35
E	NE	30020	ADMINISTRATIVE ANALYST	181.8	4867.68	6119.45
M	NE	31135	CODE ENFORCEMENT TECHNICIAN	182.1	4882.30	6137.83
M	NE	31195	CONSERVATION TECHNICIAN	182.1	4882.30	6137.83
M	NE	31430	LANDSCAPE AND IRRIGATION TECHNICIAN	182.1	4882.30	6137.83
M	NE	31444	LEAD CONVENTION CENTER TECHNICIAN	182.1	4882.30	6137.83
M	NE	31525	PARK RANGER	182.1	4882.30	6137.83
M	NE	31544	PERMIT TECHNICIAN	182.1	4882.30	6137.83
M	NE	31555	PLANNING TECHNICIAN	182.1	4882.30	6137.83
M	NE	31710	REVENUE & CODE COMPLIANCE SPECIALIST	182.1	4882.30	6137.83
M	NE	31745	SENIOR BUILDING MAINTENANCE TECHNICIAN	182.1	4882.30	6137.83
M	NE	31780	SENIOR INDUSTRIAL WASTE WATER INSPECTOR	182.1	4882.30	6137.83
M	NE	31790	SENIOR MAINTENANCE MECHANIC	182.1	4882.30	6137.83
M	NE	31800	SENIOR PARK MAINTENANCE TECHNICIAN	182.1	4882.30	6137.83
E	E	30680	RECREATION COORDINATOR	183.8	4965.96	6243.01

BARGAIN UNIT	FLSA STATUS ¹	CLASS CODE	JOB TITLE	SALARY RANGE	MONTHLY MIN	MONTHLY MAX
M	NE	31295	ENGINEERING TECHNICIAN	184.1	4980.88	6261.76
M	NE	31541	PAYROLL SPECIALIST	184.1	4980.88	6261.76
M	NE	31635	PUBLIC WORKS INSPECTOR	184.1	4980.88	6261.76
M	NE	31560	POLICE OFFICER RECRUIT	187.1	5132.49	6452.36
M	NE	31750	SENIOR COMMUNICATION OPERATOR	187.1	5132.49	6452.36
M	NE	31310	FACILITIES SERVICES TECHNICIAN	189.1	5236.12	6582.64
M	NE	31475	LEAD WASTE WATER MAINTENANCE TECHNICIAN	189.1	5236.12	6582.64
M	NE	31505	MECHANIC / WELDER	189.1	5236.12	6582.64
M	NE	31765	SENIOR EQUIPMENT MECHANIC	189.1	5236.12	6582.64
M	NE	31785	SENIOR MAINTENANCE ELECTRICIAN	189.1	5236.12	6582.64
M	NE	31842	SENIOR TRAFFIC SIGNAL TECHNICIAN	189.1	5236.12	6582.64
M	NE	31746	SENIOR C.A.D. TECHNICIAN	190.1	5288.72	6648.76
M	NE	31760	SENIOR ENGINEERING TECHNICIAN	190.1	5288.72	6648.76
M	NE	31453	LEAD EQUIPMENT MECHANIC	191.1	5341.84	6715.55
M	NE	31850	SENIOR WASTE WATER TREATMENT PLANT OPERATOR	192.1	5395.50	6783.01
E	NE	30080	ASSISTANT PLANNER	192.7	5427.96	6823.81
M	NE	31105	BUILDING INSPECTOR	193.1	5449.70	6851.15
M	NE	31340	FIRE PREVENTION INSPECTOR	193.1	5449.70	6851.15
M	NE	31545	PLAN CHECKER	193.1	5449.70	6851.15
CONF	E	20430	HUMAN RESOURCES ANALYST	194.7	5537.55	6961.59
E	NE	30575	POLICE SPECIALIST	194.7	5537.55	6961.59
E	NE	30735	SENIOR ADMINISTRATIVE ANALYST	194.7	5537.55	6961.59
E	NE	30665	PRETREATMENT PROGRAM COORDINATOR	194.7	5537.55	6961.59
E	E	30455	INFORMATION SERVICES SPECIALIST	195.0	5554.18	6982.50
M	NE	31815	SENIOR PAYROLL SPECIALIST	195.0	5554.18	6982.50
M	NE	31477	LEAD WASTEWATER TREATMENT PLANT OPERATOR	197.1	5671.99	7130.60
M	NE	31830	SENIOR PUBLIC WORKS INSPECTOR	200.1	5844.64	7347.65
E	E	30170	COMMUNICATIONS SUPERVISOR	200.7	5879.80	7391.85
E	E	30210	CONV CENTER OPERATIONS SUPERVISOR	200.7	5879.80	7391.85
E	NE	30345	FLEET MAINTENANCE SUPERVISOR	200.7	5879.80	7391.85
E	NE	30525	PARK MAINTENANCE SUPERVISOR	200.7	5879.80	7391.85
E	NE	30925	PARKS & URBAN FORESTRY SUPERVISOR	200.7	5879.80	7391.85
E	E	30670	POLICE RECORDS SUPERVISOR	200.7	5879.80	7391.85
E	E	30700	RECREATION SUPERVISOR	200.7	5879.80	7391.85
E	E	30720	SALES SUPERVISOR	200.7	5879.80	7391.85
E	NE	30875	SOLID WASTE SUPERVISOR	200.7	5879.80	7391.85
E	NE	30882	STREET MAINTENANCE & TRAFFIC CONTROL SUPERVISOR	200.7	5879.80	7391.85
E	NE	30935	WASTEWATER COLLECTIONS SUPERVISOR	200.7	5879.80	7391.85
E	NE	30940	WASTEWATER TREATMENT PLANT MAINT SUPERVISOR	200.7	5879.80	7391.85
E	NE	30945	WASTEWATER TREATMENT PLANT OPERATIONS SUPERVISOR	200.7	5879.80	7391.85
E	NE	30430	IDENTIFICATION TECHNICIAN	201.7	5938.86	7466.10
E	NE	30560	PLANS EXAMINER	202.7	5998.52	7541.10
M	NE	31140	COMBINED BUILDING INSPECTOR	203.0	6016.53	7563.75

BARGAIN UNIT	FLSA STATUS¹	CLASS CODE	JOB TITLE	SALARY RANGE	MONTHLY MIN	MONTHLY MAX
E	E	30051	ANIMAL SERVICES SUPERINTENDENT	204.7	6119.64	7693.36
E	E	30295	FACILITIES MAINTENANCE SUPERINTENDENT	204.7	6119.64	7693.36
G	NE	51335	FIREFIGHTER	NR	6175.87	7749.26
M	NE	31748	SENIOR COMBINED BUILDING INSPECTOR	209.0	6388.38	8031.22
M	NE	31775	SENIOR FIRE PREVENTION INSPECTOR	209.0	6388.38	8031.22
E	NE	30820	SENIOR IDENTIFICATION TECHNICIAN	209.6	6426.81	8079.53
E	E	30810	SENIOR PLANS EXAMINER	210.6	6491.37	8160.69
B	NE	41585	POLICE OFFICER	NR	6569.76	8213.86
E	E	30065	ASSISTANT ENGINEER	212.6	6622.44	8325.46
E	NE	30090	ASSOCIATE PLANNER	212.6	6622.44	8325.46
G	NE	51345	FIREFIGHTER / PARAMEDIC	NR	6793.44	8524.18
G	NE	51330	FIRE ENGINEER	NR	6815.93	8554.19
E	NE	30890	SUPERVISING IDENTIFICATION TECHNICIAN	216.3	6871.93	8639.11
B	NE	41565	POLICE AGENT	NR	7086.48	8845.29
G	NE	51333	FIRE ENGINEER - PARAMEDIC	NR	7156.76	8981.91
CONF	E	20300	COMMUNICATIONS MANAGER	221.6	7245.77	9109.10
E	E	30310	FINANCIAL ANALYST	221.6	7245.77	9109.10
E	E	30375	GIS ANALYST	221.6	7245.77	9109.10
E	E	30400	HOUSING SPECIALIST	221.6	7245.77	9109.10
E	E	30450	INFORMATION SYSTEMS ANALYST	221.6	7245.77	9109.10
E	E	30500	MANAGEMENT ANALYST	221.6	7245.77	9109.10
E	E	30928	WATER RESOURCES ANALYST	221.6	7245.77	9109.10
CONF	E	20250	CHIEF DEPUTY CITY CLERK	223.6	7392.07	9293.02
CONF	E	20500	MANAGEMENT ANALYST - HR / RISK	223.6	7392.07	9293.02
E	E	30085	ASSOCIATE ENGINEER	224.6	7466.33	9386.37
E	E	30815	SENIOR PLANNER	224.6	7466.33	9386.37
E	E	30150	CIVIL ENGINEER	229.5	7841.10	9857.52
E	E	30320	FIRE MARSHAL	229.5	7841.10	9857.52
E	E	30405	INFORMATION SECURITY ANALYST	230.6	7927.78	9966.49
E	E	30600	POLICE SUPPORT SERVICES MANAGER	230.6	7927.78	9966.49
E	E	30955	WASTEWATER TREATMENT PLANT SUPERINTENDENT	230.6	7927.78	9966.49
G	NE	50315	FIRE CAPTAIN	NR	7971.35	10020.66
A	NE	40600	POLICE SERGEANT	NR	8357.46	10434.44
G	NE	50320	FIRE CAPTAIN -PARAMEDIC	NR	8369.91	10521.97

BARGAIN UNIT	FLSA STATUS ¹	CLASS CODE	JOB TITLE	SALARY RANGE	MONTHLY MIN	MONTHLY MAX
CONF	E	20410	FINANCE MANAGER	238.5	8579.14	10785.35
E	E	30035	AIRPORT MANAGER	239.5	8665.32	10893.69
E	E	30195	CONVENTION CENTER MANAGER	239.5	8665.32	10893.69
E	E	30275	ECONOMIC DEVELOPMENT MANAGER	239.5	8665.32	10893.69
E	E	30285	EMERGENCY MEDICAL SERVICES COORDINATOR	239.5	8665.32	10893.69
CONF	E	20435	HUMAN RESOURCES MANAGER	239.5	8665.32	10893.69
E	E	30785	INFORMATION SYSTEMS SUPERVISOR	239.5	8665.32	10893.69
CONF	E	20714	INSURANCE AND BENEFITS MANAGER	239.5	8665.32	10893.69
E	E	30520	NEIGHBORHOOD PRESERVATION MANAGER	239.5	8665.32	10893.69
E	E	30530	PARKS & FACILITIES MANAGER	239.5	8665.32	10893.69
E	E	30620	PRINCIPAL PLANNER	239.5	8665.32	10893.69
E	E	30623	PROFESSIONAL LAND SURVEYOR	239.5	8665.32	10893.69
E	E	30645	PUBLIC WORKS MANAGER	239.5	8665.32	10893.69
E	E	30740	SENIOR CIVIL ENGINEER	239.5	8665.32	10893.69
E	E	30920	TRANSIT MANAGER	239.5	8665.32	10893.69
E	E	30930	WATER RESOURCES MANAGER	239.5	8665.32	10893.69
E	E	30147	CITY PLANNER	247.5	9386.65	11800.53
CONF	E	20090	ASSISTANT FINANCE DIRECTOR	251.5	9769.54	12281.87
CONF	E	20145	FIRE BATTALION CHIEF	253.5	9966.79	12529.86
A	E	40580	POLICE LIEUTENANT	NR	10082.08	12609.63
E	E	30410	INFORMATION SERVICES MANAGER	255.5	10168.03	12782.85
CONF	E	40500	POLICE CAPTAIN	NR	11056.63	13902.40
CONF	E	20062	ASSISTANT COMMUNITY DEVELOPMENT DIRECTOR	265.4	11225.63	14112.41
CONF	E	20255	CITY ENGINEER	265.4	11225.63	14112.41
DH	E	10260	ADMINISTRATIVE SERVICES DIRECTOR	273.4	12160.09	15287.18
DH	E	10175	COMMUNITY DEVELOPMENT DIRECTOR	273.4	12160.09	15287.18
DH	E	10400	PARKS & RECREATION DIRECTOR	273.4	12160.09	15287.18
DH	E	10320	FIRE CHIEF	NR	13917.06	16109.43
DH	E	10450	PUBLIC WORKS DIRECTOR	NR	14055.98	16259.67
DH	E	10310	FINANCE AND TECHNOLOGY SERVICES DIRECTOR	NR	14055.98	16259.67
DH	E	10575	CHIEF OF POLICE	NR	14525.40	17101.26
DH	E	10135	ASSISTANT CITY MANAGER	NR	15393.92	17433.45
n/a	E	02151	CITY MANAGER ²	NR	19037.33	19037.33
n/a	E	01230	CITY COUNCIL ³	NR	991.72	1031.52

FOOTNOTES

¹ FLSA Status: Non-exempt (NE) and Exempt (E)

² City Manager Salary set by contract approved by City Council

³ City Council Salary established by Visalia Municipal Ordinance Code Section 2.04.080

Community Profile

CITY OF VISALIA MISCELLANEOUS STATISTICS JUNE 30, 2021

Form of government:		Building Permits:	
Council Members elected by district	5	Residential	3,367
Permanent positions:	657	Commercial	270
Public Works:		Miscellaneous	<u>2,025</u>
Area in square miles	38	Total	5,662
Miles of streets	519	Fire Protection:	
Traffic signalized intersections	131	Stations	6
Sewers:		Safety personnel	77
Miles of sewer lines	508	Administrative personnel	9
Miles of storm sewer lines	277	Volunteer personnel (reserves)	0
Number of treatment plants	1	Calls for service - Calander year	15,885
Refuse:		Police Protection:	
Number of residential accounts	39,076	Sworn personnel	163
Number of commercial accounts	<u>3,360</u>	Non-sworn personnel	74
Total refuse accounts	42,436	Police reserves	0
Business licenses:		Citizen volunteers	32
New licenses issued during the year	1,236	Calls for service - Calander year	158,189
Total business licenses	12,505	Parks and Recreation:	
		Developed City park acreage	293
		Parks	58
		Public libraries	1
		Recreation centers	5
		Swimming pools	0
		Golf courses (public and private)	2

SOURCE: VARIOUS CITY OF VISALIA DEPARTMENTS AS APPROPRIATE

City Of Visalia Property Tax Levies and Collections

From 1993-2009, the Visalia City Council participated in an alternative method of secured property tax distribution known as the “Teeter Plan.” Under this program, offered by the County of Tulare, the City collected 100% of the secured property taxes levied each year. This eliminated the need to track delinquent property taxes on the secured roll and allowed for better revenue projections. The County of Tulare was entitled to keep all delinquent taxes, penalties, and interest when collected, in exchange for financing these delinquencies to all local agencies.

Beginning in fiscal year 2009-10, the “Teeter Plan” was discontinued by the County of Tulare and from that point on, the City has received only the secured property taxes that are paid rather than 100% of the secured property taxes that are levied each year. The County of Tulare continues to collect the delinquent taxes, penalties, and interest, but they do so on-behalf-of the City of Visalia, passing payments through to the City as they are received. This current property tax collection procedure makes projecting the amount of property tax revenues to be received in any given year more complicated. For informational purposes, a more detailed discussion of property taxes and their collection follows.

Secured vs. Unsecured Tax: In California, property subject to taxation based upon its assessed value (ad valorem tax) is classified as “secured” or “unsecured.” The “secured roll” is that part of the assessment roll containing real property of sufficient value, in the opinion of the county assessor, to secure payment of the taxes. A tax levied on unsecured property is not a lien against such unsecured property but may become a lien on certain other property owned by the taxpayer. Pursuant to State law, every tax which becomes a lien on secured property, has priority over all other liens, except liens of special taxes, regardless of the time of the creation of the other liens. Secured and unsecured properties are entered separately on the assessment roll maintained by the county assessor. As a result of the secured, or unsecured nature of the tax levied, the method of collecting delinquent taxes can be substantially different.

Payment of Secured Property Taxes: Property taxes on the secured roll are due in two installments, on Nov. 1 and Feb. 1 of each fiscal year. If unpaid, such taxes become delinquent after Dec. 10 and April 10, respectively, at which time a 10% penalty attaches to any delinquent payment. In addition, on or about June 30 of each fiscal year, property on the secured roll with outstanding delinquent property taxes is declared to be in default and a delinquency certificate is recorded against it. Thereafter, full payment of the taxes due requires payment of the delinquent taxes, the delinquency penalty, and a penalty of 1/1/2% per month calculated to the date of payment. If taxes remain unpaid for a period of five years or more, the property is deeded to the State. This allows the county tax collector to enforce

the payment of delinquent taxes, by the sale of the property for the total amount of secured taxes, penalties and interest which are due.

Payment of Unsecured Property Taxes: Property taxes on the unsecured roll are due in a single payment on the March 1 lien date each year. If unpaid, unsecured taxes become delinquent on the following August 31, at which time a 10% penalty attaches to any delinquent payment. In addition, a

penalty of 1-1/2% per month begins to accrue on the first day of the third month following the delinquency date. The County has several ways of collecting unsecured personal property taxes: (a) a civil action against the taxpayer; (b) filing a certificate in the office of the county clerk specifying certain facts in order to obtain a judgment lien on certain property of the taxpayer, (c) filing a certificate of delinquency for record in the county recorder's office, in order to obtain a lien on certain property of the taxpayer; and finally (d) seizure and sale of personal property, improvements or possessory interests belonging, or assessed, to the taxpayer.

Supplemental Property Taxes: Historically, taxing jurisdictions levy real and personal property taxes each fiscal year, which is typically July 1-June 30, as of the preceding March 1, making the taxes an obligation of the property owner as of that date. A bill enacted in 1983, SB 813 (Statutes of 1983, Chapter 498), provided for the supplemental assessment and taxation of property when a change of ownership or completion of new construction occurs. This legislation eliminated delays in the realization of increased property taxes from new assessments. As amended, SB 813 provided increased revenue to taxing jurisdictions to the extent that supplemental assessments of new construction or changes of ownership occur after the March 1 lien date.

**CITY OF VISALIA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS
(In Thousands)**

Fiscal Year Ended June 30	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percent of Levy		Amount	Percent of Levy
2012	\$ 19,198	\$ 19,198	100.00%	-	\$ 19,198	100.00%
2013	16,106	16,106	100.00%	-	16,106	100.00%
2014	17,167	17,167	100.00%	-	17,167	100.00%
2015	18,755	18,755	100.00%	-	18,755	100.00%
2016	19,764	19,764	100.00%	-	19,764	100.00%
2017	20,337	20,337	100.00%	-	20,337	100.00%
2018	21,335	21,335	100.00%	-	21,335	100.00%
2019	22,634	22,634	100.00%	-	22,634	100.00%
2020	23,711	23,711	100.00%	-	23,711	100.00%
2021	25,185	25,185	100.00%	-	25,185	100.00%

NOTE:

The amounts presented include secured City property taxes and Successor Agency tax increment. This schedule also includes amounts collected by the City and Redevelopment Agency that were passed-through to other agencies.

Source: Tulare County Auditor Controller's Office

**CITY OF VISALIA
PRINCIPAL PROPERTY TAX PAYERS
CURRENT YEAR AND NINE YEARS AGO
(In Thousands)**

Taxpayer	2021			2012		
	Taxable Assessed Value	Percent Of Total City Taxable Assessed Value	Rank	Taxable Assessed Value	Percent Of Total City Taxable Assessed Value	Rank
California Dairies Inc.	\$ 169,037	1.43%	1	\$ 203,463	2.57%	1
Perfection Pet Foods LLC	56,902	0.48%	2	-	0.00%	
Caldwell Mooney Partners	55,455	0.47%	3	-	0.00%	
Graphic Packing INT	48,844	0.41%	4	-	0.00%	
California Water Service	47,114	0.40%	5	32,449	0.41%	5
Visalia Mall LP	46,961	0.40%	6	40,284	0.51%	3
Cottonwood Fresno Holdings LLC	40,000	0.34%	7	37,000	0.47%	4
Target Corporation	39,923	0.34%	8	-	0.00%	
VWR International LLC	37,910	0.32%	9	-	0.00%	
G4 Enterprises	34,812	0.30%	10	-	-	
Imperial Bondware Corp.	-	-	-	68,951	0.87%	2
US Industrial Reit II	-	-	-	26,144	0.33%	10
Crunch Time LP	-	-	-	28,053	0.35%	7
Blam-Jade A Gen PTNSHP	-	-	-	29,851	0.38%	6
Bank of America NT&SA	-	-	-	27,029	0.34%	8
VF Outdoor	-	-	-	26,538	0.34%	9
Total Ten Largest Tax Payers	\$ 576,958	4.89%		\$ 519,762	6.57%	
All Other Tax Payers	\$11,212,792	95.11%		\$ 7,386,654	93.43%	
Total Assessed Valuation - All Tax Payers	\$11,789,750	100.00%		\$ 7,906,416	100.00%	

The amounts shown above include assessed value data for both the City and the Successor Agency.

Source: Tulare County Auditor-Controller

CITY OF VISALIA
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS
(In Thousands)

Fiscal Year Ended June 30	City		Taxable Assessed Value	Total Direct Tax Rate ¹
	Secured	Unsecured		
2012	\$ 7,516,654	\$ 389,762	\$ 7,906,416	0.115%
2013	7,291,841	409,092	7,700,933	0.115%
2014	7,669,621	409,634	8,079,255	0.115%
2015	8,186,023	442,930	8,628,953	0.115%
2016	8,672,154	438,480	9,110,634	0.115%
2017	9,144,989	435,751	9,580,740	0.115%
2018	9,502,122	498,924	10,001,046	0.115%
2019	10,066,721	534,555	10,601,276	0.115%
2020	10,592,327	552,734	11,145,061	0.115%
2021	11,213,027	576,723	11,789,750	0.115%

NOTE:

In 1978 the voters of the State of California passed Proposition 13 which limited property taxes to a total maximum rate of 1% based upon the assessed value of the property being taxed. Each year, the assessed value of property may be increased by an "inflation factor" (limited to a maximum increase of 2%). With few exceptions, property is only re-assessed at the time that it is sold to a new owner. At that point, the new assessed value is reassessed at the purchase price of the property sold. The assessed valuation data shown above represents the only data currently available with respect to the actual market value of taxable property and is subject to the limitations described above.

¹ The City's total direct tax rate varies by tax rate area. The rate provided comes from tax rate area 006-008 and is representative of other tax rate areas within the City.

Source: Tulare County Auditor Controller's Office

CITY OF VISALIA
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
MODIFIED ACCRUAL BASIS OF ACCOUNTING
LAST TEN FISCAL YEARS
(In Thousands)

	Fiscal Year				
	2017	2018	2019	2020	2021
Revenues:					
Sales Tax	\$ 44,575	\$ 54,104	\$ 58,561	\$ 60,350	\$ 70,926
Property Tax	22,370	23,694	25,048	26,282	27,885
Other Taxes	7,681	8,272	8,619	8,020	9,290
Subventions and Grants	14,160	10,355	13,505	14,829	17,865
Licenses and Permits	81	88	95	84	73
Fees and Fines	10,552	10,991	12,267	13,929	14,264
Use of Money and Property	1,522	1,843	4,470	4,841	1,479
Charges for Current Services	7,859	8,367	8,692	8,374	8,117
Miscellaneous	2,578	2,260	2,999	2,208	1,754
Total Revenues	111,378	119,974	134,256	138,917	151,653
Expenditures					
Current:					
General Government	3,335	3,913	3,049	3,944	4,610
Community Development	5,245	5,272	6,052	2,114	2,552
Housing & Economic Development	-	-	-	-	-
Housing & Community Grants	-	-	-	753	2,269
Public Safety:					
Police	15,855	16,160	17,115	17,360	18,678
Fire	33,378	35,382	38,446	41,638	42,420
Public Works	8,874	9,053	8,966	5,400	5,305
Community Services	3,531	3,510	3,988	10,501	9,736
Capital Outlay	34,136	24,248	27,031	29,900	19,298
Debt Service:					
Principal Retirement	1,321	1,364	1,136	895	882
Interest and Fiscal Charges	548	507	465	437	397
Total Expenditures	106,223	99,409	106,248	112,942	106,147
Excess (Deficiency) of Revenues Over (Under) Expenditures	5,155	20,565	28,008	25,975	45,506
Other Financing Sources (Uses):					
Issuance of Long-Term Debt	-	-	-	-	-
Proceeds from Long-Term Debt	-	-	-	-	-
Redemption of Long-Term Debt	-	-	-	-	-
Sales of Real Property	1,465	113	517	-	1,028
Proceeds from Sale of Capital	3	1	1	16	3
Issuance of Debt	-	-	-	-	-
Bond Premium	-	-	-	-	-
Transfers In	8,373	3,272	9,509	8,482	13,700
Transfers Out	(12,365)	(7,398)	(13,125)	(12,813)	(17,697)
Total Other Financing Sources (Uses)	(2,524)	(4,012)	(3,098)	(4,315)	(2,966)
Extraordinary Items	-	-	-	-	-
Net Change in Fund Balances	\$ 2,631	\$ 16,553	\$ 24,910	\$ 21,660	\$ 42,540
Debt Service as a Percentage of					
Noncapital Expenditures ¹	2.3%	2.3%	2.0%	1.5%	1.5%

**CITY OF VISALIA
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS**

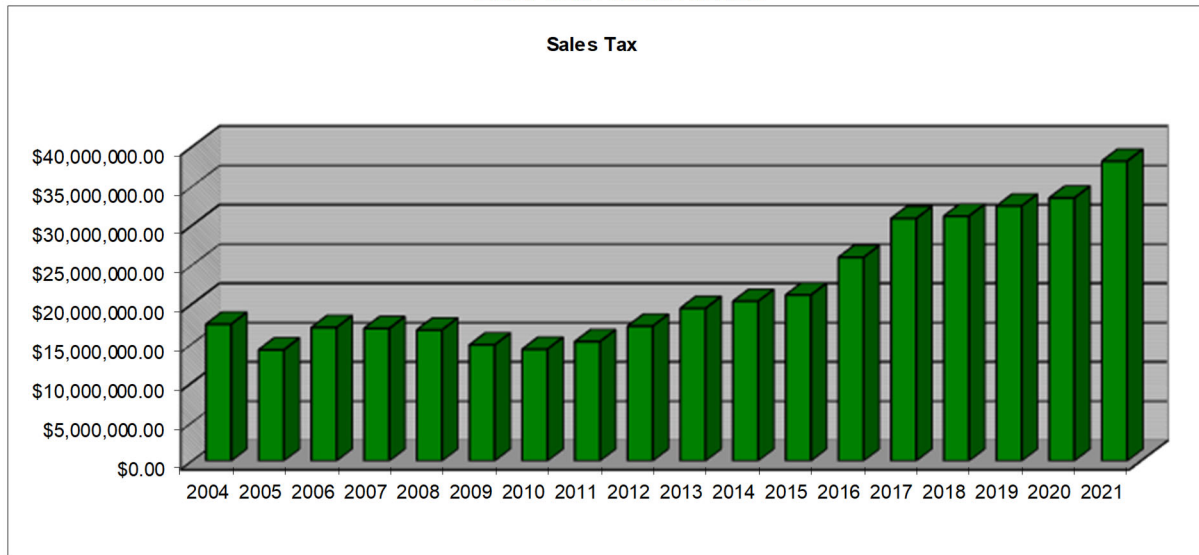
Calendar Year	Population (1)	Assessed Value (in thousands) (2)	Per Capita Assessed Value	Personal Income (in thousands) (3)	Per Capita Personal Income (3)	Unemployment Rate (4)
2012	127,061	\$ 7,906,416	\$ 62,225	\$ 14,531,771	\$ 32,237	16.5%
2013	128,443	7,700,933	59,956	15,283,723	33,690	14.5%
2014	129,481	8,079,201	62,397	16,941,984	37,117	13.2%
2015	128,447	8,628,953	67,179	17,105,786	37,300	11.0%
2016	130,977	9,110,634	69,559	17,578,692	38,145	10.3%
2017	133,151	9,580,740	71,954	18,466,575	39,756	9.9%
2018	136,246	10,001,046	73,404	18,679,327	40,206	9.6%
2019	138,207	10,601,276	76,706	19,973,932	42,845	9.1%
2020	138,649	11,145,062	80,383	NA	NA	17.1%
2021	139,254	11,789,750	84,664	NA	NA	11.1%

Sources: (1) State Department of Finance
 (2) Tulare County Auditor-Controller
 (3) US Department of Commerce Bureau of Economic Analysis*
 (4) US Department of Labor Bureau of Labor Statistics/State of California Employment Development Department*

* Rate for Tulare County as of June 30

Note:
 Personal Income & Per Capita Personal Income Data from the Bureau of Economic Analysis is only available through 2019.

CITY OF VISALIA SALES TAX COLLECTIONS LAST TEN FISCAL YEARS



Fiscal Year	Sales Tax Collections (1)	Increase/ (Decrease)	Increase/ (Decrease)
2004	17,405,790		
2005	14,136,164	\$(3,269,626)	-23.1%
2006	16,982,141	\$ 2,845,977	16.8%
2007	16,855,914	\$ (126,227)	-0.7%
2008	16,666,119	\$ (189,795)	-1.1%
2009	14,770,380	\$(1,895,739)	-12.8%
2010	14,220,827	\$ (549,553)	-3.9%
2011	15,190,095	\$ 969,268	6.4%
2012	17,151,558	\$ 1,961,463	11.4%
2013	19,415,284	\$ 2,263,726	11.7%
2014	20,314,545	\$ 899,261	4.4%
2015	21,111,143	\$ 796,598	3.8%
2016	25,897,731	\$ 4,786,588	18.5%
2017	30,835,833	\$ 4,938,102	16.0%
2018	31,140,177	\$ 304,343	1.0%
2019	32,434,989	\$ 1,294,812	4.0%
2020	33,448,353	\$ 1,013,364	3.0%
2021	38,133,578	\$ 4,685,225	12.3%
	Average		4.0%

Top 25 Sales Tax Contributors

ARCO AM/PM Mini Marts	McDonald's Restaurants
Best Buy Stores	MWI Veterinary Supply
Bluescope Buildings	Nissan of Visalia
Butler Animal Health Supply	Ross Stores
Chevron Service Stations	Save Mart Supermarkets
COSTCO Wholesale	Target Stores
Giant Chevrolet Company	Tri-Animal Health Services
HILTI	Visalia Buick GMC
Home Depot	Visalia Ford
J.C. Lansdowne	Visalia Toyota
Lampe Chrysler Dodge Jeep Ram	VWR International
Lawrence Tractor Co	Wal Mart Stores
Lowe's Home Improvement	

Note 1: Doesn't include Public Safety Proposition 172 sales tax revenue, or Measure T Public Safety sales tax revenue, Or Measure N sales tax revenue.

Debt Summary

Under the authority of the City Council and City Manager, the City issues debt, administers debt proceeds, makes debt service payments, provides financial reporting, and manages continuing disclosure and other post-issuance obligations.

The City will issue debt to finance the construction, acquisition, and rehabilitation of capital improvements and facilities, equipment, and land. Debt issuance may also be done to refinance or perform a refunding or restructuring of debt if it results in a savings for the City or some other benefit such as changing the term or amendments to any prohibitive covenants.

Debt Policy

The City of Visalia Debt Management Policy provides clear and comprehensive guidelines for the issuance and management of debt by the City to finance capital improvements, equipment acquisitions, and to meet other identified needs. The policy ensures fiscal responsibility but is not so restrictive that it interferes with the City's efforts to provide public services and facilities.

The City of Visalia Finance Director is responsible for the City's debt management which encompasses the following: debt issuance, administration of the debt proceeds, timely debt service payments, financial reporting, and continuing compliance with disclosure and other post-issuance obligations. Generally, the method of financing selected for debt issuance should be based on who will benefit and who should pay for the cost of the improvements. Changes in the economy and other unforeseen circumstances may require action which may deviate from this Debt Management Policy. In cases where exceptions to the Debt Management Policy may occur, City Council approval will be necessary for implementation.

Policy Goals

- The City is committed to long-term financial planning, maintaining an appropriate emergency reserve level and employing prudent practices in governance, management and budget administration. The City intends to issue debt for purposes stated in this Policy and to implement decisions incorporated in its biennial budget.
- The City will protect taxpayers and ratepayers by utilizing conservative financing methods and techniques to obtain the highest credit ratings possible to help minimize issuance costs and debt service interest expense.
- The City will provide accurate and timely financial disclosure and reporting.
- The City will comply with applicable State and Federal laws as it pertains to the maximum term of debt and the procedures for levying and imposing any related taxes, assessments, rates and charges.

Long-Term Debt Proceeds Acceptable Uses

- To finance the construction, acquisition, and rehabilitation of capital improvements and facilities, equipment, and land to be owned and operated by the City to provide services and/or benefit constituents over multiple years.
- To refinance, perform a refunding or restructuring of debt or similar obligations, subject to refunding objectives and parameters, that results in debt service savings or other benefits such as changes to the term or amendments to any prohibitive covenants.
- To finance the costs associated with a debt-financed project including project planning, design, engineering and other preconstruction costs; project associated furniture, fixtures and equipment; and costs associated with the financing itself including capitalized interest, required debt service reserves, underwriter's discount and all other issuance costs.

Long-Term Debt Financing Conditions

- The project to be financed must be approved by the City Council.
- The City has determined that the debt issuance complies with State and Federal Law.
- The issuance of the debt is projected to not affect the City's ability to meet future operating, capital, and reserve requirements.
- The maximum term of the debt issuance should not be longer than the expected useful life of the asset or improvement being financed.

Short-Term Debt Financing Conditions

- Short-term debt may be issued to provide financing for short-lived capital projects. For example, the City may undertake lease-purchase financing for equipment.
- Short-term debt such as lines of credit may be used to provide interim financing in connection with the implementation of a capital program or to smooth out the City's cash flow requirements.

Types of Debt That May Be Issued

- Lease Revenue Bonds (LRB's) and lease-backed Certificates of Participation (COP's) are debt obligations serviced by a lease payment from the City's general fund, an enterprise fund, or a special revenue fund. These long-term debt issues do not require voter approval as long as the lease meets certain conditions. These issues are typically secured by a lease-back agreement between the City and another public entity (e.g., Public Property Financing Corporation of California). A COP debt issue is the most common form of financing used by the City.
- Refunding Bonds are debt issues that refinance an existing bond issue. Refunding of outstanding bond issues shall be considered if a net present value savings will be achieved or if it is necessary to remove a burdensome or restrictive bond covenant. Refunding of outstanding bond issues can only occur if the outstanding bond issue is eligible for a prepayment.
- Revenue Bonds are debt obligations that the City's enterprise funds (e.g., Solid Waste, Wastewater) can use to finance projects. The bonds are repaid from the revenues generated by the enterprise fund that issued the debt.
- United States HUD Section 108 Loans are debt obligations that allow local governments to transform a small portion of their CDBG funds into federally guaranteed loans large enough to pursue physical and economic revitalization projects.
- General Obligation (GO) Bonds are debt obligations for major improvements or projects that are of community-wide benefit and use and serve the public good such as municipal facilities, roads, and parks. GO Bonds are backed by the full faith and credit of the City and are funded by ad valorem taxes. GO Bonds require 2/3 voter approval for issuance.
- Fixed or variable rate privately placed loans may be used as a means of financing if cost effective for the City.
- The City may borrow internally from other funds with surplus cash to meet short term needs in lieu of issuing debt. The City funds from which the money is borrowed from will be repaid with interest, accruing monthly at an interest rate based upon the average City earnings rate or Local Agency Investment Fund (LAIF), whichever is greater, plus 1%.

- Other forms of debt that could be useful to the City may be approved by City Council without an amendment to this policy.

Credit Ratings

The City strives to receive and maintain the highest possible credit ratings issued by the major credit rating agencies which consist of Standard and Poor's, Moody's, and Fitch. Currently, the City's Certificates of Participation Bonds are rated A+ by Standard and Poor's and the City's Successor Agency Tax Allocation Refunding Bonds are rated A- by Standard and Poor's. This table shows the credit rating scales used by the credit rating agencies for investment grade issues with AAA being the highest rating.

Credit Rating Scales by Agency		
Investment Grade		
S&P	Moody's	Fitch
AAA	Aaa	AAA
AA+	Aa1	AA+
AA	Aa2	AA
AA-	Aa3	AA-
A+	A1	A+
A	A2	A
A-	A3	A-
BBB+	Baa1	BBB+
BBB	Baa2	BBB
BBB-	Baa3	BBB-

Legal Debt Limit

The Government Code of the State of California provides for a legal debt limit of 15% of gross assessed valuation. Currently, the City of Visalia has no General Obligation Debt.

City of Visalia
LEGAL DEBT MARGIN INFORMATION
(In Thousands)

	Fiscal Year
	2021
Assessed valuation	\$ 11,789,750
Conversion percentage	25%
Adjusted assessed valuation	2,947,438
Debt limit percentage	15%
Debt limit	442,116
Total net debt applicable to limit: General obligation bonds	-
Legal debt margin	\$ 442,116
Total debt applicable to the limit as a percentage of debt limit	0.0%

NOTE:

The Government Code of the State of California provides for a legal debt limit of 15% of gross assessed valuation. However, this provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1981-82 fiscal year, each parcel is now assessed at 100% of market value (as of the most recent change in ownership for that parcel). The computations shown above reflect a conversion of assessed valuation data for each fiscal year from the current full valuation perspective to the 25% level that was in effect at the time that the legal debt margin was enacted by the State of California for local governments located within the state.

Source: City Finance Department
Tulare County Tax Assessor's Office

DEBT SERVICE SUMMARY 2022-23

	Beginning Principal 07/01/22	2022-23 Debt Service			Ending Principal 06/30/23
		Principal	Interest	Total	
GOVERNMENTAL ACTIVITY DEBT					
General Fund (001)					
2015 - Cert of Participation *	\$4,104,298	\$ 439,450	\$ 149,951	\$ 589,401	\$3,664,848
2014 VPFA - Cert of Participation Series (1)(2) (801)*	460,800	107,200	20,360	127,560	353,600
<i>Total General Fund (001)</i>	4,565,098	546,650	170,311	716,961	4,018,448
Measure T- Police (121)					
2015 - Cert of Participation *	1,053,829	112,800	38,490	151,290	941,029
<i>Total Measure T - Police (121)</i>	1,053,829	112,800	38,490	151,290	941,029
Police Impact Fees (106)					
2015 - Cert of Participation *	2,886,935	309,025	105,447	414,472	2,577,910
<i>Total Police Impact Fee (106)</i>	2,886,935	309,025	105,447	414,472	2,577,910
Other Funds					
Orchard Walk (383)	180,000	45,000	13,274	58,274	135,000
Village West (382)	5,674	5,674	375	6,049	0
<i>Total Other Funds</i>	185,674	50,674	13,649	64,323	135,000
Total Governmental Activity	\$ 8,691,536	\$ 1,019,149	\$ 327,897	\$ 1,347,046	\$ 7,672,388
BUSINESS-TYPE ACTIVITY DEBT					
Convention Center (413)					
2015 - Cert of Participation	2,929,938	313,725	107,050	420,775	2,616,213
2014 VPFA - Certificate of Participation (2) (413)	2,419,200	562,800	106,890	669,690	1,856,400
<i>Total Convention Center (413)</i>	5,349,138	876,525	213,940	1,090,465	4,472,613
Animal Shelter (406)					
2012 Animal Shelter Loan (406)	3,051,137	466,049	101,279	567,328	2,585,088
<i>Total Animal Shelter (406)</i>	3,051,136	466,049	101,279	567,328	2,585,088
Wastewater Treatment Plant Upgrade (431)					
Clean Water State Revolving (431)	86,775,191	2,542,949	1,822,279	4,365,228	84,232,242
<i>Total Wastewater (431)</i>	86,775,191	2,542,949	1,822,279	4,365,228	84,232,242
Total Business-Type Activity	\$ 95,175,465	\$ 3,885,523	\$ 2,137,498	\$ 6,023,021	\$ 91,289,943
SUCCESSOR AGENCY ACTIVITY DEBT					
Successor Agency					
2003 East Visalia District Tax Allocation Bond (397)*	1,090,000	200,000	47,188	247,188	890,000
2004 Mooney Area Loan (361)	1,015,619	138,346	42,770	181,116	877,273
<i>Total Successor Agency</i>	2,105,618	338,346	89,958	428,304	1,767,273
Total Successor Agency Activity	\$ 2,105,618	\$ 338,346	\$ 89,958	\$ 428,304	\$ 1,767,273
Total Government Wide Debt Service	\$ 105,972,619	\$ 5,243,018	\$ 2,555,353	\$ 7,798,371	\$ 100,729,603

(1) The 2014 VPFA issue Series proceeds and corresponding debt's proportionate allocation was 84% to Business-Type activity (Convention Center) and 16% to Governmental activity (General Fund).

* Debt service for bonded debt in the governmental funds (Certificates of Participation and Tax Allocation Bonds) is recorded as a net transfer from the governmental fund to the debt service fund listed above. The transfer amount may be offset by interest earnings on bond reserves or other income from allocations. For detailed information on Transfers, see the Transfer worksheet in the Financial Summaries Section. Notes, Loans and Capital leases for governmental funds will be presented as debt service expenditures in the governmental funds.

DEBT SERVICE SUMMARY 2023-24

	Beginning Principal 07/01/23	2023-24 Debt Service			Ending Principal 06/30/24
		Principal	Interest	Total	
<u>GOVERNMENTAL ACTIVITY DEBT</u>					
General Fund (001)					
2015 - Cert of Participation *	\$3,664,848	\$ 460,020	\$ 129,661	\$ 589,681	\$3,204,828
2014 VPFA - Cert of Participation Series (1)(2) (801)*	\$353,600	112,000	14,880	126,880	241,600
<i>Total General Fund (001)</i>	4,018,448	572,020	144,541	716,561	3,446,428
Measure T- Police (121)					
2015 - Cert of Participation *	\$941,029	118,080	33,282	151,362	822,949
<i>Total Measure T - Police (121)</i>	941,029	118,080	33,282	151,362	822,949
Police Impact Fees (106)					
2015 - Cert of Participation *	\$2,577,910	323,490	91,179	414,669	2,254,420
<i>Total Police Impact Fee (106)</i>	2,577,910	323,490	91,179	414,669	2,254,420
Other Funds					
Orchard Walk (383)	\$135,000	45,000	10,168	55,168	90,000
<i>Total Other Funds</i>	135,000	45,000	10,168	55,168	90,000
Total Governmental Activity	\$ 7,672,387	\$ 1,058,590	\$ 279,170	\$ 1,337,760	\$ 6,613,797
<u>BUSINESS-TYPE ACTIVITY DEBT</u>					
Convention Center (413)					
2015 - Cert of Participation	\$2,616,213	328,410	92,566	420,976	2,287,803
2014 VPFA - Certificate of Participation (2) (413)	\$1,856,400	588,000	78,120	666,120	1,268,400
<i>Total Convention Center (413)</i>	4,472,613	916,410	170,686	1,087,096	3,556,203
Animal Shelter (406)					
2012 Animal Shelter Loan (406)	\$2,585,088	482,266	85,062	567,328	2,102,822
<i>Total Animal Shelter (406)</i>	2,585,088	482,266	85,062	567,328	2,102,822
Wastewater Treatment Plant Upgrade (431)					
Clean Water State Revolving (431)	\$84,232,242	2,596,351	1,768,877	4,365,228	81,635,891
<i>Total Wastewater (431)</i>	84,232,242	2,596,351	1,768,877	4,365,228	81,635,891
Total Business-Type Activity	\$ 91,289,943	\$ 3,995,027	\$ 2,024,625	\$ 6,019,652	\$ 87,294,916
<u>SUCCESSOR AGENCY ACTIVITY DEBT</u>					
Successor Agency					
2003 East Visalia District Tax Allocation Bond (397)*	\$890,000	210,000	38,938	248,938	680,000
2004 Mooney Area Loan (361)	\$877,273	144,443	36,673	181,116	732,830
<i>Total Successor Agency</i>	1,767,273	354,443	75,611	430,054	1,412,830
Total Successor Agency Activity	\$ 1,767,273	\$ 354,443	\$ 75,611	\$ 430,054	\$ 1,412,830
Total Government Wide Debt Service	\$ 100,729,603	\$ 5,408,060	\$ 2,379,406	\$ 7,787,466	\$ 95,321,543

(1) The 2014 VPFA issue Series proceeds and corresponding debt's proportionate allocation was 84% to Business-Type activity (Convention Center) and 16% to Governmental activity (General Fund).

* Debt service for bonded debt in the governmental funds (Certificates of Participation and Tax Allocation Bonds) is recorded as a net transfer from the governmental fund to the debt service fund listed above. The transfer amount may be offset by interest earnings on bond reserves or other income from allocations. For detailed information on Transfers, see the Transfer worksheet in the Financial Summaries Section. Notes, Loans and Capital leases for governmental funds will be presented as debt service expenditures in the governmental funds.

**VISALIA PUBLIC FINANCE AUTHORITY
REFUNDING CERTIFICATES OF PARTICIPATION - 2014**

In 1996 the City issued debt for the purpose of refinancing two outstanding bond issues in an effort to reduce annual payments by extending the debt out an additional ten years. The City issued tax exempt Certificates of Participation (COP's) in the amounts of \$16,245,000 for Series 1996A and \$14,400,000 for Series 1996B. The purpose of these COP's was to (a) prepay the 1985 Visalia Convention Center Expansion project, originally executed in the amount of \$28,400,000; (b) prepay the 1991 Convention Center Expansion project, originally executed in the amount of \$6,200,000; and (c) purchase City Hall East.

In 2005 the City refunded the 1996 Certificates of Participation. The City refinanced its outstanding debt on the Convention Center and paid down the debt's principal by \$5 million. This action reduced the average interest cost from 5.7 to 4.0 percent and reduced the remaining term of the debt by 6 years.

In 2014 the City refunded the 2005 Certificates of Participation. The City refinanced its outstanding debt on the Convention Center to take advantage of historically low interest rates which results in an overall debt service savings.

The 2014 COP are split between Convention Center debt and General Fund debt. The General Fund is responsible for 16% of the debt and the Convention Center is responsible for 84% of the debt.

Original Principal Amount:	\$ 30,645,000
Amount refinanced May 2005:	\$ 21,590,000
Amount refinanced June 2014:	\$ 7,380,000
Amount paid off as of 7/1/14:	\$ 14,050,000
Principal Outstanding as of 7/1/14:	\$ 7,540,000
Principal Outstanding as of 7/1/16:	\$ 4,095,000
Issue Date:	June 2014
Maturity Date:	December 2025 (Fiscal Year 2025/26)
Interest Rate:	2 – 5% (varies by maturity date)
Tax Status:	Tax Exempt
Fund Type:	Debt Service
Ability to prepay:	Bonds maturing prior to Dec 1, 2024 are not subject to prepayment. Bonds maturing after Dec 1, 2025 may be paid off at any time after Dec 1, 2024 without premium.
Where does the money come from?	General Fund 16% / Convention Center 84%

2014 Refunding Certificates of Participation – Debt Service Schedule

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Balance</u>
2020/2021				3,520,000
2021/2022	640,000	156,800	796,800	2,880,000
2022/2023	670,000	127,250	797,250	2,210,000
2023/2024	700,000	93,000	793,000	1,510,000
2024/2025	735,000	57,125	792,125	775,000
2025/2026	775,000	19,375	794,375	0

SUCCESSOR AGENCY - EAST VISALIA – BOND 2003

Bonds were issued in 1990 for the East Visalia redevelopment area, which is roughly bound by the cross streets of Houston, Ben Maddox, Mineral King and Santa Fe. This bond issue repaid a portion of the East Area’s outstanding General Fund loan and funded various improvement projects. The redevelopment district’s purpose is to encourage better use of the area’s land resources. The debt is paid from future increased property tax resulting from increased assessed values, generated from the projects/improvements within the district.

In June 2003, the 1990 bonds were refunded to take advantage of the historically low interest rates and to obtain a fixed rate of interest. Interest ranges by maturity from 2.0% to 4.4%. The prior debt had a variable rate of interest with a cap of 15% and was susceptible to rate fluctuations. By refinancing to a fixed rate the City also eliminated the need for the letter of credit and associated costs. Additional principal was issued to fund the reserve requirement and issuance costs. The debt was transferred to the Successor Agency on February 1, 2012, as a result of the dissolution of the Visalia Redevelopment Agency.

Original Principal Amount:	\$ 5,000,000
Amount Issued June 2003:	\$ 5,185,000
Amount paid off as of 7/1/16:	\$ 2,925,000
Principal Outstanding as of 7/1/16:	\$ 2,260,000
Principal Outstanding as of 7/1/18:	\$ 1,815,000
Original Issue Date:	September 1990
Refunding Date:	June 2003
Maturity Date:	July 2026 (Fiscal Year 2026/27)
Interest Rate:	Fixed 2.00 – 4.38% (varies by maturity date)
Tax Status:	Tax Exempt
Fund Type:	Special Revenue
Ability to prepay:	Bonds maturing prior to Jul 1, 2013 are not subject to prepayment. Bonds maturing after July 1, 2014 may be paid off at any time after July 1, 2013 without premium.

Where does the money come from? Tax Increment Revenues

East Visalia Redevelopment – Debt Service Schedule

Fiscal Year	Principal		Interest		Fiscal Year	Balance
	July	July	January	Total		
2020/2021						1,280,000
2021/2022	190,000	27,513	27,513	245,026		1,090,000
2022/2023	200,000	23,594	23,594	247,188		890,000
2023/2024	210,000	19,469	19,469	248,938		680,000
2024/2025	220,000	14,875	14,875	249,750		460,000
2025/2026	225,000	10,063	10,063	245,126		235,000
2026/2027	235,000	10,281		245,281		-

SUCCESSOR AGENCY - MOONEY – LOAN 2004

Bonds were issued in 1993 for the Mooney Boulevard and Central Visalia redevelopment project areas to encourage better use of the area’s land resources. The bond proceeds repaid existing General Fund debt and funded projects in the two areas. The debt is paid from future increased property tax resulting from increased assessed values, generated from the projects/improvements within the district.

In November of 2004, the bonds were refinanced with Stockmen’s Bank at a variable not to exceed 6.0%. The Loan resets every five years and is currently 4.3%. The debt was transferred to the Successor Agency on February 1, 2012, as a result of the dissolution of the Visalia Redevelopment Agency.

Original Principal Amount:	\$ 3,374,975
Amount refinanced November 2004:	\$ 2,707,250
Amount paid off as of 7/1/16:	\$ 873,940
Principal Outstanding as of 7/1/16:	\$ 1,833,310
Principal Outstanding as of 7/1/18:	\$ 1,512,880
Original Issue Date:	November 1993
Maturity Date:	August 2028 (Fiscal Year 2027/28)
Interest Rate:	Reset every 5 years, currently 4.3% (Maximum 6.0%)
Fund Type:	Special Revenue
Where does the money come from?	Tax increment revenues

Mooney– Debt Service Schedule

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Balance</u>
2020/2021				1,148,125
2021/2022	132,506	48,610	181,116	1,015,619
2022/2023	138,346	42,770	181,116	877,273
2023/2024	144,443	36,673	181,116	732,830
2024/2025	150,720	30,397	181,116	582,110
2025/2026	157,452	23,665	181,116	424,658
2026/2027	164,391	16,725	181,116	260,268
2027/2028	171,636	9,480	181,116	88,632
2028/2029	88,631	1,927	90,558	

VILLAGE WEST - BONDS

The City issued a \$72,020 bond designated as the, "Limited Obligation Improvement Bonds, Village West Improvement Project, Series 2007" for the unpaid assessments levied upon the Village West Improvement Project special assessment district. The City then purchased the bonds for the City's cash portfolio. The bonds yield 6% and mature on September 2, 2022 and were for the construction of street improvements in the Village West Subdivision.

The Village West debt was issued in an effort to assist the community with the improvements of the subdivision. The debt issue is not an obligation of the City of Visalia. It is an obligation of the property owners of the subdivision who benefited from the infrastructure improvements.

Original Issue Date:	June 2007
Original Issue Amount:	\$ 72,020
Amount paid off as of 07/01/16:	\$ 33,252
Principal Outstanding as of 7/01/16:	\$ 38,768
Principal Outstanding as of 07/01/18:	\$ 24,586
Maturity Date:	September 2022 (Fiscal Year 2022/23)
Interest Rate:	Fixed 6.00%
Tax Status:	Tax Exempt
Fund Type:	Debt Service
Ability to prepay:	Outstanding bonds may be paid off, in whole or in part, on any interest date without premium.
Where does the money come from?	Property owners in the subdivision pay an annual special assessment with their property tax payment.

Village West Debt Service Schedule

Due Fiscal Year Ending June 30, Fiscal Year	Principal	Interest	County Fee	Total	Balance
2020/2021					10,403
2021/2022	4,728	624	35	5,386	5,675
2022/2023	5,674	340	35	6,049	0

ORCHARD WALK - BONDS

The City issued a \$675,000 bond designated as the, "Limited Obligation Improvement Bonds, Orchard Walk East and West Undergrounding Utilities Assessment District Improvement Bond, Series 2011" for the unpaid assessments levied upon the Orchard Walk East and West Undergrounding Utilities assessment district. The City then purchased the bonds for the City's cash portfolio. The bonds yield 6.75% and mature on September 2, 2026 and were for the construction of underground electrical utilities at the Orchard Walk East and West commercial shopping center on Dinuba Boulevard between Riggan Avenue and Shannon Parkway.

The Orchard Walk debt was issued in an effort to assist the developer with reimbursement for the improvements. The debt issue is not an obligation of the City of Visalia. It is an obligation of the property owners of the shopping center who benefited from the infrastructure improvements.

Original Issue Date:	August 2011
Original Issue Amount:	\$ 675,000
Amount paid off as of 07/01/16:	\$ 180,000
Principal Outstanding as of 7/01/16:	\$ 495,000
Principal Outstanding as of 07/01/18:	\$ 360,000
Maturity Date:	September 2026 (Fiscal Year 2026/27)
Interest Rate:	Fixed 6.75%
Tax Status:	Tax Exempt
Fund Type:	Debt Service
Ability to prepay:	Outstanding bonds may be paid off, in whole or in part, on any interest date without premium.
Where does the money come from?	Property owners in the shopping center pay an annual special assessment with their property tax payment.

Orchard Walk Debt Service Schedule

Due Fiscal Year Ending June 30, Fiscal Year	Principal	Interest	County Fee	Total	Balance
2020/2021					225,000
2021/2022	45,000	15,160	1,206	61,366	180,000
2022/2023	45,000	12,120	1,154	58,274	135,000
2023/2024	45,000	9,079	1,089	55,168	90,000
2024/2025	45,000	6,038	1,024	52,062	45,000
2025/2026	45,000	2,998	971	48,969	-

ANIMAL CONTROL FACILITY - 2012

On December 1, 2012, the City entered into a lease agreement with Municipal Finance Corporation for \$6,600,000 for the acquisition and construction of an animal control facility and shelter. The lease/leaseback involves two police substations and the animal control center site for the construction of the animal shelter. The fifteen year lease financing arrangement begins March 2013 at an interest rate of 3.45%. Principle and interest payments are due each September and March.

Original Principal Amount:	\$ 6,600,000
Amount paid off as of 7/1/16:	\$ 697,034
Principal Outstanding as of 7/1/16:	\$ 5,902,966
Principal Outstanding as of 7/1/18:	\$ 4,763,794
Issue Date:	December 2012
Maturity Date:	March 2028 (Fiscal Year 2027/28)
Interest Rate:	Fixed 3.45%
Tax Status:	Tax Exempt
Fund Type:	Business-Type
Ability to prepay:	Cannot be redeemed until March 21, 2018

Where does the money come from? General Fund Transfer

2012 Animal Control Facility – Debt Service Schedule

Due Fiscal Year Ending June 30, Fiscal Year	Principal	Interest	Total	Balance
2020/2021				3,501,513
2021/2022	450,377	116,951	567,328	3,051,137
2022/2023	466,049	101,279	567,328	2,585,088
2023/2024	482,266	85,062	567,328	2,102,822
2024/2025	499,048	68,280	567,328	1,603,775
2025/2026	516,413	50,914	567,328	1,087,361
2026/2027	534,383	32,944	567,328	552,978
2027/2028	552,978	14,349	567,328	(0)

2015 CERTIFICATES OF PARTICIPATION

On September 10, 2015, the City issued \$17,910,000 of 2015 Certificates of Participation to (a) construct and equip the Visalia Emergency Communications Center (VECC), (b) to replace the City's Computer Aided Dispatch and Records Management System (CAD/RMS), (c) to make certain improvements to the Visalia Convention Center, (d) to purchase a municipal bond debt service reserve insurance policy for deposit into a debt service reserve fund established for the Certificates, and (e) to pay the costs related to the execution and delivery of the Certificates. The fifteen year financing arrangement begins December 2015 at interest rates ranging from 2% to 5% depending on maturity date. Principle and interest payments are due each June and December.

The 2015 COP are split between Convention Center debt, General Fund debt, Measure T debt, and Police Impact Fees debt. The General Fund is responsible for 37.4%, the Convention Center is responsible for 26.7%, the Measure T Fund is responsible for 9.6%, and Police Impact Fees are responsible for 26.3% of the debt.

Original Principal Amount:	\$ 17,910,000
Amount paid off as of 7/1/16:	\$ 1,267,756
Principal Outstanding as of 7/1/16:	\$ 17,105,000
Principal Outstanding as of 7/1/18:	\$ 15,180,000
Issue Date:	September 2015
Maturity Date:	December 2029 (Fiscal Year 2029/30)
Interest Rate:	2 – 5% (varies by maturity date)
Tax Status:	Tax Exempt
Fund Type:	Debt Service
Ability to prepay:	Bonds maturing prior to Dec 1, 2024 are not subject to prepayment. Bonds maturing after Dec 1, 2025 may be paid off at any time after Dec 1, 2024 without premium.

Where does the money come from?	General Fund 37.4% / Convention Center 26.7% / Measure T 9.6% / Police Impact Fees 26.3%
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2015 Certificates of Participation – Debt Service Schedule

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Balance</u>
2020/2021				12,100,000
2021/2022	1,125,000	452,563	1,577,563	10,975,000
2022/2023	1,175,000	400,938	1,575,938	9,800,000
2023/2024	1,230,000	346,688	1,576,688	8,570,000
2024/2025	1,295,000	283,563	1,578,563	7,275,000
2025/2026	1,360,000	217,188	1,577,188	5,915,000
2026/2027	1,415,000	161,963	1,576,963	4,500,000
2027/2028	1,455,000	118,913	1,573,913	3,045,000
2028/2029	1,500,000	73,650	1,573,650	1,545,000
2029/2030	1,545,000	25,106	1,570,106	-

WWTP Clean Water State Revolving

On March 27, 2014 the City of Visalia entered into agreement No. 13-818-550 with the State of California Water Resources Control Board for the maximum amount of \$117,490,000. The objective of the Wastewater Treatment Plant Upgrade is to produce recycled water suitable for the identified reuses in conformance with California Administrative Code Title 22 with a plant capacity of 22 million gallons per day. The reuses specified in the agreement point to recycled water for irrigation of the Valley Oaks Gold Course, Highway 198 and 99 interchange, local airport, parks, and agricultural land within the city. It would also allow for water exchange with Tulare Irrigation District.

The support facilities include an administration building, a 1 MW solar photovoltaic facility (to mitigate the project's power consumption), a new seepage receiving station, a primary sludge pipeline, primary sludge pumps, plant drain system flow meters, SCADA system, emergency backup generators, and an upgraded plant wide electrical.

The 30 year financing arrangement begins September 2018 at an interest rate of 2.1%. Principle and interest payments are due each September.

Original Principal Amount:	\$ 117,490,000
Amount borrowed as of 7/1/17:	\$ 92,580,432
CPI Interest as of 7/1/17:	\$ 3,459,927
Amount paid off as of 7/1/17:	\$ 0.00
Principal Outstanding as of 7/1/17:	\$ 96,040,359
Issue Date:	March 27, 2014
Maturity Date:	9/13/47 (Fiscal Year 2047/48)
Interest Rate:	2.1%
Tax Status:	Tax Exempt
Fund Type:	Business Type Activity
Ability to prepay:	Ability to prepay at any time

Where does the money come from? WWTP

WWTP Clean Water State Revolving – Debt Service Schedule

Due Fiscal
Year
Ending
June 30,

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Balance</u>
2020/2021				89,265,835
2021/2022	2,490,645	1,874,583	4,365,228	86,775,190
2022/2023	2,542,949	1,822,279	4,365,228	84,232,241
2023/2024	2,596,351	1,768,877	4,365,228	81,635,890
2024/2025	2,650,874	1,714,354	4,365,228	78,985,016
2025/2026	2,706,542	1,658,685	4,365,228	76,278,474
2026/2027	2,763,380	1,601,848	4,365,228	73,515,094
2027/2028	2,821,411	1,543,817	4,365,228	70,693,683
2028/2029	2,880,660	1,484,567	4,365,228	67,813,023
2029/2030	2,941,154	1,424,073	4,365,228	64,871,868
2030/2031	3,002,919	1,362,309	4,365,228	61,868,950
2031/2032	3,065,980	1,299,248	4,365,228	58,802,970
2032/2033	3,130,365	1,234,863	4,365,228	55,672,605
2033/2034	3,196,103	1,169,125	4,365,228	52,476,501
2034/2035	3,263,221	1,102,007	4,365,228	49,213,280
2035/2036	3,331,749	1,033,479	4,365,228	45,881,531
2036/2037	3,401,716	963,512	4,365,228	42,479,816
2037/2038	3,473,152	892,076	4,365,228	39,006,664
2038/2039	3,546,088	819,140	4,365,228	35,460,576
2039/2040	3,620,556	744,672	4,365,228	31,840,020
2040/2041	3,696,587	668,640	4,365,228	28,143,433
2041/2042	3,774,216	591,012	4,365,228	24,369,217
2042/2043	3,853,474	511,754	4,365,228	20,515,743
2043/2044	3,934,397	430,831	4,365,228	16,581,346
2044/2045	4,017,020	348,208	4,365,228	12,564,326
2045/2046	4,101,377	263,851	4,365,228	8,462,949
2046/2047	4,187,506	177,722	4,365,228	4,275,443
2047/2048	4,275,443	89,784	4,365,228	0

Budget & Fiscal Policies

Budget and Fiscal Policies**FINANCIAL PLAN PURPOSE**

- A. **Two-Year Budget** - The City uses a two-year financial plan, emphasizing long-range planning and effective program management. The benefits identified from using a two-year plan are:
1. Reinforces the importance of long-range planning in managing the City's fiscal affairs,
 2. Concentrates on developing and budgeting for the accomplishment of significant objectives,
 3. Establishes realistic timeframes for achieving objectives,
 4. Creates a pro-active budget that provides for stable operations and assures the City's long-term fiscal health,
 5. Promotes more orderly spending patterns, and
 6. Reduces the amount of time and resources allocated to preparing annual budgets.
- B. **Measurable Objectives** - The two-year financial plan establishes measurable program objectives and allows reasonable time to accomplish those objectives.
- C. **Operating Carryover** - Operating program appropriations not spent during a fiscal year may be carried over for specific purposes into the following fiscal year with the approval of the City Manager or designee.
- D. **Goal Status Reports** - The status of major program objectives will be formally reported to the Council on an ongoing, periodic basis or more often, if appropriate, via the budget.
- E. **Mid-Year Budget Reviews** - The Council will formally review the City's fiscal condition, and amend appropriations if necessary, based on an analysis of the first six months of each fiscal year.
- F. **Balanced Budget** - The City will maintain a balanced budget over the two-year period of the financial plan.
1. Operating revenues must fully cover operating expenditures, including debt service and operating transfers, unless Council has a planned use of available fund balance.
 2. General Fund ending fund balance and enterprise funds ending working capital should be maintained at 25% of operating expenditures.
 3. Total expenditures can exceed operating revenues in a given year; however, in this situation, beginning fund balance can only be used to fund capital improvement plan projects, or other "one-time", non-recurring expenditures.

FINANCIAL REPORTING AND BUDGET ADMINISTRATION

- A. **Annual Reporting** - The City will prepare annual financial statements as follows:
1. In accordance with Charter requirements, the City will contract for an annual audit by a qualified independent certified public accountant. The City will strive for an unqualified auditor's opinion.
 2. The City will use generally accepted accounting principles in preparing its annual financial statements, and will strive to meet the requirements of the Government Finance Officers Association's (GFOA) Award for Excellence in Financial Reporting program.
 3. The City will issue audited financial statements within 210 days after the fiscal year-end.
- B. **Budget Administration** - As set forth in the City Charter, the Council may amend or supplement the budget at any time after its adoption by majority vote of the Council members. The City Manager has the authority to make administrative adjustments to the budget as long as those changes will not exceed a fund's appropriation for that year.
1. The City will use guidelines established by the GFOA's recommended practices on budgeting in preparing its biennial budget. The City will strive to meet the requirements of the GFOA's Distinguished Budget Presentation Award.

GENERAL REVENUE MANAGEMENT

- A. **Diversified and Stable Base** - The City will seek to maintain a diversified and stable revenue base to assist in its protection from short-term fluctuations in any one revenue source.
- B. **Long-Range Focus** - To emphasize and facilitate long-range financial planning, the City will maintain a five-year financial plan, at least in the General Fund.

USER FEES (COST RECOVERY)

- A. **Ongoing Review** - Fees will be reviewed and updated annually, and biennially when appropriate, to ensure that they keep pace with changes in increased costs as well as changes in methods of service delivery.
- B. **User Fee Cost Recovery Levels** - In setting user fees and cost recovery levels, fees will equal the cost unless some public purpose can be identified.
- C. **Program Subsidy** - The City will biennially review user fees and charges and report to the Council the amount of program subsidy, if any, that is being provided by the General or Enterprise Funds.

DEBT MANAGEMENT

- A. Debt maturity should be no longer than the useful life of the underlying asset.
- B. Debt should be only for capital assets and not operations.
- C. May not exceed 15% of assessed value of the asset.

APPROPRIATIONS LIMITATION

- A. The Council will annually adopt a resolution establishing the City's appropriation limit calculated in accordance with Article XIII-B of the Constitution of the State of California, Section 7900 of the State of California

Government Code, and any other voter approved amendments or state legislation that affect the City's appropriation limit.

- B. The supporting documentation used in calculating the City's appropriation limit and projected appropriations subject to the limit will be available for public and Council review prior to Council consideration of a resolution to adopt an appropriation limit. The Council will generally consider this resolution in connection with final approval of the budget.
- C. The City will strive to develop revenue sources, both new and existing, which are considered non-tax proceeds in calculating its appropriations subject to limitation.

CAPITAL IMPROVEMENT PLAN (CIP)

- A. **CIP Projects - In excess of \$10,000.** Construction projects and equipment purchases which cost \$10,000 or more will be included in the Capital Improvement Plan (CIP); minor capital outlays of less than \$10,000 will be included with the operating program budgets.
- B. **CIP Purpose** - The purpose of the CIP is to systematically plan, schedule, and finance capital projects and equipment purchases to ensure cost-effectiveness as well as conformance with established policies. This is a six-year plan. The CIP will reflect a balance between capital replacement projects that repair, replace or enhance existing facilities, equipment or infrastructure; and capital facility projects that significantly expand or add to the City's existing fixed assets.
- C. **Project Manager** - Every CIP project will have a project manager who will prepare the project proposal, ensure that required phases are completed on schedule, authorize all project expenditures, request grant or other reimbursements, ensure that all regulations and laws are observed, and periodically report project status.
- D. **CIP Review Committee** - Headed by the Administrative Services Director or designee, this Committee will review project proposals, determine project phasing, recommend project managers, review and evaluate the draft CIP budget document, and report CIP project progress on an ongoing basis to the City Manager.
- E. **CIP Appropriation.** Unlike operating appropriations that lapse at the end of the fiscal year, CIP appropriations continue until the project is completed or specifically de-funded.

Investment Policy

CITY OF VISALIA

Statement of Investment Policy

INTRODUCTION

The City of Visalia (The City) strives to maintain the level of investment of all funds as near 100% as possible through daily and projected cash flow determinations. Investments are made so maturities match or precede the cash needs of the City. The City will insure that principal invested is protected from loss while maintaining adequate cash availability and maximizing yield on invested funds.

The basic premise underlying the City's investment philosophy is to insure that money is always available when needed. A minimum amount of 6% of the adopted operating budget is maintained in immediately available investments, such as the State Treasurer's Local Agency Investment Fund or other cash equivalents. This may include commercial paper, banker's acceptances, or new repurchase agreements.

The City's portfolio will be limited to an average life of three years or less. When the market warrants purchase of longer maturities to capture a higher rate of return, purchases will be limited to United States Treasury Notes and Bonds, Federal Agencies, Medium Term Notes, and Mortgage Backed Securities.

The City will attempt to ladder the portfolio with staggered maturities so that a portion of the portfolio will mature each year. In addition, the economy and various markets are monitored carefully to assess the probable course of interest rates. In a market with low or increasing interest rates, the City will attempt to invest in securities with shorter maturities. This makes funds available for other investments when the interest rates are higher. When interest rates appear to be near a relative high rate, the City will attempt to purchase investments with medium to long-term maturities to lock in the higher rate of return. When interest rates are falling, the City will invest in securities with longer maturities to hold the higher rate for a longer period of time.

The City will also take advantage of any new investment instrument that becomes eligible for municipal investment only after a detailed review of the investment, and its safety, liquidity and yield are completed.

1.0 Policy

It is the policy of the City to invest public funds in a manner which will provide the greatest security with the maximum investment return while meeting the daily cash flow demands of the entity and conforming to all state and local statutes governing the investment of public funds.

2.0 Scope

It is intended that this Investment Policy cover all funds and investment activities under the direct authority of the City organization.

3.0 Prudence

As a charter city, the City operates its pooled cash investments under the prudent investor rule. Investments shall be made with the judgment and care, under the circumstances then prevailing which investors of prudence, discretion, and intelligence exercise in the management of their own affairs, not for speculation, but for investment, considering the probable safety of their capital as well as the probable income to be derived. This affords the City a broad spectrum of investment opportunities as long as the investment is deemed prudent and is allowable under current legislation of the State of California, the charter of the City, and this investment policy. Investments will be made in a range of instruments to insure diversification of the City's portfolio and liquidity of assets in an emergency situation.

3.1 The standard of prudence to be used by investment officials shall be the "prudent person" standard and shall be applied in the context of managing an overall portfolio. Investment officers acting in accordance with written procedures and the investment policy and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price changes, provided deviations from expectations are reported in a timely fashion and appropriate action is taken to control adverse developments. Future State of California legislative actions affecting this investment policy (adding further restrictions to the type and length of investments) shall not apply to those investments held prior to the enactment of said legislation unless specifically identified in the legislative action.

4.0 Objective

The primary objectives, in priority order, of the City of Visalia's investment activities shall be:

4.1 Safety: Safety of principal is the foremost objective of the investment program. Investments of the City shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. The objective will be to mitigate credit risk and interest rate risk.

Credit Risk, which is the risk of loss due to the failure of the security issuer or backer, will be minimized by:

Limiting investments to the types of securities listed in Section 8.0 of this Investment Policy

Pre-qualifying the financial institutions, broker/dealers, intermediaries, and advisers with which the City will do business in accordance with Section 7.0

Diversifying the investment portfolio so that the impact of potential losses from any one type of security or from any one individual issuer will be minimized.

Interest Rate Risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by:

Structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity

Investing funds primarily in shorter-term securities, money market mutual funds, or similar investment pools and limiting the average maturity of the portfolio in accordance with this policy as outlined in Section 13.0.

4.2 Liquidity: The City's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements which might be reasonably anticipated.

4.3 Return on Investments: The City's investment portfolio shall be designed with the objective of attaining a rate of return throughout budgetary and economic cycles, commensurate with the City's investment risk constraints and the cash flow characteristics of the portfolio. Securities shall generally be

held until maturity with the following exceptions:

- A security with declining credit may be sold early to minimize loss of principal.
- A security swap would improve the quality, yield, or target duration in the portfolio.
- Liquidity needs of the portfolio require that the security be sold.

5.0 Delegation of Authority:

Authority to manage the City's investment program is derived from the City's Charter. On November 21, 1983 Council delegated responsibility (Resolution 83-96) for the investment program is to the Finance Director (Treasurer), who shall establish written procedures for the operation of the investment program consistent with this investment policy. Procedures should include reference to: safekeeping, repurchase agreements, wire transfer agreements, banking service contracts and collateral/depository agreements. Such procedures shall include explicit delegation of authority to persons responsible for investment transactions. No person may engage in an investment transaction except as provided under the terms of this policy and the procedures established by the Treasurer. The Treasurer shall be responsible for all transactions undertaken and shall establish a system of controls to regulate the activities of subordinate officials. Annually, Council will review and adopt by resolution the updated Investment Policy, in which Council will delegate responsibility for the investment program to the Treasurer.

6.0 Ethics and Conflicts of Interest

Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Employees and investment officials shall disclose to the Treasurer any material interests in financial institutions that conduct business within this jurisdiction, and they shall further disclose any large personal financial/investment positions that could be related to the performance of the City, particularly with regard to the time of purchases and sales.

7.0 Authorized Financial Dealers and Institutions:

The Treasurer will maintain a list of financial institutions authorized to provide investment services. In addition, a list will also be maintained of approved security broker/dealers selected by credit worthiness who are authorized to provide investment services in the State of California. These may include "primary" dealers or regional dealers that qualify under Securities & Exchange Commission Rule 15C3-1 (uniform net capital rule). No public deposit shall be made except in a qualified public depository as established by State laws.

All financial institutions and broker/dealers who desire to become qualified bidders for investment transactions must supply the Treasurer with the following:

- Audited Financial Statements
- Proof of National Association of Security Dealers certification
- Completed broker/dealer questionnaire
- Certification of having read this investment policy
- Compliance with City of Visalia insurance requirements for professional services agreements for general, professional and automotive liability.

An annual review of the financial condition and registrations of qualified bidders will be conducted by the Treasurer. In addition, a current audited financial statement is required to be on file for each financial institution and broker/dealer in which the City conducts investment transactions.

The City shall also be open to contracting investment management services for a portion of the portfolio.

That portion shall be limited to longer term investments of two years or longer. Any investment management firm contracted shall meet criteria established by the Treasurer. All investments made under contract will be purchased in the City's name and in accordance with the guidelines established by the City's investment policy.

8.0 Authorized and Suitable Investments

The City is empowered by statute to invest in the following types of securities. Any instrument not expressly permitted is prohibited. Specific limitations are provided on the maximum allowable percentage per investment category and further limitations by issuer within each investment category. With the exception of insured and/or collateralized bank deposits, overnight repurchase agreements, U.S. Government securities, including its agencies and instrumentalities, and authorized pools, no more than 10% of the City's aggregate investment portfolio may be invested in securities of a single issuer regardless of sector. Any percentage limitation for a particular category of investment is only applicable at the time of purchase.

A. Securities of the U.S. Government

Securities of the U.S. Government include U.S. Treasury bills, notes and bonds.

U.S. Treasury Bills - are issued by the U.S. Treasury and are available in maturities out to one year.

They are non-interest bearing and sold on a discount basis. The face amount is paid at maturity.

Treasury Notes - are issued by the U.S. Treasury with maturities from two to ten years. They are issued in coupon form and many issues are also available in registered form. Interest is payable at six month intervals until maturity.

Treasury Bonds - are issued by the U.S. Treasury with maturities of ten years to thirty years. The City may purchase the interest and/or principal of a U.S. Treasury Bond. A principal only instrument is commonly called a "stripped" or "zero" coupon. Stripped coupons are sold at a discount basis. The face amount is paid at maturity.

B. Securities of U.S. Government Agencies

The capital of U.S. government agencies was initially financed by the United States Treasury. As the agencies have grown and operated profitably over the years, the Treasury's investment has been replaced in a large measure by private capital. At the present time, obligations of only a few agencies are backed by the full faith and credit of the U.S. Government. The obligations of all the federal agencies described in the following sections are not guaranteed by the U.S. Government with the exception of Government National Mortgage Association, but are considered to be investments of the highest quality.

Federal National Mortgage Association - (Fannie Mae) Is a quasi- public corporation created by an act of Congress to assist the home mortgage market by purchasing mortgages insured by the Federal Housing Administration and the Farmers Home Administration, as well as those guaranteed by the Veterans Administration. FNMA issues Notes and Bonds. Notes are issued with maturities of less than one year with interest paid at maturity. Bonds are issued for 15 and 30 year maturities with interest paid semi-annually. Interest is computed on a 30/360 day basis. There is a strong secondary market in these securities. A secondary market means these instruments are actively traded; they are bought and sold daily.

Government National Mortgage Association - (Ginnie Mae) is a wholly owned corporate instrumentality of the United States within the Department of Housing and Urban Development. A certificate collateralized by FHA/VA residential mortgages represents a share in a pool of FHA or VA mortgages. Ginnie Mae's are registered securities. Principal and interest are paid monthly and sent directly from the issuer of the pool, usually a mortgage banker, to the City. Original maturities range from 12 to 30 years

with a 7 to 12 year assumed average life. (Assumed average life is due to prepayments of mortgages).

Federal Home Loan Banks - provide credit to member lending institutions such as savings and loan associations, cooperative banks, insurance companies and savings banks. The agency offers bonds in the public market with maturities of one year to ten years. These bonds are usually offered on a quarterly basis depending on the current demands of the housing industry. Interest is paid semi-annually on a 30/360 day basis.

Federal Farm Credit Banks - are debt instruments issued to meet the financial needs of farmers and the national agricultural industry. Discount notes are issued monthly with 6 and 9 month maturities. Discount notes pay interest at maturity. Longer term debentures (2-5 years) are also issued. Debentures pay interest semi-annually on a 30/360 day basis. These issues enjoy an established secondary market.

Small Business Administration Loans - (SBA) The Small Business Administration is an independent agency of the United States government which furnishes financial and management assistance to small businesses. The SBA guarantees the principal portion of the loans it approves. The City purchases the guaranteed portion of these loans. Maturity can be for 1 year to 30 years. These loans can be either set at a fixed rate or variable rate which is usually tied to the prime rate. Principal and interest are paid monthly on a 30/360 day basis.

Federal Home Loan Mortgage Corporation - (Freddie Macs) A publicly held government-sponsored enterprise created on July 24, 1970 pursuant to the Federal Home Loan Mortgage Corporation Act, Title III of the Emergency Home Finance Act of 1970, as amended. Freddie Mac's statutory mission is to provide stability in the secondary market for home mortgages, to respond appropriately to the private capital market and to provide ongoing assistance to the secondary market for home mortgages by increasing the liquidity of mortgage investments and improving the distribution of investment capital available for home mortgage financing. Maturity can be for 1 year to 30 years. These loans can be either set at a fixed rate or variable rate.

Other U.S. government securities available to the City for investment purposes include: Student Loan Marketing Association (SLMA or Sallie Mae), Aid for International Development (AID), and debentures of Tennessee Valley Authority (TVA). However, these instruments are not offered on a regular basis and do not offer the same liquidity as the before mentioned instruments.

C. Securities of the State of California or Its Sub-Divisions

The State of California and its sub-divisions occasionally provide a good investment alternative, such as notes, bonds and other evidences of indebtedness. They are used to meet the financial needs of State, or other agencies of the State. These investments, during certain market conditions, can provide a higher yield even without the tax benefit that the private sector takes advantage of. The City will only purchase California securities with credit ratings of A or better by a nationally recognized rating agency; and with maturities of 5 years or less. Their interest is calculated on a 30/360 day basis like Agency bonds. Interest is paid semi-annually.

D. Time Deposits and Certificates of Deposit

Time Deposits are placed with commercial banks, savings association, or state or federal credit unions. A time deposit is a receipt for funds deposited in a financial institution for a specified period of time at a specified rate of interest. Generally, the time is 3 months to 2 years. Denominations can be any agreed upon amount and interest is normally calculated using actual number of days on a 360-day year and paid monthly. Deposits are insured by the Federal Deposit Insurance Corporation (FDIC) currently up to \$250,000 per institution and Certificates of Deposit can be supported by either 110% U.S. Government agency notes or 150% mortgages currently held by the bank or savings and loan.

An institution must meet the following criteria to be considered by the City:

- The institution must maintain a net worth to asset ratio of at least 3% and a positive earnings record.
- The institution must make available a current FDIC call report or FHLB report. A call report presents the solvency of the institution to the agency with oversight responsibility of that institution.

E. Negotiable Certificates of Deposit

Negotiable Certificates of Deposit are a form of Certificate of Deposit which have been an important money market instrument since 1961 when commercial banks began issuing them and a secondary market developed to provide liquidity. Since these certificates of deposit can be traded in the secondary market, they are negotiable instruments, hence their name negotiable certificate of deposit. They are supported only by the strength of the institution from which they are purchased. Interest is paid semi-annually computed on a 30/360 day basis. Maturities range from 3 months to 2 years. Negotiable Certificates of Deposit are generally issued in blocks of \$1 million, \$5 million, \$10 million, etc.

The City will restrict its investments in Negotiable Certificates of Deposit to the 100 largest United States banks according to asset size. The profitability of the financial institution as well as its financial stability is also taken into account prior to placing the investment.

F. Banker's Acceptance Notes

A banker's acceptance (B.A.) is a unique credit instrument used to finance both domestic and international transactions. As a money market instrument, it is an attractive short-term investment. When a bank "accepts" such a time draft, it becomes, in effect, a predated certified check payable to the bearer at some future, specified date. Little risk is involved because the commercial bank assumes primary liability once the draft is accepted. Banker's acceptances are frequently in odd amounts. Maturities normally range from 30 up to 180 days. Banker's acceptances are sold at a discount. This means the face amount is received at maturity. The City will purchase Banker's acceptances from only the 100 largest United States banks according to asset size. The profitability of the financial institution as well as its financial stability is also taken into account prior to placing the investment.

G. Commercial Paper

Commercial paper is the trade name applied to unsecured promissory notes issued by finance and industrial companies to raise funds on a short term basis. Commercial paper can be purchased on an interest bearing or discount basis. Interest bearing instruments pay interest semi-annually. Discounted instruments pay interest at maturity. The City will invest in commercial paper only if the paper attains the highest ranking or attains the highest letter and number rating as provided for by a nationally recognized statistical-rating organization (NRSRO). Maturities range from 30 to 180 days with interest computed on a 30/360 day basis.

H. Medium Term Notes

In recent years, this financing mechanism has grown, providing capital to the private sector, and diminishing the Negotiable Certificate of Deposit market. The trend towards medium term notes is related to buyer and seller flexibility and convenience. The notes are issued on any given date and maturing on a negotiated date. They generally range from 2 to 5 years in maturity. This market provides an excellent alternative to Negotiable C.D.'s. The City will only purchase Medium Term Notes with credit ratings of A or better by a nationally recognized rating agency; and with maturities of 5 years or less. Their interest is calculated on a 30/360 day basis like Agency bonds. Interest is paid semi-annually.

I. Local Agency Investment Fund

The Local Agency Investment Fund (LAIF) was established by the State to enable treasurers to place funds in a pool for investment. The LAIF has been particularly beneficial to those jurisdictions with small portfolios. Each agency is limited to an investment of \$75.0 million per account. The City uses this fund for short term liquidity, investment, and yield when rates are declining. Funds are available on demand and interest is paid quarterly.

J. Repurchase Agreement

Closely associated with the functioning of the Federal funds market is the negotiation of repurchase agreements or repo's. Banks may buy temporarily idle funds from a customer by selling U.S. Government or other securities with the contractual agreement to repurchase the same security on a future date determined by negotiation. For the use of funds, the customer receives an interest payment from the bank; the interest rate reflects both the prevailing demand for Federal funds and the maturity of the repo. Repurchase Agreements are usually executed for \$100,000 or more. The City will require physical delivery of the securities backing the repo to its safekeeping agent. The institution from which the City purchases a repo must transfer on an ongoing basis sufficient securities to compensate for changing market conditions and to insure that the market value of securities is valued at 102 percent or greater of the funds borrowed against those securities. Generally, maturities range from 1 to 90 days with interest paid at maturity, and may not exceed one year. A Master Repurchase Agreement is required.

K. Reverse Repurchase Agreements

Reverse Repurchase Agreements, on the other hand simply reverses the above process of purchasing repurchase agreements. The City, in effect, sells a particular security to a firm for a stated period of time, not to exceed 92 days. Interest is paid at maturity. The City pays the firm interest on the cash it receives while receiving the interest on original security. The City will in turn purchase a short term security at a higher rate of interest. Reverse repurchase agreements may also be used to alleviate a temporary cash shortage. The City of Visalia will never utilize the reverse repurchase agreement in order to meet its cash needs. Reinvestment of reverse repurchases will be in securities of shorter or equal maturities to a reverse repurchase agreement. Reverse repurchase agreements cannot exceed 20% of the investment portfolio.

L. Money Market Mutual Funds

Money Market Mutual Funds are shares issued by diversified management companies who invest in the securities and obligations as authorized by subdivisions (a) to (j), inclusive, or subdivisions (m) or (n) of Government Code Section 53630 and comply with the investment restrictions of Article 2 (commencing with Section 53630 of the California Government Code). To be eligible for investment pursuant to this subdivision, these companies shall either: (1) attain the highest ranking or the highest letter and numerical rating provided by not less than two nationally recognized rating services, or (2) have an investment adviser registered with the Securities and Exchange Commission with not less than five year's experience investing in the securities and obligations as authorized by subdivisions (a) to (j), inclusive, or subdivisions (m) or (n) of Government Code section 53630, and with assets under management in excess of five hundred million dollars (\$500,000,000). The purchase price of shares purchased pursuant to this subdivision shall not include any commission that these companies may charge and shall not exceed 20 percent of the investment portfolio.

M. Investment Pools other than LAIF

Managed Investment Pool's pursuant to California Government Code Section 53601 (p) for which shares of beneficial interest issued by a joint powers authority organized pursuant to California Government Code Section 6509.7 that invests in the securities and obligations authorized in subdivisions (a) to (q), inclusive. Each share shall represent an equal proportional interest in the underlying pool of securities owned by the joint powers authority. To be eligible under this section, the joint powers authority issuing the shares shall have retained an investment adviser that meets all of the following criteria:

1. The advisor is registered or exempt from registration with the Securities and Exchange Commission.
2. The advisor has not less than five years of experience investing in the securities and obligations authorized in subdivisions (a) to (q), inclusive.
3. The advisor has assets under management in excess of five hundred million dollars (\$500,000,000).

9.0 Other Investment Pools:

A thorough investigation of investment pools, as authorized by statute, shall be conducted prior to the City's investment. The City uses the Local Agency Investment Fund (LAIF) that was established by the State to enable treasurers to place funds in a pool for investments. Any pool shall provide the following:

- A description of eligible investment securities, and a written statement of investment policy and objectives (i.e. are reserves, retained earnings, etc. utilized by the pool and is the pool eligible for bond proceeds and/or will it accept such proceeds)
- A description of interest calculations and distribution methods, and how gains and losses are treated
- A description of how the securities are safeguarded (including the settlement processes), and how often securities are priced and the program audited
- A description of who may invest in the program
- A description of how deposits and withdrawals will be made, how often they are allowed and any minimum or maximum limitations
- A reporting schedule for receiving statements and portfolio activity
- A fee schedule and method of assessment

10.0 Collateralization:

Collateralization will be required on two types of investments: certificates of deposit and repurchase (and reverse) agreements. Deposits are insured by the Federal Deposit Insurance Corporation (FDIC) currently up to \$250,000 per institution and Certificates of Deposit can be supported by either 110% U.S. Government agency notes or 150% mortgages currently held by the bank or savings and loan.

11.0 Safekeeping and Custody:

Securities purchased with invested funds that are in a negotiable, bearer, registered, or nonregistered format, shall require delivery of all the securities to the City, including those purchased for the City by financial advisors, consultants, or managers using the City's funds, by book entry, physical delivery, or by third party custodial agreement. The transfer of securities to the counterparty bank's customer book entry account may be used for book-entry delivery.

To insure the safety and internal accounting controls necessary to establish a stable and accurate

investment system, the City uses an investment confirmation document. This document is prepared by Treasury and approved by accounting personnel. Copies are also distributed to the City accounting department, Treasury investment file, and the institutions with which the order to transfer funds was placed (safekeeping). This transaction control document, or "Confirmation" form, contains information regarding the type of investment; amount invested; interest rate; purchase and maturity dates; and any delivery instructions. This confirmation is matched to the Broker's Confirmation and held in the Treasury's file until the security is sold or matures.

12.0 Diversification:

The City operates its investment pool with many State and self-imposed constraints. It does not buy stocks and it does not speculate. Currently Government Code Section 53600 (et seq) restricts the City portfolio to:

- o 30% in Negotiable Certificates of Deposit
- o 25% in Commercial Paper
- o 20% in Money Market Mutual Funds
- o 40% in Bankers Acceptance Notes
- o 30% in Medium Term Notes
- o 20% in Repurchase Agreements

These restrictions primarily apply to short-term investments and are interpreted to apply at the time of investment. If, as the portfolio mix changes over time, a particular segment exceeds these restrictions the prudent investor rule shall apply.

The City will be selective in purchasing long-term negotiable certificates of deposit and medium term notes, placing such an investment only with a large stable institution.

13.0 Maximum Maturities

To the extent possible, the City will attempt to match its investments with anticipated cash flow requirements. The City will operate a portfolio with an average life of three years or less. This is to insure liquidity and the ability to move with changing markets and interest rates.

No investments shall be made in investments with maturities greater than five (5) years without specific Council approval not less than ninety days prior to the investment. Exception: Mortgage Backed Securities, such as Federal National Mortgage Association (Fannie Mae) and Government National Mortgage Association (Ginnie Mae) which have maturities greater than five (5) years, and not to exceed 30 years may be purchased. While the final maturity on these investments is greater than five (5) years, the return of principal and interest is received on a monthly basis (as mortgages are being paid, refinanced, and pre-paid), therefore minimizing the investment risk. At no point, will investments with maturities greater than five (5) years exceed 20% of the portfolio value.

14.0 Internal Control

To assure compliance with policies and procedures, the Treasurer, along with finance staff, shall form an investment committee. The committee will meet to review the investment portfolio and collectively establish investment goals and parameters for purchases. The committee will also collectively decide on investment purchases and sales of holdings.

15.0 Performance Standards

The investment portfolio shall be designed with the objective of obtaining a rate of return throughout budgetary and economic cycles, commensurate with the investment risk constraints and the cash flow

needs.

15.1 Market Yield (Benchmark): The City's investment strategy is passive. Passive investment portfolio management generally indicates that the Treasurer will purchase an instrument and hold it through maturity, and then reinvest the monies. Although the City's investment strategy is passive, this will not restrict the Treasurer from evaluating when swaps are appropriate or if the sale of an instrument is prudent prior to final maturity. Given this strategy, a series of appropriate benchmarks shall be established against which portfolio performance shall be compared on a regular basis. The benchmarks shall be reflective of the actual securities being purchased and risks undertaken and the benchmarks shall have a similar weighted average maturity as the portfolio.

16.0 Reporting

Quarterly, the Treasurer will issue a report for Council's review of the City's current investment portfolio, detailing securities purchase and maturity date, face and market value, credit quality, and any reverse activities.

Periodically, the long-term investments will be reviewed in order to determine if it is advantageous to sell those securities and purchase others. The review will consider current market conditions and various spread relationships among security types. Additionally, a statement will be issued indicating the findings of the analysis. The monitoring of the conditions set forth in this policy statement is the responsibility of the Treasurer.

17.0 Investment Policy Adoption

The City's investment policy shall be adopted by resolution. The policy shall be reviewed annually by the City Council and any modifications made thereto must be approved by them.

Exhibit A City of Visalia - Summary of Eligible Investments

Type of Issue	Original Maturities	Interest Payments	U.S. Govt. Guaranteed?
U.S. Treasury Bills	91 day and 182 day Bills auctioned each Monday for settlement on Thursday. 52 week bills auctioned every fourth Thursday for settlement on the following Thursday.	Issued at a discount from par. Paid at maturity. Discount is based on the actual number of days on a 360 day basis. Paid at maturity.	Yes
U.S. Treasury Notes	2 to 10 years.	Paid semi-annual based on the actual days in the month and half-year.	Yes
U.S. Treasury Bonds	10 to 30 years.	Paid semi-annual based on the actual days in the month and half-year.	Yes
Strips or Zeros	10 to 30 years.	Issued at a discount from par. Paid at maturity on a 30/360 day basis.	Yes
FNMA(Federal National Mortgage Association)	Discount notes are issued with maturities less than one year. 15 year and 30 year mortgage-backed securities with a 7 and 15 year assumed average life.	Issued at a discount from par. Paid at maturity on a 30/360 day basis. Principal and interest paid semi-annually on a 30/360 day basis.	No No
GNMA(Gov't National Mortgage Association)	Various maturities from 12 to 30 years with an assumed average life of 7 to 12 years.	Principal and interest paid monthly on a 30/360 day basis.	Yes
FHLB(Fed Home Loan Bank)	Bonds of maturities from 1 to 10 years.	Paid semi-annually on 30/360 day basis.	No

Type of Issue	Original Maturities	Interest Payments	U.S. Govt. Guaranteed?
FFCB(Fed Farm Credit Bank)	6 and 9 month offered monthly.	Paid at maturity on a 30/360 day basis.	No
	Debentures are issued with 2 to 5 years maturities.	Paid semi-annually on a 30/360 day basis.	No
SBA(Small Bus. Administration)	Loans to Small Businesses. The principal portion of the loan is guaranteed by the SBA. 1 to 30 years.	Principal and interest paid monthly. On a 30/360 day basis. Can be a fixed or variable rate which is usually tied to prime rate.	No
FHLMC(Fed. Home Loan Mortgage Corporation)	30 year final with 12 year assumed average life.	Principal and interest paid monthly on a 30/360 day basis.	No
California Securities	Debentures are issued with 2 to 5 years maturities.	Paid semi-annually on a 30/360 day basis.	No
CD(Certificate of Deposit)	3 months to 5 years.	Paid monthly on a actual/360 day basis.	No
NCD(Negotiable Certificates of Deposit)	3 months to 2 years. Some issues have quarterly floating rates.	Paid semi-annually. Floaters pay quarterly.	No
BA Notes(Banker's Acceptance Notes)	30 to 180 days.	Issued at a discount from par. Paid at maturity.	No
Commercial Paper	Unsecured promissory note issued by finance and industrial companies to raise short term capital. Generally 30 to 180 days.	Can be interest bearing or a discounted note. If interest bearing, paid semi-annually. If discounted, paid at maturity.	No
MTN(Medium Term Notes)	2 to 5 years. Extended maturity commercial paper.	Paid semi-annually on a 30/360 day basis.	No
LAIF(Local Agency Investment Fund) State Pool	Funds are available on demand. Investments are restricted by Gov't. Code, same as the City's.	Paid quarterly.	No

Type of Issue	Original Maturities	Interest Payments	U.S. Govt. Guaranteed?
Repurchase Agreements	Negotiated. A short term investment transaction with a contractual agreement to repurchase the same securities at a future date. In essence, the City loans the Bank money for a specified time collateralized by marketable securities. Terms are from 1 to 90 days.	Paid at maturity.	No
Reverse Repurchase Agreements	Negotiated. This transaction is the mirror image of the repurchase agreement. Instead of the City loaning the Bank money, the Bank loans the City funds. The City then "repurchases" securities with matched maturities to the end of the contract. Terms are from 1 to 90 days.	Paid at maturity.	No
Money Market Mutual Funds	Funds are available on demand. Shares issued by a diversified management company.	Paid Monthly	No
Other Investment Pools	Funds are available on demand.	Paid quarterly	No

GLOSSARY

AGENCIES: Federal agency securities

ASKED: The price at which securities are offered.

ARBITRAGE: Transactions by which securities are bought and sold in different markets at the same time for the sake of the profit arising from a yield difference in the two markets.

BANKERS ACCEPTANCE (BA): A draft of bill or exchange by a bank or trust company. The accepting institution guarantees payment of the bill, as well as the issuer.

BID: The price offered by a buyer of securities. (When you are selling securities, you ask for a bid.) See Offer.

BROKER: A broker brings buyers and sellers together for a commission.

CERTIFICATE OF DEPOSIT (CD): A time deposit with a specific maturity evidenced by a certificate. Large-denomination CD's are typically negotiable.

COLLATERAL: Securities, evidence of deposit or other property which a borrower pledges to secure repayment of a loan. Also refers to securities pledged by a bank to secure deposits of public monies.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (Annual Financial Report): The official annual report for the City of Visalia. It includes five combined statements for each individual fund and account group prepared in conformity with GAAP. It also includes supporting schedules necessary to demonstrate compliance with finance-related legal and contractual provisions, and a detailed Statistical Section.

COUPON: (a) The annual rate of interest a bond's issuer promises to pay the bondholder on the bond's face value. (b) A certificate attached to a bond evidencing interest due on a payment date.

DEALER: A dealer, as opposed to a broker, acts as a principal in all transactions, buying and selling for his/her own account.

DEBENTURE: A bond secured only by the general credit of the issuer.

DELIVERY VERSUS PAYMENT (DVP): There are two methods of delivery of securities: delivery versus payment and delivery versus receipt. Delivery versus payment is delivery of securities with an exchange of money for the securities. Delivery versus receipt is delivery of securities with an exchange of a signed receipt for the securities.

DERIVATIVES: (1) Financial instruments whose return profile is linked to, or derived from, the movement of one or more underlying index or security, and may include a leveraging factor, or (2) financial contracts based upon notional amounts whose value is derived from an underlying index or security (interest rates, foreign exchange rates, equities or commodities).

DISCOUNT: The difference between the cost price of a security and its maturity when quoted at lower than face value. A security selling below original offering price shortly after sale also is considered to be at a discount.

DISCOUNT SECURITIES: Non-interest bearing money market instruments that are issued at a discount and redeemed at maturity for full face value, e.g. U.S. Treasury Bills.

DIVERSIFICATION: Dividing investment funds among a variety of securities offering independent returns.

FEDERAL CREDIT AGENCIES: Agencies of the Federal government set up to supply credit to various classes of institutions and individuals, e.g., S&L's, small business firms, students, farmers, farm cooperatives, and exporters.

FEDERAL DEPOSIT INSURANCE CORPORATION (FDIC): A federal agency that insures bank deposits, currently up to \$250,000 per deposit.

FEDERAL FUNDS RATE: The rate of interest at which Fed funds are traded. This rate is currently pegged by the Federal Reserve through open-market operations.

FEDERAL HOME LOAN BANKS (FHLB):

Government sponsored wholesale banks (currently 12 regional banks) which lend funds and provide correspondent banking services to member commercial banks, thrift institutions, credit unions and insurance companies. The mission of the FHLB's is to liquefy the housing related assets of its members who must purchase stock in their district Bank.

FEDERAL NATIONAL MORTGAGE

ASSOCIATION (FNMA): FNMA, like GNMA was chartered under the Federal National Mortgage Association Act in 1938. FNMA is a federal corporation working under the auspices of the Department of Housing and Urban Development (HUD). It is the largest single provider of residential mortgage funds in the United States. Fannie Mae, as the corporation is called, is a private stockholder-owned corporation. The corporation's purchases include a variety of adjustable mortgages and second loans, in addition to fixed-rate mortgages. FNMA's securities are also highly liquid and are widely accepted. FNMA assumes and guarantees that all security holders will receive timely payment of principal interest.

FEDERAL OPEN MARKET COMMITTEE

(FOMC): Consists of seven members of the Federal Reserve Board and five of the twelve Federal Reserve Bank Presidents. The President of the New York Federal Reserve Bank is a permanent member, while the other Presidents serve on a rotating basis. The Committee periodically meets to set Federal Reserve guidelines regarding purchases and sales of Government Securities in the open market and a means of influencing the volume of bank credit and money.

FEDERAL RESERVE SYSTEM: the central bank of the United States created by Congress and consisting of a seven member Board of Governors in Washington, DC, 12 regional banks and about 5,700 commercial banks that are members of the system.

GENERALLY ACCEPTED ACCOUNTING

PRINCIPALS (GAAP): The standard established by the National Council on Governmental Accounting which establishes the *minimum* requirements for a fair presentation of financial data in external financial reports. GAAP also assures a degree of comparability in financial reporting among different governments.

GOVERNMENT NATIONAL MORTGAGE ASSOCIATION (GNMA or Ginnie Mae):

Securities influencing the volume of bank credit guaranteed by GNMA and issued by mortgage bankers, commercial banks, savings and loan associations, and other institutions. Security holder is protected by full faith and credit of the U.S. Government. Ginnie Mae securities are backed by the FHA, VA or FMHM mortgages. The term "passthroughs" is often used to describe Ginnie Mae's.

LIQUIDITY: A liquid asset is one that can be converted easily and rapidly into cash without a substantial loss of value. In the money market, a security is said to be liquid if the spread between bid and asked prices is narrow and reasonable size can be done at those quotes.

LOCAL AGENCY INVESTMENT FUND: The Local Agency Investment Fund (LAIF) was established by the State to enable treasurers to place funds in a pool for investments. The LAIF has been particularly beneficial to those jurisdictions with small portfolios. Each account is limited to an investment of \$75.0 million.

MARKET VALUE: The price at which a security is trading and could presumably be purchased or sold.

MASTER REPURCHASE AGREEMENT: A written contract covering all future transactions between the parties to repurchase—reverse repurchase agreements that establishes each party's rights in the transactions. A master agreement will often specify, among other things, the right of the buyer-lender to liquidate the underlying securities in the event of default by the seller-borrower.

MATURITY: The date upon which the principal or stated value of an investment becomes due and payable.

MONEY MARKET: The market in which short-term debt instruments (bills, commercial paper, bankers' acceptances, etc.) are issued and traded.

OFFER: The price asked by a seller of securities. (When you are buying securities, you ask for an offer.) See Asked and Bid.

OPEN MARKET OPERATIONS: Purchases and

sales of government and certain other securities in the open market by the New York Federal Reserve Bank as directed by the FOMC in order to influence the volume of money and credit in the economy. Purchases inject reserves into the bank system and stimulate growth of money and credit; sales have the opposite effect. Open market operations are the Federal Reserve's most important and most flexible monetary policy tool.

PORTFOLIO: Collection of securities held by an investor.

PRIMARY DEALER: A group of government securities dealers who submit daily reports of market activity and positions and monthly financial statements to the Federal Reserve Bank of New York and are subject to its informal oversight. Primary dealers include Securities and Exchange Commission (SEC)-registered securities broker-dealers, banks, and a few unregulated firms.

PRUDENT PERSON RULE: An investment standard. In some states the law requires that a fiduciary, such as a trustee, may invest money only in a list of securities selected by the custody state--the so-called legal list. In other states the trustee may invest in a security if it is one which would be bought by a prudent person of discretion and intelligence who is seeking a reasonable income and preservation of capital.

QUALIFIED PUBLIC DEPOSITORIES: A financial institution which does not claim exemption from the payment of any sales or compensating use or ad valorem taxes under the laws of this state, which has segregated for the benefit of the commission eligible collateral having a value of not less than its maximum liability and which has been approved by the Public Deposit Protection Commission to hold public deposits.

RATE OF RETURN: The yield obtainable on a security based on its purchase price or its current market price. This may be the amortized yield to maturity on a bond the current income return.

REPURCHASE AGREEMENT (REPO): A holder of securities sells these securities to an investor with an agreement to repurchase them at a fixed price on a fixed date. The security "buyer" in effect lends the "seller" money for the period of the agreement, and the terms of the agreement are structured to compensate him for this. Dealers use Repos extensively to finance their positions. Exception: When the Fed is said to be doing Repos, it is lending money, increasing bank reserves.

SAFEKEEPING: A service to customers rendered by banks for a fee whereby securities and valuables of all types and descriptions are held in the bank's vaults for protection.

SECONDARY MARKET: A market made for the purchase and sale of outstanding issues following the initial distribution.

SECURITIES & EXCHANGE COMMISSION: Agency created by Congress to protect investors in securities transactions by administering securities legislation.

SEC RULE 15C3-1: See Uniform Net Capital Rule.

STRUCTURED NOTES: Notes issued by Government Sponsored Enterprises (FHLB, FNMA, SLMA, etc.) and corporations which have imbedded options (e.g. call features, step-up coupons, floating rate coupons, derivative-based returns) into their debt structure. Their market performance is impacted by the fluctuation of interest rates, the volatility of the imbedded options and shifts in the shape of the yield curve.

TREASURY BILLS: A non-interest bearing discount security issued by the U.S. Treasury to finance the national debt. Most bills are issued to mature in three months, six months, and one year.

TREASURY BONDS: Long-term coupon-bearing U.S. Treasury securities issued as direct obligations of the U.S. Government and having initial maturities of more than 10 years.

TREASURY NOTES: Long-term coupon-bearing U.S. Treasury securities issued as direct obligations of the U.S. Government and having initial maturities from two to 10 years.

UNIFORM NET CAPITAL RULE:

Securities and Exchange Commission requirement that member firms as well as nonmember broker-dealers in securities maintain a maximum ratio of indebtedness to liquid capital of 15 to 1; also called net capital rule and net capital ratio. Indebtedness covers all money owed to a firm, including margin loans and commitments to purchase securities, one reason new public issues are spread among members of underwriting syndicates. Liquid capital includes cash and assets easily converted into cash.

YIELD: The rate of annual income return on an investment, expressed as a percentage. (a) INCOME YIELD is obtained by dividing the current dollar income by the current market price for the security. (b) NET YIELD or YIELD TO MATURITY is the current income yield minus any premium above par or plus any discount from par in purchase price, with the adjustment spread over the period from the date of purchase to the date of maturity of the bond.

Glossary of Terms

GLOSSARY

Activity - A specific and distinguishable service performed by one or more organizational components of a government to accomplish a desirable government function (e.g., fire activities are within the public safety function)

Accounting System - The methods and records established to identify, assemble, analyze, classify, record and report a government's transactions and to maintain accountability for the related assets and liabilities.

Agency Fund - A fund normally used to account for assets held by a government as an agent for individuals, private organizations or other governments and/or other funds.

Annual Budget - A budget applicable to a single fiscal year.

Annual Financial Report - A financial report applicable to a single fiscal year.

Appropriated Budget - The expenditure authority created by the appropriation bills or ordinances, which are signed into law, and the related estimated revenues. The appropriated budget would include all reserves, transfers, allocations, supplemental appropriations and other legally authorized legislative and executive changes.

Appropriation - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation usually is limited in amount and time it may be expended.

Authority - A government or public agency created to perform a single function or a restricted group of related activities.

Bond Covenant - A legally enforceable promise made by an issuer of bonds to the bondholders, normally contained in the bond resolution or indenture.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Capital Budget - A plan of proposed capital outlays and the means of financing them.

Capitalized Expenditures - Expenditures resulting in the acquisition and/or construction of fixed assets.

Capital Improvement Program (CIP) - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the

government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Cost Accounting - The method of accounting that provides for the assembling and recording of all the elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.

Certificates of Participation (COPS) – COPS are long-term financing instruments issued to fund the acquisition of equipment or the acquisition, construction or rehabilitation of real property. They are usually structured as a lease arrangement, with payments made from the General Fund.

Contributed Capital – Contributed capital is created when transfers of equity or assets are received by a proprietary fund. This can be a transfer of cash, fixed assets or as a grant proceeds.

Debt Financing - Borrowing funds as needed and pledging future revenues to make (finance) current expenditures or capital projects.

Debt Service Fund - A fund to account for debt service payments, as well as any accumulation of resources in anticipation of future principle and interest requirements.

Deficit - The result of an excess of expenditures over resources.

Deficit Bonds - Approved by voters in March of 2004, proceeds from the bonds were used to cover the shortfall in the state's budget for fiscal year 2003-04. Bond payments came via the "triple flip", whereby the state reallocated .25% of cities sales tax proceeds with property tax.

Designation of Fund Balance - The designation indicates that a portion of fund equity is not available for appropriation based on Council's plan for future uses.

Employee Services - Salaries plus fringe benefits earned by employees of the organization for work performed.

Encumbrances - Commitments to unperformed (executory) contracts for goods and services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.

Enterprise Fund - A fund established to account for operations financed and operated in a manner similar to private business enterprises. In this case the governing body intends that costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

Entitlement - The amount of payment to which a state or local government is entitled pursuant to an allocation formula contained in applicable statutes.

Equity – The difference between assets and liabilities of a fund.

Financial Resources – Cash and other assets that, in the normal course of operations, will become cash.

Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

Fixed Assets – Long-lived tangible assets such as buildings, equipment, improvements and vehicles.

Fund - A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance - The difference between fund assets and fund liabilities of governmental and similar trust funds.

Fund Balance – Reserved – Used to indicate that a portion of fund balance has been restricted for a specific purpose.

Full-Time Equivalent (FTE) - The amount of time, 2,080 hours per year, worked by a full-time employee.

General Fund - The fund used to account for all financial resources, except those required to be accounted for in another fund.

Generally Accepted Accounting Principles (GAAP) – Uniform minimum standards and guidelines for financial accounting and reporting.

Grants - Contributions or gifts of cash or other assets from another government entity to be used for a specific purpose.

Internal Service Fund - A fund used to account for the financing of goods or services provided by one department to other departments on a cost-reimbursement basis.

Letter of Credit - A financial institutions written guarantee of a customer's drafts, up to a specified amount, for a certain period of time.

Materials & Services - Expenses which are charged directly as a part of the cost of a service.

Measure T – A measure approved by the citizens of Visalia in March 2004. The measure increases the sales tax rate by .25% beginning in July 2004. Proceeds from the increased tax rate are restricted for public safety services.

Net Income (Loss) - Proprietary fund excess (deficit) of operating revenues, non-operating revenues and operating transfers in over operating expenses, non-operating expenses and operating transfers out.

Non-Operating Expenses - Proprietary fund expenses not directly related to the fund's primary activities (e.g., interest expense).

Non-Operating Revenues - Proprietary fund revenues incidental to, or byproducts of, the fund's primary activities. (e.g., interest expense).

Operating Budget - Plans of current expenditures and the proposed means of financing them.

Operating Expenses - Proprietary fund expenses related directly to the fund's primary activities.

Operating Income - The excess of proprietary fund operating revenues over operating expenses.

Operating Revenues - Proprietary fund revenues directly related to the fund's primary activities. They consist primarily of user charges for goods and services.

Program - Group activities, operations or organizational units directed to attaining specific purposes or objectives.

Program Purpose - A general statement explaining the reason a particular program or division exists.

Property Tax Swap – The state's swap of reduced Vehicle License Fees (VLF) with property tax. The swap permanently reduced the VLF fee, which cities receive, from 2% of the value of the vehicle to .65%. The reduction in the VLF is backfilled by the state with property taxes.

Proprietary Fund - The classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private section (i.e., enterprise and internal service funds). All assets, liabilities, equities, revenues, expenses and transfers relating to the government's business and quasi-business activities are accounted for through proprietary funds.

Reimbursements – Repayments of amounts remitted on behalf of another fund.

Reserve - (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure; and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

Reserved Fund Balance - Those portions of the difference between fund assets and fund liabilities of governmental and similar trust funds that cannot be appropriated for expenditure or that are legally segregated for a specific future use.

Residual Equity Transfers – Nonrecurring or non-routine transfers of equity between funds.

Retained Earnings - An equity account reflecting the accumulated earning of an enterprise or internal service fund.

Revenue Bonds - Cities, counties and special districts can pledge the restricted revenues of an enterprise system or other special fund to repay bonds or COPs. The most common uses of revenue financing are for water, power, transportation, sewer, and sanitation.

Revenues - 1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. 2) Increases in the net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Also, operating transfers-in are classified separately from revenues.

Risk Management - All the ways and means used to avoid accidental loss or to reduce its consequences if it does occur.

Self-Insurance - A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or from some other cause, instead of transferring that risk to an independent third party through the purchase of an insurance policy. It is sometimes accompanied by the setting aside of assets to fund any related losses. Because no insurance is involved, the term self-insurance is a misnomer.

Service Level Measure - A statement describing an activity conducted or performed by the program/division. A program will usually have many Service Level Measures. Service Level Measures provide quantifiable and qualitative information as to the level of service to be provided in relation to the level of funding indicated in the budget.

Service Reimbursements - Transactions that constitute reimbursements to a department/division for expenditures or expenses initially made from it but that properly apply to another department/division.

Special Revenue Fund - A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.

Specific Program Objectives - An "action" statement indicating the new or special activities proposed for a program.

Subventions - Revenues collected by the State (or other level of government) which are allocated to the City on a formula basis. The major subventions received by the City come from the State of California and include motor vehicle in-lieu, and gasoline taxes.

Taxes – Compulsory charges levied by a government to finance services performed for the common benefit.

Tax Revenue Anticipation Notes (TRANS) – TRANS are short-term debt instruments that provide public entities with a means to ease cash shortfalls caused by the cyclical nature of property tax receipts.

Triple flip – The state’s reallocation of .25% of the City’s 1% sales tax portion to fund the state’s deficit bonds approved by voters in the March 2004 elections. The City will receive an equal portion of property tax revenue based on sales tax receipts from the Education Revenue Augmentation Fund (ERAF) which funds schools. The schools are fully compensated for the lost ERAF from the state’s general fund.

Trust Fund - Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments and/or other funds.

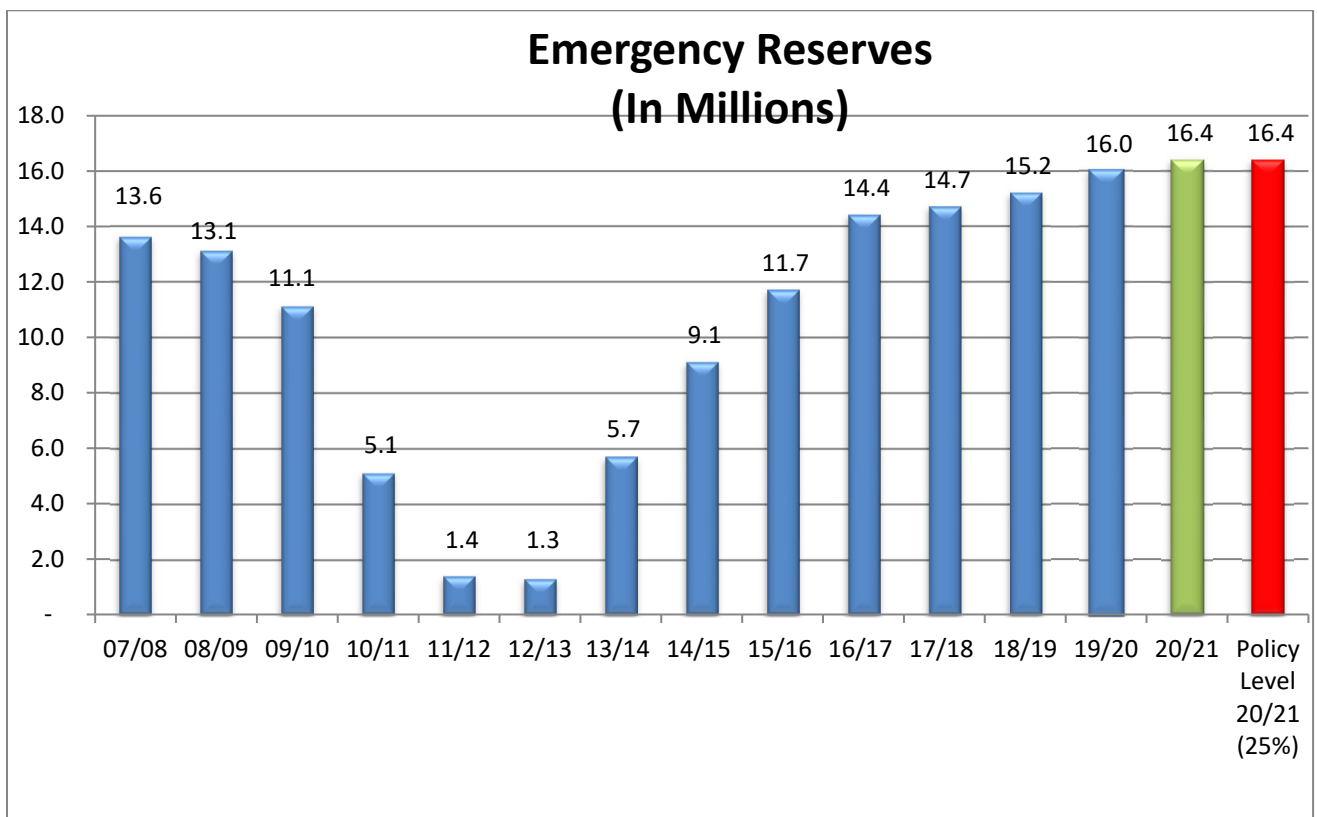
Variable Rate Debt – An interest rate on a debt issue which changes at intervals according to an index or a formula or other standard of measurement as stated in the bond contract.

Reserves

Part of the City of Visalia’s Budget and Fiscals Policies state that the General Fund ending fund balance should be maintained at 25% of operating expenditures. In March 2018, Council adopted a policy for the General Fund Emergency Reserves. The policy is as follows:

- All surpluses be deposited into reserve to maintain fund at 25% of operating expenditures.
- Remaining surplus be deposited into the Civic Center Reserve Fund for future buildings
- 1 time monies & land sales be deposited into the Civic Center Reserve Fund for future buildings

Below is a chart summarizing the General Fund Emergency Reserves.



**Measure N
Plan**



Visalia City Council

Visalia City Council
707 W. Acequia
Visalia, CA 93291

Staff Report

File #: 22-0251

Agenda Date: 6/20/2022

Agenda #: 1.

Agenda Item Wording:

Conduct the second public hearing and approve the proposed Fiscal Years 2022/23 & 2023/24 Measure N budget.
Deadline for Action: 6/30/2022

Submitting Department: Finance and Technology Services

Contact Name and Phone Number: Renee Nagel Finance and Technology Director 713-4375,
Amee Swearingen Financial Analyst 713-4170

Department Recommendation:

That the City Council conduct the second public hearing to receive comment on the proposed Measure N budgets for FY 2022/23 and 2023/24. Following the public hearing, staff recommends that Council approve the proposed budgets that will then be adopted with the City Budget.

Background Discussion:

In November of 2016, the voters of Visalia passed a ½ cent Sales Tax Override, Measure N - The Visalia Essential City Services Measure. Sales Tax from Measure N will provide for essential city services such as police and fire, as well as maintenance of parks and roads. The measure uses a detailed, 10 year plan which includes hiring of personnel, construction of capital projects and equipment purchases.

As part of the measure, Council adopted an Accountability Ordinance (Ordinance 16-21) to establish accountability measures as outlined:

Revenues:

- 10% of budgeted revenues must be deposited in an Uncertainty Fund. Money can only be accessed during a fiscal emergency;
- 10% of budgeted revenues must be deposited into the following categories:
 - 2% Youth Programs
 - 8% Maintenance and Emerging Needs

Expenditures:

- Money shall not be used for debt service payments;
- Annual expenditure plan must be approved by Council after the following has occurred:
 - City Manager makes a recommendation to City Council and makes changes as requested (tonight's discussion);
 - Comments and recommendation received by Sales Tax Oversight Board;
 - Two public Hearings are held at regular Council Meetings to consider expenditure plan

File #: 22-0251

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The Measure N Budget requires two public hearings and has to be adopted by June 30, 2022 to be able to spend in FY 2022/23. In order to meet this timeline, staff presents the Measure N budget separately from the Citywide budget. The proposed Measure N budget for FY 2022/23 and 2023/24 was reviewed with Council on May 2, 2022. The Measure N Oversight Committee reviewed the proposed budget on May 19, 2022 and unanimously approved the recommended budget. The first public hearing was held on June 6, 2022.

2022/23 & 2023/24 Proposed Budget

The budget includes the amended expenditure plan that includes changes over the past 6 years, as shown in Table 1, 2022/23 Proposed Measure N Amended Plan (Year 6). The recommended budget for the 2022/23 budget is \$13.8 million. The budget includes \$1.5 million in the Remaining Emerging Needs category. This amount doesn't include prior years monies that have been accumulating since the plan started. These funds will be brought back to Council and the Oversight Committee once a policy and/or plan has been established, which will occur following the completion of this budget process.

Table 1
2022/23 Proposed Measure N Amended Plan (Year 6)

Police	25	Police Officers	3,824,500	2% Youth Programs		
	10	Professional Staff	1,000,500		Youth Programs	385,700
	2	Cars & Equipment for new	93,900	8% Maintenance & Emerging Needs		
		Operating Expenses	565,200		Building Maintenance	-
		Body Cameras	198,000		Remaining Emerging Needs*	1,542,700
			5,682,100		Total	1,542,700
Roads		Street Maintenance	3,600,000			
Parks & Rec	4	Parks & Rec Employees	381,400	Grand Total	13,811,300	
		Trailway Maintenance	55,000			
		Tree Maintenance	55,000			
		Building Maintenance	55,000			
		New Park Maintenance	55,000			
		Operating Expenses	77,800			
			679,200			
Fire	9	BC, Admin Capt, & Squad Staffing	1,398,800			
		Operating Expenses	243,600			
			1,642,400			
Other		State Fees, Audits, Accounting	279,200			
		Essential Services Total	11,882,900			

*Note: The Remaining Emerging Needs monies will not be spent until staff returns to Council with a recommended policy/plan.

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In FY 2022/23, the plan adds 1 professional staff position and 1 Police Officer. The professional staff position will be an additional Communications Operator in the Police Department. In addition, staff recommends amending the Measure N Plan to include an additional professional staff person. This position will be a Media & Community Relations Coordinator for the Police Department. These duties are currently being performed by a Sergeant and a Community Outreach Coordinator. With the increasing media outlets and demand for information, it has become difficult for the Department to keep up with the demand along with the other sworn duties that are assigned. The plan for FY 2023/24 will be adding 1 Police Officer and zero professional staff.

The recommended budget for FY 2023/24 is \$14.6 million as shown in Table 2, 2023/24 Proposed Measure N Amended Plan (Year 7).

**Table 2
2023/24 Proposed Measure N Amended Plan (Year 7)**

Police	26	Police Officers	4,122,200	2% Youth Programs	
	10	Professional Staff	1,044,800	Youth Programs	393,400
	1	Police Cars & Equipment	61,800		
		Operating Expenses	499,700	8% Maintenance & Emerging Needs	
		Body Cameras	201,000	Building Maintenance:	-
			5,929,500	Remaining Emerging Needs*	1,573,600
				Total	1,573,600
Roads		Street Maintenance	4,000,000		
Parks & Rec	4	Park Maintenance Emp.	397,600		Grand Total <u>14,586,300</u>
		Trailsway Maintenance	56,000		
		Tree Maintenance	56,000		
		Building Maintenance	56,000		
		New Park Maintenance	56,000		
		Operating Expenses	77,800		
			699,400		
Fire	9	BC, Admin Capt, & Squad Staffing	1,454,700		
		Operating Expenses	250,900		
			1,705,600		
Other		State Fees, Audits, Accounting	284,800		
		Essential Services Total	12,619,300		

*Note: The Remaining Emerging Needs mon will not be spent until staff returns to Council a recommended policy/plan.

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Both years does not include funding for building maintenance as per the plan. However, the building maintenance capital project is projected to have a large balance of \$1.7 million at the end of this fiscal year. This balance will be used over the next two years. Staff will request in the next budget to amend the plan and appropriate additional funds.

Measure N Sales Tax

The original Measure N plan was established in FY 15/16 which used a lower base line and a conservative growth to offset rising cost. Table 3 Measure N Sales Tax Projection shows the Sales tax coming in higher than the plan each year. The increase for the last two fiscal years is higher than normal with an increase of 18% and a projected 12% for this fiscal year. This higher-than-normal growth is due to the COVID Stay-at-home order which ended June 2021. During this time, most people spent their money on taxable goods instead of nontaxable items, such as travel and entertainment, as well as receiving multiple rounds of stimulus money. Staff is projecting the sales tax growth to continue over the next two years but at a much smaller percentage. The projected growth for FY 2022/23 & 2023/24 is 2% annually. This is a conservative number, however, could be realistic as this number builds upon the last two fiscal years that had higher than normal growth.

Table 3
Measure N Funding Sales Tax Projection
(in millions)

	19/20		20/21		21/22		22/23		23/24	
	Original Plan	19/20 Actuals	Original Plan	20/21 Actuals	Original Plan	21/22 Projecte	Original Plan	22/23 Propose	Original Plan	23/24 Propose
Sales Tax	11.2	13.9	11.6	16.9	11.7	18.9	11.9	19.3	12.2	19.7
Difference		2.7		5.3		7.2		7.4		7.5

Any additional revenue that is received is split among 4 categories as outlined in the Measure N ordinance. In order to meet the requirements and to be able to track revenues and expenditures, per these categories, Measure N is tracked in 4 separate funds. This also allows each category to earn its own interest. It is important to have cash available in each category to be able to advance projects in the plan (if needed) and/or cover higher costs than what was outlined in the plan. The essentials services fund has a large projected cash balance, however there are several current projects that will need additional funds such as Fire Station 56 & 51. Table 4 - Measure N Fund Balance Summary, shows each funds ending cash for both years based on the proposed 2 year budget.

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**Table 4
Measure N Fund Balance Summary**

2022/23- Year 6	Beginning Cash	Projected Sales Tax	Transfer in/(out)	Expenditures	Ending Cash
Essential Services	\$ 7,854,900	\$ 19,283,800	\$ (2,686,310)	\$ (11,882,900)	\$ 12,569,490
2 % Youth Programs	\$ 737,200		\$ 385,700	\$ (385,700)	\$ 737,200
8% Maint & Emerging Needs	\$ 2,267,900		\$ 1,542,700	\$ (1,542,700)	\$ 2,267,900
Economic Uncertainty	\$ 1,170,470		\$ 757,910	\$ -	\$ 1,928,380
Total	\$ 12,030,470	\$ 19,283,800	\$ -	\$ (13,811,300)	\$ 17,502,970
2023/24 - Year 7	Beginning Cash	Projected Sales Tax	Transfer in/(out)	Expenditures	Ending Cash
Essential Services	\$ 12,569,490	\$ 19,669,500	\$ (2,005,570)	\$ (12,619,300)	\$ 17,614,120
2 % Youth Programs	\$ 737,200		\$ 393,400	\$ (393,400)	\$ 737,200
8% Maint & Emerging Needs	\$ 2,267,900		\$ 1,573,600	\$ (1,573,600)	\$ 2,267,900
Economic Uncertainty	\$ 1,928,380		\$ 38,570	\$ -	\$ 1,966,950
Total	\$ 17,502,970	\$ 19,669,500	\$ -	\$ (14,586,300)	\$ 22,586,170

Council and the Measure N Oversight Committee has approved the proposed 2022/23 and 2023/24 budgets. This is 2 of 2 public hearings.

Fiscal Impact: None

Prior Council Action: May 2, 2022 & June 6, 2022

Other: Measure N Oversight Committee - May 19, 2022

Alternatives: None

Recommended Motion (and Alternative Motions if expected):

I move that Council approve the proposed Measure N budget for FY 2022/23 and 2023/24.

Environmental Assessment Status: N/A

CEQA Review: N/A

Attachments: Measure N Budget Presentation

**Measure T Public Safety
Plan Certification**



Visalia City Council

Staff Report

Visalia City Council
707 W. Acequia
Visalia, CA 93291

File #: 22-0252

Agenda Date: 6/20/2022

Agenda #: 2.

Agenda Item Wording:

Annual Recertification of the Measure T (Sales Tax) Plan for FY 2022/23.

Deadline for Action: 6/30/2021

Submitting Department: Finance and Technology Services

Contact Name and Phone Number: Renee Nagel, Finance & Technology Director 713-4375, Amee Swearingen, Financial Analyst 713-4170

Department Recommendation:

It is recommended that the Council recertify the Measure T expenditure plan for the new budget year July 1, 2022 to June 30, 2023 (FY 2022/23) as required per the plan.

Background Discussion:

In 2004, City of Visalia voters approved a measure to increase sales tax by ¼ cent. This was known as Measure T and the sales tax revenues generated by the voter-approved measure are earmarked for public safety. The sales tax is shared 60% police and 40% fire. Thus, the City maintains two funds: Measure T - Fire and Measure T - Police. The measure uses a detailed, 20-year plan which includes hiring of personnel, construction of capital projects, and equipment purchases. The plan requires each fund to have an economic uncertainty fund of 25% of sales tax revenues collected. This is to be used if revenues do not cover expenditures. However, the plan elements should be funded before the economic uncertainty fund is fully funded. Annually the plan is required to get recertified by Council. For the recertification, staff brings all the completed elements and a projection of both the funds revenues and expenditures.

Plan elements implemented to date are as follows:

- 2 Police substations completed;
- 23 Police Officers hired and vehicles purchased (reduced from 28 due to revenue shortfalls and as directed by the City Council at their June 20, 2011 meeting);
- 13 Firefighters hired;
- Administrative Captain position and 1 Battalion Chief position added;
- Fire Stations 53, 55, and Training Facility completed;
- New Fire Engine purchased;
- New Fire Ladder Truck purchased;
- Contributed towards the Visalia Emergency Communication Center

In addition, the plan requires both police and fire portions of the funds to contribute towards the

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future construction of a Public Safety building.

It is important to remember that the original Measure T plan was not balanced from its inception and included a structural deficit. The original Measure T plan was adopted with a deficit after the first 20 years. The plan anticipated that the solution for the deficit would be funded by 1) greater than expected revenues, 2) less than expected costs; or 3) addition General Fund revenues. In reality, Measure T had several years of revenues being lower than the plan and higher expenditures due to increased personnel costs (PERS and health), construction, and vehicle costs. In addition, the General Fund has had limited available resources due to the same increased costs.

To keep the Measure T funds from going negative, the City has taken several remedial actions over the years, specifically :

- Reduced Police Officer allocations by 6 (3 through attrition & 3 transferred to the General Fund). In July 2013, an officer was added back. The current number of officers funded by Measure T is 23 - reduced from 28;
- Reduced hiring of firefighters from 18 to 15;
- Declared fiscal emergency for fiscal years 09/10, 10/11, 11/12, 12/13;
- Reduced funding contribution towards the VECC building. General Fund is covering a portion of Measure T's share;
- Moved 1 Administrative Captain and 1 Battalion Chief to Measure N funding;
- Transferred \$150,000 from General Fund to offset overtime in Measure T Fire annually;
- Transferred 1 vacant position from Police and Fire.

Sales Tax

Measure T does not receive any of the general 1% sales tax. It only receives the additional ¼ cent tax. Measure T sales tax continues to have growth but at a slower rate than the General Fund sales tax rate due to how district sales taxes are applied compared to general sales taxes in two main areas: car sales and business to business sales. District sales tax is applied to the City in which a car is registered, not the City in which it is sold. Therefore, for Visalia to receive the district sales tax for a purchase of a vehicle, that vehicle would have to be registered to an owner address in Visalia. If a resident from Dinuba purchases a vehicle in Visalia, Visalia would receive their local 1% share of the State sales tax but would not receive any of the district taxes (Measure T & N). Likewise, Business to Business sales tax works the same way. One of the areas that Visalia has seen a large sales tax growth is in Business to Business sales. These transactions do not help Measure T to the degree that they help General Sales Tax.

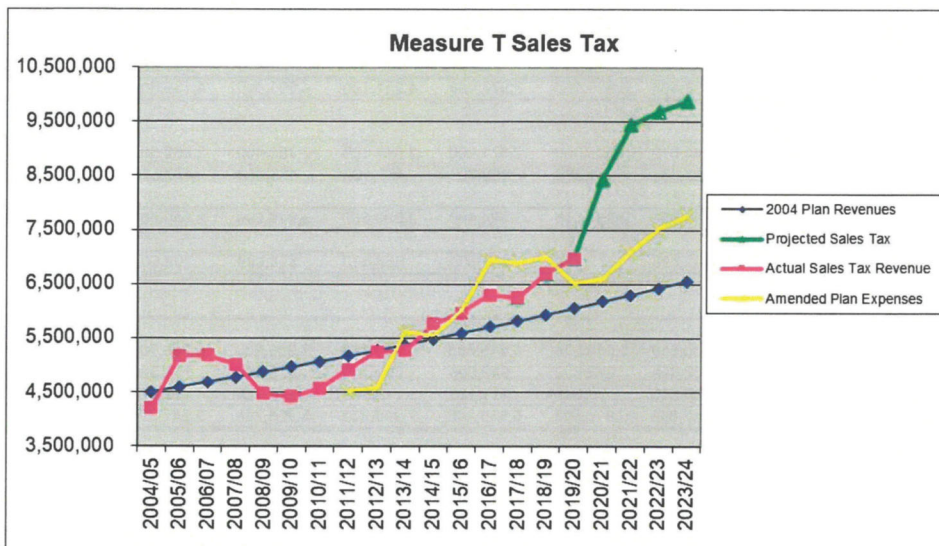
Since last fiscal year, Measure T has seen a large rise in sales tax like the General Fund. Last fiscal year sales tax grew by 17%, this year it is projected to grow by 11%. Sales tax growth prior to FY 20/21 was on average between 3 -4%. Staff is projecting sales tax to continue to grow but at a much smaller pace of 2%. This growth is building upon the inflated sales tax numbers from the past two years. These projections do not include an economic downturn which would result in less revenues Chart 1 - Measure T Revenues, shows the projected sales tax to be well above the amended plan needs.

File #: 22-0252

Agenda Date: 6/20/2022

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Chart 1 - Measure T Revenues



Fire Measure T

The majority of expenditures for the Fire Measure T fund are for salary and benefits, as shown in Table 1: Fire Measure T Projection. The fund balance that is projected to be \$6 million at the end of this fiscal year (2021/22). The City has a policy that all allocated positions are budgeted. With the current amended plan, if there is a vacant position it will be transferred to Measure T. This will help reduce an operating deficit by approximately \$100,000. The projected surpluses will help fund any additional increases in salaries and benefits as well as this fund's share of the public safety building as outlined in the plan.

Table 1: Fire Measure T Projections:

File #: 22-0252

Agenda Date: 6/20/2022

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Amended Plan

19/20 - 13 firefighters - no admin captain or BC

	FY 20/21 Actuals	FY21/22 Projected	FY22/23 Proposed	FY23/24 Proposed	FY24/25	FY25/26	FY26/27
Revenues							
Sales Tax Revenues	3,374,946	3,779,900	3,874,400	3,951,900	3,991,400	4,031,300	4,071,600
Interest & Strike Team	63,558	149,200	99,200	99,200	100,200	101,200	102,200
Total Revenues	3,438,504	3,929,100	3,973,600	4,051,100	4,091,600	4,132,500	4,173,800
Expenditures							
Salaries and Benefits	2,341,672	2,525,000	2,571,900	2,646,500	2,752,400	2,862,500	2,977,000
Operating Expenditures	413,934	431,300	452,200	450,100	463,600	477,500	491,800
Capital	-	-	-	-	-	-	-
Total Expenditures	2,755,606	2,956,300	3,024,100	3,096,600	3,216,000	3,340,000	3,468,800
Surplus/(Shortfall)	682,898	972,800	949,500	954,500	875,600	792,500	705,000

Beginning Fund Balance	4,359,910	5,042,808	6,015,608	6,965,108	7,900,233	8,765,708	9,547,983
Operating Surplus/(Deficit)	682,898	972,800	949,500	954,500	875,600	792,500	705,000
Transfer from/(to Economic Uncertainty F	(188,648)	(122,649)	(11,125)	(19,375)	(10,125)	(10,225)	(10,325)
Ending Fund Balance	5,042,808	6,015,608	6,965,108	7,900,233	8,765,708	9,547,983	10,242,658

Economic Uncertainty Fund Balance	859,626	982,275	993,400	1,012,775	1,022,900	1,033,125	1,043,450
<i>Required Economic Uncertainty Fund Balance</i>	859,626	982,275	993,400	1,012,775	1,022,900	1,033,125	1,043,450

Police Measure T

Police Measure T revenues have exceeded the expenditures since FY 2012/13 due to the reduction in police officers. This reduction, as well as reducing the VECC contribution, has allowed the fund to have a surplus at the end of each year. Like Fire, the majority of the expenditures are for salary and benefits for 23 officers. The projection for the next 5 years shows the surplus decreasing due to PERS and benefit increases, as shown in Table 2: Police Measure T Projection. The surpluses will help with this fund's share of the public safety building as outlined in the plan. Also, the City has a policy that all allocated positions are budgeted. With the current amended plan, if there is a vacant position available, it will be transferred to Measure T. This will help reduce any deficit by approximately \$120,000.

Table 2: Police Measure T Projections:

File #: 22-0252

Agenda Date: 6/20/2022

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Amended Plan (28 to 23, 3 are in GF)

Total 23 officers

	FY 20/21 Actuals	FY21/22 Projected	FY22/23 Proposed	FY23/24 Proposed	FY24/25	FY25/26	FY26/27
Revenues							
Sales Tax Revenues	5,062,419	5,669,900	5,811,600	5,927,800	5,987,100	6,047,000	6,107,500
Interest & Grant Reimb	156,012	59,700	59,700	59,700	60,300	60,900	61,500
Total Revenues	5,218,431	5,729,600	5,871,300	5,987,500	6,047,400	6,107,900	6,169,000
Expenditures							
Salaries and Benefits	3,136,752	3,370,000	3,737,100	3,893,000	4,048,700	4,210,600	4,379,000
Operating Expenditures	565,880	606,300	611,700	615,700	634,200	653,200	672,800
Debt Payment (VECC)	151,080	151,090	150,940	151,010	151,190	151,060	151,060
Capital	-	-	-	-	-	-	-
Total Expenditures	3,853,712	4,127,390	4,499,740	4,659,710	4,834,090	5,014,860	5,202,860
Surplus/(Shortfall)	1,364,719	1,602,210	1,371,560	1,327,790	1,213,310	1,093,040	966,140
<hr/>							
Beginning Fund Balance	2,658,677	3,737,462	5,211,882	6,548,012	7,846,752	9,045,092	10,123,002
Operating Surplus/(Deficit)	1,364,719	1,602,210	1,371,560	1,327,790	1,213,310	1,093,040	966,140
Transfer from/(to Economic Uncertainty Fund)	(285,934)	(127,790)	(35,430)	(29,050)	(14,970)	(15,130)	(15,270)
Ending Fund Balance	3,737,462	5,211,882	6,548,012	7,846,752	9,045,092	10,123,002	11,073,872
<hr/>							
Economic Uncertainty Fund Balance	1,304,610	1,432,400	1,467,830	1,496,880	1,511,850	1,526,980	1,542,250
Required Economic Uncertainty Fund Balance	1,304,610	1,432,400	1,467,830	1,496,880	1,511,850	1,526,980	1,542,250

Measure T Recertification and Maintenance of Effort Requirement

Measure T is required to complete an annual recertification and maintenance of effort (MOE) calculation. The MOE is to ensure that the General Fund monies budgeted for Police and Fire operations does not fall below the previous years' service level. In the event of an economic emergency, the City Council may only alter this provision by a supermajority (4/5th) vote. The City meets this calculation for FY 2022/23 as shown in [Table 3: FY 2022/23 MOE Calculation](#).

Table 3 - FY 2022/23 MOE Calculation

General Fund	21/22 Budget	22/23 Budget	Budget Increase/ (Decrease)
Fire Operating Expenditures	\$ 14,581,500	\$ 16,038,300	\$ 1,456,800
Police Operating Expenditures	\$ 34,671,600	\$ 39,076,600	\$ 4,405,000
Total	\$ 49,253,100	\$ 55,114,900	\$ 5,861,800

Conclusion

Measure T has implemented the majority of the components of the expenditure plan. Previously, the City has taken steps to reduce ongoing operational costs as expenditures have exceeded revenues. The 5-year projection shows revenues exceeding expenditures which results in the

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cash balances increasing each year. This projection does not include an economic downturn, which would result in less revenues. At this time, staff recommends continuing with the plan and its amendments and will continue to monitor revenues and expenditures. If the projection continues to be met, staff will return with recommendations to change the plan.

Fiscal Impact:

None

Prior Council Action: Measure T Reauthorization 1/4/21

Other: N/A

Alternatives: N/A

Recommended Motion (and Alternative Motions if expected):

Recertify the Measure T expenditure plan for the new budget year, including continuing to modify the Measure T plan elements. ...end

Environmental Assessment Status: N/A

CEQA Review: N/A

Attachments: N/A

**Legal Documents Supporting
Budget**



Visalia City Council Staff Report

Visalia City Council
707 W. Acequia
Visalia, CA 93291

File #: 22-0255

Agenda Date: 6/20/2022

Agenda #: 3.

Agenda Item Wording:

Public Hearing on, and adoption of, the City of Visalia 2022/23 and 2023/24 multi-year budget. Resolution 2022-43.

Deadline for Action: 6/30/2022

Submitting Department: Finance and Technology Services

Contact Name and Phone Number: Renee Nagel, Finance & Technology Director, 713-4375; Ameer Swearingen, Financial Analyst, 713-4170

Department Recommendation: That the City Council on June 20, 2022 take the following actions:

- Conduct a required public hearing to receive citizen input; and
- Adopt the City Fiscal Year 2022/23 and 2023/24 Budgets;

Background Discussion:

The City's budget document is comprised of a 2-year operating plan, a 6-year capital improvement program, and an appropriation for debt service and other uses. Moreover, it is a reflection of Council's leadership in shaping the service priorities and goals of the Visalia community while maintaining fiscal prudence and oversight. The budget is a dynamic document that demonstrates to the public our commitment to service and our focus on meaningful work and significant projects.

The proposed budget has been presented to Council in sections at many Council meetings since February. The Capital Improvement Program was presented to Council by Fund from February to March. The Operating and remaining sections were presented during both meetings in May. Below is the link to the FY 2022/23 & 2023/24 proposed budget on the City's website:

https://www.visalia.city/depts/finance/budget_n_financial_reports/default.asp

Staff recommends that the Council adopt a budget by June 30 to comply with the Charter requirements. The charter requires a budget appropriation for all expenditures. However, if Council is concerned or desires further discussion of the budget, further hearings could be scheduled. This would result in the City having expenditures with no appropriation, which is not a desirable or recommended approach if it can be avoided.

Finally, the Visalia Charter states that at any regularly scheduled meeting the City Council may make changes to the adopted budget. That being the case, Council has the ability to reshape the budget as it sees fit throughout the year. As staff often mentions, the budget is a living, breathing document, because fiscal circumstances change constantly and circumstances can dictate that

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changes to the budget must be made along the way.

The total budget for FY 2022/23 is \$261.3 million and FY 2022/24 is \$270.9 million as shown in [Table 1- Proposed Appropriation](#).

**Table 1
Proposed Appropriations**

<u>Fund Type</u>	<u>2022/23 Appropriation:</u>	<u>2023/24 Appropriation:</u>
General Fund(ex: Police, Fire, Parks, General Government)	\$ 84,868,600	\$ 87,135,200
Capital Projects Funds(ex: Gas Tax , Impact Fees)	13,821,400	11,111,700
Special Revenue Funds(ex: Streets, MS T & MS R Sales Tax)	47,357,600	45,076,200
Debt Service Funds(ex: 2015 COP)	1,282,800	1,282,700
Business-Type Funds(ex: Wastewater, Solid Waste, Airport)	91,275,290	101,892,800
Internal Service Funds(ex: MIS, Fleet, Risk)	22,647,700	24,396,700
Total	\$ 261,253,390	\$ 270,895,300

Please note that the proposed budget appropriation for both fiscal years is higher than what was presented to Council on May 6th and listed in the budget document that was provided. Both years did not include the Measure N Emerging Needs Fund and the Youth Services Fund which increased the total appropriations for FY 22/23 by \$1.72 million and FY 23/24 by \$1.77 million. All Measure N budget presentations to Council and the Measure N Oversight Committee have included the correct amounts.

General Fund

The General Fund is the largest individual fund in the City and is comprised of 8 operating departments. The proposed operating budget for the General Fund is \$77.6 million in FY 2022/23 and \$80.2 in FY 2023/24. The General Fund is expected to have a surplus in both budget years which is projected to be \$6.9 million in FY 2022/23 and \$6.2 million in FY 2023/24, as shown in [Table 2, General Fund Recommended Budget](#).

Table 2 - General Fund Recommended Budget

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	21/22 Projections	22/23 Proposed	23/24 Proposed
REVENUES			
Sales Tax	42,709,600	43,563,800	44,435,100
Property Tax	28,973,500	29,553,000	30,144,100
Franchise Fee	2,823,300	2,879,800	2,937,400
Transit Occupancy Tax	3,822,100	3,898,500	3,976,500
Business License Tax	2,993,300	3,023,200	3,053,400
All Other Revenues	8,544,900	8,780,500	8,788,500
Total Operating Revenues	89,866,700	91,698,800	93,335,000
EXPENDITURES			
Non Departmental	772,000	787,000	800,000
Administration	6,892,100	7,654,000	7,745,700
Admin Services	1,240,500	1,632,200	1,731,500
Community Development	2,927,500	2,979,000	3,188,300
Community Services	9,236,000	10,076,800	10,436,500
Finance	3,191,500	3,407,400	3,526,100
Fire	14,308,600	14,192,300	14,637,000
Police	30,268,100	32,179,500	33,309,400
Public Works	4,080,000	4,390,100	4,507,100
Total Operating Expenditures	72,916,300	77,298,300	79,881,600
Less: Allocations Net Reimbursements	234,700	313,000	363,100
Operating Expenditures Less Reimbursements	73,151,000	77,611,300	80,244,700
Capital Expenditures	922,500	1,443,900	1,292,200
Transfers Out to Other Funds*	5,090,500	5,754,800	5,588,300
Total Expenditures	79,164,000	84,810,000	87,125,200
Surplus/(Deficit)	10,702,700	6,888,800	6,209,800

Special Revenue, Enterprise Funds, and Other Funds

Revenues and expenditures are increasing in all funds in these categories. Revenues are exceeding expenditures in all funds except for the Animal Services, Baseball, and Convention Center. These funds require a subsidy as outlined in the budget document on page 2-45 (Financial Summary Section).

For more detail on the Special revenue and Enterprise Funds, please refer to the Budget Message located in the first section of the biennial budget document.

Capital Improvement Projects (All Funds)

The City's Capital Improvement Program (CIP) consists of a six year plan with the first two years being appropriated with the recommended biennial budget. The projects recommended have been reviewed by City Council and are listed in detail in the Capital Improvement Section of the budget document. The total CIP recommended for FY 2022/23 is

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\$53.1 million and \$56.2 million for FY 2023/24 as shown in Table 3- 2022/23 to 2027/28 CIP Summary.

Table 3 - 2022/23 to 2027/28 CIP Program Summary

Fund Name (Number)	2022-23	2023-24	Future Capi Projects
General Fund (001)	1,443,900	1,292,200	10,118.80
General Fund Designation (Police Unclaimed Funds-0182)	182,000	-	-
General Fund	1,495,900	1,292,200	10,118.80
Gas Tax (111)	2,679,800	2,615,000	12,770.00
SB1 - RMRA (113)	4,100,000	3,300,000	13,600.00
Measure R-Local Fund (131)	3,919,800	3,892,000	15,648.20
Measure R-Trailways (132)	491,500	2,315,000	400.00
Measure R-Regional Projects (133)	-	-	5,780.00
Measure N (141)	3,693,900	4,061,800	11,976.00
Visalia Baseball (157)	200,000	-	-
Underground Water Recharge (224)	284,300	-	6,832.40
Waterways Maintenance (251)	-	107,000	1,326.00
Permanent Local Housing Allocations (258)	441,500	-	-
Landscape and Lighting (273)	252,000	766,000	3,137.00
Community Development Block Grant (CDBG)-311	2,514,200	763,000	788.00
Home Investment Partnerships (HOME) Grant (321)	2,311,800	-	-
Successor Agency Housing (SAH-362)	1,100,000	-	-
Special Revenue Funds	21,988,800	17,819,800	71,469.60
Corporation Yard Impact Fee (103)	-	-	1,637.50
Fire Impact Fee (106)	-	75,000	150.00
Park & Recreational Facilities (211)	3,720,000	2,572,700	54,218.10
Storm Sewer Construction (221)	1,387,000	270,600	11,877.50
Transportation Impact Fees (241)	6,979,200	5,239,300	49,808.00
Waterways Fund (261)	927,300	546,000	6,560.50
State Transportation Fund (281)	275,000	1,875,000	12,363.40
Capital Projects Funds	13,288,500	10,578,600	136,615.00
Storm Sewer Deficiency (222)	20,000	111,000	1,914.50
Wastewater Trunk Line Construction (231)	844,200	3,635,800	8,740.70
Animal Services (406)	70,900	-	-
Airport (411)	170,000	775,000	4,008.00
Wastewater (431)	5,582,100	5,156,700	26,715.80
Solid Waste (441)	1,220,000	4,197,000	14,825.80
Transit Capital (452)	5,331,300	8,288,500	3,232.50
Storm Sewer Maintenance & Operations (481)	175,200	285,000	3,956.10
Enterprise (Business-type) Funds	413,700	22,449,000	63,393.40
Fleet Maintenance (501)	70,000	422,000	20,000
Vehicle Replacement (502)	2,148,700	1,780,400	4,037.90
Police Vehicle Replacement Measure T (503)	-	-	631.20
Fire Vehicle Replacement Measure T (504)	-	985,100	-
Information Services (511)	723,000	890,000	3,128.00
Internal Service Funds	2,941,700	4,077,500	7,817.10
Total Capital Appropriation	53,128,600	56,217,100	289,413.90

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Recommended Budget Positions

The proposed budget includes a total of 679 full-time employees and 174 part-time employees. This count includes the addition of 18 new full-time positions across the organization. The proposed positions are critical for the implementation of the City Council's priorities and goals to enhance services and maintain the quality of life for our Citizens. In total, 8 full-time positions are proposed within the General Fund, and 10 full-time positions in the Internal Service, Special Revenue, and Enterprise funds. The recommended new positions will increase operating costs by a total \$1.0 million annually, and also will add an estimated one-time cost of \$0.3 million to equip the new employees. The proposed positions are listed in Table 4 - FY 2022/23 & 2023/24 Recommended Positions.

Table 4 - FY 2022/23 & 2023/24 Recommended Positions

Department	Division	Qty	Position	Fiscal Year Funded
General Fund				
Administrative Services	1023	1	Communication Coordinator	FY 22/23
Administration	3312	1	Project Manager	FY 22/23
Administration	3312	1	IT Specialist	FY 22/23
Community Development	1865	1	Code Enforcement Technician	FY 23/24
Finance & Technology Services	1535	1	Admin Analyst	FY 22/23
Police	2101	1	Police Captain	FY 22/23
Police	2101	1	Communications Operator	FY 22/23
Public Works	3126	1	Traffic Signal Technician (Overfill)	FY 22/23
	Total	8		
Internal Service Fund, Special Revenue & Enterprise Funds				
Finance & Technology Services	5141	1	IT Technician	FY 22/23
Police	1411	1	Communications Operator	FY 22/23
Police	1411	1	Media & Community Relations Coordinator	FY 22/23
Police	1411	1	Police Officer	FY 22/23
Police	1411	1	Police Officer	FY 23/24
Community Development	4014	1	Building Safety Technician	FY 22/23
Public Works	4443	1	Solid Waste Operator	FY 23/24
Public Works	4444	1	Solid Waste Operator	FY 23/24
Public Works	4445	1	Solid Waste Operator	FY 23/24
Public Works	4333	1	FOG Waste Inspector	FY 23/24
	Total	10		

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Budget Conclusion

The City is entering this upcoming two-year budget in a good financial position due to seeing higher than normal growth over the last couple of years and continuing to adhere to the fiscally sound policies that are in place. While revenue forecasts are showing growth in all categories, we must recognize that other foreign and domestic factors (i.e. inflation, housing prices, supply chain disruptions, etc.) could negatively impact the growth and expansion of our local economy. The City should continue to be conservative with the significant rise in costs for goods and services. We will continue to monitor the City finances closely and will return to Council with amendments as needs and resources are identified.

Fiscal Impact:

None

Prior Council Action: Council conducted work sessions at all meetings in February and March 2022 to review Capital Project's. May 2 and 15th the proposed budget was presented for FY 2022/23 & 2023/24.

Other: None

Alternatives: None

Recommended Motion (and Alternative Motions if expected):

I move that the City Council on June 20, 2022:

- Conduct a required budget public hearing;
- Adopt the City Fiscal Year 2022/23 and 2023/24 Budgets

Environmental Assessment Status: N/A

CEQA Review: N/A

Attachments: Budget Resolution 2022-43

CITY OF VISALIA RESOLUTION NO. 2022-43

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF VISALIA ADOPTING THE APPROPRIATION LEVELS FOR ALL FUNDS FOR FISCAL YEARS 2022-23 AND 2023-24 AND RE-APPROPRIATING CERTAIN CAPITAL PROJECTS AND OPERATING FUNDS WHICH DO NOT MEET THE CRITERIA TO BE ENCUMBERED OR DESIGNATED FROM PRIOR YEARS

WHEREAS, the Visalia City Council held a public hearing on June 20, 2022 on the proposed multi-year budget for the City of Visalia for the 2022-23 and 2023-24 fiscal years, and

WHEREAS, the re-appropriation of certain capital projects and operating funds that are encumbered or designated from prior years is necessary, and

WHEREAS, authorization from City Council is necessary for:

1. The City Manager to transfer appropriations within fund budgets including salary and capital accounts and staff levels, provided, however, that the total appropriations are not increased thereby.
2. The Finance Director to transfer appropriations among the items within departmental budgets, except for salary and capital accounts.
3. Staff to transfer or lend monies from one fund to another as specified in the budget document

WHEREAS, the approval of the Capital Improvement Program for 2022-23 and 2023-24 and in concept out to 2027-28, as part of the 2022-23/2023-24 multi-year budget is necessary.

NOW, THEREFORE BE IT RESOLVED by the City Council of the City of Visalia that the budget for the 2022-23 fiscal year totaling \$261,253,390 and for the 2023-24 fiscal year totaling \$270,895,300 be approved.

BE IT FURTHER RESOLVED THAT:

1. The City Manager is authorized to transfer appropriations within fund budgets including salary and capital accounts and staff levels, provided, however, that the total appropriations are not increased thereby.
2. The Finance Director is authorized to transfer appropriations among the items within departmental budgets, except for salary and capital accounts.
3. Staff is authorized to transfer or lend monies from one fund to another as specified in the budget document.

BE IT FURTHER RESOLVED by the City Council of the City of Visalia that for all funds, for capital projects and/or operating funds that are encumbered or designated from prior years, be re-appropriated, and

BE IT FURTHER RESOLVED by the City Council of the City of Visalia that any currently active capital projects and operating funds that do not meet the criteria to be encumbered or designated, be re-appropriated.

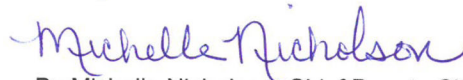
PASSED AND ADOPTED: June 20, 2022 LESLIE B. CAVIGLIA, CITY CLERK

STATE OF CALIFORNIA)
COUNTY OF TULARE) ss.
CITY OF VISALIA)

I, Leslie B. Caviglia, City Clerk of the City of Visalia, certify the foregoing is the full and true Resolution 2022-43 passed and adopted by the Council of the City of Visalia at a regular meeting held on June 20, 2022.

Dated: June 21, 2022

LESLIE B. CAVIGLIA, CITY CLERK



By Michelle Nicholson, Chief Deputy City Clerk



Visalia City Council

Staff Report

Visalia City Council
707 W. Acequia
Visalia, CA 93291

File #: 22-0253

Agenda Date: 6/20/2022

Agenda #: 17.

Agenda Item Wording:

City Council approval of Resolution 2022-42 adopting the 2022-23 appropriations limit for the City of Visalia's General Fund.

Deadline for Action: 6/30/2021

Submitting Department: Finance and Technology Services

Contact Name and Phone Number: Renee Nagel, Finance & Technology Director 713-4375, Ameer Swearingen Financial Analyst 713-4170

Department Recommendation:

That the City Council adopt Resolution 2022-42 establishing the appropriations limit for the 2022-23 fiscal year in the amount of \$199,910,765 for the General Fund.

Background Discussion:

Annually Council is required by the State to approve the appropriation limit for the City of Visalia. The Appropriation Limitation imposed by Propositions 4 and 111 creates a restriction on the amount of tax revenue which can be appropriated in any fiscal year. The limit is based on actual appropriations during the 1978-79 fiscal year and is increased each year by a factor comprised of the change in population combined with the change in California per capita personal income.

The General Fund is the only fund subject to the appropriation limit mandated by the State of California. Any challenge to the appropriations limit must be brought within 45 days from the effective date of the resolution.

The State of California provides the population and California per capita personal income change data for local jurisdictions to calculate their appropriations limit. Based on the following data received from the Department of Finance, a population change of 0.57% and per capita income change of 7.55%, the appropriations limit for Visalia is \$199,910,765. The total General Fund appropriation subject to limitation for the fiscal year 22-23 is \$83,730,400 which is well under the appropriations limit as shown in Table 1, Gann Appropriations Limit.

File #: 22-0253

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Agenda #: 17.

Appropriations Limit FY 2021-22	\$184,828,740
Adjustment Factors:	
Population Change (0.58+100/100=1.0058)	1.0057
Per Capita Income Change (5.73+100/100=0.0573) x	<u>1.0755</u>
Total Adjustment Factor	1.0816
Adjustment Amount	<u>15,082,025</u>
Appropriations Limit for FY 2022-23	199,910,765
Budgeted Expenditures Subject to Limit FY 2022-23	<u>83,730,400</u>
Amount of Unspent Authorized Appropriation	<u>\$116,180,365</u>

Table 2, Calculation of Proceeds of Taxes, categorizes General Fund revenues. As shown in the table, the amount of taxes is equivalent to the budgeted expenditures subject to the 2022-23 limit.

	Tax <u>Proceeds</u>	Non-Tax <u>Proceeds</u>	<u>Total</u>
General Fund			
Taxes	\$83,730,400	\$0	\$83,730,400
Licenses & Permits	0	181,500	181,500
Fines	0	807,800	807,800
Revenue From Use of Money & Property	0	344,800	344,800
Revenue From Other Agencies	0	2,244,800	2,244,800
Revenue for Current Services	0	3,443,200	3,443,200
Other Revenue	0	332,900	332,900
Subtotal	<u>83,730,400</u>	<u>7,355,000</u>	<u>91,085,400</u>
Interest	0	613,400	613,400
Total General Fund	<u>\$83,730,400</u>	<u>\$7,968,400</u>	<u>\$91,698,800</u>

Fiscal Impact:
None

File #: 22-0253

Agenda Date: 6/20/2022

Agenda #: 17.

Prior Council Action: N/A

Other: N/A

Alternatives: N/A

Recommended Motion (and Alternative Motions if expected):

I recommend that the City Council adopt Resolution No. 2022-42 establishing the appropriations limit for the 2022-23 fiscal year in the amount of \$199,910,765 for the General Fund.

Environmental Assessment Status: N/A

CEQA Review: N/A

Attachments: Attachment 1 - Resolution No. 2022-42 Attachment 2 - CA Department of Finance Letter on Price and Population



Gavin Newsom ■ Governor

1021 O Street, Suite 3110 ■ Sacramento CA 95814 ■ www.dof.ca.gov

May 2022

Dear Fiscal Officer:

Subject: Price Factor and Population Information

Appropriations Limit

California Revenue and Taxation Code section 2227 requires the Department of Finance to transmit an estimate of the percentage change in population to local governments. Each local jurisdiction must use their percentage change in population factor for January 1, 2022, in conjunction with a change in the cost of living, or price factor, to calculate their appropriations limit for fiscal year 2022-23. Attachment A provides the change in California's per capita personal income and an example for utilizing the price factor and population percentage change factor to calculate the 2022-23 appropriations limit. Attachment B provides the city and unincorporated county population percentage change. Attachment C provides the population percentage change for counties and their summed incorporated areas. The population percentage change data excludes federal and state institutionalized populations and military populations.

Population Percent Change for Special Districts

Some special districts must establish an annual appropriations limit. California Revenue and Taxation Code section 2228 provides additional information regarding the appropriations limit. Article XIII B, section 9(C) of the California Constitution exempts certain special districts from the appropriations limit calculation mandate. The code section and the California Constitution can be accessed at the following website: <http://leginfo.legislature.ca.gov/faces/codes.xhtml>.

Special districts required by law to calculate their appropriations limit must present the calculation as part of their annual audit. Any questions special districts have on this requirement should be directed to their county, district legal counsel, or the law itself. No state agency reviews the local appropriations limits.

Population Certification

The population certification program applies only to cities and counties. California Revenue and Taxation Code section 11005.6 mandates Finance to automatically certify any population estimate that exceeds the current certified population with the State Controller's Office. **Finance will certify the higher estimate to the State Controller by June 1, 2022.**

Please Note: The prior year's city population estimates may be revised. The per capita personal income change is based on historical data.

If you have any questions regarding this data, please contact the Demographic Research Unit at (916) 323-4086.

KEELY MARTIN BOSLER
Director
By:

ERIKA LI
Chief Deputy Director

Attachment

May 2022

Attachment A

- A. **Price Factor:** Article XIII B specifies that local jurisdictions select their cost of living factor to compute their appropriation limit by a vote of their governing body. The cost of living factor provided here is per capita personal income. If the percentage change in per capita personal income is selected, the percentage change to be used in setting the fiscal year 2022-23 appropriation limit is:

Per Capita Personal Income

Fiscal Year (FY)	Percentage change over prior year
2022-23	7.55

- B. Following is an example using sample population change and the change in California per capita personal income as growth factors in computing a 2022-23 appropriation limit.

2022-23:

Per Capita Cost of Living Change = 7.55 percent
Population Change = -0.30 percent

Per Capita Cost of Living converted to a ratio: $\frac{7.55 + 100}{100} = 1.0755$

Population converted to a ratio: $\frac{-0.30 + 100}{100} = 0.997$

Calculation of factor for FY 2022-23: $1.0755 \times 0.997 = 1.0723$

Fiscal Year 2022-23

Attachment B
Annual Percent Change in Population Minus Exclusions*
January 1, 2021 to January 1, 2022 and Total Population, January 1, 2022

County City	<u>Percent Change</u>	<u>--- Population Minus Exclusions ---</u>		<u>Total Population</u>
	2021-2022	1-1-21	1-1-22	1-1-2022
Tulare				
Dinuba	1.03	24,872	25,127	25,127
Exeter	-0.47	10,305	10,257	10,257
Farmersville	-0.67	10,308	10,239	10,239
Lindsay	-0.46	12,624	12,566	12,566
Porterville	-0.25	62,314	62,156	62,345
Tulare	0.34	69,229	69,462	69,462
Visalia	0.57	141,279	142,091	142,091
Woodlake	1.80	7,513	7,648	7,648
Unincorporated	-0.09	135,342	135,224	135,279
County Total	0.21	473,786	474,770	475,014

*Exclusions include residents on federal military installations and group quarters residents in state mental institutions, state and federal correctional institutions and veteran homes.

City of Visalia Budget Policy

Article IX Fiscal Administration

Section 1. Indebtedness: No indebtedness shall be incurred on behalf of the City, for any purpose, unless and until the same shall have been authorized by ordinance, resolution or order of the Council.

Section 2. Fiscal Officer: A fiscal officer shall be appointed by the City Manager subject to the approval of the City Council, and the City manager shall establish the qualifications, duties and functions of such fiscal officer.

Section 3. Demands Against the City: Moneys shall be drawn from the City Treasury only in the manner prescribed by ordinance of the Council.

Section 4. Filing of Claims: Except as otherwise provided by the provisions of State law applicable to chartered cities, claims against the City shall be filed as prescribed by ordinance.

Section 5. The Fiscal Year: The fiscal year of the City shall commence upon the first day of July of each year, or at such other time as may be fixed by ordinance.

Section 6. Annual Budget: On such date in each year as shall be fixed by the Council, the City Manager shall send to the Council a careful estimate, in writing, of the amounts required for the business and proper conduct of the various departments, offices, boards and commissions of the City, over which he has control during the next ensuing year. The City Manager shall also at said time submit to the Council an estimate of the amount of income from fines, licenses, and other sources of revenue, exclusive of taxes upon property, and the probable amount required to be levied and raised by taxation.

Section 7. Public Hearing on the Budget: After reviewing the proposed budget as submitted by the City Manager and making such revisions as it may deem advisable, the Council shall determine the time for holding of a public hearing upon, and shall cause a notice thereof to be published not less than ten (10) days prior to said hearing by at least one insertion in the official newspaper of the City.

Copies of the proposed budget shall be available for inspection by the public at the office of the City Clerk at least ten (10) days prior to said hearing.

At the time so advertised or at any time such public hearing from time to time be adjourned, the Council shall hold a public hearing on the proposed budget at which interested persons desiring to be heard shall be given such opportunity.

Section 8. Adoption of the Budget: After the conclusion of the public hearing, the Council shall further consider the proposed budget and make any revisions thereof that it may deem advisable, and thereafter it shall adopt the budget with revisions, if any. Upon final adoption, the budget shall be in effect for the ensuing fiscal year.

From the effective date of the budget, the several amounts stated therein as proposed expenditures shall be and become appropriated to the various departments or activities therein described. All appropriations shall lapse at the end of the fiscal year to the extent that they shall not have been expended or lawfully encumbered.

At any meeting after the adoption of the budget, the Council may amend or supplement the budget by motion.

Section 9. Tax System: The Council shall by ordinance provide a system for the assessment, levy and collection of City taxes upon property.

Section 10. The Council shall have power by ordinance to authorize the transfer to and the assumption and discharge by officers of the County of Tulare, of any function of the City relating to the assessment of property for taxation, and equalization of such assessment, the collection of taxes levied for municipal purposes, the collection of assessments levied for local improvements, the sale of property for non-payment of taxes levied for municipal purposes or for non-payment of assessments levied for local improvements, and the redemption of property from sales for either of said purposes and may repeal any such ordinances.

Section 11. Tax Rate: The total property tax for any one year shall not exceed one per cent of the assessed valuation, unless a special tax be authorized, as provided in this Charter; and the proceeds of any such special tax shall be used for no other purpose than that specified for which it was voted; provided, however, that in addition to said one per cent there shall be included in every annual levy, a sufficient amount to cover all liabilities of the City for principal and interest of all bonds or judgments due and unpaid or to become due during the ensuing fiscal year and not otherwise provided for.

Special Levies: Special levies in addition to the above may be made annually in amounts not to exceed the limits hereinafter enumerated in this section, respectively, on each \$100 of the assessed value of the taxable property in the City:

- 1) For the support and maintenance of free public libraries and reading rooms, Thirty Cents (\$.30).
- (2) For the support and maintenance of parks, playgrounds and recreation centers, Thirty Cents (\$.30).

The City shall spend each fiscal period not less than the total amount raised each year from special levies for the free public libraries and reading rooms, and the parks, playgrounds and recreation centers.

Section 12. Special Taxes and Bonds:

(a) Whenever the Council shall determine that the public interest demands a special tax for a specified purpose, either for any specified number of years or for an indefinite period of time, in excess of the maximum tax rates provided for in Section 11 of this Article IX, the Council may submit to the qualified voters of the City at a regular or special election a proposition to authorize such tax for such purpose and for such number of years for an indefinite period of time, but no such special tax shall be levied unless authorized by the affirmative votes of the same number of voters voting on such proposition as is at the time required to authorize indebtedness of the City evidenced by general obligation bonds.

(b) No indebtedness evidenced by general obligation bonds shall be incurred by the City unless authorized by the affirmative votes of that number of voters voting on the proposition for incurring such indebtedness that shall at the time be required by the Constitution and general laws of the State. All proceedings for the incurring of indebtedness evidenced by general obligation bonds of the City shall be taken in accordance with the Constitution and general laws of the State. All proceedings for the incurring of indebtedness evidenced by general obligation bonds of the City shall be taken in accordance with the Constitution and general laws of the State, except as provided in Section 13 of this Article IX.

Section 13. Limit of General Obligation Bonded Indebtedness: The general obligation bonded indebtedness of the City shall at no time exceed a total of twenty per cent of the assessed valuation of all property taxable for City purposes.

Section 14. City Promotion: The Council may appropriate and spend money from the funds of the City for any or all of the following purposes: Reception and entertainment of public guests, assistance of public celebrations, fairs and exhibitions, to aid or carry on the work of immigration to the City, to encourage and promote industrial and commercial development and tourism; and generally, for the purpose of advertising the City; provided, however, that the aggregate expenditures from property taxes for all of said purposes shall not exceed in one fiscal year the sum of four (\$.04) cents on each One Hundred Dollars (\$100) of the assessed value of property within the City.



City of Visalia NOTICE OF PUBLIC HEARING

A public hearing will be held before the Visalia City Council on Monday, June 20, 2022 at 7:00 p.m., at the Visalia Council Chambers, 707 W. Acequia, Visalia, CA 93291 to consider the following:

Public Hearing for the adoption of a proposed multi-year budget for fiscal years 2022/23 and 2023/24 for the City of Visalia.

This budget appropriates funding for operational and debt expenditures, capital projects and cash transfers between funds.

A copy of the proposed budget is available for inspection at City Hall Administration, 220 N. Santa Fe St, Visalia, Calif. 93291.

If you should have any questions pertaining to the public hearing or to the proposed budget please contact Renee Nagel, Finance Director, at (559) 713-4375.

In compliance with the American Disabilities Act, if you need special assistance to participate in the meetings please call (559) 713-4512 48 hours in advance of the meeting. For Hearing-Impaired please call (559) 713-4900 (TDD) 48 hours in advance of the scheduled meeting to request signing.

Michelle Nicholson
Chief Deputy City Clerk